



OFFICE OF THE PRESIDENT  
BOARD OF COMMISSIONERS OF COOK COUNTY  
118 NORTH CLARK STREET  
CHICAGO, ILLINOIS 60602  
(312) 603-6400  
TDD: (312) 603-5255

**TONI PRECKWINKLE**  
PRESIDENT

I am pleased to present to you our Cook County Budget for Fiscal Year 2020. This \$6.18 billion budget is both responsible and responsive and guides our work to achieve our policy priorities on justice, health, economic development and the environment under the Policy Roadmap, my office's five-year strategic plan. The Policy Roadmap centers on equity and mandates that we use an equity lens in our strategies as a policy and practice. This budget builds on that mandate as well as our mission and commitment to serve as a good steward of public resources by building vibrant and sustainable communities for all residents where people want to live, learn, work and play. We are doing this all without the need to raise existing taxes.

This year we experienced a historically small projected preliminary budget gap of \$18.7 million. This was the lowest preliminary gap of my administration and an almost 96% decrease from the \$487 million encountered in my first year in office. We have narrowed this gap while remaining mindful of future financial challenges. Cook County is on track to provide supplemental pension payments of almost \$1.3 billion above the statutorily required contribution, reducing the unfunded pension liability.

By pushing for criminal justice and bond reform we have seen a sustained reduction in the jail pre-trial detainee population without a negative impact to public safety. Cook County will continue to implement sustainable reforms within the criminal justice system, invest in community-based services and work with public safety stakeholders to provide the resources necessary to reduce violence. This year we will allocate millions more to enhance Cook County's collaboration efforts with its public safety partners and continue our work to transform the criminal justice system into one that is fair, efficient, compassionate and transparent.

In the coming year, Cook County Health (CCH) will continue transforming into a healthcare organization of choice by providing outstanding clinics and specialty care across Cook County while continuing to improve patient experiences and provide quality healthcare and services regardless of a patient's ability to pay. Despite operating only two of the more than 60 hospitals in Cook County, CCH provides over 50% of all charity care in the County and therefore serves as a safety net for many residents. While we continue to deliver this important care for our residents, we must be mindful of the challenges our system faces from the unsustainable growth in uncompensated care. Therefore, I encourage the CCH Board to implement strategies to maximize the internal capture rates from CountyCare members and effectively manage the cost of providing care. We will continue to advocate on CCH's behalf at the Federal and State levels to ensure we are able to build on our progress and continue providing life-saving care.

In line with our equity framework, we are also focused on improving access to safe and efficient transportation. Cook County is working closely with our regional transit partners on a pilot plan to assist residents in the southern portion of the County with more frequent, affordable and accessible transportation options. Our goal is simple - to ensure residents in south Cook County have better access to transit.

We have lofty goals under our Policy Roadmap but are taking realistic and responsible steps toward accomplishing them. I look forward to continuing the great progress we've made together.

Sincerely,

Toni Preckwinkle  
President, Cook County Board of Commissioners



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished  
Budget Presentation  
Award*

PRESENTED TO

**Cook County**

**Illinois**

For the Fiscal Year Beginning

**December 1, 2018**

*Christopher P. Morill*

Executive Director

Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to Cook County, Illinois, for its Annual Budget for the fiscal year beginning December 1, 2018. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as a financial plan, as an operations guide, and as a communication device.

The award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

PRESIDENT'S MESSAGE	i
COUNTY GOVERNMENT	vii
COOK COUNTY ORGANIZATIONAL CHART	x
COUNTY PROFILE	xii
PRINCIPLE FUNCTIONS OF COOK COUNTY	xv
BUDGET CALENDAR	xvii
BUDGET PROCESS	xviii
HOW TO READ THE BUDGET BOOK	xix
2020 US CENSUS	xx
<b>EXECUTIVE SUMMARY</b>	
EXECUTIVE SUMMARY	1
FY2020 BUDGET AT A GLANCE	2
TOTAL REVENUE	3
TOTAL EXPENDITURES	4
SUMMARY OF REVENUE AND EXPENDITURE BY SOURCES, USES AND FUND	5
FY 2020 BUDGET HIGHLIGHTS	8
LONG-TERM STRATEGIC PLAN	10
FISCAL YEAR 2020 POLICY GOALS	11
COUNTY LONG TERM FINANCIAL FORECAST	16
<b>REVENUE ESTIMATE</b>	
INTRODUCTION TO REVENUE	23
TOTAL FUNDING SOURCES AND ALLOCATIONS	24
GENERAL AND HEALTH ENTERPRISE FUND	25
REVENUE FROM PROPERTY TAX	26
GENERAL FUND - REVENUE BY SOURCE	29
NON-PROPERTY TAXES	30
FEES AND LICENSES	35
INTERGOVERNMENTAL REVENUE	38
MISCELLANEOUS REVENUES	39
HEALTH ENTERPRISE FUND	39
REVENUE BY SOURCE - TABLE	42

SPECIAL PURPOSE FUND	46
ELECTION FUND	46
DEBT SERVICE FUND	46
ANNUITY AND BENEFITS FUND	46
GRANT FUNDS	50
GRANT SUMMARY	51

**PROPOSED EXPENDITURES**

PROPOSED EXPENDITURES INTRODUCTION	59
GENERAL FUND - OPERATING EXPENDITURES BY PROGRAM AREAS	61
2020 GENERAL FUND BY PROGRAM AREAS	62
GENERAL FUND - OPERATING EXPENDITURES BY TYPE	64
HEALTH ENTERPRISE FUND- OPERATING EXPENDITURES BY PROGRAM AREAS	66
HEALTH ENTERPRISE FUND - OPERATIONAL HIGHLIGHTS BY PROGRAM AREAS	67
HEALTH ENTERPRISE FUND - OPERATIONAL EXPENDITURES BY TYPE	69
OTHER MAJOR FUNDS	71
NON-MAJOR FUNDS	73
SUMMARY OF APPROPRIATIONS AND FTEs BY FUNDS	75
SUMMARY OF RECOMMENDATION BY OFFICE (PIE CHART)	76
BUDGET SUMMARY TABLES	77

**CAPITAL IMPROVEMENT PROGRAMS**

CAPITAL BUDGET OVERVIEW	123
DEBT OVERVIEW	126
RELATIONSHIP BETWEEN CAPITAL & OPERATING BUDGETS	133
CAPITAL IMPROVEMENT PROGRAM HIGHLIGHTS	136
HIGHWAY & TRANSPORTATION PROGRAM HIGHLIGHTS	137
CAPITAL EQUIPMENT PROGRAM HIGHLIGHTS	137
CAPITAL IMPROVEMENT OVERVIEW	138
TRANSPORTATION & HIGHWAYS OVERVIEW	165
FY2020-FY2024 PRIORITIES	172
FY2020 BUDGET	181



FY2020-FY2024 FORECAST	191
CAPITAL EQUIPMENT OVERVIEW	210
<b>RESOLUTION</b>	
RESOLUTION	227
<b>POLICIES</b>	
POLICIES	241
COOK COUNTY ANTI-FRAUD POLICY	251
<b>APPENDICES</b>	
APPENDIX A: GLOSSARY OF TERMS	255
ACRONYMS	263
APPENDIX B: DEPARTMENT DIRECTORY	264
APPENDIX C: CHART OF ACCOUNTS	271



## COUNTY GOVERNMENT

Cook County is governed by the County Board President and seventeen Board Commissioners who serve four year terms. Commissioners are elected from single member districts while the County Board President is elected by a general vote countywide.

Under the Illinois Constitution, the County is a home rule unit of government and, except as limited by State law, may exercise any power and perform any function relating to its government and affairs.

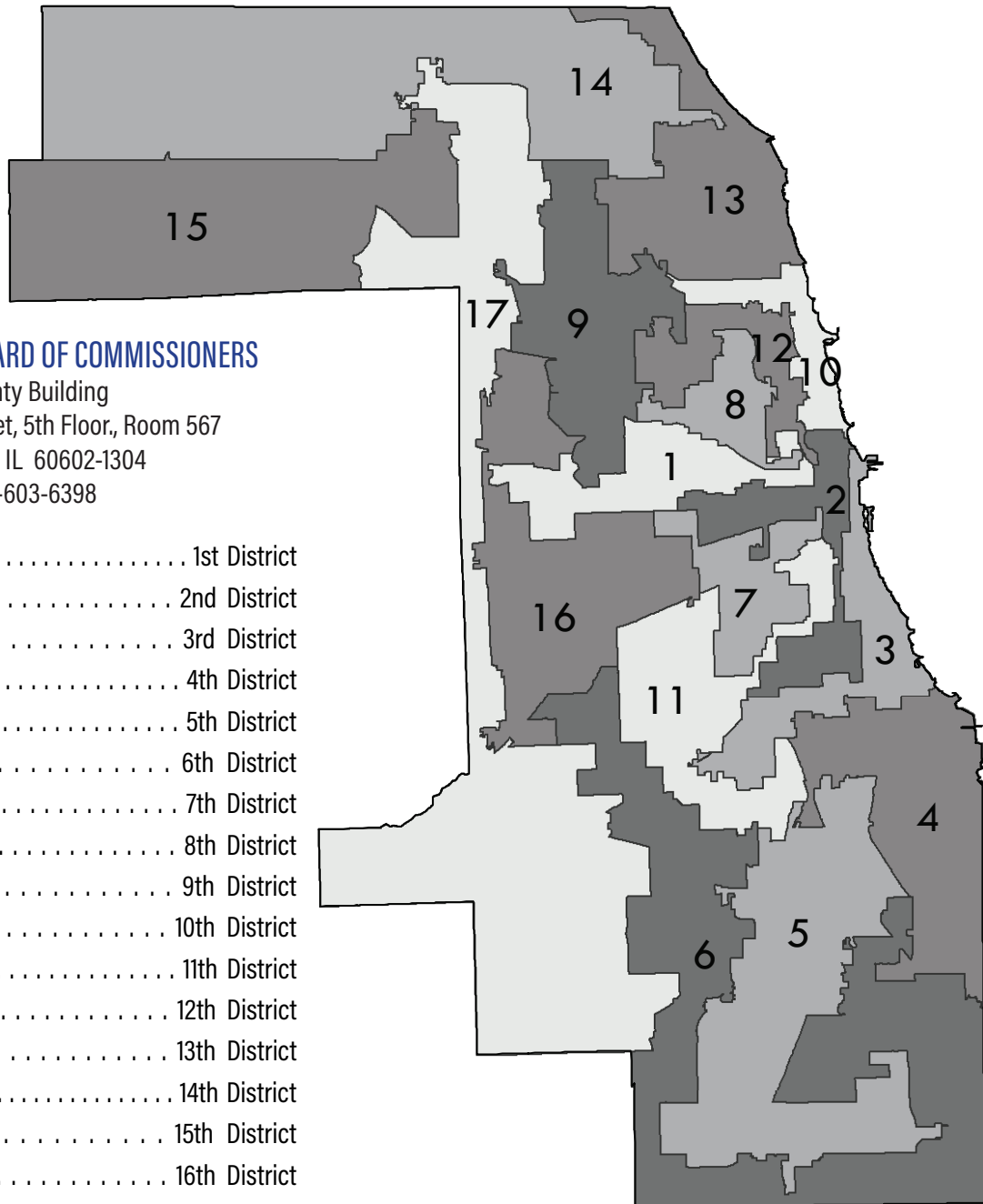
The President is the Chief Executive Officer of the County and presides over the meetings of the County Board. The President has the power to veto County Board resolutions and ordinances. The County Board requires a two-thirds vote to override a Presidential veto. There are thirteen additional Cook County government offices. Ten of the offices have their own independently elected officers; the Assessor, the three commissioners of the Board of Review, the Chief Judge of the Circuit Court, the Clerk of the Circuit Court, the County Clerk, the Recorder of Deeds, the Sheriff, the State's Attorney, and the Treasurer. The Chairman of the Board of Election Commissioners is elected by and from the three commissioners and then appointed by the Circuit Court. The Governor of Illinois appoints the Public Administrator. The Committee on Finance of the Cook County Board consists of all members of the County Board. Commissioner John P. Daley is the Chairman of the Committee on Finance of the County Board. The President is required to submit an Executive Budget to the Committee on Finance as the basis upon which the Annual Appropriation Bill is prepared and enacted. The President and the Board of Commissioners are accountable to Cook County residents for budgeting and controlling financial resources for all Cook County governmental offices and departments. The President and the Board of Commissioners apply guidelines, set goals, and use fiscal control for all Cook County offices and departments.

### PRESIDENT OF THE COOK COUNTY BOARD OF COMMISSIONERS OFFICE OF THE PRESIDENT

**HONORABLE TONI PRECKWINKLE**  
PRESIDENT, COOK COUNTY BOARD  
County Building  
118 N. Clark Street, Room 537  
Chicago, IL 60602-1304  
312-603-6400

**[www.cookcountyil.gov](http://www.cookcountyil.gov)**

In addition to presiding at County Board meetings, the President of the Cook County Board of Commissioners, as Chief Executive of the County (Const. Art. 7 § 4 (b)), is responsible for preparing the Executive Budget Recommendation (submitted to the Board for final approval) and the administration of the County government, except for the responsibilities held by other elected officials. With the consent of the Board, the President appoints the heads of County departments falling under the Board's jurisdiction.



**COOK COUNTY BOARD OF COMMISSIONERS**

County Building  
 118 N. Clark Street, 5th Floor., Room 567  
 Chicago, IL 60602-1304  
 312-603-6398

- Brandon Johnson (D) . . . . . 1st District
- Dennis Deer (D) . . . . . 2nd District
- Bill Lowry (D) . . . . . 3rd District
- Stanley Moore (D) . . . . . 4th District
- Deborah Sims (D) . . . . . 5th District
- Donna Miller (D) . . . . . 6th District
- Alma E. Anaya (D) . . . . . 7th District
- Luis Arroyo Jr. (D) . . . . . 8th District
- Peter N. Silvestri (R) . . . . . 9th District
- Bridget Gainer (D) . . . . . 10th District
- John P. Daley (D) . . . . . 11th District
- Bridget Degnen (D) . . . . . 12th District
- Larry Suffredin (D) . . . . . 13th District
- Scott R. Britton (D) . . . . . 14th District
- Kevin B. Morrison (D) . . . . . 15th District
- Jeffrey R. Tobolski (D) . . . . . 16th District
- Sean M. Morrison (R) . . . . . 17th District

*Updated as of January 1, 2019*

**COOK COUNTY ASSESSOR****HONORABLE FRITZ KAEGI**

Room 320, County Bldg.  
118 N. Clark Street  
Chicago, IL 60602  
312-443-7550

**COOK COUNTY TREASURER****HONORABLE MARIA PAPPAS**

Room 112, County Bldg.  
118 N. Clark Street  
Chicago, IL 60602  
312-443-5100

**CLERK OF THE CIRCUIT COURT****HONORABLE DOROTHY BROWN**

Room 1001, Daley Center  
50 W. Washington  
Chicago, IL 60602  
312-603-5031

**COOK COUNTY CLERK****HONORABLE KAREN A. YARBROUGH**

Suite 500  
69 W. Washington  
Chicago, IL 60602  
312-603-5656

**COOK COUNTY RECORDER OF DEEDS****HONORABLE EDWARD M. MOODY**

Room 120, County Bldg.  
118 N. Clark Street  
Chicago, IL 60602  
312-603-5050

**COOK COUNTY SHERIFF****HONORABLE THOMAS J. DART**

Room 702, Daley Center  
50 W. Washington  
Chicago, IL 60602  
312-603-6444

**COOK COUNTY STATE'S ATTORNEY****HONORABLE KIMBERLY M. FOXX**

Suite 3200  
69 W. Washington  
Chicago, IL 60602  
312-603-1880

**COOK COUNTY BOARD OF  
REVIEW COMMISSIONERS****HONORABLE DAN PATLAK****HONORABLE LARRY R. ROGERS, JR.****HONORABLE MICHAEL M. CABONARGI**

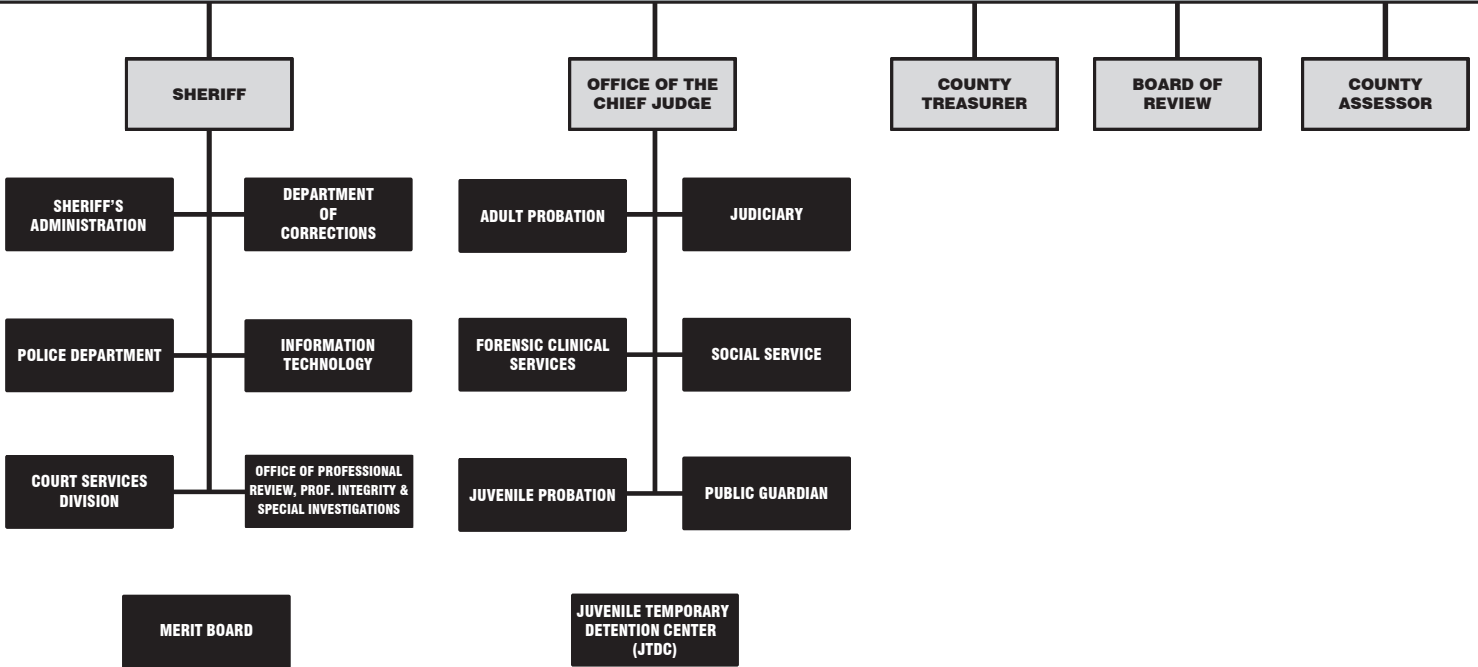
Room 601, County Bldg.  
118 N. Clark Street  
Chicago, IL 60602  
312-603-5542

*Updated as of January 1, 2019*

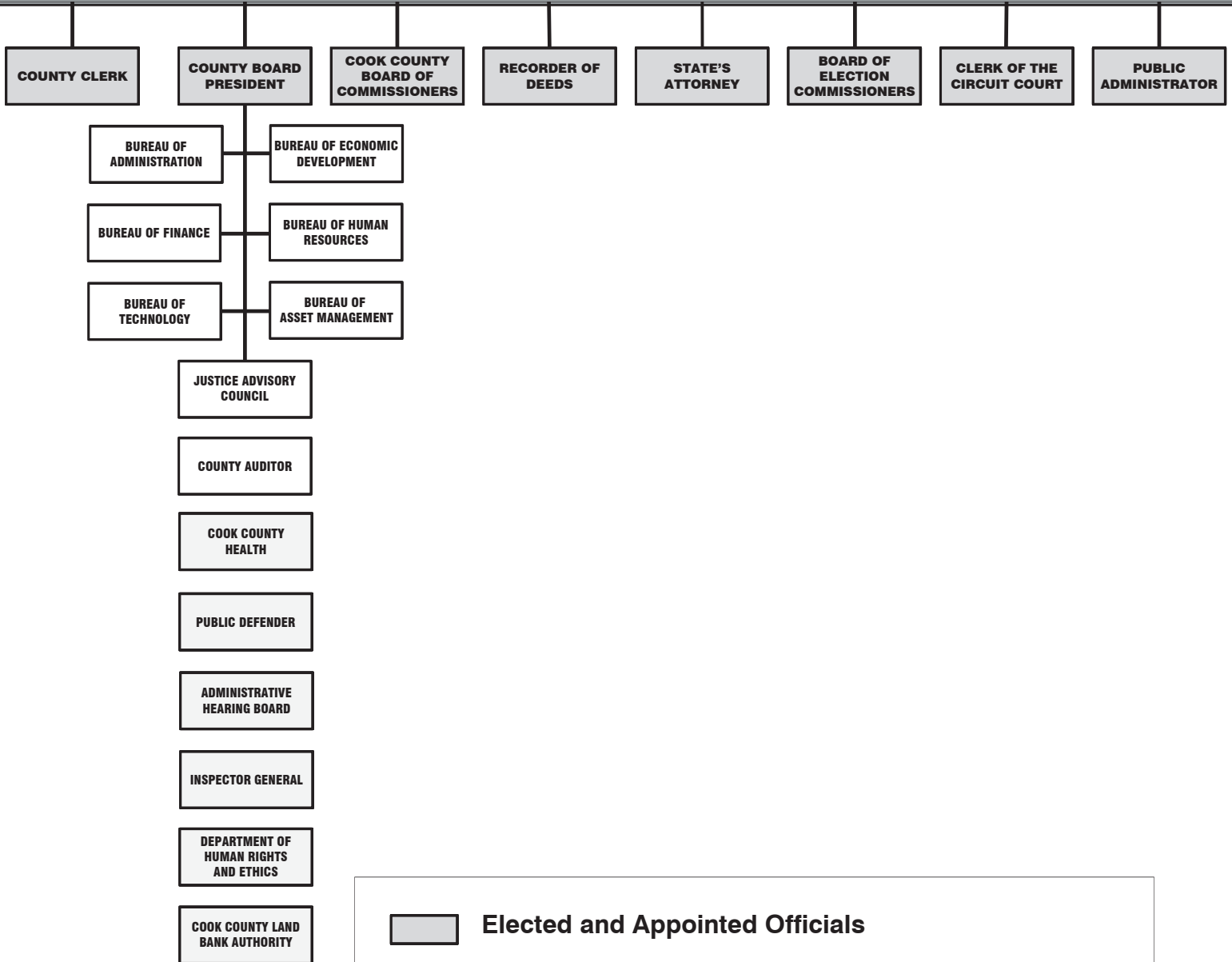


# 2020 COOK COUNTY ORGANIZATIONAL CHART

## RESIDENTS OF COOK COUNTY



## RESIDENTS OF COOK COUNTY



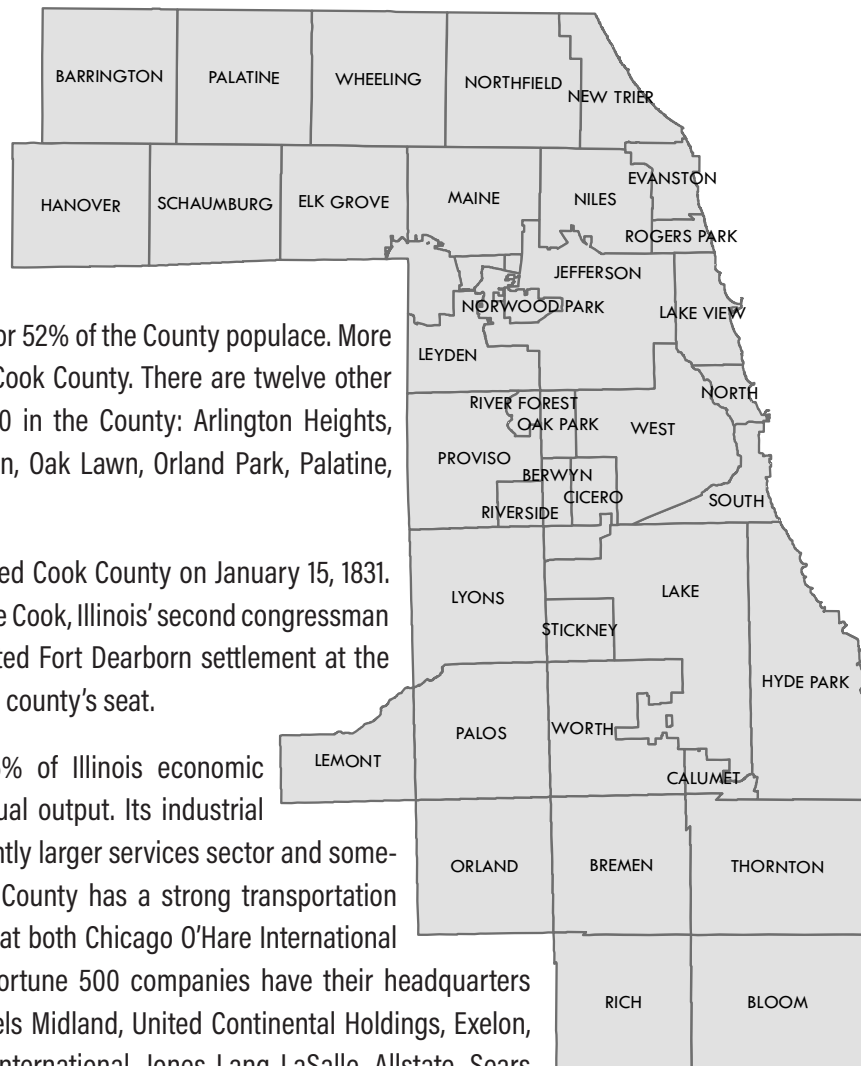
- Elected and Appointed Officials
- Agencies reporting to elected officials other than the President
- Agencies reporting to the President

## COUNTY PROFILE

Cook County, Illinois is the Midwest’s cultural and economic center. Home to 5.2 million residents, it is the second most populous county in the United States while its County Seat, Chicago; is the third largest city in the United States containing 2.7 million people, or 52% of the County populace. More than 40% of all residents of Illinois live in Cook County. There are twelve other municipalities with populations over 55,000 in the County: Arlington Heights, Berwyn, Cicero, Des Plaines, Elgin, Evanston, Oak Lawn, Orland Park, Palatine, Schaumburg, Skokie, and Tinley Park.

An Act of the Illinois State Legislature created Cook County on January 15, 1831. The new County was named after Daniel Pope Cook, Illinois’ second congressman and first attorney general. The unincorporated Fort Dearborn settlement at the mouth of the Chicago River became the new county’s seat.

Cook County comprises approximately 36% of Illinois economic activity with 2.56M jobs and \$374B in annual output. Its industrial profile resembles that of the U.S. with a slightly larger services sector and somewhat smaller governmental presence. The County has a strong transportation network, with current expansion underway at both Chicago O’Hare International Airport and the Illinois Tollway. Eighteen Fortune 500 companies have their headquarters located in the County: Boeing, Archer Daniels Midland, United Continental Holdings, Exelon, R.R. Donnelley & Sons, LKQ, Old Republic International, Jones Lang LaSalle, Allstate, Sears Holdings Corporation, US Foods, Kraft Foods Group, Illinois Tool Works, Motorola Solutions, Conagra Brands, Anixter, Ingredion and McDonald’s.



## GEOGRAPHY

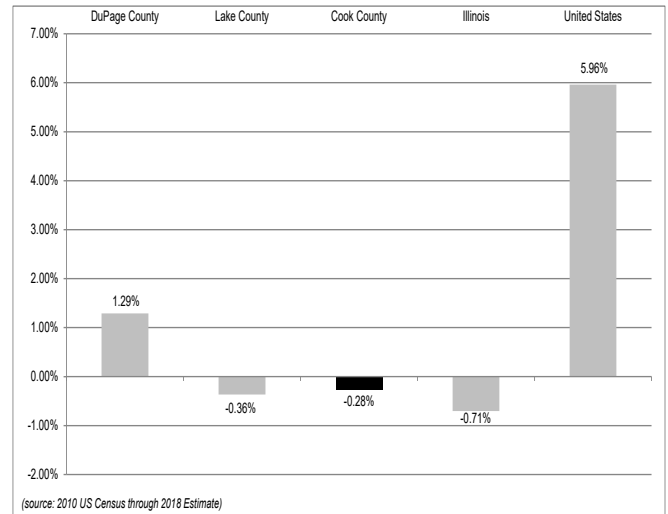
Cook County sits on the shores of Lake Michigan in the northeast of Illinois. The County comprises 945 square miles of land or 1.7% of Illinois. The City of Chicago accounts for approximately 24% of County land, the suburban municipalities 63%, and unincorporated areas under County Board jurisdiction the remaining 13%. Within Cook County there are 237 special-purpose governments, 132 municipalities, 160 school districts, and 30 townships.

Although Cook county is densely populated, the Forest Preserve District protects over 69,000 acres of natural land or 11% of Cook County. Native prairies, woodlands, and waterways provide amenities for outdoor activities such as biking and hiking.



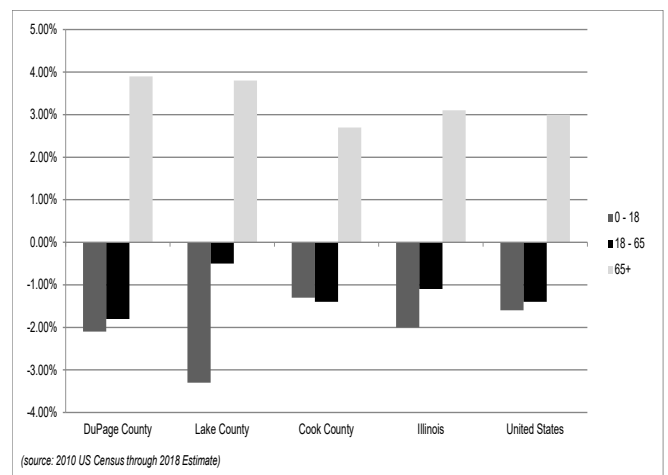
### POPULATION GROWTH RATE

As of 2018, the population estimate for Cook County is 5,180,493 according to the United States Census Bureau, or an average of 5,495 people per square mile and comprises 59% of the population of Illinois. Cook County has shown a slight decrease in population year over year compared to the national rate and surrounding counties, especially given that Illinois state has seen a consistent decrease in population in the last five years.



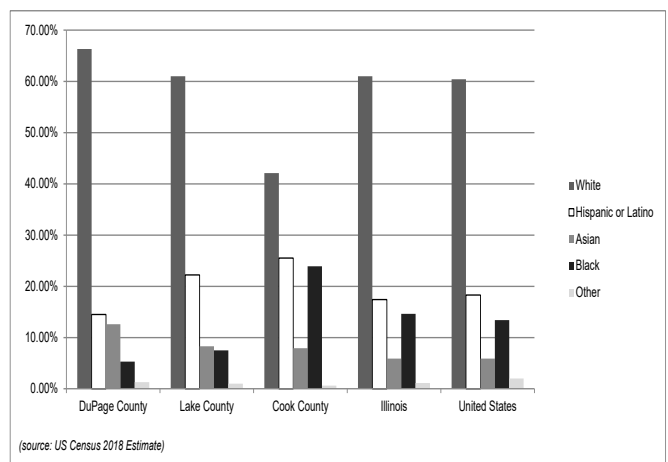
### POPULATION GROWTH RATE BY AGE

Communities across the United States are getting older and grayer as baby boomers approach their retirement years. Cook County is aging at a lower rate than in our largest surrounding counties, Illinois and the US. Although the growth rate of the elderly population is lower than our largest surrounding counties, Illinois and the United States, it is still growing at a significant pace.



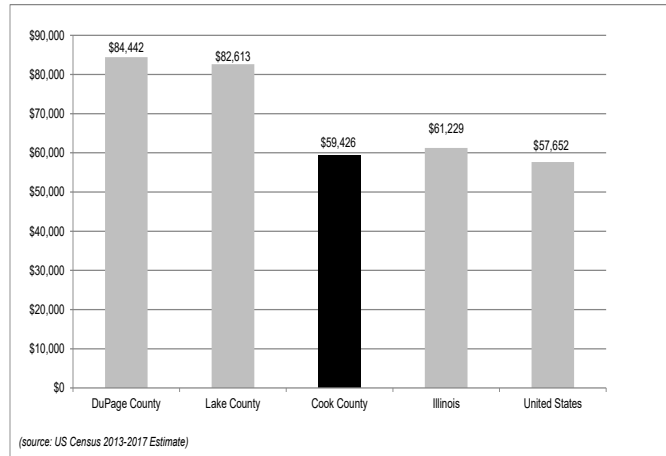
### ETHNICITY

The County is racially and ethnically diverse, with a growing Latino and Asian population. 25% of Cook County residents are foreign-born and almost all nationalities are represented among its residents. African Americans make up 25% of the population, Asians 7.9% and Whites 42%. The remainder self-identify as Two or More Races or as American Indian, Alaska Native, Native Hawaiian, or Other Pacific Islander (Other Race). 25% of residents identify as Hispanic or Latino of Any Race.



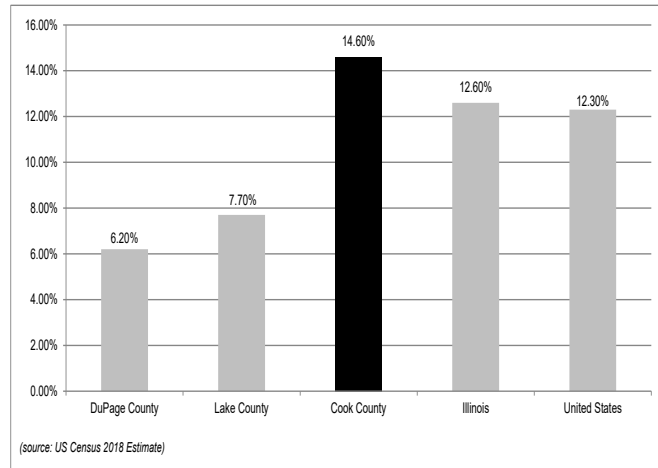
**MEDIAN HOUSEHOLD INCOME**

The County is a diverse industrial center and a leading economic center of the Midwest. The median household income is slightly higher than the national rate. Cook County rates are below those of the surrounding counties of DuPage County and Lake County.



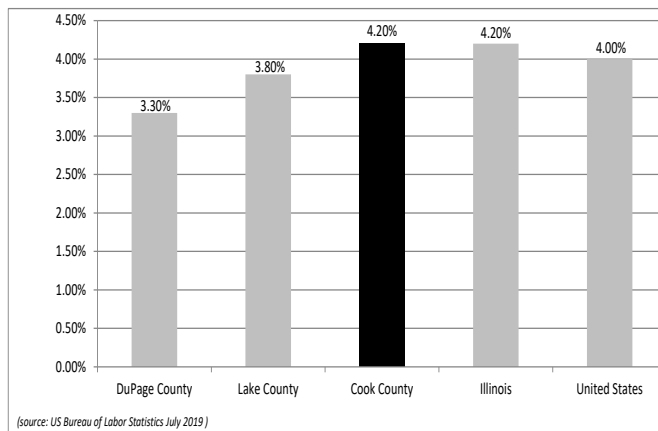
**POVERTY RATE**

Cook County has a higher poverty rate than the surrounding counties. Part of the reason is that Chicago has a poverty rate of 20.6%. The largest demographic living in poverty is Female 25-34, followed by Female 18-24 and then Female 35-44.



**UNEMPLOYMENT RATE**

In January 2010, Cook County's unemployment rate had reached 11.3%. As of July 2019, the unemployment rate stands at 4.2%, a decrease of 7.1%. Cook County's unemployment rate is now comparable to the state and national rate. The unemployment rate of Cook County is moderately higher than both DuPage County and Lake County.



# PRINCIPLE FUNCTIONS OF COOK COUNTY

County Government has the principal responsibility of the provision of public health services, the protection of persons and property, and the assessment of real property and the levy, extension and collection of property taxes. The County also has responsibility for maintaining County roads, economic development, and the provision of certain government services in unincorporated Cook County.

## HEALTH CARE

Cook County is responsible for providing public health care access and services to over 5 million residents, regardless of resident's ability to pay or citizenship status. The Cook County Health (CCH) system operates a health care delivery system composed of the following entities: John H. Stroger, Jr. Hospital of Cook County (Stroger Hospital), Provident Hospital of Cook County (Provident Hospital), Oak Forest Health Center of Cook County, the Ambulatory and Community Health Network of Cook County, Cermak Health Services of Cook County, the Ruth M. Rothstein CORE Center and the Cook County Department of Public Health. CCH cares for more than 300,000 patients each year.

Cook County Department of Public Health (CCDPH) serves suburban Cook County and provides service to 2.5 million residents in 124 municipalities with the public health needs of its jurisdiction through effective and efficient disease prevention and health promotion programs. CCH envisions an Innovations Center to serve as the System's 'think tank'. The CCH Innovations Center will investigate and create scalable approaches to solving the real problems faced by vulnerable populations in the communities served by CCH, including advocating for public policies.



## COOK COUNTY HEALTH LOCATIONS

**PRIMARY CARE MEDICAL HOMES**  
(Family Health Care)

- 1** NEW! **NEW! Arlington Heights Health Center**  
3250 N. Arlington Heights Rd., Ste. 300  
Arlington Heights, IL 60004
- 2** **Logan Square Health Center**  
will be replaced by . . .
- 2** **Belmont-Cragin Health Center in 2020!**  
5501 W. Fullerton Ave.  
Chicago, IL 60647
- 3** **Austin Health Center**  
4800 W. Chicago Ave.  
Chicago, IL 60651
- 4** **Cicero Health Clinic**  
will be replaced by . . .
- 4** **North Riverside Health Center in 2020!**  
1800 S. Harlem Ave.  
North Riverside, IL
- 5** **Dr. Jorge Prieto Health Center**  
2424 South Pulaski Road  
Chicago, IL 60623
- 6** **Near South Health Center**  
3525 South Michigan Ave.  
Chicago, IL 60653
- 7** **Woodlawn Health Center**  
6337 South Woodlawn Ave.  
Chicago, IL 60637
- 8** **Englewood Health Center**  
1135 W. 69th Street  
Chicago, IL 60621
- 9** **Robbins Health Center**  
13450 S. Kedzie Ave.  
Robbins, IL 60472
- 10** **Cottage Grove Health Center**  
1645 Cottage Grove Ave.  
Ford Heights, IL 60411

**REGIONAL OUTPATIENT SERVICES**  
(Includes Primary Care Medical Homes and diagnostic and procedural facilities)

- 11** **John Sengstacke Health Center at Provident Hospital**  
500 E. 51st St.  
Chicago, IL 60615
- 12** **Oak Forest Health Center**  
will be replaced by . . .
- 12** **Blue Island Health Center in 2020!**  
12757 S. Western Ave.  
Blue Island, IL 60406
- 13** **Cook County Health Central Campus Professional Building**  
1950 W. Polk St.  
Chicago, IL 60612
- 13** **Specialty Care (Clinics A - V)**  
**Women & Children's Center at Stroger Hospital**  
1969 W. Ogden Ave.  
Chicago, IL 60612
- 14** **Ruth M. Rothstein CORE Center**  
2020 W. Harrison St.  
Chicago, IL 60612

**Child & Adolescent Services**

- 15** **Morton East Adolescent Health Center**  
2423 S. Austin Blvd.  
Cicero, IL, 60804
- 16** **Chicago Children's Advocacy Center**  
1240 S. Damen Ave.  
Chicago, IL 60608

**Hospitals**

- 17** **John H. Stroger, Jr. Hospital**  
1969 W. Ogden Ave.  
Chicago, IL 60612
- 18** **Provident Hospital**  
500 E. 51st St.  
Chicago, IL 60615

**ADDITIONAL SERVICES**  
(Public Health)

- 19** **Cook County Department of Public Health Headquarters**  
15900 S. Cicero Ave.  
Oak Forest, IL 60452
- 20** **Cook County Jail**  
2800 S. California Ave.  
Chicago, IL 60608
- 21** **Juvenile Temporary Detention Center**  
1100 S. Hamilton Ave.  
Chicago, IL 60612

In 2012, the Illinois Department of Healthcare and Family Services and CCH received a Section 1115 Medicaid waiver from the Federal Center for Medicare and Medicaid Services. Under the terms and conditions of the waiver and an associated demonstration period, County residents with income up to 133% of the Federal Poverty Level were eligible for Medicaid without being subject to an asset test. The demonstration population during the waiver period was eligible to receive health care benefits through CCH and community partners that CCH included in the provider network for the demonstration. This managed care initiative is commonly referred to as "CountyCare." Following the waiver demonstration period concluding July 2014, CountyCare became a "Managed Care Community Network," expanding the eligible patient population to families, children, seniors and person with disabilities.

CCH offers a broad range of services from specialty and primary care to emergency, acute, outpatient, rehabilitative, long-term and preventative care. The health system plans to employ approximately 6,601 full time employees in 2020 making it one of the largest public health systems in the country. Operations and policy are governed by an independent board.

## PUBLIC SAFETY

Cook County provides services for the protection of persons and property through the provision of a court system, a jail system, a police force, prosecution, and public defense. The County operates the second largest unified court system in the United States, which hears civil, criminal, and administrative cases.

The Cook County Department of Corrections is one of the largest single-site pretrial detention facilities in the United States. The Juvenile Temporary Detention Facility was the first and largest juvenile detention facility in the country.

The Cook County Department of Homeland Security and Emergency Management coordinates countywide emergency and disaster preparedness planning and assists jurisdictions in recovery from a disaster.

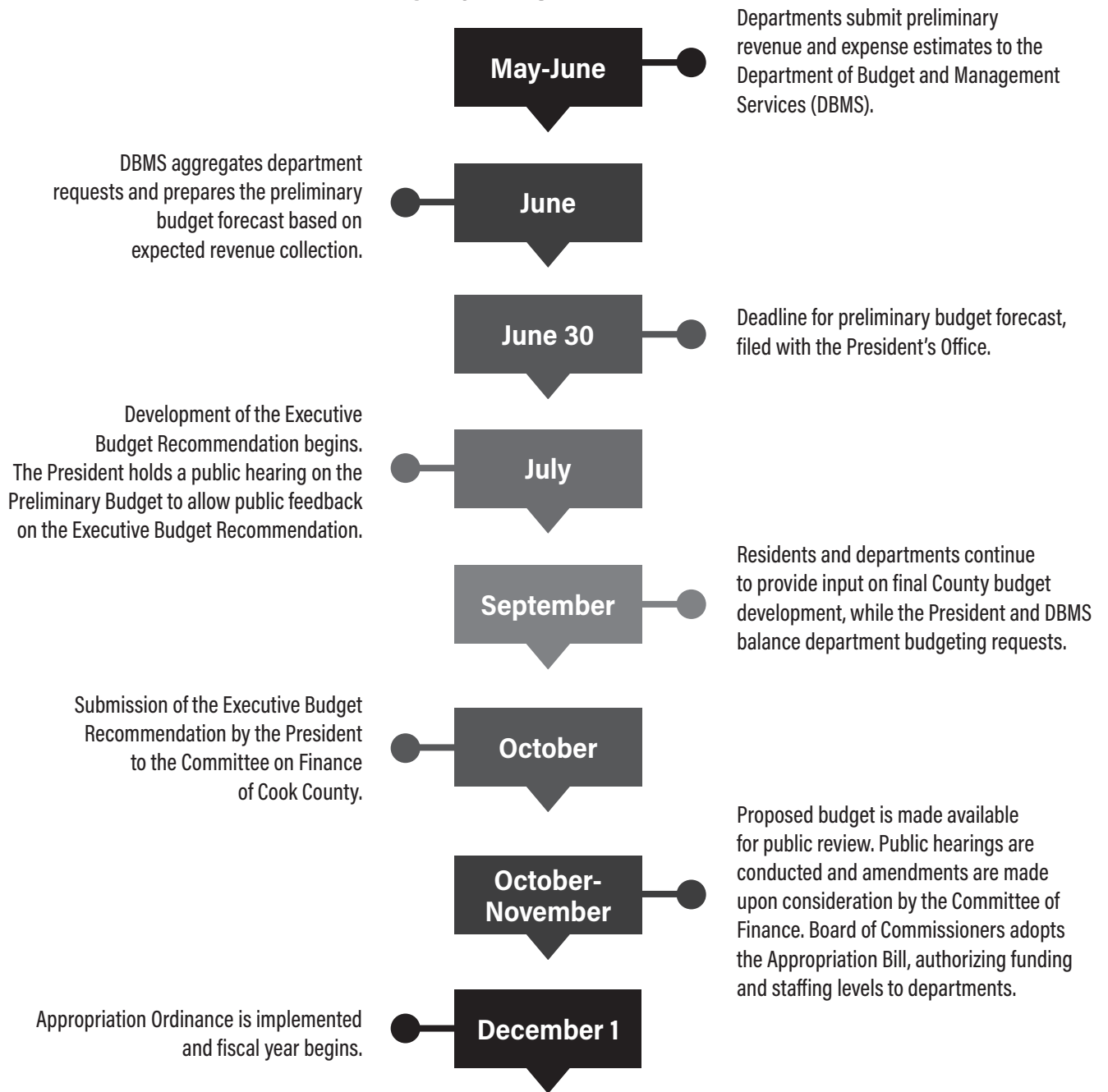
The Sheriff Police conduct investigations, make arrests, and provide other police services to unincorporated Cook County, as well as coordinates with municipal police forces throughout the County.

## PROPERTY AND TAXATION

Cook County administers the second largest property taxation system in the United States. There are 1.8 million taxable parcels of land, with an annual collection of over 12 billion dollars. Tax funds are distributed to over 2,200 local government agencies including school districts, villages, cities, townships, parks and forest preserves, libraries, public health and safety agencies.

The County assesses one third of the region each year, rotating among the northern suburbs, the southern suburbs, and the City of Chicago. The value of each property is determined by a mass appraisal system rather than on an individual basis. Taxpayers can appeal their assessments before the tax rate is calculated. Bills are sent to property owners twice per year.

# BUDGET CALENDAR



## Ongoing

Quarterly allotments and monthly expenditure and revenue reports are implemented and reviewed to manage resources allocated through the Appropriation Ordinance. STAR Performance Management program requires regular data and program efficacy reports from offices to ensure high quality service provision given available resources.

## BUDGET PROCESS

The County produces a balanced budget, as required by the State of Illinois' Counties Code, which accounts for the County's estimated revenue and intended spending. The budgetary basis of accounting is a combination of cash plus encumbrances and accrual basis for property taxes. The County's Comprehensive Annual Financial Report (CAFR) is prepared in accordance with generally accepted accounting principles (GAAP) using the accrual basis of accounting for the government-wide financial statements and the modified accrual basis of accounting for the governmental fund financial statements. The Health Enterprise Fund's annual budget is also prepared on a cash plus encumbrances basis, while their financial report is prepared using the accrual basis.

The budget process begins in early summer when departments inform the Department of Budget and Management Services (DBMS) of their expected personnel and non-personnel needs for the next year. DBMS prepares revenue estimates and analyzes other resources available to accurately forecast the fiscal outlook for the coming year.

DBMS prepares the preliminary budget forecast based on the departmental request and estimated collected revenues. The preliminary forecast is required to be filed with the President's Office by June 30 of each year. The forecast is provided to the Cook County Board of Commissioners and made available for County residents. This year, the County presented its preliminary budget forecast on July 9, 2019. Pursuant to Executive Order 2012- 01, the President holds a preliminary budget hearing to allow residents to express their opinions concerning items within the proposed budget. After receiving input from residents, the President of the County Board and DBMS work with each department to develop a final executive recommendation.

The executive budget, as recommended by the President, is submitted to the County Board's Committee on Finance, which in turn holds hearings with each department. The Finance Committee holds public hearings at four sites throughout the County to hear resident comments regarding the budget. The County Board considers the budget carefully and may submit amendments that have a net zero impact to the overall County operating budget.

## HOW TO READ THE BUDGET BOOK

This section is a map for understanding the various sections of the three-volume budget book and will allow the reader to answer some of the most frequently asked questions about Cook County's services and resources associated.

QUESTIONS	VOLUME	SECTION
Where does the money for the County's Budget come from?	I	Revenue
What is County's largest revenue source?	I	Revenue
What is the funding allocation?	I	Executive Summary
How does the money get spent?	I	Executive Summary
By program (function) area	I	Expenditure
By Expense Type	I	Expenditure
By Fund	I	Expenditure
By Department	II	A-Z
How many people does the County employ?	I	Executive Summary
What services does the County provide for its residents?	II	A-Z
Where can you learn about the County's Capital Projects?	I	Capital Projects
What type of grants does the County receive?	I	Revenue
How are County employees compensated?	III	All
Where is the Glossary?	I	Appendix A
Who are the County's Elected Officials?	I	Introduction



# BE COUNTED.



The U.S. Census counts every resident in the United States and takes place every 10 years. The next Census is 2020.



The data is used to distribute billions in federal funds to local communities for services such as transportation, healthcare and affordable housing, to name a few. This data is highly secure, and by law cannot be shared with immigration or law enforcement agencies or affect government benefits.



By Census Day, April 1, 2020, households will be invited to participate in the 2020 Census, with options for responding. You can be counted by mail, online or phone.



Cook County, and the recently established Cook County Complete Count Census Commission, is working hard to ensure a fair and accurate count. Follow us on social media and stayed tuned for more Census information and outreach.

[CookCountyIL.gov/Census](http://CookCountyIL.gov/Census)     [@cookcountygov](https://www.instagram.com/cookcountygov) #CookCountyCensus



The image shows the upper portion of a classical building facade, likely the Cook County Courthouse. The words "COOK COUNTY" are prominently displayed in large, raised, serif letters across the top. Below the text, there are decorative architectural elements, including a row of small, arched niches and a larger, ornate square panel on the left. The overall tone is light and slightly faded, serving as a background for the text.

## EXECUTIVE SUMMARY

Cook County government provides vital services for 5.2 million residents of northeastern Illinois, including the City of Chicago, surrounding suburbs and unincorporated areas of Cook County. These services include:

- A system of public hospitals and ambulatory clinics
- Protection of persons and property services that include policing, corrections, and administration of justice through the Circuit Court System
- Property valuation and administration of property taxes for Cook County and all underlying municipalities, townships, school districts and other jurisdictions
- Economic development activities, including transportation infrastructure development and maintenance
- Election administration and vital records management
- Finance, administration and other central governmental service

For Fiscal Year 2020 The Executive Budget Recommendation is a \$6.18 billion spending plan, which is driven by several policy goals to enhance Cook County's services:

- Improve public health outcomes by expanding Medicaid coverage and investing in outpatient services to ensure vital health care access for the most vulnerable residents of Cook County.
- Foster a justice system that focuses on reducing recidivism and pretrial detention by investing in violence prevention programs, electronic monitoring, I-bonds, probationary and pretrial services.
- Provide economic development opportunities for impoverished communities in suburban Cook County through job trainings programs, public infrastructure funding and affordable housing
- Invest in highway and transportation infrastructure to ensure Cook County maintains its competitiveness as the Midwest's key distribution and logistics hub
- Modernize delivery of County services by investing in technology infrastructure that will streamline operations across agencies and allow residents to interact with County government electronically
- Promote a long-term plan for fiscal sustainability to address legacy liabilities and preserve essential public safety and public health services by reducing County government's real estate footprint, sustain reductions in workforce, meticulous management of health benefit costs and elimination of redundant programs.

# FY2020 BUDGET AT A GLANCE

TOTAL BUDGET  
**\$6.18 BILLION**

THE PROPOSED BUDGET TOTAL,  
 INCLUDING CAPITAL AND GRANT FUNDS



**\$18.7**  
 MILLION

PRELIMINARY GAP,  
 THE SMALLEST SINCE PRESIDENT  
 PRECKWINKLE TOOK OFFICE



**22,037 FTEs**  
 (REDUCED BY 14% SINCE 2010)

**\$4.7 BILLION**

THE COUNTY OPERATING BUDGET, EXCLUDING CAPITAL, ANNUITY & BENEFITS, AND DEBT PAYMENT

**\$2.8 BILLION**  
 PUBLIC HEALTH

**\$1.3 BILLION**  
 PUBLIC SAFETY

**\$254**  
 MILLION

**\$14**  
 MILLION

**\$14**  
 MILLION

**\$82**  
 MILLION

APPROXIMATELY **87%**

OF THE COUNTY'S OPERATING BUDGET GOES TOWARD PUBLIC HEALTH AND PUBLIC SAFETY SERVICES.

FINANCE AND ADMINISTRATION

FIXED CHARGES AND OTHERS

PROPERTY AND TAXATION

ECONOMIC DEVELOPMENT

CAPITAL  
 PROJECTS



**\$283**  
 MILLION  
 CAPITAL  
 IMPROVEMENTS



**\$105**  
 MILLION  
 HIGHWAY  
 IMPROVEMENTS



**\$103**  
 MILLION  
 CAPITAL EQUIPMENT  
 PROJECTS



HEALTHY  
 COMMUNITIES

**326,000**  
 COUNTY CARE MEMBERS



SUSTAINABLE  
 COMMUNITIES

**31.68%**  
 GREENHOUSE GAS EMISSIONS REDUCTION  
 IN COUNTY BUILDING (2010-2017)



VITAL  
 COMMUNITIES

**30%**  
 AVERAGE CONTRACTS  
 AWARDED TO M/W/V/DBES



SMART  
 COMMUNITIES

**\$8.5 MILLION**  
 INVEST IN COOK



SAFE AND THRIVING  
 COMMUNITIES

**34%**  
 REDUCTION  
 IN JAIL POPULATION  
 IN THE LAST  
**5 YEARS**

**\$8.6 MILLION**  
 FOR JUSTICE REINVESTMENT



OPEN  
 COMMUNITIES

**\$1.3 BILLION**  
 IN ADDITIONAL  
 CONTRIBUTION

**A2** MOODY'S  
**AA-** S&P  
**A+** FITCH  
 BOND RATINGS  
 FOR GENERAL OBLIGATIONS

IMPROVES PENSION LIABILITY  
 BY **4.02%** IN 4 YRS

## TOTAL REVENUE

Cook County receives revenues from several sources: Property Taxes, Home-rule taxes including Sales, Fees and revenues generated through the Health System. Additional revenues are provided through Grants, dedicated Special Purpose Fund Fees and miscellaneous and intergovernmental revenues. Countywide revenues for FY2020 are budgeted at \$6.18 billion. Health Enterprise revenue makes up 44% and is \$2.7 billion; 13% or \$777.4 million from property tax revenue, 31% from other tax and fee revenues, and \$843.5 million from miscellaneous and intergovernmental revenues.

The total revenue for the Cook County General and Health Enterprise Funds is estimated at \$4.73 billion a \$176.4 million increase, or 3.9%, over the prior year's budget. This includes a \$10.0 million use of fund balance from the General Fund to pay for one-time expenses like capital equipment and settlement costs.

The total increase within Cook County Health (CCH) of \$133.5 million is primarily driven by increases in patient fees. Patient fees for services are expected to increase to \$690.5 million in FY2020; \$196.5 million higher than the FY2019 revenue projections. However, this increase can be largely attributed to a \$173.1 million reimbursement to CCH for care provided to CountyCare members in CCH facilities. In prior years, this reimbursement was depicted as an intercompany transfer and not reflected in the revenues or appropriations. If we deduct this \$173.1 million from the FY2020 budget for comparison purposes, patient fees are expected to increase by \$23.5 million over the FY2019 budget, however total revenues for CCH are decreasing by \$39.5 million driven by lower than expected CountyCare membership. The FY2019 budget anticipated an average annual membership of 345,000. Consistent with nationwide declines, the FY2020 budget anticipates that overall membership will be approximately 326,000.

Although Medicaid enrollment is declining nationwide due to actions at state and federal levels, the insurance plan owned and operated by CCH, CountyCare, remains the largest Medicaid managed care plan in Cook County. In FY2020, CountyCare is expected to generate more than \$1.7 billion in revenue with the implementation of new and expanded services.

The increases in the General Fund revenues can be attributed to Sales Tax revenues budgeted at \$849.1 million, which is an increase of \$17.6 million or 2.1% over the FY2019 appropriation; and Administrative Office of Illinois Courts (AOIC) reimbursements from the State of Illinois, which are expected to increase by \$23.8 million after the State of Illinois increased their annual appropriation for Probationary services in their fiscal year FY2020 budget.

### WHERE THE DOLLARS COME FROM

Total Dollar Amount: **\$6.18 Billion**



# TOTAL EXPENDITURES

Countywide expenditures of \$6.18 billion are allocated to Cook County's five service areas of Health Care; Public Safety; Property and Taxation; Economic Development and Finance and Administration. Additionally, operating expenses, such as building utility payments and technology maintenance costs, are categorized as Administrative Overhead. Debt service payments on Cook County's outstanding bonds and the County's employer contribution for pension are also major expenditures, with capital expenditure accounting for only 8% of the total budget.

Two major service areas are Healthcare and Public Safety representing 87% of the operating budget when capital, debt service, and pension related payments are excluded. The remaining areas are comprised of Finance and Administration, Economic Development, Property and Taxation and Administrative Overhead account for \$594.7 million of total expenditures. In FY2020 Annuity and Benefit allocations to the Pension Fund of \$527.9 million, consist of \$200.9 million in statutory payment and \$306.2 million in supplemental pension payments. In addition, the County is also allocating \$20.8 million to the pension reserve account for future pension payment increases. Beyond that, Capital project related expenditures are proposed at \$491.6 million and Bond and Interest payment are allocated to be \$297.6 million.

FY2020 expenses for the Cook County General and Health Enterprise Funds are \$4.73 billion a \$176.4 million increase in total expenses over prior year. Within CCH, there is an expected \$133.5 million increase. This increase can be largely attributed to the recognition of \$173.1 million of intercompany transfers related to services provided by CCH to CountyCare members. When the FY2020 appropriation is adjusted for comparison purposes to FY2019, Health Fund expenses are expected to be \$49.5 million lower than prior year expenses. This decrease can be attributed to a \$63.6 million decrease in Salaries and Wages related to the elimination of 750 total positions (net decrease of 638 FTEs) in the FY2020 appropriation, which is partially offset by a \$35.8 million increase in Non-personnel costs.

Within the General Fund, costs are projected to increase by \$42.9 million or 2.3%. Budgeted personnel expenses increased by \$29.7 million or 2.4% due to negotiated cost of living increases within the FY2017 to FY2020 collective bargaining agreements, along with increases in health benefits related costs. Total requested positions increased by 265 Full-Time Equivalent positions (FTEs) over the FY2019 appropriation. The remaining increase in non-personnel expenses can be attributed to a \$12.5 million increase in debt repayment and a \$15.6 million increase in reserves for claims.

## WHERE THE DOLLARS GO

Total Dollar Amount: **\$6.18 Billion**



## SUMMARY OF REVENUE AND EXPENDITURE BY SOURCES, USES AND FUND

Revenue of \$6.18 billion is appropriated into five major governmental funds of \$2.90 billion, three non-major governmental funds of \$597.6 million and one proprietary fund of \$2.68 billion. General Fund and Health Enterprise Fund are the two main operating funds accounting for 77% of the total appropriation. The General Fund will transfer out an additional \$327.0 million to the Annuity and Benefits Fund, \$37.7 million to the Debt Service Fund and \$8.1 million to Capital projects. A total of \$446.7 million will be transferred into the Self Insurance Fund from the General Fund, Health Enterprise Fund, Special Purpose funds, Grants and Election fund for employee insurance benefits and reserves for future settlements.

Revenues and Sources	Major Governmental Funds					Non-Major Governmental Funds			Proprietary Fund	Total Revenue
	General Fund	Self-Insurance Fund	Annuity & Benefits Fund	Capital Projects Fund	Debt Service Fund	Special Purpose Fund	Grant Funds	Election Fund	Health Enterprise Fund	
Property Taxes*	\$235.7		\$147.3		\$259.9			\$51.7	\$82.7	\$777.4
Personal Property Replacement Tax			\$53.6							\$53.6
Sales Tax	\$849.1									\$849.1
Non Property Taxes	\$503.0					\$0.4				\$503.5
Fees	\$201.4					\$59.9				\$261.3
Health Enterprise Revenue									\$2,728.8	\$2,728.8
Intergovernmental Revenues	\$75.6					\$1.9				\$77.5
Miscellaneous Revenues	\$35.5					\$28.1			\$12.5	\$76.2
Debt Proceeds				\$365.6						\$365.6
Grants							\$246.3			\$246.3
Motor Fuel Tax						\$159.7				\$159.7
Other Sources and (Uses)	\$10.0			\$3.6		\$64.7				\$78.3
<b>Sub Total:</b>	<b>\$1,910.3</b>	<b>\$0.0</b>	<b>\$200.9</b>	<b>\$369.2</b>	<b>\$259.9</b>	<b>\$314.8</b>	<b>\$246.3</b>	<b>\$51.7</b>	<b>\$2,824.0</b>	<b>\$6,177.2</b>
Transfer out	-\$662.6					-\$13.4	\$0.0	-\$1.9	-\$141.6	-\$819.5
Transfer in		\$446.7	\$327.0	\$8.1	\$37.7					\$819.5
<b>Total:</b>	<b>\$1,247.7</b>	<b>\$446.7</b>	<b>\$527.9</b>	<b>\$377.3</b>	<b>\$297.6</b>	<b>\$301.4</b>	<b>\$246.3</b>	<b>\$49.9</b>	<b>\$2,682.4</b>	<b>\$6,177.2</b>

Expenditures and Uses	Major Governmental Funds					Non-Major Governmental Funds			Proprietary Fund	Total Expenditures
	General Fund	Self-Insurance Fund	Annuity & Benefits Fund	Capital Projects Fund	Debt Service Fund	Special Purpose Fund	Grant Funds	Election Fund	Health Enterprise Fund	
Offices Under the President	\$156.1					\$180.9	\$149.9			\$487.0
Board of Commissioners	\$8.6									\$8.6
Health and Hospitals System	\$0.0					\$7.1	\$7.9		\$2,776.9	\$2,791.9
Assessor	\$27.0					\$3.0				\$30.0
Board of Review	\$13.5					\$0.0				\$13.5
Board of Election Commissioners	\$0.0							\$22.8		\$22.8
Chief Judge	\$265.7					\$5.3	\$6.2			\$277.2
Clerk of the Circuit Court	\$100.7					\$20.9	\$2.3			\$124.0
County Clerk	\$12.2					\$1.6	\$2.1	\$29.0		\$44.9
Public Administrator	\$1.4									\$1.4
Public Defender	\$78.9					\$0.3	\$0.2			\$79.3
Recorder of Deeds	\$7.2					\$5.3				\$12.5
Sheriff	\$590.2					\$3.0	\$14.2			\$607.4
States Attorney	\$130.7					\$2.5	\$23.1			\$156.4
Treasurer	\$0.8					\$12.1				\$12.9
Fixed Charges	\$509.1								\$45.9	\$555.0
Annuity and Benefits			\$200.9							\$200.9
Bond Principal and Interest payment					\$259.9					\$259.9
Capital Equipment	\$8.1			\$369.2		\$72.7	\$40.3		\$1.2	\$491.6
<b>Sub Total:</b>	<b>\$1,910.3</b>	<b>\$0.0</b>	<b>\$200.9</b>	<b>\$369.2</b>	<b>\$259.9</b>	<b>\$314.8</b>	<b>\$246.3</b>	<b>\$51.7</b>	<b>\$2,824.0</b>	<b>\$6,177.2</b>
Transfer out	-\$662.6					-\$13.4	\$0.0	-\$1.9	-\$141.6	-\$819.5
Transfer in		\$446.7	\$327.0	\$8.1	\$37.7					\$819.5
<b>Total:</b>	<b>\$1,247.7</b>	<b>\$446.7</b>	<b>\$527.9</b>	<b>\$377.3</b>	<b>\$297.6</b>	<b>\$301.4</b>	<b>\$246.3</b>	<b>\$49.9</b>	<b>\$2,682.4</b>	<b>\$6,177.2</b>



## FUND BALANCE STATEMENT

It is Cook County's policy to maintain a prudent level of financial resources to protect against reducing service levels or raising taxes and fees due to temporary cyclical revenue shortfalls or unpredicted one-time expenditures. Cook County recognizes that financial reserve funds provide the flexibility to respond to unexpected circumstances that may help the County achieve long-term fiscal objectives.

Should an unforeseen event beset the County that warrants the use of the fund balance and should this use of fund balance cause it to dip significantly below the targeted level, the County will take steps to both ensure expenditures, to the extent possible, are adjusted to reflect the new economic reality and develop a plan to replenish the General Fund's fund balance over the next one to three years as necessary to return the balance to its targeted level.

## FUND BALANCE TARGET

Cook County's financial reserve policy is to maintain a fund balance in the General Fund of no less than two months of the year's audited General Fund operating expenditures. This practice is in accordance with Government Financial Officers' Association's best practices. The table below illustrates the two-month General Fund expenditure level target for FY2018 and a projection for FY2019. At the end of FY2019 Cook County is projected to be above the targeted reserve level of two months. Therefore, it is instituting a planned reduction in fund balance reserve to targeted levels over the next few years. Since this is a one-time revenue source, it is prudent to match it to one-time expenses such as debt repayment, capital purchases or settlement related expenses. Therefore, in FY2020 the County has allocated \$10 million from its reserves towards such one-time expenses.

FY2018 Audited General Fund Expenditures	FY2018 General Fund Balance (Target)	FY2018 General Fund Balance	Variance (Balance minus Target)	FY2019 Estimated General Fund Expenditures	Projected FY2019 General Fund Balance (Target)	Projected FY2019 General Fund Balance	Variance (Balance minus Target)
1,759,650,560	293,275,093	352,817,410	59,542,317	1,856,581,877	309,430,313	367,752,781	58,322,468

## FUND DESCRIPTIONS

Cook County's operations are funded primarily through the General Fund and the Health Enterprise Fund. In addition to the General Fund and Health Enterprise Fund, the County utilizes special purpose funds that have dedicated revenues, generally fees, dedicated for a specific purpose. Significant special purpose funds include: GIS Fee Fund, Law Library, and several automation funds that impact different County agencies. Together, the General Fund, Health Enterprise Fund, grants, and Special Purpose Funds are referred to as the operating budget.

## MAJOR GOVERNMENTAL FUNDS

**GENERAL FUND:** The Corporate and Public Safety Funds together make up Cook County's General Fund.

- The Corporate Fund includes most of the property tax related functions of County government on behalf of underlying jurisdictions, as well as general administrative functions of Cook County. It funds such Agencies as the County Assessor, County Treasurer, County Clerk, Recorder of Deeds, Board of Review and the various Offices under the President, along with most of the centralized Countywide costs in the Administrative Overhead accounts.

- The Public Safety Fund is comprised of Cook County's criminal justice system: jails, courts, and related programs. Agencies in this fund include: the Sheriff's office, the State's Attorney's office, the Public Defender's office, Clerk of the Circuit Court, and Office of the Chief Judge including the Juvenile Temporary Detention Center.

**SELF-INSURANCE FUND:** Cook County administers a self-insurance program for health insurance as well as all risks, including workers' compensation, medical malpractice, auto and general liability and other liabilities subject to certain stop-loss provisions.

**ANNUITY AND BENEFITS FUND:** The County Employees' and Officers' Annuity and Benefit Fund is a single defined benefit, single employer pension and other postemployment benefits plan established by Illinois Compiled Statutes (Chapter 40, Acts 5/9 and 5/10).

**CAPITAL PROJECTS FUND:** Capital Projects Fund expenditures are used to fund capital projects like infrastructure and technology improvements.

**DEBT SERVICE FUND:** Cook County's Bond and Interest fund or Debt Service Fund is utilized for General Obligation debt service payments.

## NON-MAJOR GOVERNMENTAL FUNDS

**SPECIAL PURPOSE FUND:** Special Purpose Funds are established for a specific and dedicated purpose and are intended to be self-balancing.

**GRANT FUND:** Cook County receives grant funds from federal, state and private agencies for a variety of direct and indirect services provided under various program areas.

**ELECTION FUND:** The Election Fund was established to pay for the costs of elections under the jurisdiction of the County Clerk. The fund's revenues are derived from property taxes levied for this purpose and interest earned on investments.

## ENTERPRISE (PROPRIETY) FUNDS

**HEALTH ENTERPRISE FUND:** The Health Enterprise Fund receives revenue from the health system operations and supports the Department of Public Health, Stroger Hospital, Oak Forest Health Center, Provident Hospital, Cermak Health Services, the Ambulatory/Community Health Network Clinics and Managed Care operation, commonly referred to as CountyCare; along with a small tax allocation to support Public Health and Correction Health operations.

## FY 2020 BUDGET HIGHLIGHTS

### SHORT-TERM FACTORS AFFECTING THE BUDGET

#### MAJOR DRIVERS OF THE OPERATING BUDGET

In total, the annual FY2020 expense appropriation for the Health and General Fund is expected to be \$4.73 billion, \$176.4 million higher than the FY2019 budget of \$4.54 billion. This increase can be largely attributed to changes at Cook County Health which is expected to see a \$133.5 million increase over the FY2019 adopted budget. To improve financial transparency around the relationship between CountyCare and the rest of CCH on an ongoing basis, the FY2020 CCH appropriation reflects an increase of a \$173.1 million that was previously reflected as an intercompany transfer in prior appropriations. In prior years, this transfer was not recorded in the budget. In FY2020, CCH has reflected this as a revenue and offsetting expense. Once adjusted, the FY2020 Appropriation for CCH is expected to decrease by \$39.5 million in part due to the rising cost of uncompensated care. When added to the general fund increase of \$42.9 million the total increase for the FY2020 budget for the Health and General Funds is \$3.4 million or 0.1%.

#### LEGISLATIVE UPDATE: NEW AND EXPIRING REVENUES

As part of Public Act 101-0031 "Leveling the Playing Field for Illinois Retail Act," two important provisions were passed. The first was the addition of online sales tax, which allows Cook County to apply its 1.75% Sales tax to online sales made within the County. However, provisions of this Sales tax modernization act have yet to be fully determined and were not incorporated into the FY2020 Budget. The second provision concerns sports wagering. Under the Act, Cook County can receive 2% of all sports wagering activity completed in licensed sports wagering facilities within the County. The FY2020 budget anticipates that we will receive about \$1.8 million in additional revenue in FY2020, with initial revenues estimated to be remitted by May.

Public Act 101-0027 legalized the sale of cannabis in Cook County, giving the County the opportunity to levy between a 0.25% and 3% tax on the retail sale of cannabis from licensed dispensaries within the entire jurisdiction and up to 3.75% on licensed facilities within unincorporated Cook County. However, delays in implementation in the associated rules and regulations suggest that revenues generated by Cannabis sales will likely not be received until FY2021 and are therefore excluded from the FY2020 Budget.

Increased state revenues are also allocated to Cook County via direct reimbursements. In accordance with state statutes, the County is reimbursed for the provision of probationary services provided by the Juvenile Temporary Detention Center (JTDC) and Office of the Chief Judge. Historically, the value of reimbursement allocated in the State's budget has been insufficient to cover the full cost of these services. However, in FY2020 the allocation increased and is budgeted at \$58.6 million, \$23.8 million greater than last year's budget.

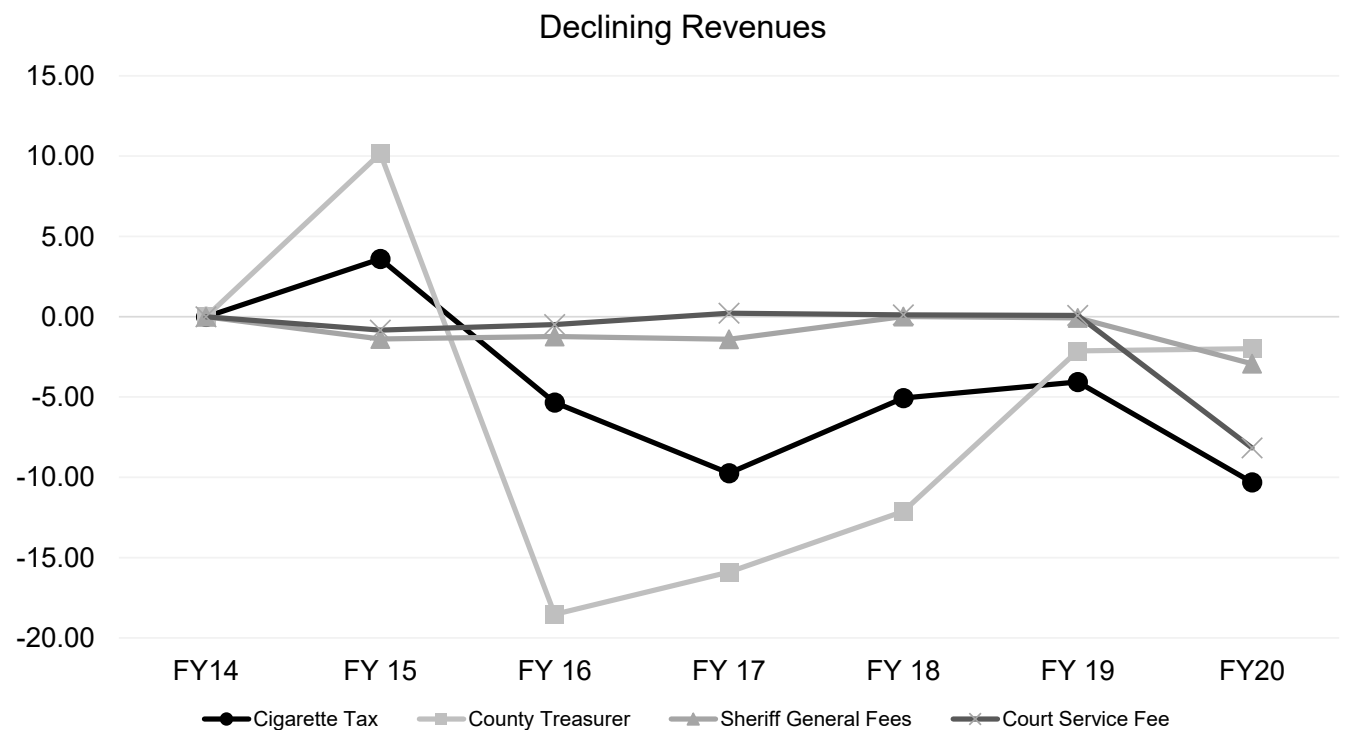
Public Act 100-0987 "Criminal and Traffic Assessment Act" streamlines and standardizes court fees across Illinois while also providing alternative fee schedules for those unable to pay. As a result, General Fund revenues for court service fees and State's Attorney fees are budgeted at \$1.0 million in FY2020, down \$8.2 million and \$0.7 million from the FY2019 budgeted revenue, respectively. This revenue will continue to decline as payments from older cases under the previous fee structure are received.



**DECLINING AND STAGNANT REVENUES**

Cook County has a diverse revenue base, but expenditures rise over time due to inflationary pressures (i.e. medical trends for health benefits, annual cost increases on specialty medications, technology contracts, and several other categories of expenditures are traditionally growing faster than general inflation across the nation). Natural growth in revenues struggle to keep pace. Many critical revenue sources are declining over time or growing at rates below general inflation. This makes structurally balancing the budget challenging and necessitates difficult decisions. Additionally, the Property Tax levy has not historically kept pace with inflation, and accordingly the value of the gross property tax levy will continue to decline net of inflation.

Cook County anticipates a continued decline in overall revenues and inflationary growth in expenditures in coming years and is taking steps toward long-term fiscal responsibility and preserving critical public safety and health services. In particular, Cigarette Tax revenue is expected to decline at a faster rate than recent trends in FY2020 due to State legislation that raises the age of smoking to 21 and raises the State tax per pack by \$1.00.



**Projected Revenues in Relation to Inflation**

<b>FY20 Projected Revenues</b>	<b>Amount</b>	<b>%</b>
Declining	\$506,099,188	18.9%
Failing to keep Pace	\$879,331,821	32.8%
Growing with Economy	\$1,176,906,487	43.9%
Other Growth/Decline Patterns	\$119,208,223	4.4%
<b>Grand Total</b>	<b>\$2,681,545,719</b>	<b>100.0%</b>

## **RISE IN UNCOMPENSATED CARE**

In recent years CCH has seen an increase in uncompensated care. The FY2020 uncompensated care costs are expected to increase by approximately \$46 million over the prior year to \$590 million. The increase in uncompensated care can be partially attributed to delays in Medicaid application processing at the State level. CCH has identified several strategies in the FY2020 budget to help ensure success in FY2020 including; reducing their total FTE by 750 vacant positions and working closely with Illinois Health and Family Services on application processing. Additionally, the County will be increasing the annual Property Tax allocation from \$102.0 million in FY2019 to \$112.0 million in FY2020.

## **REINVESTING IN TAXATION AND CRIMINAL JUSTICE**

In FY2020, President Preckwinkle will continue her commitment of investing in safe and thriving communities. An investment of 204 new FTEs in Public Safety Fund will support the President's Policy Goals of advancing the County's work to transform the criminal justice system into one that is fair, efficient, compassionate and transparent.

Cook County administers the second largest property and taxation system in the United States. Expenditures associated with Property and Taxation are increasing by \$4.4 million or 7.8% in FY2020 with a corresponding FTE increase of 36 or 6.2%. Investments in technology in this area will be designated to increased collaboration, and capacity with specific investments within the Assessor's Office to begin implementation of an integrated property tax system and increasing the capacity of the Board of Review to administer and respond to the increasing volume of appeals.

## **LONG-TERM STRATEGIC PLAN**

In fiscal year 2018, the Offices Under the President (OUP) spearheaded the Cook County Policy Roadmap: Five-Year Strategic Plan for Offices Under the President. The Policy Roadmap is the first comprehensive, policy-driven strategic plan for OUP since the administration's 2011 transition plan and was completed in November 2018 through a process that included input and participation from the public, community organizations, industry partners, and other stakeholders. The Policy Roadmap continues to drive long-term strategic planning in FY2020.

The Policy Roadmap aims to institutionalize reforms and ensure they provide long-lasting benefits to Cook County residents, specifically in the following six priority areas: promote fiscal responsibility; advance reforms in the criminal justice arena; ensure residents have access to quality healthcare; protect the environment; integrate multi-modal transportation options and infrastructure that connect people; and serve as a regional leader in growing the economy. The Policy Roadmap incorporates strategic initiatives within these six key policy priorities that address the major public policy challenges facing Cook County residents and is built upon the administration's core values of equity, engagement and excellence.

While the majority of the Policy Roadmap focuses on OUP's specific roles and responsibilities, using this policy framework to improve outcomes for residents requires continuous coordination and collaboration with separately elected officials and other partners.

As an overview of Cook County's upcoming work and priorities, the sections below highlight initiatives within each of the Policy Roadmap priority areas that Cook County will engage in FY2020.

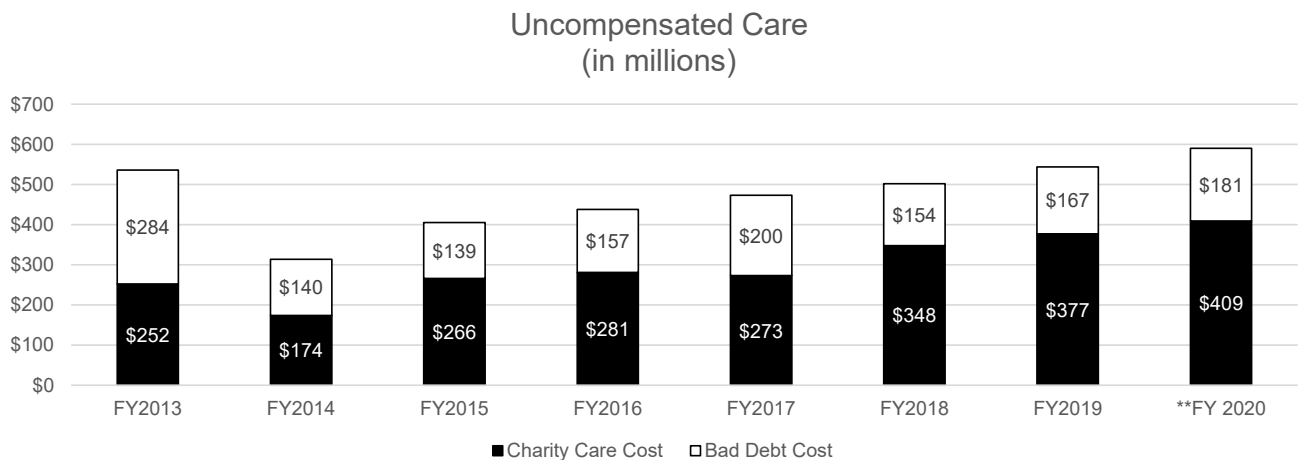
## FISCAL YEAR 2020 POLICY GOALS

### HEALTHY COMMUNITIES

In order to improve the physical, mental and social wellbeing of County residents and communities, Cook County will focus on integrating health and social services, addressing the social determinants of health, and improving the health and wellness of County employees.

In the coming year, Cook County Health (CCH) will continue transforming itself into a healthcare organization of choice, providing outstanding clinics across the County and specialty care, while improving patient experience regardless of a patient's ability to pay. Despite operating only two of the over 60 hospitals in Cook County, CCH serves as a safety net for many residents, and provides more than 50 percent of all charity care in the County. Through the Health System and the Health Plan, CCH serves more than 500,000 unique individuals annually.

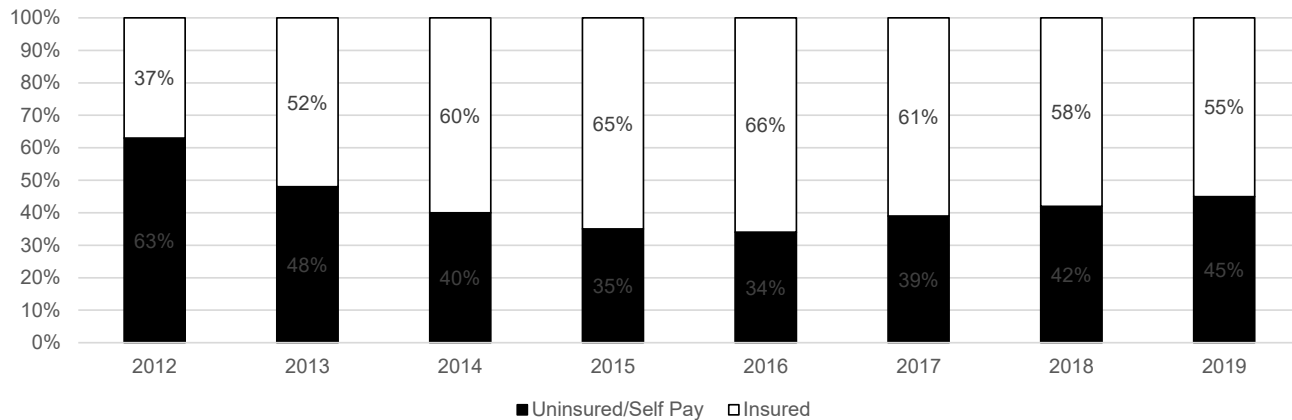
Although Medicaid enrollment is declining nationwide, County Care, the insurance plan CCH owns and operates, remains the largest Medicaid managed plan in Cook County, with 318,000 members and an expectation of growth to 326,000 members in FY2020.



In FY2020 CCH is projecting to provide \$590 million in uncompensated care, including \$409 million in charity care. The increase in charity care, up from \$377 million CCH provided in FY2019, is due to the rising rates of people without health insurance. Due to this growth in charity care, the tax allocation from Cook County to CCH has increased from \$72 million to \$82 million. However, even with this increase the allocation remains far below historical levels which used to exceed \$400 million.

In FY2020, dialysis services at Provident and surgeries at Provident and Stroger will expand the services available to residents. New outpatient clinics opening in North Riverside and Blue Island will provide expanded and enhanced services to residents. The system also aims to continue to increase primary care visits in an effort to reduce unnecessary and costly emergency room visits and improve health outcomes for patients. Efforts are also underway to attract a more diverse payor mix to drive additional revenues.

Insured Status of CCH Patients



In addition to CCH's healthcare work, Cook County will take an expansive view of healthy communities by working to address the social determinants of health, including access to adequate and safe housing; quality employment opportunities; healthy physical environments and recreational spaces; and nutrition for residents.

In spring of 2018, the Cook County Board of Commissioners passed a resolution adopting the Good Food Purchasing Program (GFPP), which supports more nutritious diets and sustainable food systems. The GFPP also aligns with Cook County's focus on equity by purchasing from business owners of color or business owners from low- to moderate-income communities. In the past year, the Cook County Department of Public Health reached out to departments and local stakeholders and convened a task force of 33 County and local stakeholders to guide the GFPP. In FY2020, Cook County will conduct a baseline assessment of County purchasing patterns, develop the readiness and capacity of local food owners and businesses to meet Good Food standards and institutional supply chain requirements, and continue building the understanding across Cook County that good food is a right, not a privilege.

## VITAL COMMUNITIES

Cook County aims to pursue inclusive economic growth by supporting residents, growing businesses, attracting investment and nurturing talent. Thus, the Vital Communities policy priority agenda aims to create and retain jobs; develop industry-sector strategies; support workforce training and development; and invest in quality housing, safety net services and community and municipal infrastructure. The Bureau of Economic Development (BED) oversees these initiatives.

Cook County's south suburbs are asset-rich with infrastructure, businesses, and real estate critical to the health of the regional economy. In recent years however, some communities of the south suburbs have struggled as they became increasingly disconnected from the regional economy. As a result, BED worked with public and private partners to initiate the South Suburban Economic Growth Initiative (SSEGI). SSEGI aims to create the institutional and financial capacity for coordinated, long-term economic development in the Southland. In FY2019, SSEGI established a Small Business Development Center to serve the Southland, and in FY2020 anticipates the launch of a Southland Development Authority.

In further efforts to support the south suburbs, Cook County's Department of Planning and Development will disburse \$10.6 million in Community Development Block Grant (CDBG) funding to suburban Cook County throughout FY2020 in order to catalyze housing rehabilitation, economic development and infrastructure projects.

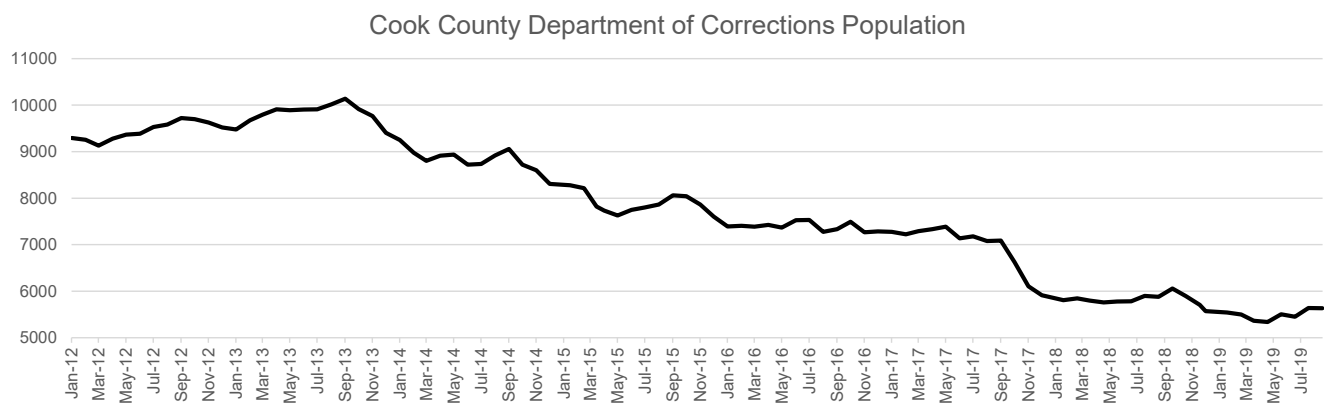
In addition to policies and programs, Cook County works to ensure it provides services effectively to support businesses and residents. In FY2020, the Department of Budget and Management Services will create a consolidated grant platform to house information about and applications for all grant opportunities offered by County government. This platform will improve access to grant opportunities and ease the administrative burden of the process on residents and community-based organizations, allowing Cook County to better serve its residents and disburse funds.

### SAFE AND THRIVING COMMUNITIES

To create safe communities and an equitable and fair justice system for all residents, Cook County will continue to implement sustainable reforms within the criminal justice system, invest in community-based services for communities and residents and work with public safety stakeholders to advocate for and leverage the resources necessary to reduce violence through a comprehensive set of strategies proven to increase safety. In FY2020, the appropriation for the Public Safety Fund portion of the General Fund is \$1.18 billion.

Under President Preckwinkle’s leadership and in partnership with public safety stakeholders, in 2016 Cook County began exploring ways to transform the criminal justice landscape through its built environment – namely facilities that support the system; reducing the overall costs of the criminal justice system; and re-investing in those communities most impacted by mass incarceration. This work has resulted in the demolition of several buildings at the Cook County Jail, closing underutilized courthouses, and engaging external consultants around a Master Plan for a more efficient jail campus.

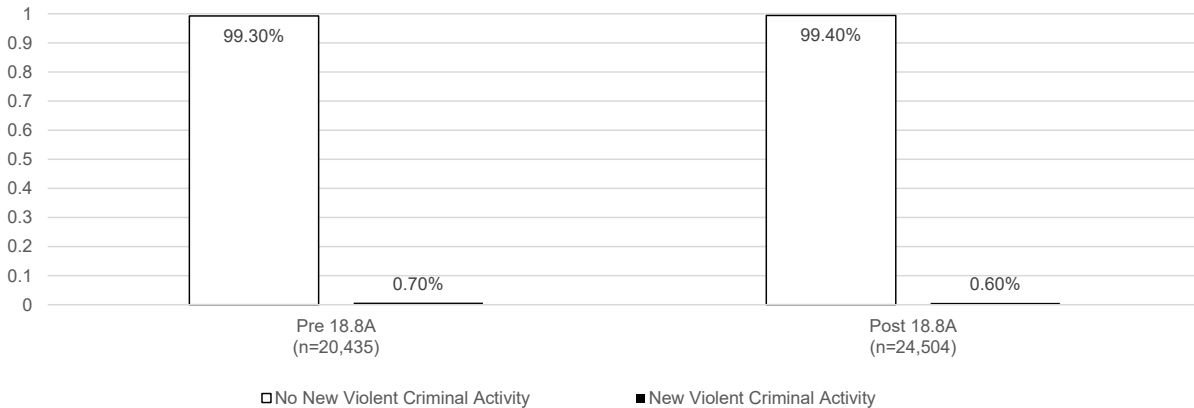
The average daily County jail population is at its lowest point since 1991. For decades, the average daily population detained in the Cook County Jail hovered at roughly 10,000 people. Today, the average daily jail population is approximately 6,000 people, largely because of President Preckwinkle’s continued criminal justice reform efforts and the bail reform directive passed by Chief Judge Timothy Evans in 2017 (General Administrative Order 18.8A).



Bail reform has been achieved safely and has not led to an increase in violent crime. Of the 30,466 pretrial felony defendants released to the community, 99% of them were not charged with a new violent offense in the 15 months after implementation of General Order 18.8A. Court appearance rates have also improved after bail reform: 83.2% of released defendants make all scheduled court appearances post-reform, compared with the 82.5% court appearance rate pre-reform.

Cook County has also worked with the Illinois State Legislature to dramatically decrease the number of youth who are automatically transferred to adult court and oversaw the end of a federal monitor at the Cook County Juvenile Temporary Detention Center. These efforts have resulted in a decline in Cook County’s detained youth population by 50% since 2009.

Rate of New Violent Criminal Activity Among Total Felony Defendants Who Secured An Initial Pretrial Release



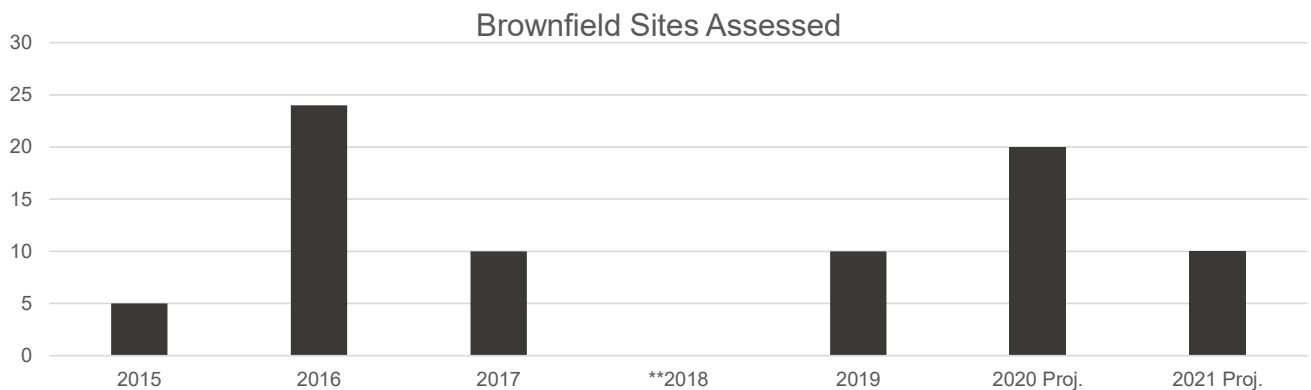
Through the President’s Office and the Justice Advisory Council, Cook County has made investments of more than \$18 million in wrap-around services for people involved in the criminal justice system through community-based grants, as well as Opportunity Works and other programming focused on employment opportunities for young adults.

In FY2020, President Preckwinkle will continue her leadership and commitment to investing in its most vulnerable residents by allocating an additional \$5 million to enhance Cook County’s collaboration efforts with its public safety partners and continue work to transform the criminal justice system into one that is fair, efficient, compassionate, and transparent.

**SUSTAINABLE COMMUNITIES**

To support healthy, resilient communities that thrive economically, socially, and environmentally, Cook County will prioritize environmental justice, promote livable communities, address climate change, promote clean energy and green jobs, and create capacity for resilience in local communities. The Department of Environment and Sustainability (DES) coordinates sustainable community efforts with the support of many OUP departments. Projects range from promoting affordable residential and community solar energy to supporting environmentally-friendly transit, bike, and pedestrian projects that link people and jobs; making flood-relief investments in impacted communities; and launching a Property Assessed Clean Energy financing program for energy investments in commercial buildings without using taxpayer dollars.

One environmental issue Cook County faces is the presence of brownfields: real estate on which the presence or possible presence of a pollutant complicates expansion, redevelopment, or reuse. Cleaning up and reinvesting in these properties protects the environment while generating jobs and revenue. Cleaning up brownfields also advances equity since land pollution disproportionately impacts communities that have higher rates of poverty, minority populations, and elderly and young people especially sensitive to pollutants. Over 120 acres of brownfield sites are undergoing reuse, planning, or redevelopment in the West suburbs, creating or retaining over 200 jobs. A new federal grant will allow DES to assess another 40 sites in the south suburbs over the next three years. DES is also working with the Bureau of Economic Development to administer a federally funded Brownfield Revolving Loan Fund grant to clean up sites that have been assessed, opening the door for redevelopment.



In addition to supporting communities, sustainability requires Cook County government to address its own climate impact. The Cook County Board of Commissioners has committed to making Cook County facilities carbon neutral by 2050, and President Preckwinkle asked her administration to develop a 100 percent renewable energy plan for County operations. Since 2010, Cook County has reduced greenhouse gas emissions from its buildings by approximately one third, mainly through reductions in energy use. The Bureau of Asset Management's Green Buildings Program (GBP) looks holistically at the design, space use, operations, and life cycle impact of County properties in order to build a model of sustainable asset management that minimizes environmental impacts, improves the health of communities, and optimizes taxpayer dollars. This program aims to reduce energy usage, water usage and waste, use smart building technology, and positively impact residents and communities.

## SMART COMMUNITIES

To provide innovative infrastructure that will change how residents live, work, and connect, Cook County prioritizes robust, inclusive, sustainable public infrastructure by maximizing the benefits of County buildings, improving transportation systems, and managing enterprise technology services. The Bureau of Administration, Bureau of Technology, and Department of Transportation and Highways (DOTH) spearhead initiatives in this policy priority.

Invest in Cook is an \$8.5 million transportation program that covers the costs of planning and feasibility studies, engineering, right-of-way acquisition, and construction associated with transportation improvements sponsored by local and regional governments and private partners. This program solicits applications for improvements consistent with the five priorities of Connecting Cook County, the County's first long range transportation plan in 75 years. In FY2020, Cook County will further advance Invest in Cook projects through strategic partnerships and grant applications to secure additional funding. DOTH has established an FY2020 target of funding 34 projects.

In FY2020, DOTH will also implement the Fair Transit Pilot, an outcome of the South Cook Mobility Study. Cook County and its transit agency partners will design this pilot to deliver better transit services and to more effectively use existing public transportation facilities in southern Cook County. Partners have discussed fare policy changes, increases in service, and better coordination between Metra, Chicago Transit Authority, and Pace as possible features of the pilot. This is the first step towards building a Cook County Transit Plan that defines how public transportation can be improved across the region.

Technology is also an integral part of Cook County infrastructure, but gaps in access remain. In FY2020, the President's Office is spearheading an initiative to tackle this "digital divide," the existence of limited access to broadband and technology, within Cook County. Federal Communication Commission (FCC) data from December 2018 indicates that up to 25% of Cook County



residents lack high-speed internet, and more than 17% of African American and Latinx households lack a computer. Cook County government will leverage capital dollars and augment current public infrastructure to tackle this problem and provide equitable access to technology to all residents.

## OPEN COMMUNITIES

In order for policies to be effective, they must be built upon a foundation of good governance. Therefore, the sixth policy priority focuses on the practice of governance itself, achieving operational excellence by being accountable to residents, investing in its workforce and continuously improving the effectiveness of County services. All County departments and officials should strive towards further accountability, effectiveness, and transparency.

Beginning in FY2020, the President's Office will combine the Performance Management Office along with STAR (Set Targets Achieve Results), Cook County's system for driving accountability and performance improvement, with the Office of Research, Operations and Innovation (ROI) under the Bureau of Administration. This realignment will provide a more comprehensive approach to continuous improvement and make ROI a one-stop-shop for analyzing data and facilitating the improvement of mission-based and operational-based performance. ROI aims to shift the focus from "measuring and reporting" to "managing and improving results," moving towards a data collection framework that focuses on internal usage and management rather than solely required reporting. In overseeing STAR and performance management, ROI will work with each bureau and department to integrate continuous improvement into day-to-day operations, including integrating the use of data to manage and drive decision-making.

In May 2019, the President's Office published a Policy Roadmap public dashboard for each policy priority, marking Phase I of the public dashboard project. In addition to maintaining and updating these dashboards, in FY2020, ROI will work with the President's Office to launch Phase II. In this second phase each department in OUP will build its own public dashboard populated with key performance indicators specific to their department. Besides creating unprecedented transparency for Cook County residents, this effort will also cultivate data literacy and data-based decision making across the County. In tandem with the expansion of ROI, this will help Cook County take steps towards private sector standards in incorporating data into daily operational decisions.

## COUNTY LONG TERM FINANCIAL FORECAST

Pursuant to Executive Order 2012-01, Cook County prepares a long-term financial forecast to support responsible long-term planning. Cook County's \$6.18 billion budget helps support vital public safety, public health and property tax related services for its residents. Although Cook County has a diverse revenue base, expenditures rise over time due to inflationary pressures (with medical trends for health benefits and several other categories of expenditures growing faster than general inflation) whereas natural growth in revenues struggle to keep pace. Several critical revenue sources are declining over time or growing at rates below general inflation. This makes structurally balancing the budget challenging and necessitates difficult decisions.

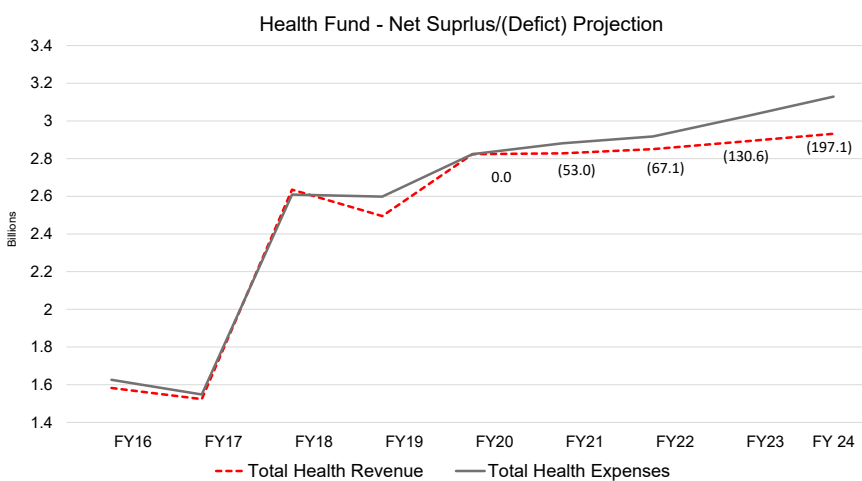
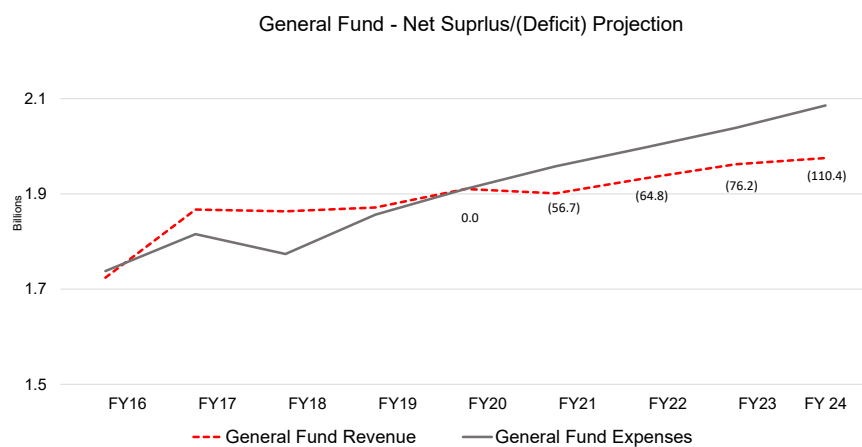
In October of 2018, the Cook County Board of Commissioners approved an ordinance establishing the Independent Revenue Forecasting Commission, which is intended to help the Board make informed budgetary decisions by evaluating an annual five-year forecast of Cook County revenues. The Commission met for the first time on July 2, 2019 in order to review their



scope and responsibilities explaining the assumptions and projections for the major tax revenue sources to Cook County over the next 5 years. They met again on July 31st in order to discuss the models and assumptions underpinning the preliminary revenues forecast and elaborate on their recommendations to Cook County which are featured below.

- Explicitly describe the economic models and processes driving Cook County's revenues;
- Improve internal consistency of models.
- Expand the use of monthly data and event-specific information to improve forecasts;
- Document current and historical tax policies of Cook County;
- Develop capacity to prepare alternative revenue forecasts;
- Strengthen the practice of forecasting new revenues based on a systematic comparison of Cook County to other jurisdictions in terms of population, income, tax policies and other relevant factors;
- Clarify that the scope of the Commission includes the ability to review all County revenues.

The long-term financial forecast identified in the tables below incorporates many of the recommendations identified above, and we look forward to continued input from the Commission moving forward.



Though Cook County is required by statute to present a balanced budget annually, the long-term financial forecast provides a critical tool in evaluating the fiscal challenges the County will face in the near future. This forecast examines the Cook County General Fund and Health Enterprise Fund only, as Special Purpose Funds are expected to be self-balancing based on the fees provided for service. The Health Enterprise Fund will still receive a tax allocation in the FY2020 appropriation and is therefore included in the forecast analysis.

### PROJECTED EXPENSES

Between FY2020 and FY2024 total expenses for the General and Health Enterprise Funds are expected to increase \$480.5 million, at a Compound Annual Growth rate (CAGR) of 2.4%. Expenditures within the Health Fund are expected to increase by \$305.0 million at an annualized growth rate of 2.6%. Within the General Fund, total expenses are expected to increase

by \$175.4 million, or about 2.2% annually. Approximately 69% of the General Fund increase is associated with Personnel expenses including Salaries, Other Personnel and Health Benefits which are expected to grow in total by \$120.6 million or 2.3%, combined. This is just slightly greater than the CPI of 2.1%. Non-Personnel Costs are expected to grow \$54.8 million largely due to increases in Comm & IS Maintenance, which is expected to grow annually at 4% and be \$10.8 million greater than the FY2020 Appropriation and Additional Pension Contributions which will grow by \$23.1 million or about 1.7% annually.

Within CCH 64.0% of the increase in total expenses from FY2020 to FY2024 can be attributed to increases in external claim expenses within Managed Care. Increasing by \$195.3 million by FY2024 a compound annual growth rate of 2.8%. Personnel costs make up 20.6% of the remaining increase and are expected to grow at combined rate of about 2.2%.

## PROJECTED REVENUES

By FY2024, the total revenue for the Cook County General and Health Enterprise Funds are estimated to increase by \$172.9 million, a CAGR of 0.9%. Within the General Fund, total revenues are expected to grow at a lower rate than expenses, increasing at a rate of just 0.8% annually and be \$65.0 million higher by FY2024. Over half of Cook County's revenue streams are either declining or failing to keep pace with inflation. This includes the Gas and Diesel tax, Cigarette tax and Property taxes. The base tax levy on property has remained flat since 1992 and therefore has continuously declined in real terms, net of inflation. Sales tax is projected to largely grow with the economy with an expected increase of \$90.3 million or 2.6% annually, but it is also subject to potential economic volatility. In the near future, Cook County will need to either reduce expenses, identify new revenues, or replace existing revenues with ones that grow at the rate of inflation in order to maintain a balanced budget.

CCH revenues after the Property tax allocation are expected to increase by \$107.9 million a compound annual growth rate of 0.9%. The Health Fund's portion of the property tax levy is assumed to increase by 4.4% in accordance with anticipated increases in the cost of uncompensated care, consistent with estimates provided by the Center of Medicare and Medicaid services' 2017 projection. Patient Fee revenues decrease by 2.6% from FY2020 to FY2021 as increases in uncompensated care continue to influence net patient services revenue. The current trend in uncompensated care has reached unsustainable levels which will be further exacerbated by FY2024, but management initiatives such as improving the internal capture rate, and reducing the CCH's proportion of countywide uncompensated care and working closely with HFS on application processing, are assumed within the model to offset these potential costs. Managed Care revenues, however, are expected to increase at a rate of about 1.0% in FY2021 and FY2022 but accelerate to about a 2.0% increase by FY2024.

## METHODOLOGY

In projecting each of the revenue sources, we took into consideration economic drivers like inflation, GDP growth, historical trends, operating initiatives and regulatory factors that may affect collection of those revenues. This resulted in a variety of revenue specific models, which included linear regressions, compound annual growth rates, and inputs from subject matter experts. When appropriate, the most conservative methodology was chosen.

Similarly, expenses were analyzed as falling into four primary categories: (i) those expenses that grow at or around the rate of inflation; (ii) Communication and IS Maintenance Costs that are projected to grow in accordance with recent experience; (iii) CountyCare purchased services from third-party healthcare providers; and (iv) Salary and Wages costs that are projected to grow in accordance with the rate negotiated in our Collective Bargaining Agreements (CBA).

The first category includes Health Benefits, Contractual Services, Supplies and Material's, Operations and Maintenance, Rental

and Leasing, Energy and Other Contingencies. This category was further broken down using different inflationary metrics. Health Benefits were projected based on published metrics from the Bureau of Labor Statistics for Medical Care-CPI which has an average annual change of 3.6% of total benefits since 1994. The Energy forecasting category includes, oil, electricity and gas, and is expected to increase in accordance with the BLS' CPI-Energy Index, at an average rate of about 3.6%. All other expenses in this category are expected to increase in accordance with the forecast of the headline CPI prepared by the Survey of Professional forecasters, approximately 2.1%

Communication and IS Maintenance includes expenses related to the licensing and maintenance of software. Recent reinvestment into Cook County's accounting software and other subscriptions have resulted in higher costs which experience accelerated cost patterns. This forecasting category is expected to grow annually by 4.0%.

The third category is based on Managed Care claims and more specifically the anticipated reimbursements to our third party care providers for services provided to foreign and domestic health care providers based on recent experience CCH projected that Managed Care expenses would increase by an average of about 1.2% in the FY2021 and FY2022. However, by FY2023 and FY2024 this figure is expected grow at a rate consistent with estimates provided by the Center of Medicare and Medicaid services' FY2017 projection of about 4.4% per year.

Finally, Salaries and Other Personnel costs include the Salaries of regular full time employees and Overtime costs respectively. These are estimated to increase in accordance with the value of our current CBA's which are currently pegged to a 2% annual year over growth.

Every forecast includes statistical assumptions and policy decisions, including the level and type of risks to take. These forecasts have generally assumed equal risks for positive and negative errors, but in FY2018 there was a recognition of a systemic business cycle risk which indicated a need for conservatism. This meant an adjustment downwards for several revenue types, especially Sales Tax, to consider a medium-level recession. Such a recession did not occur in FY2018, causing Sales Tax revenues to be substantially higher than expected and ultimately helping close Cook County's budget gap. The FY2019 revenue estimate also included the assumption of a mild recession, but the FY2020 budget does not.

General Fund - Projected Annual Revenues and Expenses, by Source

	Actual			Actual/Projection	Budget	Projection			
	FY16	FY17	FY18			FY19	FY21	FY22	FY23
<b>Property Taxes</b>									
400010-Property Taxes	195,429,897	178,382,634	189,647,397	217,678,612	222,664,437	195,795,000	208,523,000	217,343,000	208,895,000
400030-Prior Year Prop. Taxes	(12,178,392)	(10,360,706)	(10,643,310)	-	-	-	-	-	-
400040-Tax Increment Financing Taxes	10,607,415	11,459,524	11,952,328	13,025,945	13,000,000	13,000,000	13,000,000	13,000,000	13,000,000
<b>Total Property Taxes</b>	<b>193,858,919</b>	<b>179,481,452</b>	<b>190,956,415</b>	<b>230,704,557</b>	<b>235,664,437</b>	<b>208,795,000</b>	<b>221,523,000</b>	<b>230,343,000</b>	<b>221,895,000</b>
<b>Non Property Taxes</b>									
401130-Non Retailer Trans Use Tax	22,610,181	19,011,227	15,556,348	16,384,926	16,750,000	17,058,000	17,371,000	17,690,000	18,016,000
401150-County Sales Tax	643,831,866	810,959,174	842,649,449	831,823,137	849,129,310	872,867,000	894,502,000	916,673,000	939,393,000
401170-County Use Tax	82,509,431	79,761,204	84,352,601	81,871,453	82,100,000	83,012,000	83,933,000	84,865,000	85,807,000
401190-Gasoline / Diesel Tax	97,889,174	96,610,048	96,551,203	94,157,403	93,750,000	92,791,000	91,743,000	90,732,000	89,677,000
401210-Alcoholic Beverage Tax	37,298,565	37,175,388	37,166,885	37,845,071	37,300,000	37,234,000	37,168,000	37,103,000	37,037,000
401230-New Motor Vehicle Tax	3,395,418	3,095,133	3,090,792	3,055,457	2,900,000	2,767,000	2,640,000	2,519,000	2,403,000
401250-Wheel Tax	3,614,040	3,744,416	5,817,845	4,607,202	4,700,000	4,881,000	4,862,000	4,843,000	4,824,000
401310-Off Track Betting Comm.	1,644,122	1,411,429	1,195,145	1,127,384	1,100,000	944,000	810,000	695,000	597,000
401330-II Gaming Des Plaines Casino	8,552,368	8,598,463	8,842,807	8,710,831	9,000,000	8,951,000	9,024,000	9,097,000	9,170,000
401350-Amusement Tax	37,253,279	41,282,120	38,655,563	39,803,721	39,750,000	40,491,000	41,246,000	42,015,000	42,799,000
401370-Parking Lot and Garage	48,764,692	48,852,877	50,482,956	50,393,260	48,500,000	49,347,000	50,209,000	51,086,000	51,978,000
401390-State Income Tax	12,677,951	12,263,840	12,891,089	14,517,378	13,288,000	13,493,000	13,740,000	14,233,000	13,986,000
401430-Cigarette Tax	129,559,607	119,827,785	114,763,926	110,697,938	100,386,073	94,296,000	88,739,000	83,510,000	78,589,000
401450-Other Tobacco Products	8,139,947	7,771,973	7,592,618	8,256,040	7,000,000	6,761,000	6,529,000	6,306,000	6,090,000
401470-General Sales Tax	2,826,671	2,829,506	3,055,217	3,417,101	3,101,000	3,509,000	3,603,000	3,699,000	3,799,000
401490-Firearms Tax	1,242,669	1,671,670	1,465,676	1,382,682	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000
401510-Non-Titled Use Tax (10,357)	(10,357)	(82,651)	(20,115)	-	-	-	-	-	-
401530-Gambling Machine Tax	2,193,810	2,105,305	2,206,826	2,241,400	5,500,000	5,516,000	5,533,000	5,549,000	5,565,000
401550-Hotel Accommodations Tax	19,617,985	33,045,481	36,149,730	33,314,918	34,400,000	35,218,000	36,091,000	36,986,000	37,902,000
401565-Sweetened Beverage Tax	-	33,642,921	11,392,446	103,322	-	-	-	-	-
401570-Video Gaming	-	-	-	374,916	550,000	-	-	-	-
401580-Cannabis Tax	-	-	-	-	-	-	-	-	-
401590-Sports Wagering	-	-	-	-	1,752,000	2,029,126	2,166,485	2,175,082	2,183,679
<b>Total Non-Property Taxes</b>	<b>1,163,611,419</b>	<b>1,363,577,309</b>	<b>1,373,859,007</b>	<b>1,344,085,540</b>	<b>1,352,156,383</b>	<b>1,372,365,126</b>	<b>1,391,109,485</b>	<b>1,410,976,082</b>	<b>1,431,015,679</b>
<b>Fees</b>									
402548-Clerk of the Circuit Court Fees	70,398,663	70,927,423	70,431,178	69,200,000	75,300,000	73,885,000	73,721,000	73,557,000	73,394,000
402010-Fees and Licenses	-	-	-	-	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
402100-County Treasurer	72,142,890	56,239,648	44,111,087	41,986,799	40,000,000	47,145,000	43,274,000	39,402,000	35,530,000
402150-County Clerk	10,580,111	10,135,699	9,564,013	9,992,771	10,280,000	9,774,000	9,293,000	8,835,000	8,400,000
402200-County Recorder and Registrar	41,772,022	39,579,344	38,701,251	39,478,341	40,400,000	41,025,000	41,659,000	42,303,000	42,957,000
402250-Recorder Audit Revenues	53,871	40,566	(80)	15,000	25,000	-	-	-	-
402300-Building and Zoning	3,134,833	3,285,110	3,013,645	3,696,395	3,537,740	3,467,000	3,398,000	3,330,000	3,263,000
402350-Environmental Control	5,136,609	5,138,224	5,187,639	4,545,147	4,795,000	4,818,000	4,841,000	4,865,000	4,888,000
402400-Highway Dept Permit Fees	1,256,956	1,378,768	1,408,273	1,200,000	1,200,000	1,480,000	1,826,000	2,252,000	2,777,000
402450-Liquor Licenses	319,131	317,945	317,406	330,806	425,000	418,000	411,000	405,000	398,000
402500-County Assessor	58,683	51,844	60,157	11,546	49,000	49,000	49,000	49,000	49,000
402950-Sheriff General Fees	20,719,768	19,314,884	19,326,140	19,245,002	16,315,197	15,783,000	15,268,000	14,770,000	14,289,000
403060-State's Attorney	1,533,209	1,567,096	1,409,538	1,712,053	1,000,000	-	-	-	-
403100-Supportive Services	15,129	8,745	18,710	17,836	8,918	9,000	9,000	9,000	9,000
403120-Public Administrator	758,670	1,081,628	1,286,260	1,304,030	1,300,000	1,357,000	1,416,000	1,478,000	1,542,000
403150-Public Guardian	2,983,178	2,900,154	3,931,962	3,607,500	3,200,000	3,432,000	3,681,000	3,948,000	4,234,000
403170-Court Service Fee	7,742,037	7,960,618	8,084,672	8,168,358	-	-	-	-	-
403210-Medical Examiner	1,279,716	1,403,822	1,804,448	2,492,539	2,500,000	2,072,000	2,210,000	2,349,000	2,487,000
403240-Chief Judge Circuit Court	14,069	13,581	10,742	1,452,885	-	-	-	-	-
403280-Compliance MWBE Cert	43,250	34,500	32,250	39,250	40,000	40,000	40,000	40,000	40,000
403300-Assessor Tax Fraud	1,343,525	-	-	-	-	-	-	-	-
<b>Fees</b>	<b>241,286,320</b>	<b>221,379,601</b>	<b>208,699,292</b>	<b>208,496,258</b>	<b>201,375,855</b>	<b>205,754,000</b>	<b>202,096,000</b>	<b>198,592,000</b>	<b>195,257,000</b>
<b>Governments</b>									
404010-Federal Government	1,257,508	-	-	-	-	-	-	-	-
404040-State of Illinois	-	-	328,038	-	-	-	-	-	-
404060-Other Governments	-	-	1,523,333	1,873,723	1,887,130	1,887,000	1,887,000	1,887,000	1,887,000
<b>Total Governments</b>	<b>1,257,508</b>	<b>-</b>	<b>1,851,372</b>	<b>1,873,723</b>	<b>1,887,130</b>	<b>1,887,000</b>	<b>1,887,000</b>	<b>1,887,000</b>	<b>1,887,000</b>
<b>Investment Income</b>									
405010-Investment Income	325,636	1,322,040	5,441,311	2,500,000	2,100,000	2,100,000	2,100,000	2,100,000	2,100,000
<b>Total Investment Income</b>	<b>325,636</b>	<b>1,322,040</b>	<b>5,441,311</b>	<b>2,500,000</b>	<b>2,100,000</b>	<b>2,100,000</b>	<b>2,100,000</b>	<b>2,100,000</b>	<b>2,100,000</b>
<b>Reimbursements from Other Governments</b>									
406008-Indirect Cost	63,296,716	11,956,655	11,653,622	16,348,924	15,061,480	17,336,000	19,953,000	22,966,000	26,433,000
406010-State of Illinois	42,857,137	44,988,931	41,218,992	34,814,139	58,642,539	58,643,000	58,643,000	58,643,000	58,643,000
408000-Charges To Other Funds	-	-	-	-	-	-	-	-	-
<b>Total Reimbursements from Other Governments</b>	<b>106,153,854</b>	<b>56,945,586</b>	<b>52,872,613</b>	<b>51,163,063</b>	<b>73,704,019</b>	<b>75,979,000</b>	<b>78,596,000</b>	<b>81,609,000</b>	<b>85,076,000</b>
<b>Miscellaneous Revenues</b>									
407010-Miscellaneous Revenue	10,987,238	23,442,574	22,029,677	9,019,902	8,509,204	8,754,000	9,057,000	9,371,000	9,695,000
407080-Other	6,512,401	20,985,572	7,708,769	23,674,205	24,895,000	25,612,000	26,498,000	27,416,000	28,365,000
<b>Total Miscellaneous Revenues</b>	<b>17,499,639</b>	<b>44,428,146</b>	<b>29,738,446</b>	<b>32,694,107</b>	<b>33,404,204</b>	<b>34,366,000</b>	<b>35,555,000</b>	<b>36,787,000</b>	<b>38,060,000</b>
<b>Other Revenue Sources</b>									
411495-Other Financing Sources - Budget Entry	-	-	-	-	10,000,000	-	-	-	-
<b>Total Investment Income</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>10,000,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Revenue</b>	<b>1,723,993,295</b>	<b>1,867,134,134</b>	<b>1,863,418,455</b>	<b>1,871,517,248</b>	<b>1,910,292,028</b>	<b>1,901,246,126</b>	<b>1,932,866,485</b>	<b>1,962,294,082</b>	<b>1,975,290,679</b>

General Fund - Projected Annual Revenues and Expenses, by Source cont...

Category	Actual			Actual/Projection	Budget	Projection			
	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24
Salaries	977,145,377	974,840,552	937,574,801	951,153,889	980,909,749	1,000,527,944	1,020,538,503	1,040,949,273	1,061,768,258
Other Personnel	105,187,288	93,459,458	89,454,428	88,800,167	87,348,230	89,095,194	90,877,097	92,694,639	94,548,532
Health Benefits	197,294,494	203,768,729	193,488,109	206,370,608	214,564,643	222,281,505	230,275,906	238,557,827	247,137,609
Contractual Services	74,050,921	69,377,104	61,062,899	82,212,363	87,072,571	88,988,168	90,848,020	92,746,744	94,685,151
Comm & IS Maintenance	29,350,116	44,453,489	48,580,248	63,635,945	63,749,118	66,299,083	68,951,046	71,709,088	74,577,451
Supplies and Materials	11,063,849	9,942,061	9,434,285	12,037,435	13,191,002	13,481,204	13,762,961	14,050,607	14,344,265
Energy	15,008,085	13,202,762	13,948,908	14,512,549	14,086,160	14,586,771	15,105,173	15,641,999	16,197,904
Operations And Maintenance	39,588,804	36,666,637	29,697,624	36,122,643	36,855,460	37,666,280	38,453,505	39,257,184	40,077,659
Rental And Leasing	4,073,914	4,151,695	4,801,924	2,629,639	2,878,280	2,941,602	3,003,082	3,065,846	3,129,922
Operating Capital	1,685,321	(381)	(82)	2,250,040	8,115,594	8,115,594	8,115,594	8,115,594	8,115,594
Contingencies	12,927,618	16,394,321	32,387,303	46,559,879	74,521,221	76,160,688	77,752,446	79,377,472	81,036,462
Pension Reimbursements	270,526,000	349,300,000	353,436,000	350,296,720	327,000,000	337,800,000	340,000,000	342,300,000	350,100,000
<b>Total Expenses</b>	<b>1,737,901,786</b>	<b>1,815,556,426</b>	<b>1,773,866,487</b>	<b>1,856,581,877</b>	<b>1,910,292,028</b>	<b>1,957,944,032</b>	<b>1,997,683,335</b>	<b>2,038,466,274</b>	<b>2,085,718,807</b>
Total Revenue	1,723,993,295	1,867,134,134	1,863,418,455	1,871,517,248	1,910,292,028	1,901,246,126	1,932,866,485	1,962,294,082	1,975,290,679
Total Expenses	1,737,901,786	1,815,556,426	1,773,866,487	1,856,581,877	1,910,292,028	1,957,944,032	1,997,683,335	2,038,466,274	2,085,718,807
<b>Surplus/(Deficit)</b>	<b>(13,908,491)</b>	<b>51,577,707</b>	<b>89,551,969</b>	<b>14,935,371</b>	<b>-</b>	<b>(56,697,906)</b>	<b>(64,816,849)</b>	<b>(76,172,191)</b>	<b>(110,428,128)</b>

Health Enterprise Fund (CCH) - Projected Annual Revenues and Expenses, by Source

Category	Actual			Actual/Projection	Budget	Projection			
	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY 24
Patient fees (Medicare, Medicaid, Private Payors)	290,436,109	288,106,439	431,844,096	478,228,193	690,561,489	646,000,000	647,000,000	647,000,000	647,000,000
CCH BIPA	137,435,000	140,000,000	136,043,750	132,300,000	132,300,000	132,300,000	132,300,000	132,300,000	132,300,000
Medicaid DSH	157,278,312	156,986,882	161,357,020	156,700,000	156,700,000	156,700,000	156,700,000	156,700,000	156,700,000
Managed Care	868,162,903	816,435,746	1,817,910,849	1,642,496,880	1,749,229,935	1,794,275,634	1,811,948,104	1,848,187,066	1,885,150,807
CCH Misc., CDDPH	8,118,594	18,000,845	16,334,191	12,731,001	12,500,000	12,500,000	12,500,000	12,500,000	12,500,000
<b>Total Fees</b>	<b>1,461,430,918</b>	<b>1,419,529,912</b>	<b>2,563,489,906</b>	<b>2,422,456,074</b>	<b>2,741,291,424</b>	<b>2,741,775,634</b>	<b>2,760,448,104</b>	<b>2,796,687,066</b>	<b>2,833,650,807</b>
Property Tax - Tax Levy	121,235,196	87,863,880	67,670,450	72,704,917	82,704,917	86,343,933	90,143,066	94,109,361	98,250,173
Cigarette Tax	-	3,331,185	-	-	-	-	-	-	-
Sweetened Beverage Tax	-	12,753,670	4,318,754	-	-	-	-	-	-
<b>Total County Tax Allocation</b>	<b>121,235,196</b>	<b>103,948,735</b>	<b>71,989,204</b>	<b>72,704,917</b>	<b>82,704,917</b>	<b>86,343,933</b>	<b>90,143,066</b>	<b>94,109,361</b>	<b>98,250,173</b>
<b>Total Health Revenue</b>	<b>1,582,666,114</b>	<b>1,523,478,647</b>	<b>2,635,479,110</b>	<b>2,495,160,991</b>	<b>2,823,996,341</b>	<b>2,828,119,567</b>	<b>2,850,591,170</b>	<b>2,890,796,427</b>	<b>2,931,900,981</b>
<b>Salaries</b>	<b>509,016,947</b>	<b>514,424,892</b>	<b>536,386,179</b>	<b>556,294,406</b>	<b>524,143,746</b>	<b>534,627,000</b>	<b>545,319,000</b>	<b>556,226,000</b>	<b>567,350,000</b>
<b>Other Personnel</b>	<b>80,000,486</b>	<b>85,000,508</b>	<b>79,417,513</b>	<b>85,924,481</b>	<b>67,867,099</b>	<b>69,224,000</b>	<b>70,609,000</b>	<b>72,021,000</b>	<b>73,462,000</b>
<b>Health Benefits</b>	<b>78,380,636</b>	<b>84,909,337</b>	<b>83,169,808</b>	<b>88,781,400</b>	<b>93,005,830</b>	<b>96,351,000</b>	<b>99,816,000</b>	<b>103,406,000</b>	<b>107,125,000</b>
<b>Contractual Services</b>	<b>147,268,879</b>	<b>99,479,251</b>	<b>174,215,472</b>	<b>166,486,874</b>	<b>151,019,773</b>	<b>154,342,000</b>	<b>157,568,000</b>	<b>160,861,000</b>	<b>164,223,000</b>
<b>Comm &amp; IS Maintenance</b>	<b>61,500,024</b>	<b>63,794,868</b>	<b>70,201,626</b>	<b>96,871,784</b>	<b>80,649,593</b>	<b>83,876,000</b>	<b>87,231,000</b>	<b>90,720,000</b>	<b>94,349,000</b>
<b>Supplies and Materials</b>	<b>120,208,487</b>	<b>133,232,386</b>	<b>145,810,091</b>	<b>129,786,912</b>	<b>131,272,212</b>	<b>134,160,000</b>	<b>136,964,000</b>	<b>139,827,000</b>	<b>142,749,000</b>
<b>Energy</b>	<b>10,934,226</b>	<b>10,432,015</b>	<b>10,008,917</b>	<b>10,719,141</b>	<b>11,286,857</b>	<b>11,688,000</b>	<b>12,103,000</b>	<b>12,534,000</b>	<b>12,979,000</b>
<b>Operations And Maintenance</b>	<b>7,587,519</b>	<b>10,749,899</b>	<b>13,943,963</b>	<b>11,382,049</b>	<b>11,550,520</b>	<b>11,805,000</b>	<b>12,051,000</b>	<b>12,303,000</b>	<b>12,560,000</b>
<b>Rental And Leasing</b>	<b>9,705,517</b>	<b>19,533,027</b>	<b>16,535,385</b>	<b>31,072,166</b>	<b>28,049,952</b>	<b>28,667,000</b>	<b>29,266,000</b>	<b>29,878,000</b>	<b>30,502,000</b>
<b>Operating Capital</b>	<b>526,629</b>	<b>417,676</b>	<b>1,752,018</b>	<b>2,007,868</b>	<b>1,193,200</b>	<b>1,193,000</b>	<b>1,193,000</b>	<b>1,193,000</b>	<b>1,193,000</b>
<b>Contingencies</b>	<b>16,142,236</b>	<b>20,343,735</b>	<b>24,192,779</b>	<b>31,373,241</b>	<b>37,034,808</b>	<b>37,850,000</b>	<b>38,641,000</b>	<b>39,448,000</b>	<b>40,273,000</b>
<b>Managed Care Claims</b>	<b>584,467,448</b>	<b>505,746,958</b>	<b>1,453,649,637</b>	<b>1,387,614,704</b>	<b>1,686,922,750</b>	<b>1,717,374,120</b>	<b>1,726,947,355</b>	<b>1,802,933,039</b>	<b>1,882,262,092</b>
<b>Total Health Expenses</b>	<b>1,625,739,033</b>	<b>1,548,064,553</b>	<b>2,609,283,387</b>	<b>2,598,315,026</b>	<b>2,823,996,341</b>	<b>2,881,157,120</b>	<b>2,917,708,355</b>	<b>3,021,350,039</b>	<b>3,129,027,092</b>
<b>Surplus/(Deficit) (CCH)</b>	<b>(43,072,919)</b>	<b>(24,585,906)</b>	<b>26,195,723</b>	<b>(103,154,035)</b>	<b>-</b>	<b>(53,037,553)</b>	<b>(67,117,185)</b>	<b>(130,553,611)</b>	<b>(197,126,112)</b>

All Fund Total Surplus (Deficit)

Category	Actual			Actual/Projection	Budget	Projection			
	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY 24
Total Revenue	3,306,659,409	3,390,612,781	4,498,897,565	4,366,678,239	4,734,288,369	4,729,365,694	4,783,457,656	4,853,090,510	4,907,191,660
Total Expenses	3,363,640,819	3,363,620,979	4,383,149,874	4,454,896,903	4,734,288,369	4,839,101,152	4,915,391,690	5,059,816,312	5,214,745,899
<b>Surplus/(Deficit)</b>	<b>(56,981,410)</b>	<b>26,991,802</b>	<b>115,747,692</b>	<b>(88,218,664)</b>	<b>-</b>	<b>(109,735,459)</b>	<b>(131,934,034)</b>	<b>(206,725,803)</b>	<b>(307,554,239)</b>





## REVENUE ESTIMATE

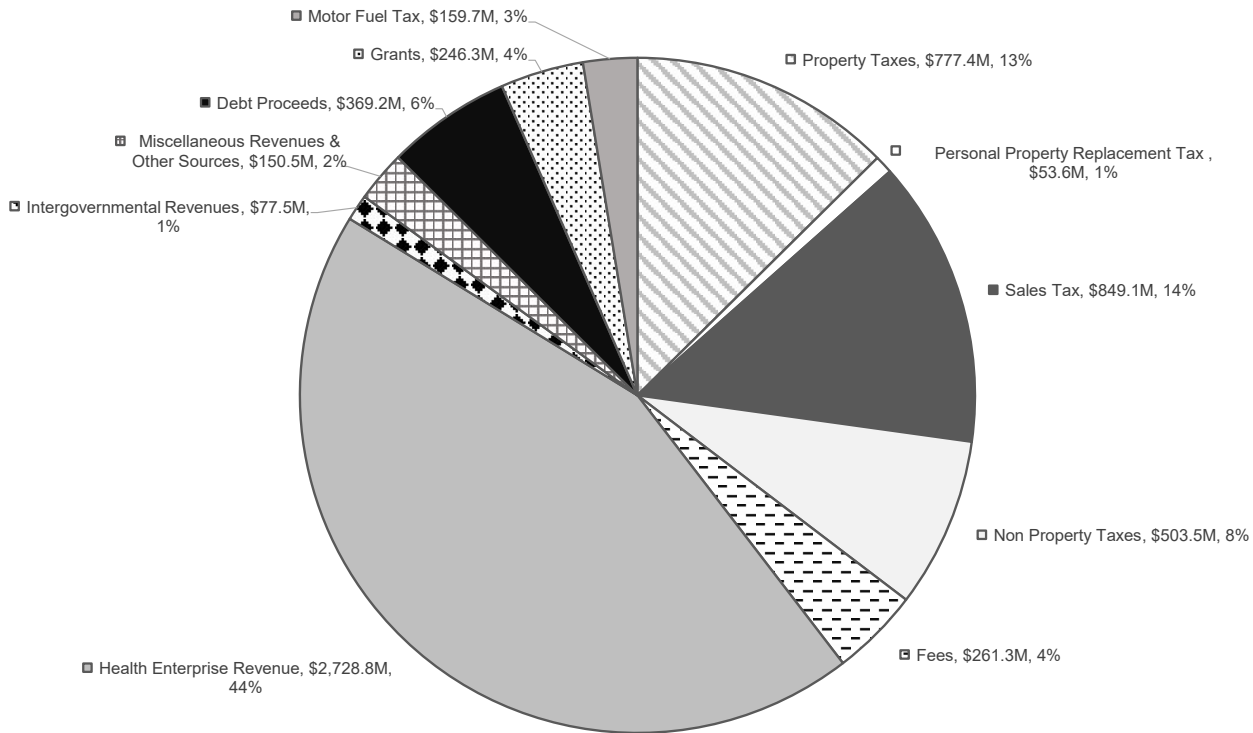
The total funding for Cook County in FY2020 is estimated at \$6.18 billion compared to FY2019 total funding of \$5.94 billion. The increase of \$232.0 million is a change of 3.9%. This figure includes a \$133.5 million increase in the Health Enterprise Fund, driven primarily by an increase in patient fees. Patient fees for services are expected to increase to \$690.5 million in FY2020; \$196.5 million higher than the FY2019 revenue projections. This increase can be largely attributed to a \$173.1 million reimbursement to CCH for care provided to CountyCare members in CCH facilities. If we deduct this \$173.1 million from the 2020 budget for comparison purposes, patient fees are expected to increase by \$23.5 million over the FY2019 budget. However, total revenues for CCH are decreasing by \$39.5 million and driven by lower than expected CountyCare membership.

