



# **Bureau of Economic Development FY2015 Budget Presentation**

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**October 21, 2014**



# Office of Economic Development

FY2015 Budget Presentation

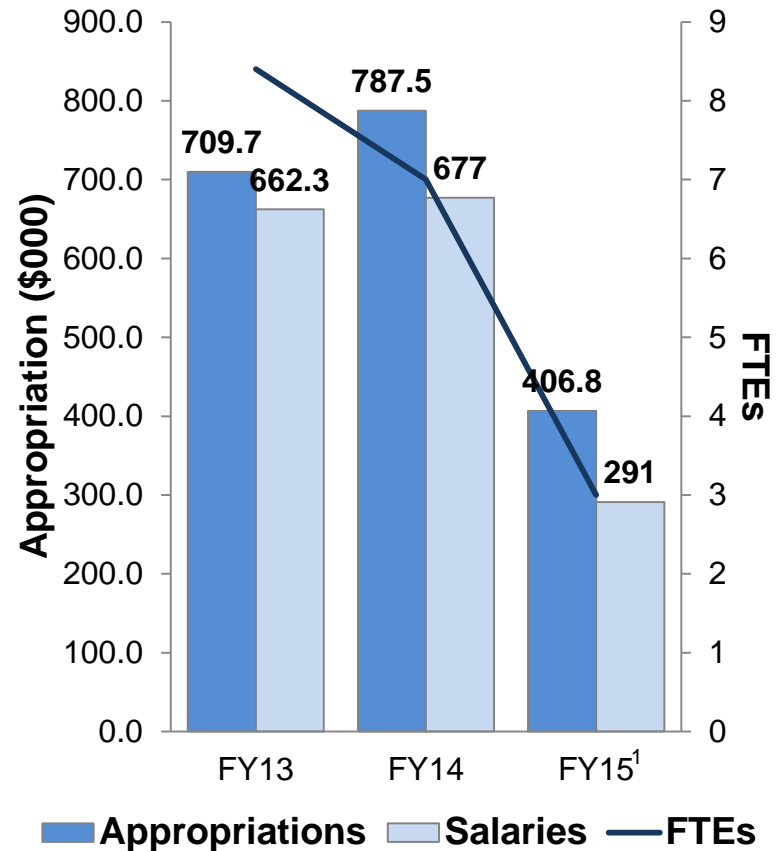
## Mission

The Office of Economic Development oversees the Cook County Bureau of Economic Development which seeks to foster economic and community development within Cook County through the strategic leveraging of resources and efficient professional management. The Bureau of Economic Development provides overall strategic management of all programs and ensures cooperation and collaboration across departments.

The Bureau oversees and coordinate the activities of the following departments:

- Planning and Development
- Building and Zoning
- Zoning Board of Appeals

## Budget and staffing



1. Budget and Staffing reflect the transfer of the Real Estate Management unit to the new Bureau of Asset Management.

# Bureau of Economic Development – FY2014 Accomplishments

FY2015 Budget Presentation



- As a result of President Preckwinkle's leadership, the seven counties of northeastern Illinois - Cook, DuPage, Kane, Kendall, Lake, McHenry and Will - and the City of Chicago have unified to drive forward agenda for regional economic development. Three initiatives are underway that illustrate this multi-county collaboration: exports; truck permitting; and metal manufacturing
- Both the Brookings Institution and RW Ventures are providing critical assistance to increase the volume of exports from the region, with a pilot program launched in the fall of 2014
- A coordinated effort to streamline truck permitting and routing will increase compliance, revenue, and trucking firms' efficiency, while reducing administration costs and wear on infrastructure
- The Bureau of Economic Development and over 40 partners created the Chicago Metro Metal Consortium to execute a cluster-based approach to build metal manufacturing
- The Economic Development Advisory Committee's (EDAC) was expanded to absorb the Community Development Advisory Council's (CDAC) responsibilities related to affordable housing and community development; additional members with related expertise will be appointed to EDAC in the coming months

