

COOK COUNTY  
HEALTH

# FY2023 Proposed Budget

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COOK COUNTY  
HEALTH

# FY23 General Assumptions

- FY2021 actual volume as baseline
- Increase in surgical cases and procedures at Stroger and Provident
- Increase in ED and ICU at Provident
- Continued ramp up of new service line initiatives – Cardiac, Neuro, Cancer
- 3% increase in CountyCare PMPM capitation rate
- County Care redetermination begins - Average membership 390,000
- County tax allocation increase \$10M to cover Correctional and Public Health costs and Charity Care
- Newly eligible 42-54 and 55-64 undocumented population
- FY2023 Medicare IPPS Proposed Rule Impact DSH/UCC decrease



# FY23 Volume Assumptions

Statistic	FY2020	FY2021	FY2022 Budget	FY2022 Projected	FY2023 Budget
Surgical Cases	12,125	14,234	16,842	13,882	<b>14,684</b>
Emergency Visits	106,598	100,523	141,214	99,482	<b>125,000</b>
Primary Care Visits	233,086	282,908	260,874	215,602	<b>220,000</b>
Specialty Care Visits	310,271	314,177	382,888	354,074	<b>350,000</b>
Deliveries	934	794	1,041	816	<b>900</b>
Admits – Stroger*	22,370	22,276	19,245	21,890	<b>21,975</b>
ADC – Stroger*	263	264	301	269	<b>265</b>
Admits – Provident*	959	748	1,372	900	<b>1,178</b>
ADC - Provident/Med-Surg*	11.7	11.7	20.0	12.4	<b>20.0</b>
ADC - Provident/ICU*	1.7	0	4.0	1.1	<b>4.0</b>

\* Inpatient & Observation

# FY23 Proposed Revenue

In millions	FY2022 Budget	FY2022 Projected	FY2023 Prelim Budget	Variance (FY22B vs FY23B)
CCH Net Patient Revenues	\$673.1	\$833.5	\$812.3	139.2
DSH/BIPA/GME	\$395.8	\$381.4	\$356.8	(39.0)
Health Plan Services	\$2,633.7	\$2,928.3	\$2,650.9	17.2
Tax Allocation	\$137.7	\$137.7	\$147.7	10.0
Other	\$18.7	\$17.1	\$19.7	1.0
<b>Total</b>	<b>\$3,859</b>	<b>\$4,298</b>	<b>\$3,987</b>	<b>\$128.4</b>

# FY23 Health Fund

In millions	FY2022 Budget	FY2023 Proposed Budget	Var	FY2022 Budgeted FTEs	FY2023 Proposed FTEs	Var
240 – Cermak	\$97	\$102	\$5	657	658	1
241 – JTDC	\$9	\$10	\$1	61	62	1
890 – Health Admin	\$54	\$86	\$32	375	423	<b>48</b>
891 – Provident	\$74	\$82	\$8	394	397	3
893 – ACHN	\$132	\$130	(\$2)	880	880	0
894 – CORE	\$25	\$25	\$0	72	72	0
895 - Public Health	\$18	\$22	\$4	129	172	44
896 - Health Plan Svcs	\$2,602	\$2,650	\$48	441	440	-1
897 – Stroger	\$810	\$841	\$31	4,581	4,529	<b>(52)</b>
899 - Fixed Charges	\$38	\$40	\$2	0	0	0
<b>Total</b>	<b>\$3,859</b>	<b>\$3,987</b>	<b>\$128</b>	<b>7,590</b>	<b>7,634</b>	<b>44</b>



# FY2023 Proposed Budget



## Expenditures



# Correctional Health

In millions	FY2022 Budget	FY2023 Proposed Budget	Variance	FY2022 FTEs	FY2023 FTEs Proposed	Variance
<b>Cermak</b>	\$97	\$102	\$5	657	658	1
<b>JTDC</b>	\$9	\$10	\$1	61	62	1

## Expense Drivers:

- COVID-19 distancing requirements remains in place for FY23
- Rising number of detainees
- Mental Health staffing and programmatic realignment to meet clinical needs of increased mental health demands

# Health Administration

In millions	FY2022 Budget	FY2023 Proposed Budget	Variance	FY2022 FTEs	FY2023 FTEs	Variance
<b>Health Administration</b>	\$54	\$86	\$32	375	423	48

## Expense Drivers:

- Establishes the Change Institute to help reduce the gap of life expectancy across Cook County (9)
- Establishes Patient Experience Program to develop systems of care and education that provides empowered patient experience (2)
- FTE increase to provide appropriate level of administrative infrastructure Human Resources (11), Marketing (2), Strategic Planning (4), Revenue Cycle (6), Other (6)
- FTE increase to transition long term I.T. contracted staffing to employment (8)
- Offsetting decrease in Stroger