Funding of \$6.18 billion in FY2020 is appropriated into five Major Governmental Funds at \$2.74 billion, three Non-Major Governmental Funds at \$612.5 million and one Proprietary Fund at \$2.82 billion. The General Fund and Health Enterprise Fund are the two main operating funds, accounting for 76.6% of the total appropriation. The Capital Projects Fund is \$369.2 million or 6%, while the remaining \$1.073 billion or 17.3% is appropriated to the County Employees' and Officers' Annuity and Benefit Fund, Debt Service Fund, Special Purpose Funds, Grant Funds and the Election Fund.



# TOTAL FUNDING SOURCES AND ALLOCATIONS

The County uses a fund accounting system to present the financial position and the results of operation for each fund. It is also designed to provide budgetary control over the revenues and expenditures of each fund. Separate funds are maintained for the purpose of segregating various types of governmental activities. Each fund is an independent fiscal and accounting entity made up of a self-balancing set of accounts containing all transactions affecting the particular fund.

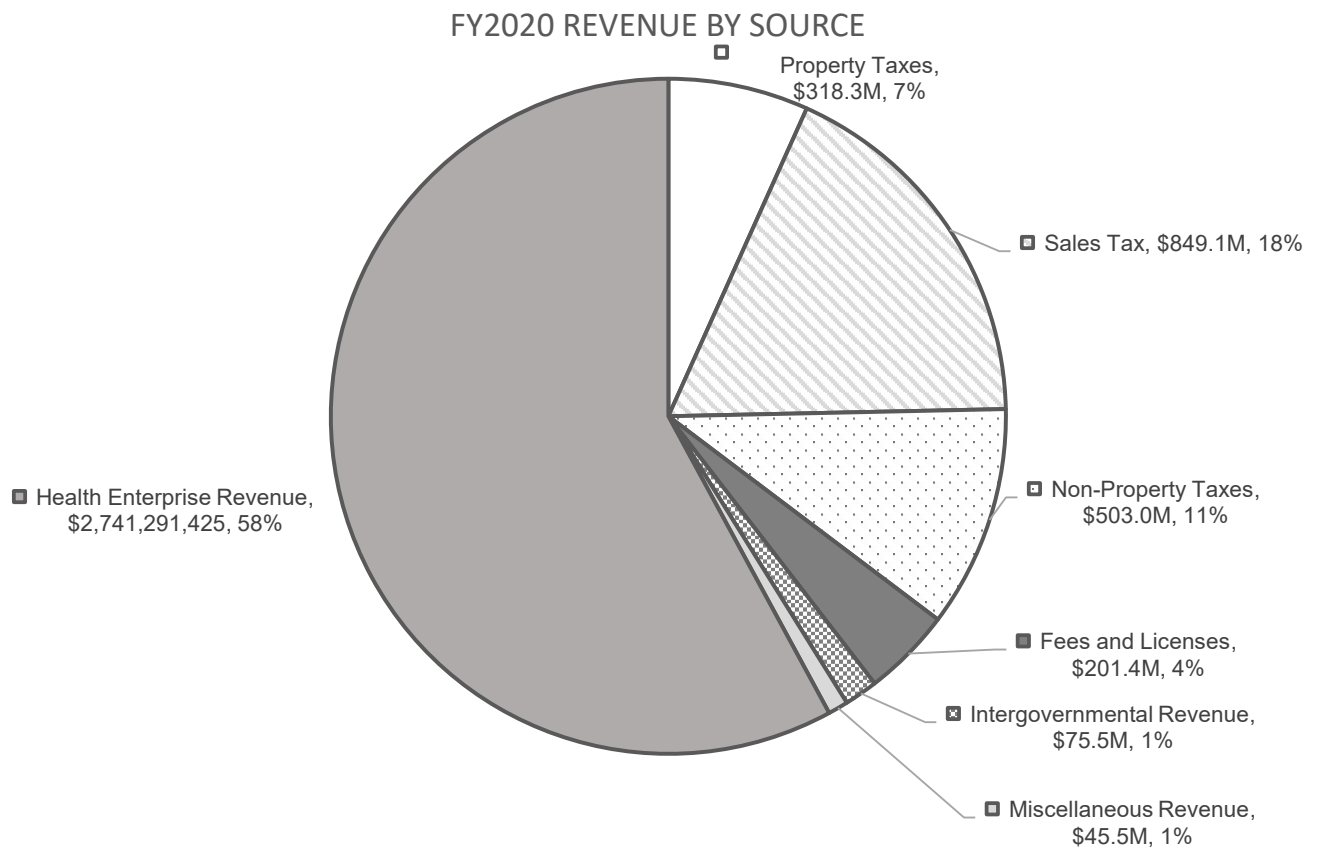


FISCAL YEAR 2020 FUNDING SOURCES AND ALLOCATIONS									
Funding Sources	Major Governmental Funds				Non-Major Governmental Funds			Proprietary Fund	Total
	General Fund	Annuity & Benefits Fund	Capital Projects Fund	Debt Service Fund	Special Purpose Fund	Grant Funds	Election Fund	Health Enterprise Fund	
Property Taxes	\$235.7	\$147.3		\$259.9			\$51.7	\$82.7	\$777.4
Personal Property Replacement Tax		\$53.6							\$53.6
Sales Tax	\$849.1								\$849.1
Non Property Taxes	\$503.0				\$0.4				\$503.5
Fees	\$201.4				\$59.9				\$261.3
Health Enterprise Revenue								\$2,728.8	\$2,728.8
Intergovernmental Revenues	\$75.6				\$1.9				\$77.5
Miscellaneous Revenues & Other Sources	\$45.5				\$92.5			\$12.5	\$150.5
Debt Proceeds			\$369.2						\$369.2
Grants						\$246.3			\$246.3
Motor Fuel Tax					\$159.7				\$159.7
<b>Total</b>	<b>\$1,910.3</b>	<b>\$200.9</b>	<b>\$369.2</b>	<b>\$259.9</b>	<b>\$314.5</b>	<b>\$246.3</b>	<b>\$51.7</b>	<b>\$2,824.0</b>	<b>\$6,176.9</b>



## GENERAL AND HEALTH ENTERPRISE FUND

The County's FY2020 General Fund and Health Enterprise Fund revenue is estimated to be \$4.74 billion, approximately \$177.7 million, or 3.9% above the projected FY2019 revenue of \$4.29 billion. Revenues are estimated for budgetary purposes through analysis of historical, demographic, micro-economic, macro-economic and regulatory trends. For major tax-based revenues, economic forecasting models are applied to account for the impact of the national and local economy.



<b>GENERAL AND HEALTH ENTERPRISE FUND 5 YEAR SUMMARY</b>					
Revenue by Source	Actuals	Actuals	Actuals	Projection	Recommendation
	FY2016	FY2017	FY2018	FY2019	FY2020
Property Taxes	\$320,694,961	\$277,706,037	\$197,076,662	\$230,704,557	\$318,369,354
Sales Tax	\$643,831,866	\$810,959,174	\$842,649,449	\$831,823,137	\$849,129,310
Non-Property Taxes	\$520,454,721	\$568,733,230	\$512,746,047	\$512,262,359	\$503,027,073
Fees and Licenses	\$241,048,160	\$221,086,890	\$212,248,025	\$208,496,258	\$201,375,855
Intergovernmental Revenue	\$107,411,361	\$54,590,557	\$54,723,985	\$53,036,786	\$75,591,149
Miscellaneous Revenue	\$17,770,465	\$43,645,307	\$36,610,549	\$35,194,107	\$45,504,204
Health Enterprise Revenue	\$1,461,430,918	\$1,419,529,912	\$2,547,264,390	\$2,422,225,073	\$2,741,291,425
<b>Total</b>	<b>\$3,312,642,452</b>	<b>\$3,396,251,107</b>	<b>\$4,403,319,107</b>	<b>\$4,293,742,277</b>	<b>\$4,734,288,370</b>

The total budgeted revenue for FY2019 was \$1.86 billion for the General Fund. The FY2020 revenue is estimated at \$1.91 billion, representing a 2.4%, or \$44.2 million increase. This increase is attributed to growth in the County Sales Tax, Intergovernmental Revenues in the form of projected full reimbursements from the State of Illinois and revenue from Other Sources and uses.

The **Corporate Fund** is the general operating fund of the County. This fund includes the majority of the property tax related functions of County government on behalf of underlying jurisdictions, as well as general administrative functions of the County. It funds such agencies as the County Assessor, County Treasurer, County Clerk, Recorder of Deeds, Board of Review and the various offices under the President, including the supplemental pension appropriation of \$327 million. The Corporate Fund derives most of its revenue from departmental fees and the County Sales Tax.

The **Public Safety Fund** is comprised of the County's criminal justice system: jails, courts, and related programs. Agencies in this fund include the: Sheriff's office, State's Attorney's office, Public Defender's office, Office of the Chief Judge and the Juvenile Temporary Detention Center. The revenue supporting this fund is mostly derived from the property tax levy, departmental fees and non-property taxes such as the County Sales Tax, Alcoholic Beverage Tax and Amusement Tax.

The **Health Enterprise Fund** encompasses the County's public health care system. Contained within this fund are the Department of Public Health, Stroger Hospital, Oak Forest Health Center, Provident Hospital, Cermak Health Services, the Ambulatory/Community Health Network Clinics and Managed Care operation, commonly referred to as CountyCare, which was launched in 2013. The Health Enterprise Fund receives the majority of its revenue from patient fees (Medicaid, Medicare, other third party and private payers), Managed Care – revenues are allocated per member per month for an expanded Medicaid population under the Affordable Health Care Act, Disproportionate Share Hospital payments (DSH), payments from the Benefits Improvement and Protection Act (BIPA), and tax revenues in the form of an annual tax allocation for operations from the property tax (additional local tax payer funds are also used for debt service on bonded debt for health system facilities and health system employee pension costs that are not accounted for in the Health Enterprise Fund).

## REVENUE FROM PROPERTY TAX

The County's total property tax levy is made up of two basic components: 1) the base property tax levy and 2) estimated revenue from expiring incentives, expired Tax Increment Financing (TIF) districts, and new property construction. As TIF districts and incentives expire, the County recognizes additional property tax revenue without increasing property taxes on Cook County taxpayers on a real (net of inflation) or nominal basis, absent any offsetting reduction in property removed from the tax roll. Similarly, the addition of new property through construction and economic activity allows the County to generate additional revenue without increasing property taxes for existing taxpayers in the same manner.

The County's 2020 proposed base property tax levy continues to be \$720.4 million. This base property tax levy established by the County Board of Commissioners has not been adjusted to account for inflation since 1996. This amount is levied by adjustments to the property tax rate in order to offset increases or decreases to the assessed valuations in Cook County. As a result of the flat base levy, the Cook County portion of property tax bills has actually declined on a real basis, net of inflation annually since 1996 and is projected to continue to do so in the 2020 tax year.

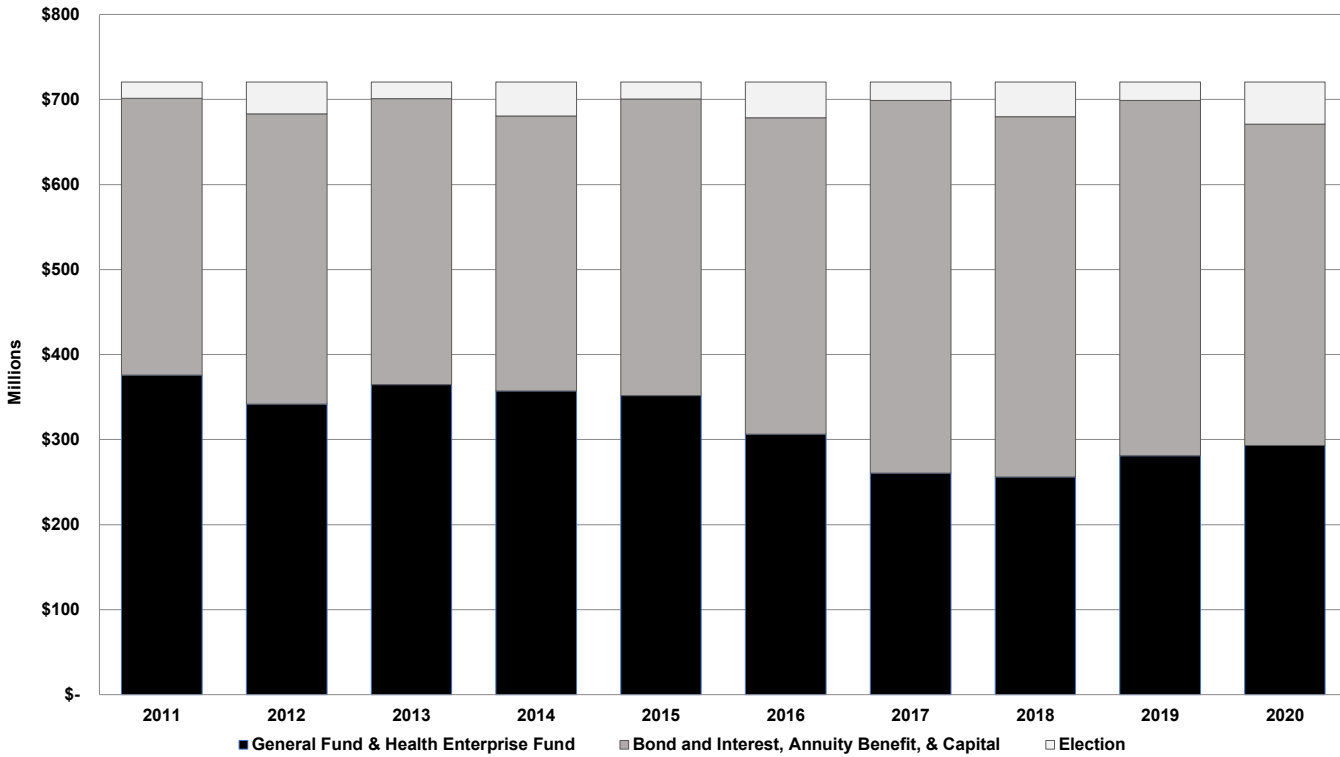
In addition to the base property tax, the levy includes an estimate of \$47.4 million in property taxes that will be captured from new property, expiring TIF districts and expiring incentives from previous years; and \$7.5 million estimated for the coming 2020 levy. The new property calculation reflects the figures published by the Cook County Clerk for the 2018 tax year, which are the most recent available, published in June of 2019. The County is a Home Rule unit of government and is not bound by these estimates but uses this estimate process to calculate the approximate property tax revenues to be generated in Tax Year 2020.

There is also an offset of 3% for loss in collections for the operating funds (Public Safety, Health, Elections, and Capital Projects) for an estimated net total property tax amount of \$764.4 million available for appropriations. The County Clerk is authorized to account for loss in collections as necessary and is consistent with State law to ensure adequate resources are collected to cover obligations in the Debt Service and Annuity and Benefit Funds.

In FY2019, the County's property tax levy revenue available for General and Health Enterprise Fund operations was \$290.4 million. In FY2020 this amount is \$305.4 million, \$14.9 million more than FY2019. The increase in revenue available to the General Fund and Health Enterprise Fund is a result of a \$17.7 decrease in the Employee Annuity & Benefit Fund and a \$20.0 million decrease in capital project investments. The Election Fund, which is required to conduct Federal, State, and County elections will offset these reductions with an FY2020 obligation of \$51.7 million.

Budgeted property tax revenues also reflect an estimate of declared TIF surplus of remittance of the County's proportionate share of expiring TIF districts across the County. Budgeted TIF surplus revenues were \$13 million in FY2019. The FY2020 estimate holds steady at \$13 million, reflecting the estimate of the County's 7% proportional share of the City of Chicago's anticipated TIF surplus as well as an estimate for the annual average receipts from expiring suburban TIF districts such as the Hoffman Estates Sears Economic Development Area TIF.

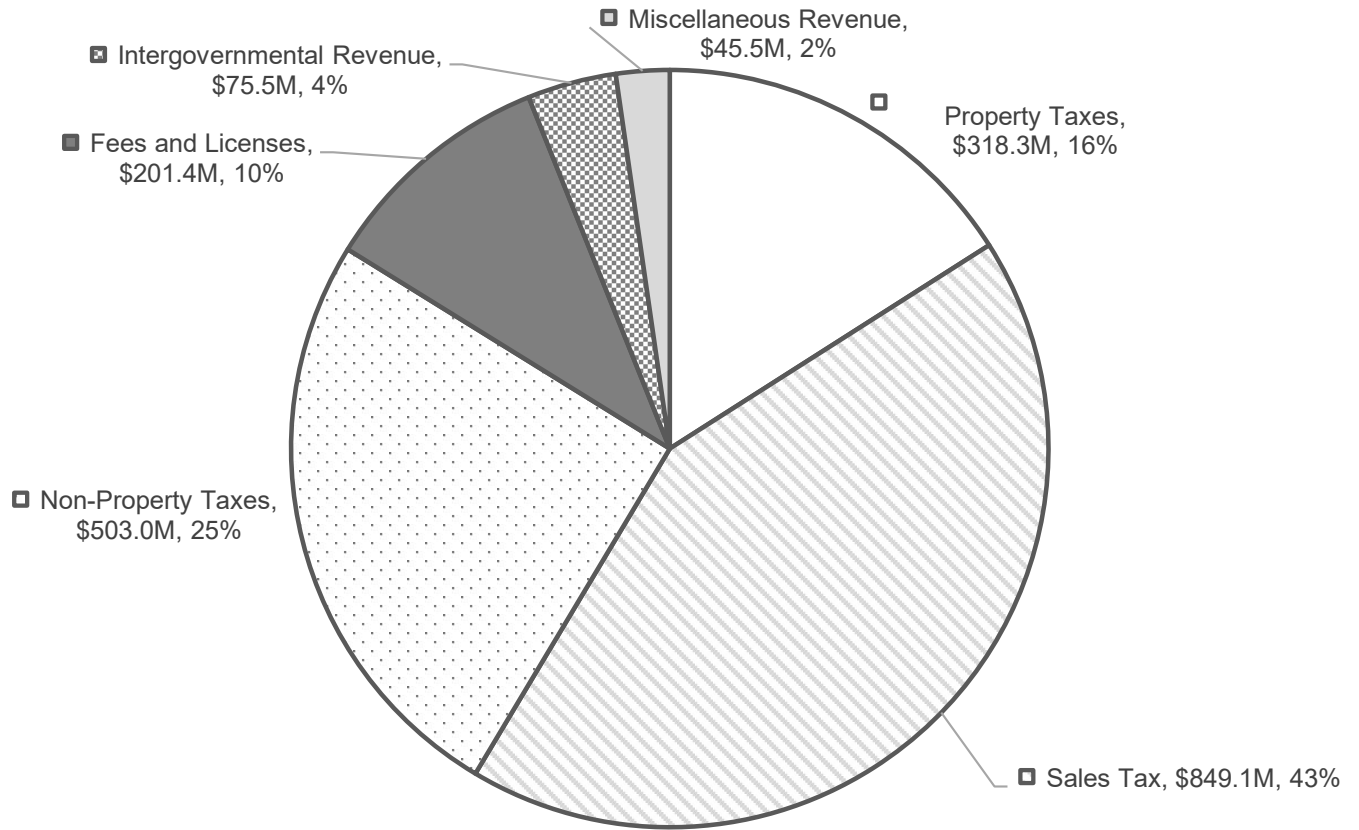
PROPERTY TAX LEVY



	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020
Corporate	\$12,912,708	\$10,129,474	\$7,876,457	\$12,146,790	\$11,638,727	\$7,825,316	\$17,329,992	\$0	\$0	\$0
Public Safety	244,587,612	246,079,114	274,129,354	305,385,960	190,000,000	178,718,789	157,093,889	185,054,963	210,782,483	213,541,666
Health Enterprise Fund	118,405,014	85,564,791	82,656,642	39,725,778	150,000,000	119,753,400	86,177,964	70,944,320	70,401,602	79,316,419
<b>Subtotal General Fund and Health Enterprise Fund</b>	<b>\$ 375,905,334</b>	<b>\$ 341,773,379</b>	<b>\$364,662,453</b>	<b>\$357,258,528</b>	<b>\$351,638,727</b>	<b>\$306,297,505</b>	<b>\$260,601,845</b>	<b>\$255,999,283</b>	<b>\$281,184,085</b>	<b>\$292,858,085</b>
Bond and Interest Fund	187,080,716	193,532,419	186,227,827	185,502,992	218,605,568	239,536,046	263,661,333	264,908,070	243,601,273	241,250,719
Employee Annuity & Benefit Fund	138,497,492	147,556,135	150,002,488	137,898,511	130,275,771	132,519,601	154,387,057	158,685,772	154,676,182	136,747,518
Capital Projects							20,251,882	0	19,366,394	0
<b>Subtotal B&amp;I, Annuity &amp; Benefit, and Capital</b>	<b>\$ 325,578,208</b>	<b>\$ 341,088,554</b>	<b>\$ 336,230,315</b>	<b>\$ 323,401,503</b>	<b>\$ 348,881,339</b>	<b>\$ 372,055,647</b>	<b>\$ 438,300,272</b>	<b>\$ 423,593,842</b>	<b>\$ 417,643,849</b>	<b>\$ 377,998,237</b>
Election Fund	19,000,000	37,621,609	19,590,774	39,823,511	19,963,476	42,130,390	21,581,425	40,890,417	21,655,608	49,627,220
<b>Subtotal Election Fund</b>	<b>\$19,000,000</b>	<b>\$37,621,609</b>	<b>\$19,590,774</b>	<b>\$39,823,511</b>	<b>\$19,963,476</b>	<b>\$42,130,390</b>	<b>\$21,581,425</b>	<b>\$40,890,417</b>	<b>\$21,655,608</b>	<b>\$49,627,220</b>
<b>Base Tax Levy</b>	<b>\$720,483,542</b>	<b>\$720,483,542</b>	<b>\$720,483,542</b>	<b>\$720,483,542</b>	<b>\$720,483,542</b>	<b>\$720,483,542</b>	<b>\$720,483,542</b>	<b>\$720,483,542</b>	<b>\$720,483,542</b>	<b>\$720,483,542</b>
Expiring TIF	0	1,400,000	1,613,406	1,908,472	9,166,938	15,640,899	17,022,794	17,582,624	18,007,684	20,151,719
Incentives	0	0	74,228	275,504	518,931	695,668	802,238	1,289,277	1,642,998	2,351,346
New Property	0	0	2,788,484	5,124,677	11,388,997	15,137,220	18,808,848	22,627,596	27,782,882	32,456,214
<b>Subtotal Estimated Value of Expiring TIF/Incentives &amp; New Property</b>	<b>\$ -</b>	<b>\$ 1,400,000</b>	<b>\$ 4,476,118</b>	<b>\$ 7,308,653</b>	<b>\$ 21,074,866</b>	<b>\$ 31,473,787</b>	<b>\$ 36,813,880</b>	<b>\$ 41,499,497</b>	<b>\$ 47,433,564</b>	<b>\$ 54,959,279</b>
<b>Gross Tax Levy</b>	<b>\$ 720,483,542</b>	<b>\$ 721,883,542</b>	<b>\$724,959,660</b>	<b>\$727,792,195</b>	<b>\$741,558,408</b>	<b>\$751,957,329</b>	<b>\$757,297,422</b>	<b>\$ 761,983,039</b>	<b>\$767,917,106</b>	<b>\$775,442,821</b>

FY 2020 Property Tax Levy							
	Base Tax Levy	Estimated Value of Expiring TIF/Incentive & New Property Previous Years	Estimated Value of Expiring TIF/Incentive, New Property Current Year	Gross Tax Levy	Appropriation Allowance for Uncollected Taxes	Net Tax Levy For Appropriation	
Public Safety Fund	\$ 213,541,666	\$ 13,817,106	\$ 2,192,195	\$ 229,550,966	\$ (6,886,529)	\$ 222,664,437	
<b>Sub Total General Fund</b>	<b>\$ 213,541,666</b>	<b>\$ 13,817,106</b>	<b>\$ 2,192,195</b>	<b>\$ 229,550,966</b>	<b>\$ (6,886,529)</b>	<b>\$ 222,664,437</b>	
Health Enterprise Fund	\$ 79,316,419	\$ 5,132,129	\$ 814,253	\$ 85,262,801	\$ (2,557,884)	\$ 82,704,917	
Election Fund	\$ 49,627,220	\$ 3,211,104	\$ 509,467	\$ 53,347,792	\$ (1,600,434)	\$ 51,747,358	
Bond and Interest Fund	\$ 241,250,719	\$ 16,130,191	\$ 2,559,184	\$ 259,940,094	\$ -	\$ 259,940,094	
Employee Annuity & Benefit Fund	\$ 136,747,518	\$ 9,143,034	\$ 1,450,616	\$ 147,341,168	\$ -	\$ 147,341,168	
<b>Total All Funds</b>	<b>\$ 720,483,542</b>	<b>\$ 47,433,564</b>	<b>\$ 7,525,715</b>	<b>\$ 775,442,821</b>	<b>\$ (11,044,847)</b>	<b>\$ 764,397,974</b>	

## GENERAL FUND – REVENUE BY SOURCE



## NON-PROPERTY TAXES

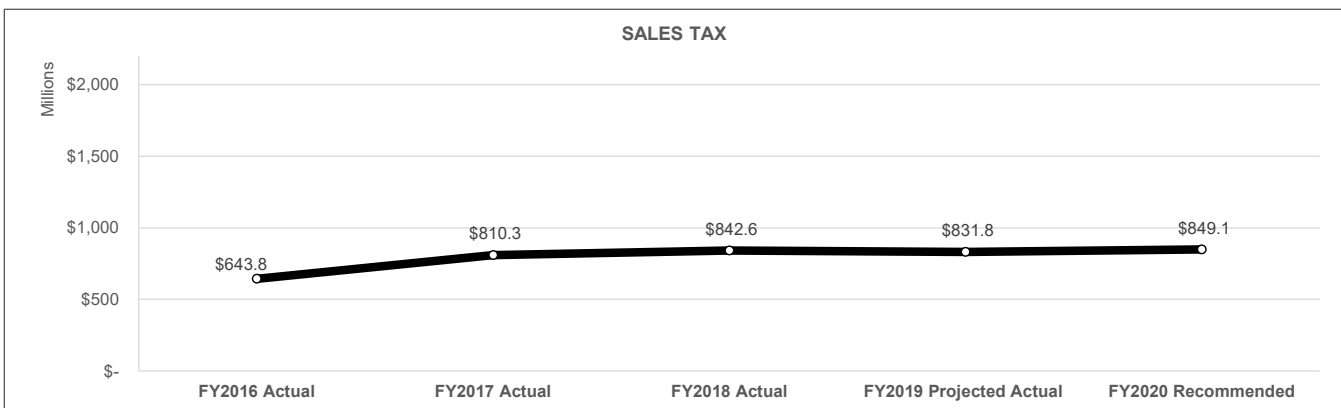
The County is projecting to receive \$1.34 billion in non-property taxes by FY2019 year-end. The estimated revenue for non-property taxes in FY2020 remains steady at \$1.35 billion as the County forecasts a continuation in County Sales Tax revenue generation due to consumer confidence and Gross Domestic Product projections in FY2020.

Non-property taxes are for the most part taxes imposed by the County under the Home Rule authority granted by the 1970 Illinois Constitution. Under the State Constitution, the County’s taxing authority is limited only by a prohibition against an income-based tax and a tax upon occupations. All of the non-property taxes are administered and collected by the Cook County Department of Revenue except Off Track Betting Commission, Illinois Gaming – Casino, General Sales Tax, Non-Retailer Vehicle Transaction Tax, Sports Wagering Tax, Cannabis Tax and the State Income Tax which are collected by the State on the County’s behalf. All non-property taxes are deposited into the General Fund.

## SALES TAX

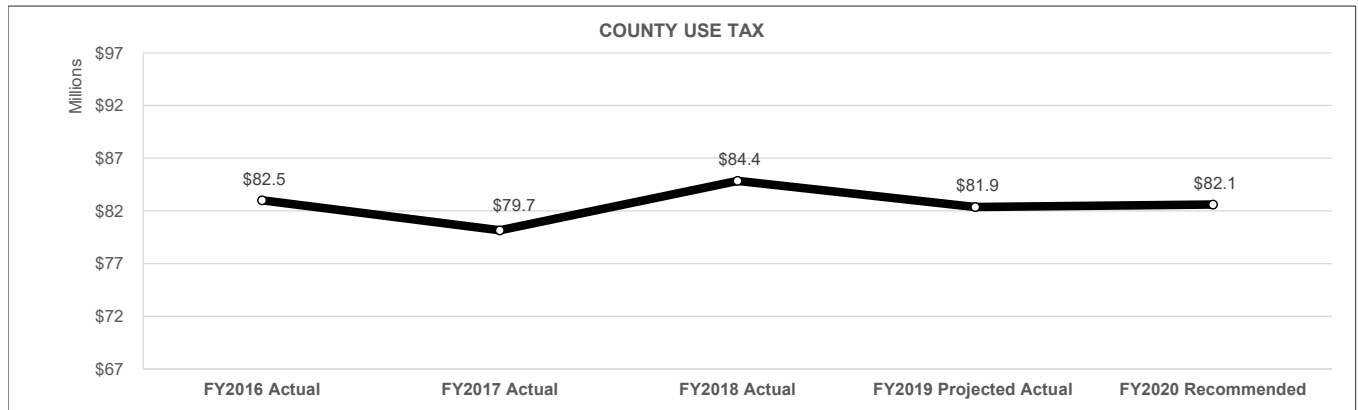
The Cook County Sales Tax was established September 1, 1992 and was imposed on general merchandise at a rate of 0.75%. As of January 1, 2016, the effective sales tax rate in Cook County increased to 1.75%. The tax is County-wide including both incorporated and unincorporated areas and has been adjusted over time by the County Board. The State collects the sales tax on behalf of Cook County, then remits the tax receipts to the County. Effective with the State’s FY2019 budget, 1.5% of sales taxes collected on behalf of local units of governments by the State will be transferred to the State’s Tax Compliance and Administrative Fund. This is essentially a service fee imposed by the State on local governments for the collection and remittance of sales tax revenue owed to local governments.

The FY2020 Cook County gross sales tax estimate is \$849.1 million and is distributed between the Public Safety Fund and Corporate Fund, with \$327.0 million dedicated to a supplemental appropriation for an additional payment to the Pension Fund. Projected sales tax revenues in FY2019 are expected to be \$831.8 million.



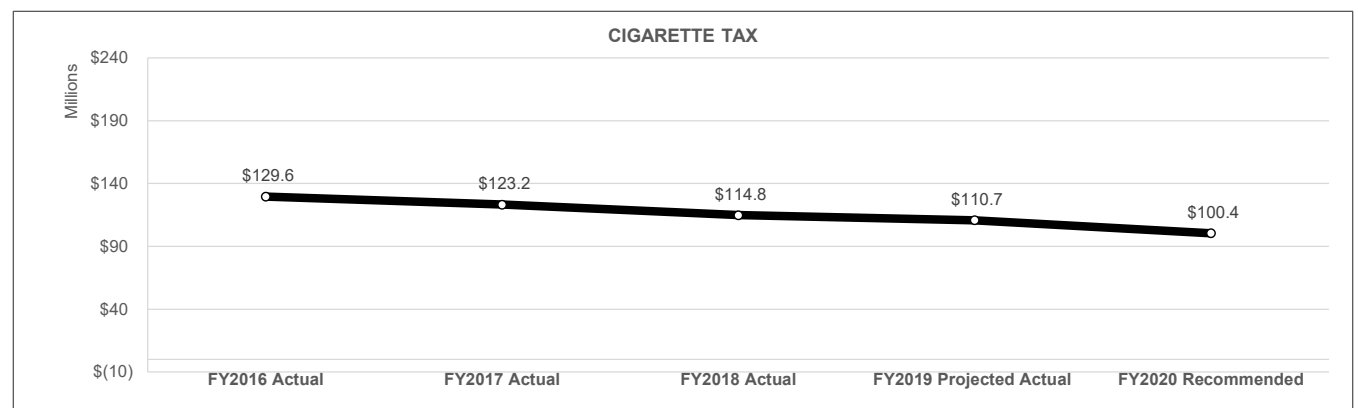
### COOK COUNTY USE TAX

Beginning December 1, 1995, the County imposed and began collecting the Cook County Use Tax. This tax applies to tangible personal property (e.g. cars, motorcycles & boats) titled or registered with a State agency, within the corporate limits of Cook County. The rate is 1%. The FY2019 Cook County use tax year-end projection is \$81.9 million, which is \$1.4 million higher than the FY2019 budget. The Use Tax is distributed only to the Public Safety Fund. The Cook County Use Tax is estimated to bring in \$82.1 million in revenue for FY2020, which is slightly more than the FY2019 revenue projection due to continued focus on compliance and the in-house recovery of older debt.



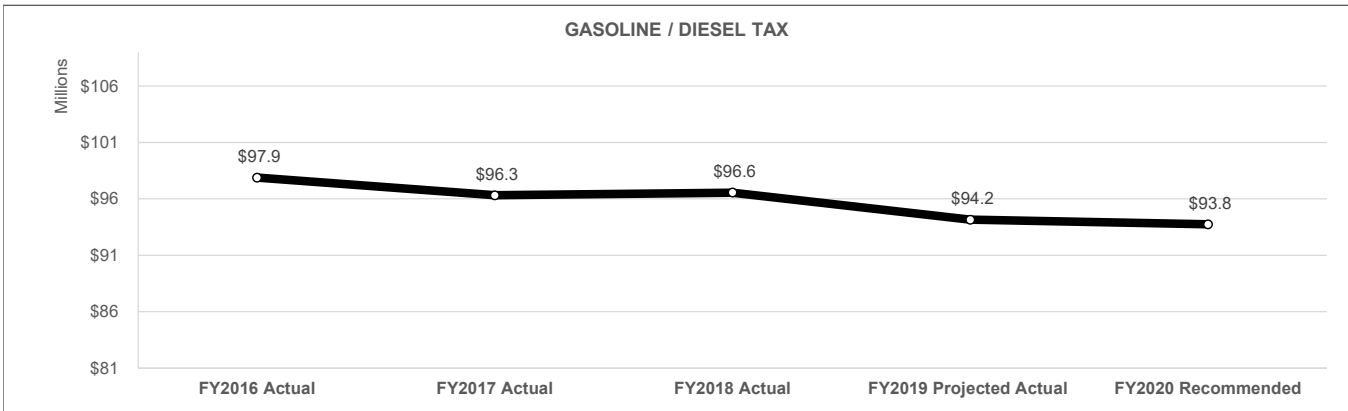
### CIGARETTE TAX

Prior to 1997, the Cigarette Tax was imposed at a rate of 10 cents per packet of 20 cigarettes. Beginning in FY1997, the cigarette tax began a series of increases including the last increase in FY2013, bringing the tax up from \$2 to \$3 per pack. The Cigarette Tax is estimated to bring in \$100.4 million in revenue for the Public Safety Fund in FY2020, compared to a projected \$110.7 million in FY2019. This decline in revenue can be attributed to reduction in consumption due to price sensitivity to higher tax rates, the State of Illinois raising the age for legal purchase of tobacco to 21, the impact of smoking cessation programs and the increased usage of alternative e-cigarettes. These reductions in revenue are being offset by increased compliance efforts conducted by the Department of Revenue. To increase compliance, the Department of Revenue began utilizing tobacco-sniffing dogs, as well as public outreach programs such as the whistleblower telephone hotline regarding retailers attempting to avoid paying the levied tax.



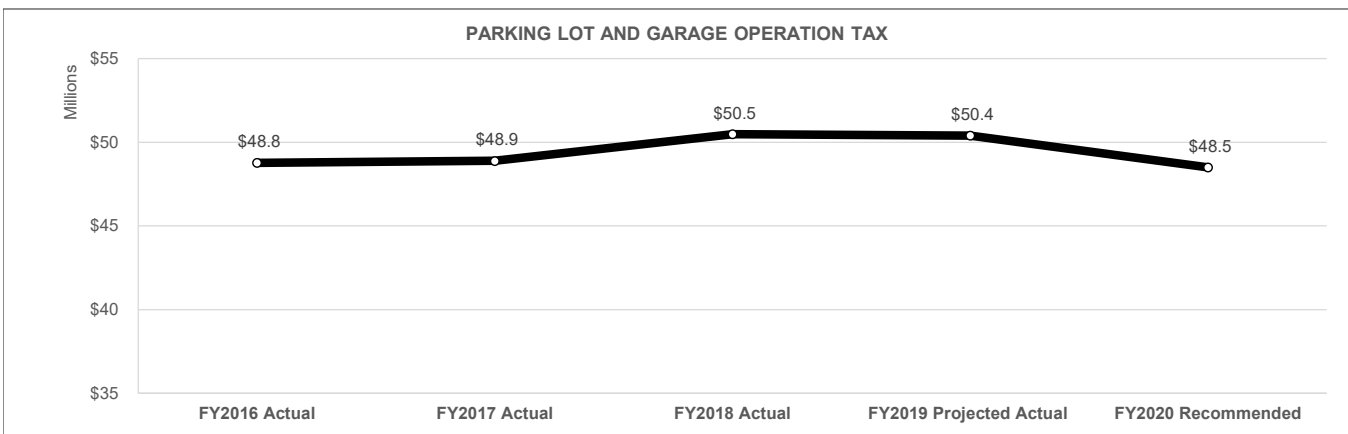
**GAS TAX**

The Gas Tax is imposed on the retail sale of gasoline and diesel within Cook County. Since FY1997, the tax rate of 6 cents per gallon has also been imposed on propane, jet fuel, diesel fuel, and kerosene. The receipts generated from this tax are deposited entirely in the Public Safety Fund. The FY2019 projected revenue of \$94.2 million is slightly more than the \$93.8 million in revenue estimated for FY2020. The decrease in gas tax revenue is attributed to the increase in tax rates by the state.



**PARKING LOT AND GARAGE OPERATIONS TAX**

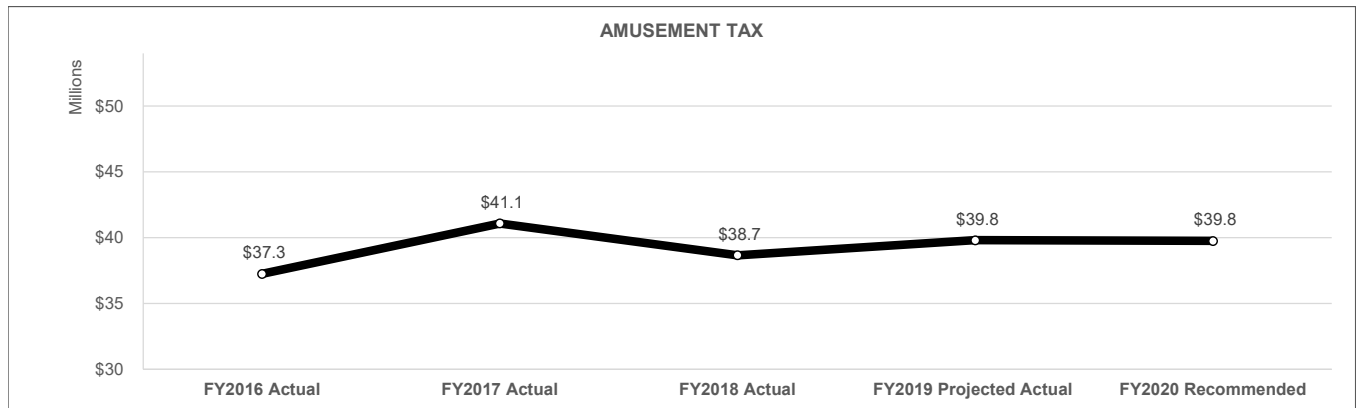
The Parking Lot and Garage Operations Tax is imposed upon the use and privilege of parking a motor vehicle in or upon any parking lot or garage in the County. Effective September 1, 2013, the Cook County Board of Commissioners approved a change to the structure of the Parking Tax. The structure imposes a rate of 6% of the charge or fee paid for parking for a 24-hour period or less and 9% of the charge or fee paid for parking for a weekly or monthly period. All tax receipts are deposited in the Public Safety Fund. The Parking Lot and Garage Operations Tax is estimated to bring in \$48.5 million in revenue for FY2020. This amount reflects a decrease from the projected FY2019 revenue of \$50.4 million due to an increase in tax rates by the state.





## AMUSEMENT TAX

The Amusement Tax is imposed upon the patrons of amusement within the County of Cook, such as sporting events and theaters. The tax rate is 3.0% of the gross receipts from admission fees or other charges for larger venues; with lower tax rates applicable to live performances at smaller venues. All tax receipts are deposited in the Public Safety Fund. The Amusement Tax is estimated to bring in \$39.8 million in revenue for FY2020, which is on par with the projected \$39.8 million in FY2019. Though the tax rate is being held steady in FY2020, there has been a slight increase in global ticket prices.



## ALCOHOLIC BEVERAGE TAX

The Alcoholic Beverage Tax is imposed on the retail sale of all alcoholic beverages in Cook County. The ordinance was enacted in 1975 and last amended in 2012. Wines containing 14% or less alcohol by volume are taxed at the rate of 24 cents per gallon, while those containing more than 14% are taxed at the rate of 45 cents per gallon. Alcohol and spirits are taxed at a rate of \$2.50 per gallon and beer is taxed at a rate of 9 cents per gallon. Once collected, all receipts are distributed to the Public Safety Fund. The Alcoholic Beverage Tax is projected to garner \$37.8 million in FY2019 and is estimated to bring in \$37.3 million in revenue for FY2020. Revenue remains steady despite projected declines in consumption.

## NEW MOTOR VEHICLE TAX

A tax is imposed on the retail sale of new motor vehicles in Cook County at a rate of \$7.50 for 2-wheel motor vehicles, \$11.25 for 3-wheel motor vehicles, \$15.00 for 4-wheel motor vehicles, and \$22.50 for trucks, truck tractors, trailers, semi-trailers or pole trailers. All of the tax receipts are deposited in the Public Safety Fund. The New Motor Vehicle Tax is estimated to bring in \$2.9 million in revenue for FY2020, which is slightly below the FY2019 estimated revenue of \$3.0 million. This decline can be attributed to a projected decrease in automobile purchases.

## NON-RETAILER TRANSACTION USE TAX

The non-retailer transactions tax is a use tax for non-retailer transfers of motor vehicles in Cook County. The tax is applied to the transfer or purchase of a motor vehicle that is titled or registered from a non-retailer located in Cook County, with an agency of the State of Illinois. The estimated FY2020 revenue is \$16.7 million, compared to projected FY2019 revenue of \$16.3 million. Though revenues that the State collects on behalf of the County at registration are stable, the collection on outstanding past due taxes from prior years is projected to increase in collaboration with the State Treasurer to intercept user tax refunds to pay this outstanding debt. All of the tax receipts are deposited in the Public Safety Fund.

## GAMBLING MACHINE TAX

In FY2013, Cook County instituted a tax on electronic gambling machines. The tax rate is \$1,000 per year per electronic gambling device, such as a slot machine, and \$200 per year per video gaming terminal, such as a video poker machine. The Gambling Machine Tax is estimated to generate \$5.5 million for FY2020, a significant increase from the FY2019 projected revenue of \$2.2 million as additional machines are brought online. The increase in revenue is attributed to the expansion of Gaming in Illinois.

## VIDEO GAMING

In FY2018, the Cook County Board voted to allow video gaming in unincorporated areas of the County. At that time, the Board also passed an Ordinance to regulate video gaming. As per Ordinance, a license fee of \$1,000 was instituted for video gaming terminals along with an annual application fee for gaming establishments. Additionally, the County will receive the municipal share of the Net Terminal Income as per Illinois Gaming regulations. Video Gaming is estimated to generate \$0.30 million in FY2019 and increase to \$0.55 million in FY2020.

## FIREARM AND FIREARM AMMUNITION TAX

In FY2013, Cook County established a tax on firearms sold in Cook County. The tax of \$25 per firearm is levied per new firearm sold and collected by the seller. In FY2016, Cook County established a tax on ammunition at a rate of \$0.05 per cartridge of centerfire ammunition and \$0.01 per cartridge of rim fire ammunition. The revenue generated by the Firearm and Firearm Ammunition Tax is deposited into the Public Safety Fund to help alleviate the cost of gun violence. Due to the continued decline in the market, the tax on firearm and firearm ammunition is estimated to generate revenue of \$1.2 million for FY2020, with the \$1.3 million projected in FY2019.

## WHEEL TAX

The Wheel Tax is an annual license fee authorizing the use of any motor vehicle within the unincorporated area of Cook County. Depending on the motor vehicle's class, weight, and number of axles, annual tax rates vary based on the vehicle and trailer type. All tax receipts are deposited in the Public Safety Fund. The Wheel Tax is estimated to bring in \$4.7 million in revenue for FY2020, compared to projected FY2019 revenue of \$4.6 million. Additional noticing to increase compliance amongst the townships that comprise unincorporated Cook County has resulted in a slight increase.

## OTHER TOBACCO AND CONSUMABLE PRODUCTS TAX

In FY2012 the Home Rule Tax Ordinance was amended to close a loophole in the taxing of other tobacco products. In FY2019 the County is expected to collect approximately \$8.2 million from taxing tobacco products other than cigarettes including liquid nicotine as well as taxing "roll your own" tobacco on a per ounce basis. The FY2020 revenue estimate is \$7.0 million. The decrease in revenue is based on the City of Chicago having raised the age for the legal purchase of tobacco to 21. All of the tax receipts are deposited in the Public Safety Fund.

## HOTEL ACCOMMODATIONS TAX

In FY2016, Cook County established a Hotel Accommodations Tax at a rate of 1% of the gross rental or leasing charge effective May 1, 2016. In FY2019 the County is projecting to generate \$33.3 million and the FY2020 revenue estimate is projected to come in at \$34.4 million. The revenue generated will be deposited entirely in the Public Safety Fund.

## STATE INCOME TAX, GENERAL SALES TAX, ILLINOIS GAMING, AND OFF TRACK BETTING COMMISSION

The remaining non-property taxes are generated beyond the authority of Cook County but still remitted to the County. In other words, some taxes and fees are imposed by other governmental units, i.e., the State, and a portion of those tax receipts are given to the County. All revenue received from the State Income Tax, General Sales Tax (retailer's occupation tax), Illinois Gaming – casino, Off-Track Betting Commissions, Cannabis Tax and Sports Wagering Tax are deposited into the Public Safety Fund.

## SPORTS WAGERING TAX

In June of 2019 a bill that broadly expanded gambling was signed into law. This gaming provision allows for in-person and online sports betting at Illinois casinos, race tracks, and sports venues. In FY2020 Sports Wagering is expected to generate \$1.8 million in revenue.

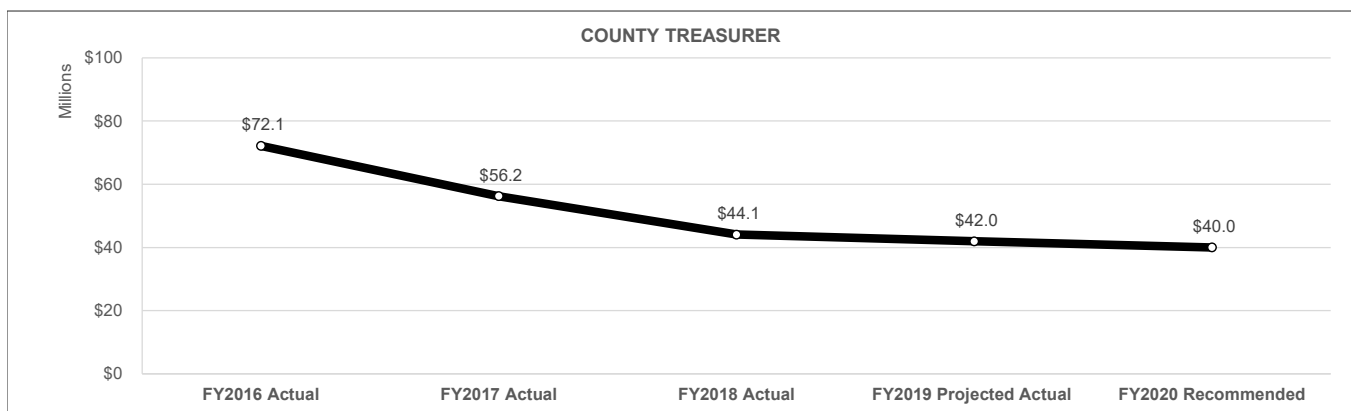
## FEES AND LICENSES

The County imposes various General Fund fees for certain services that it performs. The fees charged by various County departments include fees for vital records, real estate transactions, court case filings, and delinquent taxes. The General Fund fees are distributed into the Corporate Fund and Public Safety Fund. The County is estimated to receive \$208.5 million by the end of FY2019. For FY2020, total General Fund fees are estimated to be a modest \$202.7 million. Traditionally many of these fees are set by state statute or local ordinance and may not generally keep pace with the rate of inflation.

The following estimates were prepared by the respective elected officials and department directors.

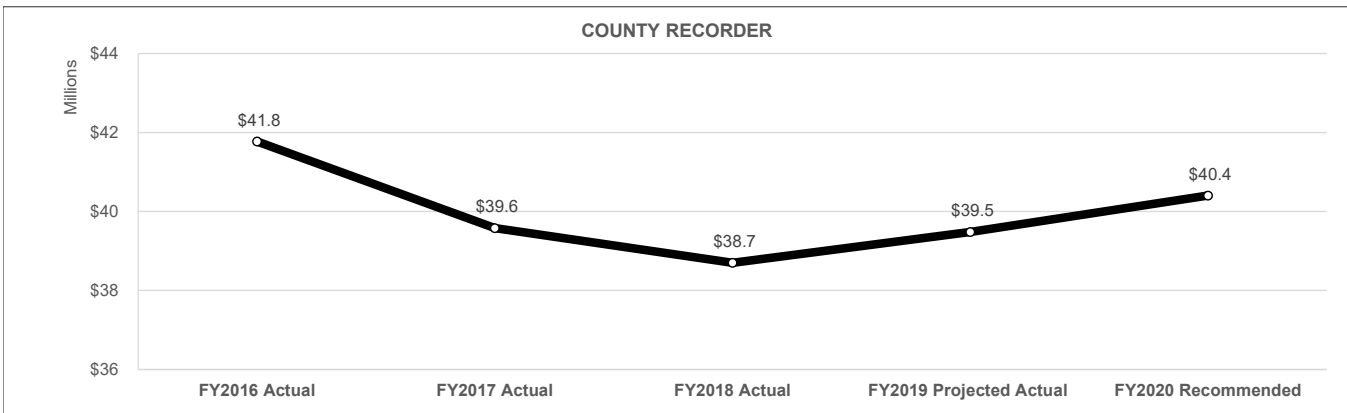
## COUNTY TREASURER

The estimated revenue for FY2020 of \$40 million reflects a reduction in the collection of delinquent penalty payments caused by an earlier annual tax sale date. The Treasurer's source of revenue primarily consists of penalties on delinquent taxes.



**RECORDER OF DEEDS**

The Recorder of Deeds collects revenue from the recording and collection of transfer stamps for real estate transactions and other miscellaneous recordings including judgments and liens. The revenue projection is \$39.5 million in FY2019. For FY2020, the Recorder is estimating increased revenues of \$40.4 million. The increase is the result of State legislation permitting the County to establish a predictable fee for standard documents.

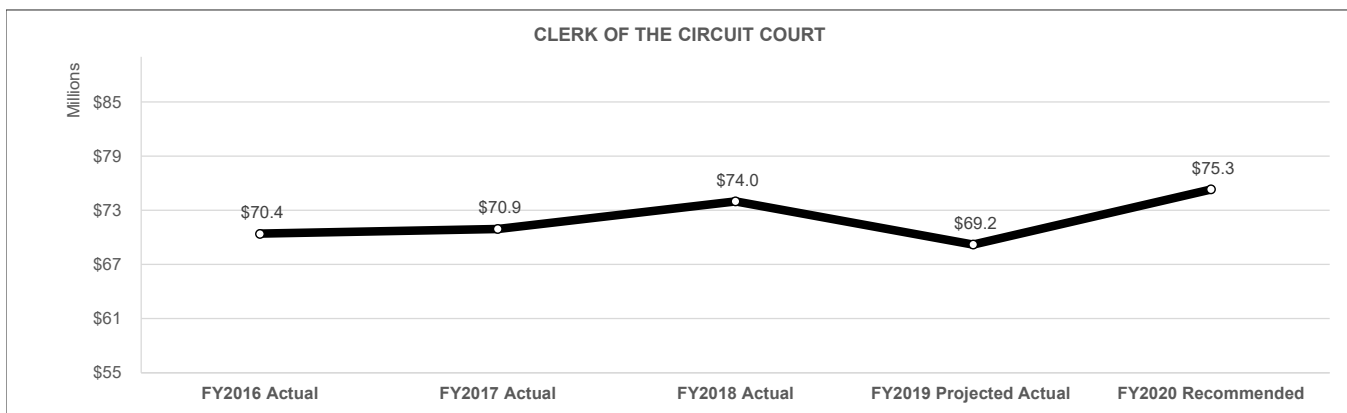


**CLERK OF THE CIRCUIT COURT**

The Clerk of the Circuit Court collects revenue from a variety of fees and fines related to court case filings to cover costs in administering judicial facilities and satellite offices. The projected revenue for FY2019 is \$69.2 million and \$75.3 million is estimated for FY2020. The FY2020 increased revenue is attributed to the change in fee structure that took place on July 1, 2019, in the Criminal and Traffic Assessment Act (CTAA). The CTAA was created to reduce the burden of fines and fees on citizens who cannot afford to pay them. It also streamlines the way fees are redistributed back to the county & associated agencies. This new structure absorbs arrestee medical fees – which were collected by the Sheriff’s Department, and the Court Finance Fees, which will no longer be collected by the Office of the Chief Judge into the Clerk of the Circuit Court revenue. The Clerk of the Circuit Court will also collect residual revenue from the State’s Attorney Illinois State Police Overweight Enforcement fee.

**COUNTY CLERK**

The County Clerk collects revenue for sold and forfeited real estate taxes as well as a fee for each property index number sold at tax sale. In addition, the Clerk collects miscellaneous vital records fees. The Clerk is projecting to receive \$10 million in revenue for FY2019 and estimates revenue to be constant at \$10.2 million for FY2020.



## SHERIFF

The Sheriff derives revenue from traffic tickets and overweight alarm permits, fees collected by the Sheriff's Municipal division for summons and evictions. The projected revenue for FY2019 is \$19.2 million and for FY2020 revenue is estimated to decline to \$16.3 million. This decrease in revenue is attributed to the change in fee structure that took place on July 1, 2019, in the Criminal and Traffic Assessment Act (CTAA). The CTAA was created to reduce the burden of fines and fees on citizens who cannot afford to pay them. It also streamlines the way fees are redistributed back to the county & associated agencies. This new structure absorbs Court Service Fees and Arrestee Medical Fees, which will be collected by the Clerk of the Circuit Court.

## PUBLIC GUARDIAN

The Public Guardian's Office charges legal and other fees for the representation of disabled adult wards and for the maintenance of their estates in the Probate Division and for minors in the Domestic Relations Division. The FY2020 revenue estimate remains stable at \$3.2 million in comparison to budgeted revenue in FY2019 of \$3.2 million.

## STATE'S ATTORNEY

The State's Attorney's budgeted revenue consists entirely of certain fees for felony and misdemeanor convictions in the Circuit Court, which are imposed by the judges, collected by the Clerk of the Court and deposited directly to the Public Safety Fund. The projected revenues for FY2019 are \$1.7 million and are estimated to be at \$1.0 million in FY2020. This shift in revenue reflects a decrease in State's Attorney Fees and a modest increase in the Clerk of the Circuit Court Fees. This is attributed to the change in fee structure that took place on July 1, 2019, in the Criminal and Traffic Assessment Act (CTAA). The CTAA was created to reduce the burden of fines and fees on citizens who cannot afford to pay them. It also streamlines the way fees are redistributed back to the county & associated agencies. This new structure absorbs the Illinois State Police Overweight Enforcement Fee, which will be collected by the Clerk of the Circuit Court.

## BUILDING AND ZONING

The Department of Building and Zoning collects revenue through inspections and construction permitting for structures within unincorporated Cook County. In addition, the Department collects fees for violations, business occupancy certificates, contractor registrations, and zoning amendments. Building and Zoning is projected to receive \$3.7 million in FY2019 and estimates revenue to remain at \$3.5 million for FY2020.

## PUBLIC ADMINISTRATOR

The Public Administrator derives revenue from administrative fees for the administration for people who perish in Cook County without a will or where there is no person with the right or desire to administer the state. The projected revenues for FY2019 are \$1.3 million and are estimated to remain \$1.3 million in FY2020.

## TRANSPORTATION AND HIGHWAYS

The Department of Transportation and Highways collects fees from construction and hauling permits. The projected revenue for FY2019 is \$1.2 million and for FY2020 revenue is estimated to remain steady at \$1.2 million.

## CHIEF JUDGE

The Office of the Chief Judge collected fees used to provide free, on-site care for children whose guardians attend court and fees to assist non-violent substance abusing offenders in their recovery. The FY2019 revenue estimate is \$1.5 million; however, FY20 revenues will be redirected due to a change in fee structure that took place on July 1, 2019, in the Criminal and Traffic Assessment Act (CTAA). The CTAA was created to reduce the burden of fines and fees on citizens who cannot afford to pay them. It also streamlines the way fees are redistributed back to the county & associated agencies. This new structure absorbs the Children's Waiting Room Fee, which will be collected by the Clerk of the Circuit Court.

## MEDICAL EXAMINER

The Medical Examiner collects fees related to the provision of services such as a cremation permit fee. Due to an ordinance change to the fee schedule for the Medical Examiner, the FY2020 revenue estimate of \$2.5 million is on par with the projected FY2019 revenue of \$2.4 million.

## ENVIRONMENTAL CONTROL

The Department of Environment and Sustainability issues fees for permits such as asbestos abatement, solid waste facilities, and hazardous chemical storage. The projected revenues for FY2019 are \$4.5 million and are estimated to increase slightly to \$4.8 million in FY2020.

## OTHER FEES (CONTRACT COMPLIANCE, RECORDER AUDITS, LIQUOR LICENSES, COUNTY ASSESSOR, SUPPORTIVE SERVICES)

Under Fees and Licenses are other various fees such as the certification and registration of MBE and WBE Vendors in Contract Compliance; audits of real estate transactions to recoup taxes that had previously been filed incorrectly; fees related to the issuance of liquor licenses; fees on FOIA requests from the County Assessor and fees related to adoption.

## INTERGOVERNMENTAL REVENUE

Revenue from intergovernmental sources is granted by other governmental units such as the State of Illinois and the Cook County Forest Preserve District. The Cook County Forest Preserve District is estimated to reimburse Cook County \$1.9 million in FY2020 for administrative services rendered on their behalf. The State of Illinois through State statute agrees to partially reimburse for the salaries of the State's Attorney and the Public Defender. The State of Illinois through the Administrative Office of the Illinois Courts (AOIC) reimburses the salaries of probation officers and administrative staff that work on behalf of adult and juvenile probation. In total, the State of Illinois is estimated to reimburse Cook County \$34.9 million in FY2019 with a projected reimbursement amount of \$58.6 million in FY2020 as the State of Illinois increased the value of the reimbursement in their fiscal year 2020 budget. Revenue received for the Juvenile Temporary Detention Center (JTDC), Probation, State's Attorney and the Public Defender from the State of Illinois are deposited into the Public Safety Fund. Indirect Costs from Special Purpose Funds and Grants are reimbursed back to the County General Fund based on a cost allocation plan identifying indirect expenses and pension funding supplied by the County. For FY2020, the County is estimated to receive \$15.0 million in Indirect Costs.

## MISCELLANEOUS REVENUES

Miscellaneous Revenues includes real estate rental income from various county buildings, sale of excess real estate, commissions on public telephones, pharmacy rebates, investment income, and other forms of miscellaneous revenue such as parking fees and the sale of salvage. For FY2020, Cook County is estimated to receive \$45.5 million in miscellaneous revenues.

## HEALTH ENTERPRISE FUND

The Health Enterprise Fund is supported by patient fees, health plan revenues, and supplemental payments for care provided at County hospitals, pharmacies and clinics. Patient fees include those from Medicare, Medicaid, private payers and insurance carriers, and health plan revenues through the Cook County Managed Care Community Network (MCCN), also known as CountyCare. Supplemental payments include those from the Benefits Improvement and Protection Act (BIPA), Disproportionate Share Hospital (DSH), and incentive payments from the Federal government to increase electronic medical records.

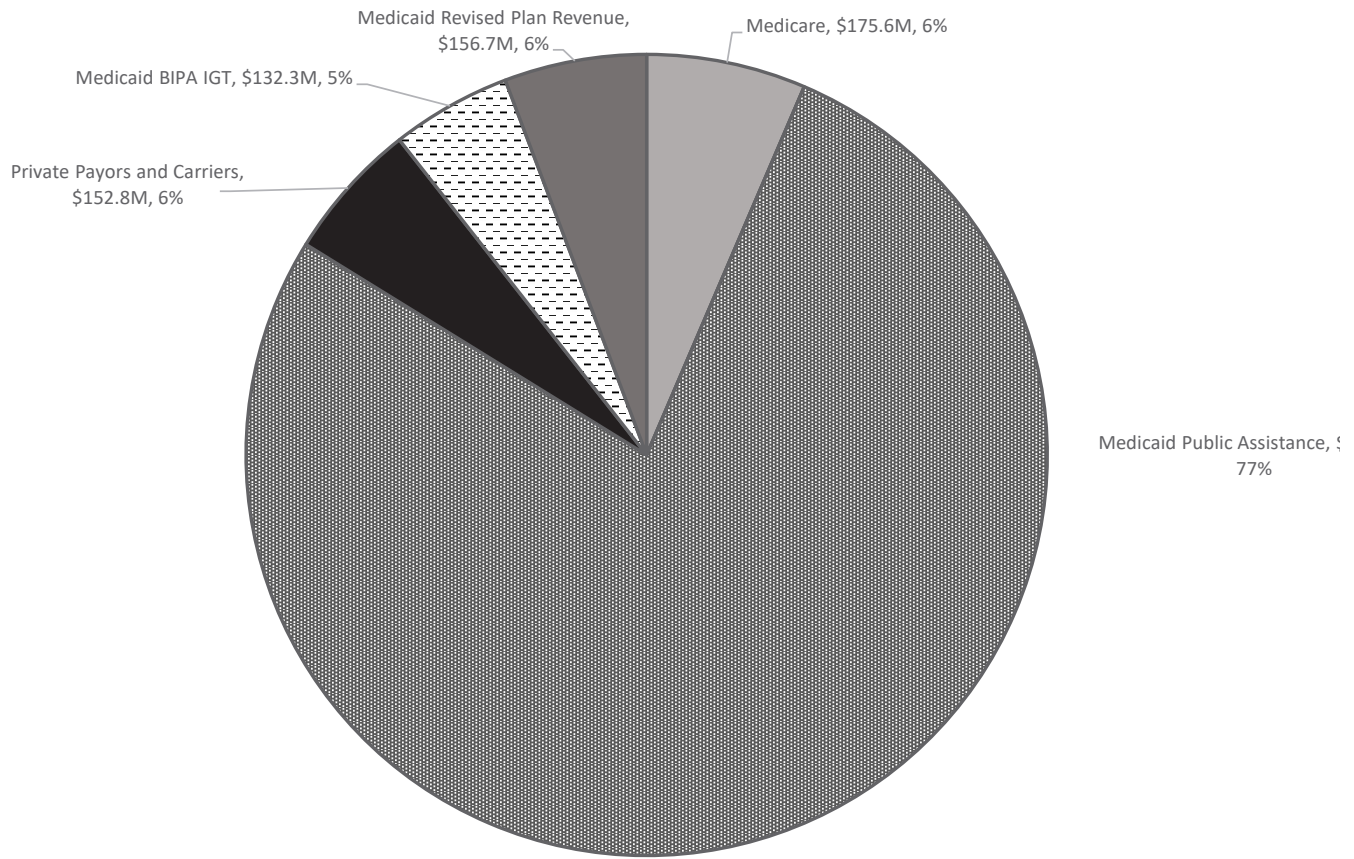
The Cook County Health and Hospitals System (CCHHS) also generates revenue through its Department of Public Health by way of inspection fees and grant reimbursement for the services it performs. There are also miscellaneous revenues from the cafeteria, medical records, parking income, and physician's fees. Finally, tax revenues in the form of an annual tax allocation for operations are provided (with additional local taxpayer support provided for debt service costs and employee pension costs that are accounted for outside the Health Fund).

The FY2019 revenue projection is \$2.42 billion, excluding the property tax allocation; FY2020 projection is \$2.74 billion which is \$123.5 million higher than the FY2019 year-end projection. The primary driver for the increase in revenue is due to in-patient fees. Patient fees for services are expected to increase to \$690.5 million in FY2020; \$196.5 million higher than the FY2019 revenue projections. However, this increase is largely attributed to a \$173.1 million reimbursement to CCH for care provided to CountyCare members in CCH facilities.

On July 1, 2014, CountyCare became a County Managed Care Community Network (MCCN) and expanded to include all Medicaid populations, including Family Health Plans (FHP) and Seniors and Persons with Disabilities (SPD). The program began as an early implementation of the Affordable Care Act. Through CountyCare and the expansion of the insured population through the Affordable Care Act, the health system began transitioning its business model and reducing the self-payer proportion of its patient base. Although Medicaid enrollment is declining nationwide due to actions at the state and federal level, the insurance plan owned and operated by CCH, County Care remains the largest Medicaid managed care plan in Cook County with 318,000 members and an expected growth to 326,000 in FY2020. In 2020, County Care is expected to generate more than \$2.1 billion in revenue, which includes a reimbursement of \$173.0 million to CCH for care rendered to CountyCare members at CCH facilities. This reimbursement supports a plan to increase utilization of CCH services by CountyCare members.

In addition to caring for CountyCare patients, CCH continues to increase its contracts with other managed care health plans and commercial insurers to further drive new reimbursement to the system. Revenue from patient fees is expected to increase to \$630.0 million in FY2020; \$24.0 million higher than the FY2019 revenue projections. This increase is mainly attributed to dialysis services at Provident and surgeries at Provident and Stroger will increase hospital revenues while also expanding the services available to residents. New outpatient clinics opening in North Riverside and Blue Island will provide expanded and enhanced services to residents. The system also aims to continue to increase primary care visits in an effort to reduce unnecessary and costly emergency room visits and improve health outcomes for patients. Efforts are also underway to attract a more diverse payor mix to drive additional revenues.

HEALTH ENTERPRISE FUND REVENUE BY SOURCE





Cook County Health Tax Allocation Summary

	FY2019					FY2020 Recommendation
	FY2015 Budget	FY2016 Budget	FY2017 Budget	FY2018 Budget	Adopted	
<b>CCH General Fund Expenditures</b>						
4240-Cermak Health Services of Cook County Total	56,299,744	65,591,831	69,156,798	85,257,787	87,312,239	80,792,032
4241-Health Services - JTDC Total	3,741,279	3,798,200	3,841,425	4,515,314	7,680,135	7,176,307
4890-Health System Administration	118,823,517	113,628,352	110,715,475	58,460,558	52,818,178	42,529,427
4891-Provident Hospital of Cook County Total	52,606,689	46,704,160	47,422,810	50,471,208	53,529,878	56,467,378
4893-Ambulatory and Community Health Network of Cook County Total	59,280,607	78,815,125	78,333,023	112,209,151	130,009,480	81,664,685
4894-The Ruth M. Rothstein CORE Center Total	11,661,577	12,183,198	12,835,145	15,083,149	23,658,406	23,101,169
4895-Department of Public Health Total	11,274,533	10,836,201	9,951,497	12,203,065	13,036,044	10,186,164
4896-Managed Care	566,844,037	646,044,653	547,892,626	998,965,254	1,547,881,465	1,799,936,368
4897-John H. Stroger, Jr. Hospital of Cook County Total	525,032,357	544,088,008	589,061,106	666,333,526	739,232,600	671,529,031
4898-Oak Forest Hospital of Cook County Total	11,090,712	10,388,027	8,400,339	10,139,449	2,270,251	4,713,220
4899-Fixed Charges and Special Purpose Appropriations - Health Total	118,857,406	108,274,440	114,320,546	29,555,961	33,025,868	45,900,560
<b>Total CCH General Fund Expenditures</b>	<b>1,535,512,458</b>	<b>1,640,352,195</b>	<b>1,591,930,790</b>	<b>2,043,194,422</b>	<b>2,690,454,544</b>	<b>2,823,996,341</b>
<b>CCH Revenue</b>						
Patient Fees (Medicare, Medicaid, Private)	155,229,218	266,000,000	375,119,387	460,000,000	494,000,000	663,532,858
Fed State Med. Program Funding	162,338,232	162,338,232	156,700,000	156,700,000	156,700,000	156,700,000
Patient Fees - Medicaid Plan BIPA IGT	131,250,000	131,250,000	132,337,500	132,300,000	132,300,000	132,300,000
Medicaid Expansion	914,645,008	952,420,286	809,273,903	1,210,489,505	1,821,749,627	1,776,258,566
Misc. Fees - CCH Revenue for Cafeteria, Parking fees, Med records, Rx and other charges	8,050,000	5,108,481	5,000,000	9,000,000	11,000,000	11,000,000
Public Health		2,000,000	2,000,000	2,000,000	2,000,000	1,500,000
<b>Total CCH Revenue</b>	<b>1,371,512,458</b>	<b>1,519,116,999</b>	<b>1,480,430,790</b>	<b>1,970,489,505</b>	<b>2,617,749,627</b>	<b>2,741,291,424</b>
<b>Total Expenditures exceeding Revenues</b>	<b>164,000,000</b>	<b>121,235,196</b>	<b>111,500,000</b>	<b>72,704,917</b>	<b>72,704,917</b>	<b>82,704,917</b>
Plus CCH Pension Contribution				29,271,249	29,271,250	29,271,250,00
<b>Total Operating Tax Allocation</b>	<b>164,000,000</b>	<b>121,235,196</b>	<b>111,500,000</b>	<b>101,976,166</b>	<b>101,976,167</b>	<b>111,976,167</b>
<b>Additional Tax Allocation*</b>						
Gross Statutory Pension Payment	57,073,474	62,223,131	68,443,954	64,104,734	67,285,327	68,898,587
Less CCH Pension Contribution				(29,271,249)	(29,271,250)	(29,271,250)
Supplemental Pension Payment		85,880,893	116,294,060	107,150,634	112,501,411	107,537,417
Debt Service Payments	94,515,848	110,221,707	115,903,700	122,017,789	136,741,220	140,664,942
<b>Total Additional Tax Allocation</b>	<b>151,589,322</b>	<b>258,325,731</b>	<b>300,641,714</b>	<b>264,001,908</b>	<b>287,256,708</b>	<b>287,829,696</b>
<b>Total County Allocation</b>	<b>\$ 315,589,322</b>	<b>\$ 379,560,927</b>	<b>\$ 412,141,714</b>	<b>\$ 365,978,074</b>	<b>\$ 389,232,875</b>	<b>\$ 399,805,863</b>

\* Debt service and pension payments are estimates. Used to help approximate the total county tax allocation.

## 2020 Annual Revenues By Source

Revenue Source	FY2018 Actual	FY2019 Appropriation	FY2019 Projected Actual	FY2020 Recommendation
<b>Property Taxes</b>				
400010-Property Taxes	262,352,314	290,383,529	290,383,529	305,369,354
400030-Prior Year Prop. Taxes	(6,191,739)	-	-	-
400040-Tax Increment Financing Taxes	11,952,328	8,445,860	13,025,945	13,000,000
<b>Total Property Taxes</b>	<b>268,112,903</b>	<b>298,829,389</b>	<b>303,409,474</b>	<b>318,369,354</b>
<b>Non-Property Taxes</b>				
401130-Non Retailer Trans Use Tax	15,556,348	18,500,000	16,384,926	16,750,000
401150-County Sales Tax	842,649,449	831,500,000	831,823,137	849,129,310
401170-County Use Tax	84,352,601	80,500,000	81,871,453	82,100,000
401190-Gasoline / Diesel Tax	96,551,203	93,700,000	94,157,403	93,750,000
401210-Alcoholic Beverage Tax	37,166,885	36,800,000	37,845,071	37,300,000
401230-New Motor Vehicle Tax	3,090,792	3,000,000	3,055,457	2,900,000
401250-Wheel Tax	5,817,845	4,500,000	4,607,202	4,700,000
401310-Off Track Betting Comm.	1,195,145	1,100,000	1,127,384	1,100,000
401330-II Gaming Des Plaines Casino	8,842,807	8,650,000	8,710,831	9,000,000
401350-Amusement Tax	38,655,563	38,500,000	39,803,721	39,750,000
401370-Parking Lot and Garage Operation	50,482,956	51,000,000	50,393,260	48,500,000
401390-State Income Tax	12,891,089	12,900,000	14,517,378	13,288,000
401430-Cigarette Tax	114,763,926	120,000,000	110,697,938	100,386,073
401450-Other Tobacco Products	7,592,618	7,400,000	8,256,040	7,000,000
401470-General Sales Tax	3,055,217	2,600,000	3,417,101	3,101,000
401490-Firearms Tax	1,465,676	1,550,000	1,382,682	1,200,000
401510-Non-Titled Use Tax	(20,115)	-	-	-
401530-Gambling Machine Tax	2,206,826	2,200,000	2,241,400	5,500,000
401550-Hotel Accommodations Tax	36,149,730	33,500,000	33,314,918	34,400,000
401570-Video Gaming	-	650,000	374,916	550,000
401590-Sports Wagering Tax	-	-	-	1,752,000
<b>Total Non-Property Taxes</b>	<b>1,362,466,561</b>	<b>1,348,550,000</b>	<b>1,343,982,218</b>	<b>1,352,156,383</b>
<b>Fees</b>				
402548-Clerk of the Circuit Court Fees	73,979,911	69,200,000	69,200,000	75,300,000
402010-Fees and Licenses	-	-	-	1,000,000
402100-County Treasurer	44,111,087	30,000,000	41,986,799	40,000,000
402150-County Clerk	9,564,013	10,610,000	9,992,771	10,280,000
402200-County Recorder and Registrar	38,701,251	39,654,000	39,478,341	40,400,000
402250-Recorder Audit Revenues	(80)	50,000	15,000	25,000
402300-Building and Zoning	3,013,645	3,617,500	3,696,395	3,537,740
402350-Environmental Control	5,187,639	4,795,000	4,545,147	4,795,000
402400-Highway Dept Permit Fees	1,408,273	1,200,000	1,200,000	1,200,000
402450-Liquor Licenses	317,406	395,000	330,806	425,000
402500-County Assessor	60,157	56,760	11,546	49,000
402950-Sheriff General Fees	19,326,140	17,974,828	19,245,002	16,315,197
403060-State's Attorney	1,409,538	1,600,000	1,712,053	1,000,000
403100-Supportive Services	18,710	15,000	17,836	8,918

## 2020 Annual Revenues By Source

Revenue Source	FY2018 Actual	FY2019 Appropriation	FY2019 Projected Actual	FY2020 Recommendation
403120-Public Administrator	1,286,260	1,200,000	1,304,030	1,300,000
403150-Public Guardian	3,931,962	3,150,000	3,607,500	3,200,000
403170-Court Service Fee	8,084,672	7,508,743	8,168,358	-
403210-Medical Examiner	1,804,448	2,494,400	2,492,539	2,500,000
403240-Chief Judge Circuit Court	10,742	1,495,000	1,452,885	-
403280-Contract Compliance M/WBE Cert	32,250	40,000	39,250	40,000
<b>Total Fees</b>	<b>212,248,025</b>	<b>195,056,231</b>	<b>208,496,258</b>	<b>201,375,855</b>
<b>Governments</b>				
404060-Other Governments	1,523,333	1,873,723	1,873,723	1,887,130
<b>Total Government</b>	<b>1,523,333</b>	<b>1,873,723</b>	<b>1,873,723</b>	<b>1,887,130</b>
<b>Investment Income</b>				
405010-Investment Income	5,836,308	1,800,000	2,731,000	2,100,000
<b>Total Investment Income</b>	<b>\$5,836,308</b>	<b>\$1,800,000</b>	<b>\$2,731,000</b>	<b>\$2,100,000</b>
<b>Reimbursements from Other Governments</b>				
406008-Indirect Cost	-	15,470,165	16,348,924	15,061,480
406010-State of Illinois	52,872,613	34,807,073	34,814,139	58,642,539
<b>Total Reimbursements from Other Governments</b>	<b>\$52,872,613</b>	<b>\$50,277,238</b>	<b>\$51,163,063</b>	<b>\$73,704,019</b>
<b>Miscellaneous Revenue</b>				
407010-Miscellaneous Revenue	7,857,945	22,090,831	21,623,180	21,009,204
407080-Other	7,708,769	23,140,362	23,674,205	34,895,000
<b>Total Miscellaneous Revenue</b>	<b>15,566,714</b>	<b>45,231,193</b>	<b>45,297,385</b>	<b>55,904,204</b>
<b>Health and Hospitals</b>				
409010-Net Patient Service Revenue	15,830,583	-	-	-
409549-Medicare	97,653,396	152,000,000	146,430,959	175,658,407
409559-Managed Care	1,817,910,849	1,821,749,627	1,642,496,880	1,749,229,935
409559-Medicaid Public Assistance	227,512,053	190,000,000	185,366,275	362,055,558
409569-Private Payors and Carriers	106,678,647	152,000,000	146,430,959	152,847,524
409574-CCHHS - Medicaid BIPA IGT	136,043,750	132,300,000	132,300,000	132,300,000
409579-Medicaid Revised Plan Revenue DSH	161,357,020	156,700,000	156,700,000	156,700,000
<b>Total Health and Hospitals</b>	<b>\$2,562,986,298</b>	<b>\$2,604,749,627</b>	<b>\$2,409,725,073</b>	<b>\$2,728,791,424</b>
<b>Other Revenue*</b>				
411495-Other Financing Sources - Budget Entry	-	-	-	10,000,000
<b>Revenue Total</b>	<b>\$4,481,612,755</b>	<b>\$4,546,367,401</b>	<b>\$4,366,678,194</b>	<b>\$4,734,288,369</b>

\* The FY 2020 the Revenue Estimate includes a \$10 million transfer from the FY 2019 General Fund Balance.

## General &amp; Health Enterprise Fund Revenues Uses and Purposes

Revenue Source	Corporate	Public Safety	General	Health	Grand Total
<b>Property Taxes</b>					
400010-Property Taxes	-	222,664,437	222,664,437	82,704,917	305,369,354
400040-Tax Increment Financing Taxes	-	13,000,000	13,000,000	-	13,000,000
<b>Total Property Taxes</b>	-	<b>235,664,437</b>	<b>235,664,437</b>	<b>82,704,917</b>	<b>318,369,354</b>
<b>Non-Property Taxes</b>					
401130-Non Retailer Trans Use Tax	-	16,750,000	16,750,000	-	16,750,000
401150-County Sales Tax	433,930,655	415,198,655	849,129,310	-	849,129,310
401170-County Use Tax	-	82,100,000	82,100,000	-	82,100,000
401190-Gasoline / Diesel Tax	-	93,750,000	93,750,000	-	93,750,000
401210-Alcoholic Beverage Tax	-	37,300,000	37,300,000	-	37,300,000
401230-New Motor Vehicle Tax	-	2,900,000	2,900,000	-	2,900,000
401250-Wheel Tax	-	4,700,000	4,700,000	-	4,700,000
401310-Off Track Betting Comm.	-	1,100,000	1,100,000	-	1,100,000
401330-II Gaming Des Plaines Casino	-	9,000,000	9,000,000	-	9,000,000
401350-Amusement Tax	-	39,750,000	39,750,000	-	39,750,000
401370-Parking Lot and Garage Operation	-	48,500,000	48,500,000	-	48,500,000
401390-State Income Tax	-	13,288,000	13,288,000	-	13,288,000
401430-Cigarette Tax	-	100,386,073	100,386,073	-	100,386,073
401450-Other Tobacco Products	-	7,000,000	7,000,000	-	7,000,000
401470-General Sales Tax	-	3,101,000	3,101,000	-	3,101,000
401490-Firearms Tax	-	1,200,000	1,200,000	-	1,200,000
401530-Gambling Machine Tax	-	5,500,000	5,500,000	-	5,500,000
401550-Hotel Accommodations Tax	-	34,400,000	34,400,000	-	34,400,000
401570-Video Gaming	-	550,000	550,000	-	550,000
401590-Sports Wagering Tax	-	1,752,000	1,752,000	-	1,752,000
<b>Total Non-Property Taxes</b>	<b>433,930,655</b>	<b>918,225,728</b>	<b>1,352,156,383</b>	-	<b>1,352,156,383</b>
<b>Fees</b>					
402548-Clerk of the Circuit Court Fees	-	75,300,000	75,300,000	-	75,300,000
402010-Fees and Licenses	1,000,000	-	1,000,000	-	1,000,000
402100-County Treasurer	40,000,000	-	40,000,000	-	40,000,000
402150-County Clerk	10,280,000	-	10,280,000	-	10,280,000
402200-County Recorder and Registrar	40,400,000	-	40,400,000	-	40,400,000
402250-Recorder Audit Revenues	25,000	-	25,000	-	25,000
402300-Building and Zoning	3,537,740	-	3,537,740	-	3,537,740
402350-Environmental Control	4,795,000	-	4,795,000	-	4,795,000
402400-Highway Dept Permit Fees	1,200,000	-	1,200,000	-	1,200,000
402450-Liquor Licenses	425,000	-	425,000	-	425,000
402500-County Assessor	49,000	-	49,000	-	49,000
402950-Sheriff General Fees	-	16,315,197	16,315,197	-	16,315,197
403060-State's Attorney	-	1,000,000	1,000,000	-	1,000,000
403100-Supportive Services	-	8,918	8,918	-	8,918
403120-Public Administrator	-	1,300,000	1,300,000	-	1,300,000
403150-Public Guardian	-	3,200,000	3,200,000	-	3,200,000
403210-Medical Examiner	-	2,500,000	2,500,000	-	2,500,000
403280-Contract Compliance M/WBE Cert	40,000	-	40,000	-	40,000
<b>Total Fees</b>	<b>101,751,740</b>	<b>99,624,115</b>	<b>201,375,855</b>	-	<b>201,375,855</b>

## General &amp; Health Enterprise Fund Revenues Uses and Purposes

Revenue Source	Corporate	Public Safety	General	Health	Grand Total
<b>Governments</b>					
404060-Other Governments	1,887,130	-	1,887,130	-	1,887,130
<b>Total Government</b>	<b>1,887,130</b>	<b>-</b>	<b>1,887,130</b>	<b>-</b>	<b>1,887,130</b>
<b>Investment Income</b>					
405010-Investment Income	2,100,000	-	2,100,000	-	2,100,000
<b>Total Investment Income</b>	<b>\$2,100,000</b>	<b>-</b>	<b>\$2,100,000</b>	<b>-</b>	<b>\$2,100,000</b>
<b>Reimbursements from Other Governments</b>					
406008-Indirect Cost	15,061,480	-	15,061,480	-	15,061,480
406010-State of Illinois	-	58,642,539	58,642,539	-	58,642,539
<b>Total Reimbursements from Other Governments</b>	<b>\$15,061,480</b>	<b>\$58,642,539</b>	<b>\$73,704,019</b>	<b>-</b>	<b>\$73,704,019</b>
<b>Miscellaneous Revenue</b>					
407010-Miscellaneous Revenue	8,509,204	-	8,509,204	12,500,000	21,009,204
407080-Other	12,001,000	22,894,000	34,895,000	-	34,895,000
<b>Total Miscellaneous Revenue</b>	<b>20,510,204</b>	<b>22,894,000</b>	<b>43,404,204</b>	<b>12,500,000</b>	<b>55,904,204</b>
<b>Health and Hospitals</b>					
409549-Medicare	-	-	-	175,658,407	175,658,407
409559-Managed Care	-	-	-	1,749,229,935	1,749,229,935
409559-Medicaid Public Assistance	-	-	-	362,055,558	362,055,558
409569-Private Payors and Carriers	-	-	-	152,847,524	152,847,524
409574-CCHHS - Medicaid BIPA IGT	-	-	-	132,300,000	132,300,000
409579-Medicaid Revised Plan Revenue DSH	-	-	-	156,700,000	156,700,000
<b>Total Health and Hospitals</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>\$2,728,791,424</b>	<b>\$2,728,791,424</b>
<b>Other Revenue*</b>					
411495-Other Financing Sources - Budget Entry	10,000,000	-	10,000,000	-	10,000,000
<b>Revenue Total</b>	<b>\$575,241,209</b>	<b>\$1,335,050,819</b>	<b>\$1,910,292,028</b>	<b>\$2,823,996,341</b>	<b>\$4,734,288,369</b>

\* The FY 2020 the Revenue Estimate includes a \$10 million transfer from the FY 2019 General Fund Balance.

## SPECIAL PURPOSE FUND

The total amount of Special Purpose Funds revenue and fund balance used for the appropriation in FY2020 is estimated to be \$314.7 million. Special Purpose Funds are enabled through State statutes and have defined sources of revenue and uses for expenditures; in contrast to the General Fund the County has traditionally considered the appropriation of fund balance for Special Purpose Funds as an available resource for appropriation, though it is not required to budget such fund balances and generally does not appropriate the entire fund balance where practical. In FY2020, there are 36 special purpose funds.

## ELECTION FUND

The Election Fund revenue comes from the property tax levy and varies according to the election cycle. As a result, this fund increases from \$41.9 million in FY2019 to \$51.7 million in FY2020. The increased election costs are attributed to the presidential election cycle.

## DEBT SERVICE FUND

Bond and Interest is utilized for County debt service payments. This fund receives revenue from a portion of the property tax levy. For FY2020, this fund is expected to receive \$259.9 million, comparable to the \$259.8 million in FY2019.

## ANNUITY AND BENEFITS FUND

The Annuity and Benefits Fund is utilized for statutory payments to the Pension Fund. For FY2020, this fund will receive revenue from the property tax levy in the amount of \$147.3 million and a projected \$53.6 million from the Personal Property Replacement Tax (PPRT), for a total budget of \$200.9 million. This is a decrease of \$8.6 million from the FY2019 total of \$209.5 million. The 2018 employee payroll deductions for pension purposes are used to establish the County funding requirement for the Annuity and Benefits Fund in the 2020 levy year which reflected higher costs than the 2017 figure utilized in calculating the 2019 statutorily authorized payment.

In FY2019 the County is established a Pension Stabilization account in the Annuity and Benefit Fund. In 2020, this account will receive up to \$20.8 million in revenues to help offset unfunded liabilities of the County Officers' and Employees' Annuity and Benefit Fund.

**SPECIAL PURPOSE FUNDS TABLE**

Fund Number	Description	2018 Ending Fund Balance	2019 Revised Revenue Estimate	2019 Estimated Total Resources	2019 Estimated Expenditures	2019 Projected Ending Balance	2020 Revenue Estimate	2020 Estimated Total Resources	2020 Estimated Expenditures	2020 Projected Ending Balance
<b>Bureau of Administration</b>										
11856	MFT Illinois First (1st)	23,970,722	48,647,309	72,618,031	43,527,470	29,090,561	25,029,278	54,119,839	48,678,240	5,441,599
11300	Motor Fuel Tax (Capital)	62,832,084	97,000,000	159,832,084	103,147,769	56,684,315	134,692,526	191,376,841	157,741,939	33,634,902
Intergovernmental revenue for planning road infrastructure improvements with the State of Illinois and Federal Government.										
11302	Township Roads	3,260,317	435,900	3,696,217	731,461	2,964,756	435,900	3,400,656	3,400,656	-
Intergovernmental revenue for planning road infrastructure improvements with the State of Illinois and Federal Government.										
11312	Animal Control Department	10,245,293	3,800,000	14,045,293	3,613,482	10,431,811	3,800,000	14,231,811	13,500,110	731,701
Funded by fees for the control and prevent the spread of rabies.										
11310	Cook County Law Library	564,888	5,062,289	5,627,157	4,058,138	1,569,019	5,125,000	6,694,019	4,495,019	2,199,000
Funded by fees to provide for organized book collections, bibliographical and reference service to lawyers, judges and general law library services to public.										
11273	Environmental Control Solid Waste Program	1,606,170	530,000	2,136,170	357,754	1,778,416	530,000	2,308,416	680,151	1,628,265
Fees collected from sanitary landfills and municipal solid waste transfer stations located within Cook County.										
11281	PEG Access Support Fund	-	102,000	102,000	59,855	42,145	92,000	134,145	82,000	52,145
A PEG access support fee is imposed on any holder providing cable service or video service in unincorporated Cook County										
<b>Bureau of Enterprise Technology</b>										
11249	Geographical Information System	11,290,939	6,261,231	17,552,170	5,760,704	11,791,466	6,628,716	18,420,182	7,474,432	10,945,750
Funded by Fees for equipment, material, and necessary expenses incurred in implementing and maintaining the GIS system.										
<b>County Clerk</b>										
11316	County Clerk Automation	683,902	1,187,898	1,871,800	1,353,908	517,892	1,298,000	1,815,892	1,646,593	169,299
Fees used to upgrade and establish computerized files for voter registration and election judges.										
<b>Recorder of Deeds</b>										
11314	County Recorder Document Storage System	(817,445)	3,804,291	2,986,846	2,649,347	337,499	4,800,000	5,137,499	3,481,500	1,655,999
Funded with fees used to pay for the expenditures involved in starting and maintaining a document storage system.										
11259	County Recorder GIS Fee	95,733	2,282,574	2,378,307	1,320,302	1,058,005	2,880,000	3,938,005	1,519,857	2,418,148
Funded with Fees to provide and maintain a countywide map through a geographic information system.										
11260	County Recorder Rental Housing Support Fee	122,019	234,664	356,683	283,702	72,981	264,000	336,981	289,872	47,109
Funded through Fees from a State surcharge, to assist in addressing the need for rental housing.										
<b>Treasurer</b>										
11854	County Treasurer Tax Sale Automation	15,528,232	9,615,045	25,143,277	9,979,755	15,163,522	9,500,000	24,663,522	12,441,151	12,222,371
User Fees used to Pay for the expenditures required to start and maintain a computerized system to conduct delinquent property tax sales.										
<b>Chief Judge</b>										
11322	Chief Judge Dispute Resolution	37,105	190,000	227,105	207,953	19,152	200,000	219,152	218,207	945
Fee revenue source used to support activities to mediate disputes in an attempt to relieve the court system of lengthy lawsuits.										
11326	Adult Probation Service Fee	707,823	2,580,000	3,287,823	3,141,699	146,124	2,580,000	2,726,124	2,725,000	1,124
Fee revenue source used to supervise people convicted of criminal and civil offenses.										
11328	Social Services and Probation Court Services	53,209	2,332,000	2,385,209	2,327,822	57,387	2,332,000	2,389,387	2,389,387	-
Fee used to provide social service casework expertise for probation and court service cases.										
11261	Chief Judge Children Waiting Room	332,217	1,373,801	1,706,018	1,706,018	-	-	-	-	-
Fee used to provide fee, on-site care for children whose parents or guardians attend court to protect children from being exposed to potentially traumatic courtroom testimony or behavior.										
11263	Chief Judge Mental Health Court	(38,348)	359,976	321,628	321,628	-	-	-	-	-
Fee revenue source to address the disproportionate involvement of individuals with mental illness in the criminal justice system.										
11264	Chief Judge Peer Court	(9,760)	164,592	154,832	154,832	-	-	-	-	-
Fee revenue source to collect, disperse, and account for peer jury and teen court or youth diversion services.										
11265	Chief Judge Drug Court	(37,519)	172,159	134,640	134,640	-	-	-	-	-
Funded by fees to assist nonviolent substance abusing offenders in their recovery from drug and/or alcohol addiction.										

SPECIAL PURPOSE FUNDS TABLE

Fund Number	Description	2018 Ending Fund Balance	2019 Revised Revenue Estimate	2019 Estimated Total Resources	2019 Estimated Expenditures	2019 Projected Ending Balance	2020 Revenue Estimate	2020 Estimated Total Resources	2020 Estimated Expenditures	2020 Projected Ending Balance
<b>Health and Hospital</b>										
11248	Cook County Lead Poisoning Prevention	7,828,639	115,983	7,944,632	2,063,897	5,880,735	1,846,224	7,726,959	3,210,793	4,516,166
Funded by "other revenue" to reduce the danger of lead-based paint in Cook County dwellings, through lead abatement, mitigation, and education of residents on the dangers of lead based paint/materials.										
11255	Suburban Cook County TB Sanitarium District	7,324,018	1,523,679	8,847,697	4,684,725	4,162,972	3,047,358	7,210,330	3,900,000	3,310,330
Funded by "other revenue" to prevent, care, treat, and control tuberculosis and other communicable diseases in or associated with Cook County.										
<b>Clerk of the Circuit Court</b>										
11320	Clerk of the Circuit Court Automation	(5,923,725)	9,725,237	3,801,512	8,593,876	(4,792,364)	10,650,000	5,857,636	10,650,000	(4,792,364)
Funded by fees for the acquisition, installation, and maintenance of all computer hardware system analysis, design, programming, and all computer programs.										
11318	Clerk of the Circuit Court Document Storage	(1,308,796)	8,885,492	7,576,896	7,891,417	(314,721)	9,600,000	9,285,279	9,285,279	-
Funded by fees to assist in the preparation of documents to be microfilmed or microficheed, and perform filming when necessary.										
11258	Clerk of the Circuit Court Administrative	(578,793)	515,064	(63,729)	427,817	(491,546)	700,000	208,454	692,586	(484,132)
Funded through fees to offset costs incurred by the Circuit Court Clerk in performing additional duties required to collect and disburse funds to entities of State and Local Governments.										
11269	Circuit Court Clerk Electronic Citation	522,706	209,815	732,521	315,415	417,106	500,000	917,106	336,450	580,656
Fees used to establish and maintain a system for electronic citations.										
<b>Public Defender</b>										
11272	Public Defender Records Automation	29,920	138,000	167,920	864	167,056	138,000	305,056	305,056	-
Fee revenue source to develop and implement cost effective and productivity enhancing information technology solutions to meet current and future document storage and records retention needs.										
<b>Sheriff</b>										
11324	ETSB 911 - Intergovernmental Agreement	54,189	1,817,777	1,871,966	1,385,012	486,954	1,766,307	2,253,261	1,766,307	486,954
Intergovernmental revenue for the implementation, installation of an enhanced "911" emergency telephone system for the citizens of unincorporated Cook County.										
11262	Sheriff Women's Justice Service	126,820	20,000	146,820	60,000	86,820	20,000	106,820	75,000	31,820
Fee revenue source for the operation of the rehabilitation programs provided by the Sheriff's Department of Women's Justice Services, including mental health and substance services.										
11266	Sheriff Vehicle Purchase Fund	793,880	200,000	993,880	534,350	459,530	250,000	709,530	500,000	209,530
Other revenue sources to fund the acquisition or maintenance of police vehicles.										
11277	Pharmaceutical Disposal Fund	62,975	75,000	137,975	10,000	127,975	75,000	202,975	100,000	102,975
A registration fee toward the collection, transportation and disposal of Unwanted Covered Drugs.										
11278	Sheriff Operations State Asset Forfeiture	1,150,259	131,041	1,281,300	295,457	985,843	-	985,843	985,843	-
Intergovernmental revenue received from a portion of sale proceeds of all property forfeited and seized for conducting or participating in drug and controlled substance investigations resulting in forfeiture.										
11279	Sheriff Money Laundering State Asset Forfeiture	119,744	119,744	23,923	95,821	95,821	-	95,821	78,840	16,981
Intergovernmental revenue received from a portion of sale proceeds of all property forfeited and seized for conducting or participating in money laundering investigations resulting in forfeiture.										
<b>State's Attorney</b>										
11252	State's Attorney Narcotics Forfeiture	1,301,498	1,850,000	3,151,498	1,590,830	1,560,668	1,850,000	3,410,668	2,200,035	1,210,633
Intergovernmental revenue to fund work with State, City and County Agencies on various drug related cases. Revenues are derived through monies and Forfeited Narcotics Investigations.										
11271	State's Attorney Records Automation	507,762	138,000	645,762	451,417	194,345	138,000	332,345	332,345	-
Fee revenue used to provide professional services to youthful offender's involved in the Juvenile Justice system.										
<b>Assessor</b>										
11268	Assessor Special Revenue Fund	96,987	743,210	840,197	743,210	96,987	651,000	747,987	747,987	-
Other revenue for marketing opportunities for, and not limited to, the Assessor's website, database and assessment notices.										
11276	Assessor Erroneous Homestead Exemption Recovery	1,194,243	1,500,000	2,694,243	2,023,516	670,727	815,000	1,485,727	1,477,771	7,956
Revenue generated through penalties and interest based on audit findings of erroneous homestead exemptions.										
11282	Cook County Assessor GIS Fund	-	-	-	-	-	1,400,000	1,400,000	767,248	632,752
Funded with Fees to provide and maintain a countywide map through a geographic information system.										



**SPECIAL PURPOSE FUNDS TABLE**

Fund Number	Description	2018 Ending Fund Balance	2019 Revised Revenue Estimate	2019 Estimated Total Resources	2019 Estimated Expenditures	2019 Projected Ending Balance	2020 Revenue Estimate	2020 Estimated Total Resources	2020 Estimated Expenditures	2020 Projected Ending Balance
<b>Board of Review</b>										
11280	Board of Review Operation and Administrative	-	900,000	900,000	454,515	445,485	-	-	-	-
Bulk user fee revenue used to provide outreach and administrative support toward property tax appeals.										
<b>Land Bank</b>										
11274	Land Bank Authority	5,358,295	10,037,420	15,395,715	11,241,298	4,154,417	16,500,000	20,654,417	16,571,825	4,082,592
Establishes Land Bank, funded by "other revenue," to reduce and return vacant and abandoned properties back into productive and sustainable community assets.										
<b>Economic Development</b>										
11275	Economic Development Sec. 108 Loan Program	8,824,225	-	8,824,225	-	8,824,225	35,000	8,859,225	100,000	8,759,225
Program allows local governments to transform a portion of their CDBG funds into federally guaranteed loans to pursue physical and economic revitalization, projects capable of renewing entire neighborhoods.										
<b>Special Purpose Fund Subtotal</b>		<b>157,912,407</b>	<b>224,661,457</b>	<b>382,573,864</b>	<b>227,629,778</b>	<b>154,944,086</b>	<b>250,169,309</b>	<b>404,667,910</b>	<b>314,847,480</b>	<b>89,820,429</b>
11306	Election	(244,956)	41,905,178	41,660,222	22,384,110	19,286,112	51,747,359	71,043,471	51,747,359	19,296,112
11716	Debt Service	-	259,871,339	259,871,339	259,871,339	-	259,940,094	259,940,094	259,940,094	-
11303	Annuity and Benefits (Property Tax)	-	165,006,964	165,006,964	165,006,964	-	147,341,168	147,341,168	147,341,168	-
11303	Annuity and Benefits (Personal Property Replacement Tax)	-	44,500,000	44,500,000	44,500,000	-	53,598,000	53,598,000	53,598,000	-
<b>Total Special Purpose Fund</b>		<b>157,667,451</b>	<b>735,944,938</b>	<b>893,612,389</b>	<b>719,372,191</b>	<b>174,240,198</b>	<b>762,795,930</b>	<b>936,590,643</b>	<b>827,474,101</b>	<b>109,116,541</b>

\*Self Insurance Fund not included.

## GRANT FUNDS

Cook County receives grant funds from federal, state, and private agencies for a variety of services. The FY2020 recommended grant budget is \$246.2 million in total, including \$66.7 million in new anticipated awards and \$179.5 million in anticipated carryover. This is due to the total amount for new anticipated awards decreasing by \$68.8 million from the previous year. The Chief Administrative Officer, State’s Attorney, and Cook County Health & Hospital System Board make up 95% of the reduction amount. Even though the FY2020 new anticipated award total amount decreased by almost 51%, the anticipated carry over for FY2020 has increased by \$66.2 million.

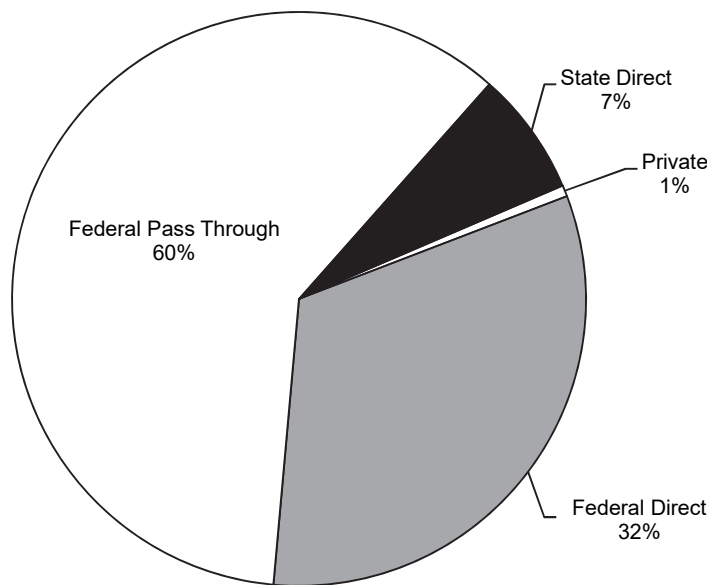
Various programs and services are funded by grant funds. Forty-eight percent of FY2020 grant funds (\$118.2 million) support Public Safety programs, such as the Child Support Enforcement Program and Urban Area Security Initiative (UASI), and about 22.4% supports Economic Development initiatives.

The County’s grant programs are heavily reliant on federal funding. About 32.2% of grant funds are expected to come directly from federal agencies and 60.1% of funds are federal funding passing through non-federal agencies (e.g., state), making up 92.3% of the county’s grant funds.

The County is committed to streamlining processes. Upon the implementation of the Human Resources and Payroll module of the Oracle EBS in mid-2018, the County is now able to allocate labor expenses to various grant programs automatically, reducing manual data entry.

The Department of Budget and Management Services (DBMS) in collaboration with other central service departments including the Comptroller’s Office, sets policies and procedures in place. In FY2019 and FY2020, the DBMS plans to provide grant administrating departments various trainings in order to execute and enforce new and updated policies and procedures.

**FY2020 GRANTS BY FUNDING TYPES**



## GRANTS SUMMARY

Grant Number and Title	FY19 Approved Budget	FY20 Anticipated Carry Over	FY20 Anticipated New Award	County Cash Match	Total Project Amount
<b>1051-President</b>					
G53421-Grant 2016 Safe Community	440,436	-	-	-	0
<b>Total 1051-President</b>	<b>\$440,436</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>\$0</b>
<b>1115-Chief Administrative Officer</b>					
G51245-Grant: 2015 Happ Road over Skokie River	141,629	-	-	-	0
G53426-Grant 2016 HWY 134th Street EDP	32,081	113,038	-	-	113,038
G53427-Grant 2016 HWY 134th Street STP	32,081	113,038	-	-	113,038
G53439-Grant 2017: DOT 156th St Halsted to Commercial Ave	83,782	-	-	-	0
G53448-Grant: 2016 Justice Assistance Grant	270,000	-	-	-	0
G53453-Grant 2016 Urban Area Security Initiative	8,301,076	-	-	-	0
G53454-Grant: 131st St Pulaski to Kedzie EDP	150,000	-	-	-	0
G53459-Grant: 2017 Air Pollution	529,033	-	-	-	0
G53460-Grant 2018 EC Air Pollution Particulate	241,116	75,070	-	-	75,070
G53507-Grant: 2017 Justice Assistance	547,948	350,000	-	-	350,000
G53532-Grant: 2017 Urban Area Security Initiativ	16,905,513	9,050,000	-	-	9,050,000
G53544-Grant 2017 Old Orchard Rd CMAQ	1,116,480	1,310,400	-	-	1,310,400
G53479-Grant Lake Cook Road Weiland CMAQ	3,300,000	-	-	-	0
G53598-Grant 2019 EC Air Pollution	1,220,200	1,220,200	-	-	1,220,200
G53609-Grant 2019 EC Randon Awareness	8,900	-	-	-	0
G53619-Grant 2018 DHSEM UASI	20,385,199	17,382,486	-	-	17,382,486
G53646-Grant 2018 EC Science and Energy	53,050	-	-	-	0
G53649-Grant 2019 EC Solid Waste Enforcement	329,912	189,587	-	-	189,587
G53652-Grant 2017 DHSEM Port Security	106,900	80,175	-	26,725	80,175
G53653-Grant 2019 DHSEM UASI	-	20,535,339	-	-	20,535,339
G53654-Grant County Line Rd (I-294 to North Avenue) CMAQ	22,781,937	26,522,887	-	-	26,522,887
G53656-Grant DOTH Skokie Valley Trail, TAP	156,800	-	-	-	0
G53657-Grant EDP Butler Dr Stony Island	225,000	200,000	-	-	200,000
G53659-Grant Division Street (119th to 123rd), EDP	80,000	27,833	-	-	27,833
G53662-Grant County Transit Plan, UWP	140,625	156,250	-	-	156,250
G53663-Grant County Transit Plan, SPR	219,375	243,750	-	-	243,750
G53664-Grant Southwest Cook Truck Study, SPR	28,000	80,000	-	-	80,000
G53665-Grant Touhy Ave Grade Sep CMAQ	10,421,700	10,421,700	-	-	10,421,700
G53678-Grant Lake Cook Road Weiland STP	7,050,000	-	-	-	0
G53510-Grant: Lake Cook Rd Raupp Blvd CMAQ	6,400,000	10,365,000	-	-	10,365,000
G53511-Grant: Lake Cook Rd Raupp Blvd STP	100,000	8,212,000	-	-	8,212,000
G53554-Grant 2018 Solid Waste Enforcement	202,657	-	-	-	0
G53697-Grant 2017 Pre Disaster Mitigation	187,500	-	-	-	0
G53698-Grant 2018 ME Opioid Death Analysis	381,018	96,023	-	-	96,023

## GRANTS SUMMARY

Grant Number and Title	FY19 Approved Budget	FY20 Anticipated Carry Over	FY20 Anticipated New Award	County Cash Match	Total Project Amount
G53699-Grant 2019 ME Accreditation Standards Compliance	74,551	-	-	-	0
G53700-Grant 2018 ES Brownfield Revolving Loan Fund	751,000	701,000	-	-	701,000
G53701-Grant 2018 ES Brownfield Assessment	600,000	563,000	-	-	563,000
G53759-Grant 2020 DHSEM UASI	-	-	20,335,650	-	20,335,650
G53760-Grant 2020 DHSEM EMPG	-	-	463,570	-	463,570
G53761-Grant 2018 DHSEM Justice Assistance	-	484,262	-	-	484,262
G53762-Grant 2019 DHSEM Justice Assistance	-	485,000	-	-	485,000
G53763-Grant 2019 DHSEM EMPG	-	-	463,570	-	463,570
G53792-Grant 2020 EC Air Pollution Particulate	-	-	432,000	-	432,000
G53794-Grant 2020 EC Solid Waste Enforcement	-	-	329,911	-	329,911
G53814-Grant 2020 DOTH 88th/Cork Avenue at I-294 Interchange	-	-	1,443,680	-	1,443,680
<b>Total 1115-Chief Administrative Officer</b>	<b>\$103,555,063</b>	<b>\$108,978,038</b>	<b>\$23,468,381</b>	<b>\$26,725</b>	<b>\$132,446,419</b>

**1125-Office of Economic Development**

G50685-Grant: 2014 CDBG Disaster Relief	35,511,140	37,159,146	-	-	37,159,146
G53469-Grant: 2017 CDBG	8,000,000	-	-	-	0
G53485-Grant: 2017 ESG	1,000,000	-	-	-	0
G53493-Grant: 2017 HOME Investment	4,500,000	-	-	-	0
G53592-Grant 2018 P&D ESG	834,885	-	-	-	0
G53593-Grant 2018 P&D HOME	7,780,502	-	-	-	0
G53601-Grant 2018 P&D CDBG	12,108,600	-	-	-	0
G53693-Grant 2018 Defense Industry Adjustment Program	166,820	145,836	-	-	145,836
G53740-Grant 2019 P&D HOME	-	-	6,320,211	-	6,320,211
G53741-Grant 2019 P&D Community Development Block Grant	-	-	10,686,212	-	10,686,212
G53742-Grant 2019 P&D Emergency Solutions Grant	-	-	869,684	-	869,684
<b>Total 1125-Office of Economic Development</b>	<b>\$69,901,947</b>	<b>\$37,304,982</b>	<b>\$17,876,107</b>	<b>-</b>	<b>\$55,181,089</b>

**1126-Public Defender**

G53557-Grant 2018 Mitigator Project	71,453	-	-	-	0
G53617-Grant 2019 PD Mitigator Project	132,366	48,361	-	55,149	48,361
G53618-Grant 2018 PD Forensic DNA	16,412	-	-	-	0
G53738-Grant 2020 PD Forensic DNA	-	-	45,092	-	45,092
G53739-Grant 2020 PD Mitigator Initiative	-	-	61,745	38,000	61,745
G53758-Grant 2019 PD Forensic DNA	-	9,348	-	16,955	9,348
<b>Total 1126-Public Defender</b>	<b>\$220,231</b>	<b>\$57,709</b>	<b>\$106,837</b>	<b>\$110,104</b>	<b>\$164,546</b>

**1352-County Clerk**

G53705-Grant 2018 CC Election Assistance	364,271	-	-	-	0
G53816-Grant 2019 CC Voter Registration State Grant	-	-	2,125,000	-	2,125,000

## GRANTS SUMMARY

Grant Number and Title	FY19 Approved Budget	FY20 Anticipated Carry Over	FY20 Anticipated New Award	County Cash Match	Total Project Amount
<b>Total 1352-County Clerk</b>	<b>\$364,271</b>	<b>-</b>	<b>\$2,125,000</b>	<b>-</b>	<b>\$2,125,000</b>
<b>1427-Sheriff</b>					
G53452-Grant 2017: High-Intensity Drug Traffic	222,079	-	-	-	0
G53475-Grant: 2018 Child Support Enforcement SHE	1,343,662	-	-	-	0
G53491-Grant: 2018 HighIntensity Drug Traffic	4,254,756	2,385,122	-	-	2,385,122
G53572-Grant 2017 Hunt Alternatives	12,000	-	-	-	0
G53578-Grant 2017 SHE Supportive Release	13,200	-	-	-	0
G53602-Grant 2019 SHE HIDTA	4,821,046	4,879,386	-	-	4,879,386
G53613-Grant 2019 SHE Child Support	2,267,271	958,389	-	-	958,389
G53650-Grant 2018 SHE Equitable Share - Justice	461,608	828,147	-	-	828,147
G53651-Grant 2018 SHE Equitable Share - Treasury	169,382	819,406	-	-	819,406
G53679-Grant SHE 2018 STEP	64,120	-	-	-	0
G53710-Grant 2019 SHE HUNT Alternatives	-	24,000	-	-	24,000
G53725-Grant 2019 SHE Child Support STE	-	493,715	-	-	493,715
G53743-Grant 2020 SHE HIDTA	-	-	4,689,186	-	4,689,186
G53806-Grant 2019 SHE STEP	-	-	96,624	-	96,624
G53807-Grant 2020 SHE Child Support FED	-	-	986,768	-	986,768
G53808-Grant 2020 SHE Child Support STE	-	-	508,334	-	508,334
<b>Total 1427-Sheriff</b>	<b>\$13,629,124</b>	<b>\$10,388,165</b>	<b>\$6,280,912</b>	<b>-</b>	<b>\$16,669,077</b>

**1453-State's Attorney**

G51295-Grant: 2015 Human Trafficking Task Force	335,742	-	-	-	0
G51510-Grant: 2015 VOICES	217,760	-	-	-	0
G53473-Grant: 2018 Child Support Enforcement SAO	5,791,464	4,300	-	-	4,300
G53481-Grant: 2018 Domestic Violence MDT	176,289	-	-	-	0
G53521-Grant: 2018 Sexual Assault MDT	41,829	-	-	-	0
G53534-Grant: 2018 Victim Sensitive Interview (IAG)	76,741	-	-	-	0
G53547-Grant 2018 Post Conviction DNA Testing	200,538	-	-	-	0
G53549-Grant 2017 Internet Crimes Against Children	169,037	-	-	-	0
G53550-Grant 2018 Gun Crime Strategies TF	192,899	-	-	-	0
G53551-Grant 2018 Skokie Drug Treatment Court	349,809	-	-	-	0
G53568-Grant 2018 Appellate Assistance Program	2,641,882	13,500	-	-	13,500
G53582-2018 SAO Equitable Sharing Program - Treasury	680,000	1,027,500	-	-	1,027,500
G53583-2018 SAO Equitable Sharing Program - Justice	1,681,504	2,236,142	-	-	2,236,142
G53585-SAO Law Enforcement Prosecution and County Victim Assistance Program	166,295	-	-	-	0
G53587-Grant 2018 SAO Prosecutorial Data Analysis	459,226	-	-	-	0
G53590-Grant 2018 SAO Community Justice Centers	269,084	-	-	-	0
G53591-Grant 2018 SAO Complex Drug Prosecution	769,118	-	-	-	0

## GRANTS SUMMARY

Grant Number and Title	FY19 Approved Budget	FY20 Anticipated Carry Over	FY20 Anticipated New Award	County Cash Match	Total Project Amount
G53599-Grant 2019 SAO Appellate Assistance Program	3,344,998	2,140,178	-	-	2,140,178
G53603-Grant 2019 SAO Human Trafficking Equipment	61,681	-	-	-	0
G53605-Grant 2019 SAO Internet Crimes against Children	392,499	100,388	-	-	100,388
G53606-Grant 2019 SAO Law Enforcement Prosecution and County Victim Assistance	1,549,966	-	-	-	0
G53608-Grant 2019 SAO Post Conviction DNA	0	-	251,890	-	251,890
G53610-Grant 2019 SAO Child Support	9,868,168	4,185,739	-	-	4,185,739
G53611-Grant 2019 SAO Domestic Violence MDT	370,825	-	-	-	0
G53612-Grant 2019 SAO Sex Assault MDT	437,173	-	-	-	0
G53614-Grant 2019 SAO Victim Witness Sex Assault	21,670	-	-	-	0
G53615-Grant 2019 SAO Victim Sensitive Interview IAG	78,619	-	-	-	0
G53647-Grant 2019 SA Community Justice Centers	676,924	-	-	-	0
G53648-Grant 2018 SA Human Trafficking Equip	55,822	-	-	-	0
G53667-Grant 2019 SA Skokie Drug Treatment Court	-	73,552	-	-	73,552
G53668-Grant 2019 SA Gun Crimes Strategies	-	-	73,710	-	73,710
G53695-Grant 2018 FIU Advancing Prosecutorial Effectiveness	50,000	-	-	-	0
G53723-Grant 2018 SAO Human Trafficking Task Force	-	90,541	-	125,000	90,541
G53726-Grant 2019 SAO Child Support STE	-	2,858,622	-	-	2,858,622
G53744-Grant 2020 SAO Appellate Assistance	-	-	1,981,726	-	1,981,726
G53745-Grant 2020 SAO Title IV-D STATE	-	-	1,409,607	-	1,409,607
G53746-Grant 2020 SAO Title IV-D FED	-	-	2,736,294	-	2,736,294
G53747-Grant 2020 SAO Complex Drug Prosecution	-	-	801,817	-	801,817
G53748-Grant 2020 SAO Community Justice Center	-	-	262,946	184,812	262,946
G53749-Grant 2020 SAO Human Trafficking Coordinator	-	-	108,949	-	108,949
G53750-Grant 2020 SAO Victim Sensitive Interview IAG	-	-	98,387	-	98,387
G53752-Grant 2020 SAO Law Enforcement Prosecution and County Victim Assistance	-	-	1,178,290	562,500	1,178,290
G53771-Grant 2019 SAO Internet Crimes against Child	-	-	172,162	-	172,162
G53772-Grant 2019 SAO Project Safe Neighborhood	-	-	92,494	-	92,494
G53774-Grant 2019 SAO Prosecutorial Data Analysis	-	-	457,082	-	457,082
G53775-Grant 2019 SAO FIU Advancing Prosecutorial	-	-	30,052	-	30,052
G53776-Grant 2019 SAO Law Enforcement Prosecution and County Victim Assist	-	238,874	-	-	238,874
G53777-Grant 2020 SAO Domestic Violence MDT	-	-	220,220	95,174	220,220
G53778-Grant 2020 SAO Sexual Assault MDT	-	-	438,364	-	438,364
G53799-Grant 2019 SAO Walgreens	-	-	6,000	-	6,000
<b>Total 1453-State's Attorney</b>	<b>\$31,127,562</b>	<b>\$12,969,336</b>	<b>\$10,319,990</b>	<b>\$967,486</b>	<b>\$23,289,326</b>

## 1478-Chief Judge

G53456-Grant: 2018 Access and Visitation	55,128	-	-	-	0
G53457-Grant: 2018 Adult Redeploy	551,258	-	-	-	0
G53576-Grant 2017 OCJ Safety and Justice Challenge	1,653,128	735,236	-	-	735,236
G53594-Grant 2018 JTDC IL Lunch Breakfast	9,620	-	-	-	0

## GRANTS SUMMARY

Grant Number and Title	FY19 Approved Budget	FY20 Anticipated Carry Over	FY20 Anticipated New Award	County Cash Match	Total Project Amount
G53596-Grant 2019 OCJ Access & Visitation	94,705	65,211	-	-	65,211
G53597-Grant 2019 OCJ Adult Redeploy Illinois	819,624	483,831	-	-	483,831
G53607-Grant 2019 OCJ Partner Abuse Intervention	29,900	14,950	-	-	14,950
G53683-Grant 2018 OCJ North Suburban Drug Court Enhancement	1,199,637	759,743	-	-	759,743
G53508-Grant 2018 JTDC National Breakfast	191,452	-	-	-	0
G53539-Grant: 2018 WRAP Drug Court Enhancement	324,905	350,426	-	-	350,426
G53541-Grant 2018 SAMSHA Suburb Drug Court	324,752	-	-	-	0
G53692-Grant 2018 OCJ RAP Expansion	352,364	-	-	-	0
G53696-Grant 2018 Risk, Need, Responsivity	620,668	585,279	-	-	585,279
G53728-Grant 2019 JTDC Lunch & Breakfast	-	4,600	-	-	4,600
G53729-Grant 2019 JTDC School Breakfast	-	47,000	-	-	47,000
G53730-Grant 2019 JTDC National School Lunch	-	90,000	-	-	90,000
G53731-Grant 2020 Juvenile Detention Initiative	-	-	50,000	-	50,000
G53732-Grant 2020 OCJ Access & Visitation	-	-	99,705	-	99,705
G53733-Grant 2020 OCJ Adult Redeploy	-	-	949,313	-	949,313
G53734-Grant 2020 OCJ DV Partner Abuse	-	-	29,900	-	29,900
G53735-Grant 2020 JTDC National School Lunch	-	-	181,000	-	181,000
G53736-Grant 2020 JTDC School Breakfast	-	-	93,000	-	93,000
G53737-Grant 2020 JTDC IL Lunch and Breakfast	-	-	18,000	-	18,000
G53753-Grant 2019 OCJ RAP Expansion	-	226,798	-	-	226,798
G53754-Grant 2019 OCJ Drug and Mental Health Court Services Enhancement	-	211,641	-	-	211,641
G53755-Grant 2020 OCJ Drug and Mental Health Court Services Enhancement	-	-	400,000	-	400,000
G53803-Grant 2019 OCJ SAMHSA Suburb Drug	-	-	324,956	-	324,956
G53805-Grant 2020 OCJ RAP Expansion	-	-	431,172	-	431,172
<b>Total 1478-Chief Judge</b>	<b>\$6,227,141</b>	<b>\$3,574,715</b>	<b>\$2,577,046</b>	-	<b>\$6,151,761</b>

**1503-Clerk of the Circuit Court**

G53470-Grant: 2018 Child Support Enforce	821,305	6,700	-	-	6,700
G53600-Grant 2019 CCC Child Support	1,533,269	585,673	-	-	585,673
G53727-Grant 2019 CCC Child Support STE	-	298,258	-	-	298,258
G53795-Grant 2020 CCC Child Support FED	-	-	1,252,312	-	1,252,312
G53796-Grant 2020 CCC Child Support STE	-	-	205,949	-	205,949
<b>Total 1503-Clerk of the Circuit Court</b>	<b>\$2,354,574</b>	<b>\$890,631</b>	<b>\$1,458,261</b>	-	<b>\$2,348,892</b>

**1943-Cook County Land Bank Authority**

G53260-Grant: 2016 Riverside Lawn	2,666,667	-	-	-	0
G53586-2017 Land Bank Abandoned Property	250,000	-	-	-	0
G53703-Grant LB Blight Reduction Program	1,405,795	-	-	-	0
<b>Total 1943-Cook County Land Bank Authority</b>	<b>\$4,322,462</b>	-	-	-	<b>\$0</b>

GRANTS SUMMARY

Grant Number and Title	FY19 Approved Budget	FY20 Anticipated Carry Over	FY20 Anticipated New Award	County Cash Match	Total Project Amount
<b>4020-Cook County Health &amp; Hospital Systems Board</b>					
G53462-Grant: 2018 Bioterrorism Prep/Planning	595,929	-	-	-	0
G53465-Grant: 2018 Breast and Cervical	65,203	-	-	-	0
G53467-Grant: 2018 Breast and Cervical State	59,066	-	-	-	0
G53477-Grant: 2018 Cities Readiness Initiativ	118,873	-	-	-	0
G53487-Grant: 2018 Genetics Grant	32,000	-	-	-	0
G53497-Grant: 2018 IDHS Case Management	317,096	-	-	-	0
G53498-Grant: 2018 IDHS Supplemental Food WI	1,123,207	-	-	-	0
G53501-Grant: 2018 IDPH Health Protection	1,243,224	-	-	-	0
G53503-Grant: 2018 IDPH Vision/Hearing Scrn	18,592	-	-	-	0
G53527-Grant: 2017 Summer Food Inspection	6,667	-	-	-	0
G53529-Grant: 2018 TobaccoFree Comm	328,182	-	-	-	0
G53558-Grant 2017 Body Art & Tanning Facility Inspection	29,375	-	-	-	0
G53563-Grant 2018 IDHS Block Grant Vivitrol	75,000	-	-	-	0
G53564-Grant 2018 IDHS Opioid STR	1,354,490	-	-	-	0
G53574-Grant 2017 COHORT Culture of Health Leaders	19,999	-	-	-	0
G53620-Grant 2019 DPH Bioterrorism Prep and Planning	716,834	504,581	-	-	504,581
G53622-Grant 2018 DPH HIV Prevention	45,100	-	-	-	0
G53623-Grant 2019 DPH Breast and Cervical Cancer	130,405	80,241	-	-	80,241
G53624-Grant 2019 DPH Breast and Cervical Cancer Ste	78,187	54,858	-	-	54,858
G53625-Grant 2018 DPH Perinatal Hepatitis B Prevention	17,500	-	-	-	0
G53626-Grant 2019 DPH Case Management	371,535	289,914	-	-	289,914
G53627-Grant 2019 DPH Vision and Hearing Screening	37,184	-	-	-	0
G53628-Grant 2019 CCH Supplemental WIC	2,291,205	1,031,723	-	-	1,031,723
G53629-Grant 2019 DPH Local Health Protection	1,507,407	1,904,879	-	-	1,904,879
G53630-Grant 2019 DPH Ground Water Permit	18,000	-	-	-	0
G53631-Grant 2019 CCH Block Grant Vivitrol	150,000	-	-	-	0
G53632-Grant 2019 CCH Opioid STR	2,081,713	231,914	-	-	231,914
G53633-Grant 2018 CCH Assisted Outpatient	974,169	331,240	-	-	331,240
G53634-Grant 2019 DPH Tobacco Free Communities	423,604	297,558	-	-	297,558
G53642-Grant 2018 CCH Adolescent Health	100,000	-	-	-	0
G53669-Grant 2019 DPH Cities Readiness	179,950	50,218	-	-	50,218
G53670-Grant 2019 CPH Genetics Education	64,000	-	-	-	0
G53671-Grant 2019 Great lakes Hemophilia	14,132	-	-	-	0
G53672-Grant 2019 DPH Perinatal Hepatitis B Prevention	35,000	-	-	-	0
G53673-Grant 2018 CCH Mental Health Collaboration	242,153	-	-	-	0
G53674-Grant 2019 DPH HIV Prevention	90,200	-	-	-	0
G53675-Grant 2019 DPH Vector Surveillance	490,888	-	-	-	0
G53676-Grant 2018 DPH Lead Poisoning Case Management	85,900	-	-	-	0
G53677-Grant 2019 DPH Lead Poisoning Case Management	171,800	-	-	-	0



## GRANTS SUMMARY

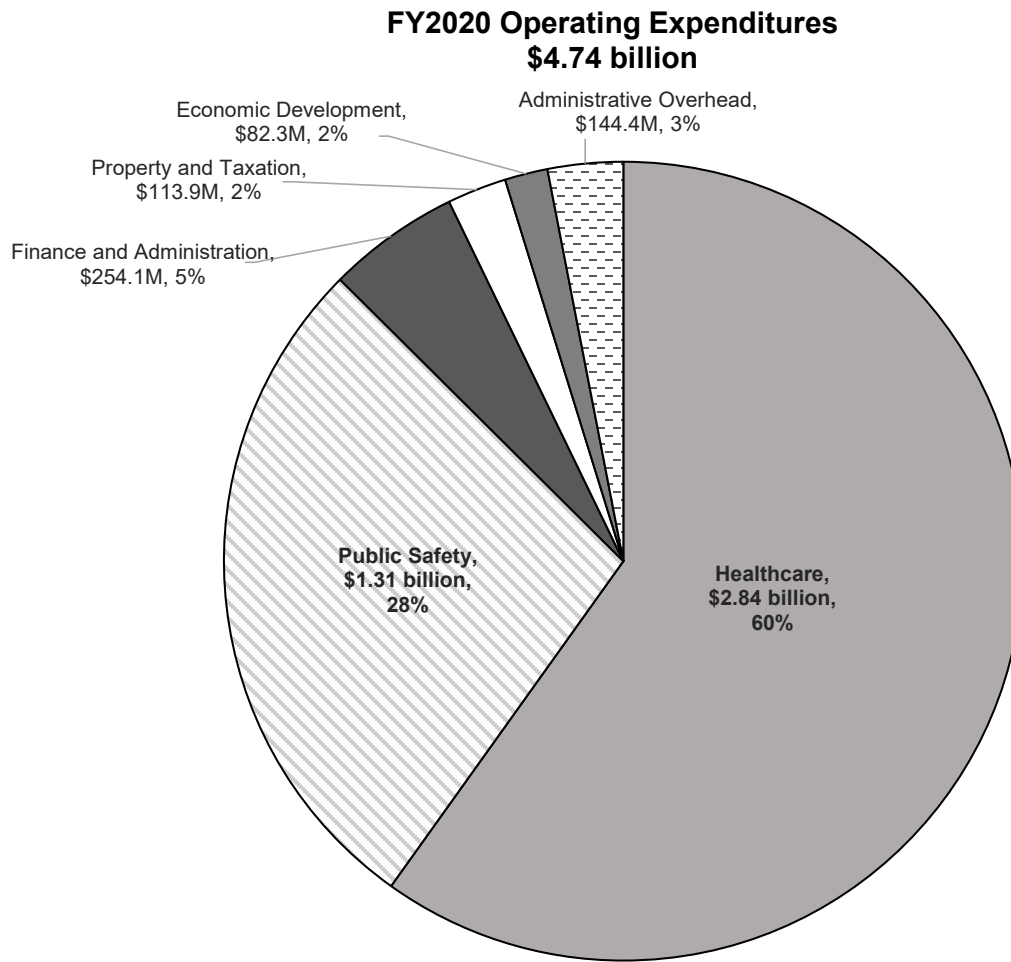
Grant Number and Title	FY19 Approved Budget	FY20 Anticipated Carry Over	FY20 Anticipated New Award	County Cash Match	Total Project Amount
G53680-Grant 2018 DPH Vector Surveillance	245,444	-	-	-	0
G53686-Grant 2018 Pritzker Community Health Initiative	83,600	-	-	-	0
G53489-Grant: 2018 Great Lakes Hemophilia 1	7,067	-	-	-	0
G53691-Grant 2018 NFL American Cancer Society Breast Equity	100,000	42,298	-	-	42,298
G53694-Grant 2018 Chicago Southside Early Diversion	247,500	-	-	-	0
G53702-Grant 2018 CCH Advanced Nurse Education SNAE	311,042	-	-	-	0
G53720-Grant 2019 DPH Healthy Start Initiative	-	322,563	-	-	322,563
G53767-Grant 2019 CCH Adolescent Health	-	38,736	-	-	38,736
G53779-Grant 2020 CCH Supplemental WIC	-	-	896,018	-	896,018
G53780-Grant 2020 DPH Bioterrorism Prep and Plan	-	-	408,032	-	408,032
G53781-Grant 2019 DPH Breast and Cervical Fed	-	80,242	-	-	80,242
G53782-Grant 2019 DPH Breast and Cervical STE	-	45,804	-	-	45,804
G53783-Grant 2020 DPH Case Management	-	-	236,665	-	236,665
G53784-Grant 2020 DPH Cities Readiness	-	-	38,639	-	38,639
G53785-Grant 2020 CCH Opioid STR	-	-	216,245	-	216,245
G53786-Grant 2020 DPH Tobacco Free Communities	-	-	244,800	-	244,800
G53788-Grant 2019 CCH Pritzker Community Health	-	66,152	-	-	66,152
G53797-Grant 2020 DPH Healthy Start Initiative	-	-	280,548	-	280,548
G53800-Grant 2019 CCH Careers in Healthcare program	-	58,482	-	-	58,482
G53809-Grant 2020 CCH Pritzker Community Health	-	-	52,302	-	52,302
G53810-Grant 2020 CCH Careers in Healthcare prgm	-	-	48,310	-	48,310
G53811-Grant 2020 CCH Adolescent Health	-	-	42,373	-	42,373
<b>Total 4020-Cook County Health &amp; Hospital Systems Board</b>	<b>\$16,698,422</b>	<b>\$5,431,403</b>	<b>\$2,463,932</b>	<b>-</b>	<b>\$7,895,335</b>
<b>Grand Total</b>	<b>\$248,841,233</b>	<b>\$179,594,979</b>	<b>\$66,676,466</b>	<b>\$1,104,315</b>	<b>\$246,271,445</b>





## PROPOSED EXPENDITURES

The FY2020 Executive Budget Recommendation proposes \$4.74 billion in operating fund appropriations comprised of \$2.84 billion for Healthcare, \$1.31 billion for Public Safety, \$254.1 million for Finance and Administration, \$113.5 million for Property and Taxation operations, \$82.3 million for Economic Development and \$144.4 million in Administrative Overhead.