# Bureau of Economic Development – FY2015 Budget Highlights

FY2015 Budget Presentation



- The Department of Planning and Development (DPD) is completing a comprehensive planning process - Planning for Progress - that will guide funding requests, investments, and partnerships over the next five years related to economic development, affordable housing, and community development; building upon Partnering for Prosperity, the Bureau's existing economic growth action agenda
- The Community Development Block Grant – Disaster Recovery (CDBG-DR) program will be housed within DPD, but is crucial to the Bureau's strategic coordination of projects and grants. This five-year grant effectively doubles DPD's available Federal grant resources available from 2015 to 2019
- A new electronically based permitting system was instituted in February 2014. The County has a significantly more transparent, accessible and efficient system that allows for tracking and monitoring of permits by all users; additionally, the efficiency of electronic permitting contributes to improving Cook County as a location for economic development



# Planning and Development

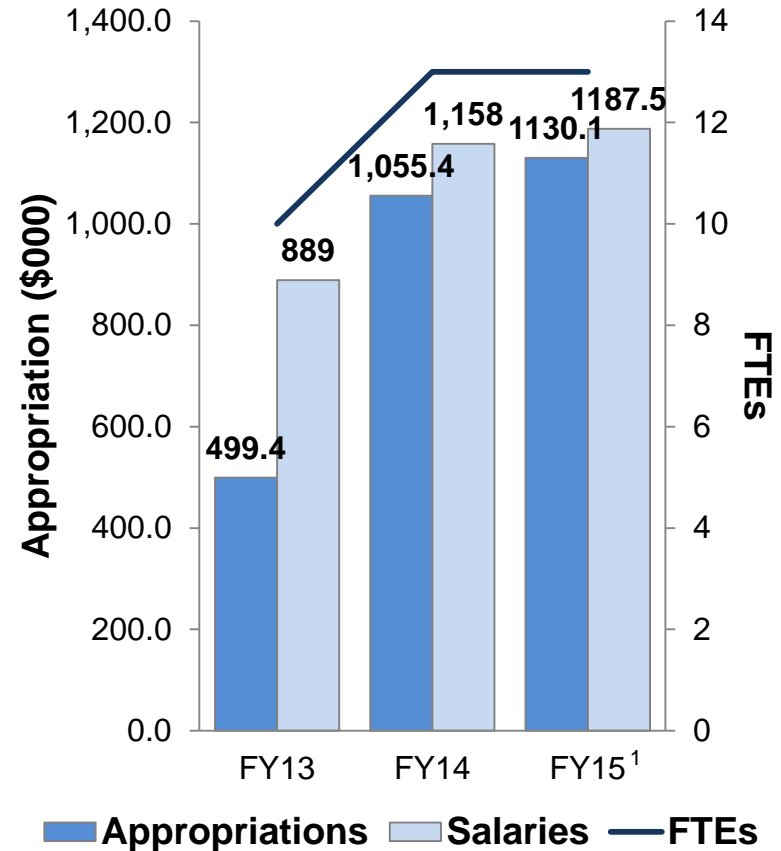
## FY2015 Budget Presentation

### Mission

The Cook County Department of Planning and Development is committed to developing sustainable communities by:

- Fostering economic opportunities and business development
- Preserving and expanding the supply of safe, decent, and affordable housing
- Facilitating infrastructure improvements
- Promoting fair housing
- Supporting social services and programs that address the problems of homelessness

### Budget and staffing



1. Budget and Staffing reflect Corporate-funded staff within department. Salaries for some positions are offset by grant funding.