# Provident

In millions	FY2022 Budget	FY2023 Proposed Budget	Variance	FY2022 FTEs	FY2023 FTEs	Variance
<b>Provident</b>	\$74	\$82	\$8	394	397	3

**Expense Drivers:**

- Restore ambulance runs
  - Increase in supplies, pharmacy, registry
- Increasing capacity for colonoscopy program to improve colorectal screening
- Resume physical therapy, occupational therapy, and speech therapy services

# Outpatient (ACHN/CORE)

In millions	FY2022 Budget	FY2023 Proposed Budget	Variance	FY2022 FTEs	FY2023 FTEs	Variance
ACHN/Outpatient Services	\$157	\$155	\$(2)	952	952	0

## Expense Drivers:

- Expand specialty care services to newly built clinics
  - Addressing health disparities by investing in navigation and access positions in specialty clinics
- Radiology services expanded to Belmont-Cragin, Prieto, and Arlington Heights

# Stroger

In millions	FY2022 Budget	FY2023 Proposed Budget	Variance	FY2022 FTEs	FY2023 FTEs	Variance
Stroger	\$810	\$841	\$31	4,581	4,529	(52)

## Expense Drivers:

- Continued ramp up of new service line investment: cardiology, neurology, and cancer center
- Total vendor contract savings expectation is \$10M
- Increase in lab, supplies, pharmacy due to rising costs, utilization rates, and service line investments

# Public Health

In millions	FY2022 Budget	FY2023 Proposed Budget	Variance	FY2022 Budgeted Positions	FY2023 Proposed Positions	Variance
Health Fund	\$18	\$22	\$4	128	172	44
Lead Fund	\$2.4	\$3.6	\$1.2	18	18	0
Other Grants	\$27.4	\$59.3	\$31.9	77	281	204
<b>Total</b>	<b>\$47.8</b>	<b>\$84.9</b>	<b>\$37.1</b>	<b>223</b>	<b>471</b>	<b>248</b>

## Expense Drivers:

- Top 3 Grants driving increase:
  - 1) CDC Health Equity Grant \$12.6 million
  - 2) Local Health Protection Grant \$6.4 million
  - 3) Community Health Worker Grant \$5.2 million
- 44 FTE Contact Tracer positions will be used for vacant positions across system