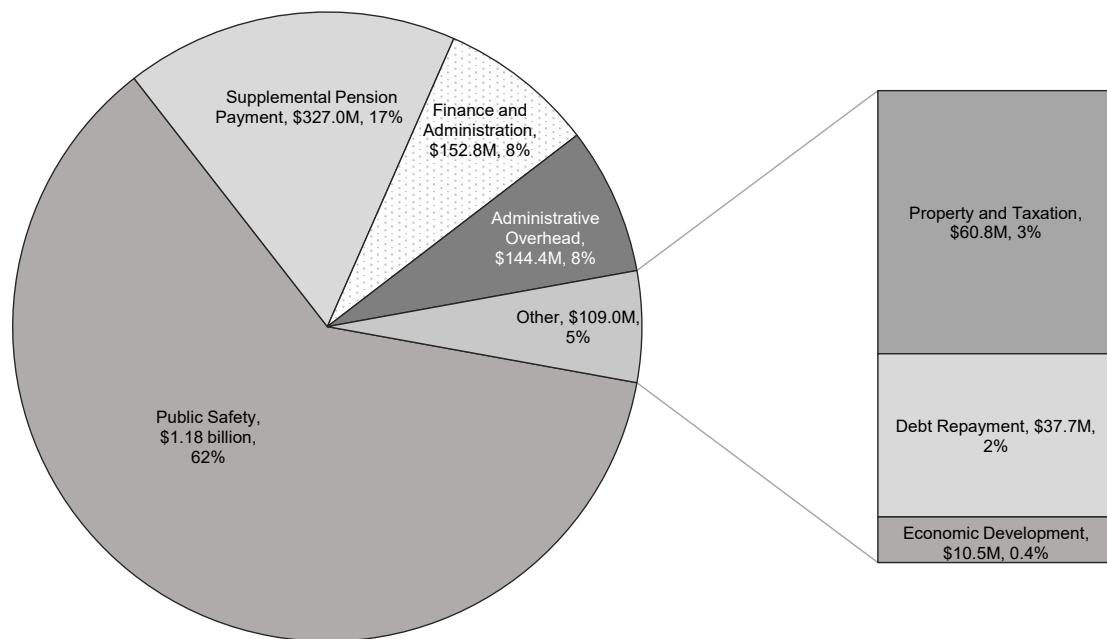
**\$4.74 BILLION TOTAL OPERATING EXPENDITURES**

- 60 percent      Healthcare Expenditures
- 28 percent      Public Safety Expenditures
- 5 percent       Finance and Administration Expenditures
- 2 percent       Economic Development Expenditures
- 2 percent       Property and Taxation Expenditures
- 3 percent       Administrative Overhead Expenditures

## GENERAL FUND - OPERATING EXPENDITURES BY PROGRAM AREAS

The Corporate and Public Safety Funds together make up the County's General Fund. The proposed appropriation of \$1.91 billion represents an increase of \$42.9 million or 2.3% from the 2019 figure. A total of \$1.18 billion or 61.6% of the total General Fund expenditures are appropriated to the Public Safety program area and FY2020 expenditures increased by \$31.6 million or 2.8% compared to FY2019. The amount of \$224.1 million or 11.7% of the total General Fund expenditures are allocated between Finance and Administration, Economic Development and Property and Taxation areas. These combined expenditures increased by \$9.4 million or 4.4% in FY2020. The Administrative Overhead is \$509.1 million or 26.6% of the total expenditures and includes the additional pension contribution of \$327.0 million, debt repayment of \$37.7 million and other Administrative Overhead of \$144.4 million. In FY2020, the Administrative Overhead expenditures rose by \$1.87 million or 0.4% from FY2019.

**General Fund Expenditures by Program Areas**  
**\$1.91 billion**



Program Areas	2016	2017	2018	2019	2020
	Adopted	Adopted	Adopted	Adopted	Recommendation
Public Safety	991,538,050	1,191,209,326	1,108,605,020	1,145,419,811	1,177,047,816
Finance and Administration	121,389,649	143,015,897	142,300,023	148,365,400	152,841,063
Property and Taxation	48,260,359	56,849,385	53,973,319	56,341,635	60,766,756
Economic Development	5,412,748	6,655,462	6,412,594	10,030,191	10,543,641
Administrative Overhead	567,835,194	474,492,695	488,480,009	507,221,731	509,092,752
<b>Total</b>	<b>\$1,734,436,000</b>	<b>\$1,872,222,765</b>	<b>\$1,799,770,965</b>	<b>\$1,867,378,768</b>	<b>\$1,910,292,028</b>

FTEs by Program Areas	2016	2017	2018	2019	2020
	Adopted	Adopted	Adopted	Adopted	Recommendation
Public Safety	13,172	12,930	11,823	11,852	12,056
Finance and Administration	1,372	1,304	1,294	1,312	1,328
Property and Taxation	709	668	588	587	623
Economic Development	60	69	57	64	72
<b>Total</b>	<b>15,312</b>	<b>14,971</b>	<b>13,762</b>	<b>13,814</b>	<b>14,079</b>

## 2020 GENERAL FUND BY PROGRAM AREAS

### PUBLIC SAFETY

Cook County is responsible for the public safety of approximately 5.2 million residents. The public safety system makes up 61.6% of the General Fund and is comprised of the court system, corrections operations and the Sheriff's operations. The County operates the second largest unified court system in the world, which hears civil, criminal, and administrative cases. As part of its public safety system, Cook County operates a pretrial detention facility for adults at the County Jail and for juveniles at the Juvenile Temporary Detention Center (JTDC).

In FY2020, Public Safety expenditures are increasing by \$31.6 million or 2.8% over the FY2019 appropriation; while the full-time equivalent (FTE) position count is increasing by 204 positions or 1.7% year-over-year.

These year-over-year increases are primarily driven by additional pretrial and probation officer positions within the Adult Probation department; expansion of the public safety assessment program within the Social Service department; additional court and expungement clerks within the Clerk of the Circuit Court; and the expansion of the Sheriff's taser and body camera program and replacement of high mileage police officer vehicles.

The year-to-date average daily jail population has declined to about 6,000 detainees in FY2019 from over 10,000 in 2013. This is primarily due to policy changes and operational improvements to increase the number of non-cash orders and reducing cash bond amounts. As a result, the Department of Corrections' FY2020 budget has proposed a reduction 81 correctional officer positions within the Department of Corrections (DOC), which are being repurposed to meet the operational needs of the Sheriff's Office such as additional electronic monitoring supervisors.

Likewise, within the Juvenile Temporary Detention Center (JTDC), the detained youth population has declined by 50% since 2009. Consequently, there is a year-over-year reduction of \$1.1 million in the JTDC's 2020 budget request, primarily driven by a decline of 7 full-time equivalent positions and a 75% reduction in 3rd party unarmed security services.

### FINANCE & ADMINISTRATION

Cook County has approximately 22,037 employees and a FY2020 budget of \$6.18 billion across all funds, including the Capital budget. Such a large organization requires sound management in the areas of budgeting, revenue collection, human resources, information technology, purchasing, along with fiscal and policy oversight.

In FY2020, expenditures in Finance and Administration increased by 3% or \$4.5 million and the total FTE count increased by 16 positions or 1.2% year-over-year. The County continues to make crucial investments to modernize and reshape Cook County government, with major projects that include a Countywide Fleet Management System, and the Department of Revenue's Integrated Tax Administration System.

The Department of Revenue's newly proposed Revenue Recovery Unit will focus on delinquent accounts and hard to collect revenue, not on incoming payments. It will operate independently of the Collections area as an in-house "Collection Agency" focusing on older debt and will then present any revenue received to Collections for processing. DOR hopes that by focusing internal resources solely on this type of debt recovery, we can avoid some of the cost of using a third-party collection agency to pursue older debt.

The Bureau of Asset Management is continuing the expansion of the County's Green Building Program, which aims to reduce energy and water usage across county properties in order to reach President Preckwinkle's goal of carbon neutrality on Cook County properties by 2050. Also, the bureau is tasked with establishing a redevelopment analysis of the south suburban Oak Forest Hospital Campus and the continued redevelopment of Harrison Square—both potentially revenue generating for the County.

## PROPERTY AND TAXATION

On behalf of the County and underlying jurisdictions, Cook County government administers the second largest property taxation system in the United States, with 1.8 million parcels of real estate. Key functions of the system are: assessment, appeals, billing and tax collection.

Expenditures associated with Property and Taxation are increasing by \$4.4 million or 7.9% in FY2020 with the FTE count increasing by 36 or 6.2% year-over-year. The Property & Taxation area continues to have positive outcomes, with 2019 representing the eighth consecutive year of timely tax billing following 35 years of late second installment billing.

Investments in technology in this area will be designed to increase collaboration and process improvement, most notably through an integrated property tax system that will commence a multi-year implementation in FY2020. Amongst other office goals for FY2020, the Assessor is building capacity in its assessment divisions to drive accurate and fair valuations. The Board of Review will be enhancing their Digital Appeals Processing System and adding staff to both absorb higher volumes of appeals and defend Property Tax Appeal Board cases. The County Clerk will implement a new cashiering and document management system with new functionality to improve point of sale efficiencies, and the Recorder of Deeds will expand its initiative to digitize historical records, resulting in a more efficient and accessible document retrieval process that will ensure documents are available in perpetuity.

The County Clerk and Recorder of Deeds office will continue collaborative efforts to ensure a successful merger in December of 2020.

## ECONOMIC DEVELOPMENT

Cook County strives to foster economic development and job growth, through regional collaboration, along with workforce and community development by strategically leveraging federal, state and local resources.

In FY2020, expenditures associated with the Bureau of Economic Development are remaining fairly consistent, increasing by \$0.5 million or 5.1%. FTEs are increasing in the General Fund by 8 or 12.5% due to a shift of positions from Grants to the General Fund.

**Administrative Overhead** can be defined as any fixed expense that recurs on a regular basis. The term refers to the grouping of expenses which are necessary to the continued functioning of an operation but cannot be immediately associated with the products or services being offered by a specific Office. In this area, the County accounts for Countywide technology costs, payments for utilities, expenses related to debt service and other costs.

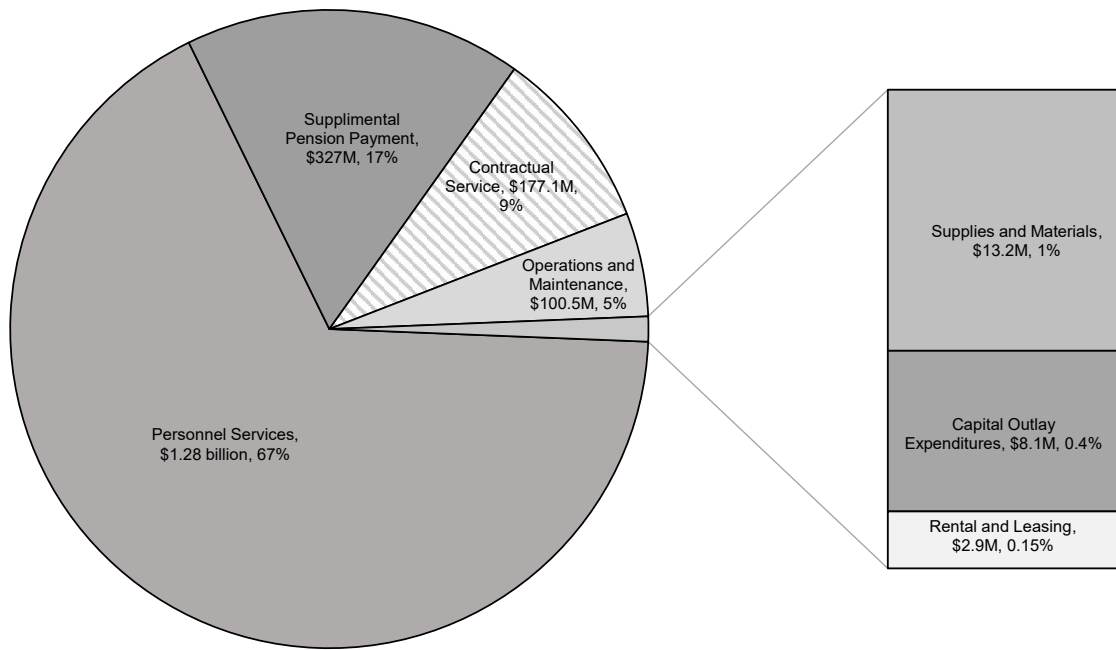
In recent years, the County has made efforts to distribute costs in Administrative Overhead to the offices that incur the expenses. To date, expenses that have been distributed include employee benefit costs, licensing and other technology related expenses.

FY2020 total Administrative Overhead increased by \$1.87 million or 0.4% compared to the FY2019 appropriation due to the increased payment to the Debt Service Fund and Reserve for Claims.

# GENERAL FUND - OPERATING EXPENDITURES BY TYPE

The FY2020 General Fund Executive Budget Recommendation is \$1.91 billion. This includes \$327.0 million appropriated to address the outstanding unfunded pension liability in the County Employees' Annuity and Benefit Fund (the "Pension Fund"). This additional payment will be transferred to the Pension Fund subject to an intergovernmental agreement. Net of the additional pension payment, the operating expenditures of the General Fund are \$1.58 billion, with personnel expenses budgeted at \$1.28 billion or 81% and the non-personnel expenses at \$300.5 million or 19%.

**General Fund Expenditures by Type  
\$1.91 Billion**



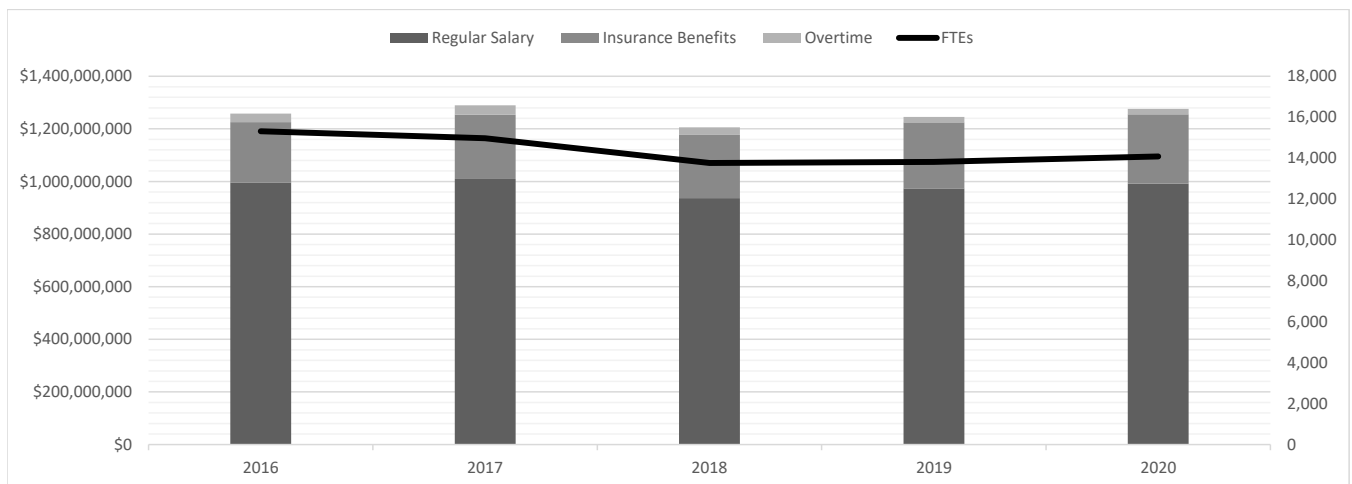
Personnel Expenditures	2016 Adopted	2017 Adopted	2018 Adopted	2019 Adopted	2020 Recommendation
Personnel Services	1,266,735,068	1,297,712,297	1,213,299,253	1,253,114,975	1,282,822,623
Contractual Service	97,214,377	97,752,170	90,135,760	99,756,102	101,256,852
Supplies and Materials	14,708,780	13,728,613	12,129,239	12,568,971	13,191,002
Operations and Maintenance	79,954,335	93,924,846	87,318,442	97,123,371	100,506,456
Rental and Leasing	4,700,945	4,934,556	4,739,511	2,664,925	2,878,280
Capital Outlay Expenditures	5,600	140,000	7,073	2,250,011	8,115,594
Contingencies and Special Purpose	590,895	10,230,283	38,705,687	49,603,693	74,521,221
Supplemental Pension Payment	270,526,000	353,800,000	353,436,000	350,296,720	327,000,000
<b>Total</b>	<b>\$1,734,436,000</b>	<b>\$1,872,222,765</b>	<b>\$1,799,770,965</b>	<b>\$1,867,378,768</b>	<b>\$1,910,292,028</b>



## PERSONNEL SERVICES

Budgeted at \$1.28 billion, personnel expenses show a \$29.7 million or 2.4% increase in the General Fund due to negotiated cost of living increases and other concessions, i.e. decreased uniform allowances and higher health benefit related costs. Total requested positions increased by 265 FTEs or 1.9%. Personnel expenses are comprised of 77.3% regular salary, 1.6% overtime compensation, 20.6% employee health benefits and 0.5% other personnel expenditures including, training and transportation expenses. The FY2020 regular salary account increased by \$18 million or 1.8% and health benefits increased by \$12.3 million or 4.9% compare to FY2019.

Even though the number of FTEs has decreased by 8% since 2016, the employee health benefits and regular salary have realized modest increases due to negotiated wage increases, the impact of medical inflation rates, and other external factors. Additional information on employee benefits are found in the Self-Insurance Fund section.



Personnel Expenditures	2016 Adopted	2017 Adopted	2018 Adopted	2019 Adopted	2020 Recommendation
Regular Salary	995,678,486	1,009,173,994	936,989,661	973,374,328	991,385,235
Overtime	33,068,502	36,054,855	28,062,580	20,429,495	20,829,729
Insurance Benefits	229,560,424	244,201,482	240,352,139	251,398,260	263,676,043
Other	8,427,656	8,281,966	7,894,874	7,912,892	6,931,616
<b>Total</b>	<b>\$1,266,735,068</b>	<b>\$1,261,657,442</b>	<b>\$1,213,299,253</b>	<b>\$1,253,114,975</b>	<b>\$1,282,822,623</b>
FTEs	15,312	14,971	13,762	13,814	14,079

## NON-PERSONNEL SERVICES

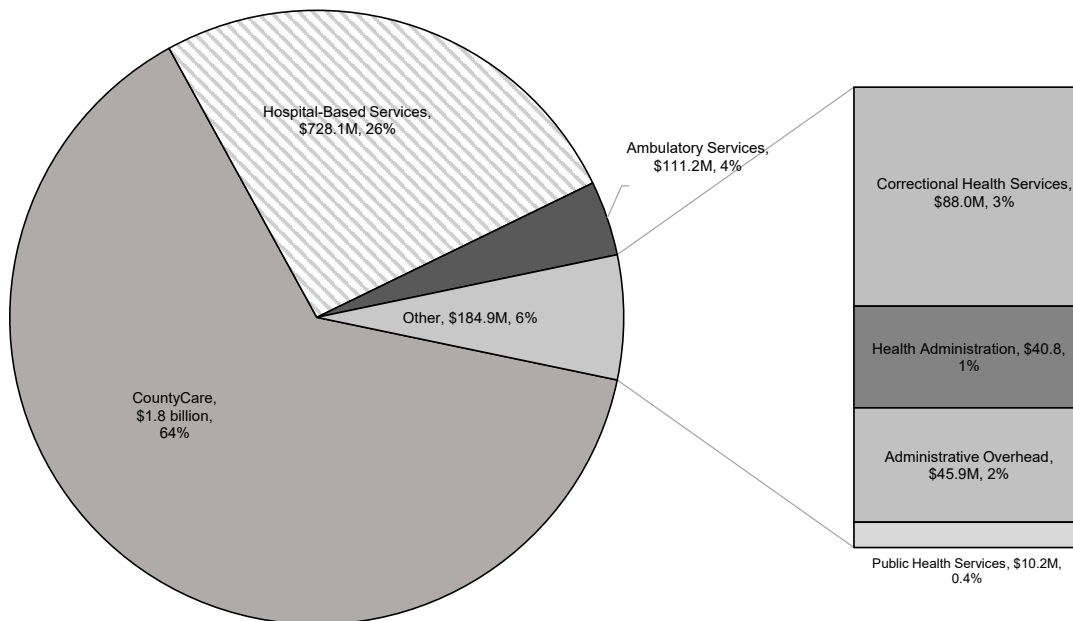
Non-personnel spending totals \$300.5 million, allocated to contractual services, operations, maintenance, supplies, rental and leasing, and other contingency expenses. These expenditures rose by 13.8% or \$36.5 million from FY2019.

This is primarily due to increases related to debt repayment increasing by \$12.5 million, reserve for claims by \$15.6 million, maintenance expenses by \$3.4 million, and capital projects by \$5.9 million.

# HEALTH ENTERPRISE FUND- OPERATING EXPENDITURES BY PROGRAM AREAS

The Health Enterprise Fund supports Cook County's healthcare functions. In FY2020, the fund proposes a \$2.82 billion budget, which is an increase of \$133.5 million in expenditures compared to FY2019. This increase can be largely attributed to the recognition of \$173.1 million of intercompany transfers related to services provided by CCH to CountyCare members. When the FY2020 appropriation is adjusted for comparison purposes to FY2019, Health Fund expenses are expected to be \$49.5 million lower than prior year expenses. This decrease can be attributed to a \$63.6 million decrease in Salaries and Wages related to the elimination of 750 total positions (net decrease of 638 FTEs) in the FY2020 appropriation, which is partially offset by \$35.8 million increase in Non-personnel costs. The County's net tax allocation will increase by \$10 million in FY2020, to \$82.8 million.

**Health Enterprise Fund By Program Areas**  
**\$2.82 billion**



Program Areas	2016	2017	2018	2019	2020
	Adopted	Adopted	Adopted	Adopted	Recommendation
CountyCare	646,044,653	547,892,626	998,965,254	1,549,038,935	1,799,936,368
Hospital-Based Services	590,932,433	636,483,916	716,679,871	789,419,127	727,996,410
Correctional Health Services	69,390,031	72,998,223	89,773,100	95,068,151	87,968,339
Health Administration	113,488,087	110,715,475	58,585,420	52,807,903	42,529,427
Ambulatory Services	101,386,350	99,568,507	137,431,749	158,086,807	109,479,073
Public Health Services	10,836,201	9,951,497	12,203,065	13,018,093	10,186,164
Administrative Overhead	108,274,440	114,320,546	29,555,962	33,015,528	45,900,560
<b>Total</b>	<b>\$1,640,352,195</b>	<b>\$1,591,930,790</b>	<b>\$2,043,194,423</b>	<b>\$2,690,454,544</b>	<b>\$2,823,996,341</b>

Program Areas	2016	2017	2018	2019	2020
	Adopted	Adopted	Adopted	Adopted	Recommendation
CountyCare	23	99	179	495	403
Hospital-Based Services	4,509	4,472	4,447	4,625	4,598
Correctional Health Services	644	676	686	696	636
Health Administration	485	503	505	361	320
Ambulatory Services	952	1,007	968	960	521
Public Health Services	123	108	110	102	123
<b>Total</b>	<b>6,736</b>	<b>6,865</b>	<b>6,895</b>	<b>7,239</b>	<b>6,601</b>

## HEALTH ENTERPRISE FUND - OPERATIONAL HIGHLIGHTS BY PROGRAM AREAS

### MANAGED CARE

Managed Care contains CountyCare, which is a Medicaid health plan providing benefits to enrolled members resulting from the expanded Medicaid under the Affordable Care Act. CountyCare membership is a major cost driver for medical claims and administrative expenses. Membership initiatives will aim to retain and increase CountyCare membership, including assisting members with the re-determination process to maintain Medicaid eligibility. In FY2020, the average memberships per month are estimated to increase to 326,000, from current memberships of 318,000 in FY2019 (originally projected at 345,000).

The total expenditures of \$1.80 billion, appropriated primarily to pay external claims to providers for members enrolled in CountyCare and third party administrative expenses for the managed care program, shows an increase of \$250.9 million in FY2020. This increase includes inclusion of Cook County Health reimbursement of \$173.0 million, which is a change from prior years. The remainder of this increase, \$77.9 million is the result of expected cost and utilization trends for managed care claims. Managed Care will experience a reduction of 92 FTE's in FY2020 compared to FY2019, in an effort to rightsize staffing needs based on the anticipated membership in the CountyCare program.

### HOSPITAL-BASED SERVICES

Cook County Health includes Stroger and Provident Hospitals, which serve over 300,000 patients annually. To grow and compete in FY2020, Hospital-Based Services will continue the expansion of clinical services, increase the utilization of operating rooms, expand dialysis services and ophthalmology care at Provident Hospital; while continuing its commitment to work with CountyCare leadership to improve the CountyCare members' utilization of Stroger and Provident Hospitals.

Hospital-Based Services has a net decrease of 27 FTEs in FY2020 compared to FY2019, which includes a reduction of 50 FTE's at Stroger Hospital. due to cost efficient position restructuring; along with aligning hospital-based clinics to its operations. Provident Hospital will experience an increase of 23 FTE's in FY2020, primarily due to an expansion of clinical services offered at this location.

### CORRECTIONAL HEALTH SERVICES

Correctional Health includes Cermak Health Services, which provides healthcare services for detainees at the Cook County Department of Corrections, and residents at the Juvenile Temporary Detention Center(JTDC). In FY2020, Correctional Health's budget request of \$87.9 million decreased by \$7.1 million from FY2019, driven by a decrease in salaries and wages and pharmaceutical supplies, despite added mental health services at the Juvenile Temporary Detention Center.

In addition, there will be a decrease of 60 FTEs within Correctional Health Services, with a reduction of 57 FTE's at Cermak Health Services and 3 FTE's in JTDC- Health as a result of aligning staffing to current acuity levels of our population.

### HEALTH SYSTEM ADMINISTRATION

Health System Administration's FY2020 budget request seeks to further consolidate gains of FY2019 guided by the Impact 2023 Strategic Plan. The Plan presents an ambitious vision for the future of CCH, defines strategic opportunities that establish a platform for the System's continued success, and reinforces commitment to serve its communities and patients. The FY2020 budget underlines organizational focus on quality improvements, patient satisfaction and regulatory compliance;

and supports organizational capacity to improve clinical documentation, billing, coding, collections and other revenue cycle activities.

In FY2020, Health System Administration's proposed budget request of \$42.5 million includes salaries and benefits costs for 320 FTE.

### AMBULATORY HEALTH SERVICES

CCH's Ambulatory and Community Health Network (ACHN) consists of a network of 16 community health centers that coordinates primary and specialty outpatient care in community and hospital outpatient settings. The network emphasizes primary and preventative care and provides specialty outpatient and diagnostic services for persons of all ages. In FY2020, ACHN's proposed budget request of \$81.6 million includes salaries and benefits costs for 402 FTE, decreasing by \$47.6 million compared to FY2019. The change in expenditures is due to personnel transfers to other offices to better reflect operations.

The CORE Center coordinates care for the prevention, care, and research of HIV/AIDS and other infectious diseases. In FY2020, the CORE Center's budget request of \$23.1 million includes salaries and benefits costs for 70 FTE.

In FY2020, the Oak Forest Health Center (OFHC) budget request of \$4.7 million includes salaries and benefits costs for 49 FTE. This is a reduction of \$0.5 million from FY2019.

There has been an increase in primary care visits over the FY19 target, as well as facility modernization milestones achieved with the replacement of the health center at Arlington Heights with substantial work done North Riverside (Cicero clinic replacement) and Blue Island (Oak Forest Clinic replacement).

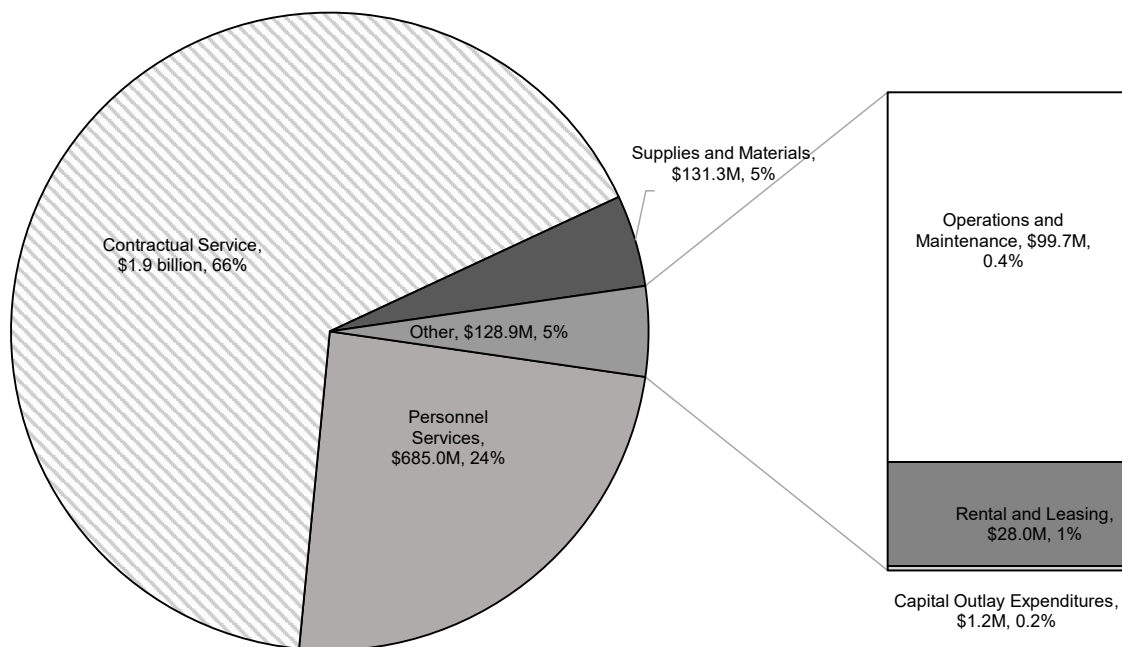
### PUBLIC HEALTH SERVICES

Cook County Department of Public Health (CCDPH) serves 2.5 million residents in 124 municipalities and serves the public health needs of its jurisdiction through effective and efficient disease prevention and health promotion programs. In FY2020, CCDPH's budget request of \$10.2 million contains salaries and benefits for 123 FTE, an increase of 21 FTE as positions and associated funding were transferred from the TB Sanitarium District Special Purpose Fund.

## HEALTH ENTERPRISE FUND – OPERATIONAL EXPENDITURES BY TYPE

The FY2020 proposed budget of the Health Enterprise Fund is \$2.82 billion. The \$133.5 million increase of the Fund's expenditures is primarily due to associated third-party health care provider payments under CountyCare. In FY2020, Contractual Services represents \$1.88 billion (65%) of the budget, personnel costs \$685.0 million (24%), and other categories such as supplies and materials, operations and maintenance, rental and leasing, and capital are \$297.2 million (11%).

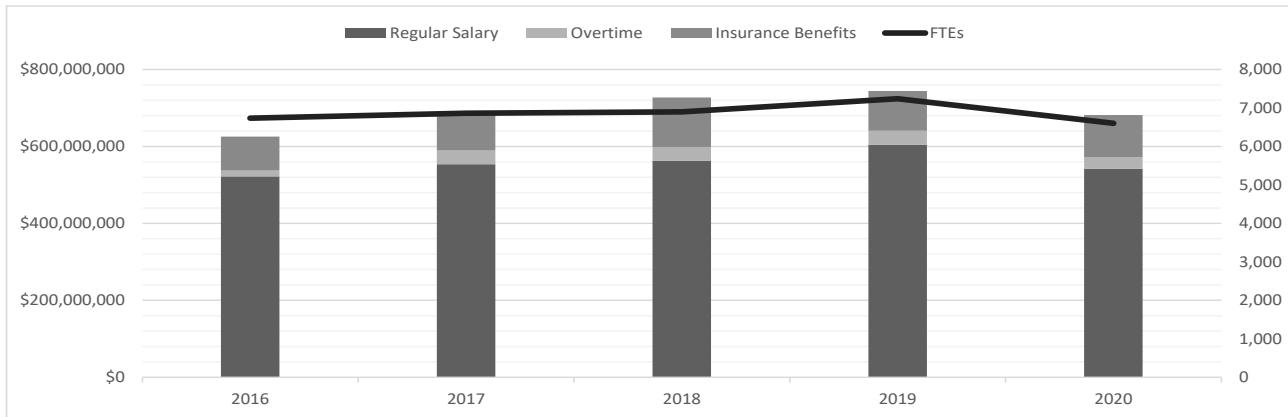
**Health Enterprise Fund Expenditures by Type**  
**\$2.82 billion**



Expenditures	2016	2017	2018	2019	2020
	Adopted	Adopted	Adopted	Adopted	Recommendation
Personnel Services	630,042,553	692,492,006	701,706,568	748,639,575	685,016,683
Contractual Service	744,900,679	622,973,164	1,056,879,263	1,615,230,541	1,841,733,916
Supplies and Materials	124,752,059	132,294,016	135,565,869	142,979,796	131,272,212
Operations and Maintenance	98,466,932	97,508,331	94,759,151	115,391,213	99,695,570
Rental and Leasing	20,776,677	25,624,546	23,759,799	32,660,434	28,049,952
Capital Outlay Expenditures	1,000,000	0	5,363,600	4,034,000	1,193,200
Contingencies and Special Purpose	20,413,295	21,038,727	25,160,173	31,518,985	37,034,808
<b>Total</b>	<b>\$1,640,352,195</b>	<b>\$1,591,930,790</b>	<b>\$2,043,194,423</b>	<b>\$2,690,454,544</b>	<b>\$2,823,996,341</b>

**PERSONNEL SERVICES:**

The Health Enterprise Fund’s personnel expenditures represent \$685 million of the \$2.82 billion budget in FY2020, an 8.5% decrease from FY2019. Due to the rise in uncompensated care, estimated at \$590 million for FY2020, expenditure reductions were implemented, including a reduction in FTEs of a net of 638, reducing personnel expenditures by \$63.6 million.



Personnel Expenditures	2016	2017	2018	2019	2020
	Adopted	Adopted	Adopted	Adopted	Recommendation
Regular Salary	521,921,608	553,794,595	562,433,880	604,619,124	542,076,784
Overtime	15,333,423	35,504,773	36,220,566	35,801,839	30,492,431
Insurance Benefits	88,330,406	98,492,367	99,020,204	103,945,761	108,784,937
Other Benefits	4,457,116	4,700,271	4,031,917	4,272,851	3,662,531
<b>Total</b>	<b>\$630,042,553</b>	<b>\$692,492,006</b>	<b>\$701,706,568</b>	<b>\$748,639,575</b>	<b>\$685,016,683</b>
FTEs	6,736	6,865	6,895	7,239	6,601

**NON-PERSONNEL SERVICES:**

Contractual services expenditures represent 65% of the Health Enterprises’ total expenditures, or \$1.88 billion, of which 91% are payments associated with third-party health care providers under CountyCare.

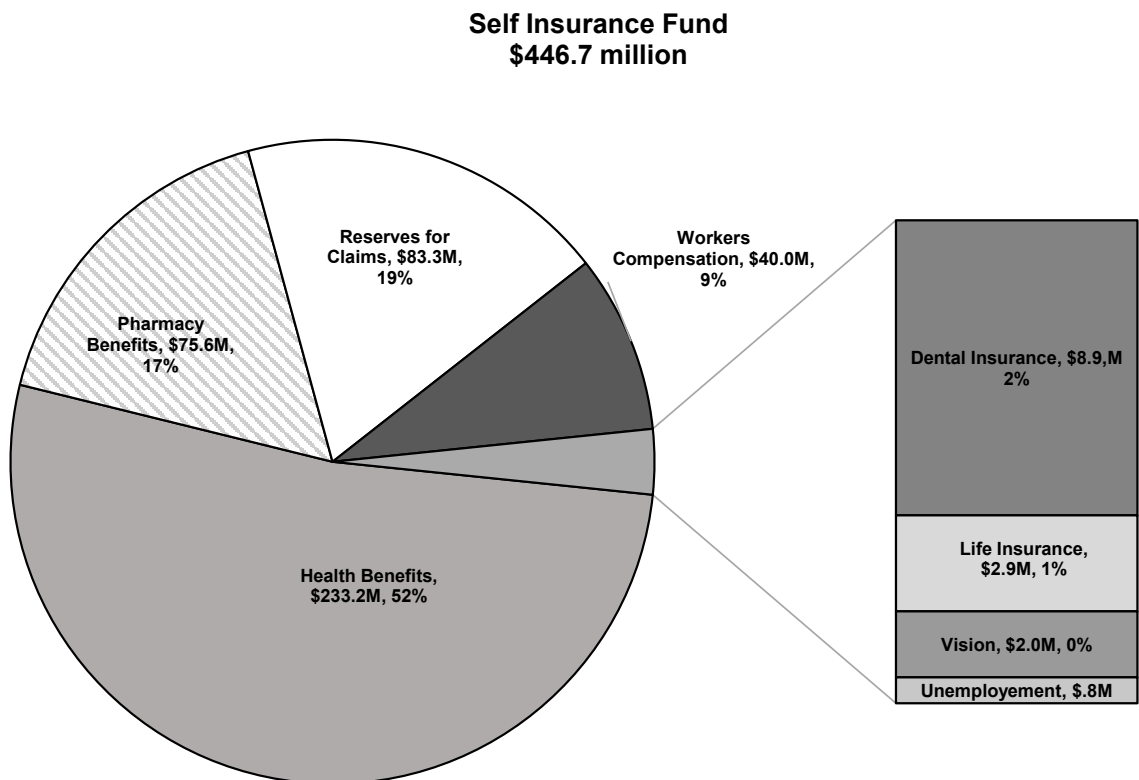
The Health Enterprise Fund operations and maintenance, supplies and materials, rental and leasing, and capital expenditures accounts represent \$297.2 million, or 11% of the budget. The Hospital System will allocate \$1.2 million from its operating budget for the purchase of capital equipment, such as medical, dental, and laboratory equipment, computers, and furniture.

## OTHER MAJOR FUNDS

### SELF-INSURANCE FUND

The County administers a self-insurance program for employee health insurance, life insurance, unemployment compensation, workers compensation and liability related claims and expenses arising from operations subject to certain stop-loss provisions. The purpose of the Self Insurance Fund is to insulate departments from these inherently volatile expenses while pooling the County’s risk into a central fund. The below chart shows the distribution of expenses by risk type in the Self Insurance Fund. Nominally, the cost of Group Health insurance is the largest amount but Reserves for Claims represents the greatest potential risk.

The overall cost of employee and dependent health benefits coverage in FY2020 is expected to increase over the FY2019 Appropriation by 2.8%, largely driven by changes in health and pharmacy costs. Cook County has seen an on-going shift from HMO enrollment to the PPO plan which are more costly. Cook County has seen an on-going shift from HMO enrollment to the PPO plan which are more costly. The cost of PPO coverage is expected to rise at a rate of 11.5%, while HMO rates are expected to decrease by 4.1%. Pharmacy coverage costs per person are expected to increase by 7.0 % over prior year. Additionally, Reserves for Claims within the Self Insurance Fund are expected to increase by \$27.8 million in 2020 in response to actuarial assessments and adjustments for expected payments and pending class action activity.



**CAPITAL PROJECTS FUND**

Capital Projects Fund expenditures are used to fund construction and upgrade costs for County facilities, Highway and Transportation infrastructure projects along with capital equipment. Details are available in the Capital Program section.

**ANNUITY AND BENEFITS FUND**

The County Employees’ and Officers’ Annuity and Benefit Fund (Pension Fund) is a single defined benefit, single employer pension and OPEB plan established by Articles 9 and 10 of the Illinois Pension Code (40 ILCS 5/Art. 9 and 40 ILCS 5/Art. 10). The FY2020 statutory contribution to the plan is \$200.9 million. An additional \$327.0 million is appropriated from the General Fund to address the outstanding unfunded pension liability at the County Employee’s Annuity and Benefit Fund. In 2019 the Pension Fund implemented healthcare and pharmacy related programs that allowed them to reduce the cost of retiree health care; in turn reducing the retiree health benefit valuation on an actuarial basis. Therefore, for FY2020, the additional pension payment is budgeted at \$306.2 million, down from \$320.3 million in FY2019. The County established a Pension Stabilization account in the Annuity and Benefit Fund in FY2019, that serves as a reserve in line with its long-term goal of continued commitment to address the Pension Fund’s liabilities in a responsible manner. For FY2020, the account is budgeted to receive up to \$20.8 million in revenues to help further cushion any future increases in funding needs to offset the unfunded liabilities of the Pension Fund.

**Recommendation for FY 2020**

<b>County Contributions for</b>	
Salary Deductions	129,003,778
Refund Repayments	2,249,491
Former Service Payments	89,686
Military Service	163,767
Optional Deductions	164,362
Optional Payments	-
Sick Time	374,110
1 Yr. ODCX	32,996
Tier 2 - Salary Deduction Shortage Payments	292
Deductions in lieu of disability	2,080,688
<b>Total Contribution For levy</b>	<b>\$134,159,170</b>
Levy Factor	1.54
Gross Tax Levy	\$206,605,122
Add: Compensation Annuity Per Section 5/9-147	\$12,147
Less: Federal Grants	-\$5,678,101
<b>Net Tax Levy</b>	<b>\$200,939,168</b>

**DEBT SERVICE FUND**

The County’s Bond and Interest Fund or Debt Service Fund is utilized for General Obligation debt service payments. General Obligation debt service is paid from the levy of ad valorem taxes upon all the taxable real property in the County. Debt service for Sales Tax Revenue Bonds is paid by making monthly deposits to a Trustee from sales tax revenue received by the County. In FY2020, the Fund is budgeted to have revenues from property taxes of \$276.5 million and transfers in of \$34.8 million, all of which will go towards paying Debt Service. As of November 30, 2019, the total outstanding General Obligation debt is estimated at \$2.9 billion and Sales Tax debt is estimated at \$414.51 million. The County’s General Obligation bond ratings are A2, AA-, and A+ from Moody’s, S&P, and Fitch, respectively. The Sales Tax bonds are rated AA by S&P and AAA by Kroll.



## NON-MAJOR FUNDS

### SPECIAL PURPOSE FUNDS

In addition to the General Fund, the County's FY2020 Executive Budget Recommendation includes the budgets for non-major County funds. Special Purpose Funds are established for a specific and dedicated purpose and are intended to be self-balancing. Total FY2020 expenditures in Special Purpose Funds are increasing by \$157 million dollars compared to FY2019. The significant increase relates to the addition of the Motor Fuel Tax Capital Projects Fund. The total Special Purpose Fund expenditure increases include the Motor Fuel Tax fund by \$39.7 due to capital projects expansion of "Invest in Cook", "Implementation of the Fair Transit Pilot" and "County Line Road at North Avenue". Animal and Rabies Control increased by \$8 million, as the County is preparing to expand animal sheltering capabilities for FY2020. This project will provide housing for animals, both domestic and wild, impounded by Animal Rabies and Control under its mandate and decreases the number of animals needing to be euthanized. State laws allow for special purpose funding to cover these expenditures. New Special Purpose Funds in FY2020 include the Public, Educational and Governmental (PEG) Access Support Fund and the Cook County Assessor GIS Fund. PEG Support Fund, with an estimated expenditure of \$82,000, will impose a fee on any holder providing cable service or video service in unincorporated Cook County. The Cook County Assessor GIS Fund, with estimated expenditures of \$767,000, will provide and maintain Countywide maps through a geographic information system.

Effective July 2019, the Children's Waiting Room Fund, Mental Health Court Fund, Peer Court Fund and Drug Court Fund were eliminated as a result of a change in fee structure with the Criminal and Traffic Assessment Act (CTAA). This act was created to reduce the burden of fines and fees on citizens who cannot afford to pay them. It also streamlined the way fees are redistributed back to the county & associated agencies. As such, in FY2020, the Office of the Chief Judge had to absorb these expenses in their operating costs. This lowers the Office of the Chief Judge's Special Purpose Fund expenditures by \$2.8 million. Additional decreases are reflected in the Adult Probation Service Fee Fund by \$1.1 million.

The Suburban TB Sanitarium District expenses are reduced by \$1.2 million due to the discontinuance of the program anticipated in FY2021.

### ELECTION FUND

In FY2020, Election Fund expenditures are increasing by \$29.3 million dollars compared to FY2019. This increase is driven by the fact that there is a general election in FY2020.

### GRANT FUNDS

The County receives grant funds from federal, state and private agencies for a variety of direct and indirect services provided under various program areas. In FY2020, grant funding will decrease by \$2.6 million compared to FY2019. Additional details can be found in the Revenue section of this document.

The following tables, are a Five-Year Summary of Appropriations and FTEs for each Non-Major Fund:

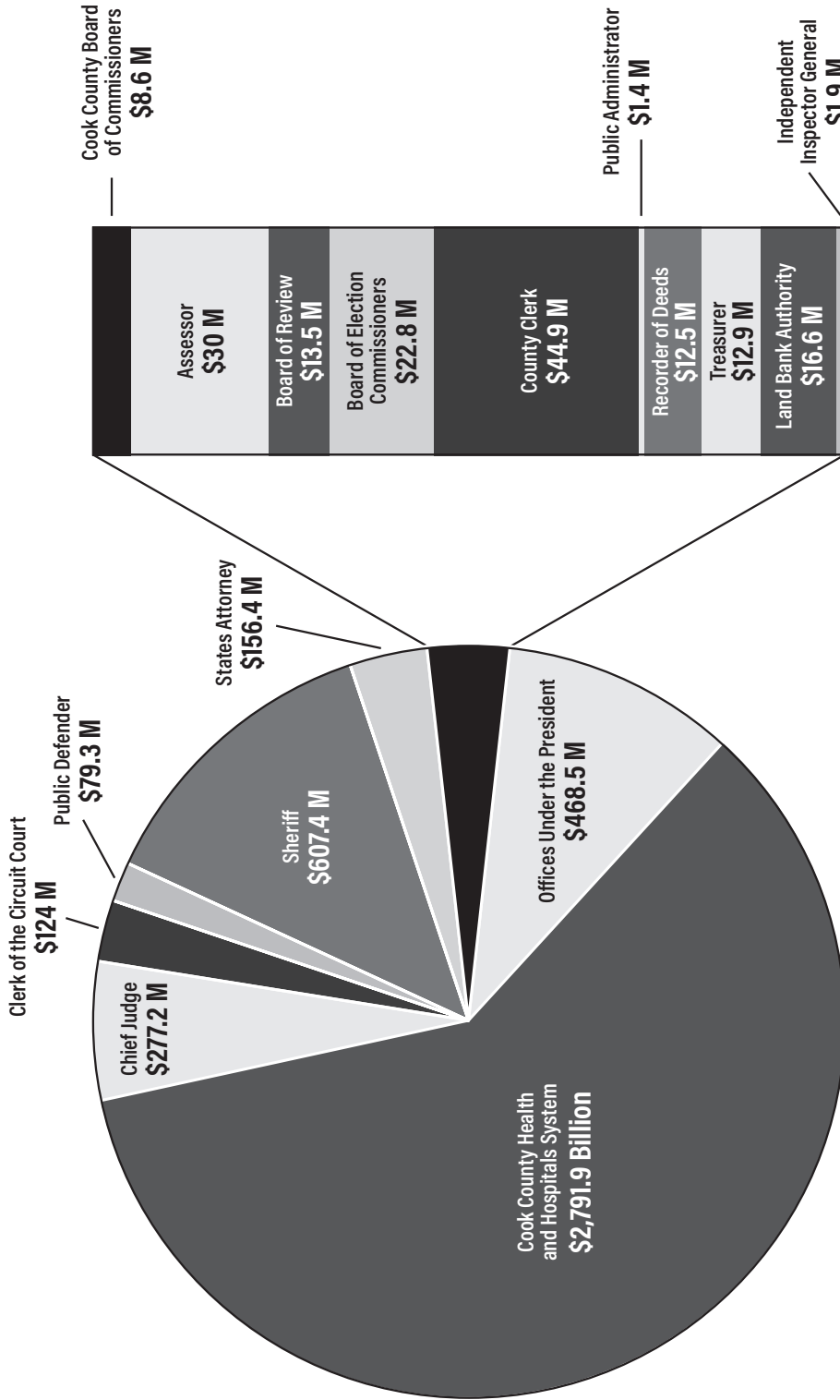
<b>Recommendation</b>	<b>2016 Adopted</b>	<b>2017 Adopted</b>	<b>2018 Adopted</b>	<b>2019 Adopted</b>	<b>2020 Recommendation</b>
Special Purpose Funds	129,298,510	172,415,911	247,644,051	275,979,178	314,847,480
Election Fund	42,651,700	22,003,627	41,905,178	22,364,110	51,747,359
Grants	224,810,553	257,947,797	224,730,534	248,841,233	246,271,445
<b>Total</b>	<b>\$396,760,763</b>	<b>\$452,367,335</b>	<b>\$514,279,763</b>	<b>\$547,184,521</b>	<b>\$612,866,284</b>

<b>FTEs</b>	<b>2016 Adopted</b>	<b>2017 Adopted</b>	<b>2018 Adopted</b>	<b>2019 Adopted</b>	<b>2020 Recommendation</b>
Special Purpose Funds	782	860	828	837	812
Election Fund	128	129	125	124	121
Grants	481	403	408	422	425
<b>Total</b>	<b>1,391</b>	<b>1,392</b>	<b>1,360</b>	<b>1,384</b>	<b>1,357</b>

## SUMMARY OF APPROPRIATIONS AND FTEs BY FUNDS

	2018 Appropriation	2019 Appropriation	2020 President's Recommendation	2020/2019 Change
<b><u>General Fund</u></b>				
Budget	1,799,770,965	1,867,378,768	1,910,292,028	42,913,260
Positions (FTE)	13,761.6	13,814.1	14,078.8	264.7
<b><u>Health Enterprise Fund</u></b>				
Budget	2,043,194,423	2,690,454,544	2,823,996,341	133,541,797
Positions (FTE)	6,894.7	7,239.3	6,601.0	(638.3)
<b><u>Election Fund</u></b>				
Budget	41,905,178	22,364,110	51,747,359	29,383,249
Positions (FTE)	124.5	124.5	121.0	(3.5)
<b>Subtotal Budget</b>	<b>3,884,870,566</b>	<b>4,580,197,422</b>	<b>4,786,035,727</b>	<b>205,838,305</b>
<b>Sutotal FTE</b>	<b>20,780.8</b>	<b>21,177.9</b>	<b>20,800.8</b>	<b>(377.1)</b>
<b><u>Special Purpose Fund</u></b>				
Budget	739,461,865	745,357,481	775,726,744	30,369,263
Positions (FTE)	828.1	837.5	811.5	(26.0)
<b><u>Grants</u></b>				
Budget	224,730,534	248,841,233	246,271,445	(2,569,788)
Positions (FTE)	407.9	422.0	424.7	2.6
<b>Total Operating</b>	<b>4,849,062,965</b>	<b>5,574,396,136</b>	<b>5,808,033,916</b>	<b>233,637,780</b>
<b>Total Positions (FTE)</b>	<b>22,016.8</b>	<b>22,437.5</b>	<b>22,037.0</b>	<b>(400.4)</b>
<b><u>Capital Improvement</u></b>				
Budget	357,045,281	370,391,992	369,192,163	-
<b>Total Budget</b>	<b>5,206,108,246</b>	<b>5,944,788,128</b>	<b>6,177,226,079</b>	<b>233,637,780</b>
<b>Total Positions (FTE)</b>	<b>22,017</b>	<b>22,437</b>	<b>22,037</b>	<b>(400)</b>

2020 COOK COUNTY EXECUTIVE BUDGET RECOMMENDATION BY OFFICE



Full Time Equivalent (FTE)

Health and Hospitals System	6,720	Public Defender	692	Cook County Board of Commissioners	91
Sheriff	5,946	Assessor	282	Public Administrator	15
Chief Judge	3,004	County Clerk	265	Board of Election Commissioners	4
Offices Under the President*	1,796	Treasurer	87		
States Attorney	1,359	Recorder of Deeds	121		
Clerk of the Circuit Court	1,479	Board of Review	142		

\*The following bureaus and their departments fall under the President's Budget Appropriations:  
 Offices Under The President: Office of the President, Judicial Advisory Council  
 Bureau of Administration: Office of the Chief Administrative Officer, Environmental and Sustainability, Medical Examiner, Department of Homeland Security and Emergency Management Agency, Department of Adoption and Family Supportive Services, Department of Transportation and Highways, MIF - Illinois First (Is), Township Roads, Animal Rabies and Control, County Law Library, Environmental Control Solid Waste Fee  
 Bureau of Finance: Office of the Chief Financial Officer, Revenue, Risk Management, Budget and Management Services, County Comptroller, Contract Compliance, Chief Resource Agent, Self-Insurance Fund, Annuities and Benefits, Board and Interest Fund  
 Board of Health: Bureau of Health Services, Department of Human Resources, Employee Appeals Board  
 Bureau of Technology: Enterprise Technology, Enterprise Resource Planning, Geographic Information Systems  
 County Auditor  
 Department of Administrative Hearings  
 Department of Human Rights and Ethics  
 Bureau of Economic Development: Planning, Development, Building and Zoning, Zoning Board of Appeals  
 Bureau of Asset Management: Asset Management, Facilities

**SUMMARY OF APPROPRIATIONS AND EXP BY FUND AND DEPARTMENT**

Funds	FY 2016		FY 2017		FY 2018		FY 2019		FY 2020		Difference FY20 - FY19
	Expenditures	Appropriations	Expenditures	Appropriations	Expenditures	Appropriations	Expenditures	Appropriations	Recommendations		
<b>General Fund</b>											
Corporate Fund	434,396,174	446,702,718	523,142,569	543,530,225	528,609,355	547,451,584	368,442,684	573,571,295	572,746,811		(824,484)
Public Safety Fund	1,303,509,839	1,287,733,282	1,295,864,634	1,328,692,540	1,245,963,783	1,252,319,381	943,878,766	1,293,807,473	1,337,545,218		43,737,745
<b>Total General Fund</b>	<b>\$1,737,906,013</b>	<b>\$1,734,436,000</b>	<b>\$1,819,007,203</b>	<b>\$1,872,222,765</b>	<b>\$1,774,573,139</b>	<b>\$1,799,770,965</b>	<b>\$1,312,321,450</b>	<b>\$1,867,378,768</b>	<b>\$1,910,292,028</b>		<b>\$42,913,260</b>
Health Enterprise Fund	1,625,739,033	1,640,352,195	1,571,386,406	1,591,930,790	2,620,617,610	2,043,194,423	2,289,063,677	2,690,454,544	2,823,986,341		133,541,797
<b>Total General and Enterprise</b>	<b>\$3,363,645,046</b>	<b>\$3,374,788,195</b>	<b>\$3,390,393,609</b>	<b>\$3,464,153,555</b>	<b>\$4,395,190,748</b>	<b>\$3,842,965,388</b>	<b>\$3,601,385,126</b>	<b>\$4,557,833,312</b>	<b>\$4,734,288,369</b>		<b>\$176,455,057</b>
<b>Special Purpose and Election Funds</b>											
Election Fund	41,607,600	42,651,700	23,135,334	22,003,627	43,313,038	41,905,178	15,772,429	22,364,110	51,747,359		29,383,249
Special Purpose Funds	565,246,130	574,921,131	657,294,027	657,775,509	170,180,892	739,461,865	76,575,961	745,357,481	775,726,744		30,369,263
<b>Total Special Purpose and Election Funds</b>	<b>\$606,853,731</b>	<b>\$617,572,831</b>	<b>\$680,429,361</b>	<b>\$679,779,136</b>	<b>\$213,493,930</b>	<b>\$781,367,043</b>	<b>\$92,348,390</b>	<b>\$767,721,591</b>	<b>\$827,474,103</b>		<b>\$59,752,512</b>
Restricted	224,810,553	224,810,553	257,947,797	257,947,797	94,435,234	224,730,534	67,777,629	246,841,233	246,271,445		(2,569,788)
Capital Fund	\$4,195,309,330	\$4,217,171,579	\$4,328,770,767	\$4,401,880,488	\$4,703,119,912	\$4,849,062,965	\$3,761,511,146	\$5,574,396,136	\$5,806,033,917		\$233,637,781
<b>Grand Total</b>	<b>\$4,305,429,394</b>	<b>\$4,538,717,237</b>	<b>\$4,516,124,831</b>	<b>\$4,826,739,241</b>	<b>\$4,855,555,778</b>	<b>\$5,206,108,246</b>	<b>\$3,836,439,755</b>	<b>\$5,944,788,128</b>	<b>\$6,177,226,080</b>		<b>\$232,437,952</b>

**NOTES:**  
 1. FY2016 - FY2018 Expenditures are restated to match with Trial Balance.  
 2. FY2019 Expenditures are as of Sep 2019. \*\*FY2019 Expenditures for Grants represent the FY2019 total Appropriation as Adjusted.  
 3. FY2020 Capital Improvements excludes capital purchases funded with operating dollars.  
 4. Expenses have been restructured for all years moving fund 11300 - Motor Fuel Tax (MFT) from Capital Fund to Special Purpose Funds

SUMMARY OF APPROPRIATIONS AND EXP BY FUND AND DEPARTMENT

Departments	FY 2016 Expenditures	FY 2016 Appropriations	FY 2017 Expenditures	FY 2017 Appropriations	FY 2018 Expenditures	FY 2018 Appropriations	FY 2019 Expenditures	FY 2019 Appropriations	FY 2020 Recommendation	Difference FY20 - FY19
<b>General Fund</b>										
<b>Corporate Fund</b>										
1010-Office of the President	1,888,513	1,982,892	2,123,955	2,207,512	2,020,595	2,112,278	1,444,469	2,160,108	3,297,511	1,137,403
1021-Office of the Chief Financial Officer	1,025,352	1,015,913	1,226,948	1,321,387	1,211,604	1,200,052	978,630	1,433,179	1,518,072	84,893
1007-Revenue	6,241,531	7,044,988	7,733,014	8,545,358	8,270,246	9,152,512	6,310,674	9,842,559	10,577,679	735,120
1008-Risk Management	1,604,351	1,606,087	2,114,622	2,100,003	2,201,141	2,199,942	1,810,609	2,359,017	2,487,132	128,115
1014-Budget and Management Services	1,773,138	1,629,836	1,949,227	1,941,500	1,848,481	2,115,461	1,406,549	2,112,335	1,750,737	(361,598)
1020-County Comptroller	3,143,208	3,250,938	3,513,941	3,733,592	3,253,892	3,430,055	2,605,941	3,713,574	3,988,823	275,249
1022-Contract Compliance	809,088	859,325	997,167	1,036,953	976,739	1,029,801	884,393	1,069,958	1,124,480	54,522
1030-Chief Procurement Officer	2,797,778	2,923,075	3,180,077	3,421,315	2,953,207	3,313,489	1,987,436	3,376,731	3,438,050	61,319
1009-Enterprise Technology	13,231,387	14,057,116	16,265,397	18,719,225	17,494,748	18,119,668	12,552,188	19,249,891	19,954,086	704,195
1029-Enterprise Resource Planning (ERP)	1,564,144	1,646,778	1,876,668	1,874,290	1,661,811	1,785,536	-	-	-	-
1011-Office of Chief Admin Officer	1,743,833	2,401,356	3,525,184	3,613,655	3,113,968	3,567,132	3,294,999	4,567,023	5,047,592	480,569
1161-Department of Environment and Sustainability	1,496,783	1,639,172	2,083,967	2,014,574	1,716,911	1,916,042	1,562,139	1,977,552	2,173,131	195,579
1500-Department of Transportation And Highways	5,016,116	5,368,815	590,155	848,922	510,898	667,809	225,400	625,000	637,500	12,500
1027-Office of Economic Development	986,796	569,779	884,620	985,463	799,712	805,874	1,065,751	3,722,960	3,885,549	162,589
1013-Planning and Development	1,280,192	1,023,036	1,349,282	997,698	1,727,210	739,818	939,495	1,185,655	1,238,645	52,990
1160-Building and Zoning	3,471,496	3,338,790	4,243,213	4,125,420	4,409,355	4,359,712	3,494,245	4,680,416	4,966,150	285,734
1170-Zoning Board of Appeals	436,398	461,143	522,305	546,881	456,932	507,191	321,656	441,160	453,297	12,137
1032-Department of Human Resources	4,008,897	4,295,374	4,559,186	5,058,482	5,051,792	5,872,448	4,010,278	6,373,979	6,259,519	(114,460)
1019-Employee Appeals Board	71,207	100,870	32,618	91,439	37,288	72,868	28,319	71,940	70,868	(1,072)
1031-Office of Asset Management	2,151,846	2,251,230	2,715,773	3,043,476	3,197,326	3,467,984	2,348,563	3,838,627	4,131,484	292,857
1002-Human Rights And Ethics	740,615	815,762	803,577	942,645	718,673	833,951	590,143	864,860	973,335	108,475
1026-Administrative Hearing Board	1,256,610	1,315,813	1,272,137	1,475,167	1,265,970	1,474,014	970,892	1,454,746	1,480,436	25,690
1070-County Auditor	909,587	934,930	1,085,431	1,156,048	884,591	1,124,875	672,233	1,179,708	1,162,725	(16,983)
1018-Office of The Secretary To The Board of Commissioners	847,539	908,996	2,257,881	2,089,908	1,336,019	1,463,980	1,079,423	1,687,914	1,695,747	7,833
1081-First District	357,793	378,176	351,366	400,000	366,133	400,000	251,018	400,000	400,000	0
1082-Second District	327,012	394,608	331,410	400,000	385,404	400,000	278,148	400,000	400,000	0
1083-Third District	325,228	397,793	331,656	400,000	347,108	400,000	279,582	400,000	400,000	0
1084-Fourth District	384,798	396,549	366,681	400,000	347,132	400,000	263,746	400,000	400,000	0
1085-Fifth District	393,688	397,347	416,316	400,000	397,420	400,000	318,950	470,000	470,000	-
1086-Sixth District	366,809	392,887	344,424	400,000	370,600	400,000	276,488	400,000	400,000	0
1087-Seventh District	389,335	396,957	374,885	400,000	340,572	400,000	209,926	400,000	400,000	0
1088-Eighth District	374,581	392,596	389,098	400,000	354,245	400,000	273,657	400,000	400,000	0
1089-Ninth District	369,834	395,415	372,259	400,000	368,547	400,000	280,496	400,000	400,000	0

SUMMARY OF APPROPRIATIONS AND EXP BY FUND AND DEPARTMENT

Departments	FY 2016		FY 2017		FY 2018		FY 2019		FY 2020		Difference
	Expenditures	Appropriations	Expenditures	Appropriations	Expenditures	Appropriations	Expenditures	Appropriations	Recommendation		FY20 - FY19
1090-Tenth District	291,791	360,003	337,258	400,000	321,117	400,000	220,347	400,000	400,000	400,000	0
1091-Eleventh District	200,062	503,076	232,951	450,000	269,704	450,000	198,077	450,000	450,000	450,000	0
1092-Twelfth District	334,001	395,802	350,004	400,000	281,961	400,000	227,665	400,000	400,000	400,000	0
1093-Thirteenth District	366,910	399,616	415,074	400,000	354,185	400,000	255,509	400,000	400,000	400,000	0
1094-Fourteenth District	361,351	398,182	382,982	400,000	390,029	400,000	258,498	400,000	400,000	400,000	0
1095-Fifteenth District	239,094	393,986	288,666	400,000	355,399	400,000	280,929	400,000	400,000	400,000	-
1096-Sixteenth District	360,786	397,547	382,720	400,000	384,736	400,000	285,217	400,000	400,000	400,000	-
1097-Seventeenth District	392,500	398,993	380,073	400,000	371,205	400,000	283,672	400,000	400,000	400,000	0
1040-County Assessor	21,990,176	24,647,431	25,045,451	26,759,757	23,762,881	24,893,871	17,753,745	25,423,202	27,049,789	27,049,789	1,626,587
1050-Board of Review	9,027,613	8,965,108	11,068,459	11,450,557	10,222,455	10,307,120	8,467,203	11,599,452	13,473,108	13,473,108	1,873,656
1060-County Treasurer	1,094,929	1,150,893	1,087,040	1,295,513	910,773	951,703	591,904	867,096	844,997	844,997	(22,099)
1080-Office of Independent Inspector General	1,857,155	2,032,335	2,021,319	2,141,987	1,960,748	1,964,684	1,318,822	2,012,780	1,858,826	1,858,826	(153,954)
1110-County Clerk	8,238,008	8,250,150	10,074,910	10,561,484	10,455,445	10,874,603	9,638,941	11,163,293	12,169,899	12,169,899	1,006,606
1130-Recorder of Deeds	4,925,717	5,246,777	6,576,410	6,782,074	6,310,375	6,946,022	4,713,432	7,288,592	7,228,962	7,228,962	(59,630)
1452-Veterans Assistance Commission	548,955	575,000	-	-	-	-	-	-	-	-	-
1490-Fixed Charges and Special Purpose Appropriations	322,381,652	327,583,377	394,324,796	405,797,950	401,862,275	413,351,090	270,932,289	430,307,988	420,888,681	420,888,681	(9,419,307)
<b>Total Corporate Fund</b>	<b>\$434,396,174</b>	<b>\$446,702,716</b>	<b>\$523,142,569</b>	<b>\$543,530,225</b>	<b>\$528,609,355</b>	<b>\$547,451,584</b>	<b>\$365,442,684</b>	<b>\$573,571,295</b>	<b>\$572,746,811</b>	<b>\$572,746,811</b>	<b>\$(924,484)</b>
<b>Public Safety Fund</b>											
1205-Justice Advisory Council	568,219	551,455	622,744	669,673	583,851	595,616	496,932	713,571	836,512	836,512	122,941
1259-Medical Examiner	10,716,330	10,981,754	13,201,565	13,647,380	12,725,309	13,738,557	10,384,388	14,566,989	14,509,387	14,509,387	(57,602)
1265-Emergency Management Agency	3,061,644	2,066,102	3,422,512	1,715,422	1,356,428	1,311,501	1,453,298	1,388,815	1,374,985	1,374,985	(13,830)
1451-Department of Adoption and Family Supportive Services	659,552	738,807	905,907	919,383	882,085	908,564	543,282	960,828	629,427	629,427	(351,401)
1200-Department of Facilities Management	44,061,727	44,246,399	52,367,144	53,552,023	51,641,734	53,342,705	41,779,485	55,212,531	56,318,004	56,318,004	1,105,473
1260-Public Defender	65,189,505	64,940,872	73,762,796	75,887,147	73,015,633	75,530,289	56,606,107	77,330,895	78,864,735	78,864,735	1,533,840
1210-Office of the Sheriff	2,284,845	2,265,629	2,444,499	2,426,850	2,301,753	2,025,219	1,405,096	1,725,342	1,687,824	1,687,824	(37,518)
1214-Sheriff's Administration And Human Resources	8,931,563	9,821,744	26,599,136	28,245,473	28,754,636	27,810,910	24,317,022	33,091,740	40,301,291	40,301,291	7,209,551
1216-Office of Prof Review, Prof Integrity Special Investigations	5,822,562	6,124,647	7,925,202	8,734,975	6,588,976	7,427,675	2,872,366	3,676,395	3,223,888	3,223,888	(452,507)
1217-Sheriff's Information Technology	16,925,182	21,109,764	11,432,801	12,270,563	12,573,398	9,069,103	11,162,092	16,644,659	20,426,740	20,426,740	3,782,081
1239-Department of Corrections	337,126,570	327,264,131	394,258,983	401,082,781	353,401,625	363,419,841	264,050,655	361,718,165	337,835,605	337,835,605	(23,882,560)
1249-Sheriff's Merit Board	1,676,506	2,040,012	1,853,276	2,222,460	1,426,896	1,415,777	1,062,331	2,067,674	1,384,902	1,384,902	(682,772)
1230-Court Services Division	84,736,347	87,666,563	100,812,349	100,674,978	97,541,472	96,117,471	73,818,923	98,569,324	101,901,601	101,901,601	3,312,277
1231-Police Department	55,380,352	57,059,457	65,615,864	66,707,120	62,355,679	65,190,652	54,341,055	67,889,431	66,812,990	66,812,990	923,559
1232-Community Corrections Department	-	-	-	-	-	-	-	-	-	-	-
1250-State's Attorney	105,618,756	103,747,610	122,773,006	123,195,674	121,271,275	122,229,716	91,001,058	126,918,774	130,712,627	130,712,627	3,793,853

SUMMARY OF APPROPRIATIONS AND EXP BY FUND AND DEPARTMENT

Departments	FY 2016		FY 2017		FY 2018		FY 2019		FY 2020		Difference
	Expenditures	Appropriations	Expenditures	Appropriations	Expenditures	Appropriations	Expenditures	Appropriations	Recommendation		FY20 - FY19
1310-Office of the Chief Judge	38,770,727	39,950,515	42,026,996	43,653,940	40,083,102	40,680,015	33,553,151	44,132,858	47,036,751		2,903,893
1280-Adult Probation Dept.	42,102,489	43,608,245	49,378,299	49,978,728	50,170,031	48,442,308	38,018,859	50,254,820	54,517,600		4,262,780
1305-Public Guardian	17,794,541	18,253,972	21,350,119	21,864,253	20,318,564	21,255,752	16,018,144	21,494,815	21,733,779		238,964
1312-Forensic Clinical Services	2,391,224	2,889,809	2,835,393	3,149,343	2,608,135	2,734,324	2,037,708	2,763,579	2,910,410		146,831
1313-Social Service	9,465,538	9,637,904	12,757,925	11,326,316	13,338,901	11,715,056	11,166,709	14,229,002	15,118,081		889,079
1326-Juvenile Probation	37,484,392	37,158,149	44,721,379	47,032,765	41,457,793	40,659,295	44,387,681	46,423,157	46,423,157		2,035,476
1300-Judiciary	12,923,135	13,683,358	14,250,213	14,746,170	13,735,150	13,720,794	11,526,843	14,115,802	14,796,562		680,760
1440-Juvenile Temporary Detention Center	58,929,108	57,920,297	68,450,700	70,948,328	64,411,426	61,462,380	46,564,435	64,934,147	63,179,006		(1,755,141)
1335-Clerk of the Circuit Court-Office of Clerk	81,047,128	82,643,016	100,785,018	103,752,464	94,657,918	95,044,437	72,790,257	96,747,653	100,684,237		3,936,584
1300-Public Administrator	1,114,881	1,111,234	1,329,541	1,393,586	1,251,847	1,342,506	972,944	1,318,240	1,385,101		66,861
1499-Fixed Charges and Special Purpose Appropriations	258,721,016	240,251,817	59,981,265	68,694,745	77,510,168	75,128,919	44,932,129	76,913,743	88,204,071		11,290,328
<b>Total Public Safety Fund</b>	<b>\$1,303,509,839</b>	<b>\$1,287,733,282</b>	<b>\$1,295,864,634</b>	<b>\$1,328,692,540</b>	<b>\$1,245,963,783</b>	<b>\$1,252,319,381</b>	<b>\$943,878,766</b>	<b>\$1,293,807,473</b>	<b>\$1,337,545,218</b>		<b>\$43,737,745</b>
<b>Total General Fund</b>	<b>\$1,737,906,013</b>	<b>\$1,734,436,000</b>	<b>\$1,819,007,203</b>	<b>\$1,872,222,765</b>	<b>\$1,774,573,139</b>	<b>\$1,799,770,965</b>	<b>\$1,312,321,450</b>	<b>\$1,867,378,768</b>	<b>\$1,910,292,028</b>		<b>\$42,913,260</b>
<b>Enterprise Funds</b>											
<b>Health Enterprise Fund</b>											
4890-Health System Administration	106,598,135	113,488,087	100,594,814	110,715,475	62,776,076	58,585,420	35,149,588	52,807,903	42,529,427		(10,278,476)
4240-Cermak Health Services	60,529,339	65,591,831	64,567,975	69,156,798	81,651,382	85,257,787	64,470,059	87,200,407	80,792,032		(6,408,375)
4241-Health Services - JTD	3,427,282	3,798,200	3,518,128	3,841,425	4,560,042	4,515,314	4,598,307	7,867,744	7,176,307		(691,437)
4891-Provident Hospital	47,349,127	46,844,425	47,785,090	47,422,810	52,392,426	50,471,208	42,113,807	53,577,464	56,467,378		2,889,914
4893-Ambulatory & Community Health Network of Cook County	59,048,090	78,815,125	64,256,570	78,333,023	98,739,014	112,209,151	83,624,993	129,306,796	81,664,665		(47,642,111)
4894-Ruth M. Rothstein CORE Center	11,970,403	12,183,198	12,985,276	12,835,145	19,612,067	15,083,149	19,207,089	23,599,514	23,101,169		(498,345)
4895-Department of Public Health	9,851,341	10,836,201	9,521,974	9,951,497	10,507,119	12,203,065	7,490,931	13,016,093	10,186,164		(2,831,929)
4896-Managed Care	651,691,910	646,044,653	560,644,886	547,892,626	1,548,819,825	998,985,254	1,434,773,062	1,549,038,935	1,799,936,368		250,897,433
4897-John H. Stroger Jr. Hospital of Cook County	553,516,399	544,088,008	585,037,502	589,061,106	700,702,407	666,208,664	562,307,471	735,841,663	671,529,031		(64,312,632)
4898-Oak Forest Health Center	11,050,033	10,388,027	9,718,050	8,400,339	11,599,611	10,139,449	8,118,027	5,180,497	4,713,220		(467,277)
4899-Special Purpose Appropriations	110,706,974	108,274,440	112,776,141	114,320,546	29,257,641	29,555,962	27,210,344	33,016,528	45,900,560		12,885,032
<b>Total Health Enterprise Fund</b>	<b>\$1,625,739,033</b>	<b>\$1,640,352,195</b>	<b>\$1,571,386,406</b>	<b>\$1,591,930,790</b>	<b>\$2,620,617,610</b>	<b>\$2,043,194,423</b>	<b>\$2,289,063,677</b>	<b>\$2,680,454,544</b>	<b>\$2,823,996,341</b>		<b>\$133,541,797</b>
<b>Total General and Enterprise</b>	<b>\$3,363,645,046</b>	<b>\$3,374,788,195</b>	<b>\$3,390,393,609</b>	<b>\$3,464,153,555</b>	<b>\$4,385,190,748</b>	<b>\$3,842,965,388</b>	<b>\$3,601,385,126</b>	<b>\$4,557,833,312</b>	<b>\$4,734,288,369</b>		<b>\$176,465,057</b>
<b>Special Purpose and Election Funds</b>											
<b>11306-Election</b>											
1110-County Clerk	35,012,592	24,790,623	19,594,930	20,914,046	24,114,596	24,175,579	14,906,372	21,243,383	28,977,235		7,733,852
1525-Board of Elec Comm-Election Fund	6,595,008	17,861,077	3,540,404	1,089,581	19,198,442	17,729,599	866,057	1,120,727	22,770,124		21,649,397



**SUMMARY OF APPROPRIATIONS AND EXP BY FUND AND DEPARTMENT**

Departments	FY 2016 Expenditures	FY 2016 Appropriations	FY 2017 Expenditures	FY 2017 Appropriations	FY 2017 Expenditures	FY 2017 Appropriations	FY 2018 Expenditures	FY 2018 Appropriations	FY 2018 Expenditures	FY 2019 Expenditures	FY 2019 Appropriations	FY 2020 Recommendation	Difference FY20 - FY19
<b>11248-Lead Poisoning Prevention</b>													
4800-Health System Administration	\$41,607,600	\$42,651,700	\$23,135,334	\$22,003,627	\$43,313,038	\$41,905,178	\$15,772,429	\$22,364,110	\$51,747,359	\$23,383,249			
<b>Total 11248-Lead Poisoning Prevention</b>	\$41,607,600	\$42,651,700	\$23,135,334	\$22,003,627	\$43,313,038	\$41,905,178	\$15,772,429	\$22,364,110	\$51,747,359	\$23,383,249			
<b>11249-Geographical Information System</b>													
1009-Enterprise Technology	597,522	1,398,334	670,786	4,142,223	1,154,128	4,123,073	492,531	3,363,457	3,210,793	(152,664)			
<b>Total 11249-Geographical Information System</b>	\$597,522	\$1,398,334	\$670,786	\$4,142,223	\$1,154,128	\$4,123,073	\$492,531	\$3,363,457	\$3,210,793	\$(152,664)			
<b>11252-State's Attorney Narcotics Forfeiture</b>													
1250-State's Attorney	6,046,334	18,215,604	7,017,843	12,733,799	8,041,391	13,334,379	2,736,829	12,781,198	7,474,432	(5,306,766)			
<b>Total 11252-State's Attorney Narcotics Forfeiture</b>	\$6,046,334	\$18,215,604	\$7,017,843	\$12,733,799	\$8,041,391	\$13,334,379	\$2,736,829	\$12,781,198	\$7,474,432	\$(5,306,766)			
<b>11255-Suburban Tuberculosis Sanitarium District</b>													
4800-Health System Administration	3,666,510	4,171,887	2,991,910	3,382,089	(3,277,650)	1,615,765	1,322,054	1,738,253	2,200,035	461,782			
<b>Total 11255-Suburban Tuberculosis Sanitarium District</b>	\$3,666,510	\$4,171,887	\$2,991,910	\$3,382,089	\$(3,277,650)	\$1,615,765	\$1,322,054	\$1,738,253	\$2,200,035	\$461,782			
<b>11258-Clerk Circuit Court Administrative</b>													
1335-Clerk of the Circuit Court-Office of Clerk	859,232	867,449	714,537	739,048	702,855	708,271	563,940	769,947	692,586	(77,361)			
<b>Total 11258-Clerk Circuit Court Administrative</b>	\$859,232	\$867,449	\$714,537	\$739,048	\$702,855	\$708,271	\$563,940	\$769,947	\$692,586	\$(77,361)			
<b>11259-GIS Fee</b>													
1130-Recorder of Deeds	1,782,082	2,169,922	1,497,208	1,503,843	1,497,803	1,575,872	1,069,032	1,509,487	1,519,857	10,370			
<b>Total 11259-GIS Fee</b>	\$1,782,082	\$2,169,922	\$1,497,208	\$1,503,843	\$1,497,803	\$1,575,872	\$1,069,032	\$1,509,487	\$1,519,857	\$10,370			
<b>11260-Recorder Of Deeds Rental Housing Support Fee</b>													
1130-Recorder of Deeds	280,749	280,749	232,288	457,117	225,561	288,640	234,937	277,451	289,872	12,421			
<b>Total 11260-Recorder Of Deeds Rental Housing Support Fee</b>	\$280,749	\$280,749	\$232,288	\$457,117	\$225,561	\$288,640	\$234,937	\$277,451	\$289,872	\$12,421			
<b>11261-Chief Judge Children's Waiting Room</b>													
1310-Office of the Chief Judge	2,391,909	2,675,642	2,369,634	2,533,548	2,626,310	2,860,451	1,417,108	1,804,731	-	(1,804,731)			
<b>Total 11261-Chief Judge Children's Waiting Room</b>	\$2,391,909	\$2,675,642	\$2,369,634	\$2,533,548	\$2,626,310	\$2,860,451	\$1,417,108	\$1,804,731	-	\$(1,804,731)			
<b>11262-Sheriffs Women's Justice Services</b>													
1210-Office of the Sheriff	40,000	40,000	20,000	20,000	20,000	20,000	20,000	60,000	75,000	15,000			
<b>Total 11262-Sheriffs Women's Justice Services</b>	\$40,000	\$40,000	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$60,000	\$75,000	\$15,000			
<b>11263-Chief Judge Mental Health Court</b>													
1310-Office of the Chief Judge	701,539	701,539	701,254	701,254	265,813	550,000	345,000	690,000	-	(690,000)			

SUMMARY OF APPROPRIATIONS AND EXP BY FUND AND DEPARTMENT

Departments	FY 2016 Expenditures	FY 2016 Appropriations	FY 2017 Expenditures	FY 2017 Appropriations	FY 2018 Expenditures	FY 2018 Appropriations	FY 2019 Expenditures	FY 2019 Appropriations	FY 2020 Recommendation	Difference FY20 - FY19
<b>Total 11263-Chief Judge Mental Health Court</b>	<b>\$701,539</b>	<b>\$701,539</b>	<b>\$701,254</b>	<b>\$701,254</b>	<b>\$265,813</b>	<b>\$550,000</b>	<b>\$345,000</b>	<b>\$690,000</b>	-	<b>\$(690,000)</b>
<b>11264-Chief Judge Peer Jury</b>										
1310-Office of the Chief Judge	301,148	301,148	301,107	301,107	92,293	160,070	140,624	281,070	-	(281,070)
<b>Total 11264-Chief Judge Peer Jury</b>	<b>\$301,148</b>	<b>\$301,148</b>	<b>\$301,107</b>	<b>\$301,107</b>	<b>\$92,293</b>	<b>\$160,070</b>	<b>\$140,624</b>	<b>\$281,070</b>	-	<b>\$(281,070)</b>
<b>11265-Chief Judge Drug Court</b>										
1310-Office of the Chief Judge	301,246	301,246	301,071	301,071	199,352	229,352	57,493	114,985	-	(114,985)
<b>Total 11265-Chief Judge Drug Court</b>	<b>\$301,246</b>	<b>\$301,246</b>	<b>\$301,071</b>	<b>\$301,071</b>	<b>\$199,352</b>	<b>\$229,352</b>	<b>\$57,493</b>	<b>\$114,985</b>	-	<b>\$(114,985)</b>
<b>11266-Vehicle Purchase</b>										
1210-Office of the Sheriff	-	500,000	23,527	277,500	-	200,000	674,968	750,000	500,000	(250,000)
<b>Total 11266-Vehicle Purchase</b>	<b>-</b>	<b>\$500,000</b>	<b>\$23,527</b>	<b>\$277,500</b>	<b>-</b>	<b>\$200,000</b>	<b>\$674,968</b>	<b>\$750,000</b>	<b>\$500,000</b>	<b>\$(250,000)</b>
<b>11268-Assessor Special Revenue</b>										
1040-County Assessor	694,116	815,000	-	815,000	815,000	815,000	-	800,000	747,987	(52,013)
<b>Total 11268-Assessor Special Revenue</b>	<b>\$694,116</b>	<b>\$815,000</b>	<b>-</b>	<b>\$815,000</b>	<b>\$815,000</b>	<b>\$815,000</b>	<b>-</b>	<b>\$800,000</b>	<b>\$747,987</b>	<b>\$(52,013)</b>
<b>11269-Circuit Court Electronic Citation</b>										
1335-Clerk of the Circuit Court-Office of Clerk	244,451	300,000	-	250,000	-	250,000	124,399	325,110	336,450	11,340
<b>Total 11269-Circuit Court Electronic Citation</b>	<b>\$244,451</b>	<b>\$300,000</b>	<b>-</b>	<b>\$250,000</b>	<b>-</b>	<b>\$250,000</b>	<b>\$124,399</b>	<b>\$325,110</b>	<b>\$336,450</b>	<b>\$11,340</b>
<b>11271-State's Attorney Records Automation Fund</b>										
1250-State's Attorney	71,271	158,000	11,177	138,891	3,926	139,891	219,698	489,968	332,345	(157,623)
<b>Total 11271-State's Attorney Records Automation Fund</b>	<b>\$71,271</b>	<b>\$158,000</b>	<b>\$11,177</b>	<b>\$138,891</b>	<b>\$3,926</b>	<b>\$139,891</b>	<b>\$219,698</b>	<b>\$489,968</b>	<b>\$332,345</b>	<b>\$(157,623)</b>
<b>11272-Public Defender Records Automation Fund</b>										
1260-Public Defender	158,000	158,000	103,500	138,000	138,869	138,869	724	138,869	305,056	166,187
<b>Total 11272-Public Defender Records Automation Fund</b>	<b>\$158,000</b>	<b>\$158,000</b>	<b>\$103,500</b>	<b>\$138,000</b>	<b>\$138,869</b>	<b>\$138,869</b>	<b>\$724</b>	<b>\$138,869</b>	<b>\$305,056</b>	<b>\$166,187</b>
<b>11273-Environmental Control Solid Waste Management</b>										
1161-Department of Environment and Sustainability	81,604	517,590	178,160	559,102	200,958	502,766	127,230	525,075	680,151	155,076
<b>Total 11273-Environmental Control Solid Waste Management</b>	<b>\$81,604</b>	<b>\$517,590</b>	<b>\$178,160</b>	<b>\$559,102</b>	<b>\$200,958</b>	<b>\$502,766</b>	<b>\$127,230</b>	<b>\$525,075</b>	<b>\$680,151</b>	<b>\$155,076</b>
<b>11274-Land Bank Authority</b>										
1586-Land Bank Authority	7,042,513	6,407,671	14,949,669	27,060,000	13,665,963	17,859,593	7,645,879	15,820,000	16,571,825	751,825
<b>Total 11274-Land Bank Authority</b>	<b>\$7,042,513</b>	<b>\$6,407,671</b>	<b>\$14,949,669</b>	<b>\$27,060,000</b>	<b>\$13,665,963</b>	<b>\$17,859,593</b>	<b>\$7,645,879</b>	<b>\$15,820,000</b>	<b>\$16,571,825</b>	<b>\$751,825</b>
<b>11275-HUD Section 108 Loan Program</b>										
1027-Office of Economic Development	55,572	-	89,284	350,000	10,514	309,675	-	100,000	100,000	-

**SUMMARY OF APPROPRIATIONS AND EXP BY FUND AND DEPARTMENT**

Departments	FY 2016 Expenditures	FY 2016 Appropriations	FY 2017 Expenditures	FY 2017 Appropriations	FY 2018 Expenditures	FY 2018 Appropriations	FY 2019 Expenditures	FY 2019 Appropriations	FY 2020 Recommendation	Difference FY20 - FY19
Total 11275-HUD Section 108 Loan Program	\$55,572	-	\$89,284	\$550,000	\$10,514	\$309,675	\$100,000	-	\$100,000	-
<b>11276-Erroneous Homestead Exemption Recovery</b>										
1040-County Assessor	-	-	1,678,220	2,672,282	1,772,972	2,334,060	1,260,511	2,250,941	1,477,771	(773,170)
<b>Total 11276-Erroneous Homestead Exemption Recovery</b>	-	-	\$1,678,220	\$2,672,282	\$1,772,972	\$2,334,060	\$1,260,511	\$2,250,941	\$1,477,771	\$(773,170)
<b>11277-Pharmaceutical Disposal Fund</b>										
1210-Office of the Sheriff	-	-	-	-	698	10,000	-	10,000	100,000	90,000
<b>Total 11277-Pharmaceutical Disposal Fund</b>	-	-	-	-	\$698	\$10,000	-	\$10,000	\$100,000	\$90,000
<b>11302-Township Roads</b>										
1500-Department of Transportation And Highways	1,167,432	-	69,817	-	196,462	3,500,000	584,934	3,125,258	3,400,656	275,388
<b>Total 11302-Township Roads</b>	\$1,167,432	-	\$69,817	-	\$196,462	\$3,500,000	\$584,934	\$3,125,258	\$3,400,656	\$275,388
<b>11310-County Law Library</b>										
1530-Cook County Law Library	4,883,591	4,929,020	4,635,224	4,891,570	3,985,336	4,242,953	3,116,616	4,394,076	4,495,019	100,943
<b>Total 11310-County Law Library</b>	\$4,883,591	\$4,929,020	\$4,635,224	\$4,891,570	\$3,985,336	\$4,242,953	\$3,116,616	\$4,394,076	\$4,495,019	\$100,943
<b>11312-Animal Control</b>										
1510-Cook County Animal and Rabies Control	2,863,438	3,606,405	3,314,576	4,795,521	3,492,015	6,037,791	2,358,348	5,534,288	13,500,110	7,965,822
<b>Total 11312-Animal Control</b>	\$2,863,438	\$3,606,405	\$3,314,576	\$4,795,521	\$3,492,015	\$6,037,791	\$2,358,348	\$5,534,288	\$13,500,110	\$7,965,822
<b>11314-County Recorder Document Storage System</b>										
1130-Recorder of Deeds	4,765,364	4,925,288	3,730,628	3,782,689	2,771,229	2,987,772	2,149,286	3,128,734	3,481,500	352,766
<b>Total 11314-County Recorder Document Storage System</b>	\$4,765,364	\$4,925,288	\$3,730,628	\$3,782,689	\$2,771,229	\$2,987,772	\$2,149,286	\$3,128,734	\$3,481,500	\$352,766
<b>11316-County Clerk Automation</b>										
1110-County Clerk	1,425,574	1,579,042	1,268,556	1,683,208	1,320,204	1,451,992	1,223,827	1,554,809	1,646,593	91,784
<b>Total 11316-County Clerk Automation</b>	\$1,425,574	\$1,579,042	\$1,268,556	\$1,683,208	\$1,320,204	\$1,451,992	\$1,223,827	\$1,554,809	\$1,646,593	\$91,784
<b>11318-Circuit Court Document Storage</b>										
1335-Clerk of the Circuit Court-Office of Clerk	8,134,165	8,979,522	7,822,653	8,687,391	6,678,495	8,082,154	5,333,183	9,366,351	9,285,279	(81,072)
<b>Total 11318-Circuit Court Document Storage</b>	\$8,134,165	\$8,979,522	\$7,822,653	\$8,687,391	\$6,678,495	\$8,082,154	\$5,333,183	\$9,366,351	\$9,285,279	\$(81,072)
<b>11320-Circuit Court Automation</b>										
1335-Clerk of the Circuit Court-Office of Clerk	9,332,333	10,314,789	9,161,732	9,900,042	8,873,023	9,558,530	8,258,508	10,505,284	10,650,000	144,716
<b>Total 11320-Circuit Court Automation</b>	\$9,332,333	\$10,314,789	\$9,161,732	\$9,900,042	\$8,873,023	\$9,558,530	\$8,258,508	\$10,505,284	\$10,650,000	\$144,716
<b>11322-Circuit Court Illinois Dispute Resolution</b>										
1310-Office of the Chief Judge	192,563	251,503	190,594	196,547	202,232	216,648	195,182	226,648	218,207	(8,441)

SUMMARY OF APPROPRIATIONS AND EXP BY FUND AND DEPARTMENT

Departments	FY 2016 Expenditures	FY 2016 Appropriations	FY 2017 Expenditures	FY 2017 Appropriations	FY 2018 Expenditures	FY 2018 Appropriations	FY 2019 Expenditures	FY 2019 Appropriations	FY 2020 Recommendation	Difference FY20 - FY19
<b>Total 11322-Circuit Court Illinois Dispute Resolution</b>	\$192,563	\$251,503	\$190,594	\$196,547	\$202,232	\$216,648	\$195,182	\$226,648	\$218,207	\$(8,441)
<b>11324-Sheriff 911 - Intergovernmental Agreement - ETSB</b>										
1210-Office of the Sheriff	1,855,158	3,106,103	1,731,984	1,917,470	(1,318,706)	1,749,200	1,252,185	1,837,848	1,766,307	(71,541)
<b>Total 11324-Sheriff 911 - Intergovernmental Agreement - ETSB</b>	\$1,855,158	\$3,106,103	\$1,731,984	\$1,917,470	\$(1,318,706)	\$1,749,200	\$1,252,185	\$1,837,848	\$1,766,307	\$(71,541)
<b>11326-Adult Probation Service Fee</b>										
1310-Office of the Chief Judge	3,775,670	4,165,840	3,978,985	6,055,156	2,204,805	3,299,170	2,422,735	3,845,232	2,725,000	(1,120,232)
<b>Total 11326-Adult Probation Service Fee</b>	\$3,775,670	\$4,165,840	\$3,978,985	\$6,055,156	\$2,204,805	\$3,299,170	\$2,422,735	\$3,845,232	\$2,725,000	\$(1,120,232)
<b>11328-Social Services Probation Court Fee</b>										
1310-Office of the Chief Judge	4,263,407	4,415,891	3,425,121	5,830,592	2,365,348	4,019,245	1,730,110	2,481,600	2,389,387	(92,213)
<b>Total 11328-Social Services Probation Court Fee</b>	\$4,263,407	\$4,415,891	\$3,425,121	\$5,830,592	\$2,365,348	\$4,019,245	\$1,730,110	\$2,481,600	\$2,389,387	\$(92,213)
<b>11854-County Treasurer Tax Sales Automation</b>										
1060-County Treasurer	9,460,254	11,137,938	10,231,422	11,690,191	10,160,552	11,994,938	7,635,902	11,846,309	12,441,151	594,842
<b>Total 11854-County Treasurer Tax Sales Automation</b>	\$9,460,254	\$11,137,938	\$10,231,422	\$11,690,191	\$10,160,552	\$11,994,938	\$7,635,902	\$11,846,309	\$12,441,151	\$594,842
<b>11856-MFT Illinois First (1st)</b>										
1500-Department of Transportation And Highways	23,196,876	25,925,235	37,412,354	48,214,617	37,199,939	44,526,189	31,925,809	48,647,309	48,678,240	30,931
<b>Total 11856-MFT Illinois First (1st)</b>	\$23,196,876	\$25,925,235	\$37,412,354	\$48,214,617	\$37,199,939	\$44,526,189	\$31,925,809	\$48,647,309	\$48,678,240	\$30,931
<b>11278-Sheriffs Operations State Asset Forfeiture</b>										
1210-Office of the Sheriff	-	-	-	-	180,648	-	209,597	550,000	985,843	435,843
<b>Total 11278-Sheriffs Operations State Asset Forfeiture</b>	-	-	-	-	\$180,648	-	\$209,597	\$550,000	\$985,843	\$435,843
<b>11279-Sheriffs Money Laundering State Asset Forfeiture</b>										
1210-Office of the Sheriff	-	-	-	-	2,317	-	34,671	71,000	78,840	7,840
<b>Total 11279-Sheriff's Money Laundering State Asset Forfeiture</b>	-	-	-	-	\$2,317	-	\$34,671	\$71,000	\$78,840	\$7,840
<b>11280-Board of Review Operation and Administrative</b>										
1050-Board of Review	-	-	-	-	-	-	539,566	1,121,040	-	(1,121,040)
<b>Total 11280-Board of Review Operation and Administrative</b>	-	-	-	-	-	-	\$539,566	\$1,121,040	-	\$(1,121,040)
<b>11281-PEG Access Support Fund</b>										
1011-Office of Chief Admin Officer	-	-	-	-	-	-	-	-	82,000	82,000
<b>Total 11281-PEG Access Support Fund</b>	-	-	-	-	-	-	-	-	\$82,000	\$82,000
<b>11282-Assessor GIS Fee Fund</b>										
1040-County Assessor	-	-	-	-	-	-	-	-	767,248	767,248

**SUMMARY OF APPROPRIATIONS AND EXP BY FUND AND DEPARTMENT**

Departments	FY 2016 Expenditures	FY 2016 Appropriations	FY 2017 Expenditures	FY 2017 Appropriations	FY 2018 Expenditures	FY 2018 Appropriations	FY 2019 Expenditures	FY 2019 Appropriations	FY 2020 Recommendation	Difference FY20 - FY19
<b>Total 11282-Assessor GIS Fee Fund</b>	-	-	-	-	-	-	-	-	\$767,248	\$767,248
<b>11300-Motor Fuel Tax</b>										
1500-Department of Transportation And Highways	37,177,372	-	35,634,420	-	47,467,143	90,485,582	20,627,691	118,055,545	157,741,939	39,686,394
<b>Total 11300-Motor Fuel Tax</b>	<b>\$37,177,372</b>	<b>-</b>	<b>\$35,634,420</b>	<b>-</b>	<b>\$47,467,143</b>	<b>\$90,485,582</b>	<b>\$20,627,691</b>	<b>\$118,055,545</b>	<b>\$157,741,939</b>	<b>\$39,686,394</b>
<b>11250-Self Insurance</b>										
1021-Office of the Chief Financial Officer	(17,789,202)	-	11,327,505	-	10,053,498	-	(34,567,911)	-	-	-
<b>Total 11250-Self Insurance</b>	<b>\$(17,789,202)</b>	<b>-</b>	<b>\$11,327,505</b>	<b>-</b>	<b>\$10,053,498</b>	<b>-</b>	<b>\$(34,567,911)</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>11303-Annuity and Benefit Fund</b>										
1500-Annuity and Benefits	191,243,804	195,622,621	208,226,206	208,226,206	-	211,449,245	(238,773)	209,506,964	200,999,170	(8,567,794)
<b>Total 11303-Annuity and Benefit Fund</b>	<b>\$191,243,804</b>	<b>\$195,622,621</b>	<b>\$208,226,206</b>	<b>\$208,226,206</b>	<b>-</b>	<b>\$211,449,245</b>	<b>\$(238,773)</b>	<b>\$209,506,964</b>	<b>\$200,999,170</b>	<b>\$(8,567,794)</b>
<b>11716-Bond and Interest Ser 1999 B Refunding</b>										
1700-Bond and Interest	250,000,000	250,000,000	277,133,392	277,133,392	-	280,368,569	-	259,871,339	259,940,094	68,755
<b>Total 11716-Bond and Interest Ser 1999 B Refunding</b>	<b>\$250,000,000</b>	<b>\$250,000,000</b>	<b>\$277,133,392</b>	<b>\$277,133,392</b>	<b>-</b>	<b>\$280,368,569</b>	<b>-</b>	<b>\$259,871,339</b>	<b>\$259,940,094</b>	<b>\$68,755</b>
<b>Total Special Purpose and Election Funds</b>	<b>\$606,853,731</b>	<b>\$617,572,831</b>	<b>\$680,429,361</b>	<b>\$679,779,136</b>	<b>\$213,493,930</b>	<b>\$781,367,043</b>	<b>\$92,348,390</b>	<b>\$767,721,591</b>	<b>\$827,474,103</b>	<b>\$69,752,512</b>
Restricted	224,810,553	224,810,553	257,947,797	257,947,797	94,435,234	224,730,534	67,777,629	248,841,233	246,271,445	(2,569,788)
<b>Total Operating Fund</b>	<b>\$4,217,171,579</b>	<b>\$4,328,770,767</b>	<b>\$4,401,880,488</b>	<b>\$4,401,880,488</b>	<b>\$4,703,119,912</b>	<b>\$4,849,062,965</b>	<b>\$3,761,511,146</b>	<b>\$5,574,396,136</b>	<b>\$5,608,033,917</b>	<b>\$233,637,781</b>
Capital Improvements	\$27,538,464	\$321,545,658	\$137,864,691	\$424,858,763	-	\$357,045,281	\$7,386,523	\$370,391,992	\$369,192,163	\$(1,199,829)
<b>Grand Total</b>	<b>\$4,222,847,793</b>	<b>\$4,638,717,237</b>	<b>\$4,466,635,458</b>	<b>\$4,826,739,241</b>	<b>\$4,703,119,912</b>	<b>\$5,206,108,246</b>	<b>\$3,768,897,669</b>	<b>\$5,944,788,128</b>	<b>\$6,177,226,080</b>	<b>\$232,437,952</b>

**NOTES:**  
 1. FY2016 - FY2018 Expenditures are restated to match with Trial Balance.  
 2. FY2019 Expenditures are as of Sep 2019. \*FY2019 Expenditures for Grants represent the FY2019 total Appropriation as Adjusted.  
 3. FY2020 Capital Improvements excludes capital purchases funded with operating dollars.  
 4. Expenses have been restructured for all years moving fund 11300 - Motor Fuel Tax (MFT) from Capital Fund to Special Purpose Funds

SUMMARY OF APPROPRIATIONS AND EXP BY CONTROL OFFICER

Control Officers	FY 2016 Expenditures	FY 2016 Appropriations	FY 2017 Expenditures	FY 2017 Appropriations	FY 2018 Expenditures	FY 2018 Appropriations	FY 2019 Expenditures	FY 2019 Appropriations	FY 2020 Recommendation	Difference FY20 - FY19
<b>General Funds</b>										
1025-Offices Under the President	181,905,845	184,078,407	208,951,151	216,192,033	205,987,929	215,275,743	160,768,492	226,494,607	233,149,852	6,655,245
1151-Elected And Appointed Officials	974,897,500	982,522,389	1,155,749,991	1,181,538,037	1,089,212,768	1,096,015,214	835,688,540	1,133,662,430	1,168,049,424	34,386,994
1588-Fixed Charges	581,102,668	567,835,194	454,306,061	474,492,695	479,372,442	488,480,009	315,864,418	507,221,731	509,092,752	1,871,021
<b>Total General Funds</b>	<b>\$1,737,906,013</b>	<b>\$1,734,436,000</b>	<b>\$1,819,007,203</b>	<b>\$1,872,222,765</b>	<b>\$1,774,573,139</b>	<b>\$1,799,770,965</b>	<b>\$1,312,321,450</b>	<b>\$1,867,378,768</b>	<b>\$1,910,292,028</b>	<b>\$42,913,260</b>
<b>Health Enterprise Fund</b>										
4010-Cook County Health & Hospital Systems Board	1,625,739,033	1,640,352,195	1,571,386,406	1,591,930,790	2,620,617,610	2,043,194,423	2,289,063,677	2,690,454,544	2,823,996,341	133,541,797
<b>Total Health Enterprise Fund</b>	<b>\$1,625,739,033</b>	<b>\$1,640,352,195</b>	<b>\$1,571,386,406</b>	<b>\$1,591,930,790</b>	<b>\$2,620,617,610</b>	<b>\$2,043,194,423</b>	<b>\$2,289,063,677</b>	<b>\$2,690,454,544</b>	<b>\$2,823,996,341</b>	<b>\$133,541,797</b>
<b>Total General and Enterprise Funds</b>	<b>\$3,363,645,046</b>	<b>\$3,374,788,195</b>	<b>\$3,390,393,609</b>	<b>\$3,464,153,555</b>	<b>\$4,395,190,748</b>	<b>\$3,842,965,388</b>	<b>\$3,601,385,126</b>	<b>\$4,557,833,312</b>	<b>\$4,734,288,369</b>	<b>\$176,455,057</b>
<b>Special Purpose</b>										
<b>11306-Election</b>										
1151-Elected And Appointed Officials	41,607,600	42,651,700	23,135,334	22,003,627	43,313,038	41,905,178	15,772,429	22,364,110	51,747,359	29,383,249
<b>Total 11306-Election</b>	<b>\$41,607,600</b>	<b>\$42,651,700</b>	<b>\$23,135,334</b>	<b>\$22,003,627</b>	<b>\$43,313,038</b>	<b>\$41,905,178</b>	<b>\$15,772,429</b>	<b>\$22,364,110</b>	<b>\$51,747,359</b>	<b>\$29,383,249</b>
<b>11248-Lead Poisoning Prevention</b>										
4010-Cook County Health & Hospital Systems Board	597,522	1,398,334	670,786	4,142,223	1,154,128	4,123,073	492,531	3,363,457	3,210,793	(152,664)
<b>Total 11248-Lead Poisoning Prevention</b>	<b>\$597,522</b>	<b>\$1,398,334</b>	<b>\$670,786</b>	<b>\$4,142,223</b>	<b>\$1,154,128</b>	<b>\$4,123,073</b>	<b>\$492,531</b>	<b>\$3,363,457</b>	<b>\$3,210,793</b>	<b>\$(152,664)</b>
<b>11249-Geographical Information System</b>										
1025-Offices Under the President	6,046,334	18,215,604	7,017,843	12,733,799	8,041,391	13,334,379	2,736,829	12,781,198	7,474,432	(5,306,766)
<b>Total 11249-Geographical Information System</b>	<b>\$6,046,334</b>	<b>\$18,215,604</b>	<b>\$7,017,843</b>	<b>\$12,733,799</b>	<b>\$8,041,391</b>	<b>\$13,334,379</b>	<b>\$2,736,829</b>	<b>\$12,781,198</b>	<b>\$7,474,432</b>	<b>\$(5,306,766)</b>
<b>11252-State's Attorney Narcotics Forfeiture</b>										
1151-Elected And Appointed Officials	3,666,510	4,171,887	2,991,910	3,382,089	(3,277,650)	1,615,765	1,322,054	1,738,253	2,200,035	461,782
<b>Total 11252-State's Attorney Narcotics Forfeiture</b>	<b>\$3,666,510</b>	<b>\$4,171,887</b>	<b>\$2,991,910</b>	<b>\$3,382,089</b>	<b>\$(3,277,650)</b>	<b>\$1,615,765</b>	<b>\$1,322,054</b>	<b>\$1,738,253</b>	<b>\$2,200,035</b>	<b>\$461,782</b>
<b>11255-Suburban Tuberculosis Sanitarium District</b>										
4010-Cook County Health & Hospital Systems Board	3,982,542	5,982,153	4,147,663	5,695,934	6,189,595	7,496,161	3,351,539	5,087,305	3,900,000	(1,187,305)
<b>Total 11255-Suburban Tuberculosis Sanitarium District</b>	<b>\$3,982,542</b>	<b>\$5,982,153</b>	<b>\$4,147,663</b>	<b>\$5,695,934</b>	<b>\$6,189,595</b>	<b>\$7,496,161</b>	<b>\$3,351,539</b>	<b>\$5,087,305</b>	<b>\$3,900,000</b>	<b>\$(1,187,305)</b>
<b>11258-Clerk Circuit Court Administrative</b>										
1151-Elected And Appointed Officials	859,232	867,449	714,537	739,048	702,855	708,271	563,940	769,947	692,586	(77,361)
<b>Total 11258-Clerk Circuit Court Administrative</b>	<b>\$859,232</b>	<b>\$867,449</b>	<b>\$714,537</b>	<b>\$739,048</b>	<b>\$702,855</b>	<b>\$708,271</b>	<b>\$563,940</b>	<b>\$769,947</b>	<b>\$692,586</b>	<b>\$(77,361)</b>
<b>11259-GIS Fee</b>										
1151-Elected And Appointed Officials	1,782,082	2,169,922	1,497,208	1,503,843	1,497,803	1,575,872	1,069,032	1,509,487	1,519,857	10,370
<b>Total 11259-GIS Fee</b>	<b>\$1,782,082</b>	<b>\$2,169,922</b>	<b>\$1,497,208</b>	<b>\$1,503,843</b>	<b>\$1,497,803</b>	<b>\$1,575,872</b>	<b>\$1,069,032</b>	<b>\$1,509,487</b>	<b>\$1,519,857</b>	<b>\$10,370</b>

**SUMMARY OF APPROPRIATIONS AND EXP BY CONTROL OFFICER**

Control Officers	FY 2016 Expenditures	FY 2016 Appropriations	FY 2017 Expenditures	FY 2017 Appropriations	FY 2017 Expenditures	FY 2018 Expenditures	FY 2018 Appropriations	FY 2019 Expenditures	FY 2019 Appropriations	FY 2020 Recommendation	Difference FY20 - FY19
<b>11260-Recorder Of Deeds Rental Housing Support Fee</b>											
1151-Elected And Appointed Officials	280,749	280,749	232,288	457,117	225,561	268,640	277,451	234,937	277,451	289,872	12,421
<b>Total 11260-Recorder Of Deeds Rental Housing Support Fee</b>	<b>\$280,749</b>	<b>\$280,749</b>	<b>\$232,288</b>	<b>\$457,117</b>	<b>\$225,561</b>	<b>\$268,640</b>	<b>\$277,451</b>	<b>\$234,937</b>	<b>\$277,451</b>	<b>\$289,872</b>	<b>\$12,421</b>
<b>11261-Chief Judge Children's Waiting Room</b>											
1151-Elected And Appointed Officials	2,391,909	2,675,642	2,369,634	2,533,548	2,626,310	2,860,451	1,804,731	1,417,108	1,804,731	-	(1,804,731)
<b>Total 11261-Chief Judge Children's Waiting Room</b>	<b>\$2,391,909</b>	<b>\$2,675,642</b>	<b>\$2,369,634</b>	<b>\$2,533,548</b>	<b>\$2,626,310</b>	<b>\$2,860,451</b>	<b>\$1,804,731</b>	<b>\$1,417,108</b>	<b>\$1,804,731</b>	<b>-</b>	<b>\$(1,804,731)</b>
<b>11262-Sheriffs Women's Justice Services</b>											
1151-Elected And Appointed Officials	40,000	40,000	20,000	20,000	20,000	20,000	60,000	-	60,000	75,000	15,000
<b>Total 11262-Sheriffs Women's Justice Services</b>	<b>\$40,000</b>	<b>\$40,000</b>	<b>\$20,000</b>	<b>\$20,000</b>	<b>\$20,000</b>	<b>\$20,000</b>	<b>\$60,000</b>	<b>-</b>	<b>\$60,000</b>	<b>\$75,000</b>	<b>\$15,000</b>
<b>11263-Chief Judge Mental Health Court</b>											
1151-Elected And Appointed Officials	701,539	701,539	701,254	701,254	265,813	550,000	690,000	345,000	690,000	-	(690,000)
<b>Total 11263-Chief Judge Mental Health Court</b>	<b>\$701,539</b>	<b>\$701,539</b>	<b>\$701,254</b>	<b>\$701,254</b>	<b>\$265,813</b>	<b>\$550,000</b>	<b>\$690,000</b>	<b>\$345,000</b>	<b>\$690,000</b>	<b>-</b>	<b>\$(690,000)</b>
<b>11264-Chief Judge Peer Jury</b>											
1151-Elected And Appointed Officials	301,148	301,148	301,107	301,107	92,293	160,070	281,070	140,624	281,070	-	(281,070)
<b>Total 11264-Chief Judge Peer Jury</b>	<b>\$301,148</b>	<b>\$301,148</b>	<b>\$301,107</b>	<b>\$301,107</b>	<b>\$92,293</b>	<b>\$160,070</b>	<b>\$281,070</b>	<b>\$140,624</b>	<b>\$281,070</b>	<b>-</b>	<b>\$(281,070)</b>
<b>11265-Chief Judge Drug Court</b>											
1151-Elected And Appointed Officials	301,246	301,246	301,071	301,071	199,352	229,352	114,985	57,493	114,985	-	(114,985)
<b>Total 11265-Chief Judge Drug Court</b>	<b>\$301,246</b>	<b>\$301,246</b>	<b>\$301,071</b>	<b>\$301,071</b>	<b>\$199,352</b>	<b>\$229,352</b>	<b>\$114,985</b>	<b>\$57,493</b>	<b>\$114,985</b>	<b>-</b>	<b>\$(114,985)</b>
<b>11266-Vehicle Purchase</b>											
1151-Elected And Appointed Officials	-	500,000	23,527	277,500	-	200,000	750,000	674,968	750,000	500,000	(250,000)
<b>Total 11266-Vehicle Purchase</b>	<b>-</b>	<b>\$500,000</b>	<b>\$23,527</b>	<b>\$277,500</b>	<b>-</b>	<b>\$200,000</b>	<b>\$750,000</b>	<b>\$674,968</b>	<b>\$750,000</b>	<b>\$500,000</b>	<b>\$(250,000)</b>
<b>11268-Assessor Special Revenue</b>											
1151-Elected And Appointed Officials	694,116	815,000	-	815,000	815,000	815,000	800,000	-	800,000	747,987	(52,013)
<b>Total 11268-Assessor Special Revenue</b>	<b>\$694,116</b>	<b>\$815,000</b>	<b>-</b>	<b>\$815,000</b>	<b>\$815,000</b>	<b>\$815,000</b>	<b>\$800,000</b>	<b>-</b>	<b>\$800,000</b>	<b>\$747,987</b>	<b>\$(52,013)</b>
<b>11269-Circuit Court Electronic Citation</b>											
1151-Elected And Appointed Officials	244,451	300,000	-	250,000	-	250,000	325,110	124,399	325,110	336,450	11,340
<b>Total 11269-Circuit Court Electronic Citation</b>	<b>\$244,451</b>	<b>\$300,000</b>	<b>-</b>	<b>\$250,000</b>	<b>-</b>	<b>\$250,000</b>	<b>\$325,110</b>	<b>\$124,399</b>	<b>\$325,110</b>	<b>\$336,450</b>	<b>\$11,340</b>
<b>11271-State's Attorney Records Automation Fund</b>											
1151-Elected And Appointed Officials	71,271	158,000	11,177	138,000	3,926	139,891	489,968	219,698	489,968	332,345	(157,623)
<b>Total 11271-State's Attorney Records Automation Fund</b>	<b>\$71,271</b>	<b>\$158,000</b>	<b>\$11,177</b>	<b>\$138,000</b>	<b>\$3,926</b>	<b>\$139,891</b>	<b>\$489,968</b>	<b>\$219,698</b>	<b>\$489,968</b>	<b>\$332,345</b>	<b>\$(157,623)</b>

SUMMARY OF APPROPRIATIONS AND EXP BY CONTROL OFFICER

Control Officers	FY 2016 Expenditures	FY 2016 Appropriations	FY 2017 Expenditures	FY 2017 Appropriations	FY 2018 Expenditures	FY 2018 Appropriations	FY 2019 Expenditures	FY 2019 Appropriations	FY 2020 Recommendation	Difference FY20 - FY19
<b>11272-Public Defender Records Automation Fund</b>										
1025-Offices Under the President	158,000	158,000	103,500	138,000	138,869	138,869	724	138,869	305,056	166,187
<b>Total 11272-Public Defender Records Automation Fund</b>	<b>\$158,000</b>	<b>\$158,000</b>	<b>\$103,500</b>	<b>\$138,000</b>	<b>\$138,869</b>	<b>\$138,869</b>	<b>\$724</b>	<b>\$138,869</b>	<b>\$305,056</b>	<b>\$166,187</b>
<b>11273-Environmental Control Solid Waste Management</b>										
1025-Offices Under the President	81,604	517,590	178,160	559,102	200,958	502,766	127,230	525,075	680,151	155,076
<b>Total 11273-Environmental Control Solid Waste Management</b>	<b>\$81,604</b>	<b>\$517,590</b>	<b>\$178,160</b>	<b>\$559,102</b>	<b>\$200,958</b>	<b>\$502,766</b>	<b>\$127,230</b>	<b>\$525,075</b>	<b>\$680,151</b>	<b>\$155,076</b>
<b>11274-Land Bank Authority</b>										
1638-Cook County Land Bank Authority	7,042,513	6,407,671	14,949,669	27,060,000	13,665,963	17,859,593	7,645,879	15,820,000	16,571,825	751,825
<b>Total 11274-Land Bank Authority</b>	<b>\$7,042,513</b>	<b>\$6,407,671</b>	<b>\$14,949,669</b>	<b>\$27,060,000</b>	<b>\$13,665,963</b>	<b>\$17,859,593</b>	<b>\$7,645,879</b>	<b>\$15,820,000</b>	<b>\$16,571,825</b>	<b>\$751,825</b>
<b>11275-HUD Section 108 Loan Program</b>										
1025-Offices Under the President	55,572	-	89,284	350,000	10,514	309,675	-	100,000	100,000	-
<b>Total 11275-HUD Section 108 Loan Program</b>	<b>\$55,572</b>	<b>-</b>	<b>\$89,284</b>	<b>\$350,000</b>	<b>\$10,514</b>	<b>\$309,675</b>	<b>-</b>	<b>\$100,000</b>	<b>\$100,000</b>	<b>-</b>
<b>11276-Erroneous Homestead Exemption Recovery</b>										
1151-Elected And Appointed Officials	-	-	1,678,220	2,672,282	1,772,972	2,334,060	1,260,511	2,250,941	1,477,771	(773,170)
<b>Total 11276-Erroneous Homestead Exemption Recovery</b>	<b>-</b>	<b>-</b>	<b>\$1,678,220</b>	<b>\$2,672,282</b>	<b>\$1,772,972</b>	<b>\$2,334,060</b>	<b>\$1,260,511</b>	<b>\$2,250,941</b>	<b>\$1,477,771</b>	<b>\$(773,170)</b>
<b>11277-Pharmaceutical Disposal Fund</b>										
1151-Elected And Appointed Officials	-	-	-	-	698	10,000	-	10,000	100,000	90,000
<b>Total 11277-Pharmaceutical Disposal Fund</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>\$698</b>	<b>\$10,000</b>	<b>-</b>	<b>\$10,000</b>	<b>\$100,000</b>	<b>\$90,000</b>
<b>11302-Township Roads</b>										
1025-Offices Under the President	1,167,432	-	69,817	-	196,462	3,500,000	584,934	3,125,258	3,400,656	275,398
<b>Total 11302-Township Roads</b>	<b>\$1,167,432</b>	<b>-</b>	<b>\$69,817</b>	<b>-</b>	<b>\$196,462</b>	<b>\$3,500,000</b>	<b>\$584,934</b>	<b>\$3,125,258</b>	<b>\$3,400,656</b>	<b>\$275,398</b>
<b>11310-County Law Library</b>										
1025-Offices Under the President	4,883,591	4,929,020	4,635,224	4,891,570	3,985,336	4,242,953	3,116,616	4,394,076	4,495,019	100,943
<b>Total 11310-County Law Library</b>	<b>\$4,883,591</b>	<b>\$4,929,020</b>	<b>\$4,635,224</b>	<b>\$4,891,570</b>	<b>\$3,985,336</b>	<b>\$4,242,953</b>	<b>\$3,116,616</b>	<b>\$4,394,076</b>	<b>\$4,495,019</b>	<b>\$100,943</b>
<b>11312-Animal Control</b>										
1025-Offices Under the President	2,863,438	3,606,405	3,314,576	4,795,521	3,492,015	6,037,791	2,358,348	5,534,288	13,500,110	7,965,822
<b>Total 11312-Animal Control</b>	<b>\$2,863,438</b>	<b>\$3,606,405</b>	<b>\$3,314,576</b>	<b>\$4,795,521</b>	<b>\$3,492,015</b>	<b>\$6,037,791</b>	<b>\$2,358,348</b>	<b>\$5,534,288</b>	<b>\$13,500,110</b>	<b>\$7,965,822</b>
<b>11314-County Recorder Document Storage System</b>										
1151-Elected And Appointed Officials	4,765,364	4,925,288	3,730,628	3,782,689	2,771,229	2,987,772	2,149,286	3,128,734	3,481,500	352,766
<b>Total 11314-County Recorder Document Storage System</b>	<b>\$4,765,364</b>	<b>\$4,925,288</b>	<b>\$3,730,628</b>	<b>\$3,782,689</b>	<b>\$2,771,229</b>	<b>\$2,987,772</b>	<b>\$2,149,286</b>	<b>\$3,128,734</b>	<b>\$3,481,500</b>	<b>\$352,766</b>



**SUMMARY OF APPROPRIATIONS AND EXP BY CONTROL OFFICER**

Control Officers	FY 2016 Expenditures	FY 2016 Appropriations	FY 2017 Expenditures	FY 2017 Appropriations	FY 2018 Expenditures	FY 2018 Appropriations	FY 2019 Expenditures	FY 2019 Appropriations	FY 2020 Recommendation	Difference FY20 - FY19
<b>11316-County Clerk Automation</b>										
1151-Elected And Appointed Officials	1,425,574	1,579,042	1,268,556	1,683,208	1,320,204	1,451,992	1,223,827	1,554,809	1,646,593	91,784
<b>Total 11316-County Clerk Automation</b>	<b>\$1,425,574</b>	<b>\$1,579,042</b>	<b>\$1,268,556</b>	<b>\$1,683,208</b>	<b>\$1,320,204</b>	<b>\$1,451,992</b>	<b>\$1,223,827</b>	<b>\$1,554,809</b>	<b>\$1,646,593</b>	<b>\$91,784</b>
<b>11318-Circuit Court Document Storage</b>										
1151-Elected And Appointed Officials	8,134,165	8,979,522	7,822,653	8,687,391	6,678,495	8,082,154	5,333,183	9,366,351	9,285,279	(81,072)
<b>Total 11318-Circuit Court Document Storage</b>	<b>\$8,134,165</b>	<b>\$8,979,522</b>	<b>\$7,822,653</b>	<b>\$8,687,391</b>	<b>\$6,678,495</b>	<b>\$8,082,154</b>	<b>\$5,333,183</b>	<b>\$9,366,351</b>	<b>\$9,285,279</b>	<b>\$(81,072)</b>
<b>11320-Circuit Court Automation</b>										
1151-Elected And Appointed Officials	9,332,333	10,314,789	9,161,732	9,900,042	8,873,023	9,558,530	8,258,508	10,505,284	10,650,000	144,716
<b>Total 11320-Circuit Court Automation</b>	<b>\$9,332,333</b>	<b>\$10,314,789</b>	<b>\$9,161,732</b>	<b>\$9,900,042</b>	<b>\$8,873,023</b>	<b>\$9,558,530</b>	<b>\$8,258,508</b>	<b>\$10,505,284</b>	<b>\$10,650,000</b>	<b>\$144,716</b>
<b>11322-Circuit Court Illinois Dispute Resolution</b>										
1151-Elected And Appointed Officials	192,553	251,503	190,594	196,547	202,232	216,648	195,182	226,648	218,207	(8,441)
<b>Total 11322-Circuit Court Illinois Dispute Resolution</b>	<b>\$192,553</b>	<b>\$251,503</b>	<b>\$190,594</b>	<b>\$196,547</b>	<b>\$202,232</b>	<b>\$216,648</b>	<b>\$195,182</b>	<b>\$226,648</b>	<b>\$218,207</b>	<b>\$(8,441)</b>
<b>11324-Sheriff 911 - Intergovernmental Agreement - ETSB</b>										
1151-Elected And Appointed Officials	1,855,158	3,106,103	1,731,984	1,917,470	(1,318,706)	1,749,200	1,252,185	1,837,848	1,766,307	(71,541)
<b>Total 11324-Sheriff 911 - Intergovernmental Agreement - ETSB</b>	<b>\$1,855,158</b>	<b>\$3,106,103</b>	<b>\$1,731,984</b>	<b>\$1,917,470</b>	<b>\$(1,318,706)</b>	<b>\$1,749,200</b>	<b>\$1,252,185</b>	<b>\$1,837,848</b>	<b>\$1,766,307</b>	<b>\$(71,541)</b>
<b>11326-Adult Probation Service Fee</b>										
1151-Elected And Appointed Officials	3,775,670	4,165,840	3,978,985	6,055,156	2,204,805	3,299,170	2,422,735	3,845,232	2,725,000	(1,120,232)
<b>Total 11326-Adult Probation Service Fee</b>	<b>\$3,775,670</b>	<b>\$4,165,840</b>	<b>\$3,978,985</b>	<b>\$6,055,156</b>	<b>\$2,204,805</b>	<b>\$3,299,170</b>	<b>\$2,422,735</b>	<b>\$3,845,232</b>	<b>\$2,725,000</b>	<b>\$(1,120,232)</b>
<b>11328-Social Services Probation Court Fee</b>										
1151-Elected And Appointed Officials	4,263,407	4,415,891	3,425,121	5,830,592	2,365,348	4,019,245	1,730,110	2,481,600	2,389,387	(92,213)
<b>Total 11328-Social Services Probation Court Fee</b>	<b>\$4,263,407</b>	<b>\$4,415,891</b>	<b>\$3,425,121</b>	<b>\$5,830,592</b>	<b>\$2,365,348</b>	<b>\$4,019,245</b>	<b>\$1,730,110</b>	<b>\$2,481,600</b>	<b>\$2,389,387</b>	<b>\$(92,213)</b>
<b>11854-County Treasurer Tax Sales Automation</b>										
1151-Elected And Appointed Officials	9,460,254	11,137,938	10,231,422	11,690,191	10,160,552	11,984,938	7,635,902	11,846,309	12,441,151	594,842
<b>Total 11854-County Treasurer Tax Sales Automation</b>	<b>\$9,460,254</b>	<b>\$11,137,938</b>	<b>\$10,231,422</b>	<b>\$11,690,191</b>	<b>\$10,160,552</b>	<b>\$11,984,938</b>	<b>\$7,635,902</b>	<b>\$11,846,309</b>	<b>\$12,441,151</b>	<b>\$594,842</b>
<b>11856-MFT Illinois First (1st)</b>										
1025-Offices Under the President	23,196,876	25,925,235	37,412,354	48,214,617	37,199,939	44,526,189	31,925,809	48,647,309	48,678,240	30,931
<b>Total 11856-MFT Illinois First (1st)</b>	<b>\$23,196,876</b>	<b>\$25,925,235</b>	<b>\$37,412,354</b>	<b>\$48,214,617</b>	<b>\$37,199,939</b>	<b>\$44,526,189</b>	<b>\$31,925,809</b>	<b>\$48,647,309</b>	<b>\$48,678,240</b>	<b>\$30,931</b>
<b>11278-Sheriffs Operations State Asset Forfeiture</b>										
1151-Elected And Appointed Officials	-	-	-	-	180,848	-	209,597	550,000	985,843	435,843
<b>Total 11278-Sheriffs Operations State Asset Forfeiture</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>\$180,848</b>	<b>-</b>	<b>\$209,597</b>	<b>\$550,000</b>	<b>\$985,843</b>	<b>\$435,843</b>