# Planning and Development – FY2014 Accomplishments

FY2015 Budget Presentation



## *Expanded the County's resource base:*

- Received \$83.6 million in Federal Community Development Block Grant Disaster Recovery (CDBG-DR) grant funds to support critical flood relief and mitigation efforts based upon significant improvement in grants management, as well as \$250,000 from the State-funded Abandoned Property Program
- Received the first loan applications for the \$30 million BUILT in Cook Loan Fund and successfully re-tenanted five vacant Dominick's stores
- Implemented the Class 7c property tax incentive and increased the usage of the Class 7b property tax incentive. Overall, underwrote 65 property tax incentives that fostered more than \$150 million in private investment and created more than 3,000 jobs
- Added two more municipalities to the HOME Consortium, expanding the jurisdiction eligible for Federal affordable housing assistance and increasing the County's annual HOME funding allocation, as well as advocated successfully for an additional \$100,000 in homeless funding in suburban Cook County in coordination with the Village of Oak Park and State of Illinois

# Planning and Development – FY2014 Accomplishments

FY2015 Budget Presentation



## ***Streamlined and enhanced the Department's grants management capacity and operations for maximum community impacts through:***

- Ongoing restructuring of programs and staffing under divisions of economic development, housing, and community development
- Completed procurement and began transferring servicing responsibility to AmeriNational of approximately \$42 million in HOME loans, and initiated procurement for professional services critical to continued Federal compliance related to construction management
- Successfully expended \$35.7 million in Federal Neighborhood Stabilization Program (NSP) funds addressing foreclosed, vacant, or blighted properties in advance of related deadlines; through this program, DPD created 73 new for-sale homes (of which all but 4 are sold), 149 rental units, demolished 42 blighted structures including 4 commercial structures and expanded the Ford Heights Community Service Center
- Continued compliance with Federal commitment and expenditure requirements for CDBG, ESG and HOME funds

# Planning and Development – FY2015 Budget Highlights

FY2015 Budget Presentation



- Complete and implement Planning for Progress, the Department's five-year strategic plan, which integrates two Federally-required plans, the Consolidated Plan and Comprehensive Economic Development Strategy (CEDS).
- Assist in the creation of four (4) South Suburban Enterprise Zones which are slated to cover more than 20 municipalities and foster economic development in south suburban Cook County.
- Expanded use of existing resources such as CDBG to further economic development initiatives and demolition efforts, and improve access to social services in suburban Cook County.
- Develop strategies related to property tax incentive reform to encourage more affordable housing and commercial investment.
- Implement an economic development marketing strategy that fosters constant contact with all of the municipalities in Cook County.
- Initiate a Single Family Rehabilitation program and a Tenant Based Rental Assistance program utilizing the new CDBG-DR funds.



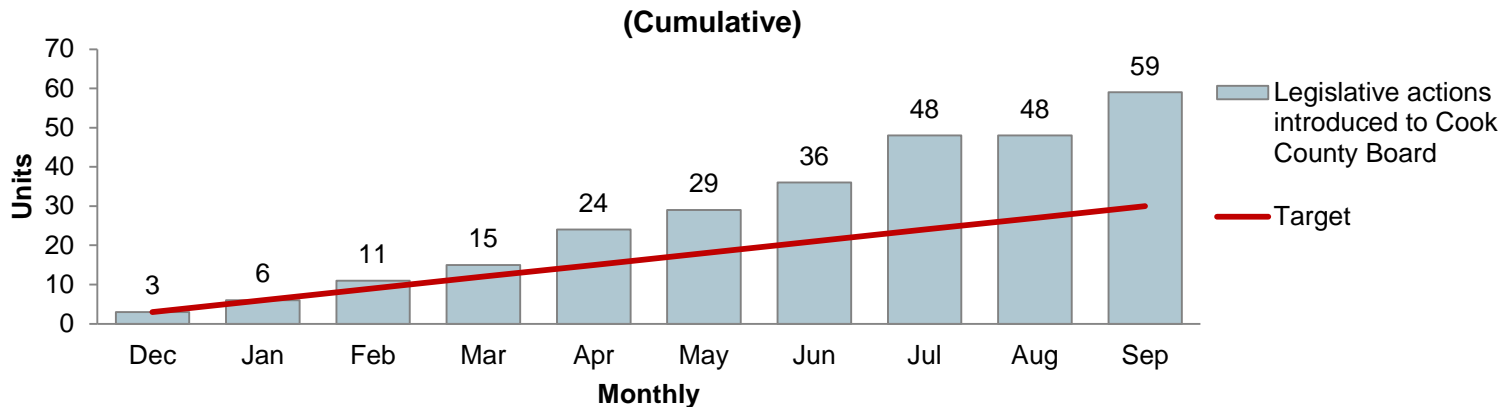
# Planning and Development – 2015 STAR goals and targets



