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Chair

Legislation and
Intergovernmental Relations
Committee
Rules and Administration
Committee

Member

Criminal Justice Committee
Finance Committee
Litigation Sub-Committee
Health and Hospitals Committee
Homeland Security and
Emergency Management
Committee
Human Relations Committee
Pensions Subcommittee
Roads & Bridges Committee
Veterans Committee
Workforce, Job Development
and Training Committee
Zoning and Building
Committee

Larry Suffredin
Commissioner – 13th District
Cook County Board of Commissioners

DATE: February 7, 2017
TO: Cook County Commissioners
FROM: Commissioner Suffredin
RE: Backup for February 8, 2017 Meeting of the Legislation and
Intergovernmental Relations Committee

Attached please find the backup material for the February 8, 2017 meeting of the
Legislation and Intergovernmental Relations Committee of the Cook County Board of
Commissioners.

Please contact me at 312-603-6383 if you have any questions.

The 13th District includes the following communities
49th & 50th Wards of the City of Chicago, the City of Evanston and the Villages of Glencoe, Glenview, Kenilworth,
Lincolnwood, Morton Grove, Niles, Northbrook, Skokie, Wilmette, and Winnetka



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Vision

All children will enjoy learning, celebrate diversity, embrace change, and develop the skills and character to do so for life.

Objective

To lead a public school district to new levels of student and teacher performance by implementing a team-based decision making philosophy.

Qualifications

Thirty-five years of leadership and management experience including restructuring, reorganizing, and revitalizing publicly funded schools where I have expanded educational programs and services in the face of dwindling resources.

Work Experience

Superintendent, *Northbrook/Glenview School District 30, 2007-2015*

Superintendent, *River Trails School District 26, 2006-2007*

Deputy Superintendent, *Lake Forest School Districts 67 and 115, 2002-2006*

Assistant Superintendent for Finance & Operations, *Lake Forest School District, 1994-2002*

Business Manager, *Northbrook/Glenview School District, 1988-1994*

Coordinator of Business Services, *Downers Grove School District, 1985-1988*

*Executed increasing levels of responsibilities from 1985 to the present
in the following areas:*

Leadership and Community

- Inspire, lead and guide Boards of Education, administrators and faculty in achieving the highest standards of educational excellence.
- Interact formally and informally with parent and non-parent community members regarding educational visions and missions.
- Facilitate and implement strategic planning and goal setting systems.
- Serve in leadership positions in a variety of community and professional organizations.

Finance and Operations

- Manage and supervise all areas of school district business, facilities and technology.
- Make recommendations to Boards of Education on spending and resource allocations.
- Develop and maintain professional relationships with legislators and local business leaders.

Curriculum and Instruction

- Develop systematic approaches to create all areas of curriculum.
- Redesign all areas of district's curriculum.
- Evaluate and administer student performance/achievement assessments.

Personnel

- Negotiate union association contracts.
- Make recommendations to Boards of Education for staffing and hiring.
- Establish personnel needs.
- Develop research-based teacher and administrator evaluation systems.

Cost Accountant & Sales Service Representative, Reynold's Metals Company, 1981-1985
Forecasted approximately \$35,000,000 in sales on a bimonthly basis. Performed variance analysis of actual versus standard cost and examination of budget performance and reviewed quarterly standards' changes to analyze their effect on inventory. Worked directly with distributor markets to verify competitive pricing situations in the marketplace.

Elementary School Teacher, Darien School District 61, 1980-1981
Substitute taught in grades K-8, all curriculums including special education. Primary assignment was 5th grade replacing staff member on leave.

Extended Day Kindergarten Teacher, Little Shepherd Day School, 1979-80
Taught in year round kindergarten program. Developed and implemented whole language reading and writing curriculum.

Achievements

I believe lasting success comes from a systematic building of competent teams of people and then carefully guiding their interaction so that creative, resourceful, and cost-effective decision making takes place through the teams' wisdom.

- Restored community's faith in the fiscal leadership of the school district through balanced budgets and educational program enhancements.
- Developed and implemented administrator and teacher mentor programs.
- Assembled committees and organized over \$100,000,000 of facility expansion and renovation projects at or below budget.
- Advised Boards of Education and community members through successful school referendum campaigns.
- Negotiated land annexations resulting in increased taxed based and increased revenues.
- Presented at numerous professional organizations, corporate seminars and universities.