SUMMARY OF APPROPRIATIONS AND EXP BY CONTROL OFFICER

Control Officers	FY 2016 Expenditures	FY 2016 Appropriations	FY 2017 Expenditures	FY 2017 Appropriations	FY 2018 Expenditures	FY 2018 Appropriations	FY 2019 Expenditures	FY 2019 Appropriations	FY 2020 Recommendation	Difference FY20 - FY19
<b>11279-Sheriff's Money Laundering State Asset Forfeiture</b>										
1151-Elected And Appointed Officials	-	-	-	-	2,317	-	34,671	71,000	78,840	7,840
<b>Total 11279-Sheriff's Money Laundering State Asset Forfeiture</b>	-	-	-	-	<b>\$2,317</b>	-	<b>\$34,671</b>	<b>\$71,000</b>	<b>\$78,840</b>	<b>\$7,840</b>
<b>11280-Board of Review Operation and Administrative</b>										
1151-Elected And Appointed Officials	-	-	-	-	-	-	539,566	1,121,040	-	(1,121,040)
<b>Total 11280-Board of Review Operation and Administrative</b>	-	-	-	-	-	-	<b>\$539,566</b>	<b>\$1,121,040</b>	-	<b>\$(1,121,040)</b>
<b>11281-PEG Access Support Fund</b>										
1025-Offices Under the President	-	-	-	-	-	-	-	-	82,000	82,000
<b>Total 11281-PEG Access Support Fund</b>	-	-	-	-	-	-	-	-	<b>\$82,000</b>	<b>\$82,000</b>
<b>11282-Assessor GIS Fee Fund</b>										
1151-Elected And Appointed Officials	-	-	-	-	-	-	-	-	767,248	767,248
<b>Total 11282-Assessor GIS Fee Fund</b>	-	-	-	-	-	-	-	-	<b>\$767,248</b>	<b>\$767,248</b>
<b>11300-Motor Fuel Tax</b>										
1025-Offices Under the President	37,177,372	-	35,634,420	-	47,467,143	90,485,582	20,627,691	118,055,545	157,741,939	39,686,394
<b>Total 11300-Motor Fuel Tax</b>	<b>\$37,177,372</b>	-	<b>\$35,634,420</b>	-	<b>\$47,467,143</b>	<b>\$90,485,582</b>	<b>\$20,627,691</b>	<b>\$118,055,545</b>	<b>\$157,741,939</b>	<b>\$39,686,394</b>
<b>11250-Self Insurance</b>										
1025-Offices Under the President	(17,789,202)	-	11,327,505	-	10,053,498	-	(34,567,911)	-	-	-
<b>Total 11250-Self Insurance</b>	<b>\$(17,789,202)</b>	-	<b>\$11,327,505</b>	-	<b>\$10,053,498</b>	-	<b>\$(34,567,911)</b>	-	-	-
<b>11303-Annuity and Benefit Fund</b>										
1025-Offices Under the President	191,243,804	195,622,621	208,226,206	208,226,206	-	211,449,245	(238,773)	209,506,964	200,939,170	(8,567,794)
<b>Total 11303-Annuity and Benefit Fund</b>	<b>\$191,243,804</b>	<b>\$195,622,621</b>	<b>\$208,226,206</b>	<b>\$208,226,206</b>	-	<b>\$211,449,245</b>	<b>\$(238,773)</b>	<b>\$209,506,964</b>	<b>\$200,939,170</b>	<b>\$(8,567,794)</b>
<b>11716-Bond and Interest Ser 1999 B Refunding</b>										
1025-Offices Under the President	250,000,000	250,000,000	277,133,392	277,133,392	-	280,368,569	-	259,871,339	259,940,094	68,755
<b>Total 11716-Bond and Interest Ser 1999 B Refunding</b>	<b>\$250,000,000</b>	<b>\$250,000,000</b>	<b>\$277,133,392</b>	<b>\$277,133,392</b>	-	<b>\$280,368,569</b>	-	<b>\$259,871,339</b>	<b>\$259,940,094</b>	<b>\$68,755</b>
<b>Restricted</b>										
<b>Total Special Purpose</b>	<b>\$606,853,731</b>	<b>\$617,572,831</b>	<b>\$680,429,361</b>	<b>\$679,779,136</b>	<b>\$213,493,330</b>	<b>\$781,367,043</b>	<b>\$92,348,390</b>	<b>\$767,721,591</b>	<b>\$827,474,103</b>	<b>\$59,752,512</b>
<b>Total Operating Fund</b>	<b>\$4,195,309,330</b>	<b>\$4,217,171,579</b>	<b>\$4,328,770,767</b>	<b>\$4,401,880,488</b>	<b>\$4,703,119,912</b>	<b>\$4,849,062,965</b>	<b>\$3,761,511,146</b>	<b>\$5,574,396,136</b>	<b>\$5,808,033,917</b>	<b>\$233,637,781</b>
<b>Capital Improvements</b>	<b>\$27,538,464</b>	<b>\$321,545,658</b>	<b>\$137,864,691</b>	<b>\$424,858,753</b>	-	<b>\$357,045,281</b>	<b>\$7,386,523</b>	<b>\$370,391,992</b>	<b>\$369,192,163</b>	<b>\$(1,199,829)</b>
<b>Grand Total</b>	<b>\$4,222,847,793</b>	<b>\$4,538,717,237</b>	<b>\$4,466,635,458</b>	<b>\$4,826,739,241</b>	<b>\$4,703,119,912</b>	<b>\$5,206,108,246</b>	<b>\$3,768,897,669</b>	<b>\$5,944,788,128</b>	<b>\$6,177,226,080</b>	<b>\$232,437,952</b>

NOTES:  
 1. FY2016 - FY2018 Expenditures are restated to match with Trial Balance.  
 2. FY2019 Expenditures are as of Sep 2019. \*\*FY2019 Expenditures for Grants represent the FY2019 total Appropriation as Adjusted.  
 3. FY2020 Capital Improvements excludes capital purchases funded with operating dollars.  
 4. Expenses have been restructured for all years moving fund 11300 - Motor Fuel Tax (MFT) from Capital Fund to Special Purpose Funds

SUMMARY OF APPROPRIATIONS AND EXP BY CONTROL OFFICER AND DEPARTMENT

Departments	FY 2016 Expenditures	FY 2016 Appropriations	FY 2017 Expenditures	FY 2017 Appropriations	FY 2018 Expenditures	FY 2018 Appropriations	FY 2019 Expenditures	FY 2019 Appropriations	FY 2020 Recommendation	Difference FY20 - FY19
<b>General Funds</b>										
1010-Office of the President	1,888,513	1,982,892	2,123,955	2,207,512	2,020,595	2,112,278	1,444,469	2,160,108	3,287,511	1,137,403
1205-Justice Advisory Council	568,219	551,455	622,744	669,673	563,851	595,616	496,932	713,571	836,512	122,941
<b>1051-President</b>	<b>\$2,456,732</b>	<b>\$2,534,347</b>	<b>\$2,746,700</b>	<b>\$2,877,185</b>	<b>\$2,604,446</b>	<b>\$2,707,894</b>	<b>\$1,941,400</b>	<b>\$2,873,679</b>	<b>\$4,134,023</b>	<b>\$1,260,344</b>
1021-Office of the Chief Financial Officer	1,025,352	1,015,913	1,226,948	1,321,387	1,211,604	1,200,052	978,630	1,433,179	1,518,072	84,893
1007-Revenue	6,241,531	7,044,988	7,733,014	8,545,358	8,270,246	9,152,512	6,310,674	9,842,559	10,577,679	735,120
1008-Risk Management	1,604,351	1,606,087	2,114,622	2,100,003	2,201,141	2,199,942	1,810,609	2,359,017	2,487,132	128,115
1014-Budget and Management Services	1,773,138	1,629,836	1,949,227	1,941,500	1,848,481	2,115,461	1,406,549	2,112,335	1,750,737	(361,598)
1020-County Comptroller	3,143,208	3,250,938	3,513,941	3,733,582	3,253,682	3,430,055	2,605,941	3,713,574	3,988,823	275,249
1022-Contract Compliance	809,088	859,325	997,167	1,036,953	976,739	1,029,801	884,393	1,069,958	1,124,480	54,522
1030-Chief Procurement Officer	2,797,778	2,923,075	3,180,077	3,421,315	2,953,207	3,313,489	1,987,436	3,376,731	3,438,050	61,319
<b>1076-Chief Financial Officer</b>	<b>\$17,394,446</b>	<b>\$18,330,162</b>	<b>\$20,714,995</b>	<b>\$22,100,098</b>	<b>\$20,715,109</b>	<b>\$22,441,311</b>	<b>\$15,984,232</b>	<b>\$23,907,353</b>	<b>\$24,864,974</b>	<b>\$977,621</b>
1009-Enterprise Technology	13,231,387	14,057,116	16,285,397	18,719,225	17,494,748	18,119,668	12,552,188	19,249,891	19,954,086	704,195
1029-Enterprise Resource Planning (ERP)	1,564,144	1,646,778	1,876,688	1,874,290	1,661,811	1,785,536	-	-	-	-
<b>1105-Chief Information Officer</b>	<b>\$14,795,532</b>	<b>\$15,703,894</b>	<b>\$18,142,065</b>	<b>\$20,593,515</b>	<b>\$19,156,560</b>	<b>\$19,885,204</b>	<b>\$12,552,188</b>	<b>\$19,249,891</b>	<b>\$19,954,086</b>	<b>\$704,195</b>
1011-Office of Chief Admin Officer	1,743,833	2,401,356	3,525,184	3,613,655	3,113,968	3,597,132	3,294,999	4,567,023	5,047,592	480,569
1161-Department of Environment and Sustainability	1,496,783	1,639,172	2,093,987	2,014,574	1,716,911	1,916,042	1,562,139	1,977,552	2,173,131	195,579
1259-Medical Examiner	10,716,330	10,981,754	13,201,565	13,647,380	12,725,309	13,738,557	10,384,388	14,566,989	14,509,387	(57,602)
1265-Emergency Management Agency	3,061,644	2,066,102	3,422,512	1,715,422	1,356,428	1,311,501	1,453,298	1,388,815	1,374,985	(13,830)
1451-Department of Adoption and Family Supportive Services	659,552	738,807	905,907	919,393	882,085	908,564	543,282	980,828	629,427	(351,401)
1500-Department of Transportation And Highways	5,016,116	5,368,815	590,155	848,922	510,898	667,809	225,400	625,000	637,500	12,500
<b>1115-Chief Administrative Officer</b>	<b>\$22,694,258</b>	<b>\$23,196,006</b>	<b>\$23,739,309</b>	<b>\$22,759,346</b>	<b>\$20,305,899</b>	<b>\$22,109,605</b>	<b>\$17,463,505</b>	<b>\$24,106,207</b>	<b>\$24,372,022</b>	<b>\$265,815</b>
1027-Office of Economic Development	986,796	589,779	884,620	985,463	799,712	805,874	1,065,751	3,722,960	3,885,549	162,569
1013-Planning and Development	1,280,192	1,023,036	1,349,282	997,698	1,727,210	739,818	939,495	1,185,655	1,238,645	52,990
1160-Building and Zoning	3,471,496	3,338,790	4,243,213	4,125,420	4,409,355	4,359,712	3,494,245	4,680,416	4,966,150	285,734
1170-Zoning Board of Appeals	436,398	461,143	522,305	546,881	456,932	507,191	321,656	441,160	453,297	12,137
<b>1125-Office of Economic Development</b>	<b>\$6,174,882</b>	<b>\$5,412,748</b>	<b>\$6,999,419</b>	<b>\$6,655,462</b>	<b>\$7,393,208</b>	<b>\$6,412,594</b>	<b>\$5,821,147</b>	<b>\$10,030,191</b>	<b>\$10,543,641</b>	<b>\$513,450</b>
1032-Department of Human Resources	4,008,897	4,295,374	4,589,186	5,058,482	5,051,792	5,872,448	4,010,278	6,373,979	6,259,519	(114,460)
1019-Employee Appeals Board	71,207	100,870	32,618	91,439	37,288	72,868	28,319	71,940	70,868	(1,072)
<b>1135-Chief of Human Resources</b>	<b>\$4,080,105</b>	<b>\$4,396,244</b>	<b>\$4,591,804</b>	<b>\$5,149,921</b>	<b>\$5,089,080</b>	<b>\$5,945,315</b>	<b>\$4,038,597</b>	<b>\$6,445,919</b>	<b>\$6,330,387</b>	<b>\$(115,532)</b>
1031-Office of Asset Management	2,151,846	2,251,230	2,715,773	3,043,476	3,197,326	3,467,984	2,348,563	3,838,627	4,131,484	282,857
1200-Department of Facilities Management	44,061,727	44,246,399	52,367,144	53,552,023	51,641,734	53,342,705	41,779,485	55,212,531	56,318,004	1,105,473
<b>1140-Chief of Asset Management</b>	<b>\$46,215,574</b>	<b>\$46,497,629</b>	<b>\$55,082,917</b>	<b>\$56,595,499</b>	<b>\$54,839,059</b>	<b>\$56,810,690</b>	<b>\$44,128,048</b>	<b>\$59,051,156</b>	<b>\$60,449,488</b>	<b>\$1,398,330</b>
1002-Human Rights And Ethics	740,615	815,762	803,577	942,645	718,673	833,951	580,143	864,860	973,335	108,475
<b>1145-Department of Human Rights And Ethics</b>	<b>\$740,615</b>	<b>\$815,762</b>	<b>\$803,577</b>	<b>\$942,645</b>	<b>\$718,673</b>	<b>\$833,951</b>	<b>\$580,143</b>	<b>\$864,860</b>	<b>\$973,335</b>	<b>\$108,475</b>
1026-Administrative Hearing Board	1,256,610	1,315,813	1,272,137	1,475,167	1,265,970	1,474,014	970,892	1,454,746	1,480,436	25,690

SUMMARY OF APPROPRIATIONS AND EXP BY CONTROL OFFICER AND DEPARTMENT

Departments	FY 2016	FY 2016	FY 2017	FY 2017	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	Difference
	Expenditures	Appropriations	Expenditures	Appropriations	Expenditures	Appropriations	Expenditures	Appropriations	Recommendation	FY20 - FY19
1070-County Auditor	\$1,256,610	\$1,315,813	\$1,272,137	\$1,475,167	\$1,265,970	\$1,474,014	\$970,892	\$1,454,746	\$1,480,436	\$25,690
	909,587	934,930	1,085,431	1,156,048	884,591	1,124,875	672,233	1,179,708	1,162,725	(16,983)
1155-County Auditor	\$909,587	\$934,930	\$1,095,431	\$1,156,048	\$884,591	\$1,124,875	\$672,233	\$1,179,708	\$1,162,725	\$(16,983)
1260-Public Defender	65,189,505	64,940,872	73,762,796	75,987,147	73,015,633	75,530,289	56,606,107	77,330,895	78,864,735	1,533,840
1126-Public Defender	\$65,189,505	\$64,940,872	\$73,762,796	\$75,987,147	\$73,015,633	\$75,530,289	\$56,606,107	\$77,330,895	\$78,864,735	\$1,533,840
1025-Offices Under the President	\$181,905,845	\$184,078,407	\$208,951,151	\$216,192,033	\$205,987,929	\$215,275,743	\$160,768,492	\$226,494,607	\$233,149,652	\$6,655,245
1018-Office of The Secretary To The Board of Commissioners	847,539	908,996	2,257,881	2,089,908	1,336,019	1,463,980	1,079,423	1,687,914	1,695,747	7,833
1081-First District	357,793	378,176	351,366	400,000	366,133	400,000	400,000	400,000	400,000	0
1082-Second District	327,012	394,608	331,410	400,000	385,404	400,000	400,000	400,000	400,000	0
1083-Third District	325,228	397,793	331,656	400,000	347,108	400,000	400,000	400,000	400,000	0
1084-Fourth District	384,798	396,549	366,681	400,000	347,132	400,000	400,000	400,000	400,000	0
1085-Fifth District	393,688	397,347	416,316	400,000	397,420	400,000	400,000	470,000	470,000	-
1086-Sixth District	366,809	392,987	344,424	400,000	370,600	400,000	276,488	400,000	400,000	0
1087-Seventh District	389,335	396,957	374,885	400,000	340,572	400,000	209,926	400,000	400,000	0
1088-Eighth District	374,581	392,596	369,098	400,000	354,245	400,000	273,657	400,000	400,000	0
1089-Ninth District	369,834	395,415	372,259	400,000	368,547	400,000	280,496	400,000	400,000	0
1090-Tenth District	291,791	360,003	337,258	400,000	321,117	400,000	220,347	400,000	400,000	0
1091-Eleventh District	200,052	503,076	232,951	450,000	269,704	450,000	198,077	450,000	450,000	0
1092-Twelfth District	334,001	395,802	350,004	400,000	281,961	400,000	227,665	400,000	400,000	0
1093-Thirteenth District	366,910	399,616	415,074	400,000	354,185	400,000	255,509	400,000	400,000	0
1094-Fourteenth District	361,351	398,182	382,982	400,000	390,029	400,000	258,498	400,000	400,000	0
1095-Fifteenth District	239,094	393,966	288,666	400,000	355,399	400,000	280,929	400,000	400,000	-
1096-Sixteenth District	360,786	397,547	382,720	400,000	384,736	400,000	285,217	400,000	400,000	-
1097-Seventeenth District	392,500	398,993	380,073	400,000	371,205	400,000	283,672	400,000	400,000	0
1176-Cook County Board of Commissioners	\$6,663,101	\$7,698,629	\$8,285,703	\$8,939,908	\$7,341,515	\$8,313,981	\$5,521,347	\$8,607,914	\$8,615,746	\$7,832
1040-County Assessor	21,990,176	24,647,431	25,045,451	26,759,757	23,762,881	24,893,871	17,753,745	25,423,202	27,049,789	1,626,587
1251-Assessor	\$21,990,176	\$24,647,431	\$25,045,451	\$26,759,757	\$23,762,881	\$24,893,871	\$17,753,745	\$25,423,202	\$27,049,789	\$1,626,587
1050-Board of Review	9,027,613	8,965,108	11,058,459	11,450,557	10,222,455	10,307,120	8,467,203	11,599,452	13,473,108	1,873,656
1276-Board of Review	\$9,027,613	\$8,965,108	\$11,058,459	\$11,450,557	\$10,222,455	\$10,307,120	\$8,467,203	\$11,599,452	\$13,473,108	\$1,873,656
1060-County Treasurer	1,094,929	1,150,893	1,087,040	1,295,513	910,773	951,703	591,904	867,096	844,997	(22,099)
1301-Treasurer	\$1,094,929	\$1,150,893	\$1,087,040	\$1,295,513	\$910,773	\$951,703	\$591,904	\$867,096	\$844,997	\$(22,099)
1080-Office of Independent Inspector General	1,857,155	2,032,335	2,021,319	2,141,987	1,960,748	1,964,684	1,318,822	2,012,780	1,858,826	(153,954)
1327-Inspector General	\$1,857,155	\$2,032,335	\$2,021,319	\$2,141,987	\$1,960,748	\$1,964,684	\$1,318,822	\$2,012,780	\$1,858,826	\$(153,954)
1110-County Clerk	8,236,008	8,250,150	10,074,910	10,561,484	10,455,445	10,874,603	9,638,941	11,163,293	12,169,899	1,006,606
1352-County Clerk	\$8,236,008	\$8,250,150	\$10,074,910	\$10,561,484	\$10,455,445	\$10,874,603	\$9,638,941	\$11,163,293	\$12,169,899	\$1,006,606

SUMMARY OF APPROPRIATIONS AND EXP BY CONTROL OFFICER AND DEPARTMENT

Departments	FY 2016		FY 2017		FY 2018		FY 2019		FY 2020		Difference FY20 - FY19 (59,630)
	Expenditures	Appropriations	Expenditures	Appropriations	Expenditures	Appropriations	Expenditures	Appropriations	Recommendation		
1130-Recorder of Deeds	4,925,717	5,246,777	6,576,410	6,782,074	6,946,022	4,713,432	7,288,592	7,228,962			
<b>1402-Recorder of Deeds</b>	<b>\$4,925,717</b>	<b>\$5,246,777</b>	<b>\$6,576,410</b>	<b>\$6,782,074</b>	<b>\$6,946,022</b>	<b>\$4,713,432</b>	<b>\$7,288,592</b>	<b>\$7,228,962</b>	<b>\$7,228,962</b>	<b>\$(69,630)</b>	
1210-Office of the Sheriff	2,284,845	2,265,629	2,444,499	2,426,850	2,025,219	1,405,096	1,725,342	1,687,824		(37,518)	
1214-Sheriff's Administration And Human Resources	8,931,563	9,821,744	26,599,136	28,245,473	27,810,910	24,317,022	33,091,740	40,301,291		7,209,551	
1216-Office of Prof Review, Prof Integrity Special Investigations	5,822,562	6,124,647	7,925,202	8,734,975	7,427,675	2,872,366	3,676,395	3,223,888		(452,507)	
1217-Sheriff's Information Technology	16,925,182	21,109,764	11,432,801	12,270,553	9,089,103	11,162,092	16,644,659	20,426,740		3,782,081	
1239-Department of Corrections	337,128,570	327,264,131	394,298,983	401,082,781	363,419,841	264,050,655	361,718,165	337,835,605		(23,882,560)	
1249-Sheriff's Merit Board	1,678,506	2,040,012	1,853,276	2,222,460	1,415,777	1,062,331	2,067,674	1,384,902		(682,772)	
1230-Court Services Division	84,738,347	87,666,583	100,812,349	100,674,978	96,117,471	73,818,923	98,589,324	101,901,601		3,312,277	
1231-Police Department	55,380,352	57,059,457	65,615,864	66,707,120	62,355,679	54,341,055	67,889,431	68,812,990		923,559	
1232-Community Corrections Department	-	-	-	-	-	-	-	-	22,735,944	22,735,944	
<b>1427-Sheriff</b>	<b>\$512,889,927</b>	<b>\$513,351,967</b>	<b>\$610,942,111</b>	<b>\$622,365,190</b>	<b>\$572,476,647</b>	<b>\$433,029,539</b>	<b>\$585,402,730</b>	<b>\$598,310,784</b>	<b>\$598,310,784</b>	<b>\$12,908,054</b>	
1250-State's Attorney	105,618,756	103,747,610	122,773,006	123,195,674	122,229,716	91,001,058	126,918,774	130,712,627		3,793,853	
<b>1453-State's Attorney</b>	<b>\$105,618,756</b>	<b>\$103,747,610</b>	<b>\$122,773,006</b>	<b>\$123,195,674</b>	<b>\$122,229,716</b>	<b>\$91,001,058</b>	<b>\$126,918,774</b>	<b>\$130,712,627</b>	<b>\$130,712,627</b>	<b>\$3,793,853</b>	
1310-Office of the Chief Judge	38,770,727	39,950,515	42,026,996	43,653,940	40,680,015	33,553,151	44,132,858	47,036,751		2,903,893	
1280-Adult Probation Dept.	42,102,469	43,608,245	49,378,299	49,978,728	48,442,308	39,018,859	50,254,820	54,517,600		4,262,780	
1305-Public Guardian	17,794,541	18,253,972	21,350,119	21,864,253	21,255,752	16,018,144	21,494,815	21,733,779		238,964	
1312-Forensic Clinical Services	2,391,224	2,889,809	2,835,393	3,149,343	2,608,135	2,734,324	2,037,708	2,763,579		146,831	
1313-Social Service	9,465,538	9,637,904	12,757,925	11,326,316	11,715,056	11,166,709	14,229,002	15,118,081		889,079	
1326-Juvenile Probation	37,484,392	37,158,149	44,721,379	47,032,765	41,457,793	40,659,295	44,387,681	46,423,157		2,035,476	
1300-Judiciary	12,923,135	13,683,358	14,250,213	14,746,170	13,720,794	11,526,843	14,115,602	14,796,562		680,760	
1440-Juvenile Temporary Detention Center	58,929,108	57,920,297	68,450,700	70,948,328	61,462,380	46,564,435	64,934,147	63,179,006		(1,755,141)	
<b>1478-Chief Judge</b>	<b>\$219,861,154</b>	<b>\$223,102,249</b>	<b>\$255,771,024</b>	<b>\$262,899,843</b>	<b>\$240,669,923</b>	<b>\$189,889,348</b>	<b>\$256,912,704</b>	<b>\$265,715,348</b>	<b>\$265,715,348</b>	<b>\$9,402,644</b>	
1335-Clerk of the Circuit Court-Office of Clerk	81,047,128	82,643,016	100,785,018	103,752,464	95,044,437	72,790,257	96,747,653	100,684,237		3,936,584	
<b>1503-Clerk of the Circuit Court</b>	<b>\$81,047,128</b>	<b>\$82,643,016</b>	<b>\$100,785,018</b>	<b>\$103,752,464</b>	<b>\$95,044,437</b>	<b>\$72,790,257</b>	<b>\$96,747,653</b>	<b>\$100,684,237</b>	<b>\$100,684,237</b>	<b>\$3,936,584</b>	
1390-Public Administrator	1,114,881	1,111,234	1,329,541	1,393,586	1,342,506	972,944	1,318,240	1,385,101		66,861	
<b>1536-Public Administrator</b>	<b>\$1,114,881</b>	<b>\$1,111,234</b>	<b>\$1,329,541</b>	<b>\$1,393,586</b>	<b>\$1,342,506</b>	<b>\$972,944</b>	<b>\$1,318,240</b>	<b>\$1,385,101</b>	<b>\$1,385,101</b>	<b>\$66,861</b>	
1452-Veterans Assistance Commission	548,955	575,000	-	-	-	-	-	-		-	
<b>1563-Veterans Assistance Commission</b>	<b>\$548,955</b>	<b>\$575,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	
1151-Elected And Appointed Officials	\$974,897,500	\$982,522,399	\$1,155,749,991	\$1,181,538,037	\$1,089,212,768	\$835,688,540	\$1,133,662,430	\$1,168,049,424		\$34,386,994	
1490-Fixed Charges and Special Purpose Appropriations	322,381,652	327,563,377	394,324,796	405,797,950	401,862,275	270,932,289	430,307,988	420,888,681		(9,419,307)	
1499-Fixed Charges and Special Purpose Appropriations	258,721,016	240,251,817	59,981,265	68,694,745	77,510,168	44,932,129	76,913,743	88,204,071		11,290,328	
<b>1489-Fixed Charges And Special Purpose Appropriations</b>	<b>\$581,102,668</b>	<b>\$567,835,194</b>	<b>\$454,306,061</b>	<b>\$474,492,695</b>	<b>\$488,480,009</b>	<b>\$315,864,418</b>	<b>\$507,221,731</b>	<b>\$509,092,752</b>	<b>\$509,092,752</b>	<b>\$1,871,021</b>	
<b>Total General Funds</b>	<b>\$1,737,906,013</b>	<b>\$1,734,436,000</b>	<b>\$1,819,007,203</b>	<b>\$1,872,222,765</b>	<b>\$1,799,770,965</b>	<b>\$1,312,321,450</b>	<b>\$1,867,376,768</b>	<b>\$1,910,292,028</b>	<b>\$1,910,292,028</b>	<b>\$42,913,260</b>	
<b>Health Enterprise Fund</b>											
4890-Health System Administration	106,598,135	113,488,087	100,594,814	110,715,475	62,776,076	35,149,588	52,807,903	42,529,427		(10,278,476)	

SUMMARY OF APPROPRIATIONS AND EXP BY CONTROL OFFICER AND DEPARTMENT

Departments	FY 2016 Expenditures	FY 2016 Appropriations	FY 2017 Expenditures	FY 2017 Appropriations	FY 2018 Expenditures	FY 2018 Appropriations	FY 2019 Expenditures	FY 2019 Appropriations	FY 2020 Recommendation	Difference FY20 - FY19
4240-Cermak Health Services	60,529,339	65,591,831	64,567,975	69,156,798	81,651,382	85,257,787	64,470,059	87,200,407	80,792,032	(6,408,375)
4241-Health Services - JTD	3,427,282	3,798,200	3,518,128	3,841,425	4,560,042	4,515,314	4,598,307	7,867,744	7,176,307	(691,437)
4891-Provident Hospital	47,349,127	46,844,425	47,785,090	47,422,810	52,392,426	50,471,208	42,113,807	53,577,464	56,467,378	2,889,914
4893-Ambulatory & Community Health Network of Cook County	59,048,090	78,815,125	64,256,570	78,333,023	98,739,014	112,209,151	83,624,993	129,306,796	81,664,685	(47,642,111)
4894-Ruth M. Rothenstein CORE Center	11,970,403	12,183,198	12,985,276	12,835,145	19,612,067	15,083,149	19,207,089	23,599,514	23,101,169	(498,345)
4895-Department of Public Health	9,851,341	10,836,201	9,521,974	9,951,497	10,507,119	12,203,065	7,490,931	13,016,093	10,186,164	(2,831,929)
4896-Managed Care	651,891,910	646,044,653	560,644,886	547,892,626	1,548,819,825	998,985,254	1,434,773,062	1,549,038,935	1,799,936,368	250,897,433
4897-John H. Stroger Jr. Hospital of Cook County	553,516,399	544,088,008	585,037,502	589,061,106	700,702,407	666,208,664	562,307,471	735,841,663	671,529,031	(64,312,632)
4898-Oak Forest Health Center	11,050,033	10,388,027	9,718,050	8,400,339	11,599,611	10,139,449	8,118,027	5,180,497	4,713,220	(467,277)
4899-Special Purpose Appropriations	110,706,974	108,274,440	112,776,141	114,320,546	29,257,641	29,555,962	27,210,344	33,016,528	45,900,560	12,885,032
<b>Total Enterprise Funds</b>	<b>\$1,625,739,033</b>	<b>\$1,640,352,195</b>	<b>\$1,571,386,406</b>	<b>\$1,591,930,790</b>	<b>\$2,620,617,610</b>	<b>\$2,043,194,423</b>	<b>\$2,289,063,677</b>	<b>\$2,690,454,544</b>	<b>\$2,823,996,341</b>	<b>\$133,541,797</b>
<b>Total General and Enterprise Funds</b>	<b>\$3,363,645,046</b>	<b>\$3,374,768,195</b>	<b>\$3,390,393,609</b>	<b>\$3,464,153,555</b>	<b>\$4,395,190,748</b>	<b>\$3,842,965,388</b>	<b>\$3,601,385,126</b>	<b>\$4,567,833,312</b>	<b>\$4,734,288,369</b>	<b>\$176,455,057</b>
<b>Special Purpose Funds</b>										
1110-County Clerk	35,012,592	24,790,623	19,594,930	20,914,046	24,114,596	24,175,579	14,906,372	21,243,383	28,977,235	7,733,852
1525-Board of Elec Comm-Election Fund	6,595,008	17,861,077	3,540,404	1,089,581	19,198,442	17,729,599	866,057	1,120,727	22,770,124	21,649,397
<b>Total 11306-Election</b>	<b>\$41,607,600</b>	<b>\$42,651,700</b>	<b>\$23,135,334</b>	<b>\$22,003,627</b>	<b>\$43,313,038</b>	<b>\$41,905,178</b>	<b>\$15,772,429</b>	<b>\$22,364,110</b>	<b>\$51,747,359</b>	<b>\$29,383,249</b>
4890-Health System Administration	597,522	1,398,334	670,786	4,142,223	1,154,128	4,123,073	492,531	3,363,457	3,210,793	(152,664)
<b>Total 11248-Lead Poisoning Prevention</b>	<b>\$597,522</b>	<b>\$1,398,334</b>	<b>\$670,786</b>	<b>\$4,142,223</b>	<b>\$1,154,128</b>	<b>\$4,123,073</b>	<b>\$492,531</b>	<b>\$3,363,457</b>	<b>\$3,210,793</b>	<b>\$(152,664)</b>
1009-Enterprise Technology	6,046,334	18,215,604	7,017,843	12,733,799	8,041,391	13,334,379	2,736,829	12,781,198	7,474,432	(5,306,766)
<b>Total 11249-Geographical Information System</b>	<b>\$6,046,334</b>	<b>\$18,215,604</b>	<b>\$7,017,843</b>	<b>\$12,733,799</b>	<b>\$8,041,391</b>	<b>\$13,334,379</b>	<b>\$2,736,829</b>	<b>\$12,781,198</b>	<b>\$7,474,432</b>	<b>\$(5,306,766)</b>
1250-State's Attorney	3,666,510	4,171,887	2,991,910	3,382,089	(3,277,650)	1,615,765	1,322,054	1,738,253	2,200,035	461,782
<b>Total 11252-State's Attorney Narcotics Forfeiture</b>	<b>\$3,666,510</b>	<b>\$4,171,887</b>	<b>\$2,991,910</b>	<b>\$3,382,089</b>	<b>\$(3,277,650)</b>	<b>\$1,615,765</b>	<b>\$1,322,054</b>	<b>\$1,738,253</b>	<b>\$2,200,035</b>	<b>\$461,782</b>
4890-Health System Administration	3,982,542	5,982,153	4,147,683	5,695,934	6,189,595	7,496,161	3,351,539	5,087,305	3,900,000	(1,187,305)
<b>Total 11255-Suburban Tuberculosis Sanitarium District</b>	<b>\$3,982,542</b>	<b>\$5,982,153</b>	<b>\$4,147,683</b>	<b>\$5,695,934</b>	<b>\$6,189,595</b>	<b>\$7,496,161</b>	<b>\$3,351,539</b>	<b>\$5,087,305</b>	<b>\$3,900,000</b>	<b>\$(1,187,305)</b>
1335-Clerk of the Circuit Court-Office of Clerk	859,232	867,449	714,537	739,048	702,855	708,271	563,940	769,947	692,586	(77,361)
<b>Total 11256-Clerk Circuit Court Administrative</b>	<b>\$859,232</b>	<b>\$867,449</b>	<b>\$714,537</b>	<b>\$739,048</b>	<b>\$702,855</b>	<b>\$708,271</b>	<b>\$563,940</b>	<b>\$769,947</b>	<b>\$692,586</b>	<b>\$(77,361)</b>
1130-Recorder of Deeds	1,782,082	2,169,822	1,497,208	1,503,843	1,497,803	1,575,872	1,069,032	1,509,487	1,519,857	10,370
<b>Total 11259-GIS Fee</b>	<b>\$1,782,082</b>	<b>\$2,169,822</b>	<b>\$1,497,208</b>	<b>\$1,503,843</b>	<b>\$1,497,803</b>	<b>\$1,575,872</b>	<b>\$1,069,032</b>	<b>\$1,509,487</b>	<b>\$1,519,857</b>	<b>\$10,370</b>
1130-Recorder of Deeds	280,749	280,749	232,288	457,117	225,561	288,640	234,937	277,451	289,872	12,421
<b>Total 11260-Recorder Of Deeds Rental Housing Support Fee</b>	<b>\$280,749</b>	<b>\$280,749</b>	<b>\$232,288</b>	<b>\$457,117</b>	<b>\$225,561</b>	<b>\$288,640</b>	<b>\$234,937</b>	<b>\$277,451</b>	<b>\$289,872</b>	<b>\$12,421</b>



**SUMMARY OF APPROPRIATIONS AND EXP BY CONTROL OFFICER AND DEPARTMENT**

Departments	FY 2016		FY 2017		FY 2018		FY 2019		FY 2020		Difference FY20 - FY19
	Expenditures	Appropriations	Expenditures	Appropriations	Expenditures	Appropriations	Expenditures	Appropriations	Recommendation		
1310-Office of the Chief Judge	2,391,909	2,675,642	2,389,634	2,533,548	2,626,310	2,860,451	1,417,108	1,804,731	-	-	(1,804,731)
<b>Total 11261-Chief Judge Children's Waiting Room</b>	<b>\$2,391,909</b>	<b>\$2,675,642</b>	<b>\$2,389,634</b>	<b>\$2,533,548</b>	<b>\$2,626,310</b>	<b>\$2,860,451</b>	<b>\$1,417,108</b>	<b>\$1,804,731</b>	<b>-</b>	<b>-</b>	<b>\$(1,804,731)</b>
1210-Office of the Sheriff	40,000	40,000	20,000	20,000	20,000	20,000	20,000	-	60,000	75,000	15,000
<b>Total 11262-Sheriff's Women's Justice Services</b>	<b>\$40,000</b>	<b>\$40,000</b>	<b>\$20,000</b>	<b>\$20,000</b>	<b>\$20,000</b>	<b>\$20,000</b>	<b>\$20,000</b>	<b>-</b>	<b>\$60,000</b>	<b>\$75,000</b>	<b>\$15,000</b>
1310-Office of the Chief Judge	701,539	701,539	701,254	701,254	265,813	550,000	345,000	690,000	-	-	(690,000)
<b>Total 11263-Chief Judge Mental Health Court</b>	<b>\$701,539</b>	<b>\$701,539</b>	<b>\$701,254</b>	<b>\$701,254</b>	<b>\$265,813</b>	<b>\$550,000</b>	<b>\$345,000</b>	<b>\$690,000</b>	<b>-</b>	<b>-</b>	<b>\$(690,000)</b>
1310-Office of the Chief Judge	301,148	301,148	301,107	301,107	92,293	160,070	140,624	281,070	-	-	(281,070)
<b>Total 11264-Chief Judge Peer Jury</b>	<b>\$301,148</b>	<b>\$301,148</b>	<b>\$301,107</b>	<b>\$301,107</b>	<b>\$92,293</b>	<b>\$160,070</b>	<b>\$140,624</b>	<b>\$281,070</b>	<b>-</b>	<b>-</b>	<b>\$(281,070)</b>
1310-Office of the Chief Judge	301,246	301,246	301,071	301,071	199,352	229,352	57,493	114,985	-	-	(114,985)
<b>Total 11265-Chief Judge Drug Court</b>	<b>\$301,246</b>	<b>\$301,246</b>	<b>\$301,071</b>	<b>\$301,071</b>	<b>\$199,352</b>	<b>\$229,352</b>	<b>\$57,493</b>	<b>\$114,985</b>	<b>-</b>	<b>-</b>	<b>\$(114,985)</b>
1210-Office of the Sheriff	-	500,000	23,527	277,500	-	200,000	674,968	750,000	500,000	500,000	(250,000)
<b>Total 11266-Vehicle Purchase</b>	<b>-</b>	<b>\$500,000</b>	<b>\$23,527</b>	<b>\$277,500</b>	<b>-</b>	<b>\$200,000</b>	<b>\$674,968</b>	<b>\$750,000</b>	<b>\$500,000</b>	<b>\$500,000</b>	<b>\$(250,000)</b>
1040-County Assessor	694,116	815,000	-	815,000	815,000	815,000	815,000	-	800,000	747,987	(52,013)
<b>Total 11268-Assessor Special Revenue</b>	<b>\$694,116</b>	<b>\$815,000</b>	<b>-</b>	<b>\$815,000</b>	<b>\$815,000</b>	<b>\$815,000</b>	<b>\$815,000</b>	<b>-</b>	<b>\$800,000</b>	<b>\$747,987</b>	<b>\$(52,013)</b>
1335-Clerk of the Circuit Court-Office of Clerk	244,451	300,000	-	250,000	-	250,000	124,399	325,110	336,450	336,450	11,340
<b>Total 11269-Circuit Court Electronic Citation</b>	<b>\$244,451</b>	<b>\$300,000</b>	<b>-</b>	<b>\$250,000</b>	<b>-</b>	<b>\$250,000</b>	<b>\$124,399</b>	<b>\$325,110</b>	<b>\$336,450</b>	<b>\$336,450</b>	<b>\$11,340</b>
1250-State's Attorney	71,271	158,000	11,177	138,000	3,926	139,891	219,698	489,968	332,345	332,345	(157,623)
<b>Total 11271-State's Attorney Records Automation Fund</b>	<b>\$71,271</b>	<b>\$158,000</b>	<b>\$11,177</b>	<b>\$138,000</b>	<b>\$3,926</b>	<b>\$139,891</b>	<b>\$219,698</b>	<b>\$489,968</b>	<b>\$332,345</b>	<b>\$332,345</b>	<b>\$(157,623)</b>
1260-Public Defender	158,000	158,000	103,500	138,869	138,869	138,869	724	138,869	305,056	305,056	166,187
<b>Total 11272-Public Defender Records Automation Fund</b>	<b>\$158,000</b>	<b>\$158,000</b>	<b>\$103,500</b>	<b>\$138,869</b>	<b>\$138,869</b>	<b>\$138,869</b>	<b>\$724</b>	<b>\$138,869</b>	<b>\$305,056</b>	<b>\$305,056</b>	<b>\$166,187</b>
1161-Department of Environment and Sustainability	81,604	517,590	178,160	559,102	200,958	502,766	127,230	525,075	680,151	680,151	155,076
<b>Total 11273-Environmental Control Solid Waste Management</b>	<b>\$81,604</b>	<b>\$517,590</b>	<b>\$178,160</b>	<b>\$559,102</b>	<b>\$200,958</b>	<b>\$502,766</b>	<b>\$127,230</b>	<b>\$525,075</b>	<b>\$680,151</b>	<b>\$680,151</b>	<b>\$155,076</b>
1866-Land Bank Authority	7,042,513	6,407,671	14,949,669	27,060,000	13,665,963	17,859,593	7,645,879	15,820,000	16,571,825	16,571,825	751,825
<b>Total 11274-Land Bank Authority</b>	<b>\$7,042,513</b>	<b>\$6,407,671</b>	<b>\$14,949,669</b>	<b>\$27,060,000</b>	<b>\$13,665,963</b>	<b>\$17,859,593</b>	<b>\$7,645,879</b>	<b>\$15,820,000</b>	<b>\$16,571,825</b>	<b>\$16,571,825</b>	<b>\$751,825</b>
1027-Office of Economic Development	55,572	-	89,284	350,000	10,514	309,675	-	100,000	100,000	100,000	-
<b>Total 11275-HUD Section 108 Loan Program</b>	<b>\$55,572</b>	<b>-</b>	<b>\$89,284</b>	<b>\$350,000</b>	<b>\$10,514</b>	<b>\$309,675</b>	<b>-</b>	<b>\$100,000</b>	<b>\$100,000</b>	<b>\$100,000</b>	<b>-</b>

SUMMARY OF APPROPRIATIONS AND EXP BY CONTROL OFFICER AND DEPARTMENT

Departments	FY 2016		FY 2017		FY 2018		FY 2019		FY 2020		Difference
	Expenditures	Appropriations	Expenditures	Appropriations	Expenditures	Appropriations	Expenditures	Appropriations	Recommendation		FY20 - FY19
1040-County Assessor	-	-	1,678,220	2,672,282	1,772,972	2,334,060	1,260,511	2,250,941	1,477,771		(773,170)
<b>Total 11276-Erroneous Homestead Exemption Recovery</b>	-	-	<b>\$1,678,220</b>	<b>\$2,672,282</b>	<b>\$1,772,972</b>	<b>\$2,334,060</b>	<b>\$1,260,511</b>	<b>\$2,250,941</b>	<b>\$1,477,771</b>		<b>\$(773,170)</b>
1210-Office of the Sheriff	-	-	-	-	688	10,000	-	10,000	100,000		90,000
<b>Total 11277-Pharmaceutical Disposal Fund</b>	-	-	-	-	<b>\$688</b>	<b>\$10,000</b>	-	<b>\$10,000</b>	<b>\$100,000</b>		<b>\$90,000</b>
1500-Department of Transportation And Highways	1,167,432	-	69,817	-	196,462	3,500,000	584,934	3,125,258	3,400,656		275,398
<b>Total 11302-Township Roads</b>	<b>\$1,167,432</b>	-	<b>\$69,817</b>	-	<b>\$196,462</b>	<b>\$3,500,000</b>	<b>\$584,934</b>	<b>\$3,125,258</b>	<b>\$3,400,656</b>		<b>\$275,398</b>
1530-Cook County Law Library	4,883,591	4,929,020	4,635,224	4,891,570	3,985,336	4,242,953	3,116,616	4,394,076	4,495,019		100,943
<b>Total 11310-County Law Library</b>	<b>\$4,883,591</b>	<b>\$4,929,020</b>	<b>\$4,635,224</b>	<b>\$4,891,570</b>	<b>\$3,985,336</b>	<b>\$4,242,953</b>	<b>\$3,116,616</b>	<b>\$4,394,076</b>	<b>\$4,495,019</b>		<b>\$100,943</b>
1510-Cook County Animal and Rabies Control	2,863,438	3,606,405	3,314,576	4,795,521	3,492,015	6,037,791	2,358,348	5,534,288	13,500,110		7,965,822
<b>Total 11314-Animal Control</b>	<b>\$2,863,438</b>	<b>\$3,606,405</b>	<b>\$3,314,576</b>	<b>\$4,795,521</b>	<b>\$3,492,015</b>	<b>\$6,037,791</b>	<b>\$2,358,348</b>	<b>\$5,534,288</b>	<b>\$13,500,110</b>		<b>\$7,965,822</b>
1130-Recorder of Deeds	4,765,364	4,925,288	3,730,628	3,782,689	2,771,229	2,987,772	2,149,286	3,128,734	3,481,500		352,766
<b>Total 11314-County Recorder Document Storage System</b>	<b>\$4,765,364</b>	<b>\$4,925,288</b>	<b>\$3,730,628</b>	<b>\$3,782,689</b>	<b>\$2,771,229</b>	<b>\$2,987,772</b>	<b>\$2,149,286</b>	<b>\$3,128,734</b>	<b>\$3,481,500</b>		<b>\$352,766</b>
1110-County Clerk	1,425,574	1,579,042	1,288,556	1,683,208	1,320,204	1,451,992	1,223,827	1,554,809	1,646,593		91,784
<b>Total 11316-County Clerk Automation</b>	<b>\$1,425,574</b>	<b>\$1,579,042</b>	<b>\$1,288,556</b>	<b>\$1,683,208</b>	<b>\$1,320,204</b>	<b>\$1,451,992</b>	<b>\$1,223,827</b>	<b>\$1,554,809</b>	<b>\$1,646,593</b>		<b>\$91,784</b>
1335-Clerk of the Circuit Court-Office of Clerk	8,134,165	8,979,522	7,822,653	8,687,391	6,678,495	8,082,154	5,333,183	9,366,351	9,285,279		(81,072)
<b>Total 11318-Circuit Court Document Storage</b>	<b>\$8,134,165</b>	<b>\$8,979,522</b>	<b>\$7,822,653</b>	<b>\$8,687,391</b>	<b>\$6,678,495</b>	<b>\$8,082,154</b>	<b>\$5,333,183</b>	<b>\$9,366,351</b>	<b>\$9,285,279</b>		<b>\$(81,072)</b>
1335-Clerk of the Circuit Court-Office of Clerk	9,332,333	10,314,789	9,161,732	9,900,042	8,873,023	9,588,530	8,258,508	10,505,284	10,650,000		144,716
<b>Total 11320-Circuit Court Automation</b>	<b>\$9,332,333</b>	<b>\$10,314,789</b>	<b>\$9,161,732</b>	<b>\$9,900,042</b>	<b>\$8,873,023</b>	<b>\$9,588,530</b>	<b>\$8,258,508</b>	<b>\$10,505,284</b>	<b>\$10,650,000</b>		<b>\$144,716</b>
1310-Office of the Chief Judge	192,553	251,503	190,594	196,547	202,232	216,648	195,182	226,648	218,207		(8,441)
<b>Total 11322-Circuit Court Illinois Dispute Resolution</b>	<b>\$192,553</b>	<b>\$251,503</b>	<b>\$190,594</b>	<b>\$196,547</b>	<b>\$202,232</b>	<b>\$216,648</b>	<b>\$195,182</b>	<b>\$226,648</b>	<b>\$218,207</b>		<b>\$(8,441)</b>
1210-Office of the Sheriff	1,855,158	3,106,103	1,731,984	1,917,470	(1,318,706)	1,749,200	1,252,185	1,837,848	1,766,307		(71,541)
<b>Total 11324-Sheriff 911 - Intergovernmental Agreement - ETSB</b>	<b>\$1,855,158</b>	<b>\$3,106,103</b>	<b>\$1,731,984</b>	<b>\$1,917,470</b>	<b>\$(1,318,706)</b>	<b>\$1,749,200</b>	<b>\$1,252,185</b>	<b>\$1,837,848</b>	<b>\$1,766,307</b>		<b>\$(71,541)</b>
1310-Office of the Chief Judge	3,775,670	4,165,840	3,978,985	6,055,156	2,204,805	3,289,170	2,422,735	3,845,232	2,725,000		(1,120,232)
<b>Total 11326-Adult Probation Service Fee</b>	<b>\$3,775,670</b>	<b>\$4,165,840</b>	<b>\$3,978,985</b>	<b>\$6,055,156</b>	<b>\$2,204,805</b>	<b>\$3,289,170</b>	<b>\$2,422,735</b>	<b>\$3,845,232</b>	<b>\$2,725,000</b>		<b>\$(1,120,232)</b>
1310-Office of the Chief Judge	4,263,407	4,415,891	3,425,121	5,630,592	2,365,948	4,019,245	1,730,110	2,481,600	2,389,387		(92,213)
<b>Total 11328-Social Services Probation Court Fee</b>	<b>\$4,263,407</b>	<b>\$4,415,891</b>	<b>\$3,425,121</b>	<b>\$5,630,592</b>	<b>\$2,365,948</b>	<b>\$4,019,245</b>	<b>\$1,730,110</b>	<b>\$2,481,600</b>	<b>\$2,389,387</b>		<b>\$(92,213)</b>



SUMMARY OF APPROPRIATIONS AND EXP BY CONTROL OFFICER AND DEPARTMENT

Departments	FY 2016 Expenditures	FY 2016 Appropriations	FY 2017 Expenditures	FY 2017 Appropriations	FY 2018 Expenditures	FY 2018 Appropriations	FY 2019 Expenditures	FY 2019 Appropriations	FY 2020 Recommendation	Difference FY20 - FY19
1060-County Treasurer	9,460,254	11,137,938	10,231,422	11,690,191	10,160,552	11,984,938	7,635,902	11,846,309	12,441,151	594,842
<b>Total 11854-County Treasurer Tax Sales Automation</b>	<b>\$9,460,254</b>	<b>\$11,137,938</b>	<b>\$10,231,422</b>	<b>\$11,690,191</b>	<b>\$10,160,552</b>	<b>\$11,984,938</b>	<b>\$7,635,902</b>	<b>\$11,846,309</b>	<b>\$12,441,151</b>	<b>\$594,842</b>
1500-Department of Transportation And Highways	23,196,876	25,925,235	37,412,354	48,214,617	37,199,939	44,526,189	31,925,809	48,647,309	48,678,240	30,931
<b>Total 11856-MFT Illinois First (1st)</b>	<b>\$23,196,876</b>	<b>\$25,925,235</b>	<b>\$37,412,354</b>	<b>\$48,214,617</b>	<b>\$37,199,939</b>	<b>\$44,526,189</b>	<b>\$31,925,809</b>	<b>\$48,647,309</b>	<b>\$48,678,240</b>	<b>\$30,931</b>
1210-Office of the Sheriff	-	-	-	-	180,648	-	209,597	550,000	985,843	435,843
<b>Total 11278-Sheriff's Operations State Asset Forfeiture</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>\$180,648</b>	<b>-</b>	<b>\$209,597</b>	<b>\$550,000</b>	<b>\$985,843</b>	<b>\$435,843</b>
1210-Office of the Sheriff	-	-	-	-	2,317	-	34,671	71,000	78,840	7,840
<b>Total 11279-Sheriff's Money Laundering State Asset Forfeiture</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>\$2,317</b>	<b>-</b>	<b>\$34,671</b>	<b>\$71,000</b>	<b>\$78,840</b>	<b>\$7,840</b>
1050-Board of Review	-	-	-	-	-	-	539,566	1,121,040	-	(1,121,040)
<b>Total 11280-Board of Review Operation and Administrative</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>\$539,566</b>	<b>\$1,121,040</b>	<b>-</b>	<b>\$(1,121,040)</b>
1011-Office of Chief Admin Officer	-	-	-	-	-	-	-	-	82,000	82,000
<b>Total 11281-PEG Access Support Fund</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>\$82,000</b>	<b>\$82,000</b>
1040-County Assessor	-	-	-	-	-	-	-	-	767,248	767,248
<b>Total 11282-Assessor GIS Fee Fund</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>\$767,248</b>	<b>\$767,248</b>
1500-Department of Transportation And Highways	37,177,372	-	35,634,420	-	47,467,143	90,485,582	20,627,691	118,055,545	157,741,939	39,686,394
<b>Total 11300-Motor Fuel Tax</b>	<b>\$37,177,372</b>	<b>-</b>	<b>\$35,634,420</b>	<b>-</b>	<b>\$47,467,143</b>	<b>\$90,485,582</b>	<b>\$20,627,691</b>	<b>\$118,055,545</b>	<b>\$157,741,939</b>	<b>\$39,686,394</b>
1021-Office of the Chief Financial Officer	(17,789,202)	-	11,327,505	-	10,053,498	-	(34,567,911)	-	-	-
<b>Total 11250-Self Insurance</b>	<b>\$(17,789,202)</b>	<b>-</b>	<b>\$11,327,505</b>	<b>-</b>	<b>\$10,053,498</b>	<b>-</b>	<b>\$(34,567,911)</b>	<b>-</b>	<b>-</b>	<b>-</b>
1500-Annuity and Benefits	191,243,804	195,622,621	208,226,206	208,226,206	-	211,449,245	(238,773)	209,506,964	200,939,170	(8,567,794)
<b>Total 11303-Annuity and Benefit Fund</b>	<b>\$191,243,804</b>	<b>\$195,622,621</b>	<b>\$208,226,206</b>	<b>\$208,226,206</b>	<b>-</b>	<b>\$211,449,245</b>	<b>\$(238,773)</b>	<b>\$209,506,964</b>	<b>\$200,939,170</b>	<b>\$(8,567,794)</b>
1700-Bond and Interest	250,000,000	250,000,000	277,133,392	277,133,392	-	280,368,569	-	259,871,339	259,940,094	68,755
<b>Total 11716-Bond and Interest Ser 1998 B Refunding</b>	<b>\$250,000,000</b>	<b>\$250,000,000</b>	<b>\$277,133,392</b>	<b>\$277,133,392</b>	<b>-</b>	<b>\$280,368,569</b>	<b>-</b>	<b>\$259,871,339</b>	<b>\$259,940,094</b>	<b>\$68,755</b>
<b>Total Special Purpose Funds</b>	<b>\$606,853,731</b>	<b>\$617,572,831</b>	<b>\$680,429,361</b>	<b>\$679,779,136</b>	<b>\$213,493,930</b>	<b>\$781,367,043</b>	<b>\$92,348,390</b>	<b>\$767,721,591</b>	<b>\$827,474,103</b>	<b>\$59,752,512</b>
Restricted	224,810,553	224,810,553	257,947,797	257,947,797	94,435,234	224,730,534	67,777,629	248,841,233	246,271,445	(2,569,788)
<b>Total Operating Funds</b>	<b>\$4,195,309,330</b>	<b>\$4,217,171,579</b>	<b>\$4,328,770,767</b>	<b>\$4,401,980,488</b>	<b>\$4,703,119,912</b>	<b>\$4,849,062,965</b>	<b>\$3,761,511,146</b>	<b>\$5,574,396,136</b>	<b>\$5,808,033,917</b>	<b>\$233,637,781</b>
Capital Improvements	\$27,538,464	\$321,545,658	\$137,864,691	\$424,958,763	-	\$357,045,281	\$7,386,523	\$370,391,992	\$369,192,163	\$(1,199,829)

NOTES:  
 1. FY2016 - FY2018 Expenditures are restated to match with Trial Balance.  
 2. FY2019 Expenditures are as of Sep 2019. \*\*FY2019 Expenditures for Grants represent the FY2019 total Appropriation as Adjusted.  
 3. FY2020 Capital Improvements excludes capital purchases funded with operating dollars.  
 4. Expenses have been restructured for all years moving fund 11300 - Motor Fuel Tax (MFT) from Capital Fund to Special Purpose Funds

SUMMARY OF APPROPRIATIONS AND EXP BY CONTROL OFFICER AND PROGRAM

Departments	FINANCE AND ADMINISTRATION	HEALTHCARE	PUBLIC SAFETY	PROPERTY AND TAXATION	ECONOMIC DEVELOPMENT	FIXED CHARGES AND OTHERS	TOTAL RECOMMENDATIONS
<b>General Funds</b>							
1010-Office of the President	3,297,511	-	-	-	-	-	3,297,511
1205-Justice Advisory Council	836,512	-	-	-	-	-	836,512
<b>1051-President</b>							
1021-Office of the Chief Financial Officer	\$4,134,023	-	-	-	-	-	\$4,134,023
1007-Revenue	1,518,072	-	-	-	-	-	1,518,072
1008-Risk Management	10,577,679	-	-	-	-	-	10,577,679
1014-Budget and Management Services	2,487,132	-	-	-	-	-	2,487,132
1020-County Comptroller	1,750,737	-	-	-	-	-	1,750,737
1022-Contract Compliance	3,988,823	-	-	-	-	-	3,988,823
1030-Chief Procurement Officer	1,124,480	-	-	-	-	-	1,124,480
	3,438,050	-	-	-	-	-	3,438,050
<b>1076-Chief Financial Officer</b>							
	\$24,884,974	-	-	-	-	-	\$24,884,974
1009-Enterprise Technology	19,954,086	-	-	-	-	-	19,954,086
<b>1105-Chief Information Officer</b>							
	\$19,954,086	-	-	-	-	-	\$19,954,086
1011-Office of Chief Admin Officer	5,047,592	-	-	-	-	-	5,047,592
1161-Department of Environment and Sustainability	2,173,131	-	-	-	-	-	2,173,131
1259-Medical Examiner	14,509,387	-	-	-	-	-	14,509,387
1265-Emergency Management Agency	-	-	1,374,985	-	-	-	1,374,985
1451-Department of Adoption and Family Supportive Serv	629,427	-	-	-	-	-	629,427
1500-Department of Transportation And Highways	637,500	-	-	-	-	-	637,500
<b>1115-Chief Administrative Officer</b>							
	\$22,997,037	-	\$1,374,985	-	-	-	\$24,372,022
1027-Office of Economic Development	-	-	-	-	3,885,549	-	3,885,549
1013-Planning and Development	-	-	-	-	1,238,645	-	1,238,645
1160-Building and Zoning	-	-	-	-	4,966,150	-	4,966,150
1170-Zoning Board of Appeals	-	-	-	-	453,297	-	453,297
<b>1125-Office of Economic Development</b>							
	-	-	-	-	\$10,543,641	-	\$10,543,641
1032-Department of Human Resources	6,259,519	-	-	-	-	-	6,259,519
1019-Employee Appeals Board	70,868	-	-	-	-	-	70,868
<b>1135-Chief of Human Resources</b>							
	\$6,330,387	-	-	-	-	-	\$6,330,387
1031-Office of Asset Management	4,131,484	-	-	-	-	-	4,131,484
1200-Department of Facilities Management	56,318,004	-	-	-	-	-	56,318,004
<b>1140-Chief of Asset Management</b>							
	\$60,449,488	-	-	-	-	-	\$60,449,488
1002-Human Rights And Ethics	973,335	-	-	-	-	-	973,335
<b>1145-Department of Human Rights And Ethics</b>							
	\$973,335	-	-	-	-	-	\$973,335
1026-Administrative Hearing Board	1,480,436	-	-	-	-	-	1,480,436
<b>1150-Administrative Hearings</b>							
	\$1,480,436	-	-	-	-	-	\$1,480,436
1070-County Auditor	1,162,725	-	-	-	-	-	1,162,725

SUMMARY OF APPROPRIATIONS AND EXP BY CONTROL OFFICER AND PROGRAM

Departments	FINANCE AND ADMINISTRATION	HEALTHCARE	PUBLIC SAFETY	PROPERTY AND TAXATION	ECONOMIC DEVELOPMENT	FIXED CHARGES AND OTHERS	TOTAL RECOMMENDATIONS
1260-Public Defender	\$1,162,725	-	-	-	-	-	\$1,162,725
1155-County Auditor	-	-	78,864,735	-	-	-	78,864,735
1126-Public Defender	-	-	\$78,864,735	-	-	-	\$78,864,735
1025-Offices Under the President	\$142,366,491	-	\$80,239,720	-	\$10,543,641	-	\$233,149,852
1018-Office of The Secretary To The Board of Commission	1,695,747	-	-	-	-	-	1,695,747
1081-First District	400,000	-	-	-	-	-	400,000
1082-Second District	400,000	-	-	-	-	-	400,000
1083-Third District	400,000	-	-	-	-	-	400,000
1084-Fourth District	400,000	-	-	-	-	-	400,000
1085-Fifth District	470,000	-	-	-	-	-	470,000
1086-Sixth District	400,000	-	-	-	-	-	400,000
1087-Seventh District	400,000	-	-	-	-	-	400,000
1088-Eighth District	400,000	-	-	-	-	-	400,000
1089-Ninth District	400,000	-	-	-	-	-	400,000
1090-Tenth District	400,000	-	-	-	-	-	400,000
1091-Eleventh District	450,000	-	-	-	-	-	450,000
1092-Twelfth District	400,000	-	-	-	-	-	400,000
1093-Thirteenth District	400,000	-	-	-	-	-	400,000
1094-Fourteenth District	400,000	-	-	-	-	-	400,000
1095-Fifteenth District	400,000	-	-	-	-	-	400,000
1096-Sixteenth District	400,000	-	-	-	-	-	400,000
1097-Seventeenth District	400,000	-	-	-	-	-	400,000
1176-Cook County Board of Commissioners	\$8,615,746	-	-	-	-	-	\$8,615,746
1040-County Assessor	-	-	-	27,049,789	-	-	27,049,789
1251-Assessor	-	-	-	\$27,049,789	-	-	\$27,049,789
1050-Board of Review	-	-	-	13,473,108	-	-	13,473,108
1276-Board of Review	-	-	-	\$13,473,108	-	-	\$13,473,108
1060-County Treasurer	-	-	-	844,997	-	-	844,997
1301-Treasurer	-	-	-	\$844,997	-	-	\$844,997
1080-Office of Independent Inspector General	1,858,826	-	-	-	-	-	1,858,826
1327-Inspector General	\$1,858,826	-	-	-	-	-	\$1,858,826
1110-County Clerk	-	-	-	12,169,899	-	-	12,169,899
1352-County Clerk	-	-	-	\$12,169,899	-	-	\$12,169,899
1130-Recorder of Deeds	-	-	-	7,228,962	-	-	7,228,962
1402-Recorder of Deeds	-	-	-	\$7,228,962	-	-	\$7,228,962
1210-Office of the Sheriff	-	-	1,687,824	-	-	-	1,687,824
1214-Sheriff's Administration And Human Resources	-	-	40,301,291	-	-	-	40,301,291

SUMMARY OF APPROPRIATIONS BY CONTROL OFFICER AND PROGRAM

Departments	FINANCE AND ADMINISTRATION	HEALTHCARE	PUBLIC SAFETY	PROPERTY AND TAXATION	ECONOMIC DEVELOPMENT	FIXED CHARGES AND OTHERS	TOTAL RECOMMENDATIONS
1216-Office of Prof Review, Prof Integrity Special Investigati	-	-	3,223,888	-	-	-	3,223,888
1217-Sheriff's Information Technology	-	-	20,426,740	-	-	-	20,426,740
1239-Department of Corrections	-	-	337,835,605	-	-	-	337,835,605
1249-Sheriff's Merit Board	-	-	1,384,902	-	-	-	1,384,902
1230-Court Services Division	-	-	101,901,601	-	-	-	101,901,601
1231-Police Department	-	-	68,812,990	-	-	-	68,812,990
1232-Community Corrections Department	-	-	22,735,944	-	-	-	22,735,944
<b>1427-Sheriff</b>	-	-	<b>\$598,310,784</b>	-	-	-	<b>\$598,310,784</b>
1250-State's Attorney	-	-	130,712,627	-	-	-	130,712,627
<b>1453-State's Attorney</b>	-	-	<b>\$130,712,627</b>	-	-	-	<b>\$130,712,627</b>
1310-Office of the Chief Judge	-	-	47,036,751	-	-	-	47,036,751
1280-Adult Probation Dept.	-	-	54,517,600	-	-	-	54,517,600
1305-Public Guardian	-	-	21,733,779	-	-	-	21,733,779
1312-Forensic Clinical Services	-	-	2,910,410	-	-	-	2,910,410
1313-Social Service	-	-	15,118,081	-	-	-	15,118,081
1326-Juvenile Probation	-	-	46,423,157	-	-	-	46,423,157
1300-Judiciary	-	-	14,796,562	-	-	-	14,796,562
1440-Juvenile Temporary Detention Center	-	-	63,179,006	-	-	-	63,179,006
<b>1478-Chief Judge</b>	-	-	<b>\$265,715,348</b>	-	-	-	<b>\$265,715,348</b>
1335-Clerk of the Circuit Court-Office of Clerk	-	-	100,684,237	-	-	-	100,684,237
<b>1503-Clerk of the Circuit Court</b>	-	-	<b>\$100,684,237</b>	-	-	-	<b>\$100,684,237</b>
1390-Public Administrator	-	-	1,385,101	-	-	-	1,385,101
<b>1536-Public Administrator</b>	-	-	<b>\$1,385,101</b>	-	-	-	<b>\$1,385,101</b>
<b>1151-Elected And Appointed Officials</b>	<b>\$10,474,572</b>	-	<b>\$1,096,809,097</b>	<b>\$60,766,756</b>	-	-	<b>\$1,168,049,424</b>
1490-Fixed Charges and Special Purpose Appropriations	-	-	-	-	-	420,888,681	420,888,681
1499-Fixed Charges and Special Purpose Appropriations	-	-	-	-	-	88,204,071	88,204,071
<b>1489-Fixed Charges And Special Purpose Appropriations</b>	-	-	-	-	-	<b>\$509,092,752</b>	<b>\$509,092,752</b>
<b>1588-Fixed Charges</b>	-	-	-	-	-	<b>\$509,092,752</b>	<b>\$509,092,752</b>
<b>Total General Funds</b>	<b>\$152,841,063</b>	-	<b>\$1,177,047,816</b>	<b>\$60,766,756</b>	<b>\$10,543,641</b>	<b>\$509,092,752</b>	<b>\$1,910,292,028</b>
<b>Health Enterprise Fund</b>	-	-	-	-	-	-	-
4890-Health System Administration	-	42,529,427	-	-	-	-	42,529,427
4240-Cermak Health Services	-	80,792,032	-	-	-	-	80,792,032
4241-Health Services - JTDC	-	7,176,307	-	-	-	-	7,176,307
4891-Provident Hospital	-	56,467,378	-	-	-	-	56,467,378
4893-Ambulatory & Community Health Network of Cook Co	-	81,664,685	-	-	-	-	81,664,685
4894-Ruth M. Rothstein CORE Center	-	23,101,169	-	-	-	-	23,101,169
4895-Department of Public Health	-	10,186,164	-	-	-	-	10,186,164

**SUMMARY OF APPROPRIATIONS BY CONTROL OFFICER AND PROGRAM**

Departments	FINANCE AND ADMINISTRATION	HEALTHCARE	PUBLIC SAFETY	PROPERTY AND TAXATION	ECONOMIC DEVELOPMENT	FIXED CHARGES AND OTHERS	TOTAL RECOMMENDATIONS
4896-Managed Care	-	1,799,936,368	-	-	-	-	1,799,936,368
4897-John H. Stroger Jr. Hospital of Cook County	-	671,529,031	-	-	-	-	671,529,031
4898-Oak Forest Health Center	-	4,713,220	-	-	-	-	4,713,220
4899-Special Purpose Appropriations	-	45,900,560	-	-	-	-	45,900,560
<b>4020-Cook County Health &amp; Hospital Systems Board</b>	-	<b>\$2,823,996,341</b>	-	-	-	-	<b>\$2,823,996,341</b>
<b>4010-Cook County Health &amp; Hospital Systems Board</b>	-	<b>\$2,823,996,341</b>	-	-	-	-	<b>\$2,823,996,341</b>
<b>Total Enterprise Funds</b>	-	<b>\$2,823,996,341</b>	-	-	-	-	<b>\$2,823,996,341</b>
<b>Total General and Enterprise Funds</b>	<b>\$152,841,063</b>	<b>\$2,823,996,341</b>	<b>\$1,177,047,816</b>	<b>\$60,766,756</b>	<b>\$10,543,641</b>	<b>\$509,092,752</b>	<b>\$4,734,288,369</b>
<b>Special Purpose Funds</b>							
1110-County Clerk	-	-	-	28,977,235	-	-	28,977,235
1525-Board of Elec Comm-Election Fund	22,770,124	-	-	-	-	-	22,770,124
<b>Total 11306-Election</b>	<b>\$22,770,124</b>	-	-	<b>\$28,977,235</b>	-	-	<b>\$51,747,359</b>
4890-Health System Administration	-	3,210,793	-	-	-	-	3,210,793
<b>Total 11248-Lead Poisoning Prevention</b>	-	<b>\$3,210,793</b>	-	-	-	-	<b>\$3,210,793</b>
1009-Enterprise Technology	7,474,432	-	-	-	-	-	7,474,432
<b>Total 11249-Geographical Information System</b>	<b>\$7,474,432</b>	-	-	-	-	-	<b>\$7,474,432</b>
1250-State's Attorney	-	-	2,200,035	-	-	-	2,200,035
<b>Total 11252-State's Attorney Narcotics Forfeiture</b>	-	-	<b>\$2,200,035</b>	-	-	-	<b>\$2,200,035</b>
4890-Health System Administration	-	3,900,000	-	-	-	-	3,900,000
<b>Total 11255-Suburban Tuberculosis Sanitarium District</b>	-	<b>\$3,900,000</b>	-	-	-	-	<b>\$3,900,000</b>
1335-Clerk of the Circuit Court-Office of Clerk	-	-	692,586	-	-	-	692,586
<b>Total 11258-Clerk Circuit Court Administrative</b>	-	-	<b>\$692,586</b>	-	-	-	<b>\$692,586</b>
1130-Recorder of Deeds	-	-	-	1,519,857	-	-	1,519,857
<b>Total 11259-CIS Fee</b>	-	-	-	<b>\$1,519,857</b>	-	-	<b>\$1,519,857</b>
1130-Recorder of Deeds	-	-	-	289,872	-	-	289,872
<b>Total 11260-Recorder Of Deeds Rental Housing Support F</b>	-	-	-	<b>\$289,872</b>	-	-	<b>\$289,872</b>
1210-Office of the Sheriff	-	-	75,000	-	-	-	75,000
<b>Total 11262-Sheriff's Women's Justice Services</b>	-	-	<b>\$75,000</b>	-	-	-	<b>\$75,000</b>

SUMMARY OF APPROPRIATIONS BY CONTROL OFFICER AND PROGRAM

Departments	FINANCE AND ADMINISTRATION	HEALTHCARE	PUBLIC SAFETY	PROPERTY AND TAXATION	ECONOMIC DEVELOPMENT	FIXED CHARGES AND OTHERS	TOTAL RECOMMENDATIONS
1210-Office of the Sheriff	-	-	500,000	-	-	-	500,000
<b>Total 11266-Vehicle Purchase</b>	-	-	<b>\$500,000</b>	-	-	-	<b>\$500,000</b>
1040-County Assessor	-	-	-	747,987	-	-	747,987
<b>Total 11268-Assessor Special Revenue</b>	-	-	-	<b>\$747,987</b>	-	-	<b>\$747,987</b>
1335-Clerk of the Circuit Court-Office of Clerk	-	-	336,450	-	-	-	336,450
<b>Total 11269-Circuit Court Electronic Citation</b>	-	-	<b>\$336,450</b>	-	-	-	<b>\$336,450</b>
1250-State's Attorney	-	-	332,345	-	-	-	332,345
<b>Total 11271-State's Attorney Records Automation Fund</b>	-	-	<b>\$332,345</b>	-	-	-	<b>\$332,345</b>
1260-Public Defender	-	-	305,056	-	-	-	305,056
<b>Total 11272-Public Defender Records Automation Fund</b>	-	-	<b>\$305,056</b>	-	-	-	<b>\$305,056</b>
1161-Department of Environment and Sustainability	680,151	-	-	-	-	-	680,151
<b>Total 11273-Environmental Control Solid Waste Managem</b>	<b>\$680,151</b>	-	-	-	-	-	<b>\$680,151</b>
1586-Land Bank Authority	-	-	-	-	16,571,825	-	16,571,825
<b>Total 11274-Land Bank Authority</b>	-	-	-	-	<b>\$16,571,825</b>	-	<b>\$16,571,825</b>
1027-Office of Economic Development	-	-	-	-	100,000	-	100,000
<b>Total 11275-HUD Section 108 Loan Program</b>	-	-	-	-	<b>\$100,000</b>	-	<b>\$100,000</b>
1040-County Assessor	-	-	-	1,477,771	-	-	1,477,771
<b>Total 11276-Erroneous Homestead Exemption Recovery</b>	-	-	-	<b>\$1,477,771</b>	-	-	<b>\$1,477,771</b>
1210-Office of the Sheriff	-	-	100,000	-	-	-	100,000
<b>Total 11277-Pharmaceutical Disposal Fund</b>	-	-	<b>\$100,000</b>	-	-	-	<b>\$100,000</b>
1500-Department of Transportation And Highways	3,400,656	-	-	-	-	-	3,400,656
<b>Total 11302-Township Roads</b>	<b>\$3,400,656</b>	-	-	-	-	-	<b>\$3,400,656</b>
1530-Cook County Law Library	4,495,019	-	-	-	-	-	4,495,019
<b>Total 11310-County Law Library</b>	<b>\$4,495,019</b>	-	-	-	-	-	<b>\$4,495,019</b>
1510-Cook County Animal and Rabies Control	13,500,110	-	-	-	-	-	13,500,110

**SUMMARY OF APPROPRIATIONS BY CONTROL OFFICER AND PROGRAM**

Departments	FINANCE AND ADMINISTRATION	HEALTHCARE	PUBLIC SAFETY	PROPERTY AND TAXATION	ECONOMIC DEVELOPMENT	FIXED CHARGES AND OTHERS	TOTAL RECOMMENDATIONS
Total 11312-Animal Control	\$13,500,110	-	-	-	-	-	\$13,500,110
1130-Recorder of Deeds	-	-	-	3,481,500	-	-	3,481,500
<b>Total 11314-County Recorder Document Storage System</b>	-	-	-	<b>\$3,481,500</b>	-	-	<b>\$3,481,500</b>
1110-County Clerk	-	-	-	1,646,593	-	-	1,646,593
<b>Total 11316-County Clerk Automation</b>	-	-	-	<b>\$1,646,593</b>	-	-	<b>\$1,646,593</b>
1335-Clerk of the Circuit Court-Office of Clerk	-	-	9,285,279	-	-	-	9,285,279
<b>Total 11318-Circuit Court Document Storage</b>	-	-	<b>\$9,285,279</b>	-	-	-	<b>\$9,285,279</b>
1335-Clerk of the Circuit Court-Office of Clerk	-	-	10,650,000	-	-	-	10,650,000
<b>Total 11320-Circuit Court Automation</b>	-	-	<b>\$10,650,000</b>	-	-	-	<b>\$10,650,000</b>
1310-Office of the Chief Judge	-	-	218,207	-	-	-	218,207
<b>Total 11322-Circuit Court Illinois Dispute Resolution</b>	-	-	<b>\$218,207</b>	-	-	-	<b>\$218,207</b>
1210-Office of the Sheriff	-	-	1,766,307	-	-	-	1,766,307
<b>Total 11324-Sheriff 911 - Intergovernmental Agreement - E</b>	-	-	<b>\$1,766,307</b>	-	-	-	<b>\$1,766,307</b>
1310-Office of the Chief Judge	-	-	2,725,000	-	-	-	2,725,000
<b>Total 11326-Adult Probation Service Fee</b>	-	-	<b>\$2,725,000</b>	-	-	-	<b>\$2,725,000</b>
1310-Office of the Chief Judge	-	-	2,389,387	-	-	-	2,389,387
<b>Total 11328-Social Services Probation Court Fee</b>	-	-	<b>\$2,389,387</b>	-	-	-	<b>\$2,389,387</b>
1060-County Treasurer	-	-	-	12,441,151	-	-	12,441,151
<b>Total 11854-County Treasurer Tax Sales Automation</b>	-	-	-	<b>\$12,441,151</b>	-	-	<b>\$12,441,151</b>
1500-Department of Transportation And Highways	48,678,240	-	-	-	-	-	48,678,240
<b>Total 11856-MFT Illinois First (1st)</b>	<b>\$48,678,240</b>	-	-	-	-	-	<b>\$48,678,240</b>
1210-Office of the Sheriff	-	-	985,843	-	-	-	985,843
<b>Total 11278-Sheriff's Operations State Asset Forfeiture</b>	-	-	<b>\$985,843</b>	-	-	-	<b>\$985,843</b>
1210-Office of the Sheriff	-	-	78,840	-	-	-	78,840
<b>Total 11279-Sheriff's Money Laundering State Asset Forfe</b>	-	-	<b>\$78,840</b>	-	-	-	<b>\$78,840</b>

SUMMARY OF APPROPRIATIONS BY CONTROL OFFICER AND PROGRAM

Departments	FINANCE AND ADMINISTRATION	HEALTHCARE	PUBLIC SAFETY	PROPERTY AND TAXATION	ECONOMIC DEVELOPMENT	FIXED CHARGES AND OTHERS	TOTAL RECOMMENDATIONS
1011-Office of Chief Admin Officer	82,000	-	-	-	-	-	82,000
<b>Total 11281-PEG Access Support Fund</b>	<b>\$82,000</b>	-	-	-	-	-	<b>\$82,000</b>
1040-County Assessor	-	-	-	767,248	-	-	767,248
<b>Total 11282-Assessor GIS Fee Fund</b>	-	-	-	<b>\$767,248</b>	-	-	<b>\$767,248</b>
1500-Department of Transportation And Highways	157,741,939	-	-	-	-	-	157,741,939
<b>Total 11300-Motor Fuel Tax</b>	<b>\$157,741,939</b>	-	-	-	-	-	<b>\$157,741,939</b>
1590-Annuity and Benefits	-	-	-	-	-	200,939,170	200,939,170
<b>Total 11303-Annuity and Benefit Fund</b>	-	-	-	-	-	<b>\$200,939,170</b>	<b>\$200,939,170</b>
1700-Bond and Interest	-	-	-	-	-	259,940,094	259,940,094
<b>Total 11716-Bond and Interest Ser 1999 B Refunding</b>	-	-	-	-	-	<b>\$259,940,094</b>	<b>\$259,940,094</b>
<b>Total Special Purpose Funds</b>	<b>\$258,822,671</b>	<b>\$7,110,793</b>	<b>\$32,640,336</b>	<b>\$51,349,215</b>	<b>\$16,671,825</b>	<b>\$460,879,264</b>	<b>\$827,474,103</b>
Restricted	62,816,367	7,895,335	118,253,654	2,125,000	55,181,089	-	246,271,445
<b>Total Operating Fund</b>	<b>\$474,480,101</b>	<b>\$2,839,002,468</b>	<b>\$1,327,941,806</b>	<b>\$114,240,971</b>	<b>\$82,396,554</b>	<b>\$969,972,016</b>	<b>\$5,808,033,917</b>
Capital Improvements	\$497,137,165	-	\$20,160,400	\$9,615,387	\$21,150	-	\$526,934,102
<b>Grand Total</b>	<b>\$971,617,266</b>	<b>\$2,839,002,468</b>	<b>\$1,348,102,206</b>	<b>\$123,856,358</b>	<b>\$82,417,704</b>	<b>\$969,972,016</b>	<b>\$6,334,968,019</b>

\*FY2020 Capital Improvements excludes capital purchases funded with operating dollars.



SUMMARY OF APPROPRIATIONS BY OBJECT AND FUND

Departments	PERSONAL SERVICES	CONTRACTUAL SERVICES	SUPPLIES AND MATERIALS	OPERATIONS AND MAINTENANCE	RENTAL LEASING	CAPITAL OUTLAY	**CONTINGENCY AND SPEC. PURPOSE	SUBTOTAL	ALLOCATED CAPITAL	TOTAL RECOMMENDATIONS
<b>General Funds</b>										
1010-Office of the President	2,821,584	385,885	13,842	51,730	9,510		15,000	3,297,511		3,297,511
1205-Justice Advisory Council	805,838	1,479	2,568	24,970	1,657			836,512		836,512
<b>1051-President</b>	<b>\$3,627,432</b>	<b>\$397,314</b>	<b>\$16,410</b>	<b>\$76,700</b>	<b>\$11,167</b>		<b>\$15,000</b>	<b>\$4,134,023</b>		<b>\$4,134,023</b>
1021-Office of the Chief Financial Officer	1,301,207	2,868	8,479	3,710	1,808			1,518,072		1,518,072
1007-Revenue	7,634,314	716,827	74,339	245,353	6,846		1,900,000	10,577,679		10,577,679
1008-Risk Management	2,472,014	21,689	5,223	17,251	6,055		(35,000)	2,487,132		2,487,132
1014-Budget and Management Services	1,718,167	6,890	3,491	7,468	13,921		700	1,750,737		1,750,737
1020-County Comptroller	3,887,631	36,355	30,000	15,666	11,171		8,000	3,988,823		3,988,823
1022-Contract Compliance	1,207,953	1,779	3,500	68,993	3,309		(161,054)	1,124,480		1,124,480
1030-Chief Procurement Officer	2,863,739	32,139	18,275	518,812	5,085			3,438,050		3,438,050
<b>1076-Chief Financial Officer</b>	<b>\$21,265,025</b>	<b>\$816,547</b>	<b>\$143,307</b>	<b>\$877,283</b>	<b>\$48,195</b>		<b>\$1,712,846</b>	<b>\$24,864,974</b>		<b>\$24,864,974</b>
1009-Enterprise Technology	17,134,142	924,599	93,059	1,764,089	37,597			19,954,086		19,954,086
<b>1105-Chief Information Officer</b>	<b>\$17,134,142</b>	<b>\$924,599</b>	<b>\$93,059</b>	<b>\$1,764,089</b>	<b>\$37,597</b>			<b>\$19,954,086</b>		<b>\$19,954,086</b>
1011-Office of Chief Admin Officer	4,227,870	863,135	79,757	234,667	58,939		8,507	5,047,592		5,047,592
1161-Department of Environment and Sustainability	2,529,142	47,281	9,100	125,224	4,532		(682,148)	2,173,131		2,173,131
1259-Medical Examiner	11,737,336	1,979,755	469,768	304,000	18,528			14,508,387		14,508,387
1265-Emergency Management Agency	985,372	103,810	44,199	430,770	8,882		(198,048)	1,374,985		1,374,985
1451-Department of Adoption and Family Supportive Services	574,415	16,449	1,300	29,865	7,398			629,427		629,427
1500-Department of Transportation And Highways	-	130,000	-	507,500	-			637,500		637,500
<b>1115-Chief Administrative Officer</b>	<b>\$20,964,135</b>	<b>\$3,140,430</b>	<b>\$604,124</b>	<b>\$1,632,026</b>	<b>\$88,279</b>		<b>\$48,507</b>	<b>\$24,372,022</b>		<b>\$24,372,022</b>
1027-Office of Economic Development	1,308,288	2,583,611	2,476	39,715	2,454		(50,995)	3,885,549		3,885,549
1013-Planning and Development	1,449,958	76,510	2,700	125,545	4,768		(420,836)	1,238,645		1,238,645
1160-Building and Zoning	4,715,124	25,276	12,500	204,408	8,842			4,966,150		4,966,150
1170-Zoning Board of Appeals	415,768	3,855	1,588	30,087	1,999			455,297		455,297
<b>1125-Office of Economic Development</b>	<b>\$7,889,138</b>	<b>\$2,689,252</b>	<b>\$19,264</b>	<b>\$399,755</b>	<b>\$18,063</b>		<b>\$(47,831)</b>	<b>\$10,543,641</b>		<b>\$10,543,641</b>
1032-Department of Human Resources	6,029,255	178,945	33,985	27,362	12,856		(22,684)	6,259,519		6,259,519
1019-Employee Appeals Board	60,868	9,400	600	-	-			70,868		70,868
<b>1135-Chief of Human Resources</b>	<b>\$6,890,123</b>	<b>\$188,345</b>	<b>\$34,385</b>	<b>\$27,362</b>	<b>\$12,856</b>		<b>\$(22,684)</b>	<b>\$6,330,387</b>		<b>\$6,330,387</b>
1031-Office of Asset Management	3,906,276	569,427	4,895	202,396	9,664		(161,174)	4,131,484		4,131,484
1200-Department of Facilities Management	50,333,734	696,420	2,310,130	3,785,526	157,463		(1,165,269)	56,318,004		56,318,004
<b>1140-Chief of Asset Management</b>	<b>\$54,040,010</b>	<b>\$1,265,847</b>	<b>\$2,315,025</b>	<b>\$3,987,922</b>	<b>\$167,127</b>		<b>\$(1,326,443)</b>	<b>\$60,449,488</b>		<b>\$60,449,488</b>
1002-Human Rights And Ethics	919,357	6,741	3,506	40,526	2,055		1,150	973,335		973,335
<b>1145-Department of Human Rights And Ethics</b>	<b>\$919,357</b>	<b>\$6,741</b>	<b>\$3,506</b>	<b>\$40,526</b>	<b>\$2,055</b>		<b>\$1,150</b>	<b>\$973,335</b>		<b>\$973,335</b>
1026-Administrative Hearing Board	729,393	717,500	11,656	6,015	15,872			1,480,436		1,480,436
<b>1150-Administrative Hearings</b>	<b>\$729,393</b>	<b>\$717,500</b>	<b>\$11,656</b>	<b>\$6,015</b>	<b>\$15,872</b>			<b>\$1,480,436</b>		<b>\$1,480,436</b>
1070-County Auditor	1,122,013	1,040	300	38,195	1,177			1,162,725		1,162,725
<b>1155-County Auditor</b>	<b>\$1,122,013</b>	<b>\$1,040</b>	<b>\$300</b>	<b>\$38,195</b>	<b>\$1,177</b>			<b>\$1,162,725</b>		<b>\$1,162,725</b>
1260-Public Defender	75,288,459	2,214,008	397,347	1,063,024	91,646		(188,749)	78,864,735		78,864,735
<b>1126-Public Defender</b>	<b>\$75,288,459</b>	<b>\$2,214,008</b>	<b>\$397,347</b>	<b>\$1,063,024</b>	<b>\$91,646</b>		<b>\$(188,749)</b>	<b>\$78,864,735</b>		<b>\$78,864,735</b>
<b>1025-Office Under the President</b>	<b>\$208,179,228</b>	<b>\$12,353,623</b>	<b>\$3,638,383</b>	<b>\$9,913,467</b>	<b>\$504,034</b>		<b>\$(1,487,330)</b>	<b>\$233,148,852</b>		<b>\$233,148,852</b>
1018-Office of The Secretary To The Board of Commissioners	1,115,586	410,452	137,072	4,804	27,833			1,695,747		1,695,747
1061-First District	306,905	57,295	2,000	3,200	30,600			400,000		400,000

SUMMARY OF APPROPRIATIONS BY OBJECT AND FUND

Departments	PERSONAL SERVICES	CONTRACTUAL SERVICES	SUPPLIES AND MATERIALS	OPERATIONS AND MAINTENANCE	RENTAL AND LEASING	CAPITAL OUTLAY	**CONTINGENCY AND SPEC. PURPOSE	SUBTOTAL	ALLOCATED CAPITAL	TOTAL RECOMMENDATIONS
1052-Second District	382,517	12,483	8,000	-	17,000	-	-	400,000	-	400,000
1053-Third District	357,968	42,032	-	-	-	-	-	400,000	-	400,000
1054-Fourth District	360,575	13,925	3,500	4,000	18,000	-	-	400,000	-	400,000
1055-Fifth District	384,194	50,306	5,000	6,500	24,000	-	-	470,000	-	470,000
1056-Sixth District	353,437	35,113	650	-	10,800	-	-	400,000	-	400,000
1057-Seventh District	344,475	28,825	6,500	7,000	13,200	-	-	400,000	-	400,000
1058-Eighth District	350,444	23,656	1,900	6,000	18,000	-	-	400,000	-	400,000
1059-Ninth District	378,861	7,439	1,500	2,000	10,200	-	-	400,000	-	400,000
1050-Tenth District	373,000	5,000	2,000	-	20,000	-	-	400,000	-	400,000
1091-Eleventh District	436,170	1,200	12,630	-	-	-	-	450,000	-	450,000
1092-Twelfth District	318,100	47,563	11,337	5,000	18,000	-	-	400,000	-	400,000
1093-Thirteenth District	321,389	57,611	-	4,000	17,000	-	-	400,000	-	400,000
1094-Fourteenth District	333,047	41,953	1,000	3,000	21,000	-	-	400,000	-	400,000
1095-Fifteenth District	350,201	10,344	13,455	8,000	18,000	-	-	400,000	-	400,000
1096-Sixteenth District	379,521	650	1,229	1,600	17,000	-	-	400,000	-	400,000
1097-Seventeenth District	352,744	23,976	-	1,800	21,480	-	-	400,000	-	400,000
<b>1176-Cook County Board of Commissioners</b>	<b>\$7,179,133</b>	<b>\$989,823</b>	<b>\$207,773</b>	<b>\$56,904</b>	<b>\$302,113</b>	-	-	<b>\$8,615,746</b>	-	<b>\$8,615,746</b>
1040-County Assessor	24,166,141	2,182,296	754,474	560,309	114,556	-	(747,987)	27,049,789	-	27,049,789
<b>1251-Assessor</b>	<b>\$24,166,141</b>	<b>\$2,182,296</b>	<b>\$754,474</b>	<b>\$560,309</b>	<b>\$114,556</b>	-	<b>\$(747,987)</b>	<b>\$27,049,789</b>	-	<b>\$27,049,789</b>
1050-Board of Review	12,820,021	212,500	154,584	238,811	46,192	-	-	13,473,108	-	13,473,108
<b>1276-Board of Review</b>	<b>\$12,820,021</b>	<b>\$212,500</b>	<b>\$154,584</b>	<b>\$238,811</b>	<b>\$46,192</b>	-	-	<b>\$13,473,108</b>	-	<b>\$13,473,108</b>
1060-County Treasurer	775,104	56,688	3,515	9,680	-	-	-	844,987	-	844,987
<b>1301-Treasurer</b>	<b>\$775,104</b>	<b>\$56,688</b>	<b>\$3,515</b>	<b>\$9,680</b>	-	-	-	<b>\$844,987</b>	-	<b>\$844,987</b>
1060-Office of Independent Inspector General	2,236,058	15,491	6,423	105,506	5,592	-	(610,244)	1,858,826	-	1,858,826
<b>1327-Inspector General</b>	<b>\$2,236,058</b>	<b>\$15,491</b>	<b>\$6,423</b>	<b>\$105,506</b>	<b>\$5,592</b>	-	<b>\$(610,244)</b>	<b>\$1,858,826</b>	-	<b>\$1,858,826</b>
1110-County Clerk	11,067,400	532,851	102,411	616,610	48,617	-	(200,000)	12,168,899	-	12,168,899
<b>1352-County Clerk</b>	<b>\$11,067,400</b>	<b>\$532,851</b>	<b>\$102,411</b>	<b>\$616,610</b>	<b>\$48,617</b>	-	<b>\$(200,000)</b>	<b>\$12,168,899</b>	-	<b>\$12,168,899</b>
1130-Recorder of Deeds	5,981,206	916,736	175,523	153,413	22,084	-	-	7,228,962	-	7,228,962
<b>1402-Recorder of Deeds</b>	<b>\$5,981,206</b>	<b>\$916,736</b>	<b>\$175,523</b>	<b>\$153,413</b>	<b>\$22,084</b>	-	-	<b>\$7,228,962</b>	-	<b>\$7,228,962</b>
1210-Office of the Sheriff	1,673,386	12,835	-	-	1,603	-	-	1,687,824	-	1,687,824
1214-Sheriff's Administration And Human Resources	33,166,426	774,845	1,140,682	89,833	70,342	5,072,515	(33,332)	40,301,291	-	40,301,291
1216-Office of Prof Review, Prof Integrity Special Investigations	3,201,969	6,686	10,000	-	5,233	-	-	3,223,888	-	3,223,888
1217-Sheriff's Information Technology	9,636,543	466,887	170,973	7,141,127	16,638	2,994,572	-	20,426,740	-	20,426,740
1239-Department of Corrections	325,120,737	11,370,999	1,451,670	73,363	223,836	-	(405,000)	337,835,605	-	337,835,605
1249-Sheriff's Merit Board	1,105,420	126,032	53,770	63,725	2,623	-	33,332	1,384,902	-	1,384,902
1230-Court Services Division	100,368,289	416,948	182,764	837,202	106,398	-	-	101,901,601	-	101,901,601
1231-Police Department	70,121,479	484,002	229,228	227,445	19,440	-	(2,269,604)	68,812,990	-	68,812,990
1232-Community Corrections Department	18,911,694	-	10,000	3,814,250	-	-	-	22,735,944	-	22,735,944
<b>1427-Sheriff</b>	<b>\$563,315,942</b>	<b>\$13,659,234</b>	<b>\$3,249,067</b>	<b>\$12,246,945</b>	<b>\$446,113</b>	<b>\$8,067,087</b>	<b>\$(2,673,604)</b>	<b>\$598,310,784</b>	-	<b>\$598,310,784</b>
1250-State's Attorney	122,648,000	2,937,305	743,194	3,066,725	202,632	-	1,114,771	130,712,627	-	130,712,627
<b>1463-State's Attorney</b>	<b>\$122,648,000</b>	<b>\$2,937,305</b>	<b>\$743,194</b>	<b>\$3,066,725</b>	<b>\$202,632</b>	-	<b>\$1,114,771</b>	<b>\$130,712,627</b>	-	<b>\$130,712,627</b>
1310-Office of the Chief Judge	39,337,996	5,917,711	574,113	1,962,862	345,129	-	(1,101,000)	47,036,751	-	47,036,751
1260-Adult Probation Dept.	51,806,417	741,444	236,375	2,816,175	92,189	-	(1,175,000)	54,517,600	-	54,517,600

SUMMARY OF APPROPRIATIONS BY OBJECT AND FUND

Departments	PERSONAL SERVICES	CONTRACTUAL SERVICES	SUPPLIES AND MATERIALS	OPERATIONS MAINTENANCE	RENTAL LEASING	CAPITAL OUTLAY	**CONTINGENCY AND SPEC. PURPOSE	SUBTOTAL	ALLOCATED CAPITAL	TOTAL RECOMMENDATIONS
1305-Public Guardian	20,860,351	245,969	79,734	467,768	79,937	-	-	21,733,779	-	21,733,779
1312-Forensic Clinical Services	2,877,625	500	22,500	6,250	3,535	-	-	2,910,410	-	2,910,410
1313-Social Services	17,315,796	1,027	9,735	48,065	22,358	-	(2,278,900)	15,118,081	-	15,118,081
1326-Juvenile Probation	35,663,535	9,411,901	89,600	1,210,553	47,568	-	-	46,423,157	-	46,423,157
1300-Judiciary	306,701	248,205	454,200	10,113,756	173,700	-	3,500,000	14,796,562	-	14,796,562
1440-Juvenile Temporary Detention Center	59,128,787	934,422	2,438,587	941,020	19,476	-	(285,286)	63,179,006	-	63,179,006
<b>1473-Chief Judge</b>	<b>\$227,297,210</b>	<b>\$17,501,199</b>	<b>\$3,904,844</b>	<b>\$17,666,389</b>	<b>\$783,892</b>	-	<b>(\$1,336,186)</b>	<b>\$265,715,348</b>	-	<b>\$265,715,348</b>
1335-Clerk of the Circuit Court-Office of Clerk	93,790,051	945,995	235,433	5,414,480	298,278	-	-	100,684,237	-	100,684,237
<b>1503-Clerk of the Circuit Court</b>	<b>\$83,790,051</b>	<b>\$945,995</b>	<b>\$235,433</b>	<b>\$5,414,480</b>	<b>\$298,278</b>	-	-	<b>\$100,684,237</b>	-	<b>\$100,684,237</b>
1390-Public Administrator	1,170,018	109,419	5,378	66,711	33,575	-	-	1,385,101	-	1,385,101
<b>1538-Public Administrator</b>	<b>\$1,170,018</b>	<b>\$109,419</b>	<b>\$5,378</b>	<b>\$66,711</b>	<b>\$33,575</b>	-	-	<b>\$1,385,101</b>	-	<b>\$1,385,101</b>
<b>1151-Elected And Appointed Officials</b>	<b>\$1,072,426,284</b>	<b>\$39,939,547</b>	<b>\$9,542,919</b>	<b>\$40,125,493</b>	<b>\$2,303,644</b>	<b>\$6,097,067</b>	<b>(\$4,355,250)</b>	<b>\$1,166,046,424</b>	-	<b>\$1,166,046,424</b>
1490-Fixed Charges and Special Purpose Appropriations	1,307,111	27,599,782	-	26,321,452	70,602	-	365,389,734	420,886,681	-	420,886,681
1499-Fixed Charges and Special Purpose Appropriations	710,000	21,363,900	10,000	24,146,044	-	-	41,974,127	88,204,071	-	88,204,071
<b>1489-Fixed Charges And Special Purpose Appropriations</b>	<b>\$2,217,111</b>	<b>\$48,963,682</b>	<b>\$10,000</b>	<b>\$50,467,496</b>	<b>\$70,602</b>	<b>\$70,602</b>	<b>\$407,363,861</b>	<b>\$509,092,752</b>	-	<b>\$509,092,752</b>
<b>1689-Fixed Charges</b>	<b>\$2,217,111</b>	<b>\$48,963,682</b>	<b>\$10,000</b>	<b>\$50,467,496</b>	<b>\$70,602</b>	<b>\$70,602</b>	<b>\$407,363,861</b>	<b>\$509,092,752</b>	-	<b>\$509,092,752</b>
<b>Total General Funds</b>	<b>\$1,282,822,623</b>	<b>\$101,256,852</b>	<b>\$13,191,002</b>	<b>\$100,506,456</b>	<b>\$2,878,280</b>	<b>\$6,115,694</b>	<b>\$401,521,221</b>	<b>\$1,910,292,028</b>	-	<b>\$1,910,292,028</b>
<b>Health Enterprise Fund</b>										
4890-Health System Administration	33,075,489	5,994,801	387,232	267,439	2,575,837	-	228,629	42,529,427	-	42,529,427
4240-Cermak Health Services	62,978,851	1,212,400	7,574,704	8,996,577	19,000	-	8,500	80,792,032	-	80,792,032
4241-Health Services - JTDC	6,296,019	159,300	48,400	666,388	-	-	4,200	7,176,307	-	7,176,307
4891-Provident Hospital	40,823,687	5,818,910	4,809,085	4,603,464	320,200	-	92,032	56,467,378	-	56,467,378
4893-Ambulatory & Community Health Network of Cook County	53,668,158	4,312,559	1,159,864	19,389,569	2,628,512	-	516,023	81,664,685	-	81,664,685
4894-Ruth M. Rothstein CORE Center	7,829,439	54,200	13,092,500	2,122,530	2,500	-	-	23,101,169	-	23,101,169
4895-Department of Public Health	12,106,022	608,450	189,870	570,221	560,601	-	(3,849,000)	10,186,164	-	10,186,164
4896-Managed Care	32,049,274	1,765,237,982	2,511,000	132	-	-	138,000	1,799,936,368	-	1,799,936,368
4897-John H. Stroger, Jr. Hospital of Cook County	431,173,453	54,564,061	101,449,557	60,828,473	21,943,302	1,193,200	376,985	671,529,031	-	671,529,031
4898-Oak Forest Health Center	5,026,291	-	50,000	2,246,777	-	-	(2,609,848)	4,713,220	-	4,713,220
4899-Special Purpose Appropriations	-	3,771,273	-	-	-	-	42,129,287	45,900,560	-	45,900,560
<b>4020-Cook County Health &amp; Hospital Systems Board</b>	<b>\$685,016,683</b>	<b>\$1,841,733,916</b>	<b>\$131,272,212</b>	<b>\$99,695,570</b>	<b>\$28,049,952</b>	<b>\$1,193,200</b>	<b>\$37,034,808</b>	<b>\$2,823,996,341</b>	-	<b>\$2,823,996,341</b>
<b>4010-Cook County Health &amp; Hospital Systems Board</b>	<b>\$685,016,683</b>	<b>\$1,841,733,916</b>	<b>\$131,272,212</b>	<b>\$99,695,570</b>	<b>\$28,049,952</b>	<b>\$1,193,200</b>	<b>\$37,034,808</b>	<b>\$2,823,996,341</b>	-	<b>\$2,823,996,341</b>
<b>Total Health Enterprise Fund</b>	<b>\$685,016,683</b>	<b>\$1,841,733,916</b>	<b>\$131,272,212</b>	<b>\$99,695,570</b>	<b>\$28,049,952</b>	<b>\$1,193,200</b>	<b>\$37,034,808</b>	<b>\$2,823,996,341</b>	-	<b>\$2,823,996,341</b>
<b>Total General and Enterprise Funds</b>	<b>\$1,967,839,306</b>	<b>\$1,942,990,766</b>	<b>\$144,463,214</b>	<b>\$200,202,026</b>	<b>\$9,928,232</b>	<b>\$9,308,794</b>	<b>\$438,566,029</b>	<b>\$4,734,286,369</b>	-	<b>\$4,734,286,369</b>
<b>Special Purpose Funds</b>										
<b>11306-Election</b>										
1110-County Clerk	14,123,414	12,537,231	762,000	3,561,375	468,215	-	(2,475,000)	28,977,235	-	28,977,235
<b>1352-County Clerk</b>	<b>\$14,123,414</b>	<b>\$12,537,231</b>	<b>\$762,000</b>	<b>\$3,561,375</b>	<b>\$468,215</b>	-	<b>(\$2,475,000)</b>	<b>\$28,977,235</b>	-	<b>\$28,977,235</b>
1525-Board of Elec Comm-Election Fund	432,986	22,444,012	-	-	793,126	-	(900,000)	22,770,124	-	22,770,124
<b>1377-Board of Election Commissioners</b>	<b>\$432,986</b>	<b>\$22,444,012</b>	-	-	<b>\$793,126</b>	-	<b>(\$900,000)</b>	<b>\$22,770,124</b>	-	<b>\$22,770,124</b>
11245-Lead Poisoning Prevention	1,564,091	1,531,411	13,410	-	50,630	-	51,251	3,210,793	-	3,210,793
4890-Health System Administration	1,564,091	1,531,411	13,410	-	50,630	-	51,251	3,210,793	-	3,210,793
<b>4020-Cook County Health &amp; Hospital Systems Board</b>	<b>\$1,564,091</b>	<b>\$1,531,411</b>	<b>\$13,410</b>	-	<b>\$50,630</b>	-	<b>\$51,251</b>	<b>\$3,210,793</b>	-	<b>\$3,210,793</b>

SUMMARY OF APPROPRIATIONS BY OBJECT AND FUND

Departments	PERSONAL SERVICES	CONTRACTUAL SERVICES	SUPPLIES AND MATERIALS	OPERATIONS AND MAINTENANCE	RENTAL AND LEASING	CAPITAL OUTLAY	**CONTINGENCY AND SPEC. PURPOSE	SUBTOTAL	ALLOCATED CAPITAL	TOTAL RECOMMENDATIONS
11249-Geographical Information System										
1009-Enterprise Technology	2,061,512	3,214	67,500	3,011,462	4,071	2,100,000	226,673	7,474,432	-	7,474,432
1105-Chief Information Officer	\$2,061,512	\$3,214	\$67,500	\$3,011,462	\$4,071	\$2,100,000	\$226,673	\$7,474,432	-	\$7,474,432
11252-State's Attorney Narcotics Forfeiture										
1250-State's Attorney	2,200,035	-	-	-	-	-	-	2,200,035	-	2,200,035
1463-State's Attorney	\$2,200,035	-	-	-	-	-	-	\$2,200,035	-	\$2,200,035
11255-Suburban Tuberculosis Sanitarium District										
4890-Health System Administration	-	-	-	3,900,000	-	-	3,900,000	3,900,000	-	3,900,000
4020-Cook County Health & Hospital Systems Board	-	-	-	-	-	-	\$3,900,000	\$3,900,000	-	\$3,900,000
11258-Clerk Circuit Court Administrative										
1335-Clerk of the Circuit Court-Office of Clerk	684,586	-	4,000	4,000	-	-	-	692,586	-	692,586
1503-Clerk of the Circuit Court	\$684,586	-	\$4,000	\$4,000	-	-	-	\$692,586	-	\$692,586
11259-GIS Fee										
1130-Recorder of Deeds	1,250,080	258,000	11,777	-	-	-	-	1,519,857	-	1,519,857
1402-Recorder of Deeds	\$1,250,080	\$258,000	\$11,777	-	-	-	-	\$1,519,857	-	\$1,519,857
11260-Recorder Of Deeds Rental Housing Support Fee										
1130-Recorder of Deeds	289,872	-	-	-	-	-	-	289,872	-	289,872
1402-Recorder of Deeds	\$289,872	-	-	-	-	-	-	\$289,872	-	\$289,872
11282-Sheriff's Women's Justice Services										
1210-Office of the Sheriff	-	-	-	-	-	-	75,000	75,000	-	75,000
1427-Sheriff	-	-	-	-	-	-	\$75,000	\$75,000	-	\$75,000
11266-Vehicle Purchase										
1210-Office of the Sheriff	-	-	-	-	-	500,000	-	500,000	-	500,000
1427-Sheriff	-	-	-	-	-	\$500,000	-	\$500,000	-	\$500,000
11265-Assessor Special Revenue										
1040-County Assessor	-	-	-	-	-	-	-	-	-	-
1251-Assessor	-	-	-	-	-	-	747,987	747,987	-	747,987
11285-Circuit Court Electronic Citation										
1335-Clerk of the Circuit Court-Office of Clerk	186,450	-	-	150,000	-	-	-	336,450	-	336,450
1503-Clerk of the Circuit Court	\$186,450	-	-	\$150,000	-	-	-	\$336,450	-	\$336,450
11271-State's Attorney Records Automation Fund										
1250-State's Attorney	254,435	-	77,351	-	-	-	559	332,345	-	332,345
1463-State's Attorney	\$254,435	-	\$77,351	-	-	-	\$559	\$332,345	-	\$332,345
11272-Public Defender Records Automation Fund										
1260-Public Defender	-	-	-	-	-	-	305,056	305,056	-	305,056
1126-Public Defender	-	-	-	-	-	-	\$305,056	\$305,056	-	\$305,056
11273-Environmental Control Solid Waste Management										
1161-Department of Environment and Sustainability	147,509	250,000	-	-	-	-	282,642	680,151	-	680,151
1115-Chief Administrative Officer	\$147,509	\$250,000	-	-	-	-	\$282,642	\$680,151	-	\$680,151
11274-Land Bank Authority										
1586-Land Bank Authority	1,763,319	1,801,225	39,500	1,926,687	15,237	103,000	10,920,857	16,571,825	-	16,571,825
1943-Cook County Land Bank Authority	\$1,763,319	\$1,801,225	\$39,500	\$1,926,687	\$15,237	\$103,000	\$10,920,857	\$16,571,825	-	\$16,571,825
11275-HUD Section 108 Loan Program										

SUMMARY OF APPROPRIATIONS BY OBJECT AND FUND

Departments	PERSONAL SERVICES	CONTRACTUAL SERVICES	SUPPLIES AND MATERIALS	OPERATIONS AND MAINTENANCE	RENTAL LEASING	CAPITAL OUTLAY	**CONTINGENCY AND SPEC. PURPOSE	SUBTOTAL	ALLOCATED CAPITAL	TOTAL RECOMMENDATIONS
1027-Office of Economic Development	-	100,000	-	-	-	-	-	100,000	-	100,000
1125-Office of Economic Development	-	\$100,000	-	-	-	-	-	\$100,000	-	\$100,000
11276-Erreoneous Homestead Exemption Recovery	1,196,811	175,000	10,000	-	-	-	95,960	1,477,771	-	1,477,771
1040-County Assessor	\$1,196,811	\$175,000	\$10,000	-	-	-	\$95,960	\$1,477,771	-	\$1,477,771
1251-Assessor	-	-	25,000	-	-	-	-	25,000	-	25,000
1427-Sheriff	-	\$75,000	\$25,000	-	-	-	-	\$100,000	-	\$100,000
11277-Pharmaceutical Disposal Fund	-	-	-	-	-	-	-	-	-	-
1210-Office of the Sheriff	-	-	-	-	-	-	-	-	-	-
11302-Township Roads	-	500,000	1,740,394	1,160,282	-	-	-	3,400,656	-	3,400,656
1500-Department of Transportation And Highways	-	\$500,000	\$1,740,394	\$1,160,282	-	-	-	\$3,400,656	-	\$3,400,656
1115-Chief Administrative Officer	-	-	-	-	-	-	-	-	-	-
11310-County Law Library	2,526,927	6,784	1,233,429	671,631	52,248	-	4,000	4,485,019	-	4,485,019
1530-Cook County Law Library	\$2,526,927	\$6,784	\$1,233,429	\$671,631	\$52,248	-	\$4,000	\$4,485,019	-	\$4,485,019
1115-Chief Administrative Officer	-	-	-	-	-	-	-	-	-	-
11312-Animal Control	2,102,405	94,52,287	119,000	109,155	5,316	1,149,383	562,564	13,500,110	-	13,500,110
1510-Cook County Animal and Rabies Control	\$2,102,405	\$94,52,287	\$119,000	\$109,155	\$5,316	\$1,149,383	\$562,564	\$13,500,110	-	\$13,500,110
1115-Chief Administrative Officer	-	-	-	-	-	-	-	-	-	-
11314-County Recorder Document Storage System	2,617,759	832,741	31,000	-	-	-	-	3,481,500	-	3,481,500
1130-Recorder of Deeds	\$2,617,759	\$832,741	\$31,000	-	-	-	-	\$3,481,500	-	\$3,481,500
1402-Recorder of Deeds	-	-	-	-	-	-	-	-	-	-
11316-County Clerk Automation	1,251,593	290,000	95,000	10,000	-	-	-	1,646,593	-	1,646,593
1110-County Clerk	\$1,251,593	\$290,000	\$95,000	\$10,000	-	-	-	\$1,646,593	-	\$1,646,593
1352-County Clerk	-	-	-	-	-	-	-	-	-	-
11318-Circuit Court Document Storage	5,675,249	894,000	936,547	609,483	1,153,000	18,000	-	9,285,279	-	9,285,279
1503-Clerk of the Circuit Court	\$5,675,249	\$894,000	\$936,547	\$609,483	\$1,153,000	\$18,000	-	\$9,285,279	-	\$9,285,279
11320-Circuit Court Automation	6,926,806	2,572,083	256,683	592,707	301,741	-	-	10,650,000	-	10,650,000
1335-Clerk of the Circuit Court-Office of Clerk	\$6,926,806	\$2,572,083	\$256,683	\$592,707	\$301,741	-	-	\$10,650,000	-	\$10,650,000
1503-Clerk of the Circuit Court	-	-	-	-	-	-	-	-	-	-
11322-Circuit Court Illinois Dispute Resolution	-	200,000	-	-	-	-	18,207	218,207	-	218,207
1310-Office of the Chief Judge	-	\$200,000	-	-	-	-	\$18,207	\$218,207	-	\$218,207
1478-Chief Judge	-	-	-	-	-	-	-	-	-	-
11324-Sheriff 911 - Intergovernmental Agreement - ETSB	3,945,572	-	-	1,004	1,983	-	(2,182,252)	1,766,307	-	1,766,307
1210-Office of the Sheriff	\$3,945,572	-	-	\$1,004	\$1,983	-	\$(2,182,252)	\$1,766,307	-	\$1,766,307
1478-Sheriff	-	-	-	-	-	-	-	-	-	-
11326-Adult Probation Service Fee	-	1,575,000	-	-	-	-	1,150,000	2,725,000	-	2,725,000
1310-Office of the Chief Judge	-	\$1,575,000	-	-	-	-	\$1,150,000	\$2,725,000	-	\$2,725,000
1478-Chief Judge	-	-	-	-	-	-	-	-	-	-
11328-Social Services Probation Court Fee	38,830	479,335	116,944	7,000	18,800	-	1,728,478	2,389,387	-	2,389,387
1310-Office of the Chief Judge	\$38,830	\$479,335	\$116,944	\$7,000	\$18,800	-	\$1,728,478	\$2,389,387	-	\$2,389,387
1478-Chief Judge	-	-	-	-	-	-	-	-	-	-
11854-County Treasurer Tax Sales Automation	8,933,778	1,694,216	291,582	794,413	82,945	388,150	266,067	12,441,151	-	12,441,151
1060-County Treasurer	\$8,933,778	\$1,694,216	\$291,582	\$794,413	\$82,945	\$388,150	\$266,067	\$12,441,151	-	\$12,441,151

SUMMARY OF APPROPRIATIONS BY OBJECT AND FUND

Departments	PERSONAL SERVICES	CONTRACTUAL SERVICES	SUPPLIES AND MATERIALS	OPERATIONS AND MAINTENANCE	RENTAL AND LEASING	CAPITAL OUTLAY	**CONTINGENCY AND SPEC. PURPOSE	SUBTOTAL	ALLOCATED CAPITAL	TOTAL RECOMMENDATIONS
1301-Treasurer	\$8,333,778	\$1,684,216	\$291,582	\$794,413	\$82,946	\$388,150	\$286,067	\$12,441,151	-	\$12,441,151
<b>11856-MFT Illinois First (1st)</b>										
1500-Department of Transportation And Highways	40,294,095	699,966	531,750	2,536,444	874,462	-	3,741,503	48,078,240	-	48,078,240
1115-Chief Administrative Officer	\$40,294,095	\$699,966	\$531,750	\$2,536,444	\$874,462	-	\$3,741,503	\$48,078,240	-	\$48,078,240
<b>11278-Sheriff's Operations State Asset Forfeiture</b>										
1210-Office of the Sheriff	-	17,924	224,055	546,695	-	-	197,169	985,843	-	985,843
1427-Sheriff	-	\$17,924	\$224,055	\$546,695	-	-	\$197,169	\$985,843	-	\$985,843
<b>11279-Sheriff's Money Laundering State Asset Forfeiture</b>										
1210-Office of the Sheriff	-	3,331	31,092	11,104	-	-	33,313	78,840	-	78,840
1427-Sheriff	-	\$3,331	\$31,092	\$11,104	-	-	\$33,313	\$78,840	-	\$78,840
<b>11281-PEG Access Support Fund</b>										
1011-Office of Chief Admin Officer	-	-	-	-	-	82,000	-	82,000	-	82,000
1115-Chief Administrative Officer	-	-	-	-	-	\$82,000	-	\$82,000	-	\$82,000
<b>11282-Assessor GIS Fee Fund</b>										
1000-County Assessor	667,248	-	100,000	-	-	-	-	767,248	-	767,248
1251-Assessor	\$667,248	-	\$100,000	-	-	-	-	\$767,248	-	\$767,248
<b>11300-Motor Fuel Tax</b>										
1500-Department of Transportation And Highways	-	72,338,816	3,332,000	7,451,590	-	66,365,970	6,255,563	157,741,939	-	157,741,939
1115-Chief Administrative Officer	-	\$72,338,816	\$3,332,000	\$7,451,590	-	\$66,365,970	\$6,255,563	\$157,741,939	-	\$157,741,939
<b>11260-Self Insurance</b>										
1021-Office of the Chief Financial Officer	363,453,989	-	-	-	-	-	(363,453,989)	-	-	-
1076-Chief Financial Officer	\$363,453,989	-	-	-	-	-	\$(363,453,989)	-	-	-
<b>11303-Annuity and Benefit Fund</b>										
1590-Annuity and Benefits	507,153,676	-	-	-	-	-	(306,214,506)	200,939,170	-	200,939,170
1076-Chief Financial Officer	\$507,153,676	-	-	-	-	-	\$(306,214,506)	\$200,939,170	-	\$200,939,170
<b>11716-Bond and Interest Ser 1999 B Refunding</b>										
1700-Bond and Interest	-	-	-	-	-	-	259,940,094	259,940,094	-	259,940,094
1076-Chief Financial Officer	-	-	-	-	-	-	\$259,940,094	\$259,940,094	-	\$259,940,094
Total Special Purpose	\$971,743,028	\$130,721,576	\$10,049,994	\$23,156,012	\$3,821,794	\$72,706,903	\$(394,724,804)	\$627,474,103	-	\$627,474,103
Restricted										
64,076,507	51,199,618	3,288,503	13,140,115	4,555,881	40,349,440	69,661,381	246,271,445	246,271,445	-	246,271,445
Total Operating Fund	\$3,003,658,840	\$2,124,911,962	\$157,801,711	\$236,496,153	\$38,306,907	\$122,364,737	\$123,492,606	\$5,808,033,917	-	\$5,808,033,917
11300-Motor Fuel Tax	-	\$72,338,816	\$3,332,000	\$7,451,590	-	\$66,365,970	\$6,255,563	\$157,741,939	-	\$157,741,939
Capital Improvements	-	-	-	-	-	-	-	-	\$369,192,163	\$369,192,163
Total	\$3,003,658,840	\$2,197,250,778	\$161,133,711	\$243,948,743	\$38,306,907	\$190,730,707	\$129,746,169	\$5,965,775,856	\$369,192,163	\$6,334,968,019

SUMMARY OF APPROPRIATIONS BY CONTROL OFFICER

Control Officer	Corporate Fund	Public Safety Fund	Health Enterprise Fund	Election Fund	Special Purpose Fund	Restricted	Capital	Total Recommendations
1051-President	\$3,297,511	\$836,512	-	-	-	-	-	\$4,134,023
1076-Chief Financial Officer	24,884,974	-	-	-	460,879,264	-	-	485,764,238
1105-Chief Information Officer	19,954,086	-	-	-	7,474,432	-	-	27,428,518
1115-Chief Administrative Officer	7,858,223	16,513,799	-	-	228,578,115	132,446,419	-	385,396,556
1125-Office of Economic Development	10,543,641	-	-	-	100,000	55,181,089	-	66,824,729
1135-Chief of Human Resources	6,330,387	-	-	-	-	-	-	6,330,387
1140-Chief of Asset Management	4,131,484	56,318,004	-	-	-	-	-	60,449,488
1145-Department of Human Rights And Ethics	973,335	-	-	-	-	-	-	973,335
1150-Administrative Hearings	1,480,436	-	-	-	-	-	-	1,480,436
1155-County Auditor	1,162,725	-	-	-	-	-	-	1,162,725
1126-Public Defender	-	78,864,735	-	-	305,056	164,546	-	79,334,337
<b>1025-Offices Under the President</b>	<b>\$80,616,802</b>	<b>\$152,533,050</b>	-	-	<b>\$697,336,867</b>	<b>187,792,053</b>	-	<b>\$1,118,278,772</b>
1176-Cook County Board of Commissioners	8,615,746	-	-	-	-	-	-	8,615,746
1251-Assessor	27,049,789	-	-	-	2,993,006	-	-	30,042,795
1276-Board of Review	13,473,108	-	-	-	-	-	-	13,473,108
1301-Treasurer	844,997	-	-	-	12,441,151	-	-	13,286,148
1327-Inspector General	1,858,826	-	-	-	-	-	-	1,858,826
1352-County Clerk	12,169,899	-	-	28,977,235	1,646,593	2,125,000	-	44,918,728
1377-Board of Election Commissioners	-	-	-	22,770,124	-	-	-	22,770,124
1402-Recorder of Deeds	7,228,962	-	-	-	5,291,229	-	-	12,520,191
1427-Sheriff	-	598,310,784	-	-	3,505,990	16,669,077	-	618,485,850
1453-State's Attorney	-	130,712,627	-	-	2,532,380	23,289,326	-	156,534,333
1478-Chief Judge	-	265,715,348	-	-	5,332,594	6,151,762	-	277,199,704
1503-Clerk of the Circuit Court	-	100,684,237	-	-	20,964,316	2,348,892	-	123,997,445
1536-Public Administrator	-	1,385,101	-	-	-	-	-	1,385,101
<b>1151-Elected And Appointed Officials</b>	<b>\$71,241,328</b>	<b>\$1,096,808,097</b>	-	<b>\$51,747,359</b>	<b>\$54,707,260</b>	<b>50,584,057</b>	-	<b>\$1,325,088,100</b>
1489-Fixed Charges And Special Purpose Appropriations	420,888,681	88,204,071	-	-	-	-	-	509,092,752
<b>1588-Fixed Charges</b>	<b>\$420,888,681</b>	<b>\$88,204,071</b>	-	-	-	-	-	<b>\$509,092,752</b>
1943-Cook County Land Bank Authority	-	-	-	-	16,571,825	-	-	16,571,825
<b>1638-Cook County Land Bank Authority</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>\$16,571,825</b>	<b>-</b>	<b>-</b>	<b>\$16,571,825</b>
4020-Cook County Health & Hospital Systems Board	-	-	2,823,996,341	-	7,110,793	7,895,335	-	2,839,002,468
<b>4010-Cook County Health &amp; Hospital Systems Board</b>	<b>-</b>	<b>-</b>	<b>\$2,823,996,341</b>	<b>-</b>	<b>\$7,110,793</b>	<b>7,895,335</b>	<b>-</b>	<b>\$2,839,002,468</b>
<b>Total Operating Funds</b>	<b>\$572,746,811</b>	<b>\$1,337,545,218</b>	<b>\$2,823,996,341</b>	<b>\$51,747,359</b>	<b>\$775,726,744</b>	<b>\$246,271,445</b>	<b>-</b>	<b>\$5,808,033,917</b>
<b>Capital Improvements*</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>\$526,934,102</b>	<b>\$526,934,102</b>
<b>Grand Totals</b>	<b>\$572,746,811</b>	<b>\$1,337,545,218</b>	<b>\$2,823,996,341</b>	<b>\$51,747,359</b>	<b>\$775,726,744</b>	<b>\$246,271,445</b>	<b>\$526,934,102</b>	<b>\$6,334,968,019</b>

\* 2020 Capital Improvements excludes Capital purchases funded with operating dollars.