# FY2023 Proposed Budget



## Health Plan Services



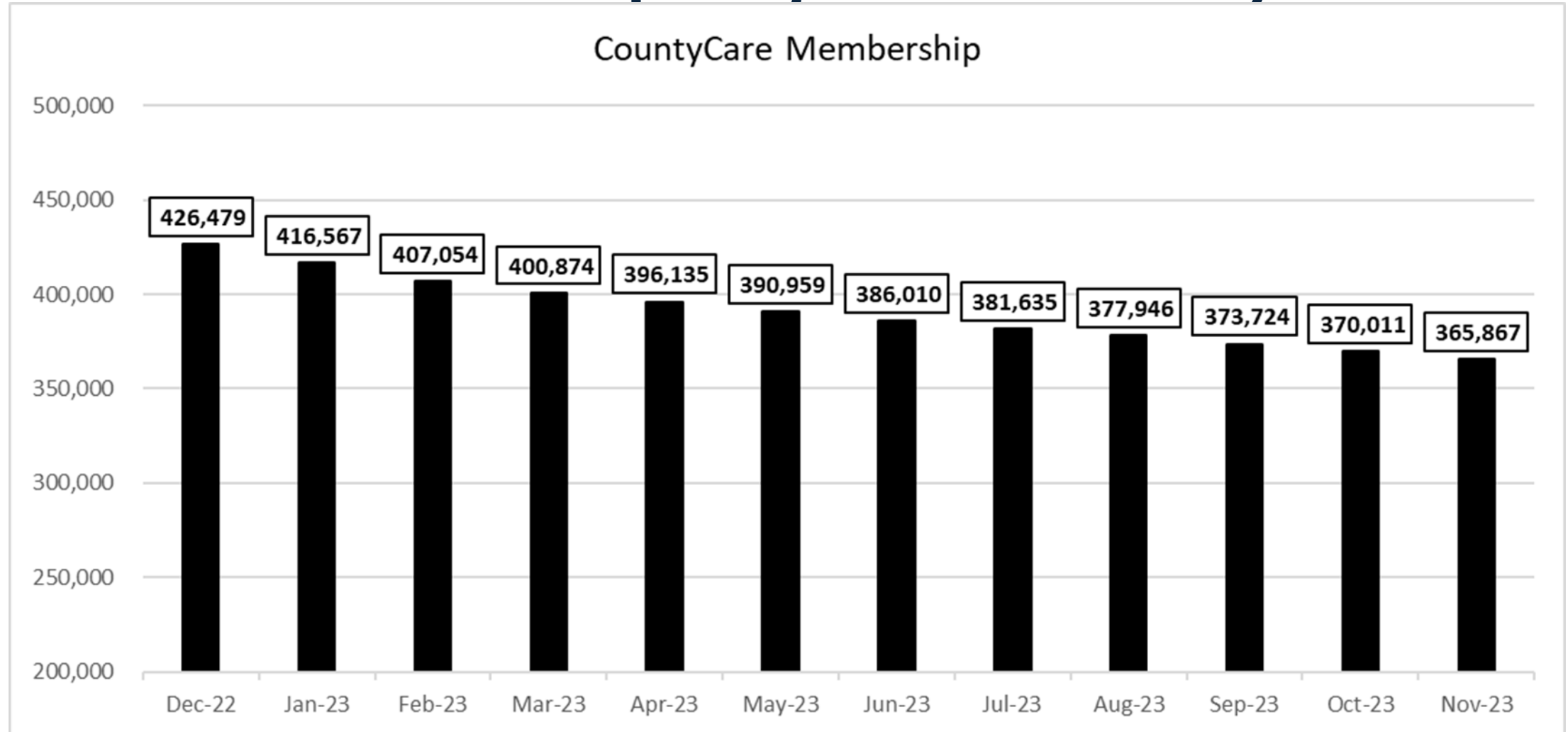


# FY23 Health Plan Services: CountyCare

In millions	FY2022 Budget	FY2023 Proposed Budget	Variance	FY2022 Budgeted FTEs	FY2023 Proposed FTEs	Variance
Health Plan Services	\$2,602	\$2,650	\$48	441	440	(1)

- Projected membership to decline due to estimated January 1<sup>st</sup> redetermination resumption and annual State assessment of auto assignment; reduction in auto assignments to 35%
- Average membership per month is estimated to average 390,000 a month
- Revenue per member per month expected to increase 3% in line with prior year trends
- CountyCare CCH expense is projected to be consistent with current trend
- Staffing is based on membership and required care management staffing ratios, as well as insourcing functions

# FY2023 Membership Projections: CountyCare



# FY2023 Proposed Health Plan Services Financial Summary

(in millions)

	ACA Adult	FHP	SPD	MLTSS/ LTSS/IMD	SNC	TOTAL
Projected 2023 Membership	96,059	250,957	28,570	8,261	7,258	391,105
<b>CountyCare PMPM Revenue</b>	\$724	\$841	\$705	\$298	\$80	\$2,648
Medical Expense (CCH)	\$73	\$97	\$38	\$11	\$2	\$214
Medical Expense (Network)	\$636	\$702	\$628	\$242	\$71	\$2,286
Administrative Expense	\$35	\$35	\$30	\$28	\$3	\$141
<b>Total CountyCare Expenses</b>	\$745	\$834	\$696	\$270	\$77	\$2,641
<b>CountyCare Profit/(Loss)</b>	<b>\$(22)</b>	<b>\$7</b>	<b>\$9</b>	<b>\$9</b>	<b>\$3</b>	<b>\$7</b>
Medicare Revenue						\$3
Medicare Expenses						\$7
<b>Health Plan Net Income (Loss)</b>						<b>\$3</b>
<b>Total CCH Contribution</b>	<b>\$52</b>	<b>\$104</b>	<b>\$47</b>	<b>\$16</b>	<b>\$3</b>	<b>\$222</b>



# FY2023 BUDGET CALENDAR

- **May 2 – 6, 2022**                      **Budget Training**
- **May 2 - 27, 2022**                      **Department Budget Preparation**
- **May 27, 2022**                              **Deadline Budget Submissions**
- **May 31 - June 17, 2022**              **Department Review Meetings**
  
- **June 20 – July 6**                      **Roll up and Review**  
    **Prioritization of Requests**  
    **Circle back to Depts for Final Changes**  
    **Final Executive Leadership Approval**
  
- **July 13**                                      **Deadline Budget Submission to County**
  
- **August 18,2022**                      **CCH Finance Committee – FY2023 Budget Consideration**
  
- **August 26,2022**                      **CCH Budget Vote- Request for Approval**

# Appendix: Acronyms

- 340B – federal drug pricing control program
- ACA – Affordable Care Act
- ACHN – Ambulatory and Community Health Network of Cook County (CCH Outpatient Services)
- BIPA – Benefits Improvement and Protection Act (in terms of revenue source)
- CORE – Ruth M. Rothstein CORE Center of Cook County
- DSH – Disproportionate Share Hospital (in terms of revenue source)
- DNFB – Discharged Not Final Billed
- FMAP – Federal Medical Assistance Percentage
- FMLA – Family Medical Leave Act
- FTE – Full Time-Equivalent Employee
- GME – Graduate Medical Education (in terms of revenue source)
- IBNR – Incurred But Not Received
- JTDC – Juvenile Temporary Detention Center
- MBE/WBE – Minority and Women-Owned Business Enterprise
- MCO – Managed Care Organization
- MLR – Medical Loss Ratio
- PMPM – Per Member Per Month