Education

Doctorate, 2008

National-Louis University, Wheeling, Illinois

Alternative Certification Initiative Superintendent Endorsement, 2004

Western Illinois University, Macomb, Illinois

Chief School Business Official Endorsement, 1988

Northern Illinois University, DeKalb, Illinois

M.B.A., Financial Management, 1986

Illinois Benedictine College, Lisle, Illinois

B.A., Elementary Education, 1979

Illinois Benedictine College, Lisle, Illinois

Certifications

Type 77 Administrative, Superintendent

Type 75 Administrative, Chief School Business Official

Type 03 Elementary, K-9

Professional Organizations

- Executive Director, North Suburban Special Education District
- Member, Evanston Citizens' Police Advisory Commission
- Executive Director - ED RED
- Member, American Association of School Administrators
- Member, Illinois Association of School Administrators
- Member, Association of Supervision and Curriculum Development
- Founding Member, Citizens for Accountable Legislative Leadership

Professional Profile

Jeffrey Rodrigues is currently the Manager of Critical Systems for Cook County, Illinois Department of Homeland Security and Emergency Management (DHSEM). He is also a member of the Cook County Urban Area Security Initiative (UASI) Communications and Technology Sub-Committee. Jeffrey is also a member of the State of Illinois Interoperable Executive Committee (SIEC) Technology Working Group and the Illinois Terrorism Task Force (ITTF) Communications Committee.

As the Communications Officer for Cook County Homeland Security and Emergency Management, Mr. Rodrigues has attended several of the State of Illinois ITECS/UCP Training Seminars. He also works closely with the Cook County Sheriff's Office Radio Technology Group.

Mr. Rodrigues is one of DHSEM's responders to emergencies within Cook County. He is one of the primary drivers for Cook County DHSEM's Unified Command Post vehicles. These vehicles have Command and Control elements in each of the three vehicles in Cook County.

Mr. Rodrigues sits on the Federal Inter Agency Board's (IAB) Interoperable Communications and Information Sharing Subcommittee as a voting member. This organization manages the Authorized Equipment List (AEL) and Standardized Equipment List (SEL). The IAB is made up of first responder subject matter experts from all levels of government and produces white papers and recommendations to the different federal government agencies relating to emergency response to all types of hazards.

Prior to joining Cook County DHSEM, Jeffrey Rodrigues was a Manager in BearingPoint's Public Services Consulting Practice where he supported the delivery of Infrastructure Solutions to BearingPoint's Federal Civilian Agency, United States Army, and United States Air Force clients.

With more 39 years of experience in the Public Safety Communications industry in and around the Chicago area, Mr. Rodrigues has extensive expertise in the design and development of emergency management solutions. Mr. Rodrigues' strengths include NIMS, emergency response and management, emergency operations center design and operations, telecommunications solutions, and program management.

Prior to joining BearingPoint, while an employee with the City of Chicago's Office of Emergency Communications (OEC) he was one of a twelve person implementation team to build out Chicago's new OEC's building and systems including Chicago's new Emergency Operations Center from 1992 - 1994.

Professional Accomplishments

Upgraded Cook County DHSEM's Five Unified Command Post's, 2010

Mr. Rodrigues worked with a team to enhance the Communications of the (5) existing Unified Command Posts that operate within Cook County. These were made consistent with the State of Illinois's (13) other Unified Command Posts adding Satellite Technology to them and State-of-the-Art Weather Stations.

Designed Cook County DHSEM's New EOC, 2010

Mr. Rodrigues was part of a three-member team that worked with an engineering firm to operationally design and layout the County's new Emergency Operations Center

Guest Lecture on Interoperability – University of Chicago, 1/10/2009 through 1/08/2016

Mr. Rodrigues was asked to deliver lectures to a Master's Level Program on Interoperability one day each year since 2009. This was part of the Master of Science in Threat and Response Management Program.

Subject Matter Expert – Chicago Department of Public Health (CDPH), 2008

Mr. Rodrigues assisted in the Base Line Assessment of Chicago Health Care System as it relates to Hospital Interoperability and then went on to determine CDPH's "As Desired State". He also assisted in the formulation of a gap analysis and helped determine next steps. Mr. Rodrigues identified a radio system channel currently not in use to be added as the Chicago Health Care Systems Command and Control Channel. Mr. Rodrigues further identified all of the components necessary to be used in each hospital to talk on this system with the upgrade ability to a newer state-of-the-art system in the future.