SUMMARY OF FTE BY FUND

Departments	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020
<b>General Fund</b>										
<b>Corporate Fund</b>										
1010-Office of the President	20.2	16.0	16.0	17.0	19.0	19.0	18.0	17.9	18.8	24.0
1021-Office of the Chief Financial Officer	7.4	8.2	23.9	11.0	11.0	10.0	11.0	11.0	12.1	13.0
1007-Revenue	29.3	46.6	62.8	64.3	75.6	76.6	76.6	79.6	82.7	85.8
1008-Risk Management	20.3	22.1	22.0	23.0	24.0	22.0	22.0	23.0	25.1	25.0
1014-Budget and Management Services	13.0	15.1	19.0	20.0	20.0	20.0	19.0	20.0	19.0	16.0
1020-County Comptroller	38.4	38.6	37.7	41.7	41.7	42.1	41.7	37.0	38.0	39.0
1022-Contract Compliance	12.0	10.2	10.0	11.0	11.5	12.0	12.0	12.0	12.1	13.0
1030-Chief Procurement Officer	24.3	19.9	34.0	37.0	37.0	37.0	32.0	31.0	31.0	31.0
1009-Enterprise Technology	50.0	64.0	66.4	61.0	139.0	134.0	135.0	131.9	144.1	147.0
1016-IT Solutions	75.0	72.0	82.1	81.0	-	-	-	-	-	-
1028-IT Shared Services	-	52.0	-	-	-	-	-	-	-	-
1029-Enterprise Resource Planning (ERP)	-	-	-	19.8	22.6	16.0	16.0	14.1	-	-
1011-Office of Chief Admin Officer	32.5	37.0	36.7	38.0	34.0	31.0	31.7	31.1	37.0	43.0
1161-Department of Environment and Sustainability	26.0	25.0	25.0	27.0	26.0	21.7	23.0	24.0	25.1	26.0
1500-Department of Transportation And Highways	103.2	90.0	74.8	67.4	66.2	48.2	-	-	-	-
1027-Office of Economic Development	-	8.4	7.0	7.0	3.0	6.0	10.0	6.9	10.0	11.0
1013-Planning and Development	10.8	13.0	10.0	13.0	13.0	11.0	12.0	6.7	8.1	13.0
1160-Building and Zoning	44.0	42.0	41.0	39.0	40.0	38.0	42.0	40.6	43.1	45.0
1170-Zoning Board of Appeals	5.0	4.0	4.0	5.0	5.0	5.0	5.0	3.1	3.1	3.0
1032-Department of Human Resources	39.8	38.0	44.4	48.0	49.0	48.0	44.0	54.2	59.3	60.0
1031-Office of Asset Management	17.0	11.6	13.0	17.0	23.5	23.0	25.0	26.1	28.1	31.0
1002-Human Rights And Ethics	10.2	11.0	11.0	11.2	11.0	10.5	10.0	9.2	9.2	10.0
1026-Administrative Hearing Board	7.0	5.0	8.0	9.0	9.0	9.0	9.0	9.1	9.1	9.0
1070-County Auditor	10.0	9.0	9.6	11.0	12.0	12.0	12.0	12.0	12.0	12.0
1018-Office of The Secretary To The Board of Commissioners	11.6	11.6	8.6	9.6	9.8	9.8	9.8	10.0	10.6	10.8
1081-First District	5.0	5.0	5.0	5.0	5.0	5.0	5.0	5.0	5.0	5.0



SUMMARY OF FTE BY FUND

Departments	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020
1082-Second District	5.0	4.1	4.0	4.0	4.0	4.0	4.0	5.0	5.0	5.0
1083-Third District	3.7	3.7	3.7	4.0	4.0	4.0	4.0	4.0	4.1	5.0
1084-Fourth District	5.0	5.0	5.0	5.0	5.0	5.0	5.0	5.0	5.0	5.0
1085-Fifth District	4.2	4.0	4.0	4.0	4.0	4.0	5.0	4.0	4.1	4.1
1086-Sixth District	5.0	5.0	5.0	5.0	5.0	5.0	5.0	5.0	5.0	5.0
1087-Seventh District	4.0	4.5	4.5	4.5	4.5	5.0	5.0	5.0	5.0	5.0
1088-Eighth District	5.0	5.0	5.0	5.0	5.0	5.0	5.0	5.0	5.0	5.0
1089-Ninth District	4.5	4.5	4.5	4.5	3.7	4.4	4.1	4.1	4.2	4.2
1090-Tenth District	4.0	4.0	5.0	5.0	5.0	5.0	5.0	5.0	5.0	5.0
1091-Eleventh District	5.7	5.7	5.7	5.7	5.7	5.7	5.7	5.7	6.2	6.0
1092-Twelfth District	4.0	5.0	5.0	4.0	4.0	4.0	4.0	4.0	4.1	4.0
1093-Thirteenth District	4.2	4.5	4.6	4.6	4.6	4.6	4.5	4.5	4.6	4.2
1094-Fourteenth District	4.0	4.0	4.0	4.0	4.0	4.0	4.0	5.0	5.0	5.0
1095-Fifteenth District	4.0	4.0	4.0	4.0	5.0	5.0	5.0	5.0	5.0	5.0
1096-Sixteenth District	4.4	4.0	4.0	4.0	4.0	4.0	4.0	4.1	4.1	4.0
1097-Seventeenth District	4.0	4.0	4.0	4.0	4.0	4.0	4.0	4.0	4.1	4.0
1040-County Assessor	337.4	368.9	347.0	360.0	338.0	342.0	309.0	258.0	253.0	265.0
1050-Board of Review	124.9	127.0	126.0	125.0	126.0	125.0	130.0	111.0	115.0	142.0
1060-County Treasurer	43.2	39.0	34.0	26.0	17.0	14.0	13.0	10.0	9.0	9.0
1080-Office of Independent Inspector General	17.9	20.6	20.0	20.0	20.0	20.0	18.0	17.0	17.0	19.0
1110-County Clerk	144.8	144.0	137.0	135.0	134.0	136.0	135.0	130.6	129.6	136.0
1130-Recorder of Deeds	128.0	121.0	123.5	108.0	99.0	92.0	81.0	78.0	80.0	71.0
1452-Veterans Assistance Commission	3.0	3.0	-	-	-	-	-	-	-	-
<b>Total Corporate Fund</b>	<b>1,481.9</b>	<b>1,569.8</b>	<b>1,531.5</b>	<b>1,539.3</b>	<b>1,513.4</b>	<b>1,468.6</b>	<b>1,381.1</b>	<b>1,294.5</b>	<b>1,321.6</b>	<b>1,390.0</b>
<b>Public Safety Fund</b>										
1205-Justice Advisory Council	6.0	6.0	5.0	5.0	7.0	7.0	7.0	6.1	7.0	8.0

**SUMMARY OF FTE BY FUND**

**PROPOSED EXPENDITURES**

EXECUTIVE BUDGET RECOMMENDATION VOLUME 1

Departments	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020
1259-Medical Examiner	98.8	97.1	100.5	126.0	123.8	127.7	117.4	113.1	113.0	105.0
1265-Emergency Management Agency	-	14.0	15.0	17.0	25.0	25.0	21.0	16.5	7.9	7.0
1451-Department of Adoption and Family Supportive Services	9.0	9.5	10.0	10.0	11.0	11.0	11.0	10.0	10.0	9.0
1200-Department of Facilities Management	384.0	378.0	407.1	551.0	541.7	526.2	524.0	515.1	511.0	511.0
1260-Public Defender	696.0	661.4	674.4	685.6	699.0	693.0	679.0	676.4	685.0	690.0
1210-Office of the Sheriff	22.0	23.0	33.0	49.6	40.6	23.0	21.0	19.0	13.0	16.0
1211-Dept. of Admin/Support Ser	210.5	196.0	198.0	-	-	-	-	-	-	-
1212-Sheriff Women's Justice Programs	65.6	66.0	69.2	-	-	-	-	-	-	-
1214-Sheriff's Administration And Human Resources	-	-	-	203.0	163.4	108.5	339.6	299.5	339.0	358.0
1215-Custodian	243.5	-	-	-	-	-	-	-	-	-
1216-Office of Prof Review, Prof Integrity Special Investigations	-	-	-	-	62.5	78.0	99.0	86.0	34.0	33.0
1217-Sheriff's Information Technology	-	-	-	53.0	43.4	219.0	35.0	28.0	97.0	98.0
1235-Impact Incarceration	98.0	96.0	-	-	-	-	-	-	-	-
1238-Community Services	29.0	-	-	-	-	-	-	-	-	-
1239-Department of Corrections	3,666.0	3,834.1	3,936.9	4,374.3	4,432.4	4,295.0	4,267.7	3,870.2	3,715.0	3,462.0
1249-Sheriff's Merit Board	24.5	27.0	30.0	31.0	29.0	30.0	28.0	13.0	19.0	17.0
1230-Court Services Division	1,396.4	1,388.0	1,430.3	1,434.0	1,346.4	1,292.2	1,173.0	1,035.5	1,024.0	1,062.0
1236-Comm Super./Intervention	350.2	201.0	304.1	-	-	-	-	-	-	-
1231-Police Department	576.7	543.0	531.8	607.5	630.5	658.5	643.0	614.0	625.0	629.0
1232-Community Corrections Department	-	-	-	-	-	-	-	-	-	191.0
1250-State's Attorney	1,292.9	1,136.7	1,132.2	1,148.1	1,161.0	1,149.1	1,134.2	1,126.1	1,150.2	1,170.0
1310-Office of the Chief Judge	487.9	482.8	465.0	465.0	473.5	457.7	463.7	415.8	443.2	475.7
1280-Adult Probation Dept	648.0	603.0	577.0	589.5	625.0	640.0	586.6	518.0	562.0	641.5
1305-Public Guardian	266.8	265.3	249.2	239.4	238.8	229.4	220.8	208.8	209.0	210.0
1312-Forensic Clinical Services	36.6	34.0	30.0	30.0	30.1	31.1	29.9	24.3	24.8	24.8
1313-Social Service	210.6	208.0	199.0	196.3	197.0	198.0	201.0	174.0	189.0	212.0
1326-Juvenile Probation	391.6	373.6	368.0	392.8	449.5	423.4	421.1	342.0	374.0	376.0
1300-Judiciary	440.0	439.0	439.0	437.0	437.0	437.0	437.0	437.0	437.0	437.0
1440-Juvenile Temporary Detention Center	634.0	634.0	595.0	663.0	700.0	703.5	679.0	569.5	617.8	610.8

**SUMMARY OF FTE BY FUND**

Departments	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020
1335-Clerk of the Circuit Court-Office of Clerk	1,719.9	1,549.8	1,511.7	1,505.7	1,546.5	1,463.2	1,433.5	1,334.3	1,270.8	1,320.2
1390-Public Administrator	18.7	19.0	18.0	18.0	18.0	17.0	17.0	15.0	15.0	15.0
<b>Total Public Safety Fund</b>	<b>14,023.2</b>	<b>13,287.3</b>	<b>13,329.4</b>	<b>13,831.8</b>	<b>14,032.1</b>	<b>13,843.5</b>	<b>13,589.5</b>	<b>12,467.1</b>	<b>12,482.5</b>	<b>12,688.9</b>
<b>Total General Fund</b>	<b>15,505.1</b>	<b>14,857.1</b>	<b>14,860.9</b>	<b>15,371.1</b>	<b>15,545.5</b>	<b>15,312.1</b>	<b>14,970.6</b>	<b>13,761.6</b>	<b>13,814.1</b>	<b>14,078.8</b>
<b>Health Enterprise Fund</b>										
4890-Health System Administration	554.3	581.0	608.0	647.0	411.8	485.0	503.0	504.7	361.0	320.0
4240-Cermak Health Services	516.0	527.0	502.1	578.4	617.0	609.0	637.5	653.0	631.0	574.0
4241-Health Services - JTDC	36.8	37.0	36.0	37.0	37.0	35.0	38.0	33.0	65.0	62.0
4891-Provident Hospital	462.9	468.0	383.0	357.5	385.0	354.0	339.0	328.0	379.6	403.0
4893-Ambulatory & Community Health Network of Cook County	705.1	677.3	652.0	620.0	858.2	775.0	847.0	828.0	848.8	402.0
4894-Ruth M. Rothstein CORE Center	67.4	70.0	66.0	69.3	75.0	78.0	78.0	74.0	75.0	70.0
4895-Department of Public Health	170.8	176.0	155.0	148.0	125.0	123.0	108.0	110.0	102.0	123.0
4896-Managed Care	-	-	247.0	266.3	30.0	23.0	99.0	179.0	495.0	403.0
4897-John H. Stroger Jr. Hospital of Cook County	3,614.9	4,184.0	3,903.0	3,905.6	4,097.6	4,154.7	4,133.4	4,119.0	4,245.5	4,195.0
4898-Oak Forest Health Center	509.9	337.5	116.0	115.0	110.0	99.0	82.0	66.0	36.4	49.0
<b>Total Health Enterprise Fund</b>	<b>6,638.1</b>	<b>7,057.8</b>	<b>6,668.1</b>	<b>6,744.1</b>	<b>6,746.6</b>	<b>6,735.7</b>	<b>6,864.9</b>	<b>6,894.7</b>	<b>7,239.3</b>	<b>6,601.0</b>
<b>Special Purpose and Election Funds</b>										
<b>Total General and Enterprise Funds</b>	<b>22,143.2</b>	<b>21,914.9</b>	<b>21,529.0</b>	<b>22,115.2</b>	<b>22,292.1</b>	<b>22,047.8</b>	<b>21,835.5</b>	<b>20,656.3</b>	<b>21,053.4</b>	<b>20,679.8</b>
<b>Election Fund</b>										
1110-County Clerk	125.6	129.0	129.0	129.0	130.0	124.0	125.0	120.5	120.5	117.0
1525-Board of Elec Comm-Election Fund	4.0	4.0	4.0	4.0	4.0	4.0	4.0	4.0	4.0	4.0
<b>Total Election Fund</b>	<b>129.6</b>	<b>133.0</b>	<b>133.0</b>	<b>133.0</b>	<b>134.0</b>	<b>128.0</b>	<b>129.0</b>	<b>124.5</b>	<b>124.5</b>	<b>121.0</b>
<b>Special Purpose Funds</b>										
1009-Enterprise Technology	12.0	15.0	19.0	18.0	16.0	16.0	16.0	16.3	16.0	16.0
1161-Department of Environment and Sustainability	-	-	-	-	-	2.0	2.0	2.0	2.0	2.0

SUMMARY OF FTE BY FUND

PROPOSED EXPENDITURES

EXECUTIVE BUDGET RECOMMENDATION VOLUME 1

Departments	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020
1265-Emergency Management Agency	15.7	-	-	-	-	-	-	-	-	-
1500-Department of Transportation And Highways	231.6	214.0	209.1	217.5	221.7	217.1	289.5	315.5	327.1	338.0
1510-Cook County Animal and Rabies Control	21.0	24.0	24.0	23.0	23.0	23.0	23.0	23.0	23.0	24.0
1530-Cook County Law Library	45.0	42.4	39.7	39.0	34.0	28.0	30.0	30.0	30.0	30.0
1027-Office of Economic Development	-	-	-	-	-	-	-	0.2	-	-
1040-County Assessor	-	-	-	-	-	-	22.0	20.0	12.0	17.0
1050-Board of Review	-	-	-	-	-	-	-	-	11.0	-
1060-County Treasurer	71.0	70.0	71.2	66.0	72.0	75.0	75.5	78.5	77.5	77.5
1110-County Clerk	15.0	13.0	14.0	14.0	14.0	15.0	15.0	12.0	12.0	12.0
1130-Recorder of Deeds	78.0	72.0	73.0	82.0	82.0	79.0	60.0	58.0	55.0	50.0
1210-Office of the Sheriff	16.0	49.5	49.5	14.7	16.0	18.0	18.0	18.0	18.0	40.0
1250-State's Attorney	40.0	43.0	44.6	45.2	46.4	41.0	34.2	17.0	21.6	27.6
1310-Office of the Chief Judge	24.0	22.0	21.0	26.4	30.0	31.0	32.0	33.0	18.5	-
1300-Judiciary	70.0	69.8	57.0	52.0	-	-	-	-	-	-
1335-Clerk of the Circuit Court-Office of Clerk	300.2	264.2	253.8	256.7	201.2	185.0	176.2	142.6	149.8	145.4
1586-Land Bank Authority	-	-	-	-	-	11.0	14.0	14.0	15.0	15.0
4890-Health System Administration	48.0	48.0	41.0	42.0	39.0	41.0	53.0	48.0	49.0	17.0
<b>Total Special Purpose Funds</b>	<b>987.5</b>	<b>946.9</b>	<b>916.9</b>	<b>896.5</b>	<b>795.3</b>	<b>782.1</b>	<b>860.4</b>	<b>828.1</b>	<b>837.5</b>	<b>811.5</b>
<b>Total Special Purpose and Election Funds</b>	<b>1,117.1</b>	<b>1,079.9</b>	<b>1,049.9</b>	<b>1,029.5</b>	<b>929.3</b>	<b>910.1</b>	<b>989.4</b>	<b>952.6</b>	<b>962.0</b>	<b>932.5</b>
Restricted	724.6	664.6	590.0	505.0	484.4	481.3	403.0	407.9	422.0	424.7
<b>Total Full Time Equivalent</b>	<b>23,984.9</b>	<b>23,659.4</b>	<b>23,168.9</b>	<b>23,649.7</b>	<b>23,705.8</b>	<b>23,439.2</b>	<b>23,227.9</b>	<b>22,016.8</b>	<b>22,437.5</b>	<b>22,037.0</b>

**SUMMARY OF FTE BY CONTROL OFFICER**

Departments	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020
<b>General Funds</b>										
1051-President	26.2	22.0	21.0	22.0	26.0	26.0	25.0	24.0	25.8	32.0
1076-Chief Financial Officer	144.7	160.7	209.4	208.0	220.8	219.7	214.3	213.6	220.0	222.8
1105-Chief Information Officer	125.0	188.0	148.5	161.8	161.6	150.0	151.0	146.0	144.1	147.0
1115-Chief Administrative Officer	269.5	272.6	262.0	285.4	286.0	264.6	204.1	194.6	193.0	190.0
1125-Office of Economic Development	59.8	67.4	62.0	64.0	61.0	60.0	69.0	57.2	64.3	72.0
1135-Chief of Human Resources	39.8	38.0	44.4	48.0	49.0	48.0	44.0	54.2	59.3	60.0
1140-Chief of Asset Management	401.0	389.6	420.1	568.0	565.2	549.2	549.0	541.2	539.1	542.0
1145-Department of Human Rights And Ethics	10.2	11.0	11.0	11.2	11.0	10.5	10.0	9.2	9.2	10.0
1150-Administrative Hearings	7.0	5.0	8.0	9.0	9.0	9.0	9.0	9.1	9.1	9.0
1155-County Auditor	10.0	9.0	9.6	11.0	12.0	12.0	12.0	12.0	12.0	12.0
1126-Public Defender	696.0	661.4	674.4	685.6	699.0	693.0	679.0	676.4	685.0	690.0
<b>1025-Offices Under the President</b>	<b>1,789.2</b>	<b>1,824.7</b>	<b>1,870.4</b>	<b>2,074.0</b>	<b>2,100.6</b>	<b>2,042.0</b>	<b>1,966.4</b>	<b>1,937.6</b>	<b>1,960.9</b>	<b>1,986.8</b>
1176-Cook County Board of Commissioners	87.3	87.6	85.6	85.9	86.3	87.5	88.1	89.4	91.0	91.3
1251-Assessor	337.4	368.9	347.0	360.0	338.0	342.0	309.0	258.0	253.0	265.0
1276-Board of Review	124.9	127.0	126.0	125.0	126.0	125.0	130.0	111.0	115.0	142.0
1301-Treasurer	43.2	39.0	34.0	26.0	17.0	14.0	13.0	10.0	9.0	9.0
1327-Inspector General	17.9	20.6	20.0	20.0	20.0	20.0	18.0	17.0	17.0	19.0
1352-County Clerk	144.8	144.0	137.0	135.0	134.0	136.0	135.0	130.6	129.6	136.0
1402-Recorder of Deeds	128.0	121.0	123.5	108.0	99.0	92.0	81.0	78.0	80.0	71.0
1427-Sheriff	6,682.4	6,376.1	6,533.3	6,752.4	6,748.2	6,704.2	6,606.3	5,965.2	5,866.0	5,866.0
1453-State's Attorney	1,292.9	1,136.7	1,132.2	1,148.1	1,161.0	1,149.1	1,134.2	1,126.1	1,150.2	1,170.0
1478-Chief Judge	3,115.5	3,039.7	2,922.2	3,013.0	3,150.9	3,120.1	3,039.1	2,689.4	2,856.6	2,987.7
1503-Clerk of the Circuit Court	1,719.9	1,549.8	1,511.7	1,505.7	1,546.5	1,463.2	1,433.5	1,334.3	1,270.8	1,320.2
1536-Public Administrator	18.7	19.0	18.0	18.0	18.0	17.0	17.0	15.0	15.0	15.0
1563-Veterans Assistance Commission	3.0	3.0	-	-	-	-	-	-	-	-
<b>1151-Elected And Appointed Officials</b>	<b>13,715.9</b>	<b>13,032.4</b>	<b>12,990.5</b>	<b>13,297.1</b>	<b>13,444.9</b>	<b>13,270.1</b>	<b>13,004.2</b>	<b>11,824.0</b>	<b>11,853.2</b>	<b>12,092.1</b>
<b>Total General Funds</b>	<b>15,505.1</b>	<b>14,857.1</b>	<b>14,860.9</b>	<b>15,371.1</b>	<b>15,545.5</b>	<b>15,312.1</b>	<b>14,970.6</b>	<b>13,761.6</b>	<b>13,814.1</b>	<b>14,078.8</b>
<b>Health Enterprise Fund</b>										
<b>4010-Cook County Health &amp; Hospital Systems</b>	<b>6,638.1</b>	<b>7,057.8</b>	<b>6,668.1</b>	<b>6,744.1</b>	<b>6,746.6</b>	<b>6,735.7</b>	<b>6,864.9</b>	<b>6,894.7</b>	<b>7,239.3</b>	<b>6,601.0</b>
<b>Total Health Enterprise Fund</b>	<b>6,638.1</b>	<b>7,057.8</b>	<b>6,668.1</b>	<b>6,744.1</b>	<b>6,746.6</b>	<b>6,735.7</b>	<b>6,864.9</b>	<b>6,894.7</b>	<b>7,239.3</b>	<b>6,601.0</b>
<b>Total General and Enterprise</b>	<b>22,143.2</b>	<b>21,914.9</b>	<b>21,529.0</b>	<b>22,115.2</b>	<b>22,292.1</b>	<b>22,047.8</b>	<b>21,835.5</b>	<b>20,656.3</b>	<b>21,053.4</b>	<b>20,679.8</b>
<b>Special Revenue Fund</b>										
1105-Chief Information Officer	12.0	15.0	19.0	18.0	16.0	16.0	16.0	16.3	16.0	16.0
1115-Chief Administrative Officer	313.3	280.4	272.8	279.5	278.7	270.1	344.5	370.5	382.1	394.0
1125-Office of Economic Development	-	-	-	-	-	-	-	0.2	-	-

SUMMARY OF FTE BY CONTROL OFFICER

Departments	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020
<b>1025-Offices Under the President</b>	<b>325.3</b>	<b>295.4</b>	<b>291.8</b>	<b>297.5</b>	<b>294.7</b>	<b>286.1</b>	<b>360.5</b>	<b>387.0</b>	<b>398.1</b>	<b>410.0</b>
1251-Assessor	-	-	-	-	-	-	22.0	20.0	12.0	17.0
1276-Board of Review	-	-	-	-	-	-	-	-	11.0	-
1301-Treasurer	71.0	70.0	71.2	66.0	72.0	75.0	75.5	78.5	77.5	77.5
1352-County Clerk	140.6	142.0	143.0	143.0	144.0	139.0	140.0	132.5	132.5	129.0
1377-Board of Election Commissioners	4.0	4.0	4.0	4.0	4.0	4.0	4.0	4.0	4.0	4.0
1402-Recorder of Deeds	78.0	72.0	73.0	82.0	82.0	79.0	60.0	58.0	55.0	50.0
1427-Sheriff	16.0	49.5	49.5	14.7	16.0	18.0	18.0	18.0	18.0	40.0
1453-State's Attorney	40.0	43.0	44.6	45.2	46.4	41.0	34.2	17.0	21.6	27.6
1478-Chief Judge	94.0	91.8	78.0	78.4	30.0	31.0	32.0	33.0	18.5	-
1503-Clerk of the Circuit Court	300.2	264.2	253.8	256.7	201.2	185.0	176.2	142.6	149.8	145.4
<b>1151-Elected And Appointed Officials</b>	<b>743.8</b>	<b>736.5</b>	<b>717.1</b>	<b>690.0</b>	<b>595.6</b>	<b>572.0</b>	<b>561.9</b>	<b>503.6</b>	<b>499.9</b>	<b>490.5</b>
1943-Cook County Land Bank Authority	-	-	-	-	-	11.0	14.0	14.0	15.0	15.0
<b>1638-Cook County Land Bank Authority</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>11.0</b>	<b>14.0</b>	<b>14.0</b>	<b>15.0</b>	<b>15.0</b>
<b>4010-Cook County Health &amp; Hospital Systems</b>	<b>48.0</b>	<b>48.0</b>	<b>41.0</b>	<b>42.0</b>	<b>39.0</b>	<b>41.0</b>	<b>53.0</b>	<b>48.0</b>	<b>49.0</b>	<b>17.0</b>
Total Special Revenue Fund	1,117.1	1,079.9	1,049.9	1,029.5	929.3	910.1	989.4	952.6	962.0	932.5
Total Operating Fund	23,260.3	22,994.8	22,578.9	23,144.7	23,221.4	22,957.9	22,824.9	21,608.9	22,015.4	21,612.3
Total Grants	724.6	664.6	590.0	505.0	484.4	481.3	403.0	407.9	422.0	424.7
Total Full Time Equivalent	23,984.9	23,659.4	23,168.9	23,649.7	23,705.8	23,439.2	23,227.9	22,016.8	22,437.5	22,037.0

**SUMMARY OF SALARIES BY CONTROL OFFICER**

Departments	2016	2017	2018	2019	2020
<b>General Funds</b>					
1051-President	2,456,580	2,427,211	2,281,206	2,362,777	2,995,060
1076-Chief Financial Officer	15,359,517	15,825,345	16,209,833	17,018,249	17,297,101
1105-Chief Information Officer	12,812,740	13,705,926	13,507,650	13,600,821	14,198,032
1115-Chief Administrative Officer	18,707,709	15,898,414	15,489,315	15,509,306	16,138,204
1125-Office of Economic Development	5,137,130	5,782,322	4,872,824	5,621,113	6,543,513
1135-Chief of Human Resources	3,707,595	3,664,259	4,394,158	4,863,597	5,132,832
1140-Chief of Asset Management	38,077,834	39,505,226	38,892,525	40,672,488	41,840,744
1145-Department of Human Rights And Ethics	735,539	729,209	605,457	646,760	785,381
1150-Administrative Hearings	455,443	471,049	474,581	546,807	570,599
1155-County Auditor	933,845	968,243	957,169	954,464	959,589
1126-Public Defender	60,384,763	61,305,497	61,633,051	62,112,295	62,617,757
	<b>\$158,768,695</b>	<b>\$160,282,701</b>	<b>\$159,317,770</b>	<b>\$163,908,677</b>	<b>\$169,078,812</b>
<b>1025-Offices Under the President</b>					
1176-Cook County Board of Commissioners	6,708,616	6,449,675	6,810,224	6,703,015	6,813,886
1251-Assessor	21,321,392	20,106,060	18,333,118	17,761,644	19,418,226
1276-Board of Review	8,409,547	8,833,654	7,856,938	8,735,174	10,277,072
1301-Treasurer	1,021,399	957,349	710,324	623,625	628,596
1327-Inspector General	1,838,757	1,751,891	1,625,417	1,694,937	1,937,749
1352-County Clerk	7,938,067	8,267,658	8,245,797	8,375,745	8,793,011
1402-Recorder of Deeds	5,043,667	4,901,430	4,836,484	5,054,732	4,636,808
1427-Sheriff	438,051,226	442,451,918	403,182,675	415,188,095	413,079,522
1453-State's Attorney	94,121,484	96,158,876	96,235,742	98,574,091	100,666,557
1478-Chief Judge	173,164,761	178,858,446	157,657,492	170,602,706	171,907,600

SUMMARY OF SALARIES BY CONTROL OFFICER

Departments	2016	2017	2018	2019	2020
1503-Clerk of the Circuit Court	74,669,044	75,580,742	72,242,268	69,138,517	72,731,794
1536-Public Administrator	884,262	956,371	908,392	897,772	940,112
<b>1151-Elected And Appointed Officials</b>	<b>\$833,172,222</b>	<b>\$845,274,070</b>	<b>\$778,644,872</b>	<b>\$803,350,053</b>	<b>\$811,830,934</b>
<b>Total General Funds</b>	<b>\$991,940,917</b>	<b>\$1,005,556,771</b>	<b>\$937,962,641</b>	<b>\$967,258,730</b>	<b>\$980,909,746</b>
<b>Health Enterprise Fund</b>					
4020-Cook County Health & Hospital Systems Board	497,030,902	529,112,636	539,050,446	580,283,021	520,806,020
<b>4010-Cook County Health &amp; Hospital Systems Board</b>	<b>\$497,030,902</b>	<b>\$529,112,636</b>	<b>\$539,050,446</b>	<b>\$580,283,021</b>	<b>\$520,806,020</b>
<b>Total Enterprise Funds</b>	<b>\$497,030,902</b>	<b>\$529,112,636</b>	<b>\$539,050,446</b>	<b>\$580,283,021</b>	<b>\$520,806,020</b>
<b>Total General and Enterprise Funds</b>	<b>\$1,488,971,819</b>	<b>\$1,534,669,407</b>	<b>\$1,477,013,087</b>	<b>\$1,547,541,751</b>	<b>\$1,501,715,766</b>
<b>Special Purpose</b>					
1352-County Clerk	7,993,559	8,382,783	8,147,347	8,309,256	8,489,202
1377-Board of Election Commissioners	395,451	406,819	406,819	406,819	406,819
<b>Total 11306-Election</b>	<b>\$8,389,010</b>	<b>\$8,789,602</b>	<b>\$8,554,166</b>	<b>\$8,716,075</b>	<b>\$8,896,021</b>
4020-Cook County Health & Hospital Systems Board	342,221	1,083,471	1,041,492	1,192,966	1,179,727
<b>Total 11248-Lead Poisoning Prevention</b>	<b>\$342,221</b>	<b>\$1,083,471</b>	<b>\$1,041,492</b>	<b>\$1,192,966</b>	<b>\$1,179,727</b>
1105-Chief Information Officer	1,272,719	1,355,447	1,526,481	1,488,503	1,552,814
<b>Total 11249-Geographical Information System</b>	<b>\$1,272,719</b>	<b>\$1,355,447</b>	<b>\$1,526,481</b>	<b>\$1,488,503</b>	<b>\$1,552,814</b>
1453-State's Attorney	2,774,252	2,250,546	1,170,576	1,266,708	1,676,053
<b>Total 11252-State's Attorney Narcotics Forfeiture</b>	<b>\$2,774,252</b>	<b>\$2,250,546</b>	<b>\$1,170,576</b>	<b>\$1,266,708</b>	<b>\$1,676,053</b>
4020-Cook County Health & Hospital Systems Board	2,536,096	2,628,950	2,380,247	2,412,438	-
<b>Total 11255-Suburban Tuberculosis Sanitarium District</b>	<b>\$2,536,096</b>	<b>\$2,628,950</b>	<b>\$2,380,247</b>	<b>\$2,412,438</b>	<b>-</b>
1503-Clerk of the Circuit Court	599,765	516,751	504,288	504,813	503,243



## SUMMARY OF SALARIES BY CONTROL OFFICER

Departments	2016	2017	2018	2019	2020
<b>Total 11258-Clerk Circuit Court Administrative</b>	<b>\$599,765</b>	<b>\$516,751</b>	<b>\$504,288</b>	<b>\$504,813</b>	<b>\$503,243</b>
1402-Recorder of Deeds	1,201,721	858,135	1,109,814	983,483	903,584
<b>Total 11259-GIS Fee</b>	<b>\$1,201,721</b>	<b>\$858,135</b>	<b>\$1,109,814</b>	<b>\$983,483</b>	<b>\$903,584</b>
1402-Recorder of Deeds	-	195,811	213,739	199,509	225,396
<b>Total 11260-Recorder Of Deeds Rental Housing Support</b>	<b>-</b>	<b>\$195,811</b>	<b>\$213,739</b>	<b>\$199,509</b>	<b>\$225,396</b>
1478-Chief Judge	1,363,082	1,406,189	1,509,338	841,358	-
<b>Total 11261-Chief Judge Children's Waiting Room</b>	<b>\$1,363,082</b>	<b>\$1,406,189</b>	<b>\$1,509,338</b>	<b>\$841,358</b>	<b>-</b>
1503-Clerk of the Circuit Court	-	-	-	126,887	129,623
<b>Total 11269-Circuit Court Electronic Citation</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>\$126,887</b>	<b>\$129,623</b>
1453-State's Attorney	-	-	-	217,405	221,753
<b>Total 11271-State's Attorney Records Automation Fund</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>\$217,405</b>	<b>\$221,753</b>
1115-Chief Administrative Officer	128,739	125,744	129,602	131,087	121,715
<b>Total 11273-Environmental Control Solid Waste</b>	<b>\$128,739</b>	<b>\$125,744</b>	<b>\$129,602</b>	<b>\$131,087</b>	<b>\$121,715</b>
1943-Cook County Land Bank Authority	828,534	1,106,469	1,118,580	1,224,302	1,251,840
<b>Total 11274-Land Bank Authority</b>	<b>\$828,534</b>	<b>\$1,106,469</b>	<b>\$1,118,580</b>	<b>\$1,224,302</b>	<b>\$1,251,840</b>
1125-Office of Economic Development	-	-	21,741	-	-
<b>Total 11275-HUD Section 108 Loan Program</b>	<b>-</b>	<b>-</b>	<b>\$21,741</b>	<b>-</b>	<b>-</b>
1251-Assessor	-	1,202,468	1,182,441	869,214	723,004
<b>Total 11276-Erroneous Homestead Exemption Recovery</b>	<b>-</b>	<b>\$1,202,468</b>	<b>\$1,182,441</b>	<b>\$869,214</b>	<b>\$723,004</b>
1115-Chief Administrative Officer	1,574,410	1,755,633	1,783,114	1,804,214	1,849,626
<b>Total 11310-County Law Library</b>	<b>\$1,574,410</b>	<b>\$1,755,633</b>	<b>\$1,783,114</b>	<b>\$1,804,214</b>	<b>\$1,849,626</b>
1115-Chief Administrative Officer	1,270,953	1,303,075	1,344,889	1,372,068	1,494,166
<b>Total 11312-Animal Control</b>	<b>\$1,270,953</b>	<b>\$1,303,075</b>	<b>\$1,344,889</b>	<b>\$1,372,068</b>	<b>\$1,494,166</b>

SUMMARY OF SALARIES BY CONTROL OFFICER

Departments	2016	2017	2018	2019	2020
1402-Recorder of Deeds	3,249,166	2,522,174	2,167,286	2,126,789	1,915,750
<b>Total 11314-County Recorder Document Storage System</b>	<b>\$3,249,166</b>	<b>\$2,522,174</b>	<b>\$2,167,286</b>	<b>\$2,126,789</b>	<b>\$1,915,750</b>
1352-County Clerk	894,797	931,326	829,436	857,326	885,296
<b>Total 11316-County Clerk Automation</b>	<b>\$894,797</b>	<b>\$931,326</b>	<b>\$829,436</b>	<b>\$857,326</b>	<b>\$885,296</b>
1503-Clerk of the Circuit Court	4,888,651	4,829,589	3,515,818	3,869,821	3,756,374
<b>Total 11318-Circuit Court Document Storage</b>	<b>\$4,888,651</b>	<b>\$4,829,589</b>	<b>\$3,515,818</b>	<b>\$3,869,821</b>	<b>\$3,756,374</b>
1503-Clerk of the Circuit Court	6,008,402	5,927,166	4,854,279	4,860,321	5,004,112
<b>Total 11320-Circuit Court Automation</b>	<b>\$6,008,402</b>	<b>\$5,927,166</b>	<b>\$4,854,279</b>	<b>\$4,860,321</b>	<b>\$5,004,112</b>
1427-Sheriff	1,453,343	1,540,266	1,538,905	1,545,535	2,986,592
<b>Total 11324-Sheriff 911 - Intergovernmental Agreement -</b>	<b>\$1,453,343</b>	<b>\$1,540,266</b>	<b>\$1,538,905</b>	<b>\$1,545,535</b>	<b>\$2,986,592</b>
1301-Treasurer	5,927,042	6,204,167	6,706,512	6,748,024	6,773,663
<b>Total 11854-County Treasurer Tax Sales Automation</b>	<b>\$5,927,042</b>	<b>\$6,204,167</b>	<b>\$6,706,512</b>	<b>\$6,748,024</b>	<b>\$6,773,663</b>
1115-Chief Administrative Officer	17,286,789	23,158,083	25,380,865	26,797,268	28,047,768
<b>Total 11856-MFT Illinois First (1st)</b>	<b>\$17,286,789</b>	<b>\$23,158,083</b>	<b>\$25,380,865</b>	<b>\$26,797,268</b>	<b>\$28,047,768</b>
1276-Board of Review	-	-	-	746,585	-
<b>Total 11280-Board of Review Operation and Administrative</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>\$746,585</b>	<b>-</b>
1251-Assessor	-	-	-	-	472,898
<b>Total 11282-Assessor GIS Fee Fund</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>\$472,898</b>
<b>Total Special Purpose Funds</b>	<b>\$61,989,692</b>	<b>\$69,691,062</b>	<b>\$68,583,609</b>	<b>\$70,902,699</b>	<b>\$70,571,017</b>
<b>Total Operating Fund</b>	<b>\$1,550,961,511</b>	<b>\$1,604,360,469</b>	<b>\$1,545,596,696</b>	<b>\$1,618,444,450</b>	<b>\$1,572,286,783</b>
<b>Total Salaries</b>	<b>\$1,550,961,511</b>	<b>\$1,604,360,469</b>	<b>\$1,545,596,696</b>	<b>\$1,618,444,450</b>	<b>\$1,572,286,783</b>

A decorative architectural element, possibly a scrollwork or finial, centered at the top of the page. It features intricate, symmetrical scrollwork and a central crest-like element, rendered in a light gray, semi-transparent style.

## CAPITAL BUDGET OVERVIEW

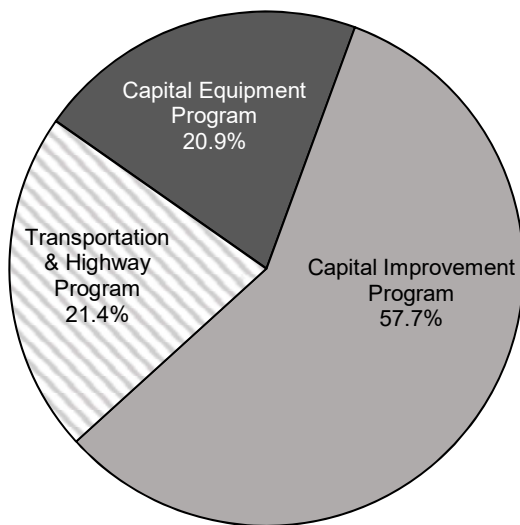
As part of the annual budget process, the County reassesses its capital programming needs regarding capital improvements for facilities, capital equipment purchases, and transportation & highway planning. The County determines its ability and willingness to issue new taxpayer-funded debt for capital expenditures and fund less wide-ranging capital projects through the operating budget via Pay-As-You-Go (“Pay-Go”) financing. The determination of funding levels/funding types is made as part of the capital budget and reevaluated annually considering legacy debt obligations, operating budget priorities, and debt service costs. Once a prudent level of financing is identified, the funding is matched to the projects and/or equipment to address critical needs as determined by the capital renewal and deferred maintenance assessment. The recommendation of the capital budget is part of the annual budget process.

The County’s proposed FY2020 Capital Budget recommends \$491.5 million in Capital Investments and includes:

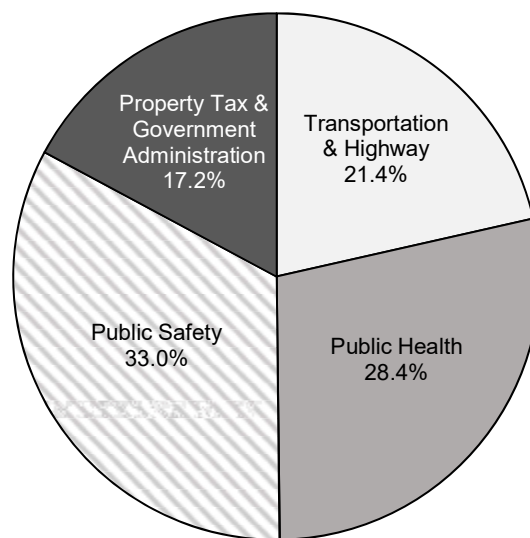
- \$283.5 million for the Capital Improvement Program (CIP) for County facilities
- \$105.4 million for Transportation & Highway Program (THP) for County maintained road, bridges, and highways
- \$102.6 million for Capital Equipment Program (CEP) for County departments

These amounts include all projects that are expected to be reasonably funded in FY2020, which includes re-appropriation of projects approved in prior years where funding was not completely utilized.

**Capital Investment Plan  
\$491.5 million**



**Capital Investment by Function  
\$491.5 million**



## PURPOSE OF CAPITAL PROGRAMMING

The capital programming process allows for the identification, review, planning, and budgeting of capital investments. The process is designed to provide a comprehensive look at Cook County’s present, mid-term, and long-term capital needs. This is essential for long-term fiscal planning including projected future debt service requirements.

Further, capital programming allows for the efficient and effective provision of public facilities, strategic repair, and replacement of capital assets. Programming capital assets such as facilities, highway infrastructure, and technological systems can promote more strategic use of Cook County’s limited financial resources while fostering the coordination of public and private development. The capital programming process involves long-term planning allowing the County to go beyond basic year-to-year budgeting to maintain an effective level of service for County residents. Capital programming that coordinates planning, financing, infrastructure, and facilities improvements is essential to meeting the needs of a regional economic and transportation hub like Cook County.

## TRENDS AFFECTING FISCAL PLANNING FOR THE CAPITAL BUDGET

Several different kinds of trends and economic indicators are reviewed, projected, and analyzed each year for their impact on the Capital Budget. These trends and indicators include:

### INFLATION

Important as an indicator of future project costs or the costs of delaying capital expenditures.

### POPULATION GROWTH/DECLINE

Provides the main indicator of the size or scale of required future facilities and services, as well as the timing of population-driven project requirements. Though Cook County's population is largely stagnant and has been for several decades, other factors may affect the use requirements for various facilities such as the Department of Corrections (DOC) pre-trial detainee population.

### DEMOGRAPHIC CHANGES

Changes in the number and/or locations within the County of specific age groups or other special groups provides an indication of requirements and costs of specific facilities (e.g. the Health and Hospitals System's facilities).

### IMPLEMENTATION RATES

Measured through the actual expenditures within programmed and authorized levels. Implementation rates are important in establishing actual annual cash requirements to fund projects in the CIP portion of the Capital Budget. As a result, implementation rates are a primary determinant of required annual bond issuance.

### SPENDING AFFORDABILITY

One of the most important factors in the capital budget development process is determining spending affordability. Spending affordability is determined by the amount of debt service and Pay-Go capital funds that can be reasonably afforded by the operating budget given the County's revenue levels, operating/service needs, and capital/infrastructure needs. The size and financial health of the capital program is therefore somewhat constrained by the ability of the operating budget to absorb increased debt service amounts and/or operating requirements for Pay-Go capital expenditures. Realizing that maintenance and improvement of County infrastructure is important to the overall health of the County, policymakers will continue to work to balance the levels of capital funding required and its impact on operating expenditures.

## GUIDING PRINCIPLES OF CAPITAL PROGRAMMING

For the capital programming included in the FY2020 Capital Budget, the County employed certain fundamentals of both zero-based and performance-based budgeting in the evaluation and recommendation of project funding. Some budgetary and programmatic principles invested in the Capital Budget include:

- To build facilities supporting County stakeholders' objectives and are in line with the County's Policy Roadmap
- To support the physical development objectives incorporated in approved plans, including the 10-year CIP plan, capital equipment plan and long-range transportation plan

- To improve financial planning by comparing needs with resources through estimating future debt service, and debt issuance to fund the plan, which allows the County to identify future operating budget implications related to capital programming and expenditures.
- To establish priorities among projects so that limited resources are used to the best advantage
- To identify, as accurately as possible, the impact of public facility decisions on future operating budgets, in terms of energy use, maintenance costs, and staffing requirements
- To provide a concise and centralized source of information on all planned rehabilitation of public facilities for residents, departments, and other stakeholders in the County
- To ensure any unused funds from prior year appropriations are re-appropriated to new multi-year projects

## FINANCIAL & DEBT MANAGEMENT POLICIES

The Cook County Board-adopted financial and debt management policies that provide the parameters for the amounts of, and timing of, bond-financed projects to be included in the capital budget. This ensures the CIP is financially sustainable and it supports best practices in budgeting and capital programming.

## FUNDING THE CAPITAL PROGRAMMING PROCESS

Capital funding will be made using the following criteria:

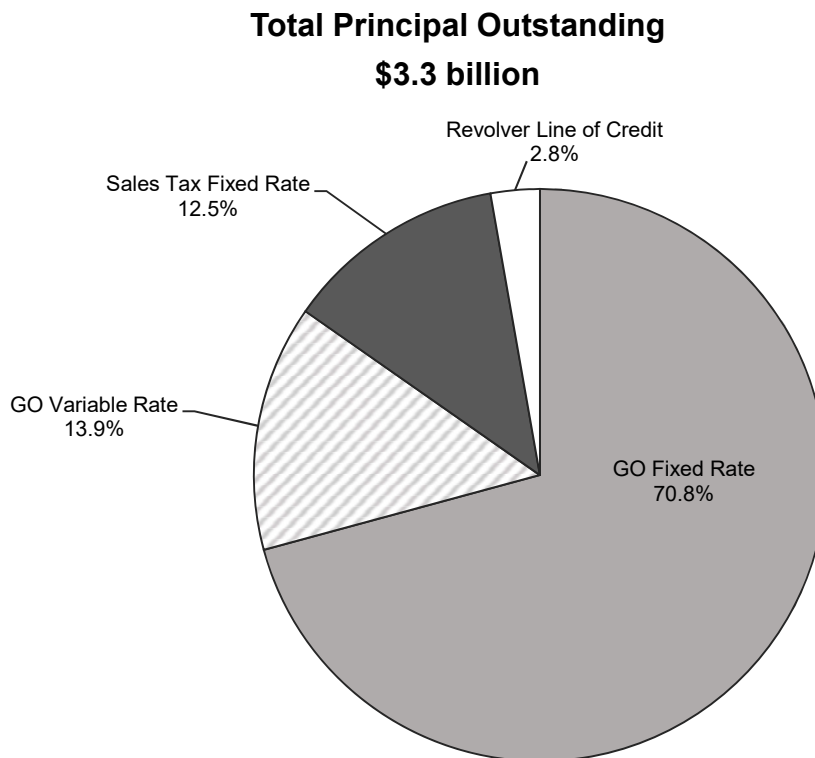
- The use of debt to finance components of the capital budget will be used only when other financing sources have been evaluated and deemed unavailable.
- All equipment with a useful life of fewer than five years will be funded through Pay-Go means.
- The County will prioritize equipment/projects costing less than \$150,000 and equipment/projects with lower useful life to be funded through Pay-Go means.
- The County will decrease the planned budgeted expenditure on debt supported capital equipment every year with the goal of eventually funding capital equipment through Pay-Go means entirely, with the exception of large non-recurring multi-year initiatives to acquire entirely new depreciable technology.
- The County will utilize a Capital Equipment inventory submitted by all County departments in FY2019 to guide the long-term funding plan for a replacement cycle of all capital equipment Countywide.
- The County anticipates additional Pay-Go financial resources for the Capital Budget for FY2020 to reduce the amount of debt needed to fund shorter duration assets.
- The County will limit and clearly identify any County personnel that are associated with a capital project to be funded from debt proceeds and will seek to avoid the funding of personnel from debt proceeds.

## DEBT OVERVIEW

Analysis of the County's legacy and current debt obligations is essential to determine a prudent level of debt financing that will allow for the critical renewal, repair/maintenance of capital projects and equipment, and will ensure that the County's debt does not unduly burden taxpayers or pose a risk to the County's credit ratings/overall credit-worthiness.

The County's debt is issued pursuant to the County's home rule powers under the 1970 Constitution of the State of Illinois (SOI) and authorizing ordinances adopted by the County Board. The County has authority to incur debt payable from ad valorem property tax receipts or from any other lawful source and maturing within 40 years from the time it is incurred without prior referendum approval.

As of November 30, 2019, the total debt portfolio is comprised of \$3.3 billion worth of General Obligation ("GO") Bonds, Sales Tax Revenue Bonds, and a GO Tax-Exempt Revolving Line of Credit. The following chart shows a breakdown of the County's debt portfolio:



\*Maximum values are self-imposed limitations as included in the County's Debt Management policies within the Financial Policies section of the FY2020 Executive Budget Recommendation

Metric	Current	Maximum*
Direct Debt per Capita	\$ 638.9	\$1,000
Direct Debt as a percentage of Estimated Market Value of all taxable property	0.6%	1.3%
Direct Debt as a percentage of Equalized Assessed Value of all taxable property	2.2%	4.0%
Debt Service as a percentage of all operating funds	6.0%	15.0%
Variable Rate Debt as a percentage of overall debt portfolio	13.9%	25.0%

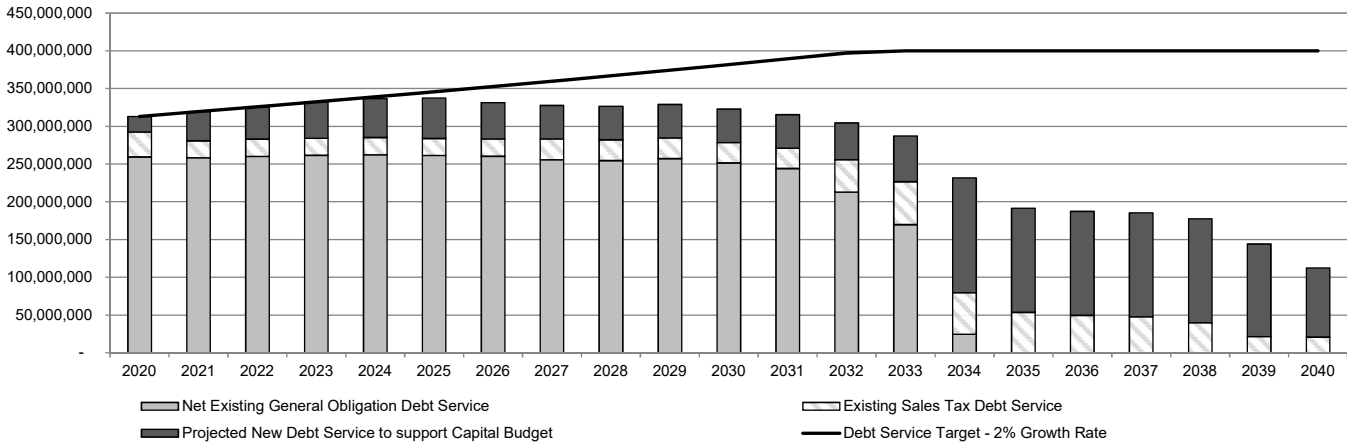
## DEBT SERVICE

The County's Bond and Interest Fund are utilized for GO debt service payments. The GO debt service is paid through levy of ad valorem taxes upon all the taxable property in the County. Sales Tax bond debt service is paid through monthly deposits of sales tax revenue received by the County. The County is best served by a long-term plan to manage its legacy debt service costs and future borrowing needs in a responsible manner so that these costs do not provide undue stress on its operating budget in future years. To that end, the County is utilizing recent and anticipated refinancing opportunities to focus savings in key years which will help to ultimately create a debt structure that rises by no more than 2.0% annually until it reaches \$400 million threshold, even when including all anticipated new issuances to support the Capital Plan.



That growth rate would match the long-term Federal Reserve inflation target and ensure the County's bonded service obligation doesn't rise to level that starts impacting funding for other critical services.

The following chart and the accompanying table show the County's anticipated debt service due in coming years based on debt currently outstanding and anticipated new future borrowing:



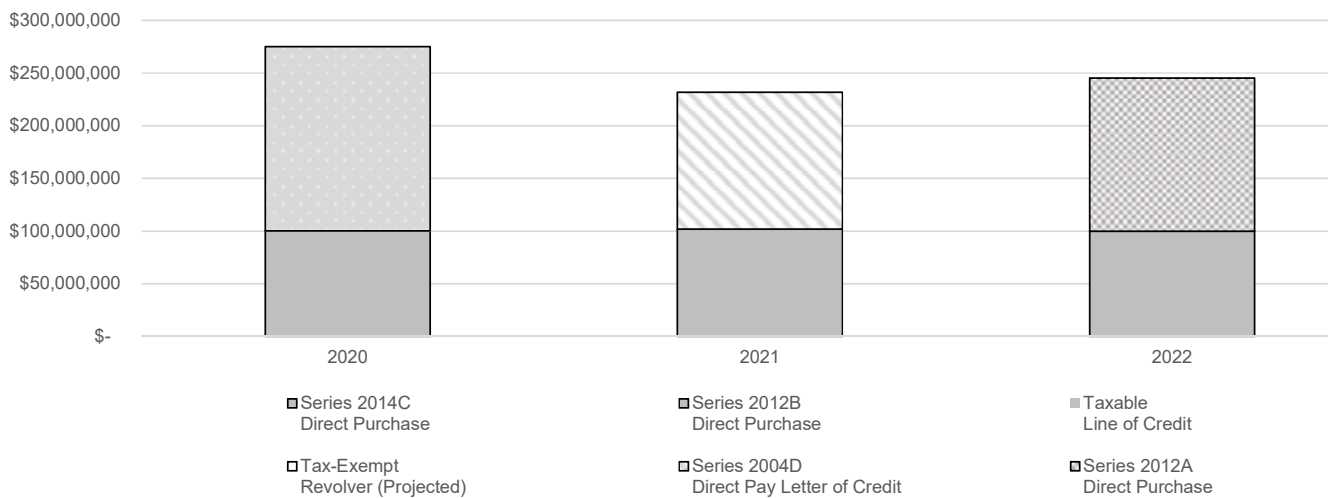
Budget Year	Levy		Existing General Obligation Debt Service	Abatement from Debt Service on Hand	Net Existing General Obligation Debt Service	Existing Sales Tax Debt Service	Projected New Debt Service to support Capital Budget	Total Projected Debt Service
	Principal	Net Interest						
2020	142,625,000	123,749,851	266,374,851	(7,000,000)	259,374,851	33,131,964	20,434,043	312,940,859
2021	147,155,000	113,982,556	261,137,556	(3,000,000)	258,137,556	22,732,927	38,475,271	319,345,754
2022	150,980,000	109,245,514	260,225,514	-	260,225,514	22,731,677	42,875,069	325,832,260
2023	160,020,000	102,111,701	262,131,701	(500,000)	261,631,701	22,730,052	47,821,554	332,183,307
2024	168,255,000	94,566,836	262,821,836	(500,000)	262,321,836	22,732,052	51,547,978	336,601,865
2025	179,235,000	88,035,560	267,270,560	(6,000,000)	261,270,560	22,732,052	53,335,000	337,337,612
2026	187,585,000	79,903,487	267,488,487	(7,000,000)	260,488,487	22,729,052	48,199,250	331,416,789
2027	190,365,000	70,895,335	261,260,335	(5,500,000)	255,760,335	27,732,802	44,314,000	327,807,137
2028	207,085,000	61,142,618	268,227,618	(13,500,000)	254,727,618	27,482,552	44,314,000	326,524,170
2029	215,315,000	51,418,920	266,733,920	(9,500,000)	257,233,920	27,233,052	44,314,250	328,781,222
2030	225,821,750	38,661,548	264,483,298	(13,000,000)	251,483,298	26,978,802	44,314,250	322,776,350
2031	223,605,000	27,727,839	251,332,839	(7,000,000)	244,332,839	26,729,552	44,314,000	315,376,390
2032	194,895,000	18,065,607	212,960,607	-	212,960,607	42,995,302	48,449,000	304,404,909
2033	161,845,000	8,134,807	169,979,807	-	169,979,807	56,921,152	60,384,250	287,285,209
2034	23,385,000	1,169,250	24,554,250	-	24,554,250	55,100,402	151,903,000	231,557,652
2035	-	-	-	-	-	53,572,352	137,869,250	191,441,602
2036	-	-	-	-	-	49,560,150	137,856,750	187,416,900
2037	-	-	-	-	-	47,694,350	137,871,000	185,565,350
2038	-	-	-	-	-	39,780,800	137,858,250	177,639,050
2039	-	-	-	-	-	21,600,000	122,451,750	144,051,750
2040	-	-	-	-	-	20,800,000	91,667,500	112,467,500
2041	-	-	-	-	-	-	63,888,500	63,888,500
2042	-	-	-	-	-	-	46,578,250	46,578,250
2043	-	-	-	-	-	-	30,207,750	30,207,750
2044	-	-	-	-	-	-	21,086,250	21,086,250
2045	-	-	-	-	-	-	1,757,000	1,757,000
<b>Total</b>	<b>\$2,864,411,750</b>	<b>\$1,261,535,737</b>	<b>\$4,125,947,487</b>	<b>-\$72,500,000</b>	<b>\$4,053,447,487</b>	<b>\$739,701,190</b>	<b>\$1,723,379,007</b>	<b>\$6,516,527,683</b>

Notes: Interest is net of Federal subsidies received on Build America Bonds. Principal, Interest, and Existing General Obligation Debt Service values include projected refunding of Series 2009C, 2009D, 2010A, and 2010G Bonds.



## CREDIT FACILITY EXPIRATION TIMING

The County currently has four outstanding variable rate bond issues and two lines of credits. The bank credit facilities associated with variable rate bonds and lines of credit are subject to expiration between fiscal years 2020 and 2022. The table below summarizes the expiration timing for each facility and type of credit facility. Specifically, bonds are supported by either Direct Pay Letter of Credit (DPLoC) or direct bank placements. The County does not have any interest rate derivatives associated with any of its outstanding indebtedness and these credit agreements generally terminate if the County’s GO bond rating is downgraded below BBB/Baa2.



## COUNTY BOND RATING

### GENERAL OBLIGATION DEBT

Rating Agency	Rating	Outlook
Moody's Investor Services	A2	Stable
S&P Global Ratings	AA-	Negative
Fitch Ratings	A+	Stable

### SALES TAX DEBT

Rating Agency	Rating	Outlook
S&P Global Ratings	AA	Stable
Kroll Bond Rating Agency	AAA	Stable

## FY2019 RECAP

### EXTENSION & EXPANSION OF TAX-EXEMPT REVOLVER, SERIES 2014D

In December 2018, the County extended and expanded the Tax-Exempt Revolver, Series 2014D so the County can continue to use the Revolver as a funding source for various capital projects. The expansion allowed the County to fund more projects and more efficient refunding of the Tax-Exempt Revolver, Series 2014D with the increased size from \$125.0 million to \$175.0 million.

### EXTENSION OF GENERAL OBLIGATION BONDS, SERIES 2012A DIRECT PLACEMENT

The GO Bonds, Series 2012A is one of the County's variable rate bonds that have been held by a single bank since they were issued. In March 2019, the county extended for the additional three years and the agreement is set to expire on March 2022. Without this extension to the agreement, the County would have to repay the full issuance of \$145.5 million.

### EXTENSION OF TAXABLE REVOLVER, SERIES 2016

The Taxable Revolver provides additional liquidity to the County if the County's cashflows are weakened by an unforeseeable event. The Taxable Revolver was not drawn upon in FY2019. In April 2019, the county extended the agreement until February 2022.

## FUTURE FINANCING ANTICIPATED IN FY2020

### USE OF TAX-EXEMPT REVOLVER, SERIES 2014D

The capital investment identified from debt proceeds in the FY2020 Capital Budget is currently expected to come in part from proceeds of draws on the Tax-Exempt Revolver, Series 2014D. The Revolver is expected to be the primary funding source in FY2020. Future bond issues over time will finance the portions of the Capital Budget funded in out years. It is anticipated that the amount drawn during FY2020 will total more than \$200.0 million, reflecting the funding for projects approved in recent Capital Budgets. The County anticipates issuing fixed-rate bonds with maturities that are commensurate with the average useful life of the projects funded by the drawn amount on the revolving line of credit to refinance the outstanding balance, as was done with the Sales Tax Revenue Bonds, Series 2017 and Series 2018.

### EXTENSION & EXPANSION OF TAX-EXEMPT REVOLVER, SERIES 2014D

In November 2020, the County expects to extend and expand the Tax-Exempt Revolver, Series 2014D so that the County can continue to use the Revolver as a funding source for various capital projects. The expansion will allow the County to fund more projects and may allow more efficient refunding of the Tax-Exempt Revolver, Series 2014D.

### EXTENSION OF GENERAL OBLIGATION BONDS, SERIES 2014C DIRECT PLACEMENT

The GO Bonds, Series 2012A are one of the County's variable rate bonds that have been held by a single bank since they were issued under an agreement that is set to expire in March 2019. Without this extension to the agreement, the County would have to repay the full issuance of \$145.5 million.

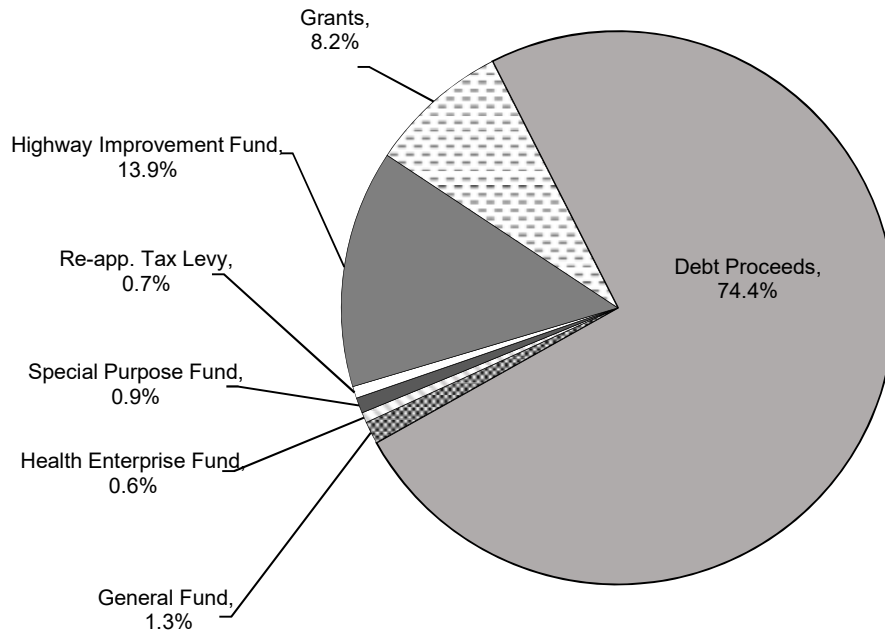
### EXTENSION OF TAXABLE REVOLVER, SERIES 2016

The GO Bonds, Series 2014C is one of the County's variable rate bonds that have been held by a single bank since they were issued under an agreement that is set to expire on September 2020. Without this extension to the agreement, the County would have to repay the full issuance of \$100.1 million.

## FUNDING THE CAPITAL PROGRAM

The Capital Budget is predominately funded from sources outside of the County's operating funds. The primary source of funding for CIP and CEP is municipal debt issued by the County. A small portion of capital improvement and capital equipment programs are funded through grants and special purpose funds. Additionally, to begin funding more discrete capital equipment items, like technology hardware and vehicles from operating (Pay-As-You-Go) sources in FY2020. The Capital Projects Levy recurs in FY2021 to offset the predictable and well-established impact of the election cycle in creating both a funding source for the Capital Budget as well as greater stability in operating fund availability. The County's road infrastructure projects are primarily funded through the County's allocation of the Motor Fuel Tax (MFT) funds from the SOI as well as other Federal and SOI grants on a Pay-Go basis.

**Capital Funding Source**  
**\$491.5 million**



Sources	Amounts
Debt Proceeds	365,604,081
General Fund	6,308,794
Re-app Tax Levy	3,588,082
Health Enterprise Fund	3,000,000
Special Purpose Fund	4,340,533
Highway Improvement Fund	68,365,970
Grants	40,349,440
<b>Total</b>	<b>\$491,556,901</b>

Uses	Amounts
Capital Equipment Projects	102,637,030
Capital Improvement Projects	283,484,000
Highway & Transportation Projects	105,435,871
<b>Total</b>	<b>\$491,556,901</b>

**Future Borrowing Required to Support the Capital Budget: FY2020 to FY2024**

Source	Proposed FY2020	Proposed FY2021	Proposed FY2022	Proposed FY2023	Proposed FY2024
Capital Improvement Program	169,000,000	171,000,000	132,000,000	86,000,000	95,000,000
Capital Equipment Program	43,200,000	47,400,000	37,800,000	30,000,000	24,000,000
<b>TOTAL</b>	<b>\$212,200,000</b>	<b>\$218,400,000</b>	<b>\$169,800,000</b>	<b>\$116,000,000</b>	<b>\$119,000,000</b>

## RELATIONSHIP BETWEEN CAPITAL & OPERATING BUDGETS

The County's Bond and Interest Fund is utilized to fund GO debt service payments through a designated debt service property tax levy. The County's Capital Budget is predominately funded through the issuance of municipal bonds. Accordingly, any further increase in debt service will further reduce available revenues from property tax receipts to fund general operations. Sales Tax Revenue Bonds also reduce sales tax revenues available for operations in future years as debt service claims a portion of these revenues in future years. As an example, if borrowing is used to fund the investment, a \$10.0 million investment in a capital equipment asset with an eight-year useful life would have a \$1.6 million impact in subsequent operating budgets through increased debt service. Similarly, if debt is used to fund a \$10.0 million investment in highways or County facilities, an impact of \$550,000 would be realized during the initial 10-year interest-only period with greater impacts in out years. These factors underlie the need to prudently determine the best means of financing the Capital Budget, and to ensure investments result in reduced operating expenditures are prioritized.

The cost of operating and maintaining newly completed capital projects also has an impact on the operating budget. For example, the replacement of a building's roof, windows, and mechanical systems may result in a decrease in the cost of utilities, which would effectively lower the facility's operating costs. Conversely, the greatest operating impacts often occur with the construction of a new facility. In such cases, costs related to staffing the facility including the required professional support and maintenance staff along with the additional operating and utility costs would add expense lines to the operating budget. Completed information technology projects will also likely entail additional operating costs such as upgrades, license renewals, or the training of staff to operate new systems, but may have reduced operating costs associated with efficiencies.

Capital expenditures selected by the County in the Capital Budget can have positive impacts on the operating budget. Specific positive impacts are highlighted in the following section.

## SUMMARY OF CAPITAL INVESTMENTS & THEIR IMPACT ON THE COOK COUNTY OPERATING BUDGET

Each year Cook County lays out its capital investment needs through its CIP for facilities, CEP for asset purchases, and THP for road and bridge infrastructure improvements.

## CAPITAL IMPROVEMENT PROGRAM

The Bureau of Asset Management (BAM) works collaboratively with the Bureau of Finance to determine available resources and project the cash flow needs to implement the CIP. The intent is a long-term projection of debt service levels and funding implications for County initiatives over a ten-year period. The cost of capital improvements is not measured solely in terms of the initial cost while taking into consideration the long-term fiscal impacts on the County's operating budget.

The Department of Capital Planning & Policy (DCPP) within BAM is responsible for implementing the CIP. DCPP is recommending approximately \$2.04 billion in spending over the next 10 years, which averages roughly \$204.0 million a year. The three guiding principles that dictate the FY2020 CIP are: life safety and compliance, operational savings, and right-sizing operations. The CIP projects are based on BAM's priorities that are aligned to President Preckwinkle's Policy Roadmap. These priorities are: Green Buildings Program, Unlocking the Value of County Assets, and Operational Efficiencies. For example, reducing operational expenses through the consolidation of underutilized space and disposal of assets that are no longer viable is an important outcome of the CIP.

In FY2020, the County will continue toward the goal of reducing one million square feet of real estate through the demolition of two additional divisions at the DOC, Divisions I and IA. This reflects the substantially reduced average pre-trial detained population.

For the Downtown Corporate campus, the continuous consolidation of user departments is right-sizing the County real estate footprint through the implementation of Workplace Design and Strategy. This highly collaborative process leads to reductions in operational expenses, while at the same time supporting increased productivity, and results in additional space that is leaseable for revenue. The FY2020 CIP also emphasizes the County's aggressive targets for reducing energy and water consumption throughout county facilities and reducing greenhouse gas emissions.

### PROVIDENT NEW REPLACEMENT HOSPITAL

One of the most significant projects that will begin construction in FY2020 is the new Hospital on the Provident Campus. The Campus improvements will include the demolition of the current John Sengstacke Health Clinic to make way for the new Hospital, which will provide state-of-the-art patient care in a historically underserved part of the County.

### CORPORATE OFFICES RENOVATION & CONSOLIDATION

The County is working with our new space use standards and processes to allow redesign of multiple floors in the Dunne Building and the County Building. The re-stacking of the various County functions will consolidate workspace in the buildings, freeing multiple floors in the Dunne Building for lease. FY2020 will also see the start of the complete renovation of the 5th floor of the County Building. When completed it will provide a fully Accessible floor, including the Board room, the President's suite, and the Commissioners' offices.

### CRIMINAL JUSTICE INITIATIVES

The proposed FY2020 CIP also includes multiple projects that are part of the President's broad-based Criminal Justice Initiatives. Intended to increase access to and reduce involvement in the justice system, the CIP includes funds to begin the community-based planning process for Access to Justice Centers. These facilities will house a spectrum of justice related services. FY2020 is also conducting the second phase of the Court Utilization Study, created by the National Center for State Courts, to provide the County with options for optimizing our court's system and facilities. The CIP also includes funding for

the demolition of Divisions I and IA at the Jail and to plan the demolition of Division IV – further reducing the County’s footprint while starting to clear the way for the proposed new Adult Detention Center, the long-term replacement for the Jail.

## TRANSPORTATION & HIGHWAY PROGRAM

The Cook County FY2020-2024 THP totals \$924.1 million, with \$226.1 million budgeted in FY2020 for planning, engineering, construction, right-of-way acquisition, and maintenance contracts. The FY2020 THP is fiscally constrained based on expected levels of funding from current revenue sources. The Department of Transportation and Highways (DoTH) balances maintenance and preservation of existing infrastructure assets with transportation system modernization and expansion needs, integrated as funding becomes available.

The fiscal years 2020-2024 THP is funded primarily by Motor Fuel Tax (MFT) revenues, supplemented with Federal and State grants, local reimbursements, township MFT funds, and interest earnings. The projected MFT allotment for the 2020-2024 THP is calculated based on the historical allotment levels and does not include projected revenue from the June 2019 amendment to Illinois’ Motor Fuel Tax state statute (35 ILCS 505), which doubled Illinois’ Motor Fuel Tax from nineteen cents to thirty-eight cents. While MFT revenue continues to represent the backbone of the DoTH’s program the department also receives project-specific revenue from federal, state and local governments in the form of grants and reimbursements. The DoTH has been aggressive in competing for discretionary grant funding in recent years and grant funding has grown significantly as a share of the DoTH’s annual budget, rising from less than 3.0% of FY2018 revenues to account for approximately 31.5% of FY2020 revenues. DoTH plans to spend \$59.2 million in grant funds in FY2020 to augment its program. In addition, the DoTH also partners with other agencies including the Illinois Department of Transportation (IDOT); the Illinois State Toll Highway Authority (ISTHA); Metropolitan Water Reclamation District (MWRD); and municipalities to complete specific projects. When the DoTH leads these projects, the other agencies often provide reimbursements for a portion of the project costs. A total of \$30.7 million is expected to be received in FY2020 from these reimbursements.

The Connecting Cook County 2040 Long Range Transportation Plan (2040 LRTP), adopted by the Cook County Board of Commissioners in FY2016 as the County’s first strategic transportation plan in 70 years, continues to act as a policy for the DoTH for future multi-year programs. The 2040 LRTP was developed to guide where and how the County invests in transportation to improve mobility across the region. Additionally, the LRTP will enable the County to fully realize opportunities to attract and retain businesses, people, capital, and talent.

## CAPITAL EQUIPMENT PROGRAM

The FY2020 CEP budget includes \$102.6 million of investments in capital equipment.

Several major IT projects will be nearing completion in FY2020. One project is the GIS Integrated Property Tax System (\$13.0 million) which creates a centralized database of the County’s 1.8 million property parcels and streamlines information sharing between County property and taxation agencies. Also, approaching completion in FY2020 are the Clerk of the Circuit Courts Case Management System (\$12.7 million), the county-wide Unified Communications Project (\$3.3 million), and County Clerks Election Equipment & Tally System (\$6.0 million). These major projects reflect the County’s continued investment in technology that upgrades and modernizes county applications and software. The County will continue to make capital investments in surgical, diagnostic, and laboratory equipment for the Health and Hospital System (\$1.0 million).

## CAPITAL BUDGET HIGHLIGHTS & SIGNIFICANT PROJECTS FOR THE UPCOMING YEAR

### CAPITAL IMPROVEMENT PROGRAM HIGHLIGHTS

#### CORPORATE PROJECTS

- County Building and Dunne Building re-stack (multiple floors)
- 22nd Floor Shared Conference Center Phase 3 – Dunne Building

#### HEALTH & HOSPITALS PROJECTS

- Provident New Replacement Hospital
- Community-Based Healthcare Clinics
- New Renal Dialysis Center
- Oak Forest Hospital Campus Feasibility Study

#### PUBLIC SAFETY PROJECTS

- Criminal Courts Building Holding & Lockup Area ADA Improvements
- Juvenile Courthouse & Juvenile Temporary Detention Center Renovations
- Courthouses and DOC Campus
- ADA Improvements
- Cell Doors, Locks, Frames, and Electronic Security Door Controls
- Courthouse Security Enhancements
- Department of Corrections Camera Project Phase 3
- Roof Replacements

#### COUNTYWIDE PROJECTS

- Green Buildings Program
- Fire & Life Safety System Upgrades
- Flooring Covering Replacement
- Roof Replacements



## HIGHWAY & TRANSPORTATION PROGRAM HIGHLIGHTS

- CREATE the 75th Street Corridor Improvement Project (CIP)
- County Line Road—I-294 at North Avenue
- Lake Cook Road—Raupp Boulevard to Hastings Lane
- Touhy Avenue—Elmhurst Road to Mt. Prospect Avenue
- 2019 Invest in Cook Program
- Fair Transit Pilot

## CAPITAL EQUIPMENT PROGRAM HIGHLIGHTS

- GIS Integrated Property Tax System
- CCC Case Management System
- County Clerk Election Equipment and Tally System
- Unified Communications
- Disaster Recovery Consolidation



## CAPITAL IMPROVEMENT OVERVIEW

Under the Bureau of Asset Management (BAM), Cook County's Capital Improvement Program (CIP) sets forth the 10-year plan for the design, construction and renovation of County buildings, land and building systems to make them safe, functional, efficient and cost-effective. The County's Real Estate Asset Strategic Realignment Plan (REASRP), Green Buildings Program (GBP) and the real property asset management lifecycle (develop, construct, operate and dispose) provide the framework for developing the CIP. This work helps fulfill the policy priorities laid out in the Policy Roadmap under Smart Communities and Sustainable Communities. The approximately 19 million square feet of real estate maintained by BAM is managed in three portfolios: Corporate, Health & Hospitals and Public Safety. The CIP projects are organized into four categories: 1) Life Safety/ADA/Security; 2) Capital Renewals/Deferred Maintenance; 3) Energy/Department Initiatives; and 4) Redevelopment/Demolition.

The Department of Capital Planning and Policy (DCPP) is responsible within BAM for developing the CIP and works with various departments and programs within the Bureau and user agencies in its development. The CIP is then approved by the Cook County Board President and the Cook County Board of Commissioners and implemented by DCPP.

In FY2020, BAM recommends spending approximately \$283.5 million, allocated across approximately 369 projects. The FY2020 CIP emphasizes the County's commitment to supporting the various agency missions and enhancing the occupant and visitors experience and quality of life. In addition, code compliance, greening of buildings, operational efficiencies and cost savings guide the development of the CIP. BAM works to be good stewards of Cook County assets through the consolidation of underutilized space and disposition of assets that are no longer viable or necessary. The FY2020 efforts build on the previous year's initiatives and continues with strategic developments across all three portfolios to realize these goals.

# CAPITAL IMPROVEMENT PROGRAM: FY2020 – FY2029

## STRATEGIC FRAMEWORK FOR CAPITAL IMPROVEMENTS

In FY2012, the County engaged a consultant team to conduct condition assessments of building structures, systems, utilities and equipment at County-owned facilities. The team developed the Real Estate Strategic Realignment Plan (REASRP) which provided a long-term framework for BAM. The REASRP’s comprehensive recommendations serve as a basis for asset utilization efforts and priority capital improvements. Using inspection data, a long-range capital improvement plan for FY2014 - 2023 was developed to strategically address identified County asset needs. The REASRP consultant team also made high-level recommendations for each of the County’s portfolios detailing how to consolidate and make better use of County assets. This FY2020–FY2029 CIP continues to build upon, update and implement the REASRP recommendations.






The FY2020–FY2029 CIP is a 10-year plan, with an estimated budgetary appropriation of \$283.5 million in FY2020, to address capital renewals and renovations, as well as strategic redevelopments across all County portfolios.

BAM works collaboratively with the Bureau of Finance to determine available resources and cash flow requisites to implement the CIP. The intent is to project debt service levels and funding implications over a 10-year period, so the costs of capital improvements are not measured solely in terms of the initial cost.

In January 2019, President Preckwinkle announced a goal to be carbon neutral for County buildings by 2050. Carbon neutral means achieving a net of zero greenhouse gas emissions when accounting for the balancing of emissions with offsets such as renewable energy production and renewable energy credits. The Green Buildings Program (GBP) provides a framework and plan to achieve this carbon neutral goal. Also, in FY2020, a roadmap to achieve carbon neutral will be published to help guide both energy efficiency projects as well as renewable energy projects.

## The 5 Pillars of the Green Buildings Program

Every change made to County properties should use these pillars and goals as part of the decision making process.

				
<p><b>Goal</b></p>	<p><b>Goal</b></p>	<p><b>Goal</b></p>	<p><b>Goal</b></p>	<p><b>Goal</b></p>
<p><b>Carbon Neutral by 2050</b></p>	<p><b>30% water usage reduction by 2025</b></p>	<p><b>80% diversion rate by 2050</b></p>	<p><b>80% of buildings to incorporate smart building technology by 2025</b></p>	<p><b>Create a positive impact on County residents</b></p>

## GREEN BUILDINGS PROGRAM (GBP)

The Bureau of Asset Management is developing metrics to track improvements in sustainability across the three portfolios. Using a points-based system that evaluates each new and existing facility on its adherence to the Green Buildings Program pillars and associated goals, a Facility Sustainability Condition Index (FSCI) score, from 0 (worst) to 100 (best) was generated for each facility in FY2019. Year-over-year improvement of the average score will be a Key Performance Indicator (KPI) for evaluating the Green Buildings Program success. Energy efficiency projects for FY2020 include Countywide building automation system upgrades, lighting retrofits at the Domestic Violence and Maywood Courthouses and the Department of Corrections parking garages, and exterior envelope improvements at the Skokie Courthouse. To increase energy savings, detailed audits will be conducted across the County portfolio to understand how energy is used within County buildings and identify additional energy saving projects. As these projects are implemented, the FSCI score for each building will improve and allow us to monitor the sustainable impact of our capital dollars.

## DEVELOPMENT OF THE CAPITAL PLAN

DCPP develops the CIP by updating or gathering analytical information from the Facility Condition Assessment (FCA) reports, work order information, comprehensive reviews of individual users' business case requests, facility-specific studies, Green Building Program goals, facility master plans, and recurring or ongoing needs that span multiple facilities, years, and agency' needs.

This enables the DCPP to do the following:

- Identify and address critical system replacements and upgrades.
- Reduce long-term recurring operating expenses.
- Address new regulatory requirements and compliance directives.
- Prioritize improvements according to the County's long-term objectives, as expressed in the Policy Roadmap.
- Reduce energy, water and waste while meeting carbon neutral goal by 2050.
- Run funding scenarios demonstrating the impacts of preventative maintenance spending.
- Develop a capital plan and balanced budget that will sustain County facilities and support their core functions for the long term.

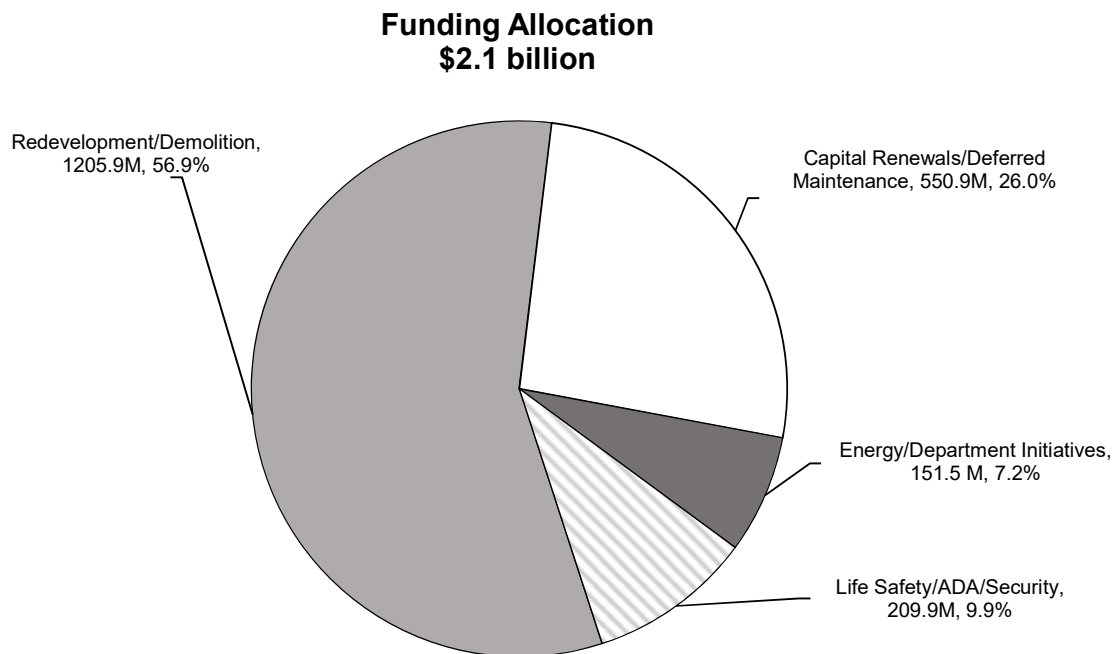
Capital renewal and deferred maintenance assessments are used to maintain and update data that provides FCA reports for each County-owned facility. The FCA reports provide a detailed, system-level inventory of the County facilities and identify capital renewal and deferred maintenance deficiencies, which allow DCPP to prioritize, plan systematically and bundle similar projects for cost-effective procurement.

The facility condition data developed during the County assessment in FY2013 provided a Facility Condition Index (FCI) for each facility. A building's FCI is calculated by dividing the cost of required improvements by the building's current replacement value (see below).

$$\text{FCI} = \frac{\text{Cost of maintenance, replacements, deficiencies}}{\text{Current replacement cost}}$$

The industry standard for an FCI above 75% means that the cost to renovate has exceeded the reasonable potential for a return on invested capital. In FY2013, Cook County facilities had an average FCI of 40.40%, with many structures over 75%. The funding requested in the CIP is needed to gradually reduce the aggregate facility condition index; FCI is forecast with on-going capital renewal needs and strategic redevelopments, retiring facilities that have exceeded their useful life, and investments in new facilities.

Capital projects are organized into four categories, to support generally accepted accounting principles and to ensure a balanced approach to capital expenditures between near-term and long-term needs:



*FY2020 - FY2029 Capital Improvement Program - Funding Allocation*

## PORTFOLIO OVERVIEWS & SIGNIFICANT PROJECTS

The County's assets have been categorized into three separate portfolios as follows:

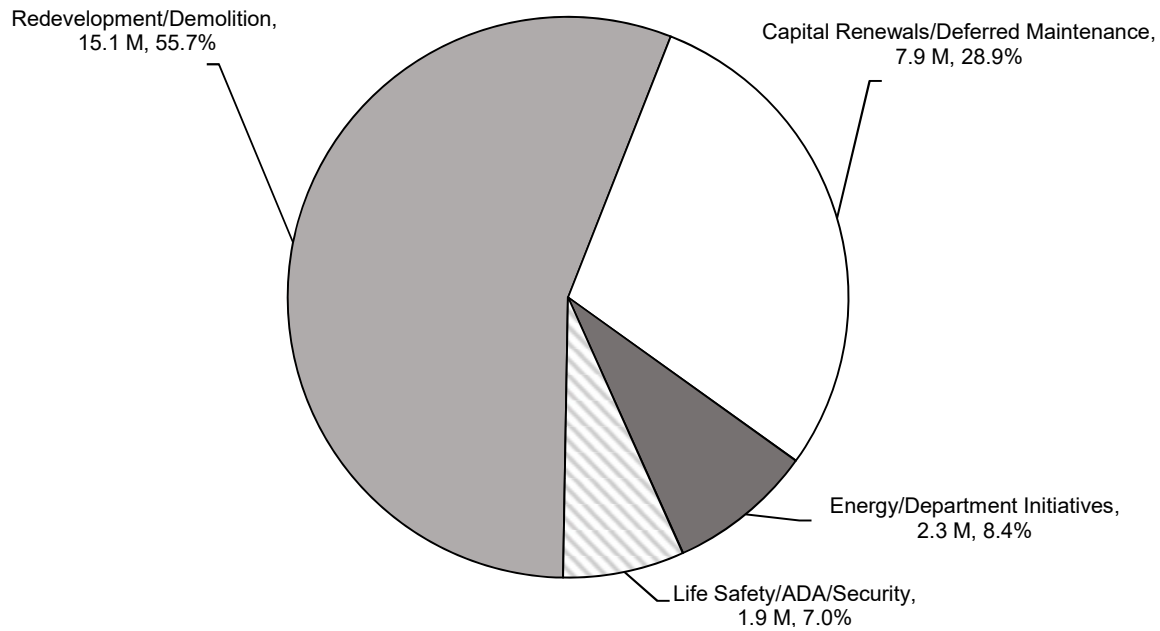
- Corporate Facilities
- Health and Hospitals
- Public Safety

### CORPORATE PORTFOLIO

The Cook County Corporate Portfolio includes approximately 2.7M square feet of facilities, built between 1906 and 2013. The Corporate Portfolio include projects at facilities such as the County Building, George W. Dunne County Office Building, Warehouses and Transportation & Highway Department.

Corporate Portfolio	FY2020 - FY2029	FY2020	FY2021	FY2022	FY2023	FY2024	FY2025 - FY2029
CCHD Maintenance Fac. Dist. 1	3,100,000	50,000	3,050,000	-	-	-	-
CCHD Maintenance Fac. Dist. 2	5,500,000	-	5,000,000	500,000	-	-	-
CCHD Maintenance Fac. Dist. 4	6,600,000	-	600,000	6,000,000	-	-	-
CCHD Maintenance Fac. Dist. 5	800,000	-	200,000	600,000	-	-	-
County Building	28,415,000	4,435,000	16,380,000	4,100,000	1,000,000	500,000	2,000,000
County-Wide Corporate Facilities	17,665,000	6,335,000	4,730,000	1,650,000	1,450,000	850,000	2,650,000
George W. Dunne Admin. Building	32,380,000	15,120,000	9,730,000	4,630,000	1,670,000	970,000	260,000
Hawthorne Warehouse	400,000	300,000	100,000	-	-	-	-
Rockwell Warehouse	1,310,000	660,000	650,000	-	-	-	-
Sheriff Vehicle Services	1,370,000	250,000	-	100,000	1,020,000	-	-
<b>Grand Total</b>	<b>\$ 97,540,000</b>	<b>\$ 27,150,000</b>	<b>\$ 40,440,000</b>	<b>\$ 17,580,000</b>	<b>\$ 5,140,000</b>	<b>\$ 2,320,000</b>	<b>\$ 4,910,000</b>

**FY2020 Corporate (CF) by Project Type**  
**\$27.2 million**





*New State's Attorney's Offices – Richard J. Daley Center*

## CORPORATE CAPITAL PORTFOLIO PROJECTS FOR FY2019

### 22ND FLOOR SHARED CONFERENCE ROOMS PHASE 3 – DUNNE BUILDING, 69 WEST WASHINGTON RENOVATION

Following the direction established by the REASRP, the Department of Real Estate Management (DREM) spearheaded the development of a conference center floor to centralize meeting needs, across the County's Downtown Campus in the Loop, and to thereby leverage spaces that are currently being used as conference rooms. With the completion of Phase 2, DCPD will continue in FY2020 to implement the Phase 3 renovations of the 22nd floor producing a modern conference center. The project will include additional functional upgrades as well as associated finishes, fixtures and equipment. There will also be technology and security upgrades incorporated into the project, integrated with similar upgrades in the Phase I and Phase II spaces, to better serve the occupants and public visitors. As consolidation continues to open more floors within the building for outside rental space, the amenities on the 22nd floor provide additional competitive value for prospective market rate tenants.

### CORPORATE OFFICE CONSOLIDATION AND WORKPLACE STRATEGY AND DESIGN (WS+D)

DREM has completed the planning necessary to vacate three additional floors within the Dunne Building, using recommendations from the REASRP. Following the process from FY2019, other existing County tenants will be provided with new and more efficient space in the building or, in some cases, it may serve them better to work in the adjacent County or Daley Center buildings. The redesign of multiple floors in the downtown corporate campus is a part of the long-term plan to align work-



space with the way people work in the County. After the completion of the construction of this year's round of renovations, approximately 20,000 additional square feet will be available to lease in the Dunne Building, generating additional revenue.

Part of these planning and design efforts will include applying our new Workplace Strategy and Design (WS+D) guidelines to establish the blueprint that will assist in the design effort to establish more efficient, collaborative and contemporary workplace that can be appropriately applied to various specific County functions. WS+D is a methodology, not a pre-determined design solution, to help BAM and our users identify and better respond to their needs. In FY2019, BAM employees along with corporations and not-for-profit institutions from around the world participated in the Illinois Institute of Technology (IIT) Design Camp. Information shared and learned will frame upcoming workplace design work with the County's user agencies. Goals include increased employee engagement and productivity, greater inter-departmental collaboration, improved customer experience, and more efficient use of County-owned space. For example, DCPD will be working with the leadership and staff of the Cook County Assessor to design new and integrated office spaces for their consolidated operations.

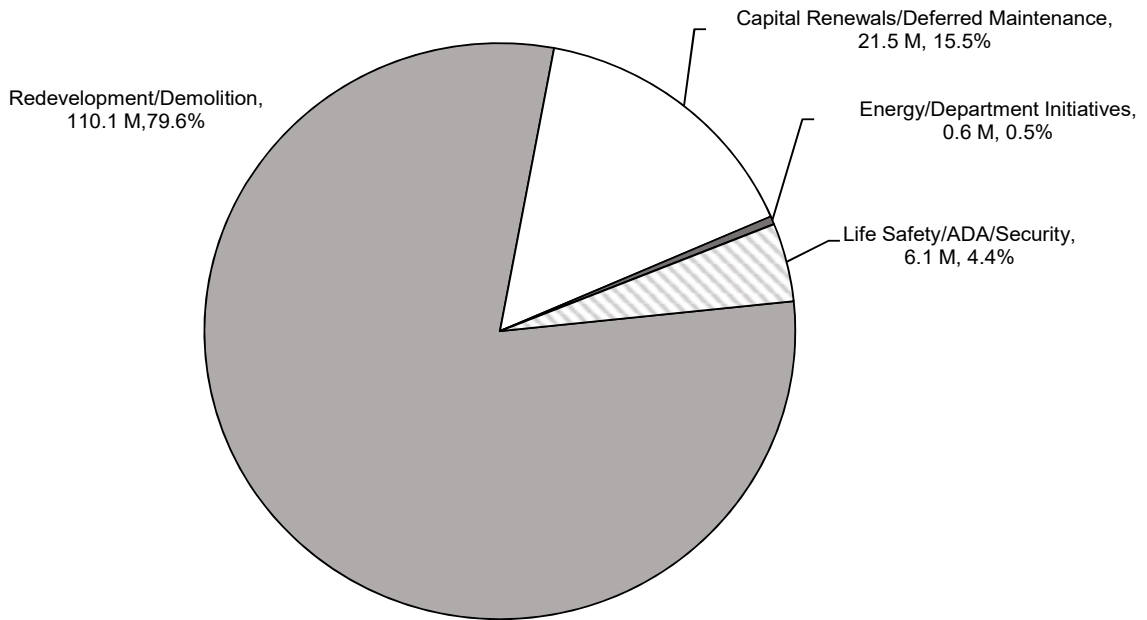
## HEALTH & HOSPITALS PORTFOLIO

Cook County Health (CCH) operates in 4.6 million square feet of facilities built between 1908 and 2018. Projects for this operating group are found at various locations throughout the County, including the John H. Stroger Hospital, Oak Forest Health Center, Provident Hospital and various health clinics. CCH continues to carryout initiatives outlined in their Impact 2020 Strategic Plan to develop and upgrade facilities in their portfolio.

Health and Hospital Portfolio	FY2020 - FY2029	FY2020	FY2021	FY2022	FY2023	FY2024	FY2025 - FY2029
CCDPH Administration	2,000,000	2,000,000	-	-	-	-	-
CCHHS Administration	3,000,000	-	1,500,000	1,500,000	-	-	-
CCHHS Administration Building	400,000	10,000	390,000	-	-	-	-
Cicero Health Center	18,500,000	2,500,000	10,000,000	6,000,000	-	-	-
Cottage Grove Medical Center	10,000,000	2,000,000	8,000,000	-	-	-	-
County-Wide Health & Hospital Facilities	28,574,000	9,515,000	11,009,000	2,100,000	850,000	850,000	4,250,000
Des Plaines TB Clinic	60,000	60,000	-	-	-	-	-
Dr. Jorge Prieto Health Center	650,000	150,000	-	-	500,000	-	-
Edward Piszczek	627,000	627,000	-	-	-	-	-
Edward Piszczek TB Clinic	4,025,000	25,000	3,000,000	1,000,000	-	-	-
Englewood Health Center	18,700,000	2,350,000	10,000,000	6,350,000	-	-	-
Harvey TB Clinic	350,000	50,000	300,000	-	-	-	-
John H. Stroger Campus	29,200,000	3,700,000	700,000	1,850,000	10,350,000	10,350,000	2,250,000
John H. Stroger Jr. Hospital	46,170,000	15,845,000	11,925,000	5,600,000	3,400,000	3,400,000	6,000,000
John H. Stroger Jr. Parking Structure	3,750,000	2,000,000	1,750,000	-	-	-	-
John Sengstacke Clinic (former)	2,000,000	2,000,000	-	-	-	-	-
Logan Square Health Center	14,875,000	9,375,000	5,000,000	-	250,000	250,000	-
Near South Health Center	18,000,000	2,000,000	10,000,000	6,000,000	-	-	-
Oak Forest Hospital Site	14,700,000	2,900,000	700,000	7,500,000	3,500,000	100,000	-
OFH Admin. Building, Floors 1,2,3	800,000	800,000	-	-	-	-	-
OFH Employee Annex	300,000	300,000	-	-	-	-	-
Old Cook County - Market Rate	10,450,000	10,450,000	-	-	-	-	-
Old Main Hospital	1,200,000	300,000	300,000	300,000	300,000	-	-
Provident Hospital	181,215,000	53,515,000	88,300,000	29,400,000	10,000,000	-	-
Provident Hospital Campus	2,750,000	750,000	-	-	-	-	2,000,000
Provident Hospital Parking Structure	6,080,000	1,030,000	250,000	-	200,000	1,100,000	3,500,000
Robbins Health Center	12,750,000	2,000,000	8,000,000	350,000	-	900,000	1,500,000
Ruth M. Rothstein Core Center	12,000,000	12,000,000	-	-	-	-	-
<b>Grand Total</b>	<b>\$ 443,126,000</b>	<b>\$ 138,252,000</b>	<b>\$ 171,124,000</b>	<b>\$ 67,950,000</b>	<b>\$ 29,350,000</b>	<b>\$ 16,950,000</b>	<b>\$ 19,500,000</b>



**FY2020 Health & Hospitals (HH) by Project Type**  
**\$138.3 million**



*Capital renewal projects - Stroger Hospital*

## HEALTH AND HOSPITALS CAPITAL PROJECTS FOR FY2020

### JOHN H. STROGER JR. HOSPITAL

DPPP is working with CCH to implement capital renewal projects stemming from an analysis of the existing mechanical and electrical systems at Stroger hospital that was completed or initiated in FY2019. This work identified numerous systems requiring replacement at the 18-year-old hospital. In FY2020, the facility improvements will include the restoration and modernization of the existing air handlers, boilers efficiency improvements, repair and replacement of antiquated or dysfunctional system components, and installation of new LED lighting throughout the hospital. These projects will reduce the operating energy costs to Cook County and more importantly, ensure compliance with the authorities having jurisdiction over the facility.

### PROVIDENT REPLACEMENT HOSPITAL

The Bureau of Asset Management, in partnership with CCH, will begin planning for a new Replacement Hospital on the Provident Campus in FY2019. The Campus improvements include the demolition of the current Sengstacke Clinic. The new single 9-story, 230,000 square foot facility will provide a state-of-the-art patient care facility. This new facility will expand the breadth and scale of services provided by CCH, increase existing revenue streams for the health system, while enhancing access to core healthcare services in this geographic area.

### OAK FOREST HOSPITAL CAMPUS FEASIBILITY STUDY

The Bureau of Asset Management is working to identify more efficient uses for Oak Forest Hospital Campus. Many of the buildings are beyond their useful life and the site is substantially underutilized. A solicitation for proposals was issued in FY2018 by DREM to engage a qualified team to complete a feasibility analysis for the Campus. The feasibility study, contracted in FY2019 and to be completed in FY2020, will provide the Bureau with a guide on how to address the long-range uses in parallel with the changing community needs.

### COMMUNITY BASED HEALTHCARE CLINICS

Capital Planning continues to assist CCH to implement their community-based health initiative. This includes the relocation and expansion of a Community Health Center that was previously on the main Stroger Hospital Campus; completing the design and, starting construction on, one additional Community Health Center located in north suburban Cook County; and, design and construction on of a Regional Outpatient Center in south suburban Cook County. These facilities will provide much needed healthcare services locally and will expand the network of community-based services. In FY2020, efforts will begin on modernization or replacement of five clinics will increase the availability of local medical services to their respective communities and provide enhanced access to continual care. Lastly, CCH will have the ability to maximize revenue by improving service utilization through these community health centers.

## PUBLIC SAFETY PORTFOLIO

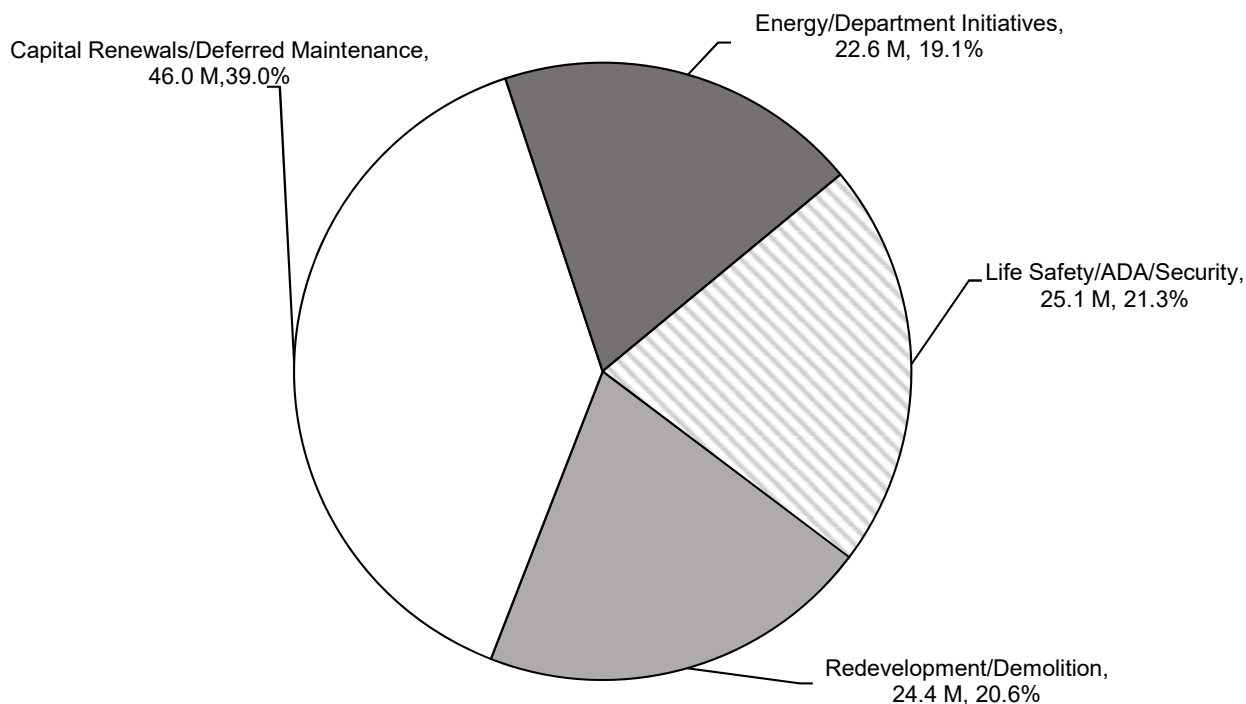
The Circuit Court of Cook County and the Cook County Department of Corrections (DOC) occupies or operates approximately 11 million square feet of leased and owned facilities with structures built between 1910 and 2012. Projects in this portfolio are found at various locations throughout the County, including at the Criminal Courts Administration Building (CCAB) 26th and California, the Maywood Courthouse and Campus, the Juvenile Courthouse and Temporary Detention Center, Domestic Violence Courthouse, Daley Center and five other outlying courthouses.



*New Adult Probation Offices – Criminal Courts Administration Building*

<b>Public Safety Portfolio</b>	<b>FY2020 - FY2029</b>	<b>FY2020</b>	<b>FY2021</b>	<b>FY2022</b>	<b>FY2023</b>	<b>FY2024</b>	<b>FY2025 - FY2029</b>
Bridgeview Campus	32,080,000	880,000	5,600,000	20,600,000	5,000,000	-	-
Cicero Records Center	100,000	100,000	-	-	-	-	-
Circuit Court Branch	4,400,000	1,400,000	3,000,000	-	-	-	-
County-Wide Public Safety Facilities	379,166,800	42,135,000	57,968,500	60,063,300	48,500,000	37,300,000	133,200,000
Daley Center	10,455,000	7,205,000	2,850,000	400,000	-	-	-
DOC Campus	981,670,000	44,905,000	56,565,000	80,000,000	54,400,000	25,300,000	720,500,000
Domestic Violence Courthouse	10,800,000	800,000	-	-	-	-	10,000,000
JTDC Campus	11,855,000	6,205,000	3,700,000	1,800,000	150,000	-	-
Markham Courthouse	11,705,000	1,555,000	150,000	-	10,000,000	-	-
Maywood Campus	77,175,000	2,875,000	7,300,000	4,000,000	11,000,000	40,000,000	12,000,000
Maywood Campus	4,760,000	2,340,000	2,420,000	-	-	-	-
Robert J. Stein Institute of Forensic Medicine	3,880,000	3,180,000	700,000	-	-	-	-
Rolling Meadows Campus	25,900,000	900,000	-	-	-	25,000,000	-
Skokie Campus	23,562,000	3,562,000	4,000,000	-	-	-	16,000,000
George W. Dunne Admin. Building	40,000	40,000	-	-	-	-	-
<b>Grand Total</b>	<b>\$ 1,577,548,800</b>	<b>\$ 118,082,000</b>	<b>\$ 144,253,500</b>	<b>\$ 166,863,300</b>	<b>\$ 129,050,000</b>	<b>\$ 127,600,000</b>	<b>\$ 891,700,000</b>

**FY2020 Public Safety (PS) by Project Type**  
**\$118.1 million**



**PUBLIC SAFETY CAPITAL PROJECTS FOR FY2020**

**COOK COUNTY DOC REPLACEMENT / ADULT DETENTION CENTER**

DCPP contracted a team in FY2017 to provide Capital Program Management (CPM) Services, including development of a multi-year facilities master plan to meet the current and future space needs for the Department of Correction (DOC). A two-year process of stakeholder engagement and detailed evaluation of facilities, operations and costs was completed. The Master Plan process quantified the long-term capital and operating costs of renovations and additions to the existing DOC Campus, as compared with its replacement with new facilities. The results were reviewed and supported by consensus of the Sheriff and other Public Safety stakeholders. They confirm that replacement of the DOC with a new Adult Detention Center, over the course of an 18-year program, will save County taxpayers approximately \$3 billion over their 40-year lifespan.

This direction affords the County the opportunity to re-orient the pre-trial detention function to better support goals of access to family and counsel, full access for the disabled, greater efficacy of healthcare and mental health services and a dramatic reduction in operating costs. The plan calls for the replacement of approximately 88% of the current DOC campus housing facilities. The next step in this historic, transformative process is the demolition of Divisions I and IA of the DOC, begun in FY2019 (see below). Community stakeholders will be engaged in defining the detailed requirements for the design of the new Adult Detention Center. With public stakeholder consensus to move forward with the replacement option confirmed, there are preparations to contract, in Q1 FY2021, with a diverse Master Architect Team. The Team will provide a full spectrum of skill sets needed to translate the concepts from the Master Plan into preliminary designs for the new facilities, incorporating the additional input obtained during FY2020.

## DEMOLITION OF DIVISIONS I & IA

As the detainee population has declined, the Sheriff has taken buildings offline and DCP, following recommendations from the REASRP and updated condition assessments, has begun to demolish them. The strategic demolitions of Divisions I and IA not only reduce the footprint and save operating costs, but when completed they create the space for the first major construction of the new Adult Detention Center. The design and bidding phases for the demolition of Division I & IA and the Notice to Proceed (NTP) and project work occurred in FY2019. Demolition of these huge and outdated structures will continue into FY2021. In the continued evaluation of redevelopment and restructuring opportunities, Division IV has been identified as the next building on the DOC campus to be evaluated for demolition. This evaluation is planned to occur in FY2020.

## COURT UTILIZATION STUDY

The County, in partnership with the Chief Judge and the National Center for State Courts (NCSC), conducted a Courtroom Utilization Study in FY2018 and FY2019 of the criminal caseloads in the Circuit Court system and operations, with a goal of optimizing the use of the County's courtrooms. The Study is based upon an understanding of the number of cases, durations, geographic distribution, staffing needs, program needs, support space needs, and other relevant data. The report was divided into three broad categories; national trends, Cook County specific observations and recommendations. The results of the Phase 1 study, completed in FY2019, will now be supplemented by a similar evaluation in FY2020, with lessons learned, of the civil and other non-criminal courts. Upon receipt of that consolidated evaluation, best practices, and functional recommendations from the NCSC, DCP will conduct a Courts Facilities Master Plan process. It will follow the stakeholder-based process for the DOC campus facilities, in FY2021.

# COUNTYWIDE MAJOR INFRASTRUCTURE UPGRADES

## ELEVATOR UPGRADES

A larger Countywide Elevator project is being developed in FY2020 which, in general, involves 25 buildings and 150 elevators / escalators. The larger project is targeted to be in multiple procurement packages over a 5-year period. The packages would be released at different times and require extensive collaboration with the DOC Campus and Courts user groups (e.g. Cook County Sheriff's Office(CCSO), Department of Facilities Management(DFM), Office of the Chief Judge(OCJ), Cook County Hospitals(CCH)), and involve staggered and phased work.

## CELL DOORS, LOCKS, FRAMES AND ELECTRONIC SECURITY DOOR CONTROLS

Many of the cells in housing units at DOC are beyond their useful life and the condition of the locks, doors, frames, hinges and frame strapping are exhibiting failure. The Department of Corrections staff manually operates some cell doors and gates in its divisions because of the age of these buildings. A design of an automatic, tamper-proof system was completed in FY2018 and bid in FY2019 for Divisions IV, V and VI. However, the development of the DOC Campus Master Plan has shifted the focus of capital improvements away from Division IV and V. The development of Requests for Proposals for Division VI will be included along with design work for similar project scopes at Divisions IX, X and XI, for a total of 4 buildings, with design targeted to begin in FY2020.

## COURTHOUSE SECURITY ENHANCEMENTS

In partnership with the Cook County Department of Homeland Security & Emergency Management, supported by a US Department of Homeland Security grant, a full-spectrum assessment was conducted of security needs in FY2019 at ten

courthouses including all six district courthouses, Leighton Criminal Courts Building, Domestic Violence Courthouse, Juvenile Center and one Branch Courthouse. This assessment included detailed recommendations for the hardening of those facilities along with preliminary costs. The intent of these enhancements is to deter threats and maximize safety at the courts for the public, court employees and visitors. Implementation of the first phase of such measures will begin in FY2020, with designs from architects of record. Construction is to be phased in, coordinated with the Office of the Chief Judge and the Sheriff's needs, and the program is expected to continue through FY2025, including over \$53 million in improvements.

### COUNTYWIDE MECHANICAL/ELECTRICAL/PLUMBING SYSTEMS REPLACEMENTS

The Cook County Administration Building (CCAB), erected in FY1978, continues to experience deterioration of some core building systems. Work completed in FY2019 included improvements to the systems and components identified by Building Assessment Reviews, DFM and DCPP projects. For FY2020, a larger mechanical-electrical-plumbing project is being developed at the DOC Campus which involves over 30 buildings and is initially targeted to be in multiple procurement packages over a 5-year period. This scope will also involve a study of the DOC tunnels, primarily the mechanical and electrical elements that serve the buildings.

### CCB MAIN HOLDING & LOCKUP AREA ADA IMPROVEMENTS

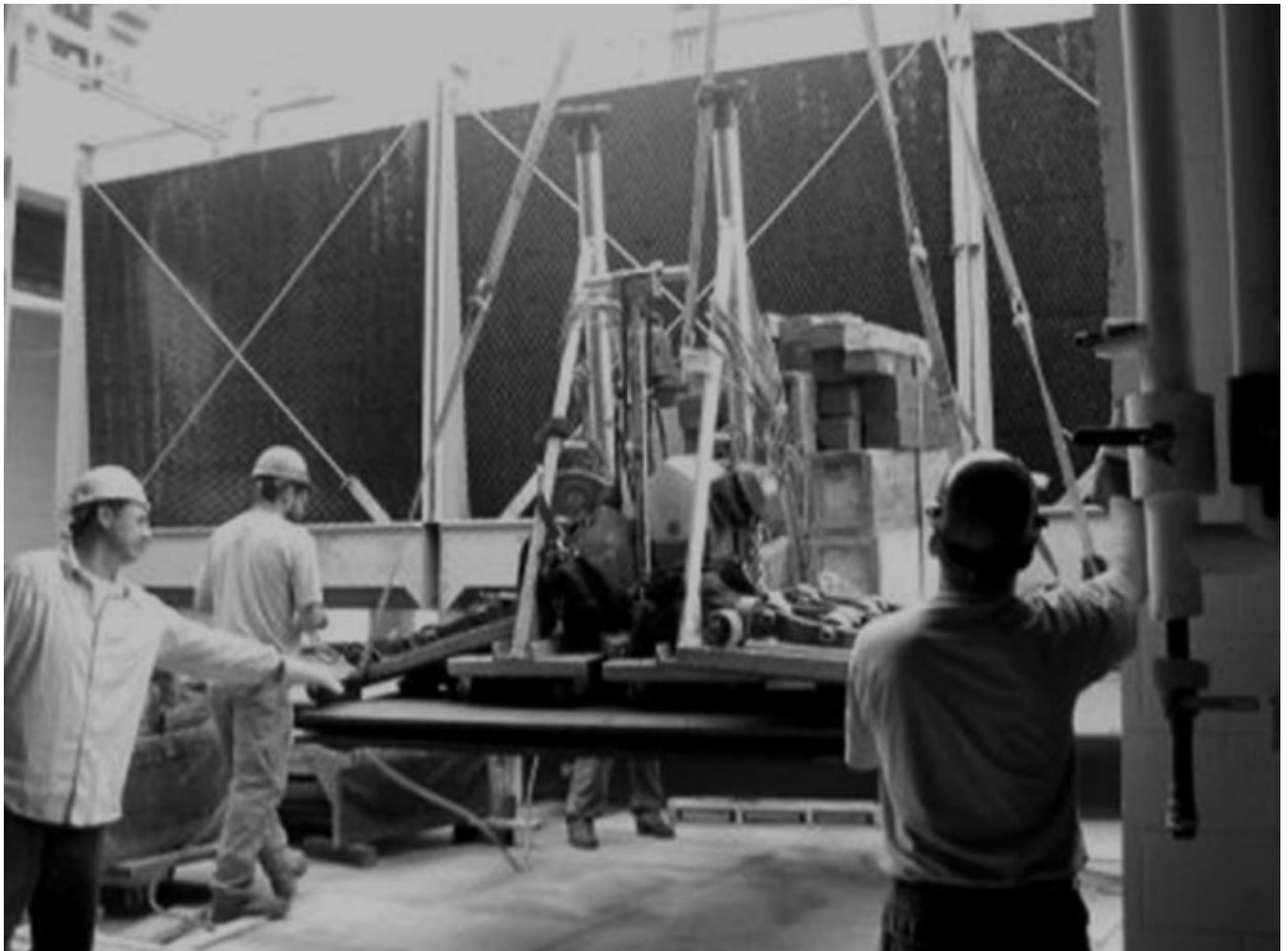
The existing holding cell areas in the Leighton Criminal Courts Building (CCB) are significantly dated and were designed prior to legal requirements for appropriate accommodations for persons with disabilities. To bring these areas into compliance, DCPP, partnering with the Office of the Chief Judge and the Sheriff's Office, initiated a project for major renovations of these areas to improve functionality and provide equality of treatment. The development of phasing of the work in the Courthouse has determined that swing space for half a floor of courtrooms at a time, during the construction work. The development of the swing space drawings and construction documents and completion of the "bridge" into the Courthouse from the tunnel system are to occur in FY2020. Once swing space and the bridge are completed, and the design work is finalized and bid, it is expected that the phased ADA holding area renovations will take approximately four years to complete.

### JUVENILE COURTHOUSE AND JUVENILE TEMPORARY DETENTION CENTER

Collaborating with the JTDC team, DCPP is moving forward with a project to renovate/replace the existing elevator systems in the East building, West Courthouse and the Parking Garage, which are each original to the building construction, erected in FY1974 and FY1993 respectively. This project will bring the vertical elevator systems into compliance with current fire service code and address ADA compliance and deferred maintenance needs. The work has been broken up into two projects to facilitate an expedited replacement of the four elevators in the West Courthouse. The design of the remaining elevators and escalators was completed and advertised for construction in FY2018. This phased construction program continued throughout FY2019 and is scheduled to be complete in FY2020.



## COUNTYWIDE CAPITAL PROJECTS FOR FY2020



*HVAC upgrades at County facilities to enhance energy efficiency.*

Countywide Capital Projects Program comprehensively target the needs of various facilities with similar systems, across all three portfolios. These countywide programs increase efficiency by packaging similar projects together for cost effective procurement and project delivery. Properties are assessed regularly for the need to replace or upgrade building systems such as HVAC, elevators, roofs, fire and life safety systems and telecommunications.

### FLOOR COVERING REPLACEMENT

The countywide carpet replacement program identifies and addresses floor covering needs in the portfolio through a needs-based assessment process. Floor covering replacement not only enhances building aesthetics, but also provides safe use for the public and increases the overall cleanliness of our facilities. As a core building capital renewal, the replacement of floor coverings ensure that a building's useful life is attained through systematic and phased replacement of these necessary building features.

## FIRE & LIFE SAFETY SYSTEM UPGRADES

Fire & Life Safety Systems are critical to the wellbeing of employees and visitors of all County facilities. Throughout our portfolio, the County has a variety of aging and antiquated Life Safety Systems that need replacement, renovation or upgrades. An aggressive, multi-year, countywide program is in place to assess and address these core building systems.

Halon Fire Suppression systems were first-generation dry suppression systems employed years ago to provide a means of fire suppression, primarily in rooms with high-value electronics equipment. New codes and standards have been created since these systems were installed. The gaseous chemical used in Halon Suppression systems was identified to cause ozone depletion and is no longer allowed for recharging the existing systems. These systems will be replaced across the portfolios on a rolling basis, including at outlying courthouses, either complete replacement and installation or conversion of a pre-action Fire Suppression System.

## ROOF REPLACEMENTS & COUNTYWIDE SOLAR

With a countywide portfolio that contains 70% of facilities built before FY1970, the requirement for new roofs and significant replacements is a critical need for many buildings. In FY2017, a professional roofing consultant was engaged to inspect and prioritize County facilities' roof replacements. The options for roofing systems to appropriately marry the existing and new systems, maximizing its useful life and energy efficiency were reviewed. In association with the President's Carbon Neutral Initiative and utilizing LEED principles, BAM is utilizing roofing systems that reduce the heat island effect and provide increased life expectancy.

With the Carbon Neutral initiative, photovoltaic systems will become an important part of the overall strategy to be carbon neutral. Since expected roof life and solar life expectancy are very similar, it is prudent to align both projects to maximize environmental and operational benefits. BAM will train and use in-house trades to install solar systems on new roofs.

In 2013, DCPD determined that most roof systems on the DOC Campus required full tear-off and replacement. Working with the Sheriff's Office, and in response to its needs, DCPD established a priority ranking for roof replacements at the DOC and began replacing priority one roofing systems. In FY2019, DCPD completed tear offs and replacement of roof systems for Division IX, Division II - Dorm 4, Division IV Gymnasium, South Campus - Building 1, and the Leighton Courthouse Building upper roofs, the Jefferson Building on the Maywood campus, Division V, Division X, Division IX Rotunda and the CCB courtyards roofs. In FY2020, DCPD will continue to progress through roof replacements including Skokie Courthouse, Markham Courthouse, DOC South Campus Building 5, Division XI and various roofs on the Mental Health Center. The results, by the end of FY2020, will include the re-roofing of approximately 60% of the roofs of the DOC campus and nearly half of the County's courthouses. The projects listed above are the first steps of a multi-year process to achieve the 2050 goal.