## FY2015 Performance Targets

Performance Metric		FY2013 Actual	FY2014 Projected YE	FY2015 Target
1	# of businesses assisted	47	70	75
2	# of affordable housing units supported	222	234	224
3	# of municipalities served through grants and economic development tools	-	55	60
4	Amount of external \$ (public and private) leveraged	44.3M	200M	220M
5	# of program and project beneficiaries	31,872	34,000	36,000

## Legislative actions introduced to Cook County Board





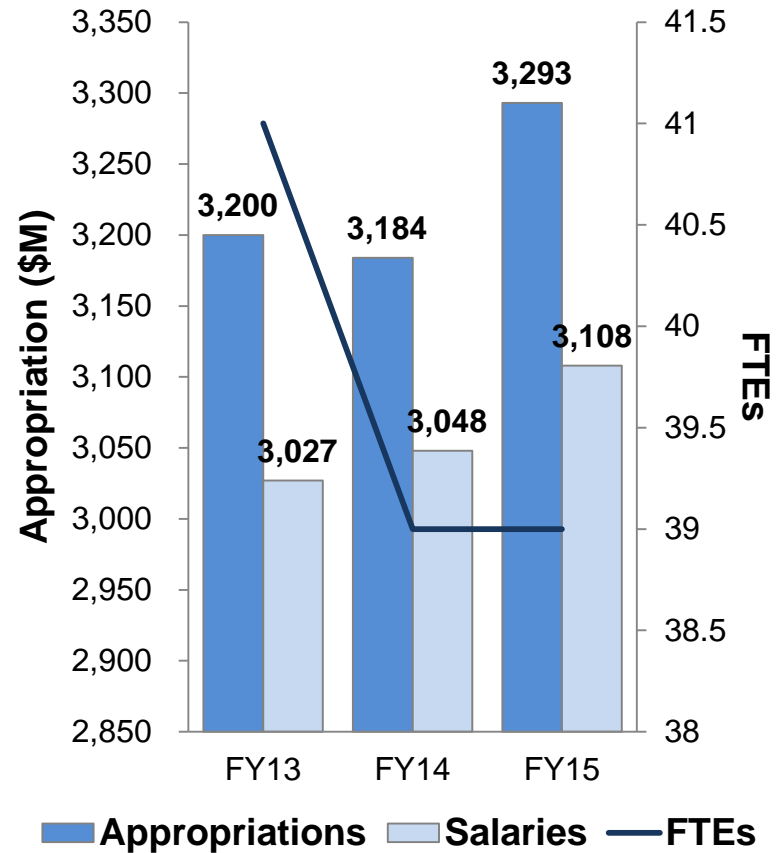
# Building and Zoning

## FY2015 Budget Presentation

### Mission

The Building and Zoning Department promotes the health, safety, and welfare of unincorporated Cook County residents by performing responsible and timely inspections of buildings and properties and enforcing all applicable building codes and zoning ordinances.