Subject Matter Expert – Large Asian Country (NDA in effect), 10/2003, 10/2006, 9/2007, 10/2009, 11/2012, 10/2014, and 11/2015.

He developed an evaluation tool that was going to be used to evaluate a large governmental response to an RFP. This tool, along with an RFP Response Tracking database, was integrated together to deliver accurate ratings of all RFP Respondents. Mr. Rodrigues assessed the Public Safety Communications infrastructure that currently exists in this country and assisted in the development of a Vision Statement as well as a Strategic Plan for this country moving forward. Mr. Rodrigues also assisted in the process of developing a Best Practice approach to put these plans in place. He also trained civilian emergency management personnel in how to respond to natural disasters within their country.

Manager – 800 MHz Transition Administration Team, 1/2007 – 6/2007

As a part of the Reconfiguration Contracts and Reporting Group of the Transition Administration, Mr. Rodrigues reviewed final agreements as they were completed by Sprint Nextel. Mr. Rodrigues reviewed these agreements to ensure that all costs were reflected within the Schedule C and that they were prudent and necessary to achieve comparable facilities. Mr. Rodrigues was also responsible for putting the entire RCR Contract into a Work Breakdown Structure for reporting purposes to the FCC. Mr. Rodrigues' contributions will improve our nation's homeland security, enabling public safety agencies to operate on communications systems that are reliable and robust.

Deputy Director, Emergency Management Response – City of Chicago, Office of Emergency Management and Communications, 10/2001 – 09/2006

He served as an Emergency Response Specialist and later as the Deputy Director of Emergency Management Operations within the City of Chicago Office of Emergency Management and Communications. Mr. Rodrigues' responsibilities included coordination of significant emergency events in Chicago. This coordination included oversight and resource management for the provision of emergency assistance for casualties, preliminary damage assessment, and services to address the psychological and mass care needs of victims and disaster relief workers. Additionally, Mr. Rodrigues was the Logistic Lead at the City of Chicago's Intake Center for Hurricane Katrina evacuees. This event was logistically one of the largest emergency situations in Chicago's history, coordinating support services of over 40 agencies for over 7,000 evacuees. He lectured at large urban area business associations such as the Business Owners and Managers Association of Chicago (BOMA) on disaster recovery and Continuity of Operations Planning (COOP). He also spoke on Continuity of Government (COG) planning as well as building evacuation planning. During this time Mr. Rodrigues was Co-Chair of the Illinois Terrorism Task Force (ITTF) Communications Sub-Committee. His committee conceptualized and designed the Illinois Technology Emergency Communications Suites (ITECS). There are now nine ITECS units assigned around the State of Illinois.

Deputy Director, Fire/EMS Dispatch Operations – City of Chicago, Emergency Management and Communications 03/1998 – 10/2001

As Deputy Director of Fire Operations for the City of Chicago's Office of Emergency Management and Communication (OEMC), Mr. Rodrigues was responsible for the administration of Fire and EMS Dispatch Operations citywide, which included the management of over 100 personnel. These personnel were comprised of the following positions: Fire Communications Operators (Level I and II), Senior Fire Communications Operators (Watch Supervisors), Fire Communications Coordinators, and the Fire Operations Manager. Mr. Rodrigues implemented and deployed a two-tiered ambulance dispatch operation (Advance Life Support and Basic Life Support), utilizing Advance and Basic Life Support Ambulances, Advance Life Support Engines, and First Responder Companies. Mr. Rodrigues assisted in the development of all content in the Emergency Medical Dispatch Training Course, which ultimately resulted in all Fire Dispatch Operators becoming State Certified Emergency Medical Dispatchers. Additionally, he coordinated all interdepartmental operations between Fire Dispatch and other City Departments. His

telecommunications experience extends into additional governmental areas, where he acted as Legislative Liaison to the Illinois Commerce Commission in Springfield, IL for state matters related to 9-1-1 and 3-1-1

Manager of Telecommunications - City of Chicago, Office of Emergency Communications, 12/1993 - 03/1998

In his role as Manager of Telecommunications for the City of Chicago's Office of Emergency Management and Communications, Mr. Rodrigues was responsible for overseeing the Network Management Center (NMC), a 24-hour seven-day a week operation providing citywide support for all 9-1-1 and 3-1-1 systems and subsystems. The NMC monitors a Local Area Network (LAN) and a Wide Area Network (WAN) that encompasses eight servers and over 2,300 clients over a fiber, copper, and wireless backbone. Among his accomplishments, Mr. Rodrigues designed and developed the Master Street Addressing Guide (MSAG) for the entire City and also implemented the basic Wireless 9-1-1. Subsequently, using the same technology, Mr. Rodrigues assisted in the system development and implementation of 3-1-1 and Wireless 3-1-1.