## DEPARTMENT OF CAPITAL PLANNING & POLICY

In FY2019 DCPD completed many other projects in all three portfolios. DCPD staff has been augmented by a pre-qualified pool of professional consultants, Job Order Contracting program, increased capital project support by DFM forces, and cloud-based project management software. These additional resources have allowed the delivery of more projects on time and within budget during the fiscal year. The following are projects completed in FY2019:



## CORPORATE PORTFOLIO

- 22nd Floor Shared Conference Facilities – Phases I and II
- Rockwell Warehouse - Consolidation of Multiple Public Safety Stakeholders' Records Storage
- Dunne Building – Multiple Mechanical and Electrical Systems Upgrades
- Dunne Building – Elevator and Elevator Lobby Renovations
- County Building – Multiple County Offices Renovations

## HEALTH AND HOSPITALS PORTFOLIO

- New Cook County Central Campus Health Center
- Prieto Health Center – Parking Lot Improvement
- Prieto Health Center – Flooring Replacement
- John H Stroger Jr Hospital – Water Booster Pump Replacement
- John H Stroger Jr Hospital – Domestic Water & Non-Potable Booster Pumps Replacement
- John H Stroger Jr Hospital – Replace Nuclear Accelerator Door Hinges
- John H Stroger Jr Hospital – Steam Valve Replacement
- John H Stroger Jr Hospital–Flooring Replacement, 5th Floor
- John H Stroger Jr Hospital – Mechanical & Electrical Analysis, Phase 1
- John H Stroger Jr Hospital – Fire Door Assessment, Phase 1
- Provident Hospital – ED HVAC Upgrade
- Provident Hospital – Preheat Coil Replacement
- RIS/Institute of Forensic Medicine – Parking Lot & Security Gate

## PUBLIC SAFETY PORTFOLIO

- Closing of two Branch Courts and reallocation into four other courthouses
- Court Utilization Phase 1
- Daley Center – Relocation and consolidation of the States Attorney's Office facilities from the Dunne Building
- Daley Center – Plaza, Ramp, and Stairway Upgrades
- Markham Ceiling Replacement (Courtrooms)
- CCAB Renovate Court Reporter Reception Area
- CCB Security Glass Windows - Bond Court
- Duress Button System
- CCSO Vehicle Service Gate – La Grange Park
- New Carpet – Clerk of the Court – Skokie
- New Carpet – CCSO Skokie Courthouse & Markham Courthouse
- State's Attorney's Office Suites Flooring; CCAB - Victim/Witness Unit; Skokie Courthouse; Maywood Courthouse
- New Flooring – Jefferson & Whitcomb
- La Grange Park – Energy Project #4
- CCB Install Floor Drains Penthouse & Equipment Rooms

- Division III Demolition
- Division XVII (Old Cermak Health Services) Demolition
- DOC Restroom Exhaust Fan Replacements
- CCAB Renovation Floors 7, 8 & 9
- Cermak Health Services – Holding Cells / Separation
- 855 Renovation of Criminal Courts Bond Room and Retrofit Area for e-Filing
- 634 CCB - Cell Phone Locker Storage Renovation
- Division V Replace Domestic Hot Water Tank
- Division VI - Replace New Domestic Hot Water Heater System
- 618 DOC - RTU (Division 8) ADA CPAP Electrical Outlets
- Countywide PS - Sidewalks, Roads and Parking Lot Projects; Parking garage parking lot; Lot A; Sidewalk along California
- Maywood Courthouse Sump Pump System Upgrades
- Maywood Courthouse Boiler Replacement
- Maywood Hot Water Heater Replacement
- JTDC East Replace 2 Boilers
- JTDC East Replace Cooling Tower Fill, New Filtering, Back Wash System
- JTDC East Electronic Medical Records (Infrastructure)
- Jefferson Building - Roof Replacement
- JTDC East Electronic Medical Records (Cooling)

CIP Project Type/Portfolio/Facility CIP	Prioritized Spending 2020-2029	Annual Capital Investment 2020	Annual Capital Investment 2021	Annual Capital Investment 2022	Annual Capital Investment 2023	Annual Capital Investment 2024	Annual Capital Investment 2025-2029
<b>CIP Total Spending</b>	<b>2,118,214,800</b>	<b>283,484,000</b>	<b>355,817,500</b>	<b>252,393,300</b>	<b>163,540,000</b>	<b>146,870,000</b>	<b>916,110,000</b>
<b>Capital Renewals/Deferred Maintenance Corporate</b>	<b>550,867,000</b>	<b>75,397,000</b>	<b>89,370,000</b>	<b>110,730,000</b>	<b>73,040,000</b>	<b>71,470,000</b>	<b>130,860,000</b>
<b>CCHD Maintenance Fac. Dist. 1</b>	<b>40,715,000</b>	<b>7,855,000</b>	<b>15,960,000</b>	<b>10,430,000</b>	<b>2,640,000</b>	<b>820,000</b>	<b>3,010,000</b>
District 1-Masonry Tuck Pointing	3,100,000	50,000	3,050,000	-	-	-	-
Highway District 1 - Capital Renovations	100,000	50,000	-	-	-	-	-
<b>CCHD Maintenance Fac. Dist. 2</b>	<b>3,000,000</b>	<b>-</b>	<b>3,000,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Highway District 2 - Capital Renovations	5,500,000	-	5,000,000	500,000	-	-	-
<b>CCHD Maintenance Fac. Dist. 4</b>	<b>6,600,000</b>	<b>-</b>	<b>6,000,000</b>	<b>6,000,000</b>	<b>-</b>	<b>-</b>	<b>-</b>
Highway District 4 - Capital Renovations	6,600,000	-	6,000,000	6,000,000	-	-	-
<b>CCHD Maintenance Fac. Dist. 5</b>	<b>800,000</b>	<b>-</b>	<b>200,000</b>	<b>600,000</b>	<b>-</b>	<b>-</b>	<b>-</b>
Highway District 5 - Capital Renovations	800,000	-	200,000	600,000	-	-	-
<b>County Building</b>	<b>9,250,000</b>	<b>1,900,000</b>	<b>2,850,000</b>	<b>1,000,000</b>	<b>1,000,000</b>	<b>500,000</b>	<b>2,000,000</b>
535 County Building - Mechanical/Electrical Renovation	600,000	100,000	100,000	100,000	100,000	100,000	100,000
536 County Building Re-Stack/Consolidation - Interim Offices	900,000	300,000	200,000	200,000	200,000	-	-
Board of Review 6th Floor Renovations	100,000	50,000	50,000	-	-	-	-
BOT Data Center Remediation	325,000	25,000	300,000	-	-	-	-
BOT Interior Renovations	375,000	75,000	300,000	-	-	-	-
County Building Critical Mechanical Systems Replacements (JOC)	1,500,000	300,000	300,000	300,000	300,000	-	300,000
County Building Mechanical Systems Capital Renewal/Replacement Projects (22375)	3,600,000	400,000	400,000	400,000	400,000	400,000	1,600,000
County Building Recorder of Deeds/CCL Leakage (21175)	700,000	500,000	200,000	-	-	-	-
ERP Toilet Room Renovations	550,000	50,000	500,000	-	-	-	-
TPI Renovation	600,000	100,000	500,000	-	-	-	-
<b>County-Wide Corporate Facilities</b>	<b>3,450,000</b>	<b>1,250,000</b>	<b>800,000</b>	<b>300,000</b>	<b>200,000</b>	<b>100,000</b>	<b>800,000</b>
550 Countywide CF CM Services	500,000	300,000	100,000	100,000	-	-	-
551 Countywide CF Elevator Renovations	1,000,000	600,000	200,000	100,000	-	-	100,000
801 Countywide CF Roof Replacements	1,000,000	100,000	100,000	100,000	100,000	100,000	500,000
805 Countywide CCHD Maintenance Facilities Upgrades	450,000	50,000	100,000	-	100,000	-	200,000
832 Countywide - BAS/Smart Building Projects Upgrades	500,000	200,000	300,000	-	-	-	-
<b>George W. Dunne Admin. Building</b>	<b>9,705,000</b>	<b>3,695,000</b>	<b>3,230,000</b>	<b>1,930,000</b>	<b>420,000</b>	<b>220,000</b>	<b>210,000</b>
502 Arc Flash Evaluation Study	90,000	90,000	-	-	-	-	-
503 Electrical Transformer Panels	180,000	130,000	50,000	-	-	-	-
504 Restrooms Upgrades	1,500,000	400,000	400,000	300,000	200,000	200,000	-
506 HVAC AIR Handling	400,000	100,000	100,000	100,000	100,000	-	-
507 Chiller 10 Year Tear-down	300,000	100,000	100,000	100,000	-	-	-
508 Liftnet Elevator Monitoring System	200,000	50,000	50,000	50,000	50,000	-	-
509 Chiller Frequency Drive	800,000	500,000	200,000	100,000	-	-	-
511 Facility Condition Assessment	130,000	80,000	50,000	-	-	-	-
513 Elevator Door Operators	170,000	350,000	200,000	150,000	-	-	-
520 Plaza Improvements	300,000	150,000	30,000	30,000	-	-	90,000
521 Pumps Replacement	600,000	250,000	250,000	100,000	-	-	-
69 W. Bustle Renovation	115,000	15,000	100,000	-	-	-	-
69 W. Cooling Tower Upgrade	1,200,000	400,000	400,000	400,000	-	-	-
69 W. Domestic Hot Water Tank	240,000	80,000	80,000	80,000	-	-	-
69 W. Electrical Buss Duct Cleaning & Torque	300,000	150,000	150,000	-	-	-	-
69 W. Heating System Actuators & Thermostat Upgrades	450,000	150,000	150,000	150,000	-	-	-
69 W. Pedway ADA upgrades	600,000	200,000	200,000	200,000	-	-	-
69 W. Pedway Interior Renovations	150,000	50,000	50,000	50,000	-	-	-
69 W. Structural & Waterproofing	150,000	100,000	50,000	-	-	-	-
BOT 69 W Remediation	120,000	20,000	20,000	20,000	20,000	20,000	20,000
Dunne Building Boiler Replacement 2018	600,000	250,000	250,000	100,000	-	-	-

CIP Project Type/Portfolio/Facility CIP	Prioritized Spending 2020-2029	Annual Capital Investment 2020	Annual Capital Investment 2021	Annual Capital Investment 2022	Annual Capital Investment 2023	Annual Capital Investment 2024	Annual Capital Investment 2025-2029
<b>CIP Total Spending</b>	<b>2,118,214,800</b>	<b>283,484,000</b>	<b>355,817,500</b>	<b>252,393,300</b>	<b>163,540,000</b>	<b>146,870,000</b>	<b>916,110,000</b>
Dunne Building Plaza Improvements (22397)	250,000	50,000	50,000	-	50,000	-	100,000
ERP 8th Floor Training Room 69 W Washington	330,000	30,000	300,000	-	-	-	-
<b>Hawthorne Warehouse</b>	<b>400,000</b>	<b>300,000</b>	<b>100,000</b>	-	-	-	-
Hawthorne Warehouse Renovation	400,000	300,000	100,000	-	-	-	-
<b>Rockwell Warehouse</b>	<b>540,000</b>	<b>410,000</b>	<b>130,000</b>	-	-	-	-
817 Rockwell Warehouse - Renovation of Sherriffs Vehicle Service Oil Change Garage	160,000	150,000	10,000	-	-	-	-
818 Rockwell Warehouse - Renovation of Sherriffs Vehicle Service Exhaust Ventilation Syster	70,000	60,000	10,000	-	-	-	-
834 Rockwell - Capital Renewals to support consolidation	250,000	150,000	100,000	-	-	-	-
Rockwell - Sheriffs Garage Entrance Renovation(JOC/DFM)	60,000	50,000	10,000	-	-	-	-
Sheriff Vehicle Services	1,370,000	250,000	-	100,000	1,020,000	-	-
621 Lagrange Park - CCSO Vehicle Service Gate	50,000	50,000	-	-	-	-	-
Sheriff Vehicle Services - Capital Renovations	1,320,000	200,000	-	100,000	1,020,000	-	-
<b>Health and Hospitals</b>	<b>91,972,000</b>	<b>21,497,000</b>	<b>14,425,000</b>	<b>8,400,000</b>	<b>15,050,000</b>	<b>16,350,000</b>	<b>16,250,000</b>
<b>County-Wide Health &amp; Hospital Facilities</b>	<b>6,425,000</b>	<b>1,025,000</b>	<b>600,000</b>	<b>600,000</b>	<b>600,000</b>	<b>600,000</b>	<b>3,000,000</b>
558 Countywide HH Roof Replacement	4,525,000	25,000	500,000	500,000	500,000	500,000	2,500,000
574 Countywide HH Infrastructure Projects	1,900,000	1,000,000	100,000	100,000	100,000	100,000	500,000
<b>Des Plaines TB Clinic</b>	<b>60,000</b>	<b>60,000</b>	-	-	-	-	-
553 Des Plaines TB Clinic Roof Replacement	60,000	60,000	-	-	-	-	-
<b>Dr. Jorge Prieto Health Center</b>	<b>650,000</b>	<b>150,000</b>	-	<b>500,000</b>	-	-	-
561 Prieto Clinic-Site and Envelope Renovations	150,000	150,000	-	-	-	-	-
Prieto Health Center Capital Renewal/Replacement Projects	500,000	-	-	500,000	-	-	-
<b>Edward Piszczek</b>	<b>627,000</b>	<b>627,000</b>	-	-	-	-	-
Forest Park TB Clinic Cooling Tower Replacement	150,000	150,000	-	-	-	-	-
Forest Park-Building & Facility Modernization	477,000	477,000	-	-	-	-	-
<b>Englewood Health Center</b>	<b>700,000</b>	<b>350,000</b>	-	<b>350,000</b>	-	-	-
EHC Flooring Replacement	350,000	350,000	-	-	-	-	-
Englewood Health Center - Roof Replacement	350,000	-	350,000	-	-	-	-
<b>John H. Stroger Campus</b>	<b>28,700,000</b>	<b>3,200,000</b>	<b>700,000</b>	<b>1,850,000</b>	<b>10,350,000</b>	<b>10,350,000</b>	<b>2,250,000</b>
Central Campus (JHS) Parking - Capital Renewals	800,000	-	-	100,000	100,000	100,000	500,000
JHS - Capital Renewals	1,750,000	-	-	-	-	-	1,750,000
JHS Blower Replacement at Powerhouse	750,000	750,000	-	-	-	-	-
JHS Dielectric Fittings Replacement	400,000	200,000	200,000	-	-	-	-
JHS Interior LED Lighting Replacement Phase 2	750,000	-	-	250,000	250,000	250,000	-
JHS Interior Re-Stack	22,000,000	-	500,000	1,500,000	10,000,000	10,000,000	-
JHS MEP Analysis	1,900,000	1,900,000	-	-	-	-	-
JHS Repair Vaults	350,000	350,000	-	-	-	-	-
<b>John H. Stroger Jr. Hospital</b>	<b>41,920,000</b>	<b>12,395,000</b>	<b>11,125,000</b>	<b>5,600,000</b>	<b>3,400,000</b>	<b>3,400,000</b>	<b>6,000,000</b>
560 JHS Roof Replacement	4,600,000	500,000	4,100,000	-	-	-	-
562 JHS Stormwater Sewer and Irrigation Replacement	450,000	350,000	100,000	-	-	-	-
565 JHS Interior LED Lighting Replacement Phase I	1,200,000	100,000	1,100,000	-	-	-	-
568 JHS Total Rebalancing of HVAC System	2,700,000	-	-	1,200,000	-	-	1,500,000
573 JHS Replace/Upgrade Electrical System	11,400,000	100,000	800,000	2,000,000	3,000,000	3,000,000	2,500,000
925 JHS - Elevator modernization	3,100,000	775,000	2,325,000	-	-	-	-
JHS Add Chillers to Emergency Power	2,200,000	2,200,000	-	-	-	-	-
JHS Auto Transfer Switches	400,000	400,000	-	-	-	-	-
JHS Extended Exhaust Stacks for Ventilation System	650,000	650,000	-	-	-	-	-
JHS Façade Inspection & Repair	500,000	500,000	-	-	-	-	-
JHS Isolation Room Controls Replacement	50,000	50,000	-	-	-	-	-
JHS Mechanical Systems Capital Renewal/Replacement Projects (21298)	3,820,000	20,000	600,000	400,000	400,000	400,000	2,000,000
JHS New Redundant Battery for the Generator Paralleling Board	60,000	60,000	-	-	-	-	-

CIP Project Type/Portfolio/Facility CIP	Prioritized Spending 2020-2029	Annual Capital Investment 2020	Annual Capital Investment 2021	Annual Capital Investment 2022	Annual Capital Investment 2023	Annual Capital Investment 2024	Annual Capital Investment 2025-2029
<b>CIP Total Spending</b>	<b>2,118,214,800</b>	<b>283,484,000</b>	<b>355,817,500</b>	<b>252,393,300</b>	<b>163,540,000</b>	<b>146,870,000</b>	<b>916,110,000</b>
JHS Penn Heat Recovery	300,000	-	-	-	-	-	-
JHS Replace Hinges on Nuclear Accelerator Doors	3,675,000	-	-	-	-	-	-
JHS Replacement of All Chilled Water Coils	3,050,000	1,050,000	1,050,000	-	-	-	-
JHS Replacement Project 40 Fan Units	3,450,000	1,400,000	1,050,000	-	-	-	-
JHS Variable Frequency Drive Replacement for AHU's and Pumps	250,000	-	-	-	-	-	-
JHS Variable Frequency Drive Replacement for Cooling Towers	65,000	-	-	-	-	-	-
<b>John H. Stroger Jr. Parking Structure</b>	<b>3,750,000</b>	<b>2,000,000</b>	<b>1,750,000</b>	-	-	-	-
559 JHS Parking Garage Upgrade	3,750,000	2,000,000	1,750,000	-	-	-	-
<b>Provident Hospital</b>	<b>690,000</b>	<b>690,000</b>	-	-	-	-	-
572 Provident Renal Dialysis Exterior Sealant Replacement	75,000	-	-	-	-	-	-
933 Provident Hospital Replacement of Domestic Hot Water Heater	350,000	-	-	-	-	-	-
936 Provident Hospital DX Cooling Add-on System for HVAC - 7 Surgical Fan Unit	265,000	-	-	-	-	-	-
<b>Provident Hospital Parking Structure</b>	<b>6,050,000</b>	<b>1,000,000</b>	<b>250,000</b>	<b>200,000</b>	<b>200,000</b>	<b>1,100,000</b>	<b>3,500,000</b>
931 Provident - Parking Structure - Capital Renewals	6,050,000	1,000,000	250,000	200,000	200,000	1,100,000	3,500,000
<b>Robbins Health Center</b>	<b>2,400,000</b>	-	-	-	-	<b>900,000</b>	<b>1,500,000</b>
Robbins Health Center - Capital Renewals	2,400,000	-	-	-	-	900,000	1,500,000
<b>Public Safety</b>	<b>418,180,000</b>	<b>46,045,000</b>	<b>58,985,000</b>	<b>91,900,000</b>	<b>55,350,000</b>	<b>54,300,000</b>	<b>111,600,000</b>
<b>Bridgeview Campus</b>	<b>30,080,000</b>	<b>80,000</b>	<b>5,000,000</b>	<b>20,000,000</b>	<b>5,000,000</b>	-	-
Bridgeview Courthouse - Capital Renovations	30,080,000	80,000	5,000,000	20,000,000	5,000,000	-	-
Replacement Jury Box Platforms - Various Locations	80,000	-	-	-	-	-	-
<b>Cicero Records Center</b>	<b>100,000</b>	<b>100,000</b>	-	-	-	-	-
Cicero Records Center Envelope Upgrades	100,000	100,000	-	-	-	-	-
<b>County-Wide Public Safety Facilities</b>	<b>175,950,000</b>	<b>28,200,000</b>	<b>33,850,000</b>	<b>27,800,000</b>	<b>20,200,000</b>	<b>14,300,000</b>	<b>51,600,000</b>
628 Outlying Courthouses - Replace Garage Doors	250,000	-	-	-	-	-	-
629 Rolling Meadows and Domestic Violence - Replace Cooling Tower	2,000,000	2,000,000	-	-	-	-	-
650 States Attorney Office Space Remodel	7,000,000	800,000	4,000,000	2,200,000	-	-	-
663 States Attorney Carpet Replacement Project	200,000	-	-	-	-	-	-
860 Countywide PS - Elevator Upgrades and Modernizations	44,500,000	1,500,000	3,000,000	5,000,000	5,000,000	5,000,000	25,000,000
861 Countywide PS - Emergency Generator Projects	2,300,000	300,000	2,000,000	-	-	-	-
863 Countywide PS - Mechanical, Electrical and Plumbing Projects	32,850,000	1,850,000	5,000,000	5,500,000	4,000,000	3,000,000	13,500,000
864 Countywide PS Building Envelope & Foundation Projects	15,550,000	700,000	1,650,000	1,800,000	1,500,000	1,800,000	8,100,000
865 Countywide PS - Sidewalks, Roads and Parking Lot Projects	12,950,000	3,950,000	1,000,000	1,000,000	1,000,000	1,000,000	5,000,000
880 Ceiling Tile Replacement - All Outlying Courthouses	1,600,000	400,000	400,000	400,000	-	-	-
881 JTDC/Rolling Meadows Courthouses - Concrete Ramp & Sidewalk Replace	750,000	750,000	-	-	-	-	-
Countywide DOC Camera Project Phase II	24,800,000	1,700,000	10,500,000	5,600,000	3,500,000	3,500,000	-
Countywide PS Replacement of Cell Doors, Locks, Frames and Rotary Switches - Div IV, V, VI	14,000,000	500,000	5,000,000	5,000,000	3,500,000	-	-
Countywide PS Roof Replacements	13,000,000	13,000,000	-	-	-	-	-
CW PS - Electrical and Data Reconfiguration at outlying Courthouses	4,200,000	300,000	1,300,000	1,300,000	1,300,000	-	-
<b>Daley Center</b>	<b>6,390,000</b>	<b>4,040,000</b>	<b>1,950,000</b>	<b>400,000</b>	-	-	-
522 Building Automation System Upgrades	1,200,000	600,000	600,000	-	-	-	-
523 Concrete Sealer and Traffic Topping Replacement	470,000	370,000	100,000	-	-	-	-
524 Elastomeric Coating Re-application	290,000	190,000	100,000	-	-	-	-
525 Exit Ramp Barrier Replacement	50,000	-	-	-	-	-	-
526 Façade and Louver Repairs	1,750,000	1,000,000	500,000	250,000	-	-	-
527 Plaza Sealant Joints	470,000	370,000	100,000	-	-	-	-
529 Elevator Upgrades	600,000	250,000	200,000	150,000	-	-	-
530 Clark Street Stairway Repairs	750,000	700,000	50,000	-	-	-	-
531 Re-lining of Cooling Towers	710,000	460,000	250,000	-	-	-	-
Daley Center High Courtroom Sound Systems with Assistive Listening Device capabilities	100,000	50,000	50,000	-	-	-	-

CIP Project Type/Portfolio/Facility CIP	Prioritized Spending 2020-2029	Annual Capital Investment 2020	Annual Capital Investment 2021	Annual Capital Investment 2022	Annual Capital Investment 2023	Annual Capital Investment 2024	Annual Capital Investment 2025-2029
<b>DOC Campus</b>	<b>2,118,214,800</b>	<b>283,484,000</b>	<b>355,817,500</b>	<b>252,393,300</b>	<b>163,540,000</b>	<b>146,870,000</b>	<b>916,110,000</b>
<b>CIP Total Spending</b>	<b>132,955,000</b>	<b>8,640,000</b>	<b>12,415,000</b>	<b>42,900,000</b>	<b>20,000,000</b>	<b>15,000,000</b>	<b>34,000,000</b>
Division VI- Faucet Rehabilitation	220,000	220,000	-	-	-	-	-
591 CCB Replace 29 DX Units Phase 2	4,500,000	1,500,000	1,500,000	1,500,000	-	-	-
599 CCB - Remodel Bond Court Judges Bathroom	60,000	60,000	-	-	-	-	-
611 DOC - Roadway Resurfacing	500,000	500,000	-	-	-	-	-
612 DOC - Parking Lot A Resurfacing	50,000	50,000	-	-	-	-	-
622 DOC - Division 5 - Replacement of Building Fire Alarm System	1,400,000	200,000	800,000	400,000	-	-	-
623 DOC - Division 4 & Gym - Replacement of Building Fire Alarm System	1,000,000	100,000	600,000	300,000	-	-	-
625 DOC - Division 8 RTU - Increasing Underground Sewer Pipe Size	400,000	100,000	300,000	-	-	-	-
627 CCB - Replace Pneumatic Controls	1,200,000	200,000	500,000	500,000	-	-	-
631 DOC - Division XI Lift Station - Monitoring Station	40,000	40,000	-	-	-	-	-
632 CCAB - Replace Non-Operational Chilled Water & Heating Makeup Systems	125,000	125,000	-	-	-	-	-
633 CCB - Replace Court Room Gallery & Office Ceilings - Flrs 1-3	200,000	150,000	50,000	-	-	-	-
652 CCB - Installation of New Carpeting / Tile	10,000	10,000	-	-	-	-	-
866 DOC Campus - Main Parking Garage Improvements	2,650,000	300,000	2,350,000	-	-	-	-
CCAB - Plaza Deck Replacement	6,500,000	4,000,000	2,500,000	-	-	-	-
CCAB Capital Renovations	15,000,000	-	-	-	-	15,000,000	-
CCB Capital Renovations	15,000,000	400,000	1,215,000	200,000	-	-	15,000,000
Division IV Building entrances overhang (IOC)	1,815,000	-	-	-	-	-	-
Division V Capital Renovations	12,000,000	-	-	-	-	-	12,000,000
Division VI - Replace Chilled Water & Steam Coils - All AHU's	600,000	150,000	450,000	-	-	-	-
Division VI Capital Renovations	7,000,000	-	-	-	-	-	7,000,000
Division X - Sally port Door Replacement	80,000	80,000	-	-	-	-	-
Division X Capital Renovations	41,000,000	-	1,000,000	40,000,000	-	-	-
Division XI - Steam Tunnel Fire Door Replacement	105,000	105,000	-	-	-	-	-
Division XI Capital Renovations	21,000,000	-	1,000,000	-	20,000,000	-	-
DOC - Cable TV Upgrade	500,000	350,000	150,000	-	-	-	-
<b>Domestic Violence Courthouse</b>	<b>10,000,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>10,000,000</b>
Domestic Violence - Capital Renovations	10,000,000	-	-	-	-	-	10,000,000
<b>JTDC Campus</b>	<b>2,980,000</b>	<b>730,000</b>	<b>1,300,000</b>	<b>800,000</b>	<b>150,000</b>	<b>-</b>	<b>-</b>
656 Juvenile / Child Protection - New Carpet / Tile	50,000	50,000	-	-	-	-	-
882 JTDC - Floor Tile Replacement - Plus Abatement	2,100,000	350,000	800,000	800,000	150,000	-	-
JTDC - Carpet Replacement 4th and 5th Floors	240,000	240,000	-	-	-	-	-
JTDC East Replace hot water storage tanks	590,000	90,000	500,000	-	-	-	-
<b>Markham Courthouse</b>	<b>10,925,000</b>	<b>775,000</b>	<b>150,000</b>	<b>-</b>	<b>10,000,000</b>	<b>-</b>	<b>-</b>
605 Markham - Replace Carpet - CCSO	50,000	50,000	-	-	-	-	-
654 District 6 Markham - New Carpet / Tile	75,000	75,000	-	-	-	-	-
850 Markham Ceiling	800,000	650,000	150,000	-	-	-	-
Markham Courthouse - Capital Renovations	10,000,000	-	-	-	10,000,000	-	-
<b>Maywood Campus</b>	<b>5,250,000</b>	<b>2,100,000</b>	<b>3,150,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
603 Maywood - Renovation of Windows and Gutters	700,000	700,000	-	-	-	-	-
624 Maywood Campus Rooftop Mechanical Unit Replacements	2,000,000	200,000	1,800,000	-	-	-	-
DOR Investigation Supervisor Office - Maywood	30,000	30,000	-	-	-	-	-
Maywood - Gun Range Fire Suppression System	175,000	175,000	-	-	-	-	-
Whitcomb Building - Roof replacement	2,345,000	995,000	1,350,000	-	-	-	-
<b>Maywood Campus</b>	<b>1,750,000</b>	<b>580,000</b>	<b>1,170,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
651 Maywood - Replace Watermain to Jefferson and Whitcomb Buildings	450,000	450,000	-	-	-	-	-
Maywood parking lot curb replacement and asphalt paving	1,300,000	130,000	1,170,000	-	-	-	-

CIP Project Type/Portfolio/Facility CIP	Prioritized Spending 2020-2029	Annual Capital Investment 2020	Annual Capital Investment 2021	Annual Capital Investment 2022	Annual Capital Investment 2023	Annual Capital Investment 2024	Annual Capital Investment 2025-2029
<b>CIP Total Spending</b>	<b>2,118,214,800</b>	<b>283,484,000</b>	<b>355,817,500</b>	<b>252,393,300</b>	<b>163,540,000</b>	<b>146,870,000</b>	<b>916,110,000</b>
<b>Robert J. Stein Institute of Forensic Medicine</b>	<b>400,000</b>	<b>400,000</b>	-	-	-	-	-
R.J. Stein Renovation/Replacement Projects (22413)	100,000	100,000	-	-	-	-	-
RI Stein - Ceiling Tile Replacement	300,000	300,000	-	-	-	-	-
<b>Rolling Meadows Campus</b>	<b>25,300,000</b>	<b>300,000</b>	-	-	-	<b>25,000,000</b>	-
655 District 3 Rolling Meadows - New Carpet / Tile	75,000	75,000	-	-	-	-	-
Rolling Meadows - HVAC Replacements	225,000	225,000	-	-	-	-	-
Rolling Meadows Courthouse - Capital Renovations	25,000,000	-	-	-	-	25,000,000	-
<b>Skokie Campus</b>	<b>16,100,000</b>	<b>100,000</b>	-	-	-	-	<b>16,000,000</b>
606 Skokie - Replace Carpet - CCSO	50,000	50,000	-	-	-	-	-
653 District 2 Skokie - New Carpet / Tile	50,000	50,000	-	-	-	-	-
Skokie Courthouse - Capital Renovations	16,000,000	-	-	-	-	-	16,000,000
<b>Energy/Department Initiatives</b>	<b>151,533,800</b>	<b>25,462,000</b>	<b>23,458,500</b>	<b>11,363,300</b>	<b>11,550,000</b>	<b>7,950,000</b>	<b>71,750,000</b>
<b>Corporate</b>	<b>13,765,000</b>	<b>2,275,000</b>	<b>5,940,000</b>	<b>2,300,000</b>	<b>1,250,000</b>	<b>750,000</b>	<b>1,250,000</b>
<b>County Building</b>	<b>3,845,000</b>	<b>715,000</b>	<b>3,080,000</b>	<b>50,000</b>	-	-	-
714 County Building - Electronic Touch Screen Directory & Information Boards in Lobby (IOC)	20,000	20,000	-	-	-	-	-
807 County Building - Board of Review Renovation	10,000	10,000	-	-	-	-	-
812 County Building - Real Estate and Tax Services	10,000	10,000	-	-	-	-	-
814 County Building - Renovations of Recorder of Deeds Space	3,350,000	3,000,000	3,000,000	50,000	-	-	-
815 County Building - Renovation of Room 436 for Secretary to the Board	200,000	200,000	30,000	-	-	-	-
819 County Building - Renovations of ERP Space	225,000	175,000	50,000	-	-	-	-
<b>County-Wide Corporate Facilities</b>	<b>3,820,000</b>	<b>960,000</b>	<b>860,000</b>	<b>250,000</b>	<b>250,000</b>	<b>250,000</b>	<b>1,250,000</b>
534 Countywide CF BAS/Smart Building Systems Assessment/Design	180,000	150,000	30,000	-	-	-	-
549 Countywide - CF Retro-Commissioning Implementation	140,000	90,000	50,000	-	-	-	-
669 Green Buildings Program	2,820,000	570,000	250,000	250,000	-	250,000	1,250,000
831 Countywide Historic Preservation & Public Art Planning	130,000	100,000	30,000	-	-	-	-
Countywide CF - Toilet Room Upgrades	550,000	500,000	50,000	-	-	-	-
<b>George W. Dunne Admin. Building</b>	<b>6,000,000</b>	<b>500,000</b>	<b>2,000,000</b>	<b>2,000,000</b>	<b>1,000,000</b>	<b>500,000</b>	-
Dunne Building Renovation/Consolidation Projects (22398)	6,000,000	500,000	2,000,000	2,000,000	1,000,000	500,000	-
<b>Rockwell Warehouse</b>	<b>100,000</b>	<b>100,000</b>	-	-	-	-	-
500 Rockwell Garage - Solar Thermal Wall	100,000	100,000	-	-	-	-	-
<b>Health and Hospitals</b>	<b>3,175,000</b>	<b>625,000</b>	<b>2,200,000</b>	<b>350,000</b>	-	-	-
<b>County-Wide Health &amp; Hospital Facilities</b>	<b>2,800,000</b>	<b>600,000</b>	<b>2,200,000</b>	-	-	-	-
Healthcare Services Master Plan	2,800,000	600,000	2,200,000	-	-	-	-
<b>Provident Hospital</b>	<b>25,000</b>	<b>25,000</b>	-	-	-	-	-
552 Provident Hospital--RCX	25,000	25,000	-	-	-	-	-
<b>Robbins Health Center</b>	<b>350,000</b>	<b>350,000</b>	-	-	-	-	-
Robbins Health Center - Roof Replacement	350,000	350,000	-	-	-	-	-
<b>Public Safety</b>	<b>134,593,800</b>	<b>22,562,000</b>	<b>15,318,500</b>	<b>8,713,300</b>	<b>10,300,000</b>	<b>7,200,000</b>	<b>70,500,000</b>
<b>Bridgeway Campus</b>	<b>600,000</b>	<b>600,000</b>	-	-	-	-	-
644 Bridgeway - Energy Efficiency Upgrades Assessment Implementation	600,000	600,000	-	-	-	-	-
<b>County-Wide Public Safety Facilities</b>	<b>102,616,800</b>	<b>4,835,000</b>	<b>5,868,500</b>	<b>6,513,300</b>	<b>8,900,000</b>	<b>7,000,000</b>	<b>69,500,000</b>
593 Countywide Maywood Master Plan	85,216,800	-	603,500	713,300	7,400,000	7,000,000	69,500,000
595 Court Utilization Study - Phase II	1,200,000	1,200,000	-	-	-	-	-
630 Countywide - Touch Screen Installations	200,000	200,000	-	-	-	-	-
661 Countywide PS - SAO Lactation Room Project	240,000	240,000	-	-	-	-	-
876 BOIT Tap in Boxes	400,000	150,000	250,000	-	-	-	-
955 Department Initiatives PS Projects Non-Capitalizable Items	10,000	10,000	-	-	-	-	-
Countywide Outlying Courthouse Controls and VAV Energy Upgrades	4,900,000	400,000	1,500,000	1,500,000	1,500,000	-	-
Countywide PS Access to Justice Facilities	1,495,000	80,000	115,000	1,300,000	-	-	-
Countywide PS Point of Use Drinking Water Filtration Appliances	155,000	155,000	-	-	-	-	-

CIP Project Type/Portfolio/Facility CIP	Prioritized Spending 2020-2029	Annual Capital Investment 2020	Annual Capital Investment 2021	Annual Capital Investment 2022	Annual Capital Investment 2023	Annual Capital Investment 2024	Annual Capital Investment 2025-2029
<b>CIP Total Spending</b>	<b>2,118,214,800</b>	<b>283,484,000</b>	<b>355,817,500</b>	<b>252,393,300</b>	<b>163,540,000</b>	<b>146,870,000</b>	<b>916,110,000</b>
Countywide PS Solar Energy Offset Installations	8,000,000	2,000,000	3,000,000	3,000,000	-	-	-
SAO - Enhanced Security Access at Office Areas in Outlying Courthouses	800,000	400,000	400,000	-	-	-	-
<b>DOC Campus</b>	<b>16,720,000</b>	<b>8,220,000</b>	<b>3,700,000</b>	<b>2,200,000</b>	<b>1,400,000</b>	<b>200,000</b>	<b>1,000,000</b>
Division VIII - Install Pole Barn for Lift Station	95,000	95,000	-	-	-	-	-
598 Office of the Chief Judge, Social Services Department	1,200,000	600,000	600,000	-	-	-	-
607 DOC - Division 8 RTU and Cermak Hospital Pathway	25,000	25,000	-	-	-	-	-
608 DOC - Enclose Division 8 Recreation Yards - 2nd/3rd Floor - Phase II	100,000	100,000	-	-	-	-	-
609 DOC - Cermak Hospital - Recreation Yard Improvements	100,000	100,000	-	-	-	-	-
626 DOC - Retrofit High Mast Lights to LED	100,000	100,000	-	-	-	-	-
635 DOC Powerhouse - Chillers	5,500,000	300,000	2,000,000	2,000,000	1,200,000	-	-
877 South Campus Building 1 Window Replacement	1,500,000	1,500,000	-	-	-	-	-
892 DOC Campus - Energy Efficiency Upgrades	1,000,000	100,000	100,000	100,000	100,000	100,000	500,000
893 DOC Campus - Energy Efficiency Upgrades for Water Conservation	1,550,000	250,000	500,000	100,000	100,000	100,000	500,000
DOC Parking Garage LED Upgrades	300,000	300,000	-	-	-	-	-
DOC Power House Cooling Towers Refurbishment	750,000	250,000	500,000	-	-	-	-
New Administration/Training Building & Parking	4,500,000	4,500,000	-	-	-	-	-
<b>Domestic Violence Courthouse</b>	<b>800,000</b>	<b>800,000</b>	-	-	-	-	-
645 Domestic Violence Courthouse - Energy Efficiency Upgrades Assessment Implementation	800,000	800,000	-	-	-	-	-
<b>JTDC Campus</b>	<b>625,000</b>	<b>625,000</b>	-	-	-	-	-
636 JTDC West - Lighting	25,000	25,000	-	-	-	-	-
JTDC East LED Upgrade	300,000	300,000	-	-	-	-	-
JTDC West Space Consolidation Improvements	300,000	300,000	-	-	-	-	-
<b>Markham Courthouse</b>	<b>730,000</b>	<b>730,000</b>	-	-	-	-	-
597 PD Markham Courthouse Improvements Lower Level	100,000	100,000	-	-	-	-	-
643 Markham - Energy Efficiency Upgrades Assessment Implementation	570,000	570,000	-	-	-	-	-
Markham Courthouse - Jury Courtroom Conversion	60,000	60,000	-	-	-	-	-
<b>Maywood Campus</b>	<b>265,000</b>	<b>265,000</b>	-	-	-	-	-
637 Maywood - Whitcomb - Energy Efficiency Upgrades Assessment Implementation	75,000	75,000	-	-	-	-	-
640 Maywood - Jefferson - Energy Efficiency Upgrades Assessment Implementation	90,000	90,000	-	-	-	-	-
878 New CCSO Training Facility	100,000	100,000	-	-	-	-	-
<b>Maywood Campus</b>	<b>2,660,000</b>	<b>1,610,000</b>	<b>1,050,000</b>	-	-	-	-
638 Maywood Courthouse - Energy Efficient Upgrades Assessment Implementation	500,000	500,000	-	-	-	-	-
639 Maywood - Cooling Tower Refurbishment	1,200,000	150,000	1,050,000	-	-	-	-
Maywood - Administrative Hearings Courtroom Buildout	80,000	80,000	-	-	-	-	-
Maywood Courthouse - Clerk of Circuit Courts renovation workstations, shelving, data & pow	400,000	400,000	-	-	-	-	-
OCL - Maywood Courtroom 105 Vestibule Conversion	60,000	60,000	-	-	-	-	-
Office of the Chief Judge, Social Services Department - Maywood Office Renovation	420,000	420,000	-	-	-	-	-
<b>Robert J. Stein Institute of Forensic Medicine</b>	<b>1,555,000</b>	<b>855,000</b>	<b>700,000</b>	-	-	-	-
590 RJStein/IFM-Assessment Implementation	255,000	255,000	-	-	-	-	-
RJ Stein - Interior Renovations	1,300,000	600,000	700,000	-	-	-	-
<b>Rolling Meadows Campus</b>	<b>600,000</b>	<b>600,000</b>	-	-	-	-	-
642 Rolling Meadows - Energy Efficiency Upgrades Assessment Implementation	600,000	600,000	-	-	-	-	-
<b>Skokie Campus</b>	<b>7,422,000</b>	<b>3,422,000</b>	<b>4,000,000</b>	-	-	-	-
641 Skokie - Energy Efficiency Upgrades Assessment Implementation	382,000	382,000	-	-	-	-	-
849 Skokie Envelope Project	7,000,000	3,000,000	4,000,000	-	-	-	-
Office of the Chief Judge, Social Services Department - Skokie Waiting Area Renovation	40,000	40,000	-	-	-	-	-



CIP Project Type/Portfolio/Facility CIP	Prioritized Spending 2020-2029	Annual Capital Investment 2020	Annual Capital Investment 2021	Annual Capital Investment 2022	Annual Capital Investment 2023	Annual Capital Investment 2024	Annual Capital Investment 2025-2029
<b>Life Safety/ADA/Security</b>	<b>2,118,214,800</b>	<b>283,484,000</b>	<b>355,817,500</b>	<b>252,393,300</b>	<b>163,540,000</b>	<b>146,870,000</b>	<b>916,110,000</b>
<b>Corporate</b>	<b>209,875,000</b>	<b>33,105,000</b>	<b>51,170,000</b>	<b>46,200,000</b>	<b>33,100,000</b>	<b>26,800,000</b>	<b>19,500,000</b>
<b>County-Wide Corporate Facilities</b>	<b>10,820,000</b>	<b>1,900,000</b>	<b>4,720,000</b>	<b>1,550,000</b>	<b>1,250,000</b>	<b>750,000</b>	<b>650,000</b>
516 Countywide CF Pedway ADA Upgrades	6,675,000	825,000	2,650,000	1,100,000	1,000,000	500,000	600,000
828 Countywide CF - High-Rise and Low-Rise Exterior Inspections and Renovations	450,000	250,000	100,000	-	-	-	-
829 Countywide CF - Fire Escape Inspections and Renovations	550,000	50,000	500,000	-	-	-	-
Countywide CF ADA Improvements (21178)	75,000	25,000	-	-	-	-	-
<b>George W. Dunne Admin. Building</b>	<b>5,600,000</b>	<b>500,000</b>	<b>2,000,000</b>	<b>1,000,000</b>	<b>1,000,000</b>	<b>500,000</b>	<b>600,000</b>
510 Building Life Safety	4,075,000	1,025,000	2,050,000	450,000	250,000	250,000	50,000
512 Duress Security Alarm	200,000	50,000	50,000	50,000	50,000	-	-
519 Security Camera Upgrades	500,000	300,000	100,000	100,000	-	-	-
667 69 W ADA Upgrades	925,000	225,000	700,000	-	-	-	-
69 W Life Safety Upgrades 2020	200,000	-	-	50,000	-	50,000	50,000
69 W State's Attorney's Office Security Enhancement	1,000,000	200,000	200,000	200,000	200,000	200,000	-
<b>Rockwell Warehouse</b>	<b>1,250,000</b>	<b>200,000</b>	<b>1,000,000</b>	<b>50,000</b>	<b>-</b>	<b>-</b>	<b>-</b>
816 Rockwell Warehouse - Add back-up Generator	70,000	50,000	20,000	-	-	-	-
<b>Health and Hospitals</b>	<b>18,730,000</b>	<b>6,080,000</b>	<b>2,300,000</b>	<b>5,000,000</b>	<b>1,750,000</b>	<b>350,000</b>	<b>3,250,000</b>
<b>County-Wide Health &amp; Hospital Facilities</b>	<b>5,800,000</b>	<b>1,050,000</b>	<b>1,500,000</b>	<b>1,500,000</b>	<b>250,000</b>	<b>250,000</b>	<b>1,250,000</b>
589 Countywide Emergency Uninterrupted Power Supply and Expansion Phase 1	1,000,000	1,000,000	-	-	-	-	-
910 Countywide HH - High-Rise and Low-Rise Exterior Inspections and Renovations	2,525,000	25,000	1,250,000	1,250,000	-	-	-
911 Countywide HH ADA Improvements	2,275,000	25,000	250,000	250,000	250,000	250,000	1,250,000
<b>John H. Stroger Campus</b>	<b>500,000</b>	<b>500,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Prof Bldg--Expansion of Vestibule/Replacement of Internal Entrance Doors	500,000	500,000	-	-	-	-	-
<b>John H. Stroger Jr. Hospital</b>	<b>4,250,000</b>	<b>3,450,000</b>	<b>800,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
569 JHS Interior Signage / Life Safety	850,000	850,000	-	-	-	-	-
570 JHS Exterior Signage / Wayfinding	1,100,000	1,100,000	-	-	-	-	-
JHS Overhead Paging System & Nurse Call System Replacement (JOC)	2,300,000	1,500,000	800,000	-	-	-	-
<b>Oak Forest Hospital Site</b>	<b>5,100,000</b>	<b>-</b>	<b>-</b>	<b>3,500,000</b>	<b>1,500,000</b>	<b>100,000</b>	<b>-</b>
806 OFH - DHSEM Stand-Alone Facility Upgrades	5,100,000	-	-	3,500,000	1,500,000	100,000	-
<b>OFH Employee Annex</b>	<b>300,000</b>	<b>300,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
OFC Homeland Security Emergency Back-up Second Power Source	300,000	300,000	-	-	-	-	-
<b>Provident Hospital Campus</b>	<b>2,750,000</b>	<b>750,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>2,000,000</b>
Provident - Parking Structure - Life Safety	2,750,000	750,000	-	-	-	-	2,000,000
<b>Provident Hospital Parking Structure</b>	<b>30,000</b>	<b>30,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
575 Provident Parking Structure--Lighting Upgrade	30,000	30,000	-	-	-	-	-
<b>Public Safety</b>	<b>180,325,000</b>	<b>25,125,000</b>	<b>44,150,000</b>	<b>39,650,000</b>	<b>30,100,000</b>	<b>25,700,000</b>	<b>15,600,000</b>
<b>Bridgeview Campus</b>	<b>1,400,000</b>	<b>200,000</b>	<b>600,000</b>	<b>600,000</b>	<b>-</b>	<b>-</b>	<b>-</b>
Courthouse Security Fusion Center	1,400,000	200,000	600,000	600,000	-	-	-
<b>Circuit Court Branch</b>	<b>4,400,000</b>	<b>1,400,000</b>	<b>3,000,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
871 Branch Courthouse 43/44 Flournoy Renovations	1,500,000	500,000	1,000,000	-	-	-	-
872 Branch Courthouse 35/38 111th Location Renovations	1,400,000	400,000	1,000,000	-	-	-	-
875 Branch Courthouse 23/50 Grand Location Renovations	1,500,000	500,000	1,000,000	-	-	-	-
<b>County-Wide Public Safety Facilities</b>	<b>95,100,000</b>	<b>7,100,000</b>	<b>17,450,000</b>	<b>25,150,000</b>	<b>19,100,000</b>	<b>15,700,000</b>	<b>10,600,000</b>
592 Countywide - Courtroom Duress Buttons	1,000,000	750,000	250,000	-	-	-	-
604 Countywide PS - Courthouse ADA Comprehensive Assessment	2,750,000	750,000	1,000,000	1,000,000	-	-	-
619 Countywide - All Courts - Security Assessment and Upgrades	14,000,000	1,000,000	1,000,000	6,000,000	-	-	-
660 Countywide PS - Fire and Life Safety Upgrades	500,000	300,000	200,000	-	-	-	-
835 Countywide PS ADA Improvements	11,000,000	1,000,000	1,200,000	1,000,000	1,200,000	1,000,000	5,600,000
862 Countywide PS - Fire Alarm Projects	3,500,000	500,000	1,500,000	1,500,000	-	-	-
884 Courthouse Gallery Seating Replacement Phase III	250,000	-	-	-	-	-	-

CIP Project Type/Portfolio/Facility CIP	Prioritized Spending 2020-2029	Annual Capital Investment 2020	Annual Capital Investment 2021	Annual Capital Investment 2022	Annual Capital Investment 2023	Annual Capital Investment 2024	Annual Capital Investment 2025-2029
<b>CIP Total Spending</b>	<b>2,118,214,800</b>	<b>283,484,000</b>	<b>355,817,500</b>	<b>252,393,300</b>	<b>163,540,000</b>	<b>146,870,000</b>	<b>916,110,000</b>
894 Countywide PS - High-Rise and Low-Rise Exterior Inspections and Renovations	2,300,000	300,000	1,000,000	1,000,000	-	-	-
895 Countywide PS - Fire Escape Inspections and Renovations	2,000,000	250,000	1,000,000	750,000	-	-	-
904 Countywide PS Courthouse - Hardening/Physical Security Upgrades	53,300,000	1,000,000	7,300,000	13,400,000	11,900,000	14,700,000	5,000,000
Countywide Fire & Life Safety Systems Upgrades Package #10	4,000,000	500,000	3,000,000	500,000	-	-	-
Courthouse Security Hardening Ex23414	500,000	500,000	-	-	-	-	-
<b>Daley Center</b>	<b>3,140,000</b>	<b>2,340,000</b>	<b>800,000</b>	-	-	-	-
528 Security Enhancements	2,500,000	2,000,000	500,000	-	-	-	-
547 Daley Center - Court Services Div. Lock-up Security and Privacy Upgrades	40,000	40,000	-	-	-	-	-
ADA Upgrades	600,000	300,000	300,000	-	-	-	-
<b>DOC Campus</b>	<b>66,545,000</b>	<b>7,945,000</b>	<b>19,700,000</b>	<b>12,900,000</b>	<b>11,000,000</b>	<b>10,000,000</b>	<b>5,000,000</b>
610 DOC - Division 2, Dorm, 4 Elevated Direct Supervision Stations	40,000	40,000	-	-	-	-	-
614 DOC - Division 10 Holding Cells	300,000	300,000	-	-	-	-	-
616 DOC - ADA Assessment and Improvements - Div. 2, 4, 6, 9 & 10	750,000	750,000	-	-	-	-	-
617 DOC - RTU (Division 8) Shower Secure Enclosures	300,000	300,000	-	-	-	-	-
618 DOC - RTU (Division 8) ADA CPAP Electrical Outlets	5,000	5,000	-	-	-	-	-
839 DOC South Campus Bldg 1 - Backup A/C Cooling System for Server Room	200,000	200,000	-	-	-	-	-
840 DOC South Campus Bldg 1 - Fire Suppression System for Server Room.	140,000	140,000	-	-	-	-	-
841 Division V - Lobby Renovation	1,700,000	250,000	1,450,000	-	-	-	-
842 Div. IX, X, XI Cell Doors, Locks, Frames and Master Control System Replacement	38,000,000	1,000,000	8,000,000	8,000,000	-	8,000,000	5,000,000
845 Post 8 New Construction	3,700,000	350,000	3,350,000	-	-	-	-
856 Renovate Court Reporter Reception Space at CCAB to Address Security Concerns	10,000	10,000	-	-	-	-	-
869 Cermak - Renovation, ADA Improvements, Fixture Installation and Replacements	3,300,000	600,000	1,800,000	900,000	-	-	-
CCB Main Holding Area ADA Improvements & Lock-Up Renovation	14,500,000	3,500,000	3,000,000	3,000,000	3,000,000	2,000,000	-
Division VIII ADA Capacity Expansion (JOC)	3,600,000	500,000	2,100,000	1,000,000	-	-	-
<b>JTDC Campus</b>	<b>8,100,000</b>	<b>4,700,000</b>	<b>2,400,000</b>	<b>1,000,000</b>	-	-	-
848 JTDC Renovation of Bathroom Shower Stalls	3,600,000	600,000	2,000,000	1,000,000	-	-	-
886 JTDC - Fire Grade Doors in North and South Gyms	500,000	100,000	400,000	-	-	-	-
JTDC East Elevator modernization	4,000,000	4,000,000	-	-	-	-	-
<b>Markham Courthouse</b>	<b>50,000</b>	<b>50,000</b>	-	-	-	-	-
867 PD Additional Space Req	50,000	50,000	-	-	-	-	-
<b>Maywood Campus</b>	<b>350,000</b>	<b>150,000</b>	<b>200,000</b>	-	-	-	-
602 Maywood - ADA Improvements at Maywood Courthouse Lockup	350,000	150,000	200,000	-	-	-	-
<b>Robert J. Stein Institute of Forensic Medicine</b>	<b>1,200,000</b>	<b>1,200,000</b>	-	-	-	-	-
940 RIS/IFM Biosafety Level 3 Autopsy Suite	1,200,000	1,200,000	-	-	-	-	-
<b>Skokie Campus</b>	<b>40,000</b>	<b>40,000</b>	-	-	-	-	-
868 PD Space Request in Skokie	40,000	40,000	-	-	-	-	-
<b>Redevelopment/Demolition Corporate</b>	<b>1,205,939,000</b>	<b>149,520,000</b>	<b>191,819,000</b>	<b>84,100,000</b>	<b>45,850,000</b>	<b>40,650,000</b>	<b>694,000,000</b>
<b>County Building</b>	<b>32,240,000</b>	<b>15,120,000</b>	<b>13,820,000</b>	<b>3,300,000</b>	-	-	-
118 Lobby Upgrades	15,320,000	1,820,000	10,450,000	3,050,000	-	-	-
712 County Building 11th Floor Renovation and Department Consolidation	280,000	30,000	250,000	-	-	-	-
802 County Building - 10th Floor Renovation & Department Consolidation	5,050,000	50,000	2,500,000	2,500,000	-	-	-
803 County Building - 7th Floor Renovation & Department Consolidation (BOT)	2,500,000	300,000	2,000,000	200,000	-	-	-
804 County Building - 8th Floor Renovation & Department Consolidation	20,000	20,000	-	-	-	-	-
809 Dunne Building - 27th Floor Renovation & Consolidation	2,000,000	300,000	1,500,000	200,000	-	-	-
827 County Building - Recorder of Deeds Consolidation	2,100,000	300,000	1,750,000	50,000	-	-	-
833 County Building - County Clerk Consolidation to provide space on 10th Floor	1,350,000	300,000	1,000,000	50,000	-	-	-
County Building 2nd Floor Renovation & Department Consolidation	70,000	20,000	50,000	-	-	-	-
Marriage Court	1,050,000	200,000	800,000	50,000	-	-	-
	900,000	300,000	600,000	-	-	-	-

CIP Project Type/Portfolio/Facility CIP	Prioritized Spending 2020-2029	Annual Capital Investment 2020	Annual Capital Investment 2021	Annual Capital Investment 2022	Annual Capital Investment 2023	Annual Capital Investment 2024	Annual Capital Investment 2025-2029
<b>CIP Total Spending</b>	<b>2,118,214,800</b>	<b>283,484,000</b>	<b>355,817,500</b>	<b>252,393,300</b>	<b>163,540,000</b>	<b>146,870,000</b>	<b>916,110,000</b>
<b>County-Wide Corporate Facilities</b>	<b>3,720,000</b>	<b>3,300,000</b>	<b>420,000</b>	-	-	-	-
515 Countywide CF Redevelopment Projects	3,300,000	3,000,000	300,000	-	-	-	-
538 County Public Art Initiatives	120,000	100,000	20,000	-	-	-	-
830 Countywide CF - Space Planning for Consolidations	300,000	300,000	100,000	-	-	-	-
<b>George W. Dunne Admin. Building</b>	<b>12,600,000</b>	<b>9,900,000</b>	<b>2,500,000</b>	-	-	-	-
505 Pedway Redevelopment and Improved Wayfinding	450,000	50,000	200,000	200,000	-	-	-
514 69 West Consolidations	2,500,000	2,000,000	500,000	-	-	-	-
517 Dunne Building Shower/Bike Room	300,000	250,000	50,000	-	-	-	-
533 Re-stack/Consolidation - Design	500,000	250,000	250,000	-	-	-	-
542 69 W. Washington - Software Quality Assurance Validation Lab	5,150,000	5,050,000	100,000	-	-	-	-
543 Countywide PS Courthouse Kiosk Deployment Project.	200,000	150,000	50,000	-	-	-	-
544 Buildout of Quality Assurance Test Environment	50,000	50,000	-	-	-	-	-
808 Dunne Building - 30th Floor Renovation & Consolidation	2,700,000	1,500,000	1,150,000	50,000	-	-	-
Dunne Building 22nd Floor Conference Center Renovation	550,000	500,000	50,000	-	-	-	-
Dunne Building Renovation/Replacement Projects (22399)	200,000	100,000	100,000	-	-	-	-
<b>Rockwell Warehouse</b>	<b>600,000</b>	<b>100,000</b>	<b>500,000</b>	-	-	-	-
539 Rockwell Warehouse - CCSO - Support Services Records Area Update	600,000	100,000	500,000	-	-	-	-
<b>Health and Hospitals</b>	<b>329,249,000</b>	<b>110,050,000</b>	<b>152,199,000</b>	<b>54,200,000</b>	<b>12,550,000</b>	<b>250,000</b>	-
<b>CCDPH Administration</b>	<b>2,000,000</b>	<b>2,000,000</b>	-	-	-	-	-
554 CCDPH--Hillside	2,000,000	2,000,000	-	-	-	-	-
<b>CCHHS Administration</b>	<b>3,000,000</b>	-	<b>1,500,000</b>	<b>1,500,000</b>	-	-	-
Polk Building Demolition	3,000,000	-	1,500,000	1,500,000	-	-	-
<b>CCHHS Administration Building</b>	<b>400,000</b>	<b>10,000</b>	<b>390,000</b>	-	-	-	-
566 Polk Building Demolition Preparation (Environmental Assessment & Abatement)	400,000	10,000	390,000	-	-	-	-
<b>Cicero Health Center</b>	<b>18,500,000</b>	<b>2,500,000</b>	<b>10,000,000</b>	<b>6,000,000</b>	-	-	-
Cicero Health Center Renovation/Replacement Project_	500,000	500,000	-	-	-	-	-
New Prieto Health Center	18,000,000	2,000,000	10,000,000	6,000,000	-	-	-
<b>Cottage Grove Medical Center</b>	<b>10,000,000</b>	<b>2,000,000</b>	<b>8,000,000</b>	-	-	-	-
Cottage Grove Health Center	10,000,000	2,000,000	8,000,000	-	-	-	-
<b>County-Wide Health &amp; Hospital Facilities</b>	<b>13,549,000</b>	<b>6,840,000</b>	<b>6,709,000</b>	-	-	-	-
Countywide Clinics Renovation/Replacement Projects (22377)	13,549,000	6,840,000	6,709,000	-	-	-	-
<b>Edward Piszczek TB Clinic</b>	<b>4,025,000</b>	<b>25,000</b>	<b>3,000,000</b>	<b>1,000,000</b>	-	-	-
555 Forest Park--Facility Assessment	4,025,000	25,000	3,000,000	1,000,000	-	-	-
<b>Englewood Health Center</b>	<b>18,000,000</b>	<b>2,000,000</b>	<b>10,000,000</b>	<b>6,000,000</b>	-	-	-
New Englewood Health Center	18,000,000	2,000,000	10,000,000	6,000,000	-	-	-
<b>Harvey TB Clinic</b>	<b>350,000</b>	<b>50,000</b>	<b>300,000</b>	-	-	-	-
579 Harvey Clinic Renovation	350,000	50,000	300,000	-	-	-	-
<b>John Sengstacke Clinic (former)</b>	<b>2,000,000</b>	<b>2,000,000</b>	-	-	-	-	-
John Sengstacke Clinic Demolition (IOC)	2,000,000	2,000,000	-	-	-	-	-
<b>Logan Square Health Center</b>	<b>14,875,000</b>	<b>9,375,000</b>	<b>5,000,000</b>	<b>250,000</b>	<b>250,000</b>	-	-
571 Existing Logan Square -- Assessing and Repurposing	575,000	75,000	-	250,000	250,000	-	-
New Health Clinic Logan Square_	14,300,000	9,300,000	5,000,000	-	-	-	-
<b>Near South Health Center</b>	<b>18,000,000</b>	<b>2,000,000</b>	<b>10,000,000</b>	<b>6,000,000</b>	-	-	-
New Near South Replacement Health Center	18,000,000	2,000,000	10,000,000	6,000,000	-	-	-
<b>Oak Forest Hospital Site</b>	<b>9,600,000</b>	<b>2,900,000</b>	<b>700,000</b>	<b>4,000,000</b>	<b>2,000,000</b>	-	-
556 Oak Forest Watermain Connection	1,000,000	1,000,000	-	-	-	-	-
578 Oak Forest--Master Plan	1,800,000	1,100,000	700,000	-	-	-	-
946 OFC - Major Site Demolition	6,300,000	300,000	-	4,000,000	2,000,000	-	-
989 OFC Renovation/Relocation Mall order pharmacy	500,000	500,000	-	-	-	-	-

CIP Project Type/Portfolio/Facility CIP	Prioritized Spending 2020-2029	Annual Capital Investment 2020	Annual Capital Investment 2021	Annual Capital Investment 2022	Annual Capital Investment 2023	Annual Capital Investment 2024	Annual Capital Investment 2025-2029
<b>CIP Total Spending</b>	<b>2,118,214,800</b>	<b>283,484,000</b>	<b>355,817,500</b>	<b>252,393,300</b>	<b>163,540,000</b>	<b>146,870,000</b>	<b>916,110,000</b>
<b>OFF Admin. Building, Floors 1,2,3</b>	<b>800,000</b>	<b>800,000</b>	-	-	-	-	-
926 OFH - Administration	500,000	500,000	-	-	-	-	-
942 IT Department/Relocation	300,000	300,000	-	-	-	-	-
<b>Old Cook County - Market Rate</b>	<b>10,450,000</b>	<b>10,450,000</b>	-	-	-	-	-
557 CHDG Tenant Buildout	10,450,000	10,450,000	-	-	-	-	-
<b>Old Main Hospital</b>	<b>1,200,000</b>	<b>300,000</b>	<b>300,000</b>	<b>300,000</b>	<b>300,000</b>	-	-
927 Old Cook County Hospital Environmental Remediation	1,200,000	300,000	300,000	300,000	300,000	-	-
<b>Provident Hospital</b>	<b>180,500,000</b>	<b>52,800,000</b>	<b>88,300,000</b>	<b>29,400,000</b>	<b>10,000,000</b>	-	-
Behavioral Health Center Renovation/Replacement Project_	3,000,000	200,000	2,800,000	-	-	-	-
Provident Chronic Renal Dialysis Clinic_	2,500,000	2,500,000	-	-	-	-	-
Provident Hospital Replacement Project	175,000,000	50,100,000	85,500,000	29,400,000	10,000,000	-	-
<b>Robbins Health Center</b>	<b>10,000,000</b>	<b>2,000,000</b>	<b>8,000,000</b>	-	-	-	-
New Robbins Health Center	10,000,000	2,000,000	8,000,000	-	-	-	-
<b>Ruth M. Rothstein Core Center</b>	<b>12,000,000</b>	<b>12,000,000</b>	-	-	-	-	-
Ruth M. Rothstein Core Center	12,000,000	12,000,000	-	-	-	-	-
<b>Public Safety</b>	<b>844,450,000</b>	<b>24,350,000</b>	<b>25,800,000</b>	<b>26,600,000</b>	<b>33,300,000</b>	<b>40,400,000</b>	<b>694,000,000</b>
<b>County-Wide Public Safety Facilities</b>	<b>5,500,000</b>	<b>2,000,000</b>	<b>800,000</b>	<b>600,000</b>	<b>300,000</b>	<b>300,000</b>	<b>1,500,000</b>
648 State's Attorney's Evidence Control Room Renovation Project	500,000	500,000	-	-	-	-	-
659 Countywide PS - Washroom Upgrades	1,100,000	500,000	300,000	300,000	-	-	-
666 Countywide PS Carpeting	3,900,000	1,000,000	500,000	300,000	300,000	300,000	1,500,000
<b>Daley Center</b>	<b>925,000</b>	<b>825,000</b>	<b>100,000</b>	-	-	-	-
541 Daley Center - CCC Training Room Project	75,000	75,000	-	-	-	-	-
545 Daley Center - Digital Signage	50,000	50,000	-	-	-	-	-
546 Relocation of the Office of the Chief Judge	800,000	700,000	100,000	-	-	-	-
<b>DOC Campus</b>	<b>765,450,000</b>	<b>20,100,000</b>	<b>20,750,000</b>	<b>22,000,000</b>	<b>22,000,000</b>	<b>100,000</b>	<b>680,500,000</b>
600 CCAB - Office of Chief Judge - Adult Probation - Phase III	2,500,000	250,000	2,250,000	-	-	-	-
664 CCAB - State's Attorney's Victim Witness Unit Relocation	600,000	600,000	-	-	-	-	-
887 Mental Health Transition Center	3,000,000	1,000,000	2,000,000	-	-	-	-
Div V - Relocation and Reconfiguration of Bond Room	200,000	200,000	-	-	-	-	-
Division I & 1A Demolition	14,000,000	10,000,000	4,000,000	-	-	-	-
DOC - Adult Detention Center (Jail Replacement)	737,600,000	7,500,000	7,500,000	20,000,000	22,000,000	100,000	680,500,000
DOC - Demolition of Div. 4	7,550,000	550,000	5,000,000	2,000,000	-	-	-
<b>George W. Dunne Admin. Building</b>	<b>40,000</b>	<b>40,000</b>	-	-	-	-	-
540 69 W. Washington & Daley Center - CCC Conference Room Upgrade Project.	40,000	40,000	-	-	-	-	-
<b>JTDC Campus</b>	<b>150,000</b>	<b>150,000</b>	-	-	-	-	-
870 JTDC - Staff Showers	150,000	150,000	-	-	-	-	-
<b>Maywood Campus</b>	<b>71,660,000</b>	<b>510,000</b>	<b>4,150,000</b>	<b>4,000,000</b>	<b>11,000,000</b>	<b>40,000,000</b>	<b>12,000,000</b>
620 Maywood - Firearms Range Target/Vent System	160,000	60,000	100,000	-	-	-	-
846 Maywood ERPS HVAC Upgrades	2,300,000	250,000	2,050,000	-	-	-	-
New Police Headquarters	69,000,000	-	2,000,000	4,000,000	11,000,000	40,000,000	12,000,000
Relocation of CCSPD Headquarters	200,000	200,000	-	-	-	-	-
<b>Robert J. Stein Institute of Forensic Medicine</b>	<b>725,000</b>	<b>725,000</b>	-	-	-	-	-
937 Forensic Medicine Toxicology & Autopsy Modernization	225,000	225,000	-	-	-	-	-
939 RIS/IFM Intake Garage Enclosure	500,000	500,000	-	-	-	-	-



## TRANSPORTATION & HIGHWAYS OVERVIEW

The Cook County Department of Transportation and Highways seeks to provide the region with the highest level of service in transportation by recognizing and responding to changes in demands on the transportation network from freight, transit users, and vehicles. Accordingly, Connecting Cook County, the department's Long Range Transportation Plan (LRTP) establishes goals for the Cook County Department of Transportation and Highways (DoTH) that address not only the movement of freight and single occupancy vehicles, but also includes transit and other transportation alternatives, recognizing the crucial role that they play in countywide mobility. The Capital Budget document reflects the priorities and goals of the department by funding and including those projects that advance the goals of the LRTP.

The Capital Budget serves as both a financial document to inform constituents about the Department of Transportation's activities and spending priorities, and as a planning document, providing a forecast of spending for the next five years to ensure proper allocation of funding to advance studies and projects.

This budget also presents a variety funding sources for the projects contained within the Capital Improvement Program. While Motor Fuel Tax revenue continues to represent the largest proportion of DoTH's program, DoTH has an established track record of securing project-specific funding from federal, state, and local sources in the form of grants and reimbursements. DoTH is consistently able to supplement state-collected taxpayer funding with additional sources of revenue; in FY2019, nearly 29.0% of revenues came from grant funding, and in FY2020, this proportion is expected to be approximately 31.5% of revenues.

DoTH has jurisdiction over 561 miles of roadway and maintains 1,620 miles of pavement, 365 traffic signals, 7 pumping stations and 4 maintenance facilities. It has jurisdiction over 98 bridges and shares responsibility with other agencies for another 40 bridges. This Capital Budget presents work to be implemented in FY2020 and planned for fiscal years 2021-2024 in order to maintain, modernize and strategically expand this network.

## BUDGET DEVELOPMENT

The budgeting process is principally guided by two documents that are central to transportation planning and investment; the Long Range Transportation Plan (LRTP) and the Multi-Year Capital Improvement Program (MYP). The LRTP is an essential part of the transportation planning process, directing transportation investments to carry out an agency’s long-term vision and goals. The Multi-Year Program then provides a view of expenditures on these investments across multiple project phases and years to ensure reliable funding through completion of a project.

At the policy level, the Department’s Capital planning is guided by Cook County’s LRTP, *Connecting Cook County*. Approved by the Cook County Board of Commissioners on August 3, 2016 this policy document serves as the strategic framework for guiding DoTH’s capital planning. *Connecting Cook County* expands on the previous role of DoTH as a highway maintenance agency and broadens the scope of the department to take an active role in addressing current and future challenges to the mobility of both people and goods. The plan encourages the County to leverage its assets to influence the development of transportation infrastructure that may not be under county jurisdiction, including transit, bicycle, pedestrian, and freight facilities.

The LRTP identifies five policy priorities to guide future implementation of transportation projects:

- Prioritize transit and other transportation alternatives
- Support the region’s role as North America’s freight capital
- Promote equal access to opportunities
- Maintain and modernize what already exists
- Increase investments in transportation

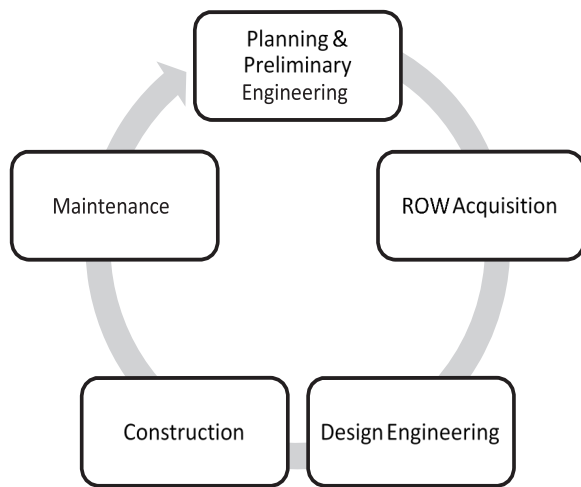
At the program level, the Department’s capital programming reflects the advancement of projects and services through the Department’s Multi-Year Capital Improvement Program (MYP). The project development process involves multiple phases of work, including planning, engineering, land acquisition, construction, and maintenance, each of which may span multiple years. The MYP provides an outlook of the project across multiple years to determine how those various phases will progress over time, ensuring that adequate funds will be available to support future project phases. As a recipient of state Motor Fuel Tax (MFT) revenues, Cook County is required to publish the MYP each year.



*Figure 1. Budget development process. The 2020 Capital Budget Book implements the goals of the Long Range Transportation Plan by advancing projects in the MYP.*

Finally, at the project level, the purpose and need for an improvement is identified by integrating stakeholder input with the results of quantitative analysis including asset inventories, traffic surveys, crash analyses, pavement condition analyses, intersection design studies, drainage analyses and other technical criteria. Once the need is defined, preliminary design studies are conducted, viable options considered and a preferred alternative selected in coordination with municipalities, local residents, and businesses. Next, detailed design plans, specifications and estimated construction costs are prepared, any necessary right-of-way is secured, and the project is constructed.





*Figure 2. Project development cycle. Project development is a complex process that proceeds through multiple phases, each of which can span multiple years.*

The majority of projects in the FY2020 Capital Budget are a continuation of work underway in previous years. Many projects advance from one phase to the next, while others continue work on a current phase. Some projects completed all phases and closed out in FY2019, opening up opportunities to allocate resources to new projects in FY2020. Projects are programmed within the MYP to reflect the updated status of the project year-to-year, and they may be removed, deferred, or replaced with other projects in the plan based on a variety of circumstances including funding, safety consider-

ation, right of way acquisition or coordination with other agency or regional projects.

## RECENT ACCOMPLISHMENTS

With Connecting Cook County as a guide for strategic investments and the Multi-Year Plan as a tool for implementing those investments, Cook County continues to leverage funding and forge multi-jurisdictional partnerships as a regional leader in transportation programming and investment. Many of the projects contained within the DoTH Capital Improvement Plan impact transportation networks at a regional level and require support and collaboration across multiple jurisdictions. Cook County DoTH successfully leads project teams involving multiple municipalities, public entities, and private agencies to boost economic outcomes and quality of life for Cook County Residents through strategic transportation investments.

The projects undertaken in the past year each address multiple goals of Connecting Cook County. DoTH continues to support the region's role as North America's freight capital through the Lincoln Highway Logistics Corridor Strategic Plan. The South Cook Mobility Study completed in 2019 promotes equal access to opportunities for residents in the south side of Cook County, while prioritizing transit as a transportation alternative. In 2019, Invest in Cook produced another very successful program and this, combined with many federal, state and local grant awards increase investments in transportation. DoTH's extensive list of construction projects, especially the new roadway and structure construction on County Line Road at North Avenue and the reconstruction of Lake Cook Road from Raupp Boulevard to Hastings Lane speak to DoTH's success in maintaining and modernizing existing assets.

## INVEST IN COOK

The FY2019 round of the Invest in Cook competitive grant program awarded \$8.5 million to support 34 projects, leveraging at least \$33.8 million in federal, state, and local funds. The FY2019 program includes eight roadway projects, fourteen bicycle and pedestrian projects, five transit projects, and seven freight projects. Invest in Cook funds preliminary engineering costs in addition to other phases of work including planning, property acquisition, design engineering, and construction. By funding planning studies and preliminary engineering, Invest in Cook positions transportation projects to be eligible for future funding opportunities, filling a significant financial gap for many of Cook County's local communities.



*Figure 3: Invest in Cook awards are evaluated through a data-driven selection process that prioritizes equity across the County. Applicants are invited to workshops prior to the application deadline where they may learn more information about evaluation criteria.*

**FEDERAL, STATE AND LOCAL AWARDS**

There are many sources of funding available that may supplement project funding or fund a project entirely through federal, state and

local grant awards. Cook County DoTH works closely with local municipalities as needed to provide technical assistance on grant applications to secure funding from these sources, and to secure funding for County owned and managed projects. Due to recent efforts by DoTH to secure discretionary grant funding, the department expects that \$59.2M of FY2020's planned \$226.1M in expenditures will come from grant funding.

The County also makes strategic investments through its Invest in Cook program to put municipalities in a position to secure additional revenue. Previous investments of \$650,000 on two 2018 Invest in Cook projects has yielded over \$21 million in additional funding awarded in 2019.

- The Village of Burnham received \$50,000 during the 2018 Invest in Cook cycle in order to complete preliminary engineering for a proposed bicycle and pedestrian bridge over five rail lines that currently cause a gap in the Burnham Greenway Trail. This year, the Crossing Safety Improvement Program managed by the Illinois Commerce Commission awarded the project \$2.0 million for the construction of this bridge.
- As part of the 2018 Invest in Cook Program, CREATE Project WA11 that seeks to upgrade the Dolton rail interlocking was awarded \$600,000 for Right of Way Acquisition. In 2019, the Federal Railroad Administration awarded this project \$19.2 million through their Consolidated Rail Infrastructure and Safety Improvement (CRISI) program. This project relocates rail lines and reconfigures a highway rail-grade crossing to improve operating speeds and reduce the rail system congestion, and ultimately improve motorist delays as well.

*Figure 4: The Burnham Multimodal Connector over CSX and NICTD railways will help close a gap in the regional trail network and will increase safety for pedestrians and cyclists by providing an alternative crossing at this junction.*





Many times, DoTH's regional partners look to Cook County for assistance in the management of grant funded projects, as is the case for the I-294 Interchange at 88th/Cork Avenue project. This project is the recipient of \$12 million for construction and \$1.4 million for right-of-way acquisition through a Competitive Freight Program grant in 2018 that was turned over to Cook County for engineering and construction management this year. The Village of Justice led Phase I for the project while Cook County DoTH reviewed design submittals for the project along the way. After coordination between the Village, Cook County DoTH, and IDOT, it was determined that it would be best for Cook County DoTH to acquire the right-of-way and implement construction because of the project's large scale and multi-jurisdictional nature. Cook County is now leading Phase II Engineering services on the project, which began in FY2019. This is a multi-jurisdictional project that involves the construction of two new interchange ramps to create a half diamond interchange between 88th/Cork Avenue and I-294, widening of the 88th Avenue bridge, construction of a multi-use path, improvements on 79th Street, Archer Avenue, and Oak Grove Avenue, and more. It is in the interest of Cook County DoTH to complete the project in order to protect public investment in the highway system, and to increase safety, efficiency and sustainability of County highways.



*Figure 5: The I-294 Interchange at 88th/Cork Avenue project will improve access to and from I-294 for residents and businesses within the Village of Justice and promote economic development in the region.*

### LINCOLN HIGHWAY LOGISTICS CORRIDOR STRATEGIC PLAN

In FY2018 DoTH completed the Lincoln Highway Logistics Corridor (LHLC) Strategic Plan which identified six sites as the strongest sites for redevelopment from a group of highway and rail-served industrial sites in the south Cook communities of Chicago Heights, Ford Heights, and Sauk Village. The study also examined impediments to redevelopment in these communities and determined that the property tax share for sites in the area was the single largest impediment to redevelopment.

Building on this analysis, in FY2019 DoTH undertook a property tax analysis to establish the baseline property tax conditions for the LHLC and assess potential solutions to encourage rede-

velopment of the six priority sites. To that end, DoTH staff has developed a professional marketing brochure promoting these

sites, and through partnerships with the Chicago Southland Economic Development Corporation continues to advance the interests of the LHLC at industry events and conferences.

Figure 6: The Lincoln Highway Logistics Corridor marketing brochure promotes the nine priority redevelopment sites in the communities of Chicago Heights, Ford Heights, and Sauk Village.



**COUNTY LINE ROAD AT NORTH AVENUE**

The County Line Road Project from I-294 to North Avenue reconfigures the IL 64/North Avenue and US 20/Lake Street Intersections with County Line Road and adds new connections between County Line Road and North Avenue. The project involves multiple components to eliminate bottlenecks in traffic and improve access to the regional expressway network in west Cook County, and \$28.3 million is allocated for this project in FY2020. In FY2019, Cook County completed design engineering on this project and will be advancing to construction in 2020.



Figure 7: This drawing shows the planned improvements associated with this component of the County Line Road project.





### LAKE COOK ROAD- RAUPP BOULEVARD TO HASTINGS LANE

In FY2019, the Lake Cook Road reconstruction will be advancing to construction. All expenditures for the project should be complete by 2023. In addition to reducing vehicle traffic congestion, improving access to area businesses, and improving arterial connections for drivers, the project will also incorporate new bicycle and pedestrian facilities, advancing the LRTP goal to invest in transportation alternatives.

*Figure 8: Utility work ahead of the planned Lake Cook Road improvements. This project reconstructs pavement and provides new connections among major roadways in the area.*

### CONSTRUCTION HIGHLIGHTS

The Department's 2019 Construction projects vary in scope, complexity, and duration and include:

- Pavement preservation and rehabilitation of four south and two north suburban roadways
- Bridge deck repairs on Central Avenue from I-55 Expressway to 39th Street
- Construction of a new entrance into the Forest Preserve District's Sagawau Environmental Learning Center
- Sanders Road - Milwaukee Avenue to Techny Road. This project rehabilitates the existing concrete pavement and repurposes lanes along this section of Sanders Road. Full depth deteriorated areas were removed and replaced with concrete pavement patching, surface and corrugated median was milled down and the roadway was re-profiled, curb and gutter were removed where needed, and the entire roadway width was overlaid with asphalt and striped to delineate the new lane configuration.



- Buffalo Grove Road - south of Dundee Road to St. Mary's Parkway. This project entails preservation and rehabilitation of the existing concrete pavement. Full-depth deteriorated pavement and corrugated median areas were removed and replaced with concrete pavement patching, curb and gutter was removed where needed.

*Figure 9: Preservation and rehabilitation of concrete and concrete with asphalt overlay on Kedzie Avenue from Country Aire Drive to 147th Street.*

## FY2020-FY2024 PRIORITIES

Projects in the Capital Budget are categorized into three primary work types: preservation, modernization, and expansion. This approach helps DoTH assess the resource allocation required to preserve its assets and support a diverse portfolio of projects that generate both economic growth and improved quality of life. Overall, the largest category based on expenditures remains expansion, with 46.5% of FY2020 expenditures represented by expansion projects. Over the course of the five fiscal years between FY2020-FY2024, the expenditure share per project type changes to favor modernization at 43.6% of total expenditure as large construction projects are completed and therefore account for less expansion funding.

Totals by Project Type	FY2020	FY2021	FY2022	FY2023	FY2024	Total
Preservation	77,828,209	41,603,589	29,018,400	27,758,400	54,393,300	230,601,898
Modernization	43,047,763	79,659,651	90,607,330	73,731,517	116,082,363	403,128,624
Expansion	105,178,519	69,985,777	94,533,940	20,639,592	-	290,337,828
<b>Total - All Projects</b>	<b>\$226,054,491</b>	<b>\$191,249,017</b>	<b>\$214,159,670</b>	<b>\$122,129,509</b>	<b>\$170,475,663</b>	<b>\$924,068,350</b>

### PRESERVATION

Preservation projects extend the service life of County roadways, bridges, traffic signals, and other assets in order to minimize their overall life cycle cost. These projects may include projects, services, or maintenance to transportation assets. In FY2020, \$77.8 million is budgeted for preservation projects, and a total of \$230.6 million, or 25.0% of expenditures is programmed for preservation over the 2020-2024 fiscal period.

### COUNTYWIDE MAINTENANCE PROGRAM

The Department of Transportation and Highways maintains facilities under county jurisdiction through a combination of internal operations and external maintenance contracts. The Capital Budget has \$58.7 million budgeted from FY2020-FY2024 for maintenance tasks. DoTH is responsible for maintaining 1,620 miles of roadways with tasks that include:



The Capital Budget has \$58.7 million budgeted from FY2020-FY2024 for maintenance tasks. DoTH is responsible for maintaining 1,620 miles of roadways with tasks that include:

- Maintaining a safe riding surface
- Traffic control devices and signals
- Signs
- Pavement markings
- Snow and ice control
- Repairing storm sewers
- Mowing
- Tree trimming
- Assisting local agencies in emergency responses

*Figure 10: County road maintenance crews repair a damaged road to maintain a safe riding surface.*

### PAVEMENT PRESERVATION AND REHABILITATION PROGRAM

The Pavement Preservation and Rehabilitation Program (PPRP) is DoTH's main asset preservation program. Maintenance activities such as pavement rehabilitation, performed at the right times, can extend the life of a facility, reducing its overall costs. Each year, DoTH issues two PPRP contracts, one for the northern half of the County and the other for the southern half. Each contract is made up of several project locations, improving efficiency in both design and construction, streamlining the procurement process and taking advantage of economies of scale to lower construction costs. Locations included in these contracts are based on data-driven evaluations of roadway condition.

The FY2020-2024 program includes about \$94 million towards the PPRP, including funds to complete projects from previous rounds of the PPRP. PPRP South 2020 and PPRP North 2020 are programmed for \$15 million each. The streets to be improved under the PPRP program for 2020 are currently under development.



*Figure 11: Cook County maintenance crews repair and maintain asphalt pavement surfaces. Existing surface was removed by milling, full depth deteriorated pavement areas were removed, patched with concrete and roadway overlaid with a new asphalt surface.*

### BRIDGE REHABILITATION PROGRAM

Projects and services in this category extend the service life of bridges through repairs and inspections. Typical bridge repairs include joint or bearing replacement, partial and full deck patching, substructure repairs, and bridge painting. In-house crews perform preventive maintenance, such as power washing and bridge scupper cleaning, annually. The Bridge Rehabilitation Program includes \$750,000 annually. Three projects to replace failing expansion joints are programmed to be bid in late 2019 or early 2020: Bartlett Road over Poplar Creek, Lake Cook Road over Middle Fork, and West Lake Avenue over Des Plaines River. The West Lake Avenue project has been bundled into a larger Pavement Preservation and Rehabilitation Project to reduce construction delays for motorists. Of the 19 bridges identified by DoTH for joint replacement, 12 have been repaired to date.

*Figure 12: Bridges are large and complex structures and proper maintenance of County bridges is paramount to their safety and longevity.*



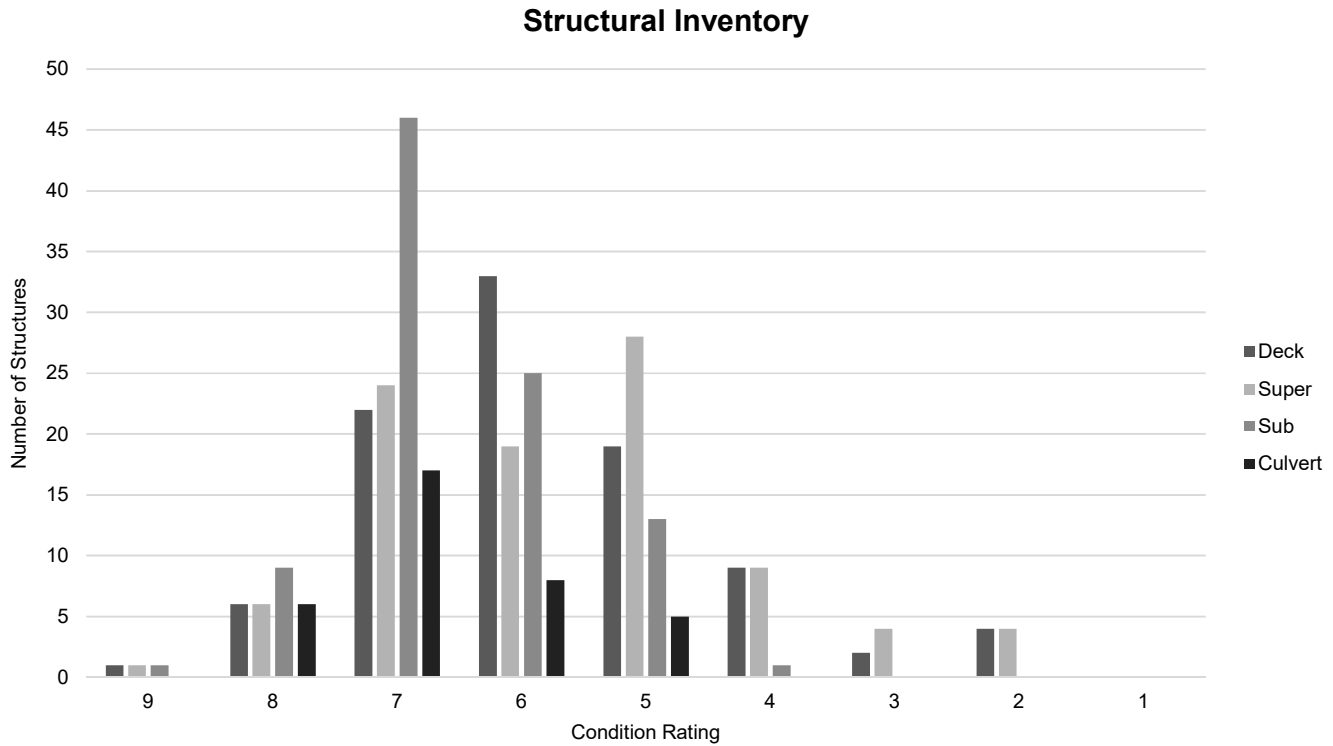


Chart 1. Cook County Bridge and Culvert Ratings

The Bridge Rehabilitation Program also includes a \$3 million contract to repair and strengthen all main load carrying members on four Calumet Sag Channel bridges in 2020: 104th Avenue, Ridgeland Avenue, Pulaski Road, and Francisco Avenue. Collectively, these bridges carry over 60,000 vehicles each day, serving major industrial areas in the municipalities of Alsip and Blue Island; providing connections to neighborhoods in Palos Heights, Robbins, and Worth; and improving access to major Cook County Forest Preserve facilities. In addition, a new initiative of the Bridge Rehabilitation Program is to complete steel painting for a group of approximately ten bridges over the next five years.

The Department inspects its structure inventory on a routine basis, in accordance with National Bridge Inspection Standards (NBIS). Through a regular inspection and repair program, the Department currently maintains acceptable NBIS condition ratings seen in Chart 1. NBIS condition ratings range from 0 (failed condition) to 9 (excellent condition). About 70% of the Department’s structures rate 6 or higher.

The Department successfully maintains its bridges near the state and national averages within a constrained budget. Future bridge work, notably the planned Calumet Sag Channel bridge repairs, will continue to maintain or improve upon the County’s condition ratings compared to statewide and national benchmarks.

## MODERNIZATION

Modernization projects describe improvements to transportation assets, including design elements, to accommodate future enhancement opportunities while providing safety and capacity improvements to the system. Projects in this category involve the replacement of assets such as pavement, traffic signals, structures, drainage systems, medians, sidewalks, or multi-use paths. In FY2020, a total of \$43.0 million is programmed for modernization projects, and a total of \$403.1 million, or 43.6%, is programmed over the five-year FY2020-2024 period.



### **SOUTHWEST COOK TRUCKING ACTION PLAN**

The Southwest Cook County Trucking Action Plan will investigate truck mobility and investment needs in southwest Cook County, one of the major industrial and logistics clusters in northeastern Illinois. The Plan will cover multiple suburban communities in an area that is host to multiple freight transportation modes, including two intermodal rail yards, two interstate highways, the nearby Chicago Midway International Airport, and both the Des Plaines River and the Chicago Sanitary and Ship Canal. The project will apply the conceptual truck routing framework developed in CMAP's O'Hare Sub-regional Truck Routing Study to these communities and will expand upon that work by completing detailed needs analyses. This project will also utilize strategies recently developed as part of the Lincoln Highway Logistics Corridor Strategic Plan to evaluate potential development sites within the study area.



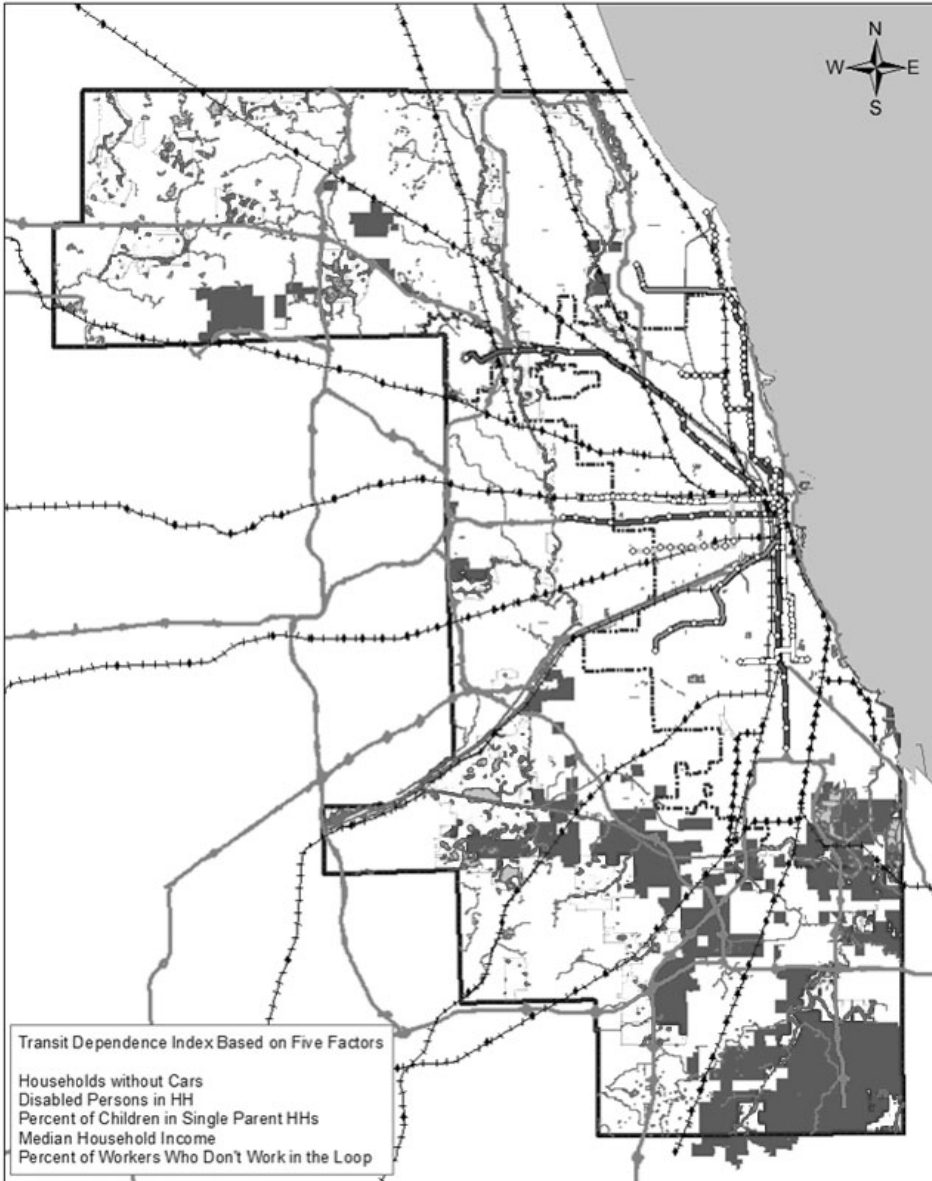
*Figure 13: Trucks face large delays on W 71st Street in Bedford Park.*

*The Study will address such delays and other needs of freight transportation and hauling in southwest Cook County.*

### **TRANSIT PLAN**

The Cook County Transit Plan will build on Cook County's 2016 long range transportation plan, Connecting Cook County, and the 2018-2019 South Cook Mobility Study. With this plan, the County seeks to further refine how through a combination of investments in transit facilities and services, working with sister agencies, and broader advocacy, the County can improve public transportation in the region making it a more heavily used and attractive option for residents, workers and visitors. In carrying out this analysis, the County wants to ensure that the needs of the most transit dependent and economically disadvantaged residents are addressed. At its peak in 1980, transit provided 814 million rides across the Chicago region, but this has fallen to less than 594 million rides in 2017, a decline of more than 27%. Over this period, the metro area population increased by nearly 40%. Accounting for the most significant factors impacting transit use in the County will be an important part of this plan. The County is motivated to develop a Cook County Transit Plan recognizing that highway expansions are not a sustainable way to meet the needs of a growing economy and population, nor to address congestion. The region has one of the most extensive transit systems in the country, yet ridership within the metropolitan area has not kept pace with increases in other regions. The County's involvement with public transportation is guided by the following principles:

1. Increase ridership and maximize the use of existing transit assets.
2. Apply a consistent cost and benefit analysis framework to all proposed major transit capital projects, service modifications and policy changes.
3. Integrate the different transit agencies' services by making them complementary rather than competitive.
4. Make the transit experience more seamless.



*Figure 14: In preparation for the Cook County Transit Plan, DoTH Planning Staff identified areas with high concentrations of transit dependent populations and poor transit service, shown on this map.*

**BRIDGE REPLACEMENT PROJECTS**

The Department's main initiative in this area is to replace its inventory of deck beam bridges over time due to their higher susceptibility to failure. Within the next ten years, DoTH plans aims to replace 11 deck beam bridges, and is initiating work on six of these structures in the next year. The Department has already issued a scope of services for a Preliminary Engineering study for the replacement of the Pulaski Avenue bridge over the Calumet Sag Channel (the rehabilitation of this bridge in FY2019 extends the life of the facility until the Department can replace the bridge in the future), and will soon initiate preliminary engineering to replace an additional five bridges:

143rd Street over Tinley Creek, 170th Street over Thorn Creek, East Lake Avenue over the Middle Fork of the North Branch of the Chicago River, Lehigh Avenue over East Lake Avenue, and Meacham Avenue over Salt Creek. Recently, DoTH has initiated preliminary engineering services for the replacement of deck for Central Avenue Bridge over Chicago Sanitary and Shipping Canal and 87th Street Bridge over B.O.C.T. railroad.



### OLD ORCHARD ROAD

The Cook County DoTH is planning approximately \$11.8 million in roadway improvements on Old Orchard Road between Woods Drive and Skokie Boulevard. The project includes construction of additional turn lanes at the I-94 southbound ramps and Old Orchard Road intersection, pavement widening, bridge widening of the IDOT bridge over I-94, and installation of storm sewers, traffic signals, and lighting. The project will also construct a new multi-use path on the south side of Old Orchard Road, in keeping with Connecting Cook County's goal to prioritize other transportation alternatives. This project ensures safe and smooth travel along county highways and reduces congestion for a more efficient and sustainable highway system.



*Figure 15: The Old Orchard Road project involves coordination between many DoTH departments and with other agencies to coordinate drainage, electrical, roadway, and bicycle and pedestrian upgrades along Old Orchard Road.*

### EXPANSION

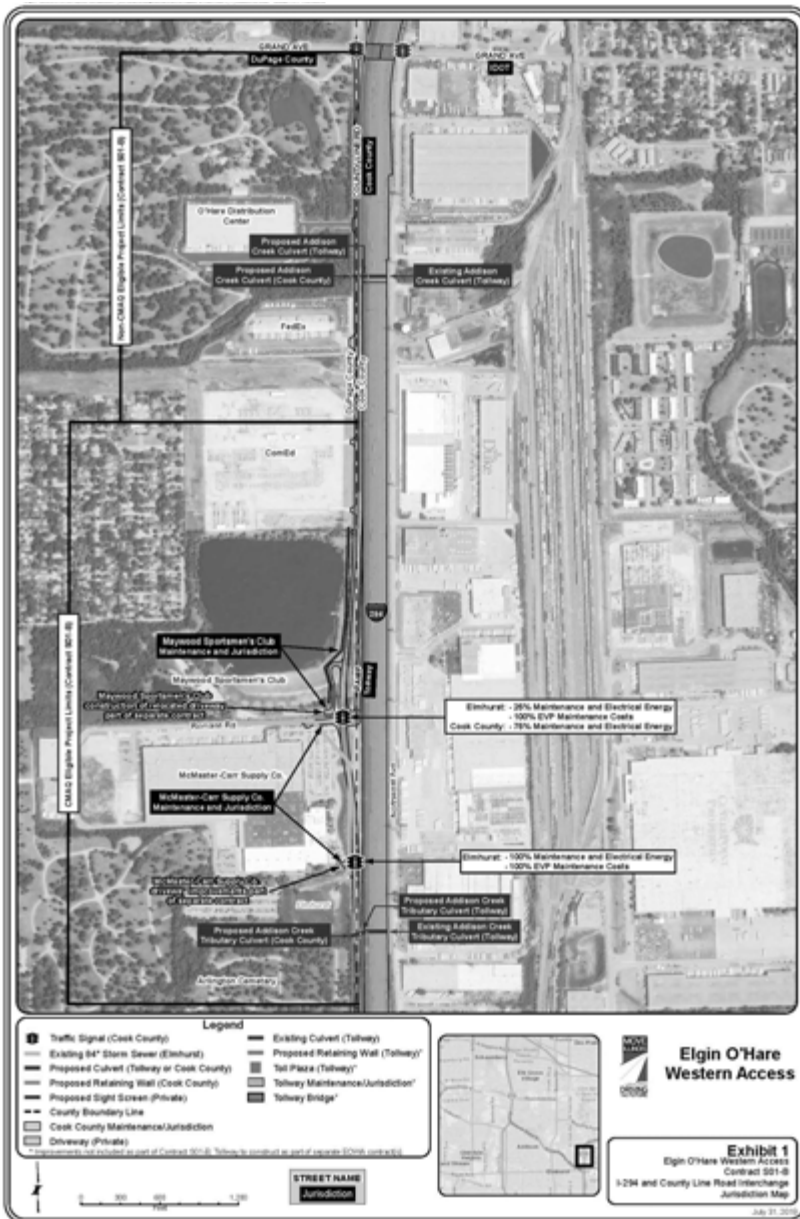
Finally, expansion projects typically involve improvements to existing facilities, such as new multi-use paths, new lanes, or intersection improvements to address traffic bottlenecks or safety concerns, and, less frequently, new roadways to promote regional economic benefits. These improvements typically extend across a larger corridor, require multi-agency coordination, and leverage federal, state, and local partnerships for funding and execution. In FY2020, \$105.2 million is programmed for expansion projects, and a total of \$290.3 million, or 31.4%, is programmed over the FY2020-2024 period.

Expansion projects, while a small proportion of total projects, make up a significant share of FY2020 projected expenditures (47%) due to their size and complexity. Taking direction from Connecting Cook County, two of these projects, Touhy Avenue and the County Line Road corridor, involve substantial improvements to facilities not under the County's jurisdiction but with broad regional impact.

**COUNTY LINE ROAD AT I-294**

The County Line Road project is a \$11.7 million project that involves multiple components to eliminate traffic bottlenecks and improve access to the regional expressway network in west Cook County. This improvement will provide a new southbound exit ramp from I-294 to County Line Road north of North Avenue. This project, in combination with the County Line Road project at North Avenue which will be advancing to construction in 2020, will address a regional traffic bottleneck caused by inadequate connections between I-294, Lake Street and North Avenue. This project will provide shorter travelling distances particularly for trucks accessing major industrial districts in Cook and DuPage Counties and UP's Proviso and Global II rail yards.

*Figure 16: Updated drawings of the County Line Road southbound exit ramp improvement.*



*Figure 17: The current road configuration at County Line Road.*

### TOUHY AVENUE- ELMHURST ROAD TO MT. PROSPECT AVENUE

Located adjacent to O'Hare International Airport, this \$75.5 million project involves improvements to 1.5 miles of IL 72/Touhy Avenue between Elmhurst Road and Mt. Prospect Road. The project includes the grade separation of Touhy Avenue over the Union Pacific Railroad- a busy corridor with an average of 47 trains a day that is immediately adjacent to the Chicago Terminal Railroad's operations within the large Elk Grove Village industrial park. It also includes intersection improvements at Touhy Avenue and Elmhurst Road as well as pavement reconstruction.

Touhy Avenue is an important link in the regional transportation network. It serves as a major corridor for trucks, providing access to the largest industrial district in the Chicago metropolitan area, located North and West of O'Hare International Airport. The project also improves access to the airport itself, including the new northeast air cargo facility, remote parking, and rental car facilities. O'Hare is the third largest passenger airport and fourth largest cargo airport in the nation. This project provides a substantial reduction in highway congestion throughout the corridor benefitting all modes of transportation.

The Touhy Avenue project is coordinated with the Illinois Tollway's Elgin O'Hare Western Access (EOWA) project, which will provide a new expressway connection between I-90/Jane Adams Memorial Tollway and I-294/Tri-State Tollway west of O'Hare Airport.



*Figure 18: Map of Touhy Avenue improvements. This project reduces congestion and improves reliability through a new grade separation at the Union Pacific Railroad and intersection improvements at Elmhurst Road.*

### JOE ORR ROAD

The Joe Orr Road Extension is the second of three planned project phases. The first phase rerouted Joe Orr Road from Stony Island to Torrence Avenue and is currently open to traffic. The current phase, and the subject of this application, will extend Joe Orr Road from Torrence Avenue approximately two miles to Burnham Avenue, producing a new four-lane, 45 mph roadway, with an estimated AADT of 11,000 vehicles. Traffic signals at Torrence Avenue, Glenwood Dyer Road, and Burnham Avenue are expected to be interconnected, and a raised median throughout the segment will act as an access management strategy. A



future component of the project will extend the road further east to the Illinois-Indiana state line where it will connect with Main Street in Dyer, Indiana, providing an additional east-west connection between northwest Indiana and southeast Cook County—a bi-state region that effectively functions as a single economy.

Right-of-way acquisition for the second phase, Torrence Avenue to Burnham Avenue, has been ongoing since 2015 with 13 parcels either in conveyance or condemnation proceedings and the remaining 23 parcels under negotiation, and Phase II engineering is substantially complete. Design approval for the Phase I engineering study was granted by IDOT in 2001. Construction is anticipated to move rapidly after the completion of right-of-way acquisition and is included in the FY2020-FY2024 forecast.

The Cook County Department of Transportation and Highways has applied for STP Shared Fund support for construction of the Joe Orr Road Extension, located in the Village of Lynwood, IL in south Cook County. Lynwood, a Cohort 4 community, has adopted plans to leverage the Joe Orr Road extension for transformative community development. Further, the extension serves a regional purpose in connecting residential areas in Lynwood and northwest Indiana to industrial jobs in the Lincoln Highway Logistics Corridor to the west. In filling a gap in the Southland’s road network, the project would reduce congestion on parallel routes and reduce out-of-direction travel.



*Figure 19: The Village of Lynwood’s Comprehensive Plan, adopted in 2014, supports the extension of Joe Orr Road and calls for a proposed Town Center at the new intersection of Joe Orr Road and Glenwood Dyer Road. The plan envisions the Town Center to serve retail, office, and civic uses, including the relocation of Village Hall to the intersection.*

## FY2020 BUDGET

The Department of Transportation and Highways projects \$226.1 million in funds available for capital improvement expenditures and \$226.1 million in project expenditures, of which \$105.4 million are capital expenditures and \$120.6 million is recommended to spend in maintenance or non-capitalizable expenses in FY2020. The program budget is balanced by transferring fund balances carried over from previous years, grants, and remaining bond proceeds from the 2012 Sales Tax Bond series. The anticipated total FY2020 expenditure level is 24% higher than the expenditures requested in the FY2019 appropriation, reflecting the continued advancement of major grant-funded expansion projects into the construction phase.

### REVENUES

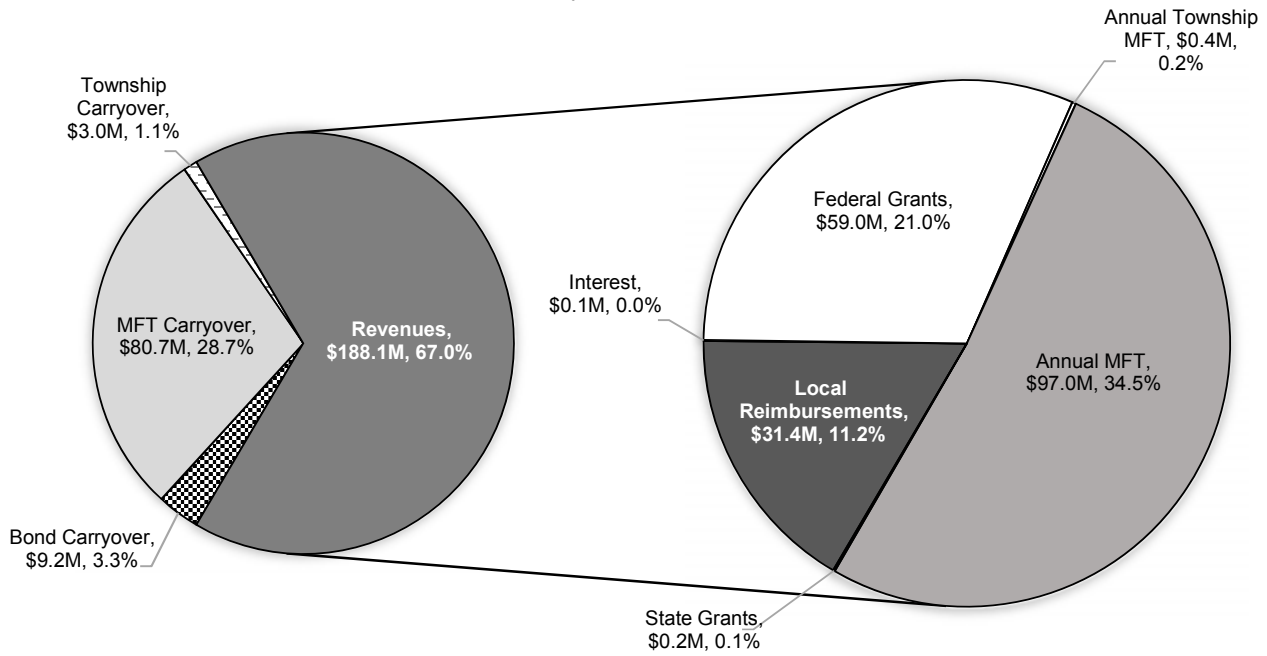
The primary source of revenue for DoTH is its monthly MFT allotments from the State of Illinois per state statute (35 ILCS 505). These are anticipated to total \$97.0 million in FY2020. MFT funds are invested on Cook County DoTH's behalf by the Cook County Treasurer, creating an anticipated \$126,000 in interest revenue in FY2020. A total of \$48.7 million will be transferred from MFT funds to cover DoTH's operating costs including staff salaries and benefits, office supplies, materials, and equipment. Additionally, \$6.3 million is used on debt service payments for the 2012 Sales Tax Bond. \$42.1 million remains from the annual allotment for use on capital improvement projects in FY2020. This is supplemented by a carryover balance from FY2019 of \$80.6 million resulting in a total of \$122.8 million in MFT funds available for capital projects in FY2020.

Cook County DoTH also receives project-specific revenue from federal, state, and local governments in the form of grants and reimbursements. Anticipated grant revenues total \$59.2 million in FY2020. DoTH has been aggressive in competing for discretionary grant funding in recent years, seeking to leverage its MFT allotment to increase overall investment in the transportation system, per the goal of Connecting Cook County. Grant funding as a share of DoTH's annual capital program rose dramatically from 3.0% to 29.0% between FY2018 and FY2019, and this share continues to rise to 31.5% of revenues for FY2020.

In addition, DoTH partners with other agencies such as the Illinois Department of Transportation (IDOT), Illinois Tollway, Metropolitan Water Reclamation District and municipalities to complete specific projects. When Cook County leads those projects, the partnering agencies often provide reimbursements for a portion of the project costs. A total of \$31.4 million is expected in FY2020 from these reimbursements.

Two other revenue sources account for the remaining funds in the FY2019 budget. A total of \$9.2 million remains in bond proceeds from the 2012 Sales Tax Bond. Additionally, DoTH serves as the central repository for the monthly Township MFT allotments and manages these accounts on behalf of 23 townships in a separate special revenue fund. Townships advance projects for their roadway construction and maintenance needs and seek reimbursement for these efforts from the Department. A total of \$435,900 in new township revenues is projected for FY2020, in addition to the approximately \$3.0 million in carryover township revenues from prior years.

**FY2020 Funding Resources  
\$281.0 million**

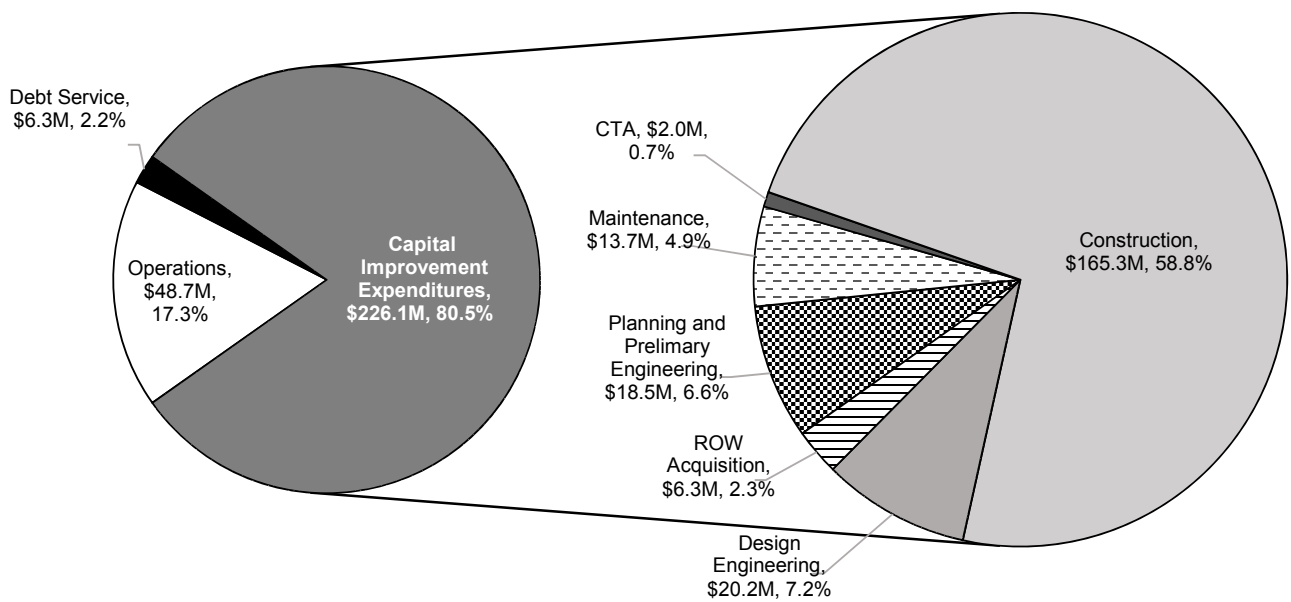


*Chart 2. FY2019 Transportation revenues, excluding carryovers of MFT fund balances and remaining.*

**EXPENDITURES**

The total FY2020 recommended expenditure is \$226.1 million, predominantly funded by \$123.5 million in MFT funding, followed by \$59.2 million in Federal and State grants, \$30.7 million in local agency reimbursements, and \$9.2 million in bond proceeds. Of the recommended expenditures, \$120.6 million (or 53.4%) is in non-capitalizable projects or maintenance activities in the County. The remaining \$105.4 million (46.6%) are capitalizable expenditures, divided among preliminary and design engineering activities, right-of-way acquisition, and construction. FY2020 expenditures also include a \$2 million annual transfer to the Chicago Transportation Authority as shown in the chart below.

**FY2020 Transportation Expenditures  
\$281.0 million**



*Chart 3: FY2020 Transportation expenditures.*



COOK COUNTY DEPARTMENT OF TRANSPORTATION AND HIGHWAYS FY2020 CAPITALIZABLE PROJECTS

Project Name	Project Description	Commissioner District	Primary Work Type	Municipality	Miles	Scope of Work	Funded by Debt Proceeds	Funded by MFT	Funded by Federal Grant	Funded by Local Reimbursements (DOT Only)	Total Project Request
103RD STA 10-B4631-03-RS	Western Avenue to Sheeley Avenue	11	Preservation	Chicago	0.46	Asphalt surface removal - replacement; pavement patching catch basin, manhole, and inlet adjustment.	-	198,081	-	-	198,081
108TH AVENUE 13-W7509-02-FP	167th Street to 159th Street	14	Modernization	Oland Park	1	Roadway reconstruction, drainage improvements, and multi-use path replacement	-	43,671	-	-	43,671
31ST ST A 13-B3025-03-SS	at Wenonah Avenue	16	Preservation	Berwyn	-	Sewer system repairs; pavement replacement	-	20,000	-	-	20,000
DESIGN ENG 14-8DESV-01-EG	Countywide	Countywide	Modernization	Countywide	n/a	Countywide Phase II Design Engineering Services	-	1,000,000	-	-	1,000,000
DESIGN ENG 14-8DESV-02-EG	Countywide	Countywide	Modernization	Countywide	n/a	Countywide Phase II Design Engineering Services	-	1,000,000	-	-	1,000,000
DESIGN ENG VAR 14-8DESV-03-ES	Countywide	Countywide	Modernization	Countywide	n/a	Countywide Phase II Design Engineering Services	-	1,000,000	-	-	1,000,000
ELECTRICAL ENGINEERING DESIGN SERVICES 15-81SDS-11-ES	Countywide	Countywide	Modernization	Countywide	n/a	Countywide traffic signal design services	-	250,000	-	-	250,000
JOE ORR ROAD 02-B6737-01-EG	Torrence Avenue to Burnham Avenue	6	Expansion	Lynwood	2.03	Design services for Joe Orr Road reconstruction	-	400,000	-	-	400,000
LAKE COOK ROAD 13-A5015-02-EG	Rauppp Boulevard to Hastings Lane	14	Expansion	Buffalo Grove, Wheeling	3.08	Phase II engineering services for Lake Cook Road - Rauppp Boulevard to Hastings Lane	-	50,000	-	-	50,000
OLD ORCHARD ROAD 14-A8327-09-RP	I-84 NB Ramp to Skokie Blvd	13	Expansion	Skokie	0.28	Pavement widening and reconstruction; intersection, pedestrian, and drainage improvements	-	324,600	1,298,400	-	1,623,000
OLD ORCHARD ROAD 15-A8327-10-PV	Woods Drive to I-84 NB Ramp	13	Expansion	Skokie	0.72	Pavement widening and reconstruction; intersection, pedestrian, and drainage improvements	-	13,000	12,000	-	25,000
PRELIM ENG VARIOUS 1 14-PESV-01-ES	Countywide	Countywide	Modernization	Countywide	n/a	Countywide Phase I preliminary engineering services	-	400,000	-	-	400,000
PRELIM ENG VARIOUS 2 14-PESV-02-02	Countywide	Countywide	Modernization	Countywide	n/a	Countywide Phase I preliminary engineering services	-	400,348	-	-	400,348
PRELIM ENG VARIOUS 3 14-PESV-03-ES	Countywide	Countywide	Modernization	Countywide	n/a	Countywide Phase I preliminary engineering services	-	427,706	-	-	427,706
QUENTIN ROAD 05-V6246-10-ES	Dundee Road to Lake Cook Road	14	Modernization	Deer Park, Palatine	1	Reconstruction, channelization, drainage and a new multi-use path	-	505,140	-	-	505,140
ROSELLE RD C 14-V6039-02-TL	at Schaumburg Road	15	Modernization	Schaumburg	0.09	Traffic Signal Modernization	-	11,987	-	3,976	15,965
SHOE FACTORY RD 06-A6202-01-EG	Essex Drive to Beverly Road	15	Modernization	Hoffman Estates	1.09	Pavement reconstruction and widening; realignment, PCC sidewalk	-	130,585	-	-	130,585
TOUHY AVE A 13-A8730-02-SW	at Kedzie Avenue, Albany Avenue, Francisco Avenue	13	Modernization	Chicago	0.36	Sidewalk and pedestrian safety improvements	-	192,000	-	-	192,000
TOPOGRAPHIC SURVEY 16-6SURV-00-ES	Countywide	Countywide	Modernization	Countywide	n/a	Professional surveying services for all aspects of roadway work	-	150,000	-	-	150,000
LAKE COOK ROAD 14-A5015-03-RP	Rauppp Boulevard to Hastings Lane	14	Expansion	Buffalo Grove, Wheeling	3.08	Reconstruction/widening with drainage, bridge, signal, lighting and pedestrian improvements	7,130,000	2,529,148	17,901,000	-	27,560,148
BUSSE ROAD 16-W7141-00-PV	Golf Road to Central Road	Multi	Modernization	Mount Prospect, Arlington Heights	1.24	Roadway reconstruction and widening, multi use path, and drainage improvements	-	496,000	-	-	496,000
SANDERS ROAD 16-W2444-00-PV	Milwaukee Avenue to Techy Road	9	Modernization	Glenview, Prospect Heights, Unincorporated	1.9	Pavement reconstruction	-	100,000	-	-	100,000
TOUHY AVENUE 15-34117-01-RP	Elmhurst Road to Mount Prospect Road	Multi	Expansion	Chicago, Elk Grove Village, Desplaines, Unincorporated	2.74	Pavement reconstruction, new alignments, improvements, intersection & drainage	-	898,139	-	-	898,139
175TH STREET 17-B6125-00-EG	175th Street, Ridgeland Avenue, Oak Park Avenue	Multi	Modernization	Trinley Park	1	Design engineering for roadway reconstruction	-	300,000	-	-	300,000
PPRP S - 2017 C 16-PPRPS-00-PV	Various locations	Multi	Preservation	Dirmoor/Blue Island Heights, Alsip, Trinley Park, Palos Heights, Brookfield, LaGrange, Robbins, Chicago Heights	5.02	Pavement patching and resurfacing	-	51,572	-	-	51,572

COOK COUNTY DEPARTMENT OF TRANSPORTATION AND HIGHWAYS FY2020 CAPITALIZABLE PROJECTS

Project Name	Project Description	Commissioner District	Primary Work Type	Municipality	Miles	Scope of Work	Funded by Debt Proceeds	Funded by MFT	Funded by Federal Grant	Funded by Local Reimbursements (DOT Only)	Total Project Request
HAPP ROAD 16-W4044-00-FP	Wimmetka Road to Willow Road	Multi	Modernization	Northfield	0.57	Roadway reconstruction and widening, 0.57 ped/bike facilities, traffic control and drainage improvements	-	10,632	-	-	10,632
PULASKI ROAD 16-W4312-00-EG	159th Street to 127th Street	Multi	Modernization	Alsip, Crestwood, Robbins, Markham		Replace bridge over Cal/Sag, pavement 4 rehab, drainage, traffic signal, and bike/ped improvements	-	1,120,000	-	-	1,120,000
DESIGN ENG VAR 17-8DES-V-00-EG	Countywide	Countywide	Modernization	Countywide	n/a	Countywide Phase II Design Engineering Services	-	1,000,000	-	-	1,000,000
PLAINFIELD ROAD 16-B3719-00-EG	County Line Road to East Avenue	Multi	Modernization	Burr Ridge, Western Springs, Indian Head Park, Countryside, LaGrange	3.5	Pavement reconstruction; drainage, traffic signal, and bike/ped improvements	-	800,000	-	-	800,000
LAKE COOK ROAD 17-A5022-00-BR	over MFNB Chicago River	14	Preservation	Northbrook	0.3	Bridge repairs at Lake Cook road over MFNB Chicago River	-	600,000	-	-	600,000
GEOTECH ENGINEERING 16-6SOL-00-ES	Countywide	Countywide	Modernization	Countywide	n/a	Geotechnical services and reports	-	100,000	-	-	100,000
DESIGN ENG 17-8DES-V-01-EG	Countywide	Countywide	Modernization	Countywide	n/a	Countywide Phase II Design Engineering Services	-	700,000	-	-	700,000
CONSTRUCTION ENGINEERING INSPECTION SERVICES CE 16-8CEIN-00-EG	Countywide	Countywide	Modernization	Countywide	n/a	Countywide Phase III Construction Engineering Services	-	750,000	-	-	750,000
BARTLETT ROAD 17-A7470-00-BR	over Poplar Creek	15	Preservation	Hoffman Estates	0.23	Bridge repairs	-	75,000	-	-	75,000
CENTRAL RD C 16-A6110-00-RP	Ela Road to Roselle Road	15	Expansion	Hoffman Estates, Schaumburg	1	Construction of WB on-ramp onto I-90; 1 reconstruction of Central Road from Ela to Roselle	-	63,844	-	6,913	70,757
CAL SAG BRIDGES 18-CSSSTS-00-BR	104th Ridgeland, Puaski, Francisco	Multi	Preservation	Alsip, Palos Heights, Worth, Unincorporated		Steel truss repairs, concrete repairs, cleaning and painting of existing structural steel	-	2,000,000	-	-	2,000,000
QCOA AND MATERIAL TESTING CE 17-8TES-00-EG	Countywide	Countywide	Modernization	Countywide	n/a	Quality control/assurance and material testing services and inspection	-	500,000	-	-	500,000
SKOKIE VALLEY TRAIL 18-SVTEX-00-BT	Lake Cook Road to Volz Road	14	Expansion	Northbrook	2.31	Pedestrian bridge construction and trail extension	-	156,800	-	-	156,800
ROBERTS ROAD 18-W3286-00-EG	at 111th Street	17	Modernization	Palos Hills	n/a	Install new right turn lane on southbound Roberts Road	-	12,000	-	-	12,000
PRELIMINARY ENGINEERING SERVICES VVV CONTRACT 1 18-6PESV-00-ES	Countywide	Countywide	Modernization	Countywide	n/a	Preliminary engineering services for various n/a projects countywide	-	800,000	-	-	800,000
PRELIMINARY ENGINEERING SERVICES VVV CONTRACT 2 18-6PESV-01-ES	Countywide	Countywide	Modernization	Countywide	n/a	Preliminary engineering services for various n/a projects countywide	-	800,000	-	-	800,000
PRELIMINARY ENGINEERING SERVICES VVV CONTRACT 3 18-6PESV-02-ES	Countywide	Countywide	Modernization	Countywide	n/a	Preliminary engineering services for various n/a projects countywide	-	800,000	-	-	800,000
IL ROUTE 19 18-W4738-00-PV	East of I/L 59 to Bartlett Road	15	Modernization	Streamwood	1.09	Reconstruction and intersection improvements	-	335,000	-	-	335,000
COUNTY LINE ROAD (N) 18-W7331-00-RP	I-294 Ramp to Grand Avenue	17	Expansion	Elmhurst	1.06	Roadway reconstruction and new intersection	-	216,000	5,106,173	5,363,737	10,685,910
COUNTY LINE ROAD 16-W7331-00-RP	I-294 Ramp to North Avenue	17	Expansion	Elmhurst, Northlake	1.46	Structure and roadway reconstruction; new construction of connector road	-	20,482	3,133,265	999,584	4,153,331
DRAINAGE ENGINEERING 19-6VDES-00-EG	Countywide	Countywide	Preservation	Countywide	n/a	Various drainage repairs within Cook County	-	250,000	-	-	250,000
143RD STREET 18-B8026-00-EG	over Timley Creek	6	Modernization	Unincorporated		Bridge removal and replacement	-	100,000	-	-	100,000
LEHIGH AVE 18-A5923-00-EG	over East Lake Exit	14	Modernization	Glenview		Bridge removal and replacement	-	125,000	-	-	125,000
170TH STREET 18-B5936-00-EG	over Thom Creek	6	Modernization	South Holland		Bridge removal and replacement	-	240,000	-	-	240,000
MEACHAM AVE 18-V6438-00-EG	over Sait Creek	15	Modernization	Schaumburg, Elk Grove Village		Bridge removal and replacement	-	125,000	-	-	125,000
PPRP SOUTH 2019 C 19-PPRPS-00-PV	Various locations	Multi	Preservation	Lynwood, Frankford, Posen, Midlothian, Markham, Richton Park, Park Forest	3.9	Grind and overlay of HMA and PCC pavements, PCC pavement patching, ADA improvements	-	440,000	-	-	440,000
EAST LAKE AVE 18-A5824-00-EG	over MFNB Chicago River	Multi	Modernization	Glenview, Wilmette		Bridge removal and replacement	-	95,000	-	-	95,000

COOK COUNTY DEPARTMENT OF TRANSPORTATION AND HIGHWAYS FY2020 CAPITALIZABLE PROJECTS

Project Name	Project Description	Commissioner District	Primary Work Type	Municipality	Miles	Scope of Work	Funded by Debt Proceeds	Funded by MFT	Funded by Federal Grant	Funded by Local Reimbursements (DOT Only)	Total Project Request
WEST LAKE AVENUE 19-A5919-00-PV	Wolf Road to Landwehr Road	Multi	Preservation	Glenview, Des Plaines	4.1	HMA overlay, pavement patching, scarification, ADA improvements, and structural repairs	-	6,290,756	-	-	6,290,756
LAKE COOK ROAD 18-A5019-00-BR	over SB 1-94	14	Preservation	Deerfield		Expansion seal replacement, deck slab repair, deck sealing, handrail repairs, cleaning deck scuppers	-	243,960	-	-	243,960
CRAWFORD AVENUE 18-W4339-00-EG	Oakton Street to Golf Road	13	Preservation	Skokie	2	Reconstruction of existing pavement	-	500,000	-	-	500,000
TRAFFIC ENGINEERING SERVICES 19-TCIDS-00-ES	Countywide	Countywide	Modernization	Countywide	n/a	Crash data, speed studies, traffic counts, signal warrants, geometrics, permit and project reviews	-	375,000	-	-	375,000
CENTRAL AVE C-E-R 19-W3924-00-47th Street to 39th Street BR	Street to 39th Street	16	Preservation	Stickney, Forest View		Bridge repair	-	15,100	-	-	15,100
KEDZIE AVE BRIDGE C-JOC 19-W4612-00-BR	over the N.E. Railroad Corp	5	Preservation	Robbins, Blue Island		Bridge repair	-	22,500	-	-	22,500
BUFFALO GROVE RD C-JOC	Dundee Road to St Mary Parkway	14	Preservation	Buffalo Grove, Wheeling	0.83	Pavement preservation and rehabilitation	-	40,000	-	-	40,000
2019 VARIOUS DRAINAGE REPAIRS 19-VDREP-00-DR	Countywide	Countywide	Preservation	Countywide	n/a	Various drainage repairs within Cook County	-	1,080,000	-	-	1,080,000
2019 VARIOUS PAVEMENT REPAIRS 19-VPREP-00-PV	Countywide	Countywide	Preservation	Countywide	n/a	Various pavement repairs within Cook County	-	1,530,000	-	-	1,530,000
88TH/CORK AVE 19-W3019-00-PV at I-294	at I-294	Multi	Expansion	Justice	0.5	Ramp construction, bridge widening, pavement reconstruction, traffic signal installation	-	-	354,940	192,470	577,410
BARRYPOINT RD	over Des Plaines River	Multi	Preservation	Riverside, Lyons		Concrete repair, crack sealing, miscellaneous repairs	-	180,000	-	-	180,000
CENTRAL AVE OVER SANITARY & SHIPPING CANAL	over Sanitary & Ship Canal	16	Modernization	Forest View, Stickney	0.54	Clean and pain existing steel and remove and replace concrete deck	-	400,000	-	-	400,000
COUNTY LINE ROAD 14-6PESV-03-ES	at Carriage Way Drive	17	Modernization	Burr Ridge	0.3	Realignment of 2 legs of intersection of N. Frontage Rd and Carriage Way	-	200,000	-	-	200,000
PRRP NORTH 2020	Countywide	Multi	Preservation	Countywide	n/a	Grinding and overlaying HMA, PCC pavement patching, curb and gutter replacement and ADA	-	12,000,000	-	-	12,000,000
PRRP SOUTH 2020	Countywide	Multi	Preservation	Countywide	n/a	Grinding and overlaying HMA, PCC pavement patching, curb and gutter replacement and ADA	-	12,000,000	-	-	12,000,000
ROBERTS ROAD	Valley Drive to 87th Street	Multi	Preservation	Palos Hills, Hickory Hills	2.8	Pavement patching, edge grind and resurface, ADA upgrades, signal updates, and interconnect	2,104,122	2,855,878	-	-	4,960,000
SANDERS RD JOC	Milwaukee Avenue to Techy Road	Multi	Preservation	Glenview, Prospect Heights	1.9	Pavement preservation and rehabilitation	-	300,000	-	-	300,000
CENTRAL ROAD 14-8PESV-03-ES	Barrington Road to Huntington Boulevard	15	Modernization	Barrington, Hoffman Estates	1.3	Reconstruction and new bike path	-	244,020	-	95,330	339,350
TRAFFIC SIGNAL REPLACEMENT PROGRAM	Countywide	Countywide	Modernization	Countywide	n/a	Traffic signal replacement	-	300,000	-	-	300,000

Total Funded by Debt Proceeds	Total Funded by MFT (DOT Only)	Total Funded by Federal Grant	Total Funded by Local Reimbursements (DOT Only)	Total - All Projects
\$9,234,122	\$61,703,959	\$27,835,778	\$6,662,012	\$106,435,871

COOK COUNTY DEPARTMENT OF TRANSPORTATION AND HIGHWAYS FY2020 NON-CAPITALIZABLE PROJECTS

Project Name	Project Description	Commissioner District	Primary Work Type	Municipality	Miles	Scope of Work	Funded by Township Funds	Funded by MFT	Funded by Federal Grant	Funded by State Grant	Funded by Local Reimbursements (DOT Only)	Total Project Request
134TH STREET 16-13433-00-RP	Haled Street to Marsden Drive	5	Modernization	Riverdale	0.33	Pavement reconstruction, drainage improvements, addition of a sidewalk	-	-	226,076	-	-	226,076
ELMWOOD PARK PAVEMENT REHAB 16-REHAB-01-PV	Various Locations	9	Preservation	Elmwood Park	-	Pavement rehabilitation and drainage repairs and adjustments	138,294	-	-	-	-	138,294
CENTRAL RD C 16-A6110-00-RP	Ela Road to Roselle Road	15	Expansion	Hoffman Estates, Schaumburg	1	Construction of WB on-ramp onto I-90; reconstruction of Central Road from Ela to Roselle	-	25,537	-	-	9,837	35,374
IC - SOUTH HALSTED BUS CORRIDOR ENHANCEMENT PROJECT: ENVIRONMENTAL ANALYSIS AND ADVANCED DESIGN 17-ICTR-04-ES	79th Street Station to 154th Street and Park Avenue	Multi	Modernization	Chicago, Riverdale, Calumet Park, Harvey	11	Environmental study of proposed enhanced Pace transit services in South Cook	-	350,000	-	-	-	350,000
IC - METRA ELE CTIC STATION REHAB (147TH) 17-ICTR-03-EG	at 147th Street station	5	Modernization	Harvey	-	Design engineering for Metra Electric Station rehabilitation	-	250,000	-	-	-	250,000
IC - WASHINGTON BLVD 17-ICRB-02-ES	22nd Avenue to 1st Avenue	1	Preservation	Maywood	1.3	Preliminary engineering for roadway and drainage	-	53,613	-	-	-	53,613
IC - BUTLER DRIVE 17-ICFR-03-PV	130th Street to Doty Avenue	4	Preservation	Chicago	1.2	Reconstruction of roadway at IL International Port District	-	200,000	-	200,000	-	400,000
IC - FOREST PRESERVE BRIDGE OVER UNION PACIFIC 17-ICBP-01-BT	Central Avenue to Koshier Avenue	6	Modernization	Des Plaines	-	Build bridge over Union Pacific tracks on Des Plaines River Trail	-	41,918	-	-	-	41,918
IC - CTA BLUE LINE POWER TRACTION STUDY 17-ICTR-02-ES	Various	Multi	Modernization	Crestwood	1.5	Preliminary engineering for resurfacing and addition of sidewalk and bikepath	-	58,500	-	-	-	58,500
IC - DIVISION STREET 17-ICFR-01-PV	19th Street to 123rd Street	5	Modernization	Blue Island	1	Reconstruction of roadway with drainage improvements	-	27,853	-	27,853	-	55,686
IC - RIDGELAND AVENUE 17-ICTR-03-RP	108th Street to 88th Street	6	Modernization	Chicago Ridge, Oak Lawn	0.76	Installation of ADA compliant bus pads	-	16,312	-	-	1,500	17,812
IC - VISION ZERO HIGH CRASH CORRIDOR IIC 17-ICRB-00-PV	Various	Multi	Modernization	Chicago	3.25	Traffic safety improvements and improved pedestrian and bicycle accommodations	-	1,784,600	-	-	-	1,784,600
IC - PROVISO DRIVE 17-ICFR-00-PV	Proviso Drive west leg to Wolf Road	17	Modernization	Berkeley	0.52	Preliminary engineering for the reconstruction of Proviso Drive	-	219,700	-	-	-	219,700
IC - ARCHER AVENUE 17-ICFR-01-PV	Henry Detony Woods	17	Modernization	Palos Township	-	Pavement rehab and realignment	-	48,500	-	-	-	48,500
IC - UNION AVE IIC 17-ICBP-09-SW	Steger Road to E 34th Street	6	Expansion	Steger	0.2	New sidewalk, pavement milling and resurfacing, restripe roadway	-	90,000	-	-	-	90,000
IC - 135TH ST IIC 17-ICRB-01-PV	Koshier Avenue to Claire Boulevard	Multi	Preservation	Robbins	1.62	detectable warnings, and handicap ramps	-	90,000	-	-	-	90,000
IC - WOLF RD IIC 17-ICBP-05-SW	Willow Road to Palatine Road	14	Modernization	Prospect Heights	0.5	Phase I engineering study for the City's Wolf Rd	-	48,750	-	-	-	48,750
IC - DES PLAINES RIVER TRAIL 17-ICBP-07-BT	Touty Avenue to North Avenue	9	Modernization	Rosemont	1	Preliminary engineering to evaluate trail deficiencies and identify potential improvements	-	81,800	-	-	-	81,800
FOREST PARK SHARED USE PATH 18-FPSUP-00-BT	Forest Park District	1	Modernization	Forest Park	-	Design and construction of a shared use path	100,000	-	-	-	-	100,000
25TH AVENUE 18-25SUP-00-BT	Sail Creek Greenway Trail to Roosevelt Road	1	Modernization	Broadview	1.2	Phase I and II for the construction of a shared use path	-	170,000	-	-	-	170,000
ELGIN O'HARE WESTERN ACCESS CORRIDOR ENHANCEMENTS 18-4EOWA-00-EG	Various	15	Modernization	Schaumburg, Roselle, Elk Grove Village	11.5	Phase I design for corridor and location specific aesthetic, architectural or enhancement features	-	26,266	-	-	-	26,266
EMIM 18-EMIM-00-GM	Countywide	Countywide	Preservation	Countywide	n/a	Maintain traffic signals, lighting, bridge n/a, cathodic, pumping station, maintenance facilities elect.	-	370,000	-	-	170,000	540,000
PAVEMENT MARKINGS GM 19-8MARK-00-GM	Countywide	Countywide	Preservation	Countywide	n/a	Furnish and install pavement markings, median markings, and raised reflective pavement markers	-	1,816,590	-	-	-	1,816,590
SIGNING COUNTYWIDE 19-SSIGN-00-GM	Countywide	Countywide	Preservation	Countywide	n/a	Furnish, install, and maintain signs throughout Cook County Highway system	-	700,000	-	-	-	700,000
ELMWOOD PARK GRAND AVENUE RAILROAD GRADE SEPARATION 18-9136-00-EG	at Metra/Canadian Pacific Railroad	9	Modernization	Elmwood Park	-	Grade separation of Grand Avenue at Metra/Canadian Pacific Railroad	-	400,000	-	-	-	400,000
RIVER FOREST BICYCLE MASTER PLAN	River Forest	Multi	Modernization	River Forest	-	Create a bicycle master plan for the Village	-	26,000	-	-	-	26,000

COOK COUNTY DEPARTMENT OF TRANSPORTATION AND HIGHWAYS FY2020 NON-CAPITALIZABLE PROJECTS

Project Name	Project Description	Commissioner District	Primary Work Type	Municipality	Miles	Scope of Work	Funded by Township Funds	Funded by MFT	Funded by Federal Grant	Funded by State Grant	Funded by Local Reimbursements (DOT Only)	Total Project Request
COUNTY LINE ROAD 16-W7331-001-1284 Ramp to North Avenue RP	Expansion at Sagaveau Environmental Learning Center	17	Expansion	Elmhurst, Northlake	1.46	Structure and roadway reconstruction; new construction of connector road	-	-	18,283,449	-	5,832,843	24,116,293
SAGAWAU C-JOC 19-83171-00-PV	Modernization	17	Modernization	Lemont	-	Driveway relocation	-	20,281	-	-	-	20,281
SOUTHWEST COOK COUNTY TRUCKING ACTION PLAN 19-8SCTS-00-ES	Multi	Multi	Modernization	Summit, Bedford Park, Burbank, Bridgeview, Chicago Ridge, Justice, Willow Springs, Countryside, Hodgkins, McCook, Lyons, Stickney, Forest View	n/a	Investigate truck mobility and investment needs in SW Cook County, and redevelopment opportunities	-	20,000	80,000	-	-	100,000
TRANSIT PLAN 18-6CCTP-00-ES	Countywide	Countywide	Modernization	Countywide	n/a	Study to explore ways to improve transit n/a services within Cook County	-	100,000	400,000	-	-	500,000
75TH STREET CORRIDOR IMPROVEMENT PLAN 19-75CIP-00-RR	Multi	Multi	Modernization	Chicago	-	Phase II engineering	-	10,095,675	-	-	-	10,095,675
FRANKLIN AVENUE RECONSTRUCTION 19-RECON-00-PV	Multi	Multi	Modernization	Franklin Park	1.9	Reconstruction, add lanes, multi-use path, drainage improvements, intersection	-	145,000	-	-	-	145,000
CHICAGO SOUTHLAND CENTER SOUTH COOK COUNTY SHARK COASTICS 19-ICL-00-ES	Multi	Multi	Expansion	Chicago	n/a	Developing of a business plan for Smart Logistics Center in southland	-	20,000	-	-	-	20,000
IC - DOLTON ROAD STATE STREET PLUMMER AVENUE 18-ICBP-00-ES	Multi	Multi	Modernization	Calumet City	3	Phase I for roadway reconstruction and pedestrian accommodations	-	120,000	-	-	-	120,000
IC - FLOSSMOOR CBD 2018 IIC 18-ICBP-02-ES	Multi	Multi	Modernization	Flossmoor	-	Roadway, pedestrian and streetscape improvements	-	15,000	-	-	-	15,000
IC - FOREST/INWOOD WESTERN AVENUE TO INDIANWOOD BOULEVARD 18-ICBP-04-FP	Multi	Multi	Expansion	Park Forest	1.78	Roadway reconstruction, bike lane installation, LED street lighting, traffic signal improvements	-	113,612	-	-	-	113,612
IC - POPLAR AVENUE TRAIL 18-ICBP-06-BT	6	6	Modernization	Richton Park, Matteson	0.75	Extension of Poplar Avenue Trail	-	84,000	-	-	-	84,000
IC - EDGEWOOD 18-ICRD-02-ES	17	17	Modernization	La Grange	0.6	Edgewood Avenue reconstruction	-	89,375	-	-	-	89,375
IC - NATALIE CREEK TRAIL 18-ICBP-08-ES	Multi	Multi	Expansion	Milothian, Crestwood, Oak Forest, Robbins, Blue Island	-	Preliminary engineering for expansion of Natalie Creek Trail network	-	206,050	-	-	-	206,050
IC - BRAGA DR IIC 18-ICFR-03-PV	1	1	Modernization	Broadview	-	Phase III engineering for reconstruction of Braga Drive	-	94,250	-	-	-	94,250
IC - BRAINARD AVE IIC 18-ICBP-11-BT	17	17	Modernization	Countryside	1.11	Construction of 8 wide shared use path along Joliet Road to 55th Street	-	90,000	-	-	-	90,000
IC - SALT CREEK RRPB INSTALLATION IIC 18-ICBP-00-BT	16	16	Modernization	Lyons	-	Install flashing beacons along Salt Creek Trail at Joliet Rd & Oak Ave and Ogden Ave & Shakespear	-	45,000	-	-	-	45,000
IC - FULLERTON AVE IIC 18-ICRD-04-PV	9	9	Modernization	River Grove	0.25	Reconstruct Fullerton Avenue from Maple St to 1st Ave; replace water main	-	265,000	-	-	-	265,000
IC - LOGISTIC CENTER 18-ICFR-04-ES	6	6	Modernization	Sauk Village	-	Phase I engineering for reconstruction and extension of Whipak Way and extension of CN railway spurs	-	172,500	-	-	-	172,500
131ST STREET 15-13129-01-FP	Multi	Multi	Modernization	Alsip	-	Reconstruction, drainage improvements, traffic signal modernization, multi use path	-	150,000	-	-	-	150,000
PRELIM ENG VARIOUS 2 14-PESV-02-02	Countywide	Countywide	Modernization	Countywide	n/a	Countywide Phase I preliminary engineering services	-	327,634	-	-	-	327,634
PRELIMINARY ENGINEERING SERVICES VV CONTRACT 1 18-SPESV-00-ES	Countywide	Countywide	Modernization	Countywide	n/a	Preliminary engineering services for various projects countywide	-	100,000	-	-	-	100,000
PRELIMINARY ENGINEERING SERVICES VV CONTRACT 2 18-SPESV-00-ES	Countywide	Countywide	Modernization	Countywide	n/a	Preliminary engineering services for various projects countywide	-	100,000	-	-	-	100,000
PRELIMINARY ENGINEERING SERVICES VV CONTRACT 3 18-SPESV-00-ES	Countywide	Countywide	Modernization	Countywide	n/a	Preliminary engineering services for various projects countywide	-	100,000	-	-	-	100,000
PRELIM ENG VARIOUS 3 14-PESV-03-ES	Countywide	Countywide	Modernization	Countywide	n/a	Countywide Phase I preliminary engineering services	-	322,671	-	-	-	322,671
PRELIM ENG VARIOUS 1 14-PESV-01-ES	Countywide	Countywide	Modernization	Countywide	n/a	Countywide Phase I preliminary engineering services	-	294,908	-	-	-	294,908
IC - NORTH BRANCH TRAIL CONNECTION 18-ICBP-07-BT	13	13	Expansion	Niles	0.31	North Branch Trail connection	-	19,500	-	-	-	19,500

COOK COUNTY DEPARTMENT OF TRANSPORTATION AND HIGHWAYS FY2020 NON-CAPITALIZABLE PROJECTS

Project Name	Project Description	Commissioner District	Primary Work Type	Municipality	Miles	Scope of Work	Funded by Township Funds	Funded by MFT	Funded by Federal Grant	Funded by State Grant	Funded by Local Reimbursements (DOT Only)	Total Project Request
IC - 175TH ST IIC 18-ICRD-00-FP	LAF0 Resurfacing Project	Multi	Preservation	Homewood	1	Construction improvements for 175th Street LAF0 resurfacing project	-	113,000	-	-	-	113,000
IC - WESTERN SPRINGS UNDERPASS IIC18ICRT01-GS	Pedestrian underpass	17	Expansion	Western Springs	-	Phase III engineering - construction of - Western Springs pedestrian underpass	-	200,000	-	-	-	200,000
IC - OAKTON STREET/CALDWELL OAKTON/CALDWELL AVE	1.86 sidewalk expansion	13	Expansion	Morton Grove	1.86	Oakton Street and Caldwell Avenue sidewalk expansion	-	58,500	-	-	-	58,500
88THCORK AVE 19-W3019-00-PV at I-294	0.5 pavement reconstruction, traffic signal installation	Multi	Expansion	Justice	0.5	Ramp construction, bridge widening, 0.5 pavement reconstruction, traffic signal installation	-	-	1,058,740	-	-	1,058,740
AGGREGATE MATERIALS	Countywide	Countywide	Preservation	Countywide	n/a	Stone materials utilized on countywide preservation projects	-	120,000	-	-	-	120,000
ARGYLE BIKE PATH	West Argyle Street	9	Preservation	Harwood Heights	1.3	1.3 Widening of street, ADA upgrades, and bike path	-	128,000	-	-	-	128,000
BELLWOOD PAVEMENT REHAB 19-REHAB-01-PV	Various	1	Preservation	Bellwood	n/a	Pavement rehabilitation and other safety n/a and regional mobility improvements	-	100,000	-	-	-	100,000
BITUMINOUS COLD PATCH NORTH	Countywide	Countywide	Preservation	Countywide	n/a	Bituminous cold patch materials used in n/a northern districts 1 and 2 pavement projects	-	90,000	-	-	-	90,000
BITUMINOUS MATERIAL (HOT PATCH)/DISTRICT 5	Countywide	Countywide	Preservation	Countywide	n/a	Bituminous hot patch materials utilized in n/a south area 2 district 5 pavement preservation projects	-	60,000	-	-	-	60,000
BITUMINOUS MATERIALS (COLD PATCH)/SOUTH	Countywide	Countywide	Preservation	Countywide	n/a	Bituminous cold patch materials used in n/a northern districts 4 and 5 pavement projects	-	90,000	-	-	-	90,000
BITUMINOUS MATERIALS (HOT PATCH)/DISTRICT 4	Countywide	Countywide	Preservation	Countywide	n/a	Bituminous hot patch materials utilized in n/a south area 1 district 4 pavement preservation projects	-	60,000	-	-	-	60,000
BITUMINOUS MATERIALS (HOT PATCH)/NORTH	Countywide	Countywide	Preservation	Countywide	n/a	Bituminous hot patch materials utilized in n/a northern districts 1 and 2 for pavement preservation.	-	125,000	-	-	-	125,000
BUFFALO GROVE/BERNARD DRIVE 19-BEGR00-05	at Bernard Drive	14	Modernization	Buffalo Grove	-	Engineering study	-	35,000	-	-	-	35,000
BULK ROCK SALT DELICING MATERIALS	Countywide	Countywide	Preservation	Countywide	n/a	Bulk rock salt de-icing materials utilized countywide during winter operations	-	2,700,000	-	-	-	2,700,000
BURNHAM MUL TIMODAL CONNECTOR BRIDGE	Metra Higewich Station to BGT	4	Modernization	Burnham	0.4	Bikeped bridge over 3 rail lines	-	680,000	-	-	-	680,000
CALCIUM CHLORIDE	Countywide	Countywide	Preservation	Countywide	n/a	Calcium chloride liquid de-icing materials utilized countywide during winter operations	-	60,000	-	-	-	60,000
CHICAGO PAVEMENT PRESERVATION AND REHABILITATION A 18-REHAB-00-PV	Various	Multi	Preservation	Chicago	-	Pavement preservation and rehabilitation	-	5,400,000	-	-	-	5,400,000
CLOVER LANE AND SHOE FACTORY ROAD 19-HOFES-00-PV	Old Timber Lane to Sunflower Lane; 15 Shoe Factory Road to Route 59	15	Preservation	Hoffman Estates	0.7	Resurfacing of roadway and a new shared 0.7 use path	-	100,000	-	-	-	100,000
CRACK FILL MATERIAL	Countywide	Countywide	Preservation	Countywide	n/a	Crack crack fill materials and detackling n/a solution utilized for pavement preservation	-	27,000	-	-	-	27,000
CROSSEN AVENUE 19-ELKGR-00-PV	Higgins Road and Oakton Street	15	Preservation	Elk Grove Village	0.3	Rehabilitation and roadway improvements	-	70,000	-	-	-	70,000
EMM (2020-2024)	Countywide	Countywide	Preservation	Countywide	n/a	Maintain traffic signals, lighting, bridge n/a cathodic, pumping station, maintenance facilities elect.	-	3,100,000	-	-	-	3,100,000
EVERGREEN PARK	Various	Multi	Preservation	Evergreen Park	-	Various pavement rehabilitation of roads	-	140,000	-	-	-	140,000
CTA TRANSFER	Countywide	Countywide	Modernization	Chicago	n/a	Annual CTA Transfer	-	2,000,000	-	-	-	2,000,000
GUARDRAIL AND TRAFFIC BARRIER TERMINAL	Countywide	Countywide	Preservation	Countywide	n/a	Guardrail and traffic barrier terminal replacement and repair services	-	220,000	-	-	-	220,000
HERBICIDE SPRAY SERVICES NORTH AREA	Countywide	Countywide	Preservation	Countywide	n/a	Vegetation removal in northern districts 1 and 2	-	75,000	-	-	-	75,000
HERBICIDE SPRAY SERVICES SOUTH AREA	Countywide	Countywide	Preservation	Countywide	n/a	Vegetation removal in southern districts 4 and 5	-	75,000	-	-	-	75,000
I-390 CORRIDOR ENHANCEMENTS 19-ECCOR-00-PV	Various	Multi	Modernization	Various	6.5	Multi-jurisdictional corridor enhancements	-	100,000	-	-	-	100,000
IC - 31ST STREET	Maple Avenue to 1st Avenue	Multi	Modernization	Brookfield, North Riverside	1.1	Bikeped improvements	-	42,500	-	-	-	42,500

COOK COUNTY DEPARTMENT OF TRANSPORTATION AND HIGHWAYS FY2020 NON-CAPITALIZABLE PROJECTS

Project Name	Project Description	Commissioner District	Primary Work Type	Municipality	Miles	Scope of Work	Funded by Township Funds	Funded by MFT	Funded by Federal Grant	Funded by State Grant	Funded by Local Reimbursements (DOT Only)	Total Project Request
IC - 71ST ST IIC 18-ICRD-06-PV	Jeffrey Avenue to Stony Island	3	Modernization	Chicago	0.5	Resurfacing, ADA improvements, pedestrian and bicycle improvements	-	500,000	-	-	-	500,000
IC - 78TH AVE 18-ICFR-02-ES	79th Street to 71st Street	6	Modernization	Bridgeview	1	Roadway reconstruction, drainage system installation, sidewalk construction	-	227,500	-	-	-	227,500
IC - 79TH STREET	Various	Multi	Expansion	Chicago	n/a	Transitped improvements along 79th Street	-	300,000	-	-	-	300,000
IC - CANAL STREET	Taylor Street to Harrison Street	2	Preservation	Chicago	0.32	Viaeduct reconstruction	-	300,000	-	-	-	300,000
IC - CANAL STREET	Adams Street to Madison Street	2	Preservation	Chicago	0.18	Viaeduct reconstruction	-	120,000	-	-	-	120,000
IC - CHICAGO AVE	Various	Multi	Expansion	Chicago	-	Transitped improvements along Chicago Ave	-	300,000	-	-	-	300,000
IC - HOWARD ST IIC 18-ICRD-03-PV	Winchester to Sacramento	13	Modernization	Chicago	1.3	Resurfacing, ADA improvements, pedestrian and bicycle improvements	-	380,000	-	-	-	380,000
IC - MAJOR TAYLOR TRAIL 18-ICBP-05-ES	95th St to 87th St	Multi	Modernization	Chicago	-	Preliminary engineering for improvements to Major Taylor Trail	-	100,000	-	-	-	100,000
IC - PULASKI/MIDLANDHAN INTERCHANGE FEASIBILITY STUDY 18-ICRD-08-ES	Various	Multi	Expansion	Crestwood, Robbins	-	Feasibility study for new I-294 interchange in Crestwood/Robbins	-	150,000	-	-	-	150,000
IC - WA11 DOLTON JUNCTION INTERLOCKING 18-ICFR-01-LA	435 E 144th St (south) 13562 S Haskell St (west) to 99 E 137th St (north) 14004 Cottage Grove Ave (east)	Multi	Modernization	Dolton, Riverdale	-	Rail junction modernization with three rail lines	-	500,000	-	-	-	500,000
IC - WINCHESTER AVE 18-ICFR-09-EG	127th Street to 124th Street	5	Modernization	Calumet Park	0.4	Preliminary and design engineering for reconstruction including green infrastructure	-	86,000	-	-	-	86,000
INVEST IN COOK PROGRAM 2019-2024 AWARDS	Countywide	Countywide	Modernization	Countywide	n/a	Annual Invest in Cook transportation grant program	-	4,611,500	-	-	-	4,611,500
REDZE AVENUE 14-W4632-01-EG	At Milwaukee Avenue and Logan Boulevard	8	Modernization	Chicago	0.12	Resurfacing/reconstruction of the roadway, installation of new street lighting	-	19,985	-	-	-	19,985
LAKE COOK ROAD 14-A5015-03-RP	Raupf Boulevard to Hastings Lane	14	Expansion	Buffalo Grove, Wheeling	3.08	Reconstruction/widening with drainage, bridge, signal, lighting and pedestrian improvements	-	676,000	-	-	4,250,000	4,926,000
METRA A-20 19-MEA20-00-ES	Various	Multi	Modernization	Morton Grove, Golf, Glenview, Northfield	9	Modernization of A-20 interlocking and grade crossing	-	55,000	-	-	-	55,000
MOWING	Countywide	Countywide	Preservation	Countywide	n/a	Chargeback to CCFPD Mowing for ROW along FPD Property	-	250,000	-	-	-	250,000
PALATINE TOWNSHIP	Various	14	Preservation	Palatine	-	Repairs and improvements	-	45,000	-	-	-	45,000
SPOILS REMOVAL SERVICES	Countywide	Countywide	Preservation	Countywide	n/a	Spills removal services utilized for the removal of waste materials countywide	-	120,000	-	-	-	120,000
TOUHY AVENUE 15-34117-01-RP	Elmhurst Road to Mount Prospect Road	Multi	Expansion	Chicago, Elk Grove, Des Plaines, Unincorporated Chicago	2.74	Pavement reconstruction, new alignments, grade separation, intersection & drainage improvements	-	3,592,555	10,421,700	-	12,725,331	26,739,586
TREE REMOVAL SERVICES	Countywide	Countywide	Preservation	Countywide	n/a	Trees removed in areas too large and inaccessible due to terrain or proximity to power lines	-	25,000	-	-	-	25,000
VILLAGE OF HANOVER PARK TID	Various	15	Preservation	Hanover Park	0.3	Roadway repair and resurfacing	-	125,000	-	-	-	125,000
VILLAGE OF NORTHBROOK 19-NBTR-00-RP	Anthony Trail	14	Modernization	Northbrook	0.7	Concrete panel replacement	-	50,000	-	-	-	50,000
VILLAGE OF PALATINE	Dundee Road and Smith Street	14	Expansion	Palatine	-	New pedestrian signals	-	115,000	-	-	-	115,000
VILLAGE OF STICKNEY 00-PV	19-STK45- 45th Street	16	Preservation	Stickney	0.5	Street paving enhancements	-	180,000	-	-	-	180,000
VILLAGE OF SUMMIT	at Douglas Ave and 73rd Ave	16	Preservation	Summit	-	Sidewalk, stairway, and ADA enhancements	-	30,000	-	-	-	30,000
WILLOW ROAD/SHERMER ROAD TOWNSHIP	at Willow Road/Shermer Road	14	Modernization	Glenview	n/a	Intersection improvements	-	70,000	-	-	-	70,000
CONTINGENCIES	Countywide	Countywide	Preservation	Countywide	n/a	Township pass through Contingencies	3,400,656	-	-	-	-	3,400,656
							\$3,400,656	\$61,795,285	\$31,145,965	\$227,833	\$24,048,881	\$120,618,621
<b>Total Funded by Debt Proceeds</b>							<b>Total Funded by MFT Funded Township Funds (DOT Only)</b>	<b>Total Funded by State Grant</b>	<b>Total Funded by Local Reimbursement</b>	<b>Total - All Projects</b>		
							\$9,234,122	\$123,495,244	\$56,891,744	\$227,833	\$30,770,893	\$226,054,491



## FY2020-FY2024 FORECAST

DoTH's project costs typically occur over several years. The Budget Book includes a five-year forecast of revenues and expenditures to enable more accurate financial management and planning.