### Budget and staffing





# Building and Zoning – FY2014 Accomplishments

## FY2015 Budget Presentation

- Increased number of inspections due to the implementation of a strategic and systematic approach based on geographic zones for annual inspection process
- Leading the County's effort to adopt the State, National and International Building Codes (IBC); the County's unincorporated areas will utilize a standard and uniform set of codes that are considered "best practices" within the industry and lead to increased compliance with regulations
- Continued progress towards eliminating fee waivers for permits and inspections for non-profit organizations and governmental agencies, which will provide much needed revenue and contribute to covering the cost of the inspections and plan examinations
- Implemented a new electronically based permit system which is significantly more transparent, accessible and efficient, which will allow for tracking and monitoring of permits by all users
- Continuing to build relationships through strategic meetings and ongoing conversations with its recurrent and major customers
- Conducting regular site visits ensure staff has established and/or is maintaining relationships with all township representatives



# Building and Zoning – FY2015 Budget Highlights

## FY2015 Budget Presentation

- Transitioning from an outdated and archaic permitting system and launching an electronic online permitting system to better serve customers, sister agencies and field inspectors; phases 2 and 3 of this endeavor includes all field inspections and violations
- Continuing the outreach program with local municipalities to provide dialogue, educational services and support for the County's Vacant Building Ordinance program
- Creating intergovernmental agreements where support or shared services are possible by maintaining regular discussions with local municipalities and townships
- Executing additional initiatives which include: the issuance of a zoning certification form to safeguard residents within Unincorporated Cook County who are buying or selling properties, initiate a new cell tower ordinance requiring an annual registration, and implementation of a broader, more inclusive fee schedule
- Improving departmental staff roles and responsibilities have evolved from the implementation of the new system and increased efficiency of workflow

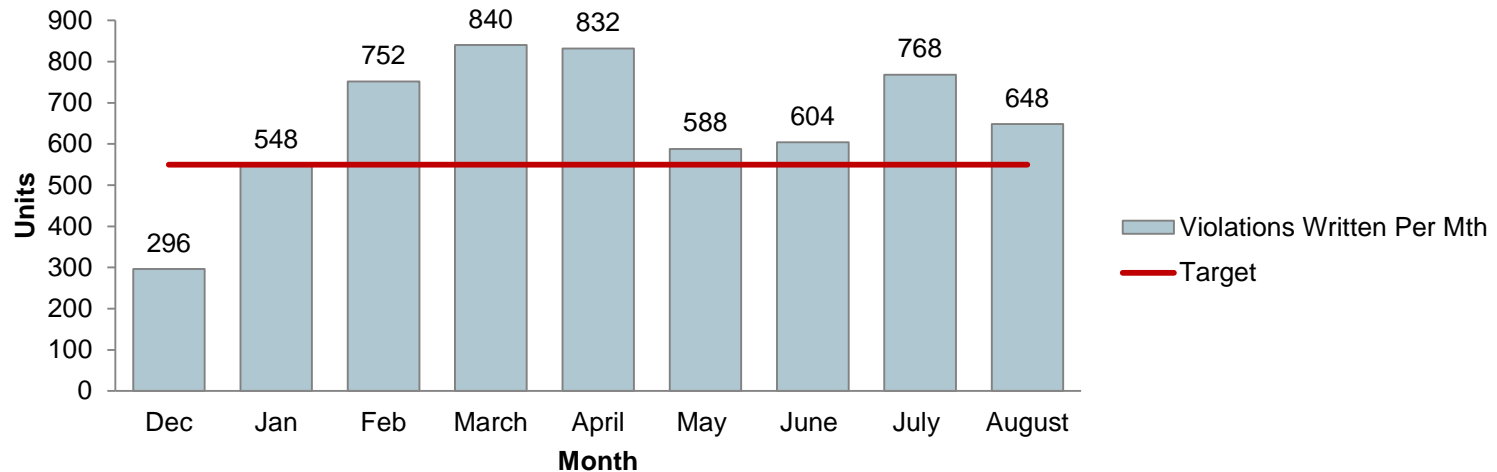


# Building and Zoning – 2015 STAR goals and targets

FY2015 Performance Targets

Performance Metric	FY2013 Actual	FY2014 Projected YE	FY2015 Target
Number of inspections per month	4020	4000	4050
Number of violations written per month	588	650	600
Number of permits purchased online	360	375	450