Assistant Project Manager - City of Chicago, Office of Emergency Communications, 07/1992 - 12/1993

As Assistant Project Manager on an over \$218M project, Mr. Rodrigues' role encompassed the design, development, and implementation of Chicago's award-winning Office of Emergency Management and Communications, its Back-up Communications Center, and 175 miles of fiber optics connecting all police stations and firehouses throughout the City. In his position as Assistant Manager, Computer Aided Dispatch (CAD) Systems & Operations, Mr. Rodrigues assisted in the development of CAD and database systems for Police and Fire, supported daily operations of both systems, and assisted with regular scheduled vendor enhancements.

Fire Communications Shift Supervisor - City of Chicago, Fire Department, 09/1987 - 07/1992

As a Fire Communications Shift Supervisor, Mr Rodrigues was responsible for all Fire and Emergency Medical Service dispatching for one half of the City of Chicago. The City was divided into two separate dispatch areas, one being the north half the other being the south half. Mr. Rodrigues was also responsible for all emergency call taking for that half of the city as well. He managed all emergency fire communications traffic for half the city.

Fire Communications Dispatcher - City of Chicago, Fire Department, 08/1980 - 09/1987

As a Fire Communications Dispatcher, Mr. Rodrigues was responsible for communicating with all of the emergency public safety resources for one half the City that were on the street responding to or returning from emergency incidents. He managed both Fire and EMS Incidents and Resources while they were active.

Fire Communications Emergency Call Taker - City of Chicago, Fire Department, 08/1976 - 08/1980

As a Fire Communications Emergency Call Taker, Mr. Rodrigues answered and screened all emergency communications telephone calls presented for fire or emergency medical dispatch and also handled all fire and EMS emergency radio traffic.

Education

- AAS Degree, Aviation/Major, Daley College, 1976 - Graduated High Honors

Certifications

- Certified Alarm Technician - Level 1 - October 26, 2015 - October 28, 2015
- Illinois Professional Emergency Manager (IPEM) 2011
- Emergency Medical Technician (EMT) 2007
- FEMA Professional Development Series - April 28, 2005
- Emergency Medical Dispatcher (EMD) 2000
- Emergency Number Professional (ENP) 1999

Classes

- Physical Security Training Program (PSTP) held at FLETC – March 31, 2014 – April 11, 2014
- DHS OEC Communications Unit Leader (COML) Training – March 30 – April 1, 2010
- FEMA Operational Value of Threat, Risk, and Vulnerability Assessment Training- March 2-4, 2010
- FEMA All Hazards Logistics Section Chief Training (IMT) – November 2-6, 2009
- FEMA Introduction to Hazard Mitigation – June 2009
- FEMA Introduction to the Public Assistance Process – June 2009
- FEMA Public Assistance Operations 1 – June 2009
- FEMA Rapid Needs Assessment Course – March 2005
- Hazardous Materials Awareness – March 2005
- Prevention and Response to Suicide Bombing Incidents – January 2005
- Incident Response to Terrorist Bombing Awareness Training – November, 2004
- Basic Unified Command – November 2004
- WMD Counterterrorism Training – June 2004
- Exercise Design – April 2004
- Threat and Risk Assessment - February 2004
- Emergency Planning – November 2003
- Principles of Emergency Management – October 2003
- WMD Incident Complexities – October 2003
- ICS/EOC Interface – October 2003
- Developing Volunteer Resources – October 2003
- Incident Command System – September 2003
- Damage Assessment/Debris Management – September 2003
- Leadership and Influence – September 2003
- Effective Communications – September 2003

NIMS Classes –

- ICS-100 – June 2007
- ICS-200 – July 2007
- ICS-300 – September 2007
- ICS-400 – September 2007
- ICS-700 – July 2007
- ICS-700a- May 2011
- ICS-800 – July 2007
- ICS-800b- March 2010

Associations & Professional Memberships

- Illinois Emergency Services Management Association (IESMA)