The Cook County Board of Commissioners authorizes only FY2020 expenditures however, and as such, a constrained FY2020 budget is provided. Revenues and expenditures for the fiscal years 2021-2024 period are shown for planning purposes and therefore are not subject to fiscal constraint. Cook County DoTH's five-year expenditures currently exceed its projected five-year revenues by a total of \$361.6 million. Should additional revenues not be obtained to eliminate this funding gap, projects will be postponed until the financial resources have been secured.

Over-programming of infrastructure projects in future years is common practice in the transportation industry. There may be many unforeseen circumstances that may take up an unknown duration of time inherent to major capital projects because of their complex scopes. Projects are advanced to construction based on the readiness of bid documents, securing of all land required for full construction of the project, coordination of adjacent improvements and utility relocations by other agencies, permits, environmental mitigation, and availability of annual appropriations at state and local levels. Should a project be delayed by any of these causes, another project in the five-year program may be advanced in its place.

### FIVE-YEAR REVENUE PROJECTIONS

The five-year revenue projections for the fiscal years 2020-2024 period total \$469.6 million, and the mix of revenue sources is projected to remain roughly the same as is projected for FY2020. MFT revenues available for capital projects (that is to say, those remaining after operations expenditures and debt service payments) are projected to represent about two-fifths of total revenues for DoTH's capital improvement program, accounting for \$199.5 million, or 42.5% of the total. Grants are expected to make up a significant share of total revenues at \$168.9 million or 36.0%. Local reimbursements are expected to total \$98.4 million, or 20.9% of the total, and township MFT allotments and interest from investments make up \$2.2 million (0.5%) and \$0.6 million (0.1%), respectively. No transfers or carry-over balances are assumed in the five-year projections.

Revenue Source	FY2020	FY2021	FY2022	FY2023	FY2024	Total
Annual MFT for CIP	42,068,198	39,345,475	39,346,725	39,348,350	39,346,350	199,455,098
Township MFT	435,900	435,900	435,900	435,900	435,900	2,179,500
Federal/State Grants	59,209,577	26,598,624	62,831,510	7,220,000	13,072,400	168,932,111
Local Reimbursements	31,360,902	24,593,252	29,545,636	10,080,148	2,861,780	98,441,718
Interest	126,000	126,000	126,000	126,000	126,000	630,000
<b>Total</b>	<b>\$133,200,576</b>	<b>\$91,099,251</b>	<b>\$132,285,771</b>	<b>\$57,210,398</b>	<b>\$55,842,430</b>	<b>\$469,638,426</b>

*Table 3: Five-year revenue projections by funding source, excluding carryovers of MFT fund balances, remaining 2012 Sales Tax Bond proceeds, and township fund balance.*

Responding to structural challenges to the long-term sustainability of the MFT as a revenue source, this year, the State of Illinois legislature doubled Motor Fuel Tax rates from 19 cents per gallon for gasoline to 38 cents per gallon. This is the first Motor Fuel Tax increase since the 1990's, and the tax will now be tied to the Consumer Price Index in the future, meaning that the tax will increase to keep pace with inflation. This historic increase took place on July 1, 2019, and it is estimated that the new tax revenue will generate approximately \$595 million statewide in FY2020. This additional revenue will be disbursed to local agencies via the State's Motor Fuel Tax formula and allow for increased transportation investments in the region.

For the purposes of developing this forecast, however, DoTH has projected annual MFT allotments to reflect previous allotment levels at \$97.0 million throughout the planning period. The remaining revenue estimates are based on project-specific grant agreements and intergovernmental agreements for local reimbursements.

**FIVE YEAR EXPENDITURE PROJECTIONS**

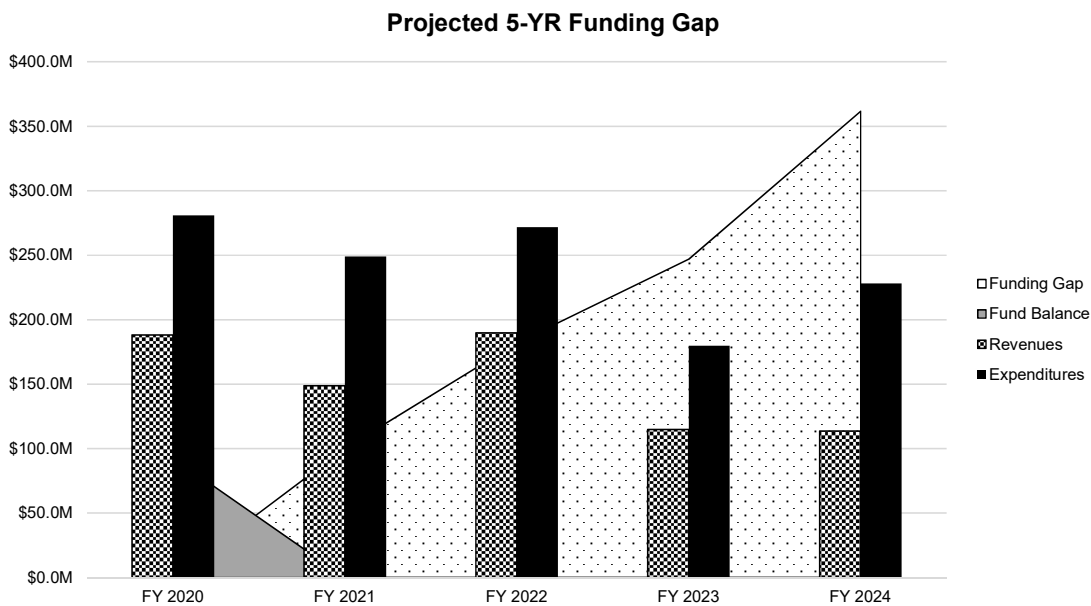
The five-year expenditure projections for the fiscal years 2020-2024 total \$924.1 million. Similar to the expenditure mix expected in FY2020, about 72.5% of expenditures are allocated to construction projects. Planning and preliminary engineering projects are predicted to account for 6.2% of expenditures, design engineering is 13.4%, and right of way and maintenance are 1.5%, and 6.4%, respectively.

Construction expenditures are forecasted to be highest in 2020, with \$167.3 million in construction expenditures to advance major projects like County Line Road, Lake Cook Road, and Touhy Avenue. Construction expenditures fall to about \$75.8 million by FY2023, but as projects that are projected to complete preliminary phases move into the construction phase in 2024, construction expenditures are expected to nearly double to \$140.4 million by FY2024.

For planning purposes, projected revenues and expenditures are compared over the fiscal years 2020-2024 period, illustrating a substantial \$361.6 million funding gap. This gap will be offset by the Rebuild Illinois Capital Financing Program Act of 2019 revenue and DoTH will continue to aggressively pursue grant opportunities and actively manage its program in accordance with Connecting Cook County.

Phase	FY2020	FY2021	FY2022	FY2023	FY2024	Total
Planning & Prelim. Engineering	18,452,069	20,623,313	10,170,000	4,410,000	3,650,000	57,305,382
Design Engineering	20,247,262	20,133,722	40,844,312	28,635,267	13,988,113	123,848,676
Right-of-Way	6,343,097	2,898,060	2,006,400	1,808,000	1,000,000	14,055,557
Construction	167,327,817	136,728,407	149,795,943	75,883,227	140,382,035	670,117,429
Maintenance	13,684,246	10,865,515	11,343,015	11,393,015	11,455,515	58,741,306
<b>Total</b>	<b>\$226,054,491</b>	<b>\$191,249,017</b>	<b>\$214,159,670</b>	<b>\$122,129,509</b>	<b>\$170,475,663</b>	<b>\$924,068,350</b>

Table 4 BB-058, FY2020-2024 Total expenditures by Task



COOK COUNTY DEPARTMENT OF TRANSPORTATION AND HIGHWAYS FY2020 CAPITALIZABLE PROJECTS

Project Name	Primary Work Type	FY2020	FY2021	FY2022	FY2023	FY2024	Est. Total Cost	County Funding	Outside Funding
<b>Project Tasks</b>									
Design Engineering	Preservation	85,000	-	-	-	-	85,000	85,000	-
Construction	Preservation	113,091	-	-	-	-	113,091	113,091	-
<b>Total Project Cost</b>		<b>\$198,091</b>					<b>\$198,091</b>	<b>\$198,091</b>	<b>\$0</b>
<b>Project Tasks</b>									
Planning & Prelim. Engineering	Modernization	43,671	-	-	-	-	43,671	43,671	-
Design Engineering	Modernization	-	900,000	-	-	-	900,000	900,000	-
Right-of-Way	Modernization	-	-	620,000	-	-	620,000	620,000	-
Construction	Modernization	-	-	-	4,950,000	-	9,900,000	9,900,000	-
<b>Total Project Cost</b>		<b>\$43,671</b>	<b>\$900,000</b>	<b>\$620,000</b>	<b>\$4,950,000</b>	<b>\$4,950,000</b>	<b>\$11,463,671</b>	<b>\$11,463,671</b>	<b>\$0</b>
<b>Project Tasks</b>									
Construction	Preservation	20,000	-	-	-	-	20,000	20,000	-
<b>Total Project Cost</b>		<b>\$20,000</b>					<b>\$20,000</b>	<b>\$20,000</b>	<b>\$0</b>
<b>Project Tasks</b>									
Design Engineering	Modernization	1,000,000	1,000,000	500,000	-	-	2,500,000	2,500,000	-
<b>Total Project Cost</b>		<b>\$1,000,000</b>	<b>\$1,000,000</b>	<b>\$500,000</b>			<b>\$2,500,000</b>	<b>\$2,500,000</b>	<b>\$0</b>
<b>Project Tasks</b>									
Design Engineering	Modernization	1,000,000	1,204,500	-	-	-	2,204,500	2,204,500	-
<b>Total Project Cost</b>		<b>\$1,000,000</b>	<b>\$1,204,500</b>				<b>\$2,204,500</b>	<b>\$2,204,500</b>	<b>\$0</b>
<b>Project Tasks</b>									
Design Engineering	Modernization	1,000,000	1,000,000	400,000	-	-	2,400,000	2,400,000	-
<b>Total Project Cost</b>		<b>\$1,000,000</b>	<b>\$1,000,000</b>	<b>\$400,000</b>			<b>\$2,400,000</b>	<b>\$2,400,000</b>	<b>\$0</b>
<b>Project Tasks</b>									
Design Engineering	Modernization	250,000	50,000	50,000	-	-	350,000	350,000	-
<b>Total Project Cost</b>		<b>\$250,000</b>	<b>\$50,000</b>	<b>\$50,000</b>			<b>\$350,000</b>	<b>\$350,000</b>	<b>\$0</b>
<b>Project Tasks</b>									
Construction	Expansion	-	-	6,993,991	6,993,991	-	13,987,982	13,987,982	-
<b>Total Project Cost</b>				<b>\$6,993,991</b>	<b>\$6,993,991</b>		<b>\$13,987,982</b>	<b>\$13,987,982</b>	<b>\$0</b>
<b>Project Tasks</b>									
Design Engineering	Expansion	-	50,000	-	-	-	50,000	50,000	-
Right-of-Way	Expansion	400,000	405,600	-	-	-	805,600	805,600	-
Construction	Expansion	-	-	1,828,268	-	-	1,828,268	1,828,268	-
<b>Total Project Cost</b>		<b>\$400,000</b>	<b>\$485,600</b>	<b>\$1,828,268</b>			<b>\$2,683,868</b>	<b>\$2,683,868</b>	<b>\$0</b>
<b>Project Tasks</b>									
Design Engineering	Expansion	50,000	40,000	35,000	10,000	-	135,000	135,000	-
<b>Total Project Cost</b>		<b>\$50,000</b>	<b>\$40,000</b>	<b>\$35,000</b>	<b>\$10,000</b>		<b>\$135,000</b>	<b>\$135,000</b>	<b>\$0</b>
<b>Project Tasks</b>									
Right-of-Way	Expansion	1,623,000	-	-	-	-	1,623,000	324,600	1,298,400
<b>Total Project Cost</b>		<b>\$1,623,000</b>					<b>\$1,623,000</b>	<b>\$324,600</b>	<b>\$1,298,400</b>
<b>Project Tasks</b>									
Right-of-Way	Expansion	25,000	-	-	-	-	25,000	13,000	12,000
<b>Total Project Cost</b>		<b>\$25,000</b>					<b>\$25,000</b>	<b>\$13,000</b>	<b>\$12,000</b>
<b>Project Tasks</b>									
Planning & Prelim. Engineering	Modernization	400,000	400,000	-	-	-	800,000	800,000	-
<b>Total Project Cost</b>		<b>\$400,000</b>	<b>\$400,000</b>				<b>\$800,000</b>	<b>\$800,000</b>	<b>\$0</b>
<b>Project Tasks</b>									

COOK COUNTY DEPARTMENT OF TRANSPORTATION AND HIGHWAYS FY2020 CAPITALIZABLE PROJECTS

Project Name	Primary Work Type	FY2020	FY2021	FY2022	FY2023	FY2024	Est. Total Cost	County Funding	Outside Funding
Planning & Prelim. Engineering		400,348	322,639	-	-	-	722,987	722,987	-
<b>Total Project Cost</b>		<b>\$400,348</b>	<b>\$322,639</b>				<b>\$722,987</b>	<b>\$722,987</b>	<b>\$0</b>
PRELIM ENG VARIOUS 3 14-PESV-03-ES	Modernization								
Planning & Prelim. Engineering		427,706	427,706	-	-	-	855,412	855,412	-
<b>Total Project Cost</b>		<b>\$427,706</b>	<b>\$427,706</b>				<b>\$855,412</b>	<b>\$855,412</b>	<b>\$0</b>
QUENTIN ROAD 05-16246-10-ES	Modernization								
Planning & Prelim. Engineering		505,140	-	-	-	-	505,140	505,140	-
<b>Total Project Cost</b>		<b>\$505,140</b>					<b>\$505,140</b>	<b>\$505,140</b>	<b>\$0</b>
ROSELLE RD C 14-W6039-02-TL	Modernization								
Construction		15,965	-	-	-	-	15,965	11,987	3,978
<b>Total Project Cost</b>		<b>\$15,965</b>					<b>\$15,965</b>	<b>\$11,987</b>	<b>\$3,978</b>
SHOE FACTORY RD 06-A6202-01-EG	Modernization								
Design Engineering		130,585	-	-	-	-	130,585	130,585	-
<b>Total Project Cost</b>		<b>\$130,585</b>					<b>\$130,585</b>	<b>\$130,585</b>	<b>\$0</b>
TOUHY AVE A 13-A8730-02-SW	Modernization								
Construction		192,000	-	-	-	-	192,000	192,000	-
<b>Total Project Cost</b>		<b>\$192,000</b>					<b>\$192,000</b>	<b>\$192,000</b>	<b>\$0</b>
TOPOGRAPHIC SURVEY 16-6SURV-00-ES	Modernization								
Design Engineering		150,000	100,000	-	-	-	250,000	250,000	-
<b>Total Project Cost</b>		<b>\$150,000</b>	<b>\$100,000</b>				<b>\$250,000</b>	<b>\$250,000</b>	<b>\$0</b>
LAKE COOK ROAD 14-A5015-03-RP	Expansion								
Right-of-Way		10,000	-	-	-	-	10,000	10,000	-
Construction		27,550,148	19,206,352	1,339,616	-	-	48,096,116	27,824,116	20,272,000
<b>Total Project Cost</b>		<b>\$27,560,148</b>	<b>\$19,206,352</b>	<b>\$1,339,616</b>			<b>\$48,106,116</b>	<b>\$27,834,116</b>	<b>\$20,272,000</b>
BUSSE ROAD 16-W7141-00-PV	Modernization								
Design Engineering		350,000	350,000	30,000	-	-	730,000	730,000	-
Right-of-Way		146,000	438,000	146,000	-	-	730,000	730,000	-
Construction		-	-	2,863,500	6,681,500	-	9,545,000	9,545,000	-
<b>Total Project Cost</b>		<b>\$496,000</b>	<b>\$788,000</b>	<b>\$176,000</b>	<b>\$2,863,500</b>	<b>\$6,681,500</b>	<b>\$11,005,000</b>	<b>\$11,005,000</b>	<b>\$0</b>
SANDERS ROAD 16-W2444-00-PV	Modernization								
Design Engineering		100,000	370,000	370,000	-	-	840,000	840,000	-
Right-of-Way		-	45,000	45,000	-	-	90,000	90,000	-
Construction		-	-	1,063,750	9,573,750	-	10,637,500	10,637,500	-
<b>Total Project Cost</b>		<b>\$100,000</b>	<b>\$415,000</b>	<b>\$415,000</b>	<b>\$1,063,750</b>	<b>\$9,573,750</b>	<b>\$11,567,500</b>	<b>\$11,567,500</b>	<b>\$0</b>
TOUHY AVENUE 15-34117-01-RP	Expansion								
Construction		898,139	834,735	2,552,584	-	-	4,285,458	4,285,458	-
<b>Total Project Cost</b>		<b>\$898,139</b>	<b>\$834,735</b>	<b>\$2,552,584</b>			<b>\$4,285,458</b>	<b>\$4,285,458</b>	<b>\$0</b>
175TH STREET 17-86125-00-EG	Modernization								
Design Engineering		200,000	32,562	-	-	-	232,562	232,562	-
Right-of-Way		100,000	-	-	-	-	100,000	100,000	-
<b>Total Project Cost</b>		<b>\$300,000</b>	<b>\$32,562</b>				<b>\$332,562</b>	<b>\$332,562</b>	<b>\$0</b>
PPRP S - 2017 C 16-PPRRS-00-PV	Preservation								
Construction		51,572	-	-	-	-	51,572	51,572	-
<b>Total Project Cost</b>		<b>\$51,572</b>					<b>\$51,572</b>	<b>\$51,572</b>	<b>\$0</b>
HAPP ROAD 16-W4044-00-FP	Modernization								
Planning & Prelim. Engineering		10,632	-	-	-	-	10,632	10,632	-
Design Engineering		-	144,000	240,000	96,000	-	480,000	480,000	-

COOK COUNTY DEPARTMENT OF TRANSPORTATION AND HIGHWAYS FY2020 CAPITALIZABLE PROJECTS

Project Name	Primary Work Type	FY2020	FY2021	FY2022	FY2023	FY2024	Est. Total Cost	County Funding	Outside Funding
Right-of-Way Construction			27,000	45,000	18,000	-	90,000	90,000	-
<b>Total Project Cost</b>									
PULASKI ROAD 16-W4312-00-EG	Modernization	\$10,632	\$171,000	\$285,000	\$114,000	\$1,380,000	\$1,960,632	\$1,960,632	\$0
Project Tasks									
Planning & Prelim. Engineering		1,120,000	1,120,000	460,000	-	-	2,700,000	2,700,000	-
Design Engineering		-	-	500,000	500,000	2,000,000	2,500,000	2,500,000	-
<b>Total Project Cost</b>									
DESIGN ENG VAR 17-8DESV-00-EG	Modernization	\$1,120,000	\$1,120,000	\$460,000	\$500,000	\$2,000,000	\$5,200,000	\$5,200,000	\$0
Project Tasks									
Design Engineering		1,000,000	800,000	200,000	-	-	2,000,000	2,000,000	-
<b>Total Project Cost</b>									
SHOE FACTORY RD 16-A6202-00-PV	Modernization	\$1,000,000	\$800,000	\$200,000	-	-	\$2,000,000	\$2,000,000	\$0
Project Tasks									
Construction		-	6,462,028	-	-	-	6,462,028	6,462,028	-
<b>Total Project Cost</b>									
PLAINFIELD ROAD 16-B3719-00-EG	Modernization	-	\$6,462,028	-	-	-	\$6,462,028	\$6,462,028	\$0
Project Tasks									
Planning & Prelim. Engineering		800,000	800,000	300,000	-	-	1,900,000	1,900,000	-
Design Engineering		-	-	360,000	360,000	1,440,000	1,800,000	1,800,000	-
<b>Total Project Cost</b>									
LAKE COOK ROAD 17-A5022-00-BR	Preservation	\$800,000	\$800,000	\$300,000	\$360,000	\$1,440,000	\$3,700,000	\$3,700,000	\$0
Project Tasks									
Construction		600,000	125,000	-	-	-	725,000	725,000	-
<b>Total Project Cost</b>									
GEOTECH ENGINEERING 16-6SOIL-00-ES	Modernization	\$600,000	\$125,000	-	-	-	\$725,000	\$725,000	\$0
Project Tasks									
Design Engineering		100,000	100,000	50,000	-	-	250,000	250,000	-
<b>Total Project Cost</b>									
DESIGN ENG 17-8DESV-01-EG	Modernization	\$100,000	\$100,000	\$50,000	-	-	\$250,000	\$250,000	\$0
Project Tasks									
Design Engineering		700,000	886,902	-	-	-	1,586,902	1,586,902	-
<b>Total Project Cost</b>									
CONSTRUCTION ENGINEERING INSPECTION SERVICES CE 16-8CEGN-00-EG	Modernization	\$700,000	\$886,902	-	-	-	\$1,586,902	\$1,586,902	\$0
Project Tasks									
Construction		750,000	-	-	-	-	750,000	750,000	-
<b>Total Project Cost</b>									
BARTLETT ROAD 17-A4740-00-BR	Preservation	\$750,000	-	-	-	-	\$750,000	\$750,000	\$0
Project Tasks									
Construction		75,000	-	-	-	-	75,000	75,000	-
<b>Total Project Cost</b>									
CENTRAL RD C 16-A6110-00-RP	Expansion	\$75,000	-	-	-	-	\$75,000	\$75,000	\$0
Project Tasks									
Construction		70,757	-	-	-	-	70,757	63,844	6,913
<b>Total Project Cost</b>									
KEDZIE AVENUE 16-W4506-00-EG	Modernization	\$70,757	-	-	-	-	\$70,757	\$63,844	\$6,913
Project Tasks									
Planning & Prelim. Engineering		-	720,000	720,000	360,000	-	1,800,000	1,320,000	480,000
Design Engineering		-	-	-	-	320,000	320,000	320,000	-
<b>Total Project Cost</b>									
OLD ORCHARD ROAD 17-A8327-00-PV	Expansion	\$720,000	\$720,000	\$270,000	\$360,000	\$320,000	\$2,120,000	\$1,640,000	\$480,000
Project Tasks									
Construction		-	-	3,416,000	3,416,000	-	6,832,000	1,952,000	4,880,000
<b>Total Project Cost</b>									
CAL SAG BRIDGES 18-CSSTS-00-BR	Preservation	\$3,416,000	\$3,416,000	-	-	-	\$6,832,000	\$1,952,000	\$4,880,000
Project Tasks									
Construction		2,000,000	1,000,000	-	-	-	3,000,000	3,000,000	-
<b>Total Project Cost</b>									
QCOA AND MATERIAL TESTING CE 17-8TEST-00-EG	Modernization	\$2,000,000	\$1,000,000	-	-	-	\$3,000,000	\$3,000,000	\$0
Project Tasks									
Construction		500,000	-	-	-	-	500,000	500,000	-

COOK COUNTY DEPARTMENT OF TRANSPORTATION AND HIGHWAYS FY2020 CAPITALIZABLE PROJECTS

Project Name	Primary Work Type	FY2020	FY2021	FY2022	FY2023	FY2024	Est. Total Cost	County Funding	Outside Funding
<b>Total Project Cost</b>		<b>\$500,000</b>					<b>\$500,000</b>	<b>\$500,000</b>	<b>\$0</b>
<b>Project Tasks</b>									
Right-of-Way	Expansion	156,800	-	-	-	-	156,800	156,800	-
Construction		-	912,495	-	-	-	912,495	121,666	790,829
<b>Total Project Cost</b>		<b>\$156,800</b>	<b>\$912,495</b>				<b>\$1,069,295</b>	<b>\$278,466</b>	<b>\$790,829</b>
<b>Project Tasks</b>									
Planning & Prelim. Engineering	Modernization	12,000	-	-	-	-	12,000	12,000	-
Design Engineering		-	18,000	6,000	-	-	24,000	24,000	-
Right-of-Way		-	75,000	25,000	-	-	100,000	100,000	-
Construction		-	-	140,000	140,000	-	280,000	280,000	-
<b>Total Project Cost</b>		<b>\$12,000</b>	<b>\$83,000</b>	<b>\$171,000</b>	<b>\$140,000</b>		<b>\$416,000</b>	<b>\$416,000</b>	<b>\$0</b>
<b>Project Tasks</b>									
Planning & Prelim. Engineering	Modernization	800,000	1,400,000	1,000,000	-	-	3,200,000	3,200,000	-
<b>Total Project Cost</b>		<b>\$800,000</b>	<b>\$1,400,000</b>	<b>\$1,000,000</b>			<b>\$3,200,000</b>	<b>\$3,200,000</b>	<b>\$0</b>
<b>Project Tasks</b>									
Planning & Prelim. Engineering	Modernization	800,000	1,400,000	1,000,000	-	-	3,200,000	3,200,000	-
<b>Total Project Cost</b>		<b>\$800,000</b>	<b>\$1,400,000</b>	<b>\$1,000,000</b>			<b>\$3,200,000</b>	<b>\$3,200,000</b>	<b>\$0</b>
<b>Project Tasks</b>									
Design Engineering	Modernization	10,000	-	-	-	-	10,000	10,000	-
Right-of-Way		325,000	-	-	-	-	325,000	325,000	-
Construction		-	453,030	-	-	-	453,030	453,030	-
<b>Total Project Cost</b>		<b>\$335,000</b>	<b>\$453,030</b>				<b>\$788,030</b>	<b>\$788,030</b>	<b>\$0</b>
<b>Project Tasks</b>									
Construction	Expansion	10,685,910	1,018,049	-	-	-	11,703,959	240,000	11,463,959
<b>Total Project Cost</b>		<b>\$10,696,810</b>	<b>\$1,018,049</b>				<b>\$11,703,959</b>	<b>\$240,000</b>	<b>\$11,463,959</b>
<b>Project Tasks</b>									
Construction	Expansion	4,153,331	461,482	-	-	-	4,614,813	22,758	4,592,055
<b>Total Project Cost</b>		<b>\$4,153,331</b>	<b>\$461,482</b>				<b>\$4,614,813</b>	<b>\$22,758</b>	<b>\$4,592,055</b>
<b>Project Tasks</b>									
Design Engineering	Preservation	250,000	250,000	250,000	-	-	750,000	750,000	-
<b>Total Project Cost</b>		<b>\$250,000</b>	<b>\$250,000</b>	<b>\$250,000</b>			<b>\$750,000</b>	<b>\$750,000</b>	<b>\$0</b>
<b>Project Tasks</b>									
Planning & Prelim. Engineering	Modernization	100,000	75,000	-	-	-	175,000	175,000	-
Design Engineering		-	-	75,000	75,000	-	150,000	150,000	-
Construction		-	-	-	2,450,000	-	2,450,000	2,450,000	-
<b>Total Project Cost</b>		<b>\$100,000</b>	<b>\$75,000</b>	<b>\$75,000</b>	<b>\$75,000</b>	<b>\$2,450,000</b>	<b>\$2,775,000</b>	<b>\$2,775,000</b>	<b>\$0</b>
<b>Project Tasks</b>									
Planning & Prelim. Engineering	Modernization	125,000	125,000	-	-	-	250,000	250,000	-
Design Engineering		-	-	100,000	100,000	-	200,000	200,000	-
Construction		-	-	-	3,400,000	-	3,400,000	3,400,000	-
<b>Total Project Cost</b>		<b>\$125,000</b>	<b>\$125,000</b>	<b>\$100,000</b>	<b>\$100,000</b>	<b>\$3,400,000</b>	<b>\$3,850,000</b>	<b>\$3,850,000</b>	<b>\$0</b>
<b>Project Tasks</b>									
Construction	Modernization	-	-	-	-	-	-	-	-

COOK COUNTY DEPARTMENT OF TRANSPORTATION AND HIGHWAYS FY2020 CAPITALIZABLE PROJECTS

Project Name	Primary Work Type	FY2020	FY2021	FY2022	FY2023	FY2024	Est. Total Cost	County Funding	Outside Funding
Planning & Prelim. Engineering		240,000	240,000	140,000	-	-	620,000	620,000	-
Design Engineering		-	-	-	200,000	-	200,000	200,000	-
Construction		-	-	-	-	6,600,000	6,600,000	6,600,000	-
<b>Total Project Cost</b>		<b>\$240,000</b>	<b>\$240,000</b>	<b>\$140,000</b>	<b>\$200,000</b>	<b>\$6,600,000</b>	<b>\$7,420,000</b>	<b>\$7,420,000</b>	<b>\$0</b>
<b>MEACHAM AVE 18-V6438-00-EG</b>	<b>Modernization</b>								
Planning & Prelim. Engineering		125,000	150,000	-	-	-	275,000	275,000	-
Design Engineering		-	-	125,000	125,000	-	250,000	250,000	-
Construction		-	-	-	-	3,950,000	3,950,000	3,950,000	-
<b>Total Project Cost</b>		<b>\$125,000</b>	<b>\$150,000</b>	<b>\$125,000</b>	<b>\$125,000</b>	<b>\$3,950,000</b>	<b>\$4,475,000</b>	<b>\$4,475,000</b>	<b>\$0</b>
<b>PPRP SOUTH 2019 C 19-PPRPS-00-PV</b>	<b>Preservation</b>								
Construction		440,000	-	-	-	-	440,000	440,000	-
<b>Total Project Cost</b>		<b>\$440,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>\$440,000</b>	<b>\$440,000</b>	<b>\$0</b>
<b>EAST LAKE AVE 18-A5924-00-EG</b>	<b>Modernization</b>								
Planning & Prelim. Engineering		95,000	95,000	-	-	-	190,000	190,000	-
Design Engineering		-	-	125,000	125,000	-	250,000	250,000	-
Construction		-	-	-	-	2,650,000	2,650,000	2,650,000	-
<b>Total Project Cost</b>		<b>\$95,000</b>	<b>\$95,000</b>	<b>\$125,000</b>	<b>\$125,000</b>	<b>\$2,650,000</b>	<b>\$3,090,000</b>	<b>\$3,090,000</b>	<b>\$0</b>
<b>WEST LAKE AVENUE 19-A5918-00-PV</b>	<b>Preservation</b>								
Construction		6,290,756	1,572,689	-	-	-	7,863,445	7,863,445	-
<b>Total Project Cost</b>		<b>\$6,290,756</b>	<b>\$1,572,689</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>\$7,863,445</b>	<b>\$7,863,445</b>	<b>\$0</b>
<b>LAKE COOK ROAD 18-A5019-00-BR</b>	<b>Preservation</b>								
Construction		243,960	-	-	-	-	243,960	243,960	-
<b>Total Project Cost</b>		<b>\$243,960</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>\$243,960</b>	<b>\$243,960</b>	<b>\$0</b>
<b>CRAWFORD AVENUE 18-W4339-00-EG</b>	<b>Preservation</b>								
Planning & Prelim. Engineering		500,000	400,000	-	-	-	900,000	900,000	-
Design Engineering		-	-	500,000	-	-	500,000	500,000	-
Construction		-	-	-	-	13,800,000	13,800,000	13,800,000	-
<b>Total Project Cost</b>		<b>\$500,000</b>	<b>\$400,000</b>	<b>\$500,000</b>	<b>-</b>	<b>\$13,800,000</b>	<b>\$15,200,000</b>	<b>\$15,200,000</b>	<b>\$0</b>
<b>TRAFFIC ENGINEERING SERVICES 19-TCIDS-00-ES</b>	<b>Modernization</b>								
Planning & Prelim. Engineering		375,000	400,000	400,000	400,000	400,000	1,975,000	1,975,000	-
<b>Total Project Cost</b>		<b>\$375,000</b>	<b>\$400,000</b>	<b>\$400,000</b>	<b>\$400,000</b>	<b>\$400,000</b>	<b>\$1,975,000</b>	<b>\$1,975,000</b>	<b>\$0</b>
<b>CENTRAL AVE C-ER 19-W3924-00-BR</b>	<b>Preservation</b>								
Construction		15,100	-	-	-	-	15,100	15,100	-
<b>Total Project Cost</b>		<b>\$15,100</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>\$15,100</b>	<b>\$15,100</b>	<b>\$0</b>
<b>KEDZIE AVE BRIDGE C-JOC 19-W4612-00-BR</b>	<b>Preservation</b>								
Construction		22,500	-	-	-	-	22,500	22,500	-
<b>Total Project Cost</b>		<b>\$22,500</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>\$22,500</b>	<b>\$22,500</b>	<b>\$0</b>
<b>BUFFALO GROVE RD C-JOC</b>	<b>Preservation</b>								
Construction		40,000	-	-	-	-	40,000	40,000	-
<b>Total Project Cost</b>		<b>\$40,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>\$40,000</b>	<b>\$40,000</b>	<b>\$0</b>
<b>151ST STREET OVER BOCA RIO DITCH</b>	<b>Modernization</b>								
Construction		-	202,100	-	-	-	202,100	20,300	181,800
<b>Total Project Cost</b>		<b>-</b>	<b>\$202,100</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>\$202,100</b>	<b>\$20,300</b>	<b>\$181,800</b>
<b>175TH STREET</b>	<b>Modernization</b>								
Construction		-	9,680,000	2,420,000	-	-	12,100,000	12,100,000	-
<b>Total Project Cost</b>		<b>-</b>	<b>\$9,680,000</b>	<b>\$2,420,000</b>	<b>-</b>	<b>-</b>	<b>\$12,100,000</b>	<b>\$12,100,000</b>	<b>\$0</b>



COOK COUNTY DEPARTMENT OF TRANSPORTATION AND HIGHWAYS FY2020 CAPITALIZABLE PROJECTS

Project Tasks	Project Name	Primary Work Type	FY2020	FY2021	FY2022	FY2023	FY2024	Est. Total Cost	County Funding	Outside Funding
Construction	2019 VARIOUS DRAINAGE REPAIRS 19-VDREP-00-DR	Preservation	1,080,000	120,000	-	-	-	1,200,000	1,200,000	-
<b>Total Project Cost</b>			<b>\$1,080,000</b>	<b>\$120,000</b>	-	-	-	<b>\$1,200,000</b>	<b>\$1,200,000</b>	<b>\$0</b>
Construction	2019 VARIOUS PAVEMENT REPAIRS 19-VPREP-00-PV	Preservation	1,530,000	170,000	-	-	-	1,700,000	1,700,000	-
<b>Total Project Cost</b>			<b>\$1,530,000</b>	<b>\$170,000</b>	-	-	-	<b>\$1,700,000</b>	<b>\$1,700,000</b>	<b>\$0</b>
Construction	87TH STREET & ROBERTS ROAD	Modernization	-	6,555,000	-	-	-	6,555,000	6,555,000	-
<b>Total Project Cost</b>			-	<b>\$6,555,000</b>	-	-	-	<b>\$6,555,000</b>	<b>\$6,555,000</b>	<b>\$0</b>
Construction	87TH STREET OVER BOCT RAILROAD	Modernization	-	2,250,000	750,000	-	-	3,000,000	3,000,000	-
<b>Total Project Cost</b>			-	<b>\$2,250,000</b>	<b>\$750,000</b>	-	-	<b>\$3,000,000</b>	<b>\$3,000,000</b>	<b>\$0</b>
Right-of-Way	88TH/CORK AVE 19-W3019-00-PV	Expansion	577,410	-	-	-	-	577,410	-	577,410
Construction			8,266,900	-	-	-	-	16,533,800	-	16,533,800
<b>Total Project Cost</b>			<b>\$577,410</b>	<b>\$8,266,900</b>	<b>\$8,266,900</b>	-	-	<b>\$17,111,210</b>	<b>\$0</b>	<b>\$17,111,210</b>
Construction	BARRYPOINT RD	Preservation	180,000	140,000	-	-	-	320,000	320,000	-
<b>Total Project Cost</b>			<b>\$180,000</b>	<b>\$140,000</b>	-	-	-	<b>\$320,000</b>	<b>\$320,000</b>	<b>\$0</b>
Planning & Prelim. Engineering	CENTRAL AVE OVER SANITARY & SHIPPING CANAL	Modernization	400,000	200,000	-	-	-	600,000	600,000	-
Design Engineering			-	500,000	1,500,000	-	-	2,000,000	2,000,000	-
Construction			-	-	-	22,000,000	-	22,000,000	22,000,000	-
<b>Total Project Cost</b>			<b>\$400,000</b>	<b>\$200,000</b>	<b>\$500,000</b>	<b>\$1,500,000</b>	<b>\$22,000,000</b>	<b>\$24,600,000</b>	<b>\$24,600,000</b>	<b>\$0</b>
Construction	CONSTRUCTION ENGINEERING VARIOUS 2020	Modernization	-	1,000,000	1,000,000	1,000,000	-	4,000,000	4,000,000	-
<b>Total Project Cost</b>			-	<b>\$1,000,000</b>	<b>\$1,000,000</b>	<b>\$1,000,000</b>	-	<b>\$4,000,000</b>	<b>\$4,000,000</b>	<b>\$0</b>
Planning & Prelim. Engineering	COUNTY LINE ROAD 14-6PESV-03-ES	Modernization	200,000	-	-	-	-	200,000	200,000	-
<b>Total Project Cost</b>			<b>\$200,000</b>	-	-	-	-	<b>\$200,000</b>	<b>\$200,000</b>	<b>\$0</b>
Construction	EAST LAKE AVE AT CN&W RAILROAD	Preservation	-	470,000	-	-	-	470,000	470,000	-
<b>Total Project Cost</b>			-	<b>\$470,000</b>	-	-	-	<b>\$470,000</b>	<b>\$470,000</b>	<b>\$0</b>
Construction	EAST LAKE AVE AT SOO LINE RAILROAD	Preservation	-	700,000	-	-	-	700,000	700,000	-
<b>Total Project Cost</b>			-	<b>\$700,000</b>	-	-	-	<b>\$700,000</b>	<b>\$700,000</b>	<b>\$0</b>
Design Engineering	ELECTRICAL ENGINEERING DESIGN SERVICES	Modernization	-	100,000	200,000	200,000	-	500,000	500,000	-
<b>Total Project Cost</b>			-	<b>\$100,000</b>	<b>\$200,000</b>	<b>\$200,000</b>	-	<b>\$500,000</b>	<b>\$500,000</b>	<b>\$0</b>
Construction	GERMAN CHURCH RD OVER FLAG CREEK	Preservation	-	480,000	240,000	-	-	720,000	720,000	-
<b>Total Project Cost</b>			-	<b>\$480,000</b>	<b>\$240,000</b>	-	-	<b>\$720,000</b>	<b>\$720,000</b>	<b>\$0</b>
Construction	HINTZ RD OVER WHEELING DRAINAGE DITCH	Preservation	-	400,000	160,000	-	-	560,000	560,000	-
<b>Total Project Cost</b>			-	<b>\$400,000</b>	<b>\$160,000</b>	-	-	<b>\$560,000</b>	<b>\$560,000</b>	<b>\$0</b>
Design Engineering	KEDZIE AT 139TH 2016 HSIP	Modernization	-	100,000	-	-	-	100,000	100,000	-
Construction			-	660,000	-	-	-	660,000	585,588	74,412

COOK COUNTY DEPARTMENT OF TRANSPORTATION AND HIGHWAYS FY2020 CAPITALIZABLE PROJECTS

Project Name	Primary Work Type	FY2020	FY2021	FY2022	FY2023	FY2024	Est. Total Cost	County Funding	Outside Funding
<b>Total Project Cost</b>									
<b>Project Tasks</b>									
Design Engineering	Modernization	-	\$100,000	\$660,000	-	-	\$760,000	\$685,588	\$74,412
Construction		-	100,000	-	-	-	100,000	100,000	-
		-	-	660,000	-	-	660,000	585,588	74,412
<b>Total Project Cost</b>									
<b>Project Tasks</b>									
Design Engineering	Modernization	-	\$100,000	\$660,000	-	-	\$760,000	\$685,588	\$74,412
Construction		-	100,000	-	-	-	100,000	100,000	-
		-	-	660,000	-	-	660,000	627,870	32,130
<b>Total Project Cost</b>									
<b>Project Tasks</b>									
Construction	Modernization	-	\$100,000	\$660,000	-	-	\$760,000	\$727,870	\$32,130
		-	-	-	4,400,000	1,100,000	5,500,000	5,500,000	-
<b>Total Project Cost</b>									
<b>Project Tasks</b>									
Construction	Preservation	-	400,000	160,000	-	-	560,000	560,000	-
		-	\$400,000	\$160,000	-	-	\$560,000	\$560,000	\$0
<b>Total Project Cost</b>									
<b>Project Tasks</b>									
Design Engineering	Modernization	-	100,000	-	-	-	100,000	100,000	-
Construction		-	-	818,340	-	-	818,340	177,900	640,440
<b>Total Project Cost</b>									
<b>Project Tasks</b>									
Construction	Preservation	-	\$100,000	\$818,340	-	-	\$918,340	\$277,900	\$640,440
		-	3,000,000	-	-	-	15,000,000	15,000,000	-
<b>Total Project Cost</b>									
<b>Project Tasks</b>									
Construction	Preservation	-	\$3,000,000	\$12,000,000	-	-	\$15,000,000	\$15,000,000	\$0
		-	3,000,000	-	-	-	15,000,000	15,000,000	-
<b>Total Project Cost</b>									
<b>Project Tasks</b>									
Design Engineering	Modernization	-	\$3,000,000	\$12,000,000	-	-	\$15,000,000	\$15,000,000	\$0
Right-of-Way		-	1,400,000	1,000,000	-	-	2,400,000	2,400,000	-
Construction		-	-	790,000	-	-	790,000	790,000	-
		-	-	-	20,540,000	16,860,000	37,400,000	33,720,000	3,680,000
<b>Total Project Cost</b>									
<b>Project Tasks</b>									
Construction	Modernization	-	\$1,400,000	\$1,000,000	\$21,330,000	\$16,860,000	\$40,590,000	\$36,910,000	\$3,680,000
		-	100,000	-	-	-	100,000	100,000	-
		-	-	1,052,940	-	-	1,052,940	228,900	824,040
<b>Total Project Cost</b>									
<b>Project Tasks</b>									
Design Engineering	Modernization	-	\$100,000	\$1,052,940	-	-	\$1,152,940	\$328,900	\$824,040
Construction		-	100,000	-	-	-	100,000	100,000	-
		-	-	575,000	-	-	575,000	494,000	81,000
<b>Total Project Cost</b>									
<b>Project Tasks</b>									
Construction	Preservation	-	\$100,000	\$575,000	-	-	\$675,000	\$594,000	\$81,000
		-	1,240,000	-	-	-	6,200,000	6,200,000	-
<b>Total Project Cost</b>									
<b>Project Tasks</b>									
Construction	Preservation	-	\$4,960,000	\$1,240,000	-	-	\$6,200,000	\$6,200,000	\$0
		-	\$4,960,000	\$1,240,000	-	-	\$6,200,000	\$6,200,000	\$0
<b>Total Project Cost</b>									
<b>Project Tasks</b>									
Construction	Preservation	-	300,000	-	-	-	300,000	300,000	-
		-	\$300,000	-	-	-	\$300,000	\$300,000	\$0
<b>Total Project Cost</b>									
<b>Project Tasks</b>									
Construction	Preservation	-	20,000	-	-	-	20,000	20,000	-
		-	\$20,000	-	-	-	\$20,000	\$20,000	\$0
<b>Total Project Cost</b>									
<b>Project Tasks</b>									
Construction	Preservation	-	35,000	-	-	-	35,000	35,000	-

COOK COUNTY DEPARTMENT OF TRANSPORTATION AND HIGHWAYS FY2020 CAPITALIZABLE PROJECTS

Project Name	Primary Work Type	FY2020	FY2021	FY2022	FY2023	FY2024	Est. Total Cost	County Funding	Outside Funding
<b>Total Project Cost</b>								<b>\$35,000</b>	<b>\$0</b>
<b>Project Tasks</b>									
Construction	Modemization	-	817,000	-	-	-	817,000	817,000	-
<b>Total Project Cost</b>			<b>\$817,000</b>				<b>\$817,000</b>	<b>\$817,000</b>	<b>\$0</b>
<b>Project Tasks</b>									
Planning & Prelim. Engineering	Modemization	56,000	-	-	-	-	56,000	23,000	33,000
Design Engineering		184,350	737,300	-	-	-	921,650	718,887	202,763
Right-of-Way		99,000	99,000	-	-	-	198,000	154,440	43,560
Construction		-	-	10,599,000	-	-	10,599,000	8,267,220	2,331,780
<b>Total Project Cost</b>		<b>\$339,350</b>	<b>\$856,300</b>			<b>\$10,599,000</b>	<b>\$11,774,650</b>	<b>\$9,163,547</b>	<b>\$2,611,103</b>
<b>Project Tasks</b>									
Construction	Preservation	-	8,000,000	8,000,000	8,000,000	8,000,000	32,000,000	32,000,000	-
<b>Total Project Cost</b>			<b>\$8,000,000</b>	<b>\$8,000,000</b>	<b>\$8,000,000</b>	<b>\$8,000,000</b>	<b>\$32,000,000</b>	<b>\$32,000,000</b>	<b>\$0</b>
<b>Project Tasks</b>									
Construction	Preservation	-	8,000,000	8,000,000	8,000,000	8,000,000	32,000,000	32,000,000	-
<b>Total Project Cost</b>			<b>\$8,000,000</b>	<b>\$8,000,000</b>	<b>\$8,000,000</b>	<b>\$8,000,000</b>	<b>\$32,000,000</b>	<b>\$32,000,000</b>	<b>\$0</b>
<b>Project Tasks</b>									
Construction	Modemization	300,000	1,000,000	200,000	-	-	1,500,000	1,500,000	-
<b>Total Project Cost</b>		<b>\$300,000</b>	<b>\$1,000,000</b>	<b>\$200,000</b>			<b>\$1,500,000</b>	<b>\$1,500,000</b>	<b>\$0</b>
<b>Total - Projects</b>		<b>\$105,435,871</b>	<b>\$108,790,069</b>	<b>\$60,450,639</b>	<b>\$66,226,241</b>	<b>\$127,354,250</b>	<b>\$468,257,070</b>	<b>\$399,146,389</b>	<b>\$69,110,681</b>

COOK COUNTY DEPARTMENT OF TRANSPORTATION AND HIGHWAYS FY2020 NON-CAPITALIZABLE PROJECTS

Project Name	Primary Work Type	FY2020	FY2021	FY2022	FY2023	FY2024	Est. Total Cost	County Funding	Outside Funding
<b>134TH STREET 16-13433-00-RP</b>	Modernization								
Design Engineering		206,076	-	-	-	-	206,076	-	206,076
Right-of-Way		20,000	-	-	-	-	20,000	-	20,000
Construction		-	-	3,119,338	-	-	3,119,338	-	3,119,338
<b>Total Project Cost</b>		<b>\$226,076</b>	<b>\$-</b>	<b>\$3,119,338</b>	<b>\$-</b>	<b>\$-</b>	<b>\$3,345,414</b>	<b>\$-</b>	<b>\$3,345,414</b>
<b>ELMWOOD PARK PAVEMENT REHAB 16-REHAB-01-PV</b>	Preservation								
Construction		138,294	-	-	-	-	138,294	138,294	-
<b>Total Project Cost</b>		<b>\$138,294</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$138,294</b>	<b>\$138,294</b>	<b>\$-</b>
<b>CENTRAL RD C 16-A6110-00-RP</b>	Expansion								
Construction		35,374	-	-	-	-	35,374	25,537	9,837
<b>Total Project Cost</b>		<b>\$35,374</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$35,374</b>	<b>\$25,537</b>	<b>\$9,837</b>
<b>IIC - SOUTH HALSTED BUS CORRIDOR ENHANCEMENT PROJECT: ENVIRONMENTAL ANALYSIS AND ADVANCED DESIGN 17-IICTR-04-ES</b>	Modernization								
Planning & Prelim. Engineering		350,000	100,000	-	-	-	450,000	450,000	-
<b>Total Project Cost</b>		<b>\$350,000</b>	<b>\$100,000</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$450,000</b>	<b>\$450,000</b>	<b>\$-</b>
<b>IIC - METRA ELECTRIC STATION REHAB (147TH) 17-IICTR-03-EG</b>	Modernization								
Design Engineering		250,000	-	-	-	-	250,000	250,000	-
<b>Total Project Cost</b>		<b>\$250,000</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$250,000</b>	<b>\$250,000</b>	<b>\$-</b>
<b>IIC - WASHINGTON BLVD 17-IICRB-02-ES</b>	Preservation								
Planning & Prelim. Engineering		53,613	-	-	-	-	53,613	53,613	-
<b>Total Project Cost</b>		<b>\$53,613</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$53,613</b>	<b>\$53,613</b>	<b>\$-</b>
<b>IIC - BUTLER DRIVE 17-IICFR-03-PV</b>	Preservation								
Planning & Prelim. Engineering		400,000	50,000	-	-	-	450,000	225,000	225,000
Design Engineering		-	-	300,000	-	-	600,000	-	600,000
Construction		-	-	-	13,072,400	-	13,072,400	-	13,072,400
<b>Total Project Cost</b>		<b>\$400,000</b>	<b>\$50,000</b>	<b>\$300,000</b>	<b>\$300,000</b>	<b>\$13,072,400</b>	<b>\$14,122,400</b>	<b>\$225,000</b>	<b>\$13,897,400</b>
<b>IIC - FOREST PRESERVE BRIDGE OVER UNION PACIFIC 17-IICBP-01-BT</b>	Modernization								
Planning & Prelim. Engineering		41,918	-	-	-	-	41,918	41,918	-
<b>Total Project Cost</b>		<b>\$41,918</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$41,918</b>	<b>\$41,918</b>	<b>\$-</b>
<b>IIC - 135TH ST 17-IICRB-01-PV</b>	Modernization								
Planning & Prelim. Engineering		58,500	-	-	-	-	58,500	58,500	-
<b>Total Project Cost</b>		<b>\$58,500</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$58,500</b>	<b>\$58,500</b>	<b>\$-</b>
<b>IIC - CTA BLUE LINE POWER TRACTION STUDY 17-IICTR-02-ES</b>	Modernization								
Planning & Prelim. Engineering		35,000	-	-	-	-	35,000	35,000	-
<b>Total Project Cost</b>		<b>\$35,000</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$35,000</b>	<b>\$35,000</b>	<b>\$-</b>
<b>IIC - DIVISION STREET 17-IICFR-01-PV</b>	Modernization								
Planning & Prelim. Engineering		55,666	-	-	-	-	55,666	27,833	27,833
Design Engineering		-	100,000	-	-	-	100,000	50,000	50,000
Construction		-	-	4,000,000	-	-	4,000,000	2,327,833	1,672,167
<b>Total Project Cost</b>		<b>\$55,666</b>	<b>\$100,000</b>	<b>\$4,000,000</b>	<b>\$-</b>	<b>\$-</b>	<b>\$4,155,666</b>	<b>\$2,405,666</b>	<b>\$1,750,000</b>
<b>IIC - RIDGELAND AVENUE 17-IICTR-01-RP</b>	Modernization								
Construction		17,812	160,307	-	-	-	178,119	163,119	15,000
<b>Total Project Cost</b>		<b>\$17,812</b>	<b>\$160,307</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$178,119</b>	<b>\$163,119</b>	<b>\$15,000</b>
<b>IIC - VISION ZERO HIGH CRASH CORRIDOR IIC 17-IICRB-00-PV</b>	Modernization								
Construction		1,784,600	-	-	-	-	1,784,600	1,784,600	-
<b>Total Project Cost</b>		<b>\$1,784,600</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$1,784,600</b>	<b>\$1,784,600</b>	<b>\$-</b>

COOK COUNTY DEPARTMENT OF TRANSPORTATION AND HIGHWAYS FY2020 NON-CAPITALIZABLE PROJECTS

Project Name	Primary Work Type	FY2020	FY2021	FY2022	FY2023	FY2024	Est. Total Cost	County Funding	Outside Funding
<b>IIC - PROVISO DRIVE 17-IICFR-00-PV</b>	Modernization								
Project Tasks Planning & Prelim. Engineering		219,700	-	-	-	-	219,700	219,700	-
<b>Total Project Cost</b>		<b>\$219,700</b>					<b>\$219,700</b>	<b>\$219,700</b>	<b>\$0</b>
<b>IIC - ARCHER AVENUE 17-IICFR-01-PV</b>	Modernization								
Project Tasks Planning & Prelim. Engineering		48,500	-	-	-	-	48,500	48,500	-
<b>Total Project Cost</b>		<b>\$48,500</b>					<b>\$48,500</b>	<b>\$48,500</b>	<b>\$0</b>
<b>IIC - UNION AVE IIC 17-IICBP-05-SW</b>	Expansion								
Project Tasks Construction		90,000	-	-	-	-	90,000	90,000	-
<b>Total Project Cost</b>		<b>\$90,000</b>					<b>\$90,000</b>	<b>\$90,000</b>	<b>\$0</b>
<b>IIC - 135TH ST IIC 17-IICRD-01-PV</b>	Preservation								
Project Tasks Construction		90,000	-	-	-	-	90,000	90,000	-
<b>Total Project Cost</b>		<b>\$90,000</b>					<b>\$90,000</b>	<b>\$90,000</b>	<b>\$0</b>
<b>IIC - WOLF RD IIC 17-IICBP-05-SW</b>	Modernization								
Project Tasks Planning & Prelim. Engineering		48,750	-	-	-	-	48,750	48,750	-
<b>Total Project Cost</b>		<b>\$48,750</b>					<b>\$48,750</b>	<b>\$48,750</b>	<b>\$0</b>
<b>IIC - DES PLAINES RIVER TRAIL 17-IICBP-07-BT</b>	Modernization								
Project Tasks Planning & Prelim. Engineering		61,800	-	-	-	-	61,800	61,800	-
<b>Total Project Cost</b>		<b>\$61,800</b>					<b>\$61,800</b>	<b>\$61,800</b>	<b>\$0</b>
<b>FOREST PARK SHARED USE PATH 18-FPSUP-00-BT</b>	Modernization								
Project Tasks Construction		100,000	-	-	-	-	100,000	100,000	-
<b>Total Project Cost</b>		<b>\$100,000</b>					<b>\$100,000</b>	<b>\$100,000</b>	<b>\$0</b>
<b>25TH AVENUE 18-25SUP-00-BT</b>	Modernization								
Project Tasks Planning & Prelim. Engineering		170,000	-	-	-	-	170,000	170,000	-
<b>Total Project Cost</b>		<b>\$170,000</b>					<b>\$170,000</b>	<b>\$170,000</b>	<b>\$0</b>
<b>ELGIN O'HARE WESTERN ACCESS CORRIDOR ENHANCEMENTS 18-6EOWA-00-EG</b>	Modernization								
Project Tasks Design/Engineering		26,266	-	-	-	-	26,266	26,266	-
<b>Total Project Cost</b>		<b>\$26,266</b>					<b>\$26,266</b>	<b>\$26,266</b>	<b>\$0</b>
<b>EMIM 19-8EMIM-00-GM</b>	Preservation								
Project Tasks Maintenance		540,000	-	-	-	-	540,000	370,000	170,000
<b>Total Project Cost</b>		<b>\$540,000</b>					<b>\$540,000</b>	<b>\$370,000</b>	<b>\$170,000</b>
<b>PAVEMENT MARKINGS GM 19-9MARK-00-GM</b>	Preservation								
Project Tasks Maintenance		1,816,590	-	-	-	-	1,816,590	1,816,590	-
<b>Total Project Cost</b>		<b>\$1,816,590</b>					<b>\$1,816,590</b>	<b>\$1,816,590</b>	<b>\$0</b>
<b>SIGNING COUNTYWIDE 19-9SIGN-00-GM</b>	Preservation								
Project Tasks Maintenance		700,000	-	-	-	-	700,000	700,000	-
<b>Total Project Cost</b>		<b>\$700,000</b>					<b>\$700,000</b>	<b>\$700,000</b>	<b>\$0</b>
<b>ELMWOOD PARK-GRAND AVENUE RAILROAD GRADE SEPARATION 18-91376-00-EG</b>	Modernization								
Project Tasks Planning & Prelim. Engineering		400,000	300,000	-	-	-	700,000	700,000	-
<b>Total Project Cost</b>		<b>\$400,000</b>	<b>\$300,000</b>				<b>\$700,000</b>	<b>\$700,000</b>	<b>\$0</b>
<b>RIVER FOREST BICYCLE MASTER PLAN</b>	Modernization								
Project Tasks Planning & Prelim. Engineering		26,000	-	-	-	-	26,000	26,000	-
<b>Total Project Cost</b>		<b>\$26,000</b>					<b>\$26,000</b>	<b>\$26,000</b>	<b>\$0</b>
<b>COUNTY LINE ROAD 16-W7331-00-RP</b>	Expansion								
Project Tasks Construction		24,116,293	2,679,589	-	-	-	26,795,881	-	26,795,881

COOK COUNTY DEPARTMENT OF TRANSPORTATION AND HIGHWAYS FY2020 NON-CAPITALIZABLE PROJECTS

Project Name	Primary Work Type	FY2020	FY2021	FY2022	FY2023	FY2024	Est. Total Cost	County Funding	Outside Funding
<b>Total Project Cost</b>		\$24,116,293	\$2,679,589	-	-	-	\$26,795,881	\$0	\$26,795,881
<b>Project Tasks</b>									
Construction	Modemization	20,281	-	-	-	-	20,281	20,281	-
<b>Total Project Cost</b>		\$20,281	-	-	-	-	\$20,281	\$20,281	\$0
<b>Project Tasks</b>									
Planning & Prelim. Engineering	Expansion	-	250,000	-	-	-	250,000	250,000	-
<b>Total Project Cost</b>		-	\$250,000	-	-	-	\$250,000	\$250,000	\$0
<b>Project Tasks</b>									
Planning & Prelim. Engineering	Modemization	100,000	180,000	-	-	-	280,000	56,000	224,000
<b>Total Project Cost</b>		\$100,000	\$180,000	-	-	-	\$280,000	\$56,000	\$224,000
<b>Project Tasks</b>									
Planning & Prelim. Engineering	Modemization	500,000	300,000	-	-	-	800,000	160,000	640,000
<b>Total Project Cost</b>		\$500,000	\$300,000	-	-	-	\$800,000	\$160,000	\$640,000
<b>Project Tasks</b>									
Design Engineering	Modemization	10,095,675	3,839,459	33,199,312	22,355,267	7,528,113	77,017,826	77,017,826	-
<b>Total Project Cost</b>		\$10,095,675	\$3,839,459	\$33,199,312	\$22,355,267	\$7,528,113	\$77,017,826	\$77,017,826	\$0
<b>Project Tasks</b>									
Design Engineering	Modemization	145,000	-	-	-	-	145,000	145,000	-
Construction	Expansion	-	270,000	270,000	170,000	-	710,000	710,000	-
<b>Total Project Cost</b>		\$145,000	\$270,000	\$270,000	\$170,000	-	\$885,000	\$885,000	\$0
<b>Project Tasks</b>									
Planning & Prelim. Engineering	Expansion	20,000	-	-	-	-	20,000	20,000	-
<b>Total Project Cost</b>		\$20,000	-	-	-	-	\$20,000	\$20,000	\$0
<b>Project Tasks</b>									
Planning & Prelim. Engineering	Modemization	120,000	80,000	-	-	-	200,000	200,000	-
<b>Total Project Cost</b>		\$120,000	\$80,000	-	-	-	\$200,000	\$200,000	\$0
<b>Project Tasks</b>									
Planning & Prelim. Engineering	Modemization	15,000	-	-	-	-	15,000	15,000	-
<b>Total Project Cost</b>		\$15,000	-	-	-	-	\$15,000	\$15,000	\$0
<b>Project Tasks</b>									
Planning & Prelim. Engineering	Expansion	113,612	-	-	-	-	113,612	113,612	-
<b>Total Project Cost</b>		\$113,612	-	-	-	-	\$113,612	\$113,612	\$0
<b>Project Tasks</b>									
Design Engineering	Modemization	84,000	-	-	-	-	84,000	84,000	-
<b>Total Project Cost</b>		\$84,000	-	-	-	-	\$84,000	\$84,000	\$0
<b>Project Tasks</b>									
Design Engineering	Modemization	89,375	-	-	-	-	89,375	89,375	-
<b>Total Project Cost</b>		\$89,375	-	-	-	-	\$89,375	\$89,375	\$0
<b>Project Tasks</b>									
Planning & Prelim. Engineering	Expansion	206,050	-	-	-	-	206,050	206,050	-
<b>Total Project Cost</b>		\$206,050	-	-	-	-	\$206,050	\$206,050	\$0
<b>Project Tasks</b>									
Construction	Modemization	94,250	-	-	-	-	94,250	94,250	-
<b>Total Project Cost</b>		\$94,250	-	-	-	-	\$94,250	\$94,250	\$0
<b>Project Tasks</b>									
Design Engineering	Modemization	94,250	-	-	-	-	94,250	94,250	-
<b>Total Project Cost</b>		\$94,250	-	-	-	-	\$94,250	\$94,250	\$0

COOK COUNTY DEPARTMENT OF TRANSPORTATION AND HIGHWAYS FY2020 NON-CAPITALIZABLE PROJECTS

Project Name	Primary Work Type	FY2020	FY2021	FY2022	FY2023	FY2024	Est. Total Cost	County Funding	Outside Funding
Construction		90,000	-	-	-	-	90,000	90,000	-
<b>Total Project Cost</b>		<b>\$90,000</b>	-	-	-	-	<b>\$90,000</b>	<b>\$90,000</b>	<b>\$0</b>
Project Tasks	Modernization	-	-	-	-	-	-	-	-
Construction		45,000	-	-	-	-	45,000	45,000	-
<b>Total Project Cost</b>	Modernization	<b>\$45,000</b>	-	-	-	-	<b>\$45,000</b>	<b>\$45,000</b>	<b>\$0</b>
Project Tasks	Modernization	-	-	-	-	-	-	-	-
Construction		265,000	-	-	-	-	265,000	265,000	-
<b>Total Project Cost</b>	Modernization	<b>\$265,000</b>	-	-	-	-	<b>\$265,000</b>	<b>\$265,000</b>	<b>\$0</b>
Project Tasks	Modernization	-	-	-	-	-	-	-	-
Planning & Prelim. Engineering		172,500	177,500	-	-	-	350,000	350,000	-
<b>Total Project Cost</b>	Modernization	<b>\$172,500</b>	<b>\$177,500</b>	-	-	-	<b>\$350,000</b>	<b>\$350,000</b>	<b>\$0</b>
Project Tasks	Modernization	-	-	-	-	-	-	-	-
Design Engineering		150,000	-	-	-	-	150,000	150,000	-
Construction		-	-	10,465,000	-	-	10,465,000	10,465,000	-
<b>Total Project Cost</b>	Modernization	<b>\$150,000</b>	-	<b>\$10,465,000</b>	-	-	<b>\$10,615,000</b>	<b>\$150,000</b>	<b>\$10,465,000</b>
Project Tasks	Modernization	-	-	-	-	-	-	-	-
Planning & Prelim. Engineering		327,634	322,639	-	-	-	650,273	650,273	-
<b>Total Project Cost</b>	Modernization	<b>\$327,634</b>	<b>\$322,639</b>	-	-	-	<b>\$650,273</b>	<b>\$650,273</b>	<b>\$0</b>
Project Tasks	Modernization	-	-	-	-	-	-	-	-
Planning & Prelim. Engineering		100,000	1,200,000	500,000	-	-	1,800,000	1,800,000	-
<b>Total Project Cost</b>	Modernization	<b>\$100,000</b>	<b>\$1,200,000</b>	<b>\$500,000</b>	-	-	<b>\$1,800,000</b>	<b>\$1,800,000</b>	<b>\$0</b>
Project Tasks	Modernization	-	-	-	-	-	-	-	-
Planning & Prelim. Engineering		100,000	1,200,000	500,000	-	-	1,800,000	1,800,000	-
<b>Total Project Cost</b>	Modernization	<b>\$100,000</b>	<b>\$1,200,000</b>	<b>\$500,000</b>	-	-	<b>\$1,800,000</b>	<b>\$1,800,000</b>	<b>\$0</b>
Project Tasks	Modernization	-	-	-	-	-	-	-	-
Planning & Prelim. Engineering		100,000	1,200,000	500,000	-	-	1,800,000	1,800,000	-
<b>Total Project Cost</b>	Modernization	<b>\$100,000</b>	<b>\$1,200,000</b>	<b>\$500,000</b>	-	-	<b>\$1,800,000</b>	<b>\$1,800,000</b>	<b>\$0</b>
Project Tasks	Modernization	-	-	-	-	-	-	-	-
Planning & Prelim. Engineering		322,671	322,671	-	-	-	645,342	645,342	-
<b>Total Project Cost</b>	Modernization	<b>\$322,671</b>	<b>\$322,671</b>	-	-	-	<b>\$645,342</b>	<b>\$645,342</b>	<b>\$0</b>
Project Tasks	Modernization	-	-	-	-	-	-	-	-
Planning & Prelim. Engineering		294,908	294,908	-	-	-	589,816	589,816	-
<b>Total Project Cost</b>	Expansion	<b>\$294,908</b>	<b>\$294,908</b>	-	-	-	<b>\$589,816</b>	<b>\$589,816</b>	<b>\$0</b>
Project Tasks	Expansion	-	-	-	-	-	-	-	-
Design Engineering		19,500	-	-	-	-	19,500	19,500	-
<b>Total Project Cost</b>	Expansion	<b>\$19,500</b>	-	-	-	-	<b>\$19,500</b>	<b>\$19,500</b>	<b>\$0</b>
Project Tasks	Preservation	-	-	-	-	-	-	-	-
Construction		113,000	-	-	-	-	113,000	113,000	-
<b>Total Project Cost</b>	Expansion	<b>\$113,000</b>	-	-	-	-	<b>\$113,000</b>	<b>\$113,000</b>	<b>\$0</b>
Project Tasks	Expansion	-	-	-	-	-	-	-	-
Construction		200,000	-	-	-	-	200,000	200,000	-
<b>Total Project Cost</b>	Expansion	<b>\$200,000</b>	-	-	-	-	<b>\$200,000</b>	<b>\$200,000</b>	<b>\$0</b>
Project Tasks	Expansion	-	-	-	-	-	-	-	-
Design Engineering		58,500	-	-	-	-	58,500	58,500	-
<b>Total Project Cost</b>	Expansion	<b>\$58,500</b>	-	-	-	-	<b>\$58,500</b>	<b>\$58,500</b>	<b>\$0</b>



COOK COUNTY DEPARTMENT OF TRANSPORTATION AND HIGHWAYS FY2020 NON-CAPITALIZABLE PROJECTS

Project Name	FY2020	FY2021	FY2022	FY2023	FY2024	Est. Total Cost	County Funding	Outside Funding
<b>Primary Work Type</b>	<b>Modernization</b>							
<b>151ST STREET OVER BOCA RIO DITCH</b>	-	374,900	-	-	-	374,900	-	374,900
<b>Total Project Cost</b>	-	<b>\$374,900</b>	-	-	-	<b>\$374,900</b>	<b>\$0</b>	<b>\$374,900</b>
<b>88TH/CORK AVE 19-W3019-00-PV</b>	1,588,110	-	-	-	-	1,588,110	-	1,588,110
<b>Right-of-Way Construction</b>	-	9,207,730	9,207,730	-	-	18,415,460	-	18,415,460
<b>Total Project Cost</b>	<b>\$1,588,110</b>	<b>\$9,207,730</b>	<b>\$9,207,730</b>	-	-	<b>\$20,003,570</b>	<b>\$0</b>	<b>\$20,003,570</b>
<b>AGGREGATE MATERIALS</b>	120,000	125,000	130,000	135,000	140,000	650,000	650,000	-
<b>Total Project Cost</b>	<b>\$120,000</b>	<b>\$125,000</b>	<b>\$130,000</b>	<b>\$135,000</b>	<b>\$140,000</b>	<b>\$650,000</b>	<b>\$650,000</b>	<b>\$0</b>
<b>ARGYLE BIKE PATH</b>	128,000	-	-	-	-	128,000	128,000	-
<b>Planning &amp; Prelim. Engineering</b>	<b>\$128,000</b>	-	-	-	-	<b>\$128,000</b>	<b>\$128,000</b>	<b>\$0</b>
<b>Total Project Cost</b>	<b>\$128,000</b>	-	-	-	-	<b>\$128,000</b>	<b>\$128,000</b>	<b>\$0</b>
<b>BELLWOOD PAVEMENT REHAB 18-REHAB-01-PV</b>	100,000	-	-	-	-	100,000	100,000	-
<b>Construction</b>	<b>\$100,000</b>	-	-	-	-	<b>\$100,000</b>	<b>\$100,000</b>	<b>\$0</b>
<b>Total Project Cost</b>	<b>\$100,000</b>	-	-	-	-	<b>\$100,000</b>	<b>\$100,000</b>	<b>\$0</b>
<b>BITUMINOUS COLD PATCH NORTH</b>	90,000	95,000	100,000	105,000	110,000	500,000	500,000	-
<b>Maintenance</b>	<b>\$90,000</b>	<b>\$95,000</b>	<b>\$100,000</b>	<b>\$105,000</b>	<b>\$110,000</b>	<b>\$500,000</b>	<b>\$500,000</b>	<b>\$0</b>
<b>Total Project Cost</b>	<b>\$90,000</b>	<b>\$95,000</b>	<b>\$100,000</b>	<b>\$105,000</b>	<b>\$110,000</b>	<b>\$500,000</b>	<b>\$500,000</b>	<b>\$0</b>
<b>BITUMINOUS MATERIAL (HOT PATCH) DISTRICT 5</b>	60,000	75,000	100,000	100,000	100,000	435,000	435,000	-
<b>Maintenance</b>	<b>\$60,000</b>	<b>\$75,000</b>	<b>\$100,000</b>	<b>\$100,000</b>	<b>\$100,000</b>	<b>\$435,000</b>	<b>\$435,000</b>	<b>\$0</b>
<b>Total Project Cost</b>	<b>\$60,000</b>	<b>\$75,000</b>	<b>\$100,000</b>	<b>\$100,000</b>	<b>\$100,000</b>	<b>\$435,000</b>	<b>\$435,000</b>	<b>\$0</b>
<b>BITUMINOUS MATERIALS (COLD PATCH) SOUTH</b>	90,000	95,000	100,000	105,000	110,000	500,000	500,000	-
<b>Maintenance</b>	<b>\$90,000</b>	<b>\$95,000</b>	<b>\$100,000</b>	<b>\$105,000</b>	<b>\$110,000</b>	<b>\$500,000</b>	<b>\$500,000</b>	<b>\$0</b>
<b>Total Project Cost</b>	<b>\$90,000</b>	<b>\$95,000</b>	<b>\$100,000</b>	<b>\$105,000</b>	<b>\$110,000</b>	<b>\$500,000</b>	<b>\$500,000</b>	<b>\$0</b>
<b>BITUMINOUS MATERIALS (HOT PATCH) DISTRICT 4</b>	60,000	75,000	100,000	100,000	100,000	435,000	435,000	-
<b>Maintenance</b>	<b>\$60,000</b>	<b>\$75,000</b>	<b>\$100,000</b>	<b>\$100,000</b>	<b>\$100,000</b>	<b>\$435,000</b>	<b>\$435,000</b>	<b>\$0</b>
<b>Total Project Cost</b>	<b>\$60,000</b>	<b>\$75,000</b>	<b>\$100,000</b>	<b>\$100,000</b>	<b>\$100,000</b>	<b>\$435,000</b>	<b>\$435,000</b>	<b>\$0</b>
<b>BUFFALO GROVE: BERNARD DRIVE 19-BFGRV-00-ES</b>	125,000	125,000	137,500	137,500	150,000	675,000	675,000	-
<b>Maintenance</b>	<b>\$125,000</b>	<b>\$125,000</b>	<b>\$137,500</b>	<b>\$137,500</b>	<b>\$150,000</b>	<b>\$675,000</b>	<b>\$675,000</b>	<b>\$0</b>
<b>Total Project Cost</b>	<b>\$125,000</b>	<b>\$125,000</b>	<b>\$137,500</b>	<b>\$137,500</b>	<b>\$150,000</b>	<b>\$675,000</b>	<b>\$675,000</b>	<b>\$0</b>
<b>BULK ROCK SALT DE-ICING MATERIALS</b>	35,000	-	-	-	-	35,000	35,000	-
<b>Planning &amp; Prelim. Engineering</b>	<b>\$35,000</b>	-	-	-	-	<b>\$35,000</b>	<b>\$35,000</b>	<b>\$0</b>
<b>Total Project Cost</b>	<b>\$35,000</b>	-	-	-	-	<b>\$35,000</b>	<b>\$35,000</b>	<b>\$0</b>
<b>BURNHAM MULTIMODAL CONNECTOR BRIDGE</b>	2,700,000	2,700,000	3,000,000	3,000,000	3,000,000	14,400,000	14,400,000	-
<b>Maintenance</b>	<b>\$2,700,000</b>	<b>\$2,700,000</b>	<b>\$3,000,000</b>	<b>\$3,000,000</b>	<b>\$3,000,000</b>	<b>\$14,400,000</b>	<b>\$14,400,000</b>	<b>\$0</b>
<b>Total Project Cost</b>	<b>\$2,700,000</b>	<b>\$2,700,000</b>	<b>\$3,000,000</b>	<b>\$3,000,000</b>	<b>\$3,000,000</b>	<b>\$14,400,000</b>	<b>\$14,400,000</b>	<b>\$0</b>
<b>CALCIUM CHLORIDE</b>	680,000	680,000	680,000	680,000	680,000	2,000,000	2,000,000	-
<b>Planning &amp; Prelim. Engineering</b>	<b>\$680,000</b>	<b>\$680,000</b>	<b>\$680,000</b>	<b>\$680,000</b>	<b>\$680,000</b>	<b>\$2,000,000</b>	<b>\$2,000,000</b>	<b>\$0</b>
<b>Total Project Cost</b>	<b>\$680,000</b>	<b>\$680,000</b>	<b>\$680,000</b>	<b>\$680,000</b>	<b>\$680,000</b>	<b>\$2,000,000</b>	<b>\$2,000,000</b>	<b>\$0</b>
<b>PV</b>	270,000	200,000	-	-	-	470,000	470,000	-
<b>Planning &amp; Prelim. Engineering</b>	<b>\$270,000</b>	<b>\$200,000</b>	-	-	-	<b>\$470,000</b>	<b>\$470,000</b>	<b>\$0</b>
<b>Total Project Cost</b>	<b>\$270,000</b>	<b>\$200,000</b>	-	-	-	<b>\$470,000</b>	<b>\$470,000</b>	<b>\$0</b>

COOK COUNTY DEPARTMENT OF TRANSPORTATION AND HIGHWAYS FY2020 NON-CAPITALIZABLE PROJECTS

Project Name	Primary Work Type	FY2020	FY2021	FY2022	FY2023	FY2024	Est. Total Cost	County Funding	Outside Funding
Design Engineering		270,000	200,000	-	-	-	470,000	470,000	-
Construction		4,860,000	700,000	-	-	-	5,560,000	5,560,000	-
<b>Total Project Cost</b>		<b>\$5,400,000</b>	<b>\$1,100,000</b>	-	-	-	<b>\$6,500,000</b>	<b>\$6,500,000</b>	<b>\$0</b>
<b>Project Tasks</b>	Preservation	-	-	-	-	-	-	-	-
Construction		100,000	-	-	-	-	100,000	100,000	-
<b>Total Project Cost</b>		<b>\$100,000</b>	-	-	-	-	<b>\$100,000</b>	<b>\$100,000</b>	<b>\$0</b>
<b>Project Tasks</b>	Preservation	-	-	-	-	-	-	-	-
Maintenance		27,000	30,000	30,000	35,000	40,000	162,000	162,000	-
<b>Total Project Cost</b>		<b>\$27,000</b>	<b>\$30,000</b>	<b>\$30,000</b>	<b>\$35,000</b>	<b>\$40,000</b>	<b>\$162,000</b>	<b>\$162,000</b>	<b>\$0</b>
<b>Project Tasks</b>	Preservation	-	-	-	-	-	-	-	-
Construction		70,000	-	-	-	-	70,000	70,000	-
<b>Total Project Cost</b>		<b>\$70,000</b>	-	-	-	-	<b>\$70,000</b>	<b>\$70,000</b>	<b>\$0</b>
<b>Project Tasks</b>	Preservation	-	-	-	-	-	-	-	-
Maintenance		3,630,000	3,800,000	3,800,000	3,800,000	3,800,000	18,830,000	15,500,000	3,330,000
<b>Total Project Cost</b>		<b>\$3,630,000</b>	<b>\$3,800,000</b>	<b>\$3,800,000</b>	<b>\$3,800,000</b>	<b>\$3,800,000</b>	<b>\$18,830,000</b>	<b>\$15,500,000</b>	<b>\$3,330,000</b>
<b>Project Tasks</b>	Preservation	-	-	-	-	-	-	-	-
Construction		140,000	-	-	-	-	140,000	140,000	-
<b>Total Project Cost</b>		<b>\$140,000</b>	-	-	-	-	<b>\$140,000</b>	<b>\$140,000</b>	<b>\$0</b>
<b>Project Tasks</b>	Modernization	-	-	-	-	-	-	-	-
Construction		2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	10,000,000	10,000,000	-
<b>Total Project Cost</b>		<b>\$2,000,000</b>	<b>\$2,000,000</b>	<b>\$2,000,000</b>	<b>\$2,000,000</b>	<b>\$2,000,000</b>	<b>\$10,000,000</b>	<b>\$10,000,000</b>	<b>\$0</b>
<b>Project Tasks</b>	Preservation	-	-	-	-	-	-	-	-
Maintenance		220,000	225,000	300,000	305,000	310,000	1,360,000	1,360,000	-
<b>Total Project Cost</b>		<b>\$220,000</b>	<b>\$225,000</b>	<b>\$300,000</b>	<b>\$305,000</b>	<b>\$310,000</b>	<b>\$1,360,000</b>	<b>\$1,360,000</b>	<b>\$0</b>
<b>Project Tasks</b>	Preservation	-	-	-	-	-	-	-	-
Maintenance		75,000	80,000	85,000	90,000	95,000	425,000	425,000	-
<b>Total Project Cost</b>		<b>\$75,000</b>	<b>\$80,000</b>	<b>\$85,000</b>	<b>\$90,000</b>	<b>\$95,000</b>	<b>\$425,000</b>	<b>\$425,000</b>	<b>\$0</b>
<b>Project Tasks</b>	Preservation	-	-	-	-	-	-	-	-
Maintenance		75,000	80,000	85,000	90,000	95,000	425,000	425,000	-
<b>Total Project Cost</b>		<b>\$75,000</b>	<b>\$80,000</b>	<b>\$85,000</b>	<b>\$90,000</b>	<b>\$95,000</b>	<b>\$425,000</b>	<b>\$425,000</b>	<b>\$0</b>
<b>Project Tasks</b>	Modernization	-	-	-	-	-	-	-	-
Construction		100,000	-	-	-	-	100,000	100,000	-
<b>Total Project Cost</b>		<b>\$100,000</b>	-	-	-	-	<b>\$100,000</b>	<b>\$100,000</b>	<b>\$0</b>
<b>Project Tasks</b>	Modernization	-	-	-	-	-	-	-	-
Planning & Prelim. Engineering		42,500	42,500	-	-	-	85,000	85,000	-
<b>Total Project Cost</b>		<b>\$42,500</b>	<b>\$42,500</b>	-	-	-	<b>\$85,000</b>	<b>\$85,000</b>	<b>\$0</b>
<b>Project Tasks</b>	Modernization	-	-	-	-	-	-	-	-
Construction		500,000	-	-	-	-	500,000	500,000	-
<b>Total Project Cost</b>		<b>\$500,000</b>	-	-	-	-	<b>\$500,000</b>	<b>\$500,000</b>	<b>\$0</b>
<b>Project Tasks</b>	Modernization	-	-	-	-	-	-	-	-
Planning & Prelim. Engineering		227,500	-	-	-	-	227,500	227,500	-
<b>Total Project Cost</b>		<b>\$227,500</b>	-	-	-	-	<b>\$227,500</b>	<b>\$227,500</b>	<b>\$0</b>
<b>Project Tasks</b>	Expansion	-	-	-	-	-	-	-	-
Planning & Prelim. Engineering		300,000	50,000	-	-	-	350,000	350,000	-
<b>Total Project Cost</b>		<b>\$300,000</b>	<b>\$50,000</b>	-	-	-	<b>\$350,000</b>	<b>\$350,000</b>	<b>\$0</b>
<b>Project Tasks</b>	Preservation	-	-	-	-	-	-	-	-
Design Engineering		300,000	-	-	-	-	300,000	300,000	-

COOK COUNTY DEPARTMENT OF TRANSPORTATION AND HIGHWAYS FY2020 NON-CAPITALIZABLE PROJECTS

Project Name	Primary Work Type	FY2020	FY2021	FY2022	FY2023	FY2024	Est. Total Cost	County Funding	Outside Funding
<b>Total Project Cost</b>		<b>\$300,000</b>					<b>\$300,000</b>	<b>\$300,000</b>	<b>\$0</b>
<b>Project Tasks</b>									
Design Engineering	Preservation	120,000					120,000	120,000	
<b>Total Project Cost</b>		<b>\$120,000</b>					<b>\$120,000</b>	<b>\$120,000</b>	<b>\$0</b>
<b>Project Tasks</b>									
Planning & Prelim. Engineering	Expansion	300,000	50,000				350,000	350,000	
<b>Total Project Cost</b>		<b>\$300,000</b>	<b>\$50,000</b>				<b>\$350,000</b>	<b>\$350,000</b>	<b>\$0</b>
<b>Project Tasks</b>									
Construction	Modernization	380,000					380,000	380,000	
<b>Total Project Cost</b>		<b>\$380,000</b>					<b>\$380,000</b>	<b>\$380,000</b>	<b>\$0</b>
<b>Project Tasks</b>									
Planning & Prelim. Engineering	Modernization	100,000					100,000	100,000	
<b>Total Project Cost</b>		<b>\$100,000</b>					<b>\$100,000</b>	<b>\$100,000</b>	<b>\$0</b>
<b>Project Tasks</b>									
Planning & Prelim. Engineering	Expansion	150,000	42,500				192,500	192,500	
<b>Total Project Cost</b>		<b>\$150,000</b>	<b>\$42,500</b>				<b>\$192,500</b>	<b>\$192,500</b>	<b>\$0</b>
<b>Project Tasks</b>									
Right-of-Way	Modernization	500,000	100,000				600,000	600,000	
<b>Total Project Cost</b>		<b>\$500,000</b>	<b>\$100,000</b>				<b>\$600,000</b>	<b>\$600,000</b>	<b>\$0</b>
<b>Project Tasks</b>									
Design Engineering	Modernization	86,000					86,000	86,000	
<b>Total Project Cost</b>		<b>\$86,000</b>					<b>\$86,000</b>	<b>\$86,000</b>	<b>\$0</b>
<b>Project Tasks</b>									
Planning & Prelim. Engineering	Modernization	1,296,750	4,185,250	3,250,000	3,250,000	3,250,000	15,232,000	15,232,000	
<b>Total Project Cost</b>		<b>\$1,296,750</b>	<b>\$4,185,250</b>	<b>\$3,250,000</b>	<b>\$3,250,000</b>	<b>\$3,250,000</b>	<b>\$15,232,000</b>	<b>\$15,232,000</b>	<b>\$0</b>
<b>Project Tasks</b>									
Design Engineering	Expansion	766,950	3,266,950	2,500,000	2,500,000	2,500,000	11,533,900	11,533,900	
Right-of-Way	Expansion	180,460	1,180,460	1,000,000	1,000,000	1,000,000	4,360,920	4,360,920	
Construction	Expansion	2,367,340	4,617,340	2,250,000	2,250,000	2,250,000	13,734,680	13,734,680	
<b>Total Project Cost</b>		<b>\$4,611,500</b>	<b>\$13,250,000</b>	<b>\$9,000,000</b>	<b>\$9,000,000</b>	<b>\$9,000,000</b>	<b>\$44,861,500</b>	<b>\$44,861,500</b>	<b>\$0</b>
<b>Project Tasks</b>									
Design Engineering	Modernization	19,985					19,985	19,985	
<b>Total Project Cost</b>		<b>\$19,985</b>					<b>\$19,985</b>	<b>\$19,985</b>	<b>\$0</b>
<b>Project Tasks</b>									
Construction	Expansion	4,926,000	2,203,000	56,000			7,185,000	7,185,000	
<b>Total Project Cost</b>		<b>\$4,926,000</b>	<b>\$2,203,000</b>	<b>\$56,000</b>			<b>\$7,185,000</b>	<b>\$7,185,000</b>	<b>\$0</b>
<b>Project Tasks</b>									
Planning & Prelim. Engineering	Modernization	55,000					55,000	55,000	
<b>Total Project Cost</b>		<b>\$55,000</b>					<b>\$55,000</b>	<b>\$55,000</b>	<b>\$0</b>
<b>Project Tasks</b>									
Maintenance	Preservation	250,000	250,000	250,000	250,000	250,000	1,250,000	1,250,000	
<b>Total Project Cost</b>		<b>\$250,000</b>	<b>\$250,000</b>	<b>\$250,000</b>	<b>\$250,000</b>	<b>\$250,000</b>	<b>\$1,250,000</b>	<b>\$1,250,000</b>	<b>\$0</b>
<b>Project Tasks</b>									
Design Engineering	Expansion		189,000				189,000	189,000	378,000
Construction	Expansion		7,392,000		7,616,000		15,008,000	15,008,000	15,008,000
<b>Total Project Cost</b>			<b>\$7,581,000</b>		<b>\$7,805,000</b>		<b>\$15,386,000</b>	<b>\$15,386,000</b>	<b>\$0</b>
<b>Project Tasks</b>									
Construction	Preservation	45,000					45,000	45,000	

COOK COUNTY DEPARTMENT OF TRANSPORTATION AND HIGHWAYS FY2020 NON-CAPITALIZABLE PROJECTS

Project Name	Primary Work Type	FY2020	FY2021	FY2022	FY2023	FY2024	Est. Total Cost	County Funding	Outside Funding
<b>Total Project Cost</b>		<b>\$45,000</b>					<b>\$45,000</b>	<b>\$45,000</b>	<b>\$0</b>
<b>Project Tasks</b>									
Right-of-Way	Modernization	-	528,000	125,400	-	-	653,400	653,400	-
Construction		-	4,165,000	-	-	-	4,165,000	1,930,000	2,235,000
<b>Total Project Cost</b>			<b>\$4,693,000</b>	<b>\$125,400</b>			<b>\$4,818,400</b>	<b>\$2,563,400</b>	<b>\$2,235,000</b>
<b>Project Tasks</b>									
Construction	Expansion	-	2,563,675	-	-	-	2,563,675	-	2,563,675
<b>Total Project Cost</b>			<b>\$2,563,675</b>				<b>\$2,563,675</b>	<b>\$0</b>	<b>\$2,563,675</b>
<b>Project Tasks</b>									
Maintenance	Preservation	120,000	125,000	130,000	135,000	140,000	650,000	650,000	-
<b>Total Project Cost</b>		<b>\$120,000</b>	<b>\$125,000</b>	<b>\$130,000</b>	<b>\$135,000</b>	<b>\$140,000</b>	<b>\$650,000</b>	<b>\$650,000</b>	<b>\$0</b>
<b>Project Tasks</b>									
Construction	Expansion	26,739,586	19,729,621	22,374,764	2,414,601	-	71,258,572	10,373,674	60,884,898
<b>Total Project Cost</b>		<b>\$26,739,586</b>	<b>\$19,729,621</b>	<b>\$22,374,764</b>	<b>\$2,414,601</b>		<b>\$71,258,572</b>	<b>\$10,373,674</b>	<b>\$60,884,898</b>
<b>Project Tasks</b>									
Maintenance	Preservation	25,000	30,000	35,000	40,000	45,000	175,000	175,000	-
<b>Total Project Cost</b>		<b>\$25,000</b>	<b>\$30,000</b>	<b>\$35,000</b>	<b>\$40,000</b>	<b>\$45,000</b>	<b>\$175,000</b>	<b>\$175,000</b>	<b>\$0</b>
<b>Project Tasks</b>									
Construction	Preservation	125,000	-	-	-	-	125,000	125,000	-
<b>Total Project Cost</b>		<b>\$125,000</b>					<b>\$125,000</b>	<b>\$125,000</b>	<b>\$0</b>
<b>Project Tasks</b>									
Construction	Modernization	50,000	-	-	-	-	50,000	50,000	-
<b>Total Project Cost</b>		<b>\$50,000</b>					<b>\$50,000</b>	<b>\$50,000</b>	<b>\$0</b>
<b>Project Tasks</b>									
Construction	Expansion	115,000	-	-	-	-	115,000	115,000	-
<b>Total Project Cost</b>		<b>\$115,000</b>					<b>\$115,000</b>	<b>\$115,000</b>	<b>\$0</b>
<b>Project Tasks</b>									
Construction	Preservation	180,000	-	-	-	-	180,000	180,000	-
<b>Total Project Cost</b>		<b>\$180,000</b>					<b>\$180,000</b>	<b>\$180,000</b>	<b>\$0</b>
<b>Project Tasks</b>									
Construction	Preservation	30,000	-	-	-	-	30,000	30,000	-
<b>Total Project Cost</b>		<b>\$30,000</b>					<b>\$30,000</b>	<b>\$30,000</b>	<b>\$0</b>
<b>Project Tasks</b>									
Planning & Prelim. Engineering	Modernization	70,000	-	-	-	-	70,000	70,000	-
<b>Total Project Cost</b>		<b>\$70,000</b>					<b>\$70,000</b>	<b>\$70,000</b>	<b>\$0</b>
<b>Project Tasks</b>									
Planning & Prelim. Engineering	Modernization	-	400,000	400,000	400,000	-	1,200,000	1,200,000	-
<b>Total Project Cost</b>			<b>\$400,000</b>	<b>\$400,000</b>	<b>\$400,000</b>		<b>\$1,200,000</b>	<b>\$1,200,000</b>	<b>\$0</b>
<b>Project Tasks</b>									
Maintenance	Preservation	-	1,820,000	1,820,000	1,820,000	1,820,000	7,280,000	7,280,000	-
<b>Total Project Cost</b>			<b>\$1,820,000</b>	<b>\$1,820,000</b>	<b>\$1,820,000</b>	<b>\$1,820,000</b>	<b>\$7,280,000</b>	<b>\$7,280,000</b>	<b>\$0</b>
<b>Project Tasks</b>									
Maintenance	Preservation	-	700,000	700,000	700,000	700,000	2,800,000	2,800,000	-
<b>Total Project Cost</b>			<b>\$700,000</b>	<b>\$700,000</b>	<b>\$700,000</b>	<b>\$700,000</b>	<b>\$2,800,000</b>	<b>\$2,800,000</b>	<b>\$0</b>
<b>Project Tasks</b>									
Construction	Preservation	500,000	65,385	65,385	65,385	65,385	761,540	761,540	-
Maintenance		2,900,656	370,515	370,515	370,515	370,515	4,382,716	4,382,716	-
<b>Total Project Cost</b>		<b>\$3,400,656</b>	<b>\$435,900</b>	<b>\$435,900</b>	<b>\$435,900</b>	<b>\$435,900</b>	<b>\$5,144,256</b>	<b>\$5,144,256</b>	<b>\$0</b>

COOK COUNTY DEPARTMENT OF TRANSPORTATION AND HIGHWAYS FY2020 NON-CAPITALIZABLE PROJECTS

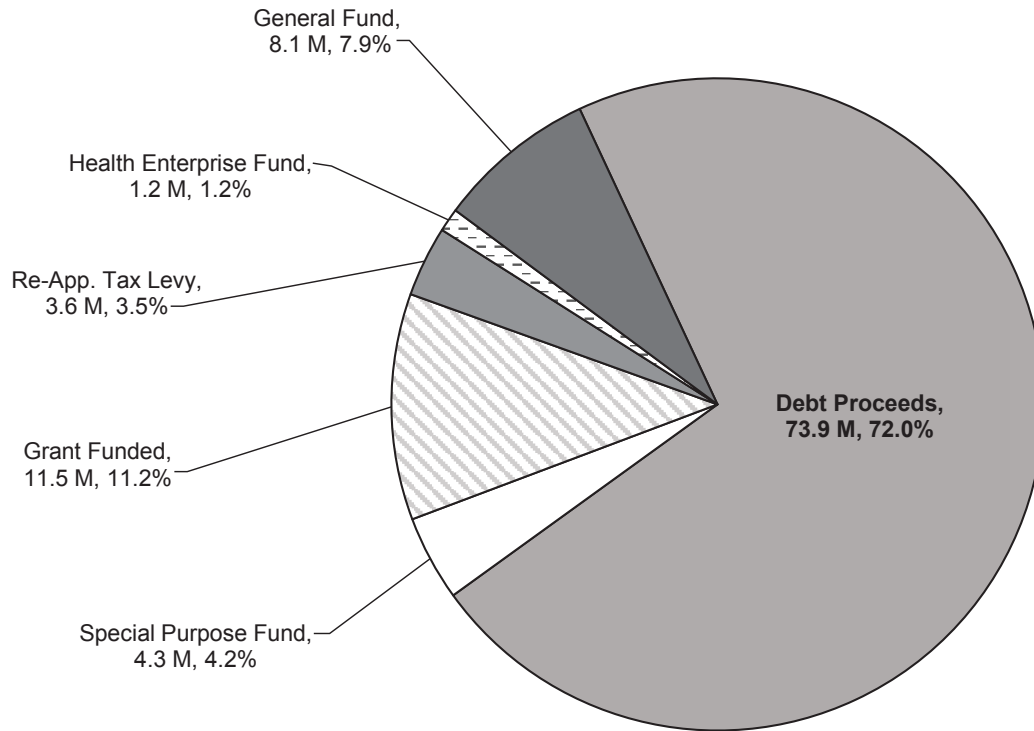
Project Name	Primary Work Type	FY2020	FY2021	FY2022	FY2023	FY2024	Est. Total Cost	County Funding	Outside Funding
<b>Project Tasks</b>									
Design Engineering	Expansion	-	2,014,049	-	-	-	2,014,049	1,007,025	1,007,024
Construction		-	-	30,882,087	-	-	30,882,087	5,521,558	25,360,529
<b>Total Project Cost</b>		-	<b>\$2,014,049</b>	<b>\$30,882,087</b>	-	-	<b>\$32,896,136</b>	<b>\$6,528,583</b>	<b>\$26,367,553</b>
<b>Project Tasks</b>									
Planning & Prelim. Engineering	Preservation	2,000,000	-	-	-	-	2,000,000	2,000,000	-
Design Engineering		1,000,000	-	-	-	-	1,000,000	1,000,000	-
Right-of-Way		592,317	-	-	-	-	592,317	592,317	-
Construction		9,721,760	-	-	-	-	9,721,760	9,721,760	-
<b>Total Project Cost</b>		<b>\$13,314,077</b>	-	-	-	-	<b>\$13,314,077</b>	<b>\$13,314,077</b>	<b>\$0</b>
<b>Total - Projects</b>		<b>\$120,618,621</b>	<b>\$82,458,948</b>	<b>\$153,709,031</b>	<b>\$55,903,268</b>	<b>\$43,121,413</b>	<b>\$455,811,281</b>	<b>\$258,168,152</b>	<b>\$197,643,128</b>
		FY2020	FY2021	FY2022	FY2023	FY2024	Est. Total Cost	County Funding	Outside Funding
		226,054,491	191,249,017	214,159,670	122,129,509	170,475,663	824,068,350	657,314,541	266,753,809



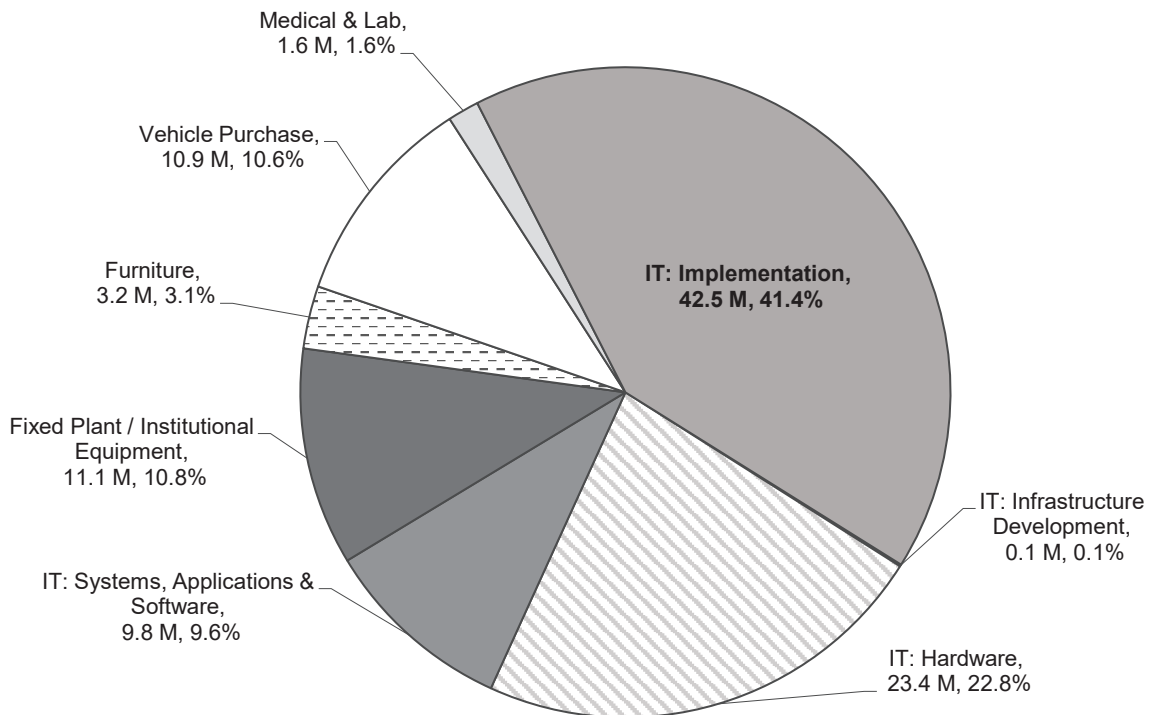
## CAPITAL EQUIPMENT OVERVIEW

Cook County's capital equipment acquisition strategy is a two-pronged approach designed to improve customer service and contribute to taxpayer savings. These goals are achieved by updating aging technologies, replacing existing infrastructure, refreshing outdated computer systems, purchasing vehicles and making cost-conscious purchases on various discrete equipment, like technology hardware and software, furniture, institutional equipment, etc. The County's Capital Equipment Program (CEP) provides for long-term investments in major countywide systems and ensures that the essential tools for day-to-day operations are adequate and operational.

**FY2020 Capital Equipment Funding Sources**  
**\$102.6 million**



**FY2020 Capital Equipment Recommendation**  
**\$102.6 million**





## RECOMMENDATION SUMMARY

All Cook County departments were required to identify specific capital equipment needs for FY2020. The initial capital equipment requests submitted by departments totaled \$194.5 million for FY2020. Following the completion of a County capital equipment review process designed to judiciously determine priorities and projects, the capital equipment recommendation for funding was reduced from \$194.5 million to \$102.6 million or 52.8%. Of the FY2020 capital equipment recommendations, a total of \$75.8 million or 74% is devoted to information technology, with the remaining \$26.8 million or 26% composed of vehicle purchases, fixed plant assets, institutional equipment, furniture and medical lab equipment.

## REVIEW PROCESS

Each year, as part of the annual budget process, Cook County departments provide DBMS with cost estimates, project details and explanations of how capital equipment investments have the potential to improve services/yield value to taxpayers. In an effort to improve oversight and reduce waste, capital equipment requests undergo an extensive review process. This ensures the recommended projects or items are indeed necessary, produce operational savings, or improve services to County residents and employees. The Department of Budget and Management Services (DBMS) reviews requests in partnership with the Bureau of Technology (BOT), Chief Administrative Officer, Department of Capital Planning and Policy and Department of Facilities Management to prioritize limited resources and ensure compatibility with the County's long-term strategic plan and vision.

All County departments are required to submit an annual capital equipment inventory which includes a replacement cycle for all IT and non-IT assets under their control. Departments are also required to provide a business case to justify their FY2020 capital equipment request and a review of alternative financing to acquiring the item. A separate analysis was performed for vehicle requests to determine if vehicles are being utilized as intended by the County's fleet vehicle policy and to ensure that additional or replacement vehicles are required due to safety reasons or useful life parameters. The departments requesting furniture for FY2020 were required to submit a space request form to the Space Allocation Committee to evaluate departmental needs as well as conduct site visits and interviews to confirm certain criteria were met. Combined, these process changes further enhance the ability to provide a long-term funding plan for capital equipment in FY2020 and future years.

The recommendation to fund \$102.6 million in FY2020 resulted from this collaborative, transparent review process. Review committees identified investments that:

- Support County strategic priorities such as: centralized vehicle management, reuse of equipment in good condition, and standardizing County computer hardware and software
- Have a useful life of at least five years
- Secure operational savings and process efficiencies to support departments' core functions
- Achieve strategic savings through Countywide contracts when possible
- Have a viable implementation plan

## OVERALL CAPITAL EQUIPMENT STRATEGY

As part of President Preckwinkle's comprehensive plan for Cook County, the capital equipment recommendations have historically been driven by four key goals: fiscal responsibility, innovative leadership, transparency and accountability and improved services. Additionally, capital equipment recommendations are guided by the County's Policy Road Map goals of Open and Smart Communities; focusing on investments that improve data integration and analysis, promotes transparency, and innovative IT solutions. Investments in capital equipment support these goals while providing departments and employees with the tools they need to better serve all residents.

## FISCAL RESPONSIBILITY

- Implementation of a Countywide fleet vehicle management software which allows for improved tracking of vehicle maintenance and repairs.
- Upgrading the County's GIS systems will continue to allow the County to maintain property tax information and ensure collection of a critical revenue source.
- Ongoing countywide replacement of outdated phone systems with the Unified Communications (VoIP) project improves overall communications, reduces costs, ensures compliance with Federal and State laws, and provides disaster recovery with business continuity capabilities.

## INNOVATIVE LEADERSHIP

- A Countywide data integration project will help County agencies and public more efficient access and utilize data to make better data-driven policy decisions.
- Clerk of the Circuit Court's case management system will provide an efficient and cost-effective operational system that will increase productivity while simultaneously complying with all court designated laws on technology improvement and public records.
- Continued migration to cloud based applications and phasing out use of outdated, cost prohibitive legacy mainframes.

## TRANSPARENCY & ACCOUNTABILITY

- Centralized citation management solution will provide real-time account status, improved audit controls, eliminate paper citations and integrate workflows for the entire County.
- New case and document management systems will eliminate manual data entry, enhance reporting abilities, and improve data analysis for numerous departments.
- Establishing a Countywide consolidated, unified disaster recovery plan to protect against service disruptions and recovery of lost data.

## IMPROVED SERVICES

- Public safety and public service will be enhanced by investing in new radios, entry screening equipment, and Sheriff radio channel expansion.
- Continued implementation of Animal Controls Hyland system will lead to up-to-date registration and access to animal records.
- Upgraded election equipment will allow for improved voter experience and enhanced security for County voters.

## INVESTMENTS IN TECHNOLOGY

The County's continued investment in technology has allowed for upgrades to critical IT infrastructure, software, and systems that support key human resource, public safety, public health, finance, and tax related function. Partnered with those investments the county is also able to modernize county-wide infrastructure and improve system security.

BOT and the DBMS met with departments with major information technology (IT) requests to review: computer, software, case-management system, and other IT infrastructure needs. In addition to specifically evaluating FY2020 requests, BOT and DBMS reviewers and user departments discussed spending-to-date on approved FY2018-2019 IT equipment. The initial IT requests went through the capital review process that determined which requests would best meet the County's most critical IT needs and provide the highest return on investment, resulting in the acceptance of a \$75.8 or 74% recommendation out of the \$102.6 million of the total capital equipment recommended for FY2020.

FY2020 Major IT capital equipment projects include:

- GIS Integrated Property Tax System (\$13.0 million)
- CCC Case Management System (\$12.7 million)
- County Clerk Election Equipment and Tally System (\$6.0 million)
- Unified Communications (\$3.25 million)
- Disaster Recovery Consolidation (\$2.5 million)
- EBS Financials Implementation (\$2.0 million)
- Asset Management System (\$2.0 million)
- Cyber Terrorist Attack Detention and Response (\$1.5 million)

The Integrated Property Tax System (IPTS) is a landmark collaborative effort for the County's property agencies. IPTS creates an improved central database of the County's 1.8 million property parcels and all the related data behind each parcel from each of the agencies engaged in the County's property tax system. It will also provide more streamlined ways of processing property services as information travels between agencies. The Assessor's Office will be the first County agency to partially go live with the new system in December 2019. The remainder of the functionality will go for the County Clerk, Treasurer and Assessor in December 2020.

The Clerk of the Circuit Court's (CCC) Case Management System (CMS) will improve court operations and allow the CCC's customers to interact more efficiently with the office. The new system solution will replace the CCC's office legacy mainframe CMS applications for all areas of law in Cook County. It will also enhance the efficiency of court operations, increase the services offered by the court, provide the ability to create court generated documents, and facilitate document management. The CMS project began in 2017 with Phase I: Implementation of County Division completed in February 2018 and the Electronic Ticketing System pilot was completed June 2019. Phase II Implementation of Criminal Division is schedule for late fall. Phase III the Implementation of Civil Division is scheduled to go-live in late Fall or Early Winter and the final Phase IV Implementation of Traffic Division is scheduled for late Winter. The project is estimated to be completed by Summer of 2020.

The Election Equipment and Tally System (EETS) is a FY2020 capital equipment project re-appropriated to FY2020. The system will provide wireless transmission of in-precinct voting results from individual precincts to a central location, as well as wire-based transmission of results from regional receiving stations to a central location. The implementation of the new EETS will

improve voting accessibility, security, auditability, deliver transparency, and faster results reporting. The new system will benefit over 1.5 million registered voters in suburban Cook County and improve election administration for all stakeholders.

The Unified Communications project is a 5-year project that started in May 2017 and is scheduled to be completed February 2022. The project is modernizing the county's outdated legacy telephone system by consolidating the telecommunications and data networks into a single infrastructure; helping to reduce outages and maintenance costs. The Unified Communications project has currently migrated 5,500 phones and completed 15 sites since the start of the project in 2017. The project is modernizing phone systems for elected officials, Health and Hospital, and Forest Preserve.

Bureau of Asset Management (BAM) does not currently have an asset management solution, departments currently rely on their own, internal processes to manage assets and deliver services. These are generally manual, paper-based processes with heavy reliance on disparate spreadsheets. In the absence of a unified system, departments are unable to efficiently and effectively store and share data. The procurement and implementation of an asset management solution that supports the full BAM asset lifecycle will allow the departments to increase transparency, improve workflows, enhance reporting, introduce new capabilities, and overall, increase BAM's ability to make sound, strategic decisions. The project is estimated to take one to two years to complete and consists of five phases starting with defining the scope (completed), vendor selection, implementation, testing, and training.

Upon the full implementation of the IT systems and applications mentioned above, the County will be able to fundamentally transform the way it operates while providing more innovative and transparent services to its residents.

## VEHICLE POLICY IMPLEMENTATION

To reduce costs and improve efficiencies, the countywide fleet continues to undergo a comprehensive internal fleet assessment. In coordination with the County's Vehicle Steering Committee (VSC), a review of all passenger and light duty vehicles resulted in the second phase of a fleet reduction effort. This assessment process examines criteria such as: vehicle utilization, odometer readings, and fleet age. All FY2020 vehicle requests were reviewed against these criteria to ensure that the County's established requirements for new or replacement vehicles were met.

The Bureau of Administration will be responsible for managing, coordinating and replacing of all passenger and light duty vehicles. All Departments under the Offices of the President will coordinate with the Bureau of Administration for future vehicle requests and all non-routine repairs. Using Departments will continue to coordinate their own routine preventative maintenance, such as oil changes, tires, brakes, belts, spark plugs, filters, and lights. In the 4th quarter of FY19 all passenger and light duty vehicles will undergo a complete vehicle evaluation. This evaluation will review the mileage, age, repairs, value of vehicle, internal and external condition of the vehicle. This evaluation will give the Bureau of Administration a better understanding of the condition of the fleet.

Per the Cook County Vehicle Ordinance, the VSC will annually review all take-home vehicle assignments, not including Law Enforcement or Specialty Vehicles. The County will continue to move into a cost-efficient replacement cycle for passenger vehicles by establishing a replacement plan for all passenger vehicles.

For FY2020, vehicle requests were approved by the Capital Committee in the amount of \$10.9 million.

The Countywide Fleet Management System is currently going through the Contract Compliance and Procurement process. The fleet system will give the county and its using departments a better understanding of their fleet operations. By having a comprehensive fleet system, it will improve operational costs and increase efficiency. A fleet management system can produce fleet reports to help departments understand their fleet and make the necessary adjustments. In addition, a fleet management system will track all maintenance and repairs throughout the life cycle of the vehicle.

## CAPITAL EQUIPMENT FUNDING

Currently, the primary source of capital equipment funding is debt proceeds. Debt will fund \$73.9 million or 72% of the \$102.6 million in capital equipment recommended in this budget. The debt funded capital includes several major IT projects, discussed in the Investments in Technology section, that are expected to transform the way the County operates. The remaining \$28.7 million or 28% is funded on a "Pay-As-You-Go" basis by using operating funds, grant funds and special purpose funds (SPF), to reduce the reliance on debt proceeds.

The County is allocating \$8.1 million or 7.9% of its General Fund operating revenues toward the acquisition of various discrete capital equipment like technology, hardware, and vehicles. The largest projects being funded by these revenues are planned vehicle and equipment purchases for the Sheriff. Additionally, \$1.2 million or 1.2% is allocated from the Health fund operating revenues mainly to fund medical and lab equipment for the Ambulatory & Community Health Network (ACHN) clinics.

Grant funds are also used to offset capital needs in the amount of \$11.5 million or 11.2% in FY2020. These will be used to fund IT and vehicle projects for the Department of Homeland Security and Emergency Management (DHSEM). The remaining funds will go toward various other projects at DHSEM in the form of enhancements to prevent cyber terrorism, replace screening equipment at courthouses, and the replacement of radios for the Sheriff and Adult Probation.

Special Purpose Funds will fund \$4.3 million or 4.2% of the total capital equipment requests recommended. The largest projects funded with SPF are the improvements for Geographic Information Systems (GIS) data collection and software upgrades (\$2.1 million) and the continuation of Animal Controls Hyland Project (\$0.9 million) By utilizing SPF, the County avoids funding these projects with long-term debt.

## OPERATING BUDGET IMPACT

Funding Capital Equipment Projects (CEP) with debt, special purpose funds and grant funds allows Cook County not only to fund vital projects but reduce the impact on a department's fiscal operating budget. Financing projects with debt instead of operating funds allows county agencies to use operating dollars to fund core functions for corporate, public safety, and health and hospital.

The decision to fund various capital equipment projects often provides some additional savings to the operating budgets of county offices. The continued investment in cloud-based software applications allows the county to continue to migrate computing and data operations off on-premise mainframes leading to lower operating and maintenance expenses. This move towards cloud computing also helps to reduce energy costs associated with on-premise mainframe operations.

The implementation of a new vehicle management software will allow the Offices under the President and other user agencies the opportunity to better manage routine maintenance projects on vehicles to prevent the need for costly major repairs.

Also, the continued replacement of aging or end of life county fleet vehicles helps to reduce the fuel consumption as departments procure newer more fuel efficient or hybrid vehicles.

Finally, the replacement of outdated, end of life fixed plant and institutional equipment will provide savings to departments in the form of reduced maintenance and repair costs within their operating budgets. The purchase of newer, modern equipment can not only save on maintenance costs but reduce employee down time.