### Number of Violations written per month





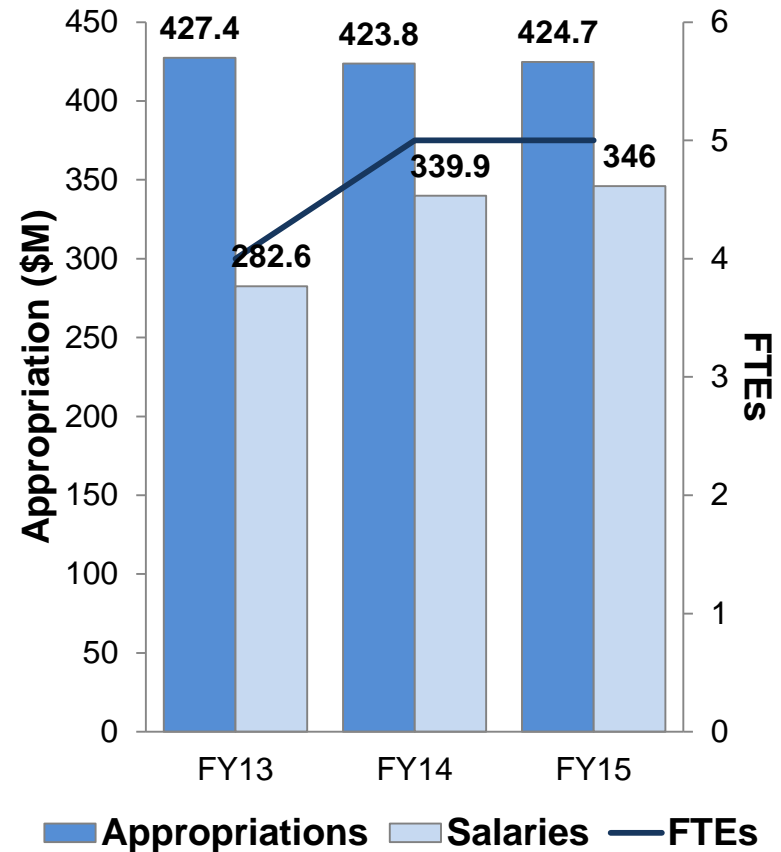
# Zoning Board of Appeals

## FY2015 Budget Presentation

### Mission

The Zoning Board of Appeals (ZBA) is a governmental agency made up of a Chairman and six Board Members, a Secretary, and four supporting staff. Its primary duty is to aid the public in considering all rezoning appeals pertaining to land uses in unincorporated areas. In addition to the activities of the Zoning Board hearings, the Secretary to the Board and staff process hundreds of requests for information regarding the zoning status of unincorporated land in Cook County. The Secretary is also responsible for the dissemination of information regarding requests for changes in zoning.

### Budget and staffing



# Zoning Board of Appeals – FY2014 Accomplishments

FY2015 Budget Presentation



- Provides excellent service to the public and hearing participants by conducting its hearings in a fair, transparent and equitable manner
- Provides public notice in accordance with the Zoning Ordinance
- Submits final findings to the Cook County Board no more than 120 days following a public hearing date
- Completes hearing process in a timely manner by scheduling hearings no more than 45 days following referral

# Zoning Board of Appeals – FY2015 Budget Highlights

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- Continue to implement technology enhancement which will allow the Zoning Board of Appeals to operate more efficiently
- Collaborate with other departments to provide more transparent access to zoning data
- Reach and exceed Star Performance targets set in previous years



# Zoning Board of Appeals – 2015 STAR goals and targets

FY2015 Performance Targets



Performance Metric	FY2013 Actual	FY2014 Projected YE	FY2015 Target
% of participants in the hearing process that are satisfied	96	96	90
% of notifications that follows the correct procedure	100	100	100
% of Findings and Recommendations submitted to Cook County Board within 120 days.	99	99	100

## Days between referral and Zoning Board hearing