	Project Title	Project Type	Request
1007-Revenue	Laptop Request	IT and Telecommunications	22,920
1014-Budget & Management Services	Investigators Vehicle Request	Vehicle Purchase	29,344
1021-Of The Chief Fncl Officer	DBMS IT Vehicles	IT and Telecommunications	5,000
	IT	Vehicle Purchase	250,000
	Medical Equipment	IT and Telecommunications	1,500,000
	Fixed Plant	Medical and Lab Equipment	200,000
	Furniture	Fixed Plant or Institutional Equipment	500,000
		Furniture Not Under CIP	50,000
			<b>\$2,557,264</b>
<b>Total Project Request - Debt Proceeds for 1076-Chief Financial Officer</b>			
1009-Enterprise Technology	Unified Communications	IT and Telecommunications	2,500,000
	Appl Modern (MF Migrations)	IT and Telecommunications	400,000
	ESB/CW Data Intergration	IT and Telecommunications	1,000,000
	GIS IPTS	IT and Telecommunications	13,000,000
	Revenue: ITAS	IT and Telecommunications	1,500,000
	116 Integrated Property Tax	IT and Telecommunications	833,650
	218 Enterp Identity Access	IT and Telecommunications	1,500,000
	Independent Verification & Validation for CCC	IT and Telecommunications	208,000
	Justice Advisory Council	IT and Telecommunications	500,000
	Citation Management	IT and Telecommunications	1,250,000
	Adoption Case Management System	IT and Telecommunications	850,000
	Collaboration/Presentation Pilot	IT and Telecommunications	80,000
	Department of Transportation & Highway (DOTH) Grant Management	IT and Telecommunications	150,000
	EBS Financials Implementation	IT and Telecommunications	2,000,000
	Data Center Remediation	IT and Telecommunications	315,000
	Network & Computer Equipment Refresh	IT and Telecommunications	1,500,000
	69 West Washington Data Center Refresh	IT and Telecommunications	600,000
	ERP Consultants	IT and Telecommunications	1,866,000
	Active Directory Infrastructure Upgrade	IT and Telecommunications	100,000
	Disaster Recovery, Business Continuity & IT Infrastructure Consolidation	IT and Telecommunications	2,084,000
	Cloud Expansion & Remediation	IT and Telecommunications	500,000
	Contact Center Solutions	IT and Telecommunications	160,000
	Integrated Property External Project Management	IT and Telecommunications	1,059,840
	IVR Updates for the Treasurer	IT and Telecommunications	310,695
	Integrated Property External QA	IT and Telecommunications	500,000
	69 W. Washington 8th floor training room_Furniture	Furniture Not Under CIP	25,000
	FY20 Hardware Refresh	IT and Telecommunications	358,000
	FY20 Software Bucket	IT and Telecommunications	200,000
	ITERP 69 W. Washington 8th floor training room	IT and Telecommunications	25,000
			<b>\$35,385,185</b>
<b>Total Project Request - Debt Proceeds for 1105-Chief Information Officer</b>			
1011-Office Of Chief Admin Officer	Automatic Vehicle Location (AVL) and GPS Project	IT and Telecommunications	30,000
	Computer Refresh	IT and Telecommunications	9,320
	10 Year or 100,000 Mile Vehicle Replacement	Vehicle Purchase	29,344
	1259 -Furniture for 1st Floor Renovation	Furniture Not Under CIP	50,000
1259-Medical Examiner			



FY2020 CAPITAL PROJECTS BY BUREAU

Project Title	Project Type	Request
1161-Dept Of Environmental Ctrl	Furniture Not Under CIP	100,000
	Medical and Lab Equipment	45,000
	Medical and Lab Equipment	10,000
	Medical and Lab Equipment	45,000
	IT and Telecommunications	10,050
1500-County Highway Department	Vehicle Purchase	2,700,000
	Vehicle Purchase	180,000
	Vehicle Purchase	180,000
	Vehicle Purchase	180,000
	Vehicle Purchase	150,000
	Fixed Plant or Institutional Equipment	60,000
	IT and Telecommunications	49,980
<b>Total Project Request - Debt Proceeds for 1115-Chief Administrative Officer</b>		<b>\$3,828,694</b>
1160-Building & Zoning	IT and Telecommunications	21,150
<b>Total Project Request - Debt Proceeds for 1125-Chief Of Economic Development</b>		
1032-Department Of Human Resources	IT and Telecommunications	5,640
<b>Total Project Request - Debt Proceeds for 1135-Chief Of Human Resources</b>		
1200-Dept. Of Facilities/Mgmt	Fixed Plant or Institutional Equipment	94,000
	Vehicle Purchase	93,400
	IT and Telecommunications	8,460
	Fixed Plant or Institutional Equipment	30,000
	Fixed Plant or Institutional Equipment	20,000
	Fixed Plant or Institutional Equipment	54,000
	Fixed Plant or Institutional Equipment	50,000
	Fixed Plant or Institutional Equipment	20,000
	Fixed Plant or Institutional Equipment	30,000
	Fixed Plant or Institutional Equipment	100,000
	IT and Telecommunications	2,000,000
	Furniture Not Under CIP	500,000
<b>Total Project Request - Debt Proceeds for 1140-Chief Of Asset Management</b>		<b>\$2,999,860</b>
1260-Public Defender	IT and Telecommunications	100,000
	Furniture Not Under CIP	500,000
	Vehicle Purchase	30,000
	IT and Telecommunications	114,210
	IT and Telecommunications	6,000
<b>Total Project Request - Debt Proceeds for 1126-Public Defender</b>		<b>\$750,210</b>
1040-County Assessor	IT and Telecommunications	240,000
<b>Total Project Request - Debt Proceeds for 1251-Assessor</b>		<b>\$240,000</b>
1050-Board Of Review	IT and Telecommunications	12,885
	IT and Telecommunications	150,000
	IT and Telecommunications	171,500
	IT and Telecommunications	150,000
	IT and Telecommunications	9,870
<b>Total Project Request - Debt Proceeds for 1276-Board Of Review</b>		<b>\$494,255</b>
1110-County Clerk	IT and Telecommunications	1,067,000

Project Title	Project Type	Request
067 Election Equipment and Replacement of Aging Desktops/Printers/Laptops/Other	Fixed Plant or Institutional Equipment	6,312,850
Clerk Office Furniture	IT and Telecommunications	135,000
Removal of Warrant Bookshelving	Furniture Not Under CIP	15,000
	Furniture Not Under CIP	55,000
<b>Total Project Request - Debt Proceeds for 1352-County Clerk</b>		<b>\$7,564,850</b>
1130-Recorder Of Deeds	IT and Telecommunications	1,091,123
	IT and Telecommunications	34,200
<b>Total Project Request - Debt Proceeds for 1402-Recorder Of Deeds</b>		<b>\$1,125,323</b>
1214-Sheriffs Administration And Human Resources	Vehicle Purchase	500,000
1217-Sheriffs Information Technology	IT and Telecommunications	750,000
	IT and Telecommunications	120,000
	IT and Telecommunications	286,440
	IT and Telecommunications	320,000
	IT and Telecommunications	398,000
1239-Department Of Corrections	Fixed Plant or Institutional Equipment	48,000
	IT and Telecommunications	600,000
	Fixed Plant or Institutional Equipment	115,000
<b>Total Project Request - Debt Proceeds for 1427-Sheriff</b>		<b>\$3,137,440</b>
1250-State's Attorney	IT and Telecommunications	459,897
206 SAO Case Management Syst	Vehicle Purchase	156,000
1250-CCSAO Vehicle Request FY2020	IT and Telecommunications	14,000
1250-CCSAO Audio and Visual Equipment	Furniture Not Under CIP	69,576
1250-CCSAO Evidence Room Equipment	IT and Telecommunications	116,000
1250-CCSAO FY2020 MIS IT Refresh	IT and Telecommunications	116,000
<b>Total Project Request - Debt Proceeds for 1453-State's Attorney</b>		<b>\$815,573</b>
1280-Adult Probation Dept.	Vehicle Purchase	26,000
1305-Public Guardian	Furniture Not Under CIP	33,000
	IT and Telecommunications	200,000
1300-Judiciary	Furniture Not Under CIP	18,520
1440-Juvenile Temporary Detent.Cntr	IT and Telecommunications	354,000
	IT and Telecommunications	54,000
	Fixed Plant or Institutional Equipment	19,240
	Fixed Plant or Institutional Equipment	11,830
1310-Office Of The Chief Judge	IT and Telecommunications	750,000
	IT and Telecommunications	582,083
<b>Total Project Request - Debt Proceeds for 1478-Chief Judge</b>		<b>\$2,048,673</b>
1335-Clerk Of Crct Ct Off Of Clerk	IT and Telecommunications	12,699,842
	Vehicle Purchase	42,000
	IT and Telecommunications	100,000
	IT and Telecommunications	50,000
<b>Total Project Request - Debt Proceeds for 1503-Clerk Of The Circuit Court</b>		<b>\$12,891,842</b>
<b>Total Project Requests Funded by Debt Proceeds for All Departments</b>		<b>\$73,885,959</b>

FY2020 CAPITAL PROJECTS BY BUREAU

	Project Title	Project Type	Request
1009-Enterprise Technology	Cyber Terrorist Attack Detention & Response	IT and Telecommunications	1,545,275
<b>Total Project Request - Grant Funded for 1105-Chief Information Officer</b>			<b>\$1,545,275</b>
1259-Medical Examiner	Refrigerated Trailer	Vehicle Purchase	120,000
1265-Emergency Management Agency	UCP Radio	IT and Telecommunications	204,000
	Video Federation	IT and Telecommunications	130,000
	Communication Trailer	Vehicle Purchase	303,400
	Suitcase Radio Repeaters	IT and Telecommunications	160,000
	Upgrade Unified Command Post	IT and Telecommunications	175,000
	Interoperable Portable Radios	IT and Telecommunications	1,875,000
	Fleet Replacement	Vehicle Purchase	56,816
<b>Total Project Request - Grant Funded for 1115-Chief Administrative Officer</b>			<b>\$3,024,216</b>
1230-Court Services Division	Court Services - Radio Replacement	IT and Telecommunications	2,091,273
	Entry Screening Equipment Refresh	Fixed Plant or Institutional Equipment	223,207
	CCSO Radio System Channel Expansion	IT and Telecommunications	1,000,000
1231-Police Department	6 EOD 10 Bomb Suits	Fixed Plant or Institutional Equipment	200,634
	10 2nd Line EOD Tool Kits	Fixed Plant or Institutional Equipment	41,382
	6 FPX Nano X-Ray Systems	Fixed Plant or Institutional Equipment	217,200
1210-Office Of The Sheriff	Phase II Expressway Camera Project	IT and Telecommunications	2,500,000
<b>Total Project Request - Grant Funded for 1427-Sheriff</b>			<b>\$6,273,696</b>
1250-State's Attorney	Vehicle Request - Grant	Vehicle Purchase	165,000
<b>Total Project Request - Grant Funded for 1453-State's Attorney</b>			<b>\$165,000</b>
1280-Adult Probation Dept.	Radio Equipment Year 2 of 2	IT and Telecommunications	331,000
1326-Juvenile Probation	Motorola Hand Held Radio	IT and Telecommunications	174,475
<b>Total Project Request - Grant Funded for 1478-Chief Judge</b>			<b>\$505,475</b>
<b>Total Project Requests Funded by Grant Funded for All Departments</b>			<b>\$11,513,662</b>

	Project Title	Project Type	Request
1011-Office Of Chief Admin Officer	Shredder	Fixed Plant or Institutional Equipment	8,507
1161-Dept Of Environmental Ctrl	NOx Monitor	Medical and Lab Equipment	20,000
	SO2 Monitor	Medical and Lab Equipment	20,000
	<b>Total Project Request - Operating Funded for 1115-Chief Administrative Officer</b>		<b>\$48,507</b>
1214-Sheriff's Administration And Human Resources	Sheriff Replacement Vehicles	Vehicle Purchase	4,701,127
	IT Equipment for Sheriff Vehicles	IT and Telecommunications	371,388
1217-Sheriff's Information Technology	Tasers/Body Cameras	Fixed Plant or Institutional Equipment	2,994,572
	<b>Total Project Request - Operating Funded for 1427-Sheriff</b>		<b>\$8,067,087</b>
4897-Stroger Hospital Of Cook Cnty	Medical, Surgical and Laboratory Equipment	Medical and Lab Equipment	1,000,000
	Furniture Stroger	Furniture Not Under CIP	193,200
	<b>Total Project Request - Operating Funded for 4020-Cook County Health &amp; Hospital System</b>		<b>\$1,193,200</b>
	<b>Total Project Requests Funded by Operating Funded for All Departments</b>		<b>\$9,308,794</b>

FY2020 CAPITAL PROJECTS BY BUREAU

	Project Title	Project Type	Request
1009-Enterprise Technology	047 GIS PINMAP Upgrade	IT and Telecommunications	500,000
	058 GIS Planimetric Develop	IT and Telecommunications	500,000
	Multi-Aerial Data Collection	IT and Telecommunications	1,100,000
<b>Total Project Request - Special Purpose Fund for 1105-Chief Information Officer</b>			<b>\$2,100,000</b>
1011-Office Of Chief Admin Officer	CAO Cable TV Equipment	IT and Telecommunications	82,000
1510-Animal Control Department	Vehicle Request	Vehicle Purchase	224,000
	Hyland On-Base Phase 2 Portal System	IT and Telecommunications	900,000
	Electronic Filing of Rabies Certificates at Mobile Clinics	IT and Telecommunications	25,383
<b>Total Project Request - Special Purpose Fund for 1115-Chief Administrative Officer</b>			<b>\$1,231,383</b>
1060-County Treasurer	Increase & Improve Data Storage Capacity	IT and Telecommunications	352,350
	Computer Equipment Replacement	IT and Telecommunications	35,800
<b>Total Project Request - Special Purpose Fund for 1301-Treasurer</b>			<b>\$388,150</b>
1210-Office Of The Sheriff	Sheriff Ford Police Interceptor Hybrids and Vehicles	Vehicle Purchase	500,000
<b>Total Project Request - Special Purpose Fund for 1427-Sheriff</b>			<b>\$500,000</b>
1335-Clerk Of Crd Crd Off. Of Clerk	One (1) Microfilm Machine	Fixed Plant or Institutional Equipment	18,000
<b>Total Project Request - Special Purpose Fund for 1503-Clerk Of The Circuit Court</b>			<b>\$18,000</b>
1586-Land Bank Authority	IT_Department Expansion	IT and Telecommunications	23,000
	Furniture_Department Expansion	Furniture Not Under CIP	80,000
<b>Total Project Request - Special Purpose Fund for 1943-Cook County Land Bank Authority</b>			<b>\$103,000</b>
<b>Total Project Requests Funded by Special Purpose Fund for All Departments</b>			<b>\$4,340,533</b>

Project Title	Project Type	Request
1009-Enterprise Technology	Vehicles	90,000
	Citation Management	50,000
	Data Center Remediation	285,000
	SAN Expansion	300,000
	Disaster Recovery, Business Continuity & IT Infrastructure Consolidation	406,000
<b>Total Project Request - Pay As You Go (DBMS only) for 1105-Chief Information Officer</b>		<b>\$1,131,000</b>
1259-Medical Examiner	Tissue Embedding Centers	45,000
	Autopsy Carts	35,000
1161-Dept Of Environmental Ctrl	019 Field Technician Vehicle	27,619
	Laboratory Pool Vehicle Replacement	22,500
	Particulate Speciation Monitors	138,600
	Sonic Meteorological Data Translation System	14,800
	Gas Monitoring Calibrators (Dilution)	15,000
<b>Total Project Request - Pay As You Go (DBMS only) for 1115-Chief Administrative Officer</b>		<b>\$298,519</b>
1031-Office Of Asset Management	State's Attorney New Desks, File Cabinets and Training Tables	212,800
	Renovation of the Social Service Dept on the 9th Flr	100,000
	Medical Examiner Investigations	60,000
	138 Replacement of Counsel Chairs	55,680
	Chief Judge-Jury Assembly	41,760
	147 Replacement of Office Furnishings	91,010
	Adult Probation Furnishings Phase III	500,000
	178 Replacement Courtroom Charis	154,170
	Chief Judge Jury Box Chairs	50,350
	Adult Probation Furnishings Phase 111A	205,172
<b>Total Project Request - Pay As You Go (DBMS only) for 1140-Chief Of Asset Management</b>		<b>\$1,470,942</b>
1050-Board Of Review	048 Board of Review DAPS Workflow	123,398
	063 DAPS IPT and Legacy Integration	47,561
<b>Total Project Request - Pay As You Go (DBMS only) for 1276-Board Of Review</b>		<b>\$170,959</b>
1250-State's Attorney	206 SAO Case Management Syst	378,662
<b>Total Project Request - Pay As You Go (DBMS only) for 1453-State's Attorney</b>		<b>\$378,662</b>
1280-Adult Probation Dept.	280 Vehicle Purchases	138,000
<b>Total Project Request - Pay As You Go (DBMS only) for 1478-Chief Judge</b>		<b>\$138,000</b>
<b>Total Project Requests Funded by Pay As You Go (DBMS only) for All Departments</b>		<b>\$3,586,082</b>

**Capitalizable Grand Total: \$102,637,030**

**FY2020 CAPITAL PROJECTS BY BUREAU**

	Project Title	Project Type	Request
1335-Clerk Of Crct Ct. Off. Of Clerk	CCC Legacy Elec CMS	IT and Telecommunications	2,220,355
<b>Total Project Request - Special Purpose Fund for 1503-Clerk Of The Circuit Court</b>			<b>\$2,220,355</b>
<b>Total Non Capitalizable CEP Project Requests Funded by Special Purpose Fund for All Departments</b>			<b>\$2,220,355</b>



FY2020 CAPITAL PROJECTS BY BUREAU

Project Title	Project Type	Request
1110-County Clerk		100,000
Cashiering Solution Upgrade	IT and Telecommunications	\$100,000
<b>Total Project Request - Operating Funded for 1352-County Clerk</b>		<b>\$100,000</b>
<b>Total Non Capitalizable CEP Project Requests Funded by Operating Funded for All Departments</b>		
		<b>\$100,000</b>

Non-Capitalizable Grand Total: \$2,320,355



## RESOLUTION

**SPONSORED BY**

**THE HONORABLE TONI PRECKWINKLE**

**PRESIDENT OF THE COOK COUNTY BOARD OF COMMISSIONERS**

**RESOLUTION AND ANNUAL APPROPRIATION BILL**

**FOR THE FISCAL YEAR 2020**

A **RESOLUTION** providing for the Annual Appropriation for the Fiscal Year 2020 and for the closing of accounts of the County of Cook, Illinois, under the Annual Appropriation Bill for the Fiscal Year 2019.

## PREAMBLES

**WHEREAS**, Section 6(a) of Article VII of the 1970 Constitution of the State of Illinois provides that “a County which has a Chief Executive Officer elected by the electors of the County...(is) a Home Rule Unit” and The County of Cook, Illinois (the “County”) has a Chief Executive Officer elected by the electors of the County and is therefore a Home Rule Unit and may, under the powers granted by said Section 6(a) of Article VII of said Constitution of 1970, exercise any power and perform any function pertaining to its government and affairs; and

**WHEREAS**, appropriation of funds is a necessary annual function of government; and

**WHEREAS**, the County will close out its accounts as of November 30, 2019 and render an account and make settlements with the County for the Annual Appropriation Bill for the Fiscal Year 2019.

**NOW THEREFORE**, at a meeting convened and concluded on November \_\_, 2019, Be It Hereby Resolved by the Board of Commissioners of the County of Cook, Illinois as follows:

**RESOLUTION AND ANNUAL APPROPRIATION BILL  
FOR THE FISCAL YEAR 2020**

**BE IT RESOLVED BY THE BOARD OF COMMISSIONERS OF COOK COUNTY:**

- Section 1.** That the Board of Commissioners of Cook County (the "County Board" or "Board") hereby finds that all recitals contained in the preambles to this resolution are full, true and correct and does incorporate them into this resolution by this reference.
- Section 2.** That the County Board, hereby establishes and ordains Fiscal Year 2020 as commencing on December 1, 2019 and concluding on November 30, 2020.
- Section 3.** That this Resolution be and the same is hereby termed the "Annual Appropriation Bill" of the County of Cook for Fiscal Year 2020 and governs all Elected Officials, Departments, Offices, Institutions or Agencies of the County, including but not limited to the offices and departments under the jurisdiction of the County Board President, the Board of Commissioners, Cook County Health and Hospitals System, Cook County State's Attorney, Cook County Sheriff, Cook County Public Defender, Clerk of the Circuit Court of Cook County, Cook County Treasurer, Cook County Clerk, Cook County Recorder of Deeds, Cook County Assessor, Chief Judge of the Circuit Court of Cook County, Board of Review, the Office of the Independent Inspector General, the Cook County Land Bank Authority, and the Public Administrator (hereinafter, "Agencies" or "Agency"). The Estimates of Current Assets and the Revenues of the Fiscal Year 2020 Available for Appropriation, and the amounts appropriated and the objects and purposes thereof, are as specified in the following: Executive Budget Recommendations for Fiscal Year 2020, Volumes I, II, and III as amended by the County Board through the amendment process and the Estimate of Revenue and Available Resources for Fiscal Year 2020, as amended by the County Board through the amendment process.
- Section 4.** That the amounts set forth herein and the same are hereby appropriated for Fiscal Year 2020 and as further noted in Sections 25 and 26.
- Section 5.** That the salaries or rates of compensation of all officers and employees of the County or Agencies when not otherwise provided by law, shall be governed and administered by the compensation plans in force and effective in the Fiscal Year 2020 Appropriation Bill. Amounts paid may vary due to rounding based upon the payroll automated system rounding conventions, which is anticipated not to exceed plus or minus 20 cents per pay period. Step advancement, cost of living increases and/or non-compounding cost of living allowances for union employees will be dictated per the terms of the applicable collective bargaining agreements. Step advancement for non-union employees will be dictated per the salary schedules and/or compensation plans in force and effect in the Fiscal Year 2020 unless otherwise amended. Any and all changes in classification shall be subject to the approval of the Chief of the Bureau of Human Resources. In the event union employees receive cost of living increases and/or a non-compounding cost of living allowance or a step freeze, in Fiscal Year 2020 as a result of negotiated and approved collective bargaining agreements, non-union employees may also receive cost of living increases, non-compounding cost of living allowances and/or step freezes. In the event union employees receive healthcare benefits plan design or cost changes as a result of negotiated and approved

collective bargaining agreements, non-union employees shall also receive healthcare benefits plan design or cost changes. Implementation of any non-union cost of living increases, non-compounding cost of living allowances and/or step freezes will be subject to the approval of the Budget and Management Services Director ("Budget Director"), Chief of the Bureau of Human Resources and the Cook County Board of Commissioners. A non-compounding cost of living allowance shall be considered a onetime payment and offered only as a non-pensionable incentive. Any employee who accepts the non-compounding cost of living allowance does so voluntarily and with the knowledge and on the express condition that the payment is not included in any pension calculations.

**Section 6.** That whatever appropriations for salaries or wages of any office, agency or place of employment are supported by a detailed salary schedule, all expenditures against such appropriations shall be made in accordance with such schedule and classification plan, and no payroll item shall be submitted to the Comptroller of the County (the "Comptroller") by any Agency of the County for a sum exceeding the amount shown in said salary schedule, except for rounding and except that the County Board may direct the Agencies of the County to expend all or any portion of the appropriation herein contained reserved for adjustments in wages of employees, when approved by the County Board.

**Section 7.** Only full-time employees working 30 hours per week on average during a standard measurement period as established by the Director of Risk Management, may receive healthcare benefits unless otherwise authorized by Collective Bargaining Agreement, or Employment Agreement as approved by the Chief of the Bureau of Human Resources. Employees shall contribute towards the cost of health (including pharmacy), dental or vision benefits as required and for the duration of their employment. Employers shall certify employment and payroll status to the Comptroller and shall be charged back the full premium cost for inaccurate or incomplete certifications. The Budget Director shall implement such a chargeback upon notification of an inaccuracy by the Risk Management Director or Comptroller. All employers shall promptly utilize the payroll and timekeeping systems to identify duration and type of all Leaves of Absence including Personal Leave of Absence. Judges and associate judges of the Circuit Court, employees who work less than 30 hours per week for standard measurement periods, Chairman and members of the Cook County Sheriff's Merit Board, commissioners of the Chicago Board of Elections and employees, excluding workers compensation claimants or those with other regulatory exemptions, on an authorized leave of absence in excess of 365 days may not access County healthcare benefits unless they contribute the full cost of the healthcare premium associated with said County healthcare benefits.

**Section 8.** That the Budget Director is hereby authorized to utilize or transfer amounts between the Salaries and Wages of Regular Employees (501010), Planned Salary Adjustment (501166), Planned Overtime Compensation (501211), Planned Benefit Adjustment (501226), Per Diem Personnel (501296), and Salaries and Wages of Employees per Contract (501421) accounts where necessary to support salaries, increases and wages for employees carried on these accounts and consistent with pay plans, salary schedules or the classification authority authorized in Chapter 44, Article II, Section 44-44 of the Cook County Code. Transfers in the Corporate, Public Safety and Health Funds, out of the Personal Services account series (501000) to the Contractual Services (520000), Supplies and Materials (530000), Operations and Maintenance (540000), Rental and Leasing (550000), Capital Equipment and Improvements (560000), or Contingency and Special Purposes (580000) account series will be required to follow the provisions outlined in Section 9 of this Resolution.

Agencies of the County are prohibited from taking employment actions such as posting employment opportunities, offering employment or promotional opportunities, transferring personnel, changing funding sources, or implementing demotions without obtaining written approval and confirmation from the Budget Director that funds are available for said employment action.

Budget and Management Service's validation of funds available for the purpose of position control shall include the combined Salaries and Wages of Regular Employees (501010), Planned Salary Adjustment (501166), Planned Overtime Compensation (501211), Planned Benefit Adjustment (501226), Per Diem Personnel (501296), and Salaries and Wages of Employees per Contract (501421) accounts. In those instances where Budget and Management Services has determined that an Agency or Department's annualized payrolls will exceed the turnover requirement for the next funding period, for purposes of position control, funds will be considered to be not available.

Before any individual is extended an offer of employment and added to the payroll system or employees are recommended for a reclassification, the relevant Agency of the County must obtain the prior approval of the Budget Director to validate those funds as "available." Should employees be put onto the payroll system without these requisite approvals, while they will be paid for time worked, the Budget Director has the authority to withhold funding from an available account to pay for the unauthorized hire.

**Section 9.** In order to make necessary transfers of \$50,000 or less in the Corporate, Public Safety and Health Funds, within and between the Personal Services (501000), Contractual Services (520000), Supplies and Materials (530000), Operations and Maintenance (540000), Rental and Leasing (550000), Capital Equipment and Improvements (560000), or Contingency and Special Purposes (580000) accounts/account series, the Agencies are hereby required to request and receive advance approval from the Budget Director. Upon request and justification from the Agency, the Budget Director is hereby authorized to review said transfer requests and approve said transfer requests in an amount equal to \$50,000 or less within and between accounts without Board approval. A report of such approved transfers shall be made to the Cook County Board of Commissioners by the Budget Director via placement of said report on a Board Meeting Agenda on a quarterly basis. No transfers are allowed from the Workers' Compensation (501541), Group Life Insurance Program (501590), Group Health Insurance (501610), Group Dental Insurance Plan (501640), Unemployment Compensation (501660), Vision Care Insurance (501690), Group Pharmacy Insurance (501715) and Reserve for Claims (580010) accounts except for the purposes of payment of employee benefit claims and related expenses. Except for transfers authorized in Section 8, transfers requested that are equal to or less than \$50,000 from the Salaries and Wages of Regular Employees (501010) account or greater than \$50,000 that are within or between the Personal Services (501000), Contractual Services (520000), Supplies and Materials (530000), Operations and Maintenance (540000), Rental and Leasing (550000), Capital Equipment and Improvements (560000), or Contingency and Special Purposes (580000) account series will require the advance approval by the Board. Transfers made for department 1018, Office Supplies (530605) account are restricted to the following accounts: Seminars for Professional Employees (501770), Transportation and Other Travel Expenses for Employees (501838), Communication Services (520150), Printing and Internal Reproduction (520508), Technical Services (521265) or Rental of Office and Data Processing Equipment (550010). The Agencies of the County, are prohibited from incurring any liability against any account in excess of the amount herein authorized for such account without securing prior approval by the Budget Director for transfers under \$50,000 or the Budget Director and the Board of Commissioners/Cook County Health and Hospitals System Board for the

pledging of appropriate unencumbered balances over \$50,000 for subsequent transfer as provided for by the Board of Commissioners or the Cook County Health and Hospitals System Board. The Budget Director is hereby authorized to issue rules governing transfers.

Any newly Elected or appointed Official who assumes office on or after December 1, 2019, but before September 1, 2020 is hereby authorized to transfer funds within and between the Personal Services (501000), Contractual Services (520000), Supplies and Materials (530000), Operations and Maintenance (540000), Rental and Leasing (550000), Capital Equipment and Improvements (560000), or Contingency and Special Purposes (580000) accounts/account series under their respective departments or business units for 90 days after assuming office. Newly Elected or appointed Officials may also create and/or transfer positions among departments under their control during that 90-day period, subject to any necessary approval of any monitor appointed pursuant to the Shakman Consent Decree. Any funding of positions or transfer of funds within the Personal Services (501000), Contractual Services (520000), Supplies and Materials (530000), Operations and Maintenance (540000), Rental and Leasing (550000), Capital Equipment and Improvements (560000), or Contingency and Special Purposes (580000) account/account series by a newly Elected Official may not increase the total appropriation of their Office as Approved and Adopted in the 2020 Cook County Appropriation Bill. Any newly Elected or appointed Official subject to this provision shall provide a report to the Budget Director and Board of Commissioners summarizing any transfers made under this provision.

**Section 10.** That persons funded from accounts designated as Extra Employees (501131), Salaries and Wages of Replacements for Employees on Authorized L.O.A. (501137), Salaries and Wages of Extra Employees (501140), Per Diem Personnel (501296) and Salaries and Wages of Employees per Contract (501421) must subscribe to account definitions and salary schedules, or classification authority as outlined in the Appendices or Chapter 44, Article II, Section 44-44 of the Cook County Code. Appointments to Salaries and Wages of Extra Employees (501140) positions are limited to new positions, programs or emergencies that were not anticipated during the budget process. New appointments to Salaries and Wages of Extra Employees (501140) positions must be authorized for Salaries and Wages of Regular Employees (501010) funding in the next fiscal year or the position will be deleted at year-end. The employment of persons as Extra Employees shall be in accordance with the rules established by the Bureau of Human Resources.

**Section 11.** The Budget Director will create internal service accounts for consolidating payments to a single vendor for goods and services rendered to the various agencies of county government into which the County Comptroller may from time to time make transfers from corresponding amounts budgeted to each agency. Payment of claims, premiums and other associated costs may be made directly from these internal service accounts. Each month, the County Comptroller shall make available to the County Board the Appropriation Trial Balance Report which shall include information related to said transfers.

That appropriations for Personal Services, Contingency and Special Purposes shall be assigned to the Self Insurance Fund during the fiscal year based upon premium and premium equivalent calculations and projections, including reserves as recommended by the Director of Risk Management, and shall be utilized to pay claims and costs associated with those items.



**Section 12.** Workers' compensation costs including indemnity and medical, and related payments associated with each workers' compensation claim shall be charged to the department, agency or elected office's workers' compensation funds in instances where the previous three year's annual workers' compensation expenditures generally averaged more than \$50,000, calculated under policies jointly established by the Director of Risk Management and the Budget Director.

**Section 13.** That, in the event the Department of Facilities Management, Bureau of Technology or Comptroller's Office performs work on behalf of and at the behest of another County agency, the work performed on straight time using County employees shall not be charged to the beneficiary agency, but for all work performed on overtime, the overtime differential may be charged to the beneficiary agency's overtime account. Discretionary projects may be charged to beneficiary agency by approval of the space committee.

**Section 14.** That capital equipment purchases will follow an ongoing equipment replacement policy for each major category of equipment used by Agencies, as articulated in the County Performance Based Management and Budgeting Ordinance Article X Section 2-932. Including but not limited to vehicles, telecommunications and technology equipment, office furniture, fixed plant and institutional equipment, and medical and lab equipment. During Fiscal Year 2020, all County Agencies shall submit an inventory of capital equipment to include specific inventories of software assets and technology hardware assets which shall identify such a replacement cycle. Capital Improvement projects shall be approved by the Board of Commissioners, with a replacement cycle where applicable, as identified in the Appropriation Bill. Total appropriations for approved capital equipment, capital improvements, and transportation and highway capital projects shall not exceed the amount as appropriated by the Board of Commissioners for said purposes during Fiscal Year 2020. Capital equipment, capital improvements, and transportation and highway capital equipment should be funded, if possible, through a mix of funding sources including operating funds, special revenue funds, grant dollars, and short- and long-term financing alternatives including sales tax bonds, general obligation bonds, revolving lines or credit, or other debt instruments available to the County. In connection with any such short- and long-term financing alternatives, the Chief Financial Officer is authorized from time to time during Fiscal Year 2020 to declare in writing official intent that all or a portion of the proceeds from such financing alternatives be used to reimburse the County, which writing shall be filed and received with the Finance Committee.

That appropriation authority to procure capital equipment by Special Revenue Funds using short-term financing arrangements shall require repayment by the Special Revenue Fund over the period approved by the Chief Financial Officer. These repayments will be deposited annually to reimburse the funding source that was initially used to finance the project.

**Section 15.** That appropriations for Capital Improvements and Capital Equipment are made by projects and classified by a project type. The Budget Director is authorized to allocate available appropriations to projects within a project type. Upon completion or de-prioritization of a Capital Improvement project, the Chief of the Bureau of Asset Management shall submit a formal request to the Budget Director to close or de-prioritize the project and may request a reallocation of excess appropriations to other approved Capital Improvement projects. With regards



to Capital Equipment, the respective requesting agency shall submit a formal request to the Budget Director to close or de-prioritize the project. In the event, excess appropriations remain, the Budget Director may reallocate the associated appropriations to other approved Capital Equipment projects within said fiscal year.

The Chief Financial Officer and the Director of Capital Planning shall jointly submit on a quarterly basis to the County Board a Capital Improvements and Equipment Funding and Project Report, which consists of three sections. The first section of the report shall show the bond funding by source and gross funds available through the end of the fiscal year. Additionally, the first section will identify all expenditures, encumbrances and unencumbered balances by funding sources. The second section shows the Capital Improvements by bond series, separated by project type, the funding allocated towards each project; the total amount of expenditures paid; the balance of encumbered funds; and the amount of unencumbered funds. The second section for the Capital Improvements shall also list any transfers of funding allocated within project types; any adjustments made by the Budget Director at the completion of a project pursuant to this section; and the status of the project. The third section of the Capital Improvements and Equipment Funding Report shall show the Equipment by bureau/department, separated by, account number, equipment request funded but not yet ordered, purchases not yet completed nor paid; the funding allocated, balance of encumbrance and the fund balance toward each equipment request funded but not yet ordered and purchases not completed nor paid. The third section for the equipment shall also list any transfers of funding allocated between bureau/department, separated by, account number, equipment request funded but not yet ordered, purchases not yet completed nor paid; and any adjustments made by the Budget Director at the final purchases of equipment pursuant to this section.

**Section 16.** For the purpose of enabling the County to have in its treasury at all times sufficient money to meet demands thereon for ordinary and necessary expenditures and to provide adequate support for the County's bond ratings and protection against unanticipated revenue shortfalls, the total of the County's Working Cash Funds shall be maintained in the estimated amount of \$209,969,390 projected as of November 30, 2019 (unless the Cook County Board of Commissioners elects to change this said amount as necessary), notwithstanding any provisions of the Illinois Compiled Statutes . The Working Cash Funds shall be reimbursed from time to time by authority of the Chief Financial Officer. The amount due the Working Cash Funds after December 1, 2019 shall be repaid in its entirety by no later than November 30, 2020.

The Chief Financial Officer may direct the Comptroller to make a permanent transfer not to exceed \$25 million after County Board approval by roll call vote, from the Working Cash Fund to defer future borrowing requirements for the Self-Insurance Fund and Capital Equipment. The Comptroller shall transfer all interest earnings from the Working Cash Fund to the County General Fund. Such transfers shall not be subject to the Annual Working Cash Repayment Resolution.

**Section 17.** The Chief Financial Officer, in accord with relevant authorizing ordinance or ordinances, and the associated forms of agreement as approved by the Board of Commissioners, may pay or pre-pay, from any unrestricted source, monies owed by the County as a result of a note or bond associated with a line of credit agreement, a revolver, or other debt instrument under which the County is a borrower, under such terms as are set forth in the governing documents and associated agreements.

**Section 18.** That the Comptroller and the Treasurer be and are hereby authorized and directed to close the accounts of the County pursuant to the Annual Appropriation Bill for the Fiscal Year 2019 and that such unexpended balances of the Annual Appropriation Bill for the Fiscal Year 2019 be placed to the credit of each specific fund.

**Section 19.** That there may be unencumbered balances in the various accounts in the different funds of the County that will be adequate to pay for services already rendered because of unforeseen deficiencies at the time the Annual Appropriation Bill for the Fiscal Year 2019 was passed and last adjusted; the Comptroller, Budget Director, and the Treasurer be, and are hereby authorized, to use these unexpended balances by way of transfers so that the deficiency may be liquidated, as part of closing out the year. For each fiscal year, the formatting arrangement of appropriations by object level in the relevant Appropriation Bill does not per se limit spending at the object level provided that total county expenditures do not exceed the total sum appropriated for the relevant fiscal year (including such sums as are appropriated on a continuing basis for the Health and Hospitals System) and, when required by this Resolution or other applicable law, expenditures greater than an object level are accomplished through permissible transfers made by the Board of Commissioners or the Budget Director as authorized by the Board of Commissioners.

Per the Encumbrance Policy promulgated by the Chief Financial Officer, all operating expenses will be applied to the fiscal year in which the goods or services are received. Any outstanding operating encumbrances will therefore be released to the appropriate fund at the close of the fiscal year. Grant, and Capital Improvement programs have fiscal calendars that span more than one fiscal year. Therefore, Grant and Capital Improvement programs may have their encumbrances carried forward into the following fiscal year as appropriated, in accordance with the provisions of the encumbrance policy.

**Section 20.** When all accounts and books for Fiscal Year 2019 are closed and final amounts determined, the Comptroller shall report back to the County Board with the revised revenues, fund balances and balance sheets in the Comprehensive Annual Financial Report (CAFR). All appropriated amounts for Fiscal Year 2019 shall be reported as adopted by the County Board in the Annual Appropriation Bill for Fiscal Year 2019 and as subsequently adjusted by transfers of funds. Said information will be made available to the County Board and to the public via the Final Appropriation Trial Balance for 2019. The Final Appropriation Trial Balance for 2019 will be posted alongside the 2020 line item budget in a single document on the County's website by April 30, 2020, and shall be made concurrently available on the County's Open Data website in a format compatible with the County's Open Government Ordinance.

**Section 21.** That the Annual Appropriation Bill for Fiscal Year 2020 shall be made available on the Cook County website at [www.cookcountyil.gov](http://www.cookcountyil.gov) and in the Department of Budget and Management Services, 118 North Clark Street, Room 1100, Chicago, Illinois 60602.

**Section 22.** As submitted in the 2020 Revenue Estimate, that the amounts equal to three percent of the estimated property tax levy allocated to the General Fund (which includes the Public Safety Fund and Corporate Fund), Health Fund and Election Fund are hereby appropriated for Fiscal Year 2020 for the Funds indicated for purposes of covering the loss and cost of collecting taxes levied for said Funds, and also the amounts of taxes so levied for the nonpayment of which real estate shall be forfeited to the State and abatements in the amounts of such taxes as extended upon the collectors' books; and to ensure the County meets its obligations for indebtedness as repre-

mented by the Bond and Interest Fund, and that the actual collections of property taxes received by the Annuity and Benefit Fund are commensurate with the amounts so levied, the County Clerk is authorized to extend loss and collections for these funds in a manner that is sufficient for these purposes.

**Section 23.** That the Chief Financial Officer shall cause the disbursement to the County Officers' and Employees' Annuity and Benefit Fund, from the Annuity and Benefit Fund 1590, sub-account 501226, Additional Board Appropriated Pension, in the sum of \$327,000.000, provided that the County Board of Commissioners and the County Officers' and Employees' Annuity and Benefit Fund agree to the disbursement and receipt of such funds by way of an intergovernmental agreement; and further provided that until such time as the parties enter into said intergovernmental agreement, the Chief Financial Officer shall work with the Cook County Treasurer to invest the funds in sub-account 501226, in such manner as is permitted by law or intergovernmental agreement, the corpus and proceeds of which shall be fully reserved for the purpose stated in this Section 23.

Further, the Chief Financial Officer may from time to time transfer into a Pension Stabilization Account within the Pensions and Annuity Fund otherwise permissible funds, provided that each transfer of funds into the Pension Stabilization Account is, in the opinion of the Chief Financial Officer, feasible and prudent, taking into account the then-current and projected state of the County's revenues and authorized expenditures; provided further that such transfers do not, in the aggregate, exceed \$20,785,492; and provided further that the Chief Financial Officer shall notify the Board of Commissioners immediately upon such transfer. Funds so transferred into the Pension Stabilization Account shall be available for payment to the County Officers' and Employees' Annuity and Benefit Fund, provided the disbursement, receipt, and purposes of such funds are authorized through an intergovernmental agreement between the County Board of Commissioners and the County Officers' and Employees' Annuity and Benefit Fund.

**Section 24.** The following accounts have additional requirements imposed on expenditures therefrom:

**FIXED CHARGES AND SPECIAL PURPOSE APPROPRIATIONS**

(1490/1499-521313) - Special or Cooperative Programs. All grants of funds from this account administered by any department to entities outside of Cook County, must first be approved by the Office of the Chief Procurement Officer in accordance with the procurement code or shall be disbursed and administered pursuant to Chapter 2, Article VI, Division 4 of the Cook County Code or as otherwise authorized by the Cook County Board of Commissioners.

**Section 25.** In accordance with procedures prescribed by the Budget Director, and subject to the limitations of this section, the President of the County Board and the heads of the various County Agencies are authorized to apply for grants from governmental and private grantors. With respect to such grants, the President of the Board and the heads of various County Agencies are authorized to execute grant agreements and amendments to effectuate the purposes of such grants and appropriations and provide such additional information, assurances, and certifications as are necessary, in connection with any of the foregoing.

Grants identified in the Annual Appropriation Bill include estimated award amounts. No expenditures will be allowed against a grant until the actual grant has been awarded and confirmed with an agreement or other commitment notice from the Funding Agency, in such form as is approved by the Budget Director. Additionally, no amount shall be expended on any grant except to the degree approved by the Budget Director. To the extent that revenue of a grant is not described in the Annual Appropriation Bill, or that an amendment increases the budget of a project beyond the appropriation described hereinafter, no expenditure of such grant revenues shall be made without prior approval of the County Board. Transfers of grant budgets are allowable subject to the terms of the specified grant agreements and advance approval from the Budget Director. Departments shall request capital appropriations during the annual budget process to expend grant funds on capital projects. Upon request from the Department, the Budget Director is authorized to allocate available appropriations to projects when the grantor authorizes existing grant funds for capital projects. The Department of Budget and Management Services shall submit a Grant report on all awards received to the Board of Commissioners by the 15th day of the end of each quarter.

All grant applications and renewals regardless of amount must be submitted to the Department of Budget and Management Services no later than two business days prior to submission to the granting agency. With respect to grants that do not require an application process, and are automatically renewed by the grantor, the date in which the Board authorized the previous grant, and the amount granted at that time shall be included in the current request to renew to the Department of Budget and Management Services.

All grants are required to include indirect cost, unless otherwise disallowed by the granting agency.

All grants submitted for inclusion on the County Board Agenda shall state the following: Budget and Management Services has received all requisite documents, and determined the fiscal impact on Cook County, if any.

The Comptroller and the heads of the various departments and agencies of County Government shall administer the revenues of grants received by standard accounts, in accordance with the standard classification of accounts.

The Budget Director shall promulgate rules to County Agencies regarding the grant application, review and approval process as well as the documents that must be submitted for review by the Department of Budget and Management Services prior to seeking approval by the County Board or seeking the application, renewal or acceptance of a grant.

Notwithstanding any other provisions of this section, grants, grant amendments, or grant renewals received in an amount of \$150,000 or less or for time extensions shall not require Board Approval but shall be approved by the Department of Budget and Management Services. The Department of Budget and Management Services shall report on any grants, grant amendments or grant renewals approved by the Department of Budget and Management Services in its quarterly grant report to the Board of Commissioners.

**Section 26.** Notwithstanding any other provision of this Resolution and Annual Appropriation Bill for Fiscal Year 2020, the maximum amounts available for appropriation to each budgetary unit or groups of budgetary units shall be set at 97% of the Final Adopted Appropriation for personnel and non-personnel accounts. The Budget Director has the sole discretion and is hereby authorized to release a portion of this holdback or allotment upon request and

justification by the Agency. Should an Agency's request for a release of the holdback be denied by the Budget Director, the Agency may request a release directly from the Board of Commissioners. Should the Budget Director deny a request from the Cook County Health and Hospitals System or the Cook County Land Bank Authority for a holdback release, the Cook County Health and Hospitals System or the Cook County Land Bank Authority may request the release directly from the Board of Commissioners with notice to their applicable governing board.

For purposes of controlling expenditures, the expenditure of or incurring of obligations against any appropriation may be further delayed, restricted, or terminated with regard to any object or purpose for which appropriations were made in the appropriation bill or resolution. A monthly schedule for the year of proposed expenditure, including any limitations or conditions against appropriations for each bureau and/or agency shall be made within 30 days of the adoption of the annual appropriation bill, and such schedule, as amended by the President of the County Board, shall be binding upon all Agencies, and such schedule of expenditure or of incurring obligations may not be exceeded, provided that any such schedule may be revised after three calendar months have elapsed since the last schedule. The monthly schedule and holdback provisions may differ across bureau/or agency based upon expenditures and revenues.

**Section 27.** Where Agencies identify new revenues for purposes of avoiding decreases in appropriations, such new revenues shall be allocated based on the Allocation of Revenue to Appropriations, by Fund and Program as shown in the Revenue Section. In like fashion, where such new revenues fall short of their Revenue Estimate, the Chief Financial Officer, the Comptroller, or the Budget Director shall report the shortfall to the Board of Commissioners for an amendatory reduction in appropriation authority previously granted to the budgetary unit(s), based on the Allocation of Revenue to Appropriations, by Fund and Program.

Annual revenue projections for all fees administered by Elected Officials shall be determined by the office of the Elected Official with appropriate jurisdictional authority over the fee(s). Each office, department, or agency with said authority shall be responsible for preparation of an annual plan to collect revenues at a sufficient level to meet projections. In the event that revenue generated from a fee is not sufficient to, equal or exceed the annual projection and a shortfall is projected, as determined by the Budget Director at the end of each quarter, and when it is further determined that the shortfall is a result of a failure to impose a fee as required by law, or a failure to properly administer and collect a fee as required by law, the Budget Director shall report the shortfall to the Board of Commissioners for an amendatory reduction in appropriation authority previously granted, based on the Allocation of Revenue to Appropriations, by Fund and Program.

Notwithstanding this Section, when any elected official (or head of a department, office, institution, or agency) files a written Notice of Non-Concurrence with the Chief Financial Officer, the Comptroller, and the Budget Director of the County, not more than ten (10) days after amendatory action by the County Board, when such action results in an upward revision of any previously stated revenue estimate wherein the budgetary unit(s) so stated has management authority over the revenue generating activities, appropriations shall not be reduced as provided above.

- Section 28.** The Comptroller shall make available to the Finance Committee of the County Board a monthly report of revenue and expenses for the General Fund, the Health Fund and Special Purpose Funds. The Comptroller shall also issue a monthly Appropriation Trial Balance that includes appropriations, expenditures, and unencumbered balances for the current fiscal year to the Board of Commissioners, other County elected officials, bureau chiefs, and department heads.
- Section 29.** Any employee who is required and is authorized to use his or her personally owned automobile in the regular conduct of official County business shall be allowed and reimbursed under the Cook County Transportation Expense Reimbursement and Travel Regulations Policy. This policy will supersede any other travel policy except those provisions that may be contained in contracts approved by the County Board of Commissioners between the County and recognized collective bargaining agents. The Cook County Transportation Expense Reimbursement and Travel Regulations Policy is subject to change and such changes shall be issued by the Chief of the Bureau of Administration and the Comptroller.
- Section 30.** The County's Financial and Anti-Fraud Policies set forth in Volume I of this Appropriation Bill are fully incorporated herein by reference and hereby fully adopted. Said Financial and Anti-Fraud Policies apply to all Agencies, Employees, Appointees and Elected/Appointed Officials and are supplemental to provisions mandated in the County's Code of Ordinances. To maintain the fiscal stability considered important by credit rating agencies and in accordance with Government Finance Officers Association recommended best practices, an unreserved fund balance shall be carried to provide adequate support for the county's bond ratings, to protect against unanticipated revenue shortfalls, and to guard against contingencies. Cook County will maintain a prudent level of financial resources, as established in said Financial Policies, to protect against reducing service levels or raising taxes and fees due to temporary revenue shortfalls or unpredicted one-time expenditures in the current and future fiscal years.
- Section 31.** Any excess Cook County Health and Hospitals System ("Health System") revenues received in Fiscal Year 2020 shall be designated to fund the Health System. Any additional Health System revenues from Managed Care in excess of the budgeted revenues for Fund 896 - Managed Care on an accrual basis for Fiscal Year 2020 from the State of Illinois as approved by the County Budget Director, shall be designated to fund the Health System and, under such controls as imposed by the County Budget Director, appropriated strictly and solely to the Appropriation Adjustments (580380) account to pay for additional costs directly associated with managed care members and patients, provided that no moneys from any other source may be appropriated to said Appropriation Adjustments account. This provision will include, but is not limited to, state required hospital payments that are equal in revenue and payments. This provision shall constitute a continuing appropriation of amounts necessary for such purposes; provided that total expenditures do not exceed the total sum appropriated for the relevant fiscal year (including such sums as are appropriated on a continuing basis for the Health and Hospitals System).
- Section 32.** Any additional revenues received in the State's Attorney's Narcotics Forfeiture, the Sheriff's Operations State Asset Forfeiture and Money Laundering State Asset Forfeiture special purpose funds in excess of the appropriation on a cash basis for Fiscal Year 2020 shall be designated to the aforementioned special purpose funds,



respectively, under controls as imposed by the County Budget Director to pay for additional costs within these funds. This provision shall constitute a continuing appropriation of amounts necessary for such purposes subject to applicable procurement rules.

**Section 33.** Any excess Land Bank Authority revenues received in Fiscal Year 2020 shall be designated to fund the Land Bank. This provision shall constitute a continuing appropriation of amounts necessary for such purposes as may be authorized pursuant to Chapter 103, Article I, Section 103-1, et seq., of the Cook County Code.

The Land Bank may expend such sums as it draws against a Line of Credit that it is party to as approved by the Board of Commissioners, under such limits of repayment requirements as established by such Line of Credit.

**Section 34.** The County has established a Motor Fuel Tax Fund and the Illinois Highway Code authorizes any and all expenditures resulting from capital projects approved by the Illinois Department of Transportation to be paid from Motor Fuel Tax revenues, such projects having been funded by the County's Series 2012 Sales Tax Revenue Bonds. The County issued the Series 2012 Bonds as Sales Tax Revenue Bonds as was in the best interest of the County, and as would provide the County with a lower cost of borrowing than traditional Motor Fuel Tax Revenue Bonds. With the 2020 Appropriation Bill the County shall transfer \$6,253,763 from the Motor Fuel Tax Fund to the Public Safety Fund to specifically reimburse the Public Safety Fund for Sales Tax Revenues that will be deposited into the pledged debt service account for the Series 2012 Sales Tax Revenue Bonds during the course of Fiscal Year 2020. The Treasurer of the County is hereby directed to execute the transfer from the Motor Fuel Tax Fund upon written request by the Comptroller. The Comptroller shall provide notice to the Cook County Board of Commissioners of the executed transfer within thirty days of the transfer of dollars from the Motor Fuel Tax Fund to the Public Safety Fund.

**Section 35.** Using Agency or Department Name Revision - no name revisions

**Section 36.** Employment Grievance and Labor Resolution by the Bureau of Human Resources - The Chief of the Bureau of Human Resources for Cook County shall be granted the authority to settle employment related grievances, arbitrations and mediations without Board approval at the same settlement authority level as the Cook County State's Attorney's Office has in litigation matters. A monthly report of such settlements approved by the Chief of the Bureau of Human Resources shall be directly provided to the Litigation Committee, a subcommittee of the Cook County Finance Committee.

**Section 37.** Claim Resolution by the Department of Risk Management - The Department of Risk Management shall be granted the authority to resolve and execute small liability claims and settlements and recoveries for an amount not to exceed \$25,000.00 for bodily injury and \$25,000 for property damage per occurrence, and the resolution of medical bills in accordance with the County Jail Act and Cook County Ordinance 10-0-48. A report of such approved claim resolutions shall be made available to the Finance Committee of the County Board on a monthly basis by the Director of Risk Management.



**Section 38.** Severability - If any section, paragraph or provision of this resolution shall be held to be invalid or unenforceable for any reason, the invalidity or unenforceability of such section, paragraph or provision shall not affect any of the remaining provisions of this resolution.

**Section 39.** Repealed - All ordinances, resolutions or orders, or parts thereof, in conflict with the provision of this resolution are to the extent of such conflict hereby repealed.

**Section 40.** Constitutional power of the County - The Resolution is adopted pursuant to the constitutional and home rule powers of the County notwithstanding any provisions of the Illinois Compiled Statutes to the contrary.

**Section 41.** The Budget Director and the Comptroller are authorized to correct any factual errors or appropriation adjustments from the Appropriation Adjustments (580380) account in the Annual Appropriation Bill and to implement the adopted Amendments with any required modifications.

**Section 42.** Effective Date - The County Board hereby finds that this Resolution shall be in full force and effect immediately upon its adoption by the Board and approval by the President of the County Board.

Approved and Adopted this \_\_\_\_\_ day of November 2019.

---

**TONI PRECKWINKLE**

President of the Cook County Board of Commissioners

---

Attest: **KAREN A. YARBROUGH**, County Clerk



## POLICIES

Cook County government is dedicated to delivering the highest levels of public service, while minimizing the use of taxpayer resources. The County recognizes that the best method for achieving this goal is to incorporate strong, goal-oriented financial policies and practices into all of its operations. Through the use of strategic planning and a sound resource allocation process, the County strives for fiscal resiliency that will ensure its core functions and mission are met even in the face of economic adversity.

The Cook County financial policies contained in this section provide a framework for the efficient and fiscally responsible management of County operations. The financial policies have been developed to (1) conform to Government Finance Officers Association (GFOA) and the National Advisory Council on State and Local Budgeting (NACSLB) best practices; (2) comply with the Cook County code of ordinances and State of Illinois statutes; and (3) provide various County entities with sound direction in managing the County's operations in an efficient and fiscally responsible manner.

# 1. BUDGETING POLICIES

## ADOPTION OF A TIMELY BALANCED BUDGET

Cook County is committed to producing a balanced budget in a timely fashion.

The Cook County Board of Commissioners, in accordance with the applicable County code ordinance, will adopt an annual appropriation, which will appropriate sums of money to defray all necessary expenses and liabilities of Cook County. The County is committed to adhering to a balanced budget under normal circumstances and will provide disclosure when deviations are expected in either the preliminary budget forecast and/or executive budget proposal before the start of the next fiscal year.

Illinois statute provides that the Board of Commissioners adopt the annual appropriation bill prior to or during the first quarter of each fiscal year. County ordinance requires a budget forecast to be published no later than June 30th in any given year, in order to identify both the expected year-end status of the current fiscal year and to provide an initial estimate for the ensuing fiscal year. An executive budget proposal shall be presented no later than October 31st and be designed with the County's long-term financial outlook in mind, minimizing the use of non-recurring measures in favor of a structurally balanced approach. The final budget and appropriations are approved and adopted by the Cook County Board of Commissioners, with a target of adopting a balanced budget prior to the start of the ensuing fiscal year. Adopting a structurally balanced budget before the start of the fiscal year allows for greater accountability and enhanced capacity to make mid-year corrections.

The annual budget document will also include:

- An overview of all available funding in a "Revenue Section"
- Identification of the key variables that affect the level of revenue
- Assessments of the level at which capital investment can be made in a "Capital Budget"
- Identification of future commitments and resource demands in a long-term forecast

## MULTI-YEAR FORECASTING OF REVENUES AND EXPENDITURES

The County recognizes the importance of forecasting revenues, other resources and expenditures in order to understand the level of funding available for services and investment in capital improvement and equipment. The County will employ a conservative, but realistic forecasting approach allowing it to forecast revenues and expenditures as accurately as possible, rather than dealing in worst or best case scenarios. Assumptions for expenditures forecasts are consistent with parallel revenue and program performance assumptions. Forecasting methodology will include the following criteria:

- Analysis of historical, demographic, micro-economic, macro-economic and regulatory trends
- Understanding of the impact of strategic operational initiatives on future revenue and expenditures
- Linear regression analysis for revenues to predict possible trends

## FINANCIAL POLICY REVIEW AND ADOPTION

Cook County will review the financial policies contained herein and any potential new policies annually during the budget process to ensure continued relevance and to identify any gap areas that should be addressed by new policies.

## 2. REVENUES

### REVENUE DIVERSIFICATION

Prudent planning requires understanding the revenue streams that finance County operations. County revenue policies aim to achieve financial resiliency and thus minimize or eliminate service disruptions caused by revenue shortfalls through (1) limiting the exposure to one-time revenues; (2) conservatively estimating unpredictable revenues that fund ongoing expenditures; and (3) by diversifying its revenue base to avoid a single point of failure or overreliance on a single revenue solution.

The County requires a diversity of revenue sources in order to improve its ability to handle fluctuations in individual revenue sources associated with economic conditions. The County will review its projected revenue stream annually in conjunction with the executive budget proposal in order to (1) improve its revenue diversity to the extent feasible, and (2) ensure that taxes levied do not pose an undue burden on County residents or businesses or result in adverse economic effects when measured against the associated public services provided.

### ONE-TIME AND UNPREDICTABLE REVENUES

The County defines one-time revenues as those that cannot be relied on in future budget periods. In order to decrease the County's dependence on these types of revenues, as well as mitigate the risk of not having these revenues in the future, the County shall use one-time revenues sparingly for recurring expenses. Prior to using one-time revenue for recurring expenses, the County must ensure that the source is structurally sound and that other revenue sources have been ruled out or exhausted. The source of one-time revenues must be thoroughly vetted and a determination must be made whether the revenue will be used for either general fund or capital expenditures. The County will identify the one-time non-recurring revenues and aggregate them within the Executive Budget Recommendation.

When dealing with unpredictable revenues, revenue estimates must be made in a conservative manner, and accompanied by a commitment to reduce expenditures mid-year if the updated revenue estimates within the mid-year budget forecast show revenues not meeting projections.

### FEES

Cook County imposes certain user fees to fund the provision of goods and services. A fee is imposed as a result of the public need to regulate activities, typically related to health, safety, or other protective purposes. Fees result in the purchase of a privilege or authorization and are applied to such activities as building permits and certain property tax-related services.

Per County code, Cook County maintains a comprehensive list of County fees. Some fees may be set at levels sufficient to cover the entire cost of service delivery or the service may be subsidized, as the County deems appropriate. The County will systematically review user fees and rates and consider adjustments as necessary to take into account the effects of additional service costs and inflation and to ensure that the rates will continue to support direct and indirect costs of operations, administration, plant maintenance, debt service, depreciation of capital assets, and moderate system extensions. The fee setting process will include (1) a calculation of the full cost of providing a service to provide the basis for setting the fee; and (2) a periodic review of the fees to ensure they are set at competitive rates.

### 3. GRANTS

Cook County Grants Management Policies are developed and enforced to (1) strengthen the oversight and requirements for internal controls; (2) ensure accountability of County agencies managing grant funds; and (3) ensure compliance with applicable federal, state, and County laws and regulations.

Each County agency applies and implements grant programs based on agreed upon compensation, performance, regulations, and guidelines outlined by each granting agency through a written and executed grant agreement. The County will only seek out grants that are consistent with its public mission and stated priorities and when the cost of administering the grant is at least fully offset by the funds received.

All County agencies shall adhere to procedures outlined in the County's Grants Manual for general administration of the grant, including accounting, budgeting, revenue recognition, eligible expenditure and reporting.

### 4. ASSET MANAGEMENT, CAPITAL IMPROVEMENT PLANNING AND BUDGETING OF CAPITAL

The following policies establish the framework for the County's overall capital asset planning and management. They provide guidance for current practices and a framework for evaluation of proposals for future projects. These policies also seek to improve Cook County's financial stability by providing a consistent approach to long-term fiscal strategy.

#### CAPITAL BUDGET

- The appropriation of the capital budget is part of the annual budget process. The capital budget will be directly linked to, and flow from, the multi-year Capital Improvement Plan, the Long-Range Transportation Plan, and the annual Capital Equipment budget. Modifications, however, may be necessary based on changes in the project scope, funding requirements, or other issues.

#### CAPITAL IMPROVEMENT PLAN

The County's Capital Improvement Program (CIP) sets forth the plan for the design, construction and renovation of buildings and building systems, making them safe, functional, efficient, and cost-effective to deliver Cook County services to the public.

The CIP will be based on the capital renewal and deferred maintenance priorities of the County and will contain an analysis of the following:

- A 10-year plan for future investments
- The impact on future debt service costs
- The impact on the operating budget

#### CAPITAL FUNDING

Capital funding will be made using the following criteria:

- Use of debt to finance components of the capital budget will be used only when other financing sources have been evaluated and deemed unavailable

- To the extent possible, improvement projects and major equipment purchases will be funded on a pay as-you go basis from existing or foreseeable revenue sources.
- All equipment with a useful life of less than 5 years will be funded through pay-as-you-go means
- The County will prioritize equipment/projects costing less than \$150,000 and equipment/projects with lower useful life to be funded through pay-as-you-go means
- The County will seek to decrease the planned budgeted expenditure on debt supported capital equipment every year with the goal of eventually funding capital equipment through pay-as-you means entirely, with the exception of large non-recurring multi-year initiatives
- The County will limit and clearly identify any County personnel that are associated with a capital project to be funded from debt proceeds, and will avoid the funding of recurring personnel costs from debt proceeds

## DEBT ISSUANCE

Because interest costs impact our taxpayers and long-term financial flexibility, debt financing should be utilized only for the creation or full replacement of capital assets. Debt (including capital leases) may only be used to finance capital, including land acquisition, not ongoing operations. Projects that are financed through debt must have a useful service life at least equal to the debt repayment period.

## FIXED ASSET INVENTORY

The County shall have a policy to inventory and assess all major capital assets annually. Accurate inventories of all physical assets, their condition, life spans, and cost will be maintained to ensure proper stewardship of public property.

## ACHIEVEMENT OF MAXIMUM USEFUL LIFE

Cook County shall operate and maintain its physical assets in a manner that protects the public investment and ensures achievement of the assets' maximum useful lives. Establishing clear policies and procedures for monitoring, maintaining, repairing and replacing County equipment and essential components are central to good management practices. The County will develop written policies and procedures that address:

- Determination of ideal inventory totals per asset category
- Multi-year planning for renewal and replacement cycles using steady state analysis
- Determination of the best available funding stream for asset classes
- Annual maintenance plans that avoid unnecessary deferred maintenance costs

## NEW FACILITIES

New County facilities will be planned within the overall business and service objectives of Cook County. To ensure that the public gains the maximum utility from the new facility or capital asset, the County will identify the full cost of building and operating the facility throughout its useful life. Resources generated from its operation or other sources will be identified to meet these needs. Acquisition or construction of new facilities shall be done in accordance with County adopted facility and/or master plans. Prior to approving the acquisition or construction of a new asset, an estimate of the full cost to operate and maintain the facility through its useful life and the plan for meeting these costs will be established.

## 5. DEBT MANAGEMENT

The County will prudently manage the issuance of debt to ensure that debt does not unduly burden County taxpayers, or pose a risk to the County's credit ratings and overall credit worthiness. Accordingly, the following self-imposed limitations will be observed:

- Direct debt will not exceed 1.25% of the estimated market value of County property or 4% of Equalized Assessed Valuation (EAV)
- Direct debt measured per capita will not exceed \$1,000
- Annual debt service costs associated with long-term debt obligations, as measured by the Bond and Interest Fund, should not be reasonably projected to exceed 15% of all funds' operating expenditures of the County in any given year
- Any capital project or equipment funded through the issuance of bonds will be financed for a weighted average period not to exceed the life of the project or equipment
- Annual debt service growth (including any issuance of new money) is aligned with the Federal Reserve's long-term aim for inflation at 2%
- Variable rate debt will not exceed 20% of the total debt portfolio without a commitment to an analysis of variable rate assets and liabilities reflected on the County's balance sheet.
- Variable rate debt will not exceed 25% of total debt at any time

In addition, the following processes will be observed:

- Communication will be maintained with bond and credit rating institutions, as well as capital market participants, lending institutions and financial advisors, regarding current and future financial conditions. Timely and comprehensive market disclosures will be provided, to include third-party credit agreements, budgets and Comprehensive Annual Financial Reports (CAFR). Post filings promptly within 15 days of execution
- In accordance with changes made in 2009 to Rule 15c2-12, those filings must be made electronically at the Electronic Municipal Market Access (EMMA) portal ([www.emma.msrb.org](http://www.emma.msrb.org))
  - Maintain an up to date Investor Relations Page
  - Provide full and comprehensive disclosure of annual financial, operating and other significant information in a timely manner
- The County's credit agreements will not contain immediate acceleration provisions and acceleration will only be allowed upon the completion of a tax levy, extension and collection cycle
- Use of Swaps/interest rate derivatives may only be used to achieve a specific objective consistent with the County's overall Debt Policy and as a measure to reduce or hedge interest rate risks the County is otherwise exposed to, furthermore:
  - The County will not use interest rate swaps that are speculative in nature or increase the overall risk profile of the County
  - The County will not execute such agreements with counterparties that are rated lower than A2/A/A from Moody's Investors Service/Fitch Ratings/Standard & Poor's and will require collateral from any counterparties that are downgraded below such a threshold.



## 6. OPERATING/CAPITAL EXPENDITURE ACCOUNTABILITY

At a minimum on a quarterly basis operating expenditures will be reviewed via the budget forecast to ensure that they follow the plan set forth by the current year's Adopted Appropriation. If the budget forecast finds that operating expenditures will exceed the Adopted Appropriation, corrective actions, such as expenditure reductions, shall be implemented.

An annual review of capital expenditures shall be completed. This shall include a review of capital expenditures and encumbrances in relation to both the current budget and over the entire life of the respective project. This will be completed in order to ensure that capital funding is being spent according to the original plan approved when funds were obtained. If funds are not being spent according to plan, corrective action shall be taken. Corrective actions can include, but are not limited to, expenditure reductions, reallocation of capital funds and the sweeping of associated funds.

In Fiscal Year 2019, appropriations and authorized expenditures for County issued parking contracts; County owned or operated parking garages; the purchase, lease, rental, repair, and maintenance of motor vehicles utilized for County purposes or operations; authorized travel; ambulance services; Geographic Information Systems operations and costs; County costs associated with vehicular accidents (such as medical treatment, law enforcement, risk management, and the like); and various court costs as determined by the Director of Budget and Management Services are for transportation purposes authorized by the 2019 Appropriation Bill. The foregoing itemized list is not exhaustive, and the Director of Budget and Management Services is further authorized to deem additional appropriations and expenditures as for transportation purposes.

### ENCUMBRANCES

An encumbrance is an accounting transaction where funds from a specific budgetary account are claimed for a specific purpose. Encumbrances allow the County to properly fund services that have been rendered and invoiced, but not yet paid. A fiscally sound encumbrance policy allows the County to liquidate encumbrance balances that are no longer required, while ensuring that our financial obligations are fully funded.

Accordingly, all operating fund encumbrances are available for the fiscal year following the date they are issued. One year later, all associated purchase orders that have not been expended are cancelled, unless the Department of Budget and Management grants an extension per the using department's request. While capital improvement and capital equipment encumbrances tend to have a longer encumbrance period, they are still evaluated using the same methodology for operating fund encumbrances.

## 7. LONG-TERM FINANCIAL PLANNING STRATEGY

The County recognizes that long-term financial planning is a key process to the County's goal of being fiscally responsible. Within the Annual Appropriation, the County shall forecast general fund revenues and expenditures five years into the future. This forecast will help the County plan where to allocate resources in future budgets. This forecast shall be updated annually with each budget and published in the Revenue Estimates section of Volume I of the Annual Appropriation.

The County's long-range financial planning will help recognize the effects of economic cycles on the demand for services and the County's resources. Cook County financial planning will help ensure the delivery of needed services (many of which become more critical during economic downturns) by assuring adequate reliance on ongoing resources in order to support continued County services during economic downturns. The County is a major force in a complex regional economic system; hence, it must understand and anticipate changes in both regional and national economic trends in order to engage in strategic financial and management planning. Therefore, to the extent possible the long term growth rate of the County's expenditures will be targeted to match the long term growth rate of the County's revenue sources.

## 8. INVESTMENT MANAGEMENT

Cook County recognizes the need for a prudent, professional, and practical approach to the investment of its funds. The County shall maintain liquid cash balances that reflect its cash flow needs. It is the policy of the County to manage public funds in a manner that will meet cash flow needs, ensure security of principal, and provide the highest investment return while voluntarily complying with the Illinois Public Funds Investment Act (30 ILCS 235), although the County as a home rule unit of government is not bound by the Act. A separate investment policy is maintained by the Cook County Treasurer's Office.

Cook County acknowledges three inherent risks associated with investing public funds: (1) credit risk, the risk of investing in instruments that may default; (2) market risk (liquidity), the risk of selling an investment prior to maturity at less than book value; and (3) opportunity risk (yield/return), the risk of investing long term and having rates rise or investing short term and having rates fall, or foregoing investment income on a risk adjusted basis based on inefficient investment selection.

The County will at all times consider actions to mitigate these risks. These include voluntarily abiding by the set of permitted investments authorized in the Illinois Public Funds Investment Act to reduce credit risk, maintaining good cash flow estimates to reduce market risk, and integrating knowledge of prevailing and expected future market conditions with cash flow requirements to reduce opportunity risk. As with investment decisions made with other public funds, the balance is weighted heavily towards avoiding risk; accordingly safety first, liquidity second, and yield third.

## 9. FUND DIVERSITY AND STABILIZATION/FINANCIAL RESERVE POLICY

In its effort to achieve financial resiliency, Cook County has established a diversity of funds. Some of these different funds are used to account for non-current liabilities like workers' compensation while others are self-supporting internal funds that contribute to efficient overhead services. The diversity of funds helps reduce the burden on the general fund and keeps it from becoming a single source of fiscal stress.

Cook County will maintain a prudent level of financial resources to protect against reducing service levels or raising taxes and fees due to temporary cyclical revenue shortfalls or unpredicted one-time expenditures.

Cook County's financial reserve policy is to maintain an unassigned fund balance in the General Fund of no less than one month, with a targeted goal to not to exceed two months, of the prior year's audited General Fund operating expenditures. Should an unforeseen economic or other event beset the County, should this event warrant the use of fund balance and should this use of fund balance cause it to dip below the targeted level, the County will take steps to both ensure expenditures, to the extent possible, are adjusted to reflect the new economic reality and develop a plan to replenish the General Fund fund balance that will be incorporated in budget development and included in the budget fund balance statement over the next one to three years as necessary to return the balance to its targeted level. The County recognizes that financial reserve funds provide the flexibility to respond to unexpected circumstances that may help the County achieve long-term fiscal objectives.

## 10. SELF-INSURANCE FUND

Cook County shall maintain a Self-insurance Fund for employee health benefits, life insurance, unemployment compensation, workers compensation and liability related claims and expenses arising from operations. The purpose of the Self Insurance Fund is to centralize and mitigate risk to the County and provide certainty to the operating units, while properly allocating indirect costs to operational units. The County will establish a premium or premium equivalent to represent the actuarial estimate of specific health plans based on which funds will be appropriated to each department within the General, Health, Special Purpose, and Grant Funds annually. On a monthly basis, the premium or premium equivalent will be charged to each department and credited to the Self-Insurance Fund. The premium equivalent calculation shall be revised as necessary, but at least annually. The County will also establish an actuarial estimate of projected workers compensation and liability claim payments which will be appropriated to the Corporate, Public Safety and Health Funds annually. On a monthly basis, the cost of workers compensation and liability claims will be credited to the Self-Insurance Fund.

Cook County recognizes that it is prudent to maintain a sufficient level of financial resources to protect against reducing service levels or raising taxes or fees due to large, unexpected or catastrophic events. The County shall strive to maintain a fund balance in the Self Insurance fund of not less than one and one half times the three year average of claims and payments to provide financial support to cover unforeseen or catastrophic events and emergencies not covered by any stop-loss insurance procured by the County. However, the intent of the self-insurance fund is not to accumulate a fund balance that is greater than what is required to offset the volatility inherent in claims. At the end of the fiscal year, if the fund balance is greater than three times the three-year average of claims and payments, only then may funds be transferred to the General Fund for operating purposes at the request of the Chief Financial Officer.

## 11. ACCOUNTING, AUDITING & FINANCIAL REPORTING

Regular monitoring of budgetary performance provides an early warning of potential problems and gives decision makers time to consider actions that may be needed if major deviations in budget-to-actual results become evident. It is also an essential input in demonstrating accountability.

An open government is essential for citizen-driven governance. The importance of this aspect in financial reporting cannot be overstated. Regular and frequent reporting is necessary to provide accountability, educate and inform stakeholders, and improve their confidence in County government. The financial reporting process should include the following criteria:

- The documentation of accounting policies and procedures will be evaluated annually and updated periodically, no less than once every three years, according to a predetermined schedule
- Maintain an accounting system adequate to provide all of the data needed to allow for the timely preparation of financial statements for the entire financial reporting entity in conformity with GAAP and GASB standards
- Issue timely audited financial statements, no greater than 180 days after the completion of the fiscal year, in conformity with GAAP and GASB standards as part of a CAFR
- On or before June 30th of each year, the Department of Budget and Management Services shall issue an assessment of the fiscal condition of the County prior to the next year's budget cycle in the form of a budget forecast
- On or before September 1st of each year, the Cook County Board President shall conduct a public hearing on the budget forecast to hear from the public on budget priorities. This input will be taken into account as the executive budget is prepared
- The executive budget recommendation shall be presented to the Cook County Board of Commissioners by October 31st of each year

## 12. PERFORMANCE MANAGEMENT

The use of performance measures and standards in the planning and resource allocation processes, as well as the public reporting of performance information, will result in a more efficient and effective utilization of County resources. Performance management will also yield improved results for the public and will ensure that the County as a whole is addressing its core functions and mission.

Cook County believes performance management can assess accomplishments and identify areas for improvement on an organization-wide basis. Performance management is used in both long-term and short-term strategic planning and decision-making processes that in turn drive financial performance. The goals and initiatives derived from performance management are used to appropriately determine the allocation of limited county resources.

Performance management utilizes a statement of program mission that identifies the goals and objectives of functional areas within the County. The goals and objectives are prioritized in order to allocate resources over a specific period of time. The outcomes from the objectives must be verifiable, understandable and timely.

These benchmarks are evaluated for program efficiency and effectiveness, which are constantly assessed for improvement. A transparent outcome evaluation is produced which allows for managerial decision-making.

## COOK COUNTY ANTI-FRAUD POLICY

### PURPOSE

Cook County Government is committed to maintaining an environment containing high standards of honesty and ethical behavior by its Officials, Agencies, Board or Commissioner Appointees and Employees. The purpose of this Cook County Government Anti-Fraud Policy ("Policy") is to:

- Prohibit dishonest acts and/or fraudulent activity;
- Advise Officials, Agencies, Appointees and Employees of their responsibility to report suspected fraudulent activity;
- Guide appropriate behavior;
- Assign responsibility for the development of adequate management controls;
- Identify responsibility for performance of investigations relating to allegations of fraud; and
- Inform all Officials, Appointees and Employees regarding their obligations not to engage in fraud, and to assist in deterring fraud, as part of their fiduciary duties to the County.

### SCOPE OF POLICY

This policy applies to any fraud, or suspected fraud, involving Officials, Agencies, Appointees or Employees. This Policy supplements, but does not supersede, any fraud-related provisions of the Cook County Independent Inspector General Ordinance, Cook County Ethics Ordinance, Cook County Auditor Ordinance, and the Cook County Procurement Code.

### DEFINITIONS

**AGENCY OR AGENCIES OF THE COUNTY** means offices and departments under the jurisdiction of the Cook County Board President, the Cook County Board of Commissioners, Cook County Health and Hospitals System, Cook County State's Attorney, Cook County Sheriff, Cook County Public Defender, Clerk of the Circuit Court of Cook County, Cook County Treasurer, Cook County Clerk, Cook County Recorder of Deeds, Cook County Assessor, Chief Judge of the Circuit Court of Cook County, Cook County Board of Review, the Office of the Independent Inspector General, the Cook County Land Bank Authority, and the Cook County Public Administrator.

**APPOINTEE** means individuals appointed by an Official to any Boards or Commissions created by State Statute or County Ordinance whose members are appointed by the President or Official and is subject to the approval, confirmation or advice and consent of the Cook County Board.

**BOARD OR COMMISSION** means any Board or Commission created under County Ordinance or State Statute whose members are appointed by the President or Official subject to the approval, confirmation or advice and consent of the County Board.

**COOK COUNTY OR COUNTY** means Cook County Government and Agencies of the County.

**EMPLOYEE** means an individual employed by an Agency whether part-time or full-time or by a contract of employment.

**FRAUD OR FRAUDULENT ACTIVITY** means a deceptive act committed with the intent to secure an improper benefit to oneself or another. A fraudulent act may also involve an omission designed to conceal or mislead.

**OFFICIAL** means any elected official (or appointed official) of any Agency of the County, regardless of whether the official is compensated.

## CONDUCT CONSTITUTING FRAUD

A fraudulent act encompasses a broad range of behavior, including anything calculated to deceive another, whether by presenting false information or concealing the truth. It is conduct involving dishonesty and is willful in nature. As used in this Policy, the term "fraud" and "fraudulent activity" may include, but is not limited to, the following conduct:

- Forgery or alteration of any document or account belonging to the County;
- Forgery or alteration of a check, bank draft, or any other financial document;
- The provision of false or misleading information in a County document or record made with the intent to deceive;
- Misappropriation or theft of funds, services, securities, supplies, or other assets through deceit or willful scheme;
- Impropriety in the handling or reporting of money or financial transactions, when done with an intent to deceive;
- Offering, accepting or seeking bribes or illegal gratuities;
- Destruction, removal or inappropriate use of Cook County Government property, records, or equipment, when done with an intent to deceive;
- Conduct that involves ghost-payrolling or time card fraud, including assisting another in this conduct.

## DUTIES AND RESPONSIBILITIES

- Officials, Appointees and Employees have a duty to comply with all applicable Federal, State, and County laws, rules, regulations and policies.
- Officials, Appointees and Employees should be alert for any indication of fraud within their areas of responsibility.
- Any Official, Appointee or Employee of Cook County Government who has a reasonable basis for believing a fraudulent act has occurred, or is occurring, has a responsibility to report such activity to the Office of the Independent Inspector General and, if appropriate, his or her supervisor or department head.
- Any manager who receives a report of fraudulent activity from a subordinate must conduct a reasonable investigation into the matter and, if warranted, report such activity to the Office of the Independent Inspector General without undue delay. Reporting detected or suspected fraud to the Office of the Independent Inspector General in no way limits management's ordinary responsibility to investigate detected or suspected fraud itself and impose appropriate discipline on subordinates. In addition to the Office of the Independent Inspector General, management may report detected or suspected fraud to other appropriate authorities if warranted.
- Any Official, Appointee or Employee who is unsure if an event or situation constitutes a violation of the Policy may contact the Board of Ethics, the Office of County Auditor or Office of the Independent Inspector General for consultation or clarification.
- Agencies are responsible for establishing and maintaining proper management controls that will provide for the security and accountability of the resources entrusted to them. The Board of Ethics, Office of County Auditor and Office of the Independent Inspector General can be consulted for additional information or assistance in establishing such controls.

- Annual countywide training will be provided by the Board of Ethics, Office of County Auditor and Office of the Independent Inspector General. Officials and Employees have a responsibility to take this training when it is provided and to assist in the provision of this training within their Agencies as requested by the Board of Ethics, Office of County Auditor or Office of the Independent Inspector General. A copy of the training will be provided to Appointees upon appointment.

## NON-RETALIATION

No Official, Appointee, or Employee who has acted in accordance with the reporting requirements of this Policy shall be:

- Disciplined or threatened with disciplinary action for following the Policy;
- Retaliated against, punished, harassed or penalized for following the Policy;
- Intimidated or coerced in retaliation for reporting fraud or fraudulent activity in accordance with this Policy.
- Employees found to have engaged in retaliatory conduct shall be subject to discipline, up to and including discharge.

## FALSE ALLEGATIONS

It shall also be a violation of this Policy for any complainant to knowingly make a false allegation of fraudulent activity and/or to make an allegation with reckless disregard for its truth and that is intended to be disruptive or to cause harm, or to harass another individual. Any violation of this section will result in disciplinary action, up to and including discharge.

## CONFIDENTIALITY

Any Official, Appointee or Employee contacted with respect to a suspected fraud or an ongoing audit/investigation into fraudulent activity shall treat the matter in a confidential manner. Any violation of this section may result in disciplinary action, up to and including discharge.

## SANCTIONS

- In accordance with applicable personnel rules, employees may be suspended or placed on administrative leave during the course of an investigation into allegations involving fraud.
- Employees found to have participated in fraudulent activity may be subject to disciplinary action, up to and including discharge from employment, criminal prosecution or civil action, and/or fines levied by the Board of Ethics, consistent with the Cook County Ethics Ordinance.
- Employees found to have knowledge of fraudulent activity and who knowingly failed to report the activity may be subject to disciplinary action up to and including discharge from employment.

## STATUTORY REFERENCES

Sources of County law related to the protection of the County against fraud include but are not limited to the following:

- Cook County Independent Inspector General Ordinance – Cook County Code, Ch. 2, Art. IV, Sec. 2-281, et seq.
- Cook County Ethics Ordinance – Cook County Code, Ch. 2, Art. VII, Sec. 2-541, et seq.
- Cook County Auditor Ordinance – Cook County Code, Ch. 2, Art. IV, Sec. 2-311, et seq.
- Cook County Procurement Code – Cook County Code, Ch. 34, Art. IV, Sec. 34-120, et seq.





## GLOSSARY OF TERMS

ACCRUAL BASIS	An accounting method where expenditures are recorded when good and services are received and where revenues are recorded when they are earned. It does not take into account when they payment was made or received.
ADMINISTRATION	A functional grouping of County departments that provide select services to other County departments and offices, and to the general public.
ANNUAL APPROPRIATION BILL	An Ordinance approved by the Cook County Board of Commissioners establishing the budget for Cook County government for the fiscal year.
ANNUAL BUDGET	The financial plan for maintaining Cook County government for one 12-month period.
APPROPRIATION	The legal authorization granted by the Cook County Board of Commissioners to make expenditures and to incur obligations for specific purposes. An appropriation is usually limited in amount and as to the time when it may be expended.
ASSESSED VALUATION	The estimated value of all land and property in Cook County. The valuation is used as the basis for computing the Property Tax Levy.
BALANCED BUDGET	A budget that has total revenues equal to total expenses.
BOND	A written promise to pay a specified sum of money (called the face value or principal amount) at a specified date or dates in the future, called the maturity date(s), together with periodic interest at a specified rate.
BONDED DEBT	The portion of indebtedness represented by outstanding bonds.
BUDGET	The budget is an estimate of proposed expenditures and the proposed means of financing them.
BUDGETARY ACCOUNTS	Accounts used to enter the formally adopted annual operating budget into the General Ledger.
BUDGETARY CONTROL	The management of a government in accordance with an approved budget to monitor and control expenditures within the limitations of approved appropriations and available revenues.
BUREAU	Organizational unit in which departments with related missions report to single executive such as Bureau Chief. Cook County has a Bureau of Administration, Bureau of Economic Development, Bureau of Finance, Bureau of Human Resources, and Bureau of Technology, and Bureau of Asset Management.

BUSINESS UNIT (COST CENTER)	The division of the County which may require an income statement or balance sheet. This is where all accounting transactions are recorded. For the purpose of recording expenses, these divisions were previously called sub-activities or cost centers.
CAPITAL BUDGET	The estimate of capital project costs. It sets forth each project and equipment purchase, and specifies the resources estimated to be available to finance the projected expenditures.
CAPITAL EQUIPMENT	Equipment items that have physical substance, valued at \$1,000 or more with a useful life of three years or more and depreciable, such as: institutional equipment, office furnishings and equipment, computer equipment, vehicles, automotive equipment, telecommunications equipment, and other equipment.
CAPITAL EXPENDITURES	Expenditures resulting in the acquisition of, or addition, to the County's general fixed assets.
CAPITAL IMPROVEMENT	Improvements or additions to fixed County assets and the acquisition of new County assets. Capital Improvements are detailed in a separate section of the budget and are financed through the direct issuance of general obligation bonds.
CAPITAL RENEWAL	A systematic management process to plan and budget for known cyclic repair and replacement requirements that extend the life and retain usable condition of facilities and systems. Capital renewal is a planned investment program that ensures that facilities will function at levels commensurate with the facilities mission. Included are major building and infrastructure systems and components that have a maintenance cycle in excess of one year.
CHARGEBACK	A transaction used for the financing of goods or services provided by one department to other departments or agencies of a government, or to other governments to reimburse costs.
CHART OF ACCOUNTS	<p data-bbox="620 1518 1427 1638">A chart detailing the system (numbered and descriptive) of general ledger accounts used to designate funds, expenditures, revenues, and balance sheet accounts.</p> <p data-bbox="620 1659 1427 1778"><b>Operating Accounts</b> - Provide funding for the purchase of goods and services deemed necessary throughout the fiscal year excluding purchases categorized as Capital Outlay (See Object Classification).</p> <p data-bbox="620 1799 1427 1913"><b>Capital Accounts (New/Replacement)</b> - These funds provide financing for the purchase of capital equipment. Capital Equipment is defined as durable goods with a useful life of five or more years.</p>

	<p><b>Major Capital Accounts</b> - These funds provide funding for certain projects with requirements and with a depreciable life of at least three (3) years.</p> <p><b>Major Lease of Capital Accounts</b> - These funds provide funding for projects that would benefit from lease financing arrangements. Projects include the lease of the mainframe computer, mainframe printers, and large capacity document printers.</p>
CORPORATE FUND	The funds used to account for all financial resources attributable to government management and supporting services; control of environment; assessment, collection and distribution of taxes; election; economic and human development; and transportation.
COMPREHENSIVE ANNUAL FINANCIAL REPORT (CAFR)	The official annual report stating the financial position and result of operations of Cook County for the fiscal year. It incorporates an opinion on the Report's general-purpose financial statements by an independent certified public accounting firm.
COST-OF-LIVING-ALLOWANCE (COLA)	A periodic adjustment to salaries and wages to allow for inflation.
DEBT	An obligation resulting from the borrowing of money or from the purchase of goods and services.
DEBT SERVICE REQUIREMENTS	The amount of money required to pay interest on outstanding debt, the principal of maturing bonds and required contributions to accumulate money to pay off term bonds.
DEFERRED MAINTENANCE	The practice of postponing maintenance activities such as repairs on both real property (i.e. infrastructure) and personal property (i.e. equipment) in order to save costs, meet budget funding levels, or realign available budget monies. The failure to perform needed repairs could lead to asset deterioration and ultimately asset impairment. Generally, a policy of continued deferred maintenance may result in higher costs, asset failure, and in some cases, health and safety implications.
DEPARTMENT	A unit of Cook County government.
DEPRECIATION	A reduction in the value of an asset with the passage of time.
DERIVATIVES	A contract whose value is determined by performance of the underlying asset. The most common underlying assets include stocks, bonds, commodities, currencies, interest rates and market indexes.

EMPLOYEE EXPENSES	A sub-category of the Personal Services object classification. Employee expenses consist of expenditures that are related to employees, but not considered salary or fringe benefits. An example of an employee expense would be the cost of a training program or professional seminar.
ENCUMBRANCES	Encumbrances represent the estimated amount of expenditures from unperformed contracts that would occur if the unperformed contracts in process are completed. Expenditures and liabilities, as defined by GAAP, are not encumbrances. GAAP is a set of accounting standards created by the Financial Accounting Standards Board to create financial consistency and transparency across organizations.
ENTERPRISE FUND	Budget and accounting units created for particular self-sustaining operations, to separate the revenue and financial control of such operations from the County's General Fund.
EQUALIZED ASSESSED	The assessed value of real property, as determined by the Cook County Assessor, multiplied by an annual equalization factor determined for the County by the Illinois Department of Revenue. The Assessed Valuation is the basis for levying property taxes.
EXPENDITURE	Any use of financial resources by Cook County for the provision or acquisition of goods and services for operations, debt service, capital outlay, transfers, or other financial uses.
FISCAL YEAR	A 12-month period for which the Annual Appropriation Bill is enacted. For Cook County, the fiscal year begins on December 1 and ends on November 30 of the succeeding year.
FRINGE BENEFITS	Personnel costs (hospitalization insurance, dental insurance, vision insurance, life insurance, employer match of employee's Medicare contribution, and pension) supplemental to an employee's salary or wages which are paid wholly or in part by the County.
FULL TIME EQUIVALENT (FTE)	A position converted to the decimal equivalent of a full-time position based on 2,080 hours per year. A full-time position would be 1.0 FTE while a part-time position scheduled for a 20-hour week would be 0.5 FTE.
FUNCTION	Specific (or like group) activities or organizational units directed at attaining specific purposes or objectives. The principal functions of Cook County are health care, courts, and corrections.
FUND (COMPANY)	An independent, self-balancing account used to record revenue and expenditures within the budget. For Cook County, the major funds are the General Fund, comprised of Corporate and Public Safety, the Health Enterprise Fund, special purpose funds, and grant funds.

FUND BALANCE	The difference between assets and liabilities of governmental funds.
FUND TYPES	<p><b>Enterprise-</b> Budget and accounting units created for particular purposes, particularly self-sustaining operations, to separate the revenue and financial control of such operations from the General Fund</p> <p><b>Fiduciary-</b> Funds that are used to account for assets held in trust by the Cook County Government for the benefit of individuals or other entities</p> <p><b>Governmental-</b> Funds that are not concerned with profitability and usually rely upon a modified accrual basis. This involves recognizing revenue when it becomes both available and measurable, rather than when it is earned.</p> <p><b>Major-</b> Local governments often manage and account for their financial activities in a limited number of funds, designated as major funds</p> <p><b>Special Revenue-</b> Fund types that are required to account for the use of revenue earmarked by the law for a particular purpose.</p>
GENERAL FUNDS	The funds used to account for all financial resources, except those accounted for in special purpose funds and enterprise funds. The General Fund consists of the Corporate and Public Safety Funds.
GENERAL OBLIGATION DEBT	Debt backed by the full faith and credit of Cook County government.
GENERAL PUBLIC	The individuals that Cook County serves.
GRANTS	Contributions of cash or other assets from another government, public or private foundation, or department to be used for a specified purpose, activity, or facility.
GROSS BONDED DEBT	The total amount of direct debt that is composed of outstanding bonds.
HOME RULE COUNTY	A county that has authority to exercise any power and perform any function pertaining to its government and affairs including; but not limited to, the power to regulate for the protection of the public health, safety, morals, and welfare; to license; to tax; and to incur debt.
INFRASTRUCTURE	Public domain fixed assets such as roads, bridges, curbs and gutters, streets and sidewalks, drainage systems, lighting systems, and similar assets that are immovable.
INSURANCE	The transfer of risk of loss from one party (the insured) to another party (the insurer) in which the insurer promises to pay the insured (or others on the insured's behalf) an amount of money for economic losses sustained from specific events.

INTERGOVERNMENTAL REVENUES	Revenues from other governments (federal, state, and local) in the form of grants, entitlements, or shared revenues.
INVESTMENTS	Securities and real estate held for income in the form of interest, dividends, rentals, or lease payments.
LEASE-PURCHASE AGREEMENTS	Contractual agreements that are termed leases; but that in substance, are purchase contracts.
LEVEL OF SERVICE	Used generally to define the current services, programs, activities, and/or facilities provided by a government to its residents.
LINE-ITEM BUDGET	The presentation of the County's budget in a form which lists each expense in a separate line along with the dollar amount budgeted.
LONG-TERM DEBT	Any obligation of the County with a remaining maturity term of more than one year.
MAJOR CAPITAL EQUIPMENT	Certain equipment items involved in projects with funding requirements greater than \$1,000,000 and with a depreciable life of greater than three (3) years.
NON-RECURRING REVENUES	Revenues collected by to the County that are unique and occur at one time only, or follow a sporadic, unpredictable pattern.
OBJECT CLASSIFICATION	<p>The categorization of expenditures grouped by similarity of purpose. For Cook County, the following object classifications are used:</p> <p><b>Personal Services</b> - Include expenditures for salaries and wages, fringe benefits, and other costs directly related to the support of employees. All budgetary accounts 100 through 199 are included in this object classification.</p> <p><b>Contractual Services</b> - Include expenditures for routine office/department activities; such as, printing, transportation, communications and other purchased services. Also, included in this classification are all professional and technical services contracted by Cook County. All budgetary accounts 200 through 299 are included in this object classification.</p> <p><b>Supplies and Materials</b> - Include expenditures for necessary supplies for each department. All budgetary accounts 300 through 399 are included in this object classification.</p> <p><b>Operation and Maintenance</b> - Includes expenditures for routine operation and maintenance, such as utility costs and repair of equipment. All budgetary accounts 400 through 499 are included in this object classification.</p>



	<p><b>Capital Outlay</b> - Includes expenditures for the acquisition of fixed assets including land, buildings and equipment. All budgetary accounts 500 through 599 are included in this object classification.</p> <p>Rental and Leasing - Includes expenditures for the rental and leasing of office, automotive, medical equipment, and facilities. All budgetary accounts 600 through 699 are included in this object classification.</p> <p><b>Contingency and Special Purpose Appropriations</b> - Include various unanticipated and estimated expenditures, and reserves. All budgetary accounts 800 through 899 are included in this object classification.</p>
OBJECT ACCOUNT	The numeric system that uniquely distinguishes each account in the County's Chart of Accounts.
OFFICE	A unit of Cook County government. Offices are generally managed by elected County officials. However, the term is also used to designate some non-elective units of County government.
OPERATING BUDGET	The primary means by which most of the financing, acquisition, spending, and service delivery activities of a government are controlled. The Operating Budget excludes capital improvements.
PERFORMANCE-BASED BUDGETING	Performance-based budgeting uses statements of missions, goals and objectives to explain why the money is being spent. It is a way to allocate resources to achieve specific objectives based on program goals and measured results.
PUBLIC SAFETY FUND	The funds used to account for all financial resources attributable to the protection of persons and property (corrections and courts), to include the costs of administering laws related to vehicles and transportation; and government management and supporting services related to ensuring public health and safety in postmortem examinations.
PROGRAM	The functional units of a County Department or Agency focused on particular objectives and further delineated with employee and cost data specific to that function
PROGRAM INVENTORY	A comprehensive listing of services offered by each Cook County Agency or Department to both external and internal users; organized to provide transparency into Cook County governmental services provided to Cook County residents, employees and elected officials
RESERVED FUND BALANCE	Those portions of fund balance that cannot be use for expenditure or that are legally restricted for a specific future use.

REVENUE	The amount of monies collected from taxes, fines, fees, and reimbursements from others for the purpose of financing governmental operations and services.
REVISED REQUEST	A modification to a department's initial request, as deemed necessary, by a department; in conjunction with Budget and Management Services.
RISK MANAGEMENT	Use of the various ways and means to avoid accidental loss, or to reduce its consequences if it does occur.
SPECIAL PURPOSE FUNDS	These funds are used to account for the proceeds from special revenue sources, and the expenditures for specified or restricted purposes.
STAR	Set Targets. Achieve Results. STAR is President Preckwinkle's Performance Management Initiative for Cook County. STAR is a partnership of the Board of Commissioners, County Agencies, employees, union representatives, and residents. All offices and agencies of the County report progress toward stated goals, and work together to improve performance.
TAX EXTENSION	The process of calculating tax rates for all local governments.
TAX LEVY	The total dollar amount of the Cook County Annual Appropriation Bill that is to be covered by property taxes.
TAX RATE	The rate calculated to generate the revenue required from the tax levy. For Cook County, the rate is determined by dividing the final tax levy by the total Equalized Assessed Valuation of County property.
TURNOVER ADJUSTMENT	The amount used to adjust the projected spending in salaries to account for the decrease in expenditures resulting from vacated positions
ZERO-BASED BUDGETING	A budgeting approach which breakdowns service delivery functions into meaningful identifiable unit costs. Resources are allocated based on the fundamental level of service and budget priorities.

## ACRONYMS

<b>ACA</b>	Affordable Care Act
<b>ADA</b>	Americans with Disabilities Act
<b>AOIC</b>	Administrative Office of the Illinois Courts
<b>BIPA</b>	Benefits Improvement and Protection Act
<b>BOT</b>	Bureau of Technology
<b>CAFR</b>	Comprehensive Annual Financial Report
<b>CCDOC</b>	Cook County Department of Corrections
<b>CCHHS</b>	Cook County Health and Hospitals System
<b>COLA</b>	Cost of Living Allowance
<b>CPI-U</b>	Consumer Price Index for All Urban Consumers
<b>DBMS</b>	Department of Budget and Management Services
<b>DSH</b>	Disproportionate Share Hospital
<b>EAV</b>	Equalized Assessed Valuation
<b>ERP</b>	Enterprise Resource Planning
<b>FEMA</b>	Federal Emergency Management Agency
<b>FHP</b>	Family Health Plan
<b>FTE</b>	Full Time Equivalent
<b>GAAP</b>	Generally Accepted Accounting Principles
<b>GASB</b>	Governmental Accounting Standards Board
<b>GFOA</b>	Government Finance Officers Association
<b>JTDC</b>	Juvenile Temporary Detention Center
<b>LRTP</b>	Long Range Transportation Plan
<b>MCCN</b>	Managed Care Community Network
<b>MFT</b>	Motor Fuel Tax
<b>NACo</b>	National Association of Counties
<b>PPRT</b>	Personal Property Replacement Tax
<b>REASRP</b>	Real Estate Asset Strategic Realignment Plan
<b>SPD</b>	Seniors and Persons with Disabilities
<b>SPF</b>	Special Purpose Funds
<b>STAR</b>	Set Targets, Achieve Results
<b>TIF</b>	Tax Increment Financing

## DEPARTMENT DIRECTORY

The **Department of Administrative Hearings** is an independent entity that hears cases relating to violations of the County Ordinance and violations of the Cook County Human Rights Ordinance.

The **Department of Adoption and Family Supportive Services** conducts investigations and social studies involving independent adoptions, custody, visitation, probate and domestic violence as ordered by the Circuit Court of Cook County or by courts in other jurisdictions.

The **Adult Probation Department** provides the courts with quality information and offers viable, cost-effective sentencing options. Under the Chief Judge, the department provides a balance of enforcement and treatment strategies, holds offenders accountable, and affords them opportunities to become productive, law-abiding citizens.

**Ambulatory and Community Health Network** provides quality primary and specialty care services to children and adults in their own communities.

**Animal Control** provides health protection to the residents of Cook County through preparation, education, rabies vaccination and stray animal control.

**Asset Management** is responsible for implementing and monitoring the County's capital improvement program and reviewing policy concerning capital construction in the County. Additionally, it maintains, operates, and repairs County properties and operating equipment. It also provides the personnel and supervision needed to remodel, rehabilitate, construct, and install the facilities, offices, and equipment needed to keep the County functioning.

The **Board of Elections** is responsible for providing a fair electoral system for all citizens, promoting convenient voter registration, encouraging voter turnout, and maintaining state-of-the-art equipment and registration records.

The **Board of Review** provides an efficient and citizen-focused review process to adjudicate real estate assessment appeals in a prompt manner pursuant to the Illinois Property Tax Code.

**Budget and Management Services** prepares the Annual Appropriation Bill of Cook County and coordinates the development of annual and long-term budgetary projections. Additionally, it coordinates budgetary and central reporting for all County grants, directs an expansive capital equipment program, monitors annual appropriations and provides ongoing performance management services to County departments.

**Building and Zoning** enforces provisions of the Cook County Building Code and Cook County Zoning Ordinance while governing the erection, construction, alteration, demolition, relocation and/or inspections of all buildings and structures within zoning districts of unincorporated Cook County.

**Cermak Health Services of Cook County** provides high-quality, effective and cost-efficient clinical services as well as early disease detection to the detainees at the Cook County Department of Corrections.

The **Chief Administrative Officer** coordinates the activities of the following 8 Cook County departments: Animal Control, Environmental Control, Transportation and Highways, Motor Fuel Tax – Illinois First, Law Library, Medical Examiner, Office of Adoption Child Custody Advocacy, Industrial Engineers, and Veteran's Affairs.

The **Chief Financial Officer** coordinates and supervises all the financial activities of the County. The Chief Financial Officer manages the Bureau of Finance to ensure financial integrity, encourage streamlined governance and promote long-term fiscal responsibility.

The **Office of the Chief Judge** administers the Circuit Court of Cook County by providing administrative support and legal research for judges, supervising approximately 2,100 non judicial employees, reviewing and addressing the Court's space requirements, providing conciliation services in domestic relations proceedings, summoning jurors, drafting court rules and general orders, and educating the public about the Circuit Court. The Chief Judge also administers the Court's fiscal operations by representing the Court before the Cook County Board of Commissioners and preparing grant applications, budgets and compliance reports.

The **Chief Procurement Officer** leverages the County's purchasing power by managing the contracting process for all County agencies except those in the Health and Hospital System and Forest Preserve District. Additionally, the office is responsible for the disposition and auctioning of salvage and surplus items no longer needed by the County.

The **Clerk of the Circuit Court** keeps records for all judicial matters brought to the Circuit Court. The Clerk is responsible for attending all sessions of the courts, preserving all files and papers associated with judicial proceedings, maintaining a complete record of all determinations made in the Circuit Court, and performing all administrative duties required by law or the rules and orders of the Circuit Court.

**Contract Compliance** is responsible for the day to day operation of the Cook County Minority Business Enterprise/Women's Business Enterprise/Veterans' Business Enterprise Ordinance. In an effort to make Cook County a more attractive business partner for minority, women and Veteran-owned businesses, the office monitors contractor activities for compliance.

The **Cook County Law Library** provides professional library services at seven branch locations, offering one of the largest and broadest collections of law books in the nation.

The **Department of Corrections** under the Sheriff has the statutory responsibility for the detention of persons awaiting trial and those persons convicted of crimes and sentenced for up to one year of incarceration. Additionally, the department coordinates the Pre Release Center, Electronic Monitoring Program and the Sheriff's Work Alternative Program. These programs are designed to reduce overcrowding at the Cook County Jail and recidivism. The various programs provide substance abuse counseling, vocational skills training, GED services, family counseling and health education to male and female nonviolent offenders. It also targets the fastest growing population within the Cook County Department of Corrections – women. The department consolidates, coordinates, and strategically plans the future intervention, supervision, and service plans for all females within the Sheriff's jurisdiction.

The **County Assessor** is responsible for setting accurate values for 1.8 million parcels of property in Cook County, maintaining fair and equitable real property assessments and maximizing services for Cook County citizens in the processing and understanding of their assessments.

The **County Auditor** audits County fee offices and information systems, works with external auditors on the County's annual audit and performs special audits as directed by the President and the County Board of Commissioners.

The **County Clerk** is the official custodian of Cook County records and books. The office is charged with issuing tax extension rates, permanent real estate tax numbers and new tax codes. As the Clerk of the County Board of Commissioners, the office also keeps all minutes and agendas of Board proceedings. Its vital statistics department is responsible for the safekeeping of all birth, death and marriage records generated within Cook County and for issuing all marriage applications and licenses, certifying notary publics and registering businesses operating under an assumed name. Its ethics division follows State and County laws by receiving and administering statements filed under the Illinois Governmental Ethics Act, the Illinois Campaign Financing Act and the Cook County Lobbyist Registration Ordinance.

The **County Comptroller** reviews and discharges all debts or credits in which the County is financially concerned. The Comptroller maintains a record of all budgetary appropriations, expenditures, encumbrances and revenues made or received during each fiscal year.

The **County Treasurer** is responsible for the collection of real estate tax revenues and the distribution of those funds to taxing agencies throughout Cook County. The Office also serves as the County's banker responsible for the prudent investment of public funds.

**Court Services Division** under the Sheriff executes all court orders issued by the Circuit Court of Cook County; maintains decorum and security in the courtrooms of all divisions of the Circuit Court; and is responsible for the apprehension of defendants who fail to respond to court orders. Court Services also supervises the Child Support Enforcement Division of the Sheriff's Office and coordinates the Sheriff's Preventive Programs section.

**Economic Development** strives to improve the quality of life for the residents of Cook County by implementing programs to ensure affordable housing, infrastructure improvements, and economic growth through effective and coordinated strategic planning.

The **Employee Appeals Board** is charged with hearing all appeals of any career service employee, not represented by a union, for disciplinary action relating to discharge, demotion or suspension for period of more than ten days to assure fair and equitable treatment of employees in a professional manner.

**Enterprise Technology** works to plan, develop, and manage enterprise software, hardware, infrastructure, and technology services in conjunction with numerous Cook County agencies. It works to provide County government services that are cost-effective and easy to use for residents and employees. It also identifies opportunities for cross-agency collaboration to improve efficiency and a greater return on technology investments.

**Enterprise Resource Planning (ERP)** implements and supports Countywide financial system projects to improve business operations. ERP serves as a County resource for the development and maintenance of new efficiency and accountability technologies.

**The Department of Environment and Sustainability** protects the health and welfare of the people of Cook County through the preservation, protection and improvement of the environment.

**Forensic Clinical Services** gathers psychosocial histories of defendants and performs psychiatric and psychological examinations. Results and recommendations based on these studies are reported to the appropriate judges of the Circuit Court. The examining clinicians also provide direct testimony in court on issues of fitness to stand trial, questions of sanity at the time of offense and fitness for custody of children.

**Geographic Information Systems** optimize Cook County's geospatial investment in information technology through collaboration, policy, strategic planning and services.

**Health Services – Juvenile Temporary Detention Center** provides quality, timely, effective and cost-efficient clinical services, and early disease detection to the detainees in the Juvenile Temporary Detention Center in accordance with acceptable community, accreditation and regulatory standards.

**Health System Administration** administers all operational, planning and policy matters of the health care institutions, programs and agencies under the jurisdiction of the Cook County Board of Commissioners.

The **Department of Homeland Security and Emergency Management (DHSEM)** provides a Countywide homeland security and emergency management system that responds to, coordinates and communicates with all county departments, local governments, state and federal governments, and private entities. DHSEM directs efforts to ensure an appropriate County strategy for terrorist threats, attacks or natural disasters within Cook County. DHSEM develops, coordinates, biennially reviews, and revises strategies and emergency operations plans.

The **Human Resources Department** oversees the County's personnel functions. The department is charged with attracting and retaining exemplary and helpful County employees. It provides the President and other County executives with the necessary flexibility and management control to assure the delivery of quality public service. Additionally, it establishes and enforces equitable hiring and promotion procedures for employees and applicants.

**Human Rights and Ethics** implements the activities of the Cook County Commission on Human Rights and the Cook County Board of Ethics. The department investigates and adjudicates complaints filed under the Cook County Ethics Ordinance. It also works to prevent discrimination, improve human relations, and encourage ethical conduct in County government. The department works with Administrative Hearings to hear cases related to violations of the Cook County Human Rights Ordinance.

The **Office of the Independent Inspector General** investigates citizen complaints relative to the performance of County employees with respect to any fraud, corruption or deceit in operating procedures.

**John H. Stroger, Jr. Hospital** is the flagship of the Cook County Health & Hospitals System, with a staff of more than 350 attending physicians along with more than 450 medical residents and fellows, offering a full-range of specialized medical services. The hospital maintains a strong commitment to the healthcare needs of Cook County's underserved population, while partnering with communities and providers to enhance public health, and advocate for policies that promote the physical and mental well-being of the people of Cook County.

The **Judiciary** administers one of the largest unified court system in the nation. Through the efforts of 437 judges and associate judges, the Court completes approximately 2.5 million cases annually. The judges of the Court are assigned to the County Department, the Municipal Department, or the Juvenile Justice and Child Protection Department.

The **Justice Advisory Council** works to improve the administration of justice in the County and formulates recommendations concerning legislation and other measures designed to encourage appreciable improvements.

The **Juvenile Probation and Court Services Department** under the Chief Judge serves the welfare of children and their families within a sound framework of public safety. The department is committed to providing the guidance, structure and



services needed by every child under its supervision. In partnership with the community, the Department promotes the healing and recovery of neglected children, and directs delinquent children toward reforming their behavior and making responsible decisions.

The **Juvenile Temporary Detention Center** provides the children in its custody with a caring environment, useful programs, and a structure that enhances personal development and improves opportunities for success.

The **Land Bank Authority** facilitates the return of abandoned and tax-delinquent properties to productive use to combat community deterioration, create economic growth and stabilize the housing and job markets. The Land Bank will acquire, hold, and transfer interest in real property throughout Cook County as approved by the Board of Directors to promote redevelopment, support targeted efforts to stabilize neighborhoods, and stimulate residential, commercial and industrial development.

**Managed Care**, as part of the Health and Hospital System, provides comprehensive medical care to enrollees in CountyCare, the County's Medicaid expansion program offered through the Affordable Care Act. Managed Care coordinates and manages patient care through a Primary Care Medical Home model while creating and implementing all aspects of CountyCare.

The **Medical Examiner's Office** determines the cause and manner of death of those decedents whose death falls under the jurisdiction of the office.

**Oak Forest Hospital of Cook County** is responsible for the delivery of quality care and creating an affordable coordinated system of care for disabled and older patients.

**Planning and Development** is committed to developing sustainable communities by: fostering economic opportunities and business development; preserving and expanding the supply of safe, decent, and affordable housing; facilitating infrastructure improvements; promoting fair housing; and supporting programs that address the problems of homelessness.

The **President of the Cook County Board of Commissioners** is the Chief Executive Officer of Cook County. As such, the President directs the administrative functions of the County.

**Provident Hospital of Cook County** continuously improves the quality and availability of comprehensive primary health care services to residents of Cook County. It works to enhance access to inpatient obstetrical, medical, surgical and diagnostic services, offer unique teaching, training and research opportunities, and provide comprehensive emergency services.

The **Public Administrator** provides comprehensive investigative and estate administrative services for Cook County decedents with unknown heirs.

The **Public Defender** is appointed by the court to act as attorney, without fee, for all persons who are held in custody or charged with criminal offense and who the court finds are unable to employ counsel.

The **Public Guardian** provides guardianship to adults with disabilities, acts as Guardian ad Litem and/or attorney for minors whose parents are charged with abuse, neglect or are involved in disputed proceedings.

**Public Health** is responsible for protecting and promoting the health of the citizens of suburban Cook County.

The **Recorder of Deeds** records, stores, and provides accurate and easily retrievable information. The office creates public records for land transactions, federal and State tax liens, articles of incorporation, and Uniform Commercial Code filings.

The **Revenue Department** is responsible for the administration, collection and enforcement of all Cook County home-rule taxes.

**Risk Management** plans, directs, and coordinates a comprehensive risk management program which minimizes the County's potential exposure to loss.

The **Ruth M. Rothstein CORE Center** is a specialized health care facility operating as a joint venture with Rush Medical Center to provide a broad range of outpatient care to individuals and families affected by HIV/AIDS and other infectious diseases.

The **Secretary to the Board of Commissioners** provides legislative support and information for the Cook County Board of Commissioners, President, elected officials, agencies, departments and members of the public. By providing information regarding Board proceedings, it helps ensure an open, accessible and transparent government.

The **Office of the Sheriff** directs and administers seven departments: Administration - Fiscal, Legal, Policy and Communications; Office of Professional Review; Professional Integrity and Special Investigations; Information and Administration; Court Services; Police Department; Department of Corrections; and Merit Board.

The **Sheriff's Administration** streamlines the fiscal, legal, policy, and communications administrative functions to ensure that the Sheriff's Office's operational departments are provided with the necessary resources to carry out the operations of the Sheriff's Office. This bureau is comprised of the Legal Department, Office of Policy and Communication, Sheriff's Office of Intelligence Center, Fiscal Administration and Payroll Department.

The **Sheriff's Department of Information and Technology** promotes the integration of technology, provides reliable, predictable and stable technology services to all Sheriff's Office departments. The Department provides project transparency through clear governance processes and predictability. In addition, the Department administers human resource, training, support, and vehicle services. This bureau is comprised of the Sheriff's Office of Information Technology, Office of Policy and Accountability, Vehicles Department, Department of Support Services, Training Institute, Office of Peer Support and Human Resource's Administration.

The **Sheriff's Merit Board** adopts rules and regulations for governing the Sheriff's departments and conducts promotional exams for the Police Department and the Department of Corrections. The Board investigates all disciplinary problems within the Sheriff's budgetary units.

The **Sheriff's Office of Professional Review, Professional Integrity & Special Investigations** audits and evaluates activities so as to deter and prevent corruption, fraud, waste, mismanagement and unlawful political discrimination within the Sheriff's Office.

The **Sheriff's Police Department** is responsible for the preservation of peace, suppression of crime, and enforcement of regulatory ordinances. The Police patrol unincorporated areas of Cook County, coordinate activities, and provide assistance to other police agencies throughout the County.

**Social Service** is a community corrections and court services department under the Chief Judge mandated by the Court to direct adult felony and misdemeanor offenders in satisfying court-ordered conditions and penalties. Staff craft and employ offender-specific strategies to achieve the sentencing objective of the court, which the Illinois Constitution defines as restoring the offender to useful citizenship. In partnership with the Court and the community, the Department increases public safety by redirecting offenders toward noncriminal behavior in the home, school, workplace, and community.

The **State's Attorney** works to preserve public safety; ensure the fair and efficient administration of justice; improve the delivery of services to the citizens of Cook County in the prosecution of criminal offenses; provide assistance to victims and witnesses; and vigorously represent Cook County and its officers in all civil proceedings.

**Transportation and Highways** is responsible for maintaining the highways in order to provide safe and economical movement of people and goods. It is also charged with creating a system of roads and highways that supports the development of the regional economy.

The **Zoning Board of Appeals** considers and hears all zoning appeals pertaining to land uses in unincorporated Cook County. Public hearings for Map Amendments and/or Special Use applications are conducted in the townships in which the property is located to decide a just and lawful determination of issues involved.

## CHART OF ACCOUNTS FISCAL YEAR 2020

CLASSIFICATION DESCRIPTIONS AND CODING DEFINITIONS BY OBJECT AND PURPOSE OF APPROPRIATIONS

BUREAU OF FINANCE

DEPARTMENT OF BUDGET AND MANAGEMENT SERVICES

### STATEMENT OF PURPOSE

This Chart of Accounts offers a detailed description of classifications and coding by object and purpose of accounts as a guideline for appropriate account usage in budgeting functions throughout Cook County.

### REVENUE

#### **400010 Property Taxes**

Revenue from taxes levied on an assessed valuation of real and/or personal property.

#### **400040 Tax Increment Financing Taxes**

Revenue from tax increment finance (TIF) districts.

#### **401130 Non Retailer Trans Use Tax**

Revenue from a tax on the transfer or purchase of a motor vehicle that is titled or registered from a non-retailer.

#### **401150 County Sales Tax**

Revenue from a tax imposed on general merchandise at the rate of 1.75%.

#### **401170 County Use Tax**

Revenue derived from a tax that applies to tangible personal property (e.g. cars, motorcycles, boats) titled or registered with a State agency, within the corporate limits of Cook County.

#### **401190 Gasoline / Diesel Tax**

Revenue from a tax imposed on the retail sale of gasoline and diesel in Cook County.

#### **401210 Alcoholic Beverage Tax**

Revenue from a tax imposed on the retail sale of all alcoholic beverages in Cook County.

#### **401230 New Motor Vehicle Tax**

Revenue from a tax that applies on the retail sale of new motor vehicles in Cook County.

#### **401250 Wheel Tax**

Revenue from an annual license fee authorizing the use of any motor vehicle within the unincorporated areas of Cook County.

#### **401310 Off Track Betting Comm.**

Fees collected from off track betting.

#### **401330 Il Gaming Des Plaines Casino**

Revenue from gambling machines at the Des Plaines Casino.

**401350 Amusement Tax**

Revenue from a tax imposed upon the patrons of amusement within Cook County, such as sporting events and theaters.

**401370 Parking Lot and Garage Operation**

Revenue from tax imposed upon the use and privilege of parking a motor vehicle in any parking lot or garage in Cook County.

**401390 State Income Tax**

Revenue from a flat tax of 4.95% on income.

**401430 Cigarette Tax**

Revenue from a tax imposed on packs of 20 cigarettes.

**401450 Other Tobacco Products**

Revenue from a tax imposed on all other tobacco products including vapor products.

**401470 General Sales Tax**

Revenue derived primarily from the Illinois Retailer's Occupation Tax which is imposed on persons engaged in selling tangible personal property at retail and persons in the business of selling services in the state.

**401490 Firearms Tax**

Revenue from a tax on firearms and ammunition sold in Cook County.

**401530 Gambling Machine Tax**

Revenue from tax on gambling machines.

**401550 Hotel Accommodations Tax**

Revenue from tax on gross rentals or leasings.

**402100 County Treasurer**

Revenue primarily from fees and fines related to the delinquent collection of property taxes.

**402150 County Clerk**

Revenue primarily from fees related to the issuance of birth records, death records and marriage certificates records.

**402200 County Recorder and Registrar**

Fees, Taxes, and Fines related to the sale and purchase of real estate across the County including the Real Estate Transfer Tax.

**402250 Recorder Audit Revenues**

Revenue collected from audits of real estate transactions to recoup taxes that had previously been filed incorrectly.

**402300 Building and Zoning**

Building and Zoning Administration fees including the issuances of permits and contractor registration fees

**402350 Environmental Control**

Fees issued by the Department of Environmental Control for permits and other fees.

**402400 Highway Dept Permit Fees**

Fees collected from Construction and Hauling permits.

**402450 Liquor Licenses**

Revenue from fees and fines related to the issuance of liquor licenses.

**402500 County Assessor**

Revenue derived from fees on FOIA requests.

**402950 Sheriff General Fees**

General fees collected by the Sheriff's office coming primarily from traffic tickets and overweight alarm permits and Fees collected by the Sheriff's Municipal division for summons and evictions.

**403060 State's Attorney**

Revenue from fees for felony and misdemeanor convictions in Circuit Court that are imposed by judges and collected by the Clerk of the Circuit Court.

**403100 Supportive Services**

Revenue collected from fees related to adoption.

**403120 Public Administrator**

Revenue from administrative fees for investigation and administration services for people who die in Cook County without a will or where there is no person with the right or desire to administer the state.

**403150 Public Guardian**

Revenue from legal and estate fees charged to clients to manage their estates.

**403170 Court Service Fee**

Fee dedicated to defraying court security expenses incurred by the Sheriff in providing court services or for any other court services deemed necessary by the sheriff to provide for court security.

**403210 Medical Examiner**

Fees related to the provision of services by the Cook County Medical Examiner.

**403280 Contract Compliance M/WBE Cert**

Fees related to the certification and registration MBE and WBE Vendors.

**404040 State of Illinois Reimbursements**

Reimbursement by the State of Illinois for the Salaries of Public Defenders, State's Attorneys and Other Probationary Officers.

**404060 Other Governments**

Reimbursements to the County from the Forest Preserve.

**405010 Investment Income**

Returns and Interest on financial investments.

**406008 Indirect Cost**

Reimbursements to the General Fund for indirect costs provided to the Special Purpose Funds on behalf of the County.

**407010 Miscellaneous Revenue**

Largely consists of revenues related to Pharmaceutical Rebates, telephone commissions, 69 west rental income, energy efficiency rebates and other revenues.

**407080 Other**

Revenues related to Favorable Settlements, Parking fees Cable TV Franchise fees, and miscellaneous other fees.

**410050 Other Revenue**

Miscellaneous CCHHS related revenue.

**402548 Clerk Of the Circuit Court Fees**

Fees collected by the Clerk of the Circuit Court for the provision of services within the Courts of Cook County.

**409549 Medicare**

Reimbursements to CCHHS from the federal health insurance program for people who are 65 or older, certain younger people with disabilities and people with end-stage renal disease.

**409559 Medicaid Public Assistance**

Reimbursements to CCHHS from Medicaid, a jointly funded State and Federal government program that pays for medical assistance for eligible children, parents and caretakers of children, pregnant women, persons who are disabled, blind or 65 years of age or older, those who were formerly in foster care services, and adults aged 19-64 who are not receiving Medicare coverage and who are not the parent or caretaker relative of a minor child.

**409569 Private Payors and Carriers**

Payments to CCHHS from individual or employer-based insurance plans for healthcare services.

**409574 CCHHS Medicaid BIPA IGT**

Reimbursements to CCHHS under the Medicare, Medicaid, and SCHIP Benefits Improvement and Protection Act of 2000 (BIPA) for healthcare services provided to a disproportionate number of Medicaid and low income patients

**409579 Medicaid Revised Plan Revenue DSH**

Reimbursements to CCHHS under Federal law which requires that state Medicaid programs make Disproportionate Share Hospital (DSH) payments for providing healthcare services to a large number of Medicaid and uninsured patients.



## EXPENSES

### **501000 Personal Services**

This category includes accounts from which payment is made for personal services rendered to the County by an officer or employee of the County, any amount required or authorized to be deducted from salary for specific benefit programs, retirement or tax, or any amount directly related to authorized reimbursable employee expenses.

### **501005 Salaries and Wages of Employees with Benefits**

Amounts paid to County employees appointed to positions indicated in the approved and adopted budget.

#### **501006 Salaries and Wages of Regular Employees**

#### **501130 Salaries and Wages of Non-Regular Employees with Benefits**

### **501165 Planned Salary Adjustments**

Amounts paid to employees for authorized work performed in addition to the normal work period for which an employee is compensated as provided by County policy or agreement. Includes expenses for per diem employees and other employees under contract with the County.

#### **501166 Planned Salary Adjustment**

#### **501210 Planned Overtime Compensation**

#### **501225 Planned Benefit Adjustment**

#### **501295 Salaries and Wages of Per Diem Employees**

#### **501420 Salaries and Wages of Employees per Contract**

### **501510 Mandatory Medicare Costs**

Payments mandated by Federal law to be paid by the County to match the Medicare (FICA) tax deducted from eligible employees. This amount is calculated by the DBMS.

#### **501511 Mandatory Medicare Costs**

### **501540 Workers' Compensation**

Amounts contributed to the Self Insurance Fund for payments of temporary total disability benefits to employees for work-related injury, payments to medical providers, and payments of awards or settlements mandated by the Industrial Commission of the State of Illinois. This amount is calculated by DBMS.

#### **501541 Workers' Compensation**

### **501585 Insurance Benefits**

Estimated value of payments made to carriers and providers on behalf of County employees for benefits.

#### **501586 Insurance Benefits**

#### **501590 Group Life Insurance**

#### **501610 Group Health Insurance**

#### **501640 Group Dental Insurance**

#### **501660 Unemployment Compensation**

#### **501690 Vision Care**

#### **501715 Group Pharmacy Insurance**

#### **501750 Shared Tuition**

**501765 Professional Development and Fees**

Payments associated with the continuing training or education of Cook County personnel.

**501766 Professional Development and Fees****501770 Seminars for Professional Employees****501790 Professional and Technical Membership Fees****501805 Training Programs for Staff Personnel****501830 Personal Allowances Not Classified****501835 Transportation and Travel Expenses**

Expenditures associated with the travel expense of employees to other County facilities, work locations, training, seminars and meetings. These costs may include reimbursement for automobile usage, public transportation or private carriers, and are paid at a rate determined by the Bureau of Administration.

**501836 Transportation and Travel Expenses****501838 Transportation or Resident****520000 Contractual Services**

This category includes accounts funded for payment of services that by their nature can be performed only by persons or firms with specialized skills and knowledge. Although a product may or may not result from the transaction, the primary reason for the purchase is the service provided. Included are services that support the various policy-making and managerial activities of the County, professional services supporting various County facilities, and services that are not regarded as professional but that require basic scientific knowledge or specialized skills. Expenditures related to routine building service functions are appropriately charged to these accounts. Excluded are expenditures for operation, maintenance and repair of equipment or facilities; any items related to capital building projects; and all capital equipment purchases. All persons paid for services rendered from accounts in this series will receive a 1099 form for federal and state income tax purposes. No payment will be made via payroll.

**520005 Ambulance Service**

Expenditures for transport provided by specially equipped vehicles for escorted transfer of the medically disabled between facilities for appointments, treatment, specialized care, or tests.

**520010 Ambulance Service****520029 Armored Car Service**

Expenditures for transport provided by specially equipped vehicles to transfer currency from various County facilities to depositories.

**520030 Armored Car Service****520049 Scavenger and Hazardous Materials Services**

Expenditures for transport of disposable waste and obsolete materials and equipment from County facilities.

**520050 Scavenger and Hazardous Materials Services****520095 Transport Services**

Expenditures for transport of persons involved in special activities or projects which are sponsored by or are the responsibility of the County. Expenditures for transport not specified in other accounts, are in this category. This

includes transportation expenses for non-employees traveling on the County's business for consulting, interviewing and recruitment activities or legal matters. Purpose for which funding is requested should be specified in the appropriation request.

**520100 Transport Services**

**520149 Communication Services**

Expenditures for telecommunication services as determined by central services. Also, this account is used to pay for expenditures related to IP Addresses for Transmittal of Election Results.

**520150 Communication Services**

**520189 Laundry and Linen Services**

Expenditures for the management and operation of the linen delivery and laundry function at County facilities. The cost of the service may include charges for management, pick-up and delivery of linen, replacement of linen and transportation related costs. For charges related to laundry supplies, refer to supply account 530175.

**520190 Laundry and Linen Services**

**520209 Food Services**

Expenditures for management of the food service function at County facilities. The cost of the food is included only if the service and the food are part of the same contract. For charges related to food and dietary supplies, refer to supply account 530010.

**520210 Food Services**

**520239 Media Broadcasting Services**

Expenditures for cable transmission of programs or data.

**520240 Media Broadcasting Services**

**520259 Postage**

Expenditures for postage stamps and service for general office and institutional use, including postage meter setting payments, stamped envelopes, stamped post cards, postal permit deposits, overnight/express mail, postal registry, and other U.S. Postal Services. For charges related to parcel delivery and courier service, refer to account 520280.

**520260 Postage**

**52027 Shipping and Freight Services**

Expenditures for private courier or parcel delivery, such as Federal Express, United Parcel Service, etc. For charges related to the U.S. Postal Service, refer to account 520260.

**520280 Shipping and Freight Services**

**520325 Lodging for Non Employees**

Expenditures for lodging and meals of non-employees participating in County programs and prisoners in the custody of the County.

**520330 Boarding and Lodging of Prisoners**

**520339 Boarding and Lodging of Non-Employees**

**520389 Contractual Maintenance Services**

Expenditures for services rendered such as janitorial, cleaning of buildings, carpet cleaning, control of vermin, window washing, snow removal, lawn care, mowing and grounds maintenance services. Excluded are building and site reconstruction or reconditioning activities typically provided by trades such as painters, tuckpointers, glaziers and similar trades (refer to account 540370) or the services of landscapers, cement contractors, pavers and similar providers of grounds improvement services (refer to account 540430).

**520390 Contractual Maintenance Services****520469 Services for Minors or the Indigent**

Expenditures for housing, food and other services for minors, veterans, and the indigent as required by County programs or the courts.

**520470 Services for Minors or the Indigent****520485 Graphics and Reproduction Services**

Expenditures and chargebacks for printing and publishing of media used for daily County operations and special events such as bound volumes of County Board proceedings, ballots, displays, brochures, and business materials, including business cards, stamps, seals, and labels. Includes expenditures for professional surveyors, providers of operational functions and non-employee staff submitting reports.

**520490 Graphics and Reproduction Services****520508 Printing and Inside Reproduction Services****520512 Surveys, Operations and Reports****520518 Developing Services****520569 Collection Services**

Cost of payments to businesses or individuals who perform collection services for unpaid billings or delinquent accounts related to charges for services provided by the County.

**520570 Collection Services****520609 Advertising and Promotions**

Expenditures for media advertising and publicizing for specific purposes such as employment, property sales, approved budget, bids, legal notices and similar purposes. Purpose for which funding is requested should be specified in the appropriation request.

**520610 Advertising and Promotions****520649 Media Storage Services**

Expenditures for imaging County records. This includes the cost of document preparation, transfer and image processing.

**520650 Media Storage Services****520670 Professional Services**

Cost of purchased services not specified in other accounts in this category.

**520675 Purchased Services**

**520725 Loss and Valuation**

Premium cost paid to insurance companies to provide bonding services and liability insurance coverage to the County. It includes protection against catastrophic liability claims and losses of certain types of capital equipment.

**520730 Loss and Valuation****520790 Malpractice Insurance****520810 Premiums for Equipment Insurance****520825 Professional Services**

Charges for services that by their nature can only be performed by persons or firms with specialized skills and knowledge. Included in this account are the services of architects, engineers, auditors for the independent County-wide audit and professional non-medical consultants. Also included are charges for consultant, technical and special services (e.g., court interpreters, data processors and security services).

**520830 Professional Services****520894 Auditing Services****521005 Professional Legal Expenses**

Charges for the services of law firms, attorneys, medical consultants, expert witnesses and court reporters relating to labor law, statutory compliance, union negotiation, and other legal county matters.

**521010 Professional Legal Expenses****521019 Court Reporting****521024 Medical Consultation Services****521044 Legal Fees Regarding Labor Matters****521054 Legal Services****521074 Expert Witnesses****521119 Registry Services**

Charges for the services of professionals, who are required to be registered, licensed or certified in their specialty and whose services are obtained through businesses established as professional registries to provide services as needed.

**521120 Registry Services****521155 Managed Care Claims**

Reimbursement to service providers for managed care members.

**521160 Managed Care Claims****521200 Laboratory Testing and Analysis**

Charges for professional laboratories or scientific professionals for performing or analyzing specimens.

**521205 Laboratory Testing and Analysis****521210 Laboratory Test for Indigent Patients****521225 Hospital Billings for Prisoners****521235 Laboratory Related Services****521245 Expenses for the Cook County Board of Health Directors****521265 Other Technical Services**

**521300 Special or Cooperative Programs**

For all county-wide costs of special or cooperative programs established by the County as self-sustaining or as a cooperative program with private or other governmental agencies.

**521306 Confiscated Vehicles in Accordance with Illinois Revised Statutes****521308 Revolving Fund Not Otherwise Classified****521310 Economic Development Cable TV****521313 Special or Cooperative Programs****521515 Other Contractual Services**

Charges for services not specified in other accounts are in this category which are not professional, managerial or technical in nature, and are not transportation services or purchased services. Services for which funding is requested should be specified in the appropriation request.

**521520 Impersonal Services Not Otherwise Classified****530000 Supplies and Materials**

This category includes expenditures in connection with current operations to purchase articles of a consumable nature which show material change or depreciation with use. These items may also lose their identity through fabrication or incorporation into different or more complex units or substances. These accounts should not be used for outside services relating to operation, maintenance and repair of equipment or facilities but solely for the purchase of consumable supplies and materials. Items of equipment with a unit cost of less than \$1,000 are considered supplies and not capital equipment.

**530005 Food Supplies**

Expenditures for the acquisition of all fresh, frozen, canned or otherwise preserved foods and beverages commonly associated with food service, including delivery cost. Also included are cost of items allied with food service, such as dietary sets, paper and plastic serving ware, utensils, paper products and other items not for consumption.

**530010 Food Supplies****530100 Wearing Apparel**

Cost of all uniforms, protective clothing and specialized wearing apparel, including shoes, for employees and non employees. Material for fabrication of wearing apparel should not be charged to this account (refer to account 530228).

**530105 Wearing Apparel**

**530170 Institutional Supplies**

Operating expenses for the purchase of supplies that are directly related to the administration of a department's or program's stated purpose or mission.

**530175 Institutional Supplies****530188 Institutional Supply Expense****530212 Miscellaneous Dietary Supplies****530221 Formula****530224 Road Materials for Maintenance****530226 Other Maintenance Supplies****530228 Supplies and Materials Not Otherwise Classified****530257 Office Expense Secretary to the Board of Commissioners****530259 Office Expenses Chairman, Committee on Finance****530600 Office Supplies**

Charges for office machine supplies, writing supplies, art supplies, markers, chair pads, calendars and other items commonly considered stationer supplies. Also included are such items as bottled drinking water and coffee service (including delivery, supplies, and use of cooler or coffee maker). Items considered office equipment and furnishing should not be charged to this account unless the unit cost is less than \$1,000.

**530605 Office Supplies****530635 Books, Periodicals and Publications**

Charges for the acquisition of vital records, books, periodicals, publications and on-line data services for facility or institutional use. LexisNexis and data services for PTAB are included.

**530640 Books, Periodicals and Publications****530646 County Wide LexisNexis Contract****530649 Data Services for PTAB****530700 Multimedia Supplies**

Charges for supplies directly related to copier, photographic and printing operations. Included in this account are film, developers, papers, inks, toners, solvents and similar products. Excluded are computer printer-related supplies (refer to account 531670).

**530705 Multimedia Supplies****530785 Medical, Dental, and Laboratory Supplies**

Charges for consumable supplies used in medical, dental and laboratory functions. Items such as utensils, disposable personal care items (health facilities only), oxygen, gases, reagents, solutions, therapy supplies, dentistry supplies and general laboratory supplies should be charged to this account.

**530790 Medical, Dental, and Laboratory Supplies****530804 Clinical Laboratory Supplies****530814 Radioactive Agents****530822 Blood Derivatives**



**530905 Pharmaceutical Supplies**

Charges for all drugs, such as controlled substances, agents, liquids (including I.V. solutions), enzymes, vitamins and unclassified therapeutic substances which are prescribed in a medical service facility. Charges for surgical instruments, applicators, bandages, trays, packs, kits and similar surgical supplies are also included.

**530910 Pharmaceutical Supplies****530941 Surgical Supplies****530963 AZT Drugs****531645 Computer and Data Processing Supplies**

Charges for all data processing supplies, including cut and continuous feed papers, forms, diskettes, connectors, cables, toner cartridges for computer printers, and other computer supplies. Software and other computer equipment should not be charged to this account unless the unit cost is less than \$1,000.

**531670 Computer and Data Processing Supplies****531900 Other Supplies and Materials**

Charges for supplies and materials not specified in other accounts are in this category.

**531906 Miscellaneous Supplies and Materials****540000 Operations and Maintenance**

This category includes all accounts to which charges are made for the operation and maintenance of facilities, office equipment, automotive equipment, road repair equipment and all other plant or institutional equipment. Charges may include contractual maintenance, emergency repairs, cost of heating, public water supply, natural and propane gas for heating, electricity, remodeling, and maintenance work done by the Department of Facilities Management and site improvements. Cost of parts and charges from providers of repair and maintenance service are included in this group of accounts. Generally, expenditures made for operation and maintenance are related to a capital item such as a vehicle or building. They are necessary for either the basic operation of the capital item, such as gasoline for cars, or to preserve the value of the capital item, such as tuckpointing of facilities.

**540005 Utilities**

Charges made for utilities such as electricity, water and gas at County facilities.

**540008 Utilities****540010 Utilities Oil****540016 Water****540022 Utilities Electricity****540028 Utilities Gas****540034 Other Utilities****540105 Moving Expenses and Remodeling**

Charges related to the minor remodeling of County facilities at the request of the department and performed by the Department of Facilities Management. Also included are moving expenses for relocation of County facilities, equipment, or materials.

**540110 Moving Expenses and Remodeling**

**540129 Maintenance and Subscription Services**

Non capitalizable expenses related to the maintenance and repair of equipment, including mainframe and personal computers, peripherals, and software. The costs may include any charges for usage, parts, labor, travel, etc. as billed by the vendor or provider of the maintenance or repair service.

**540130 Maintenance and Subscription Services****540135 Working Capital Maintenance and Repair of Data Processing Equipment and Software****540140 Repair of Medical Equipment****540146 Operation of Automotive Equipment****540149 Other Maintenance Services****540165 Countywide Contract for Maintenance of Data Processing Equipment**

Charges for Countywide contracts for maintenance and repair of data processing equipment, such as mainframe and personal computers, peripherals, software and similar equipment. The costs may include any charges for usage, parts, labor, travel, etc. as billed by the vendor or provider of the maintenance or repair service. Charges for accessories, non-replacement parts or upgrades purchased from any supplier or vendor, which include or exclude installation, should not be charged to this account, but to the appropriate supply or equipment account.

**540170 Countywide Contract for Maintenance of Data Processing Equipment****540245 Automotive Operations and Maintenance**

Charges for maintenance and repair of all automotive equipment, including automobiles, trucks, hauling and other motorized road equipment. The costs may include any charges for replacement parts, oil, filters, tires, labor or other items included in billing for the commodity or service. Charges for accessories, non-replacement parts or upgrades purchased from the manufacturer or other vendor, which include or exclude installation, should not be charged to this account, but to the appropriate supply or equipment account. Charges related to the operation of the vehicle that are consumable, such as fuel, should be charged to account 540146-Operation of Automotive Equipment.

**540250 Automotive Operations and Maintenance****540345 Property Maintenance and Operations**

Charges for the operation, grounds improvement and maintenance of County facilities including the Richard J Daley Center and 69. W. Washington.

**540350 Property Maintenance and Operations****540370 Maintenance of Facilities****540390 Operating Costs for the Richard J. Daley Center****540402 Operating Costs for the Cook County Adm. Bldg. 69 W. Washington****540410 Maintenance by the Department of Facilities Management****540430 Grounds Improvement****550000 Rental and Leasing**

This category includes accounts from which payments are made for rental or leasing of automotive, institutional, medical and office equipment, and rental of offices or other facilities as required by various departments or elected officials of the County. Rental or lease agreements may include the cost of maintenance and utilities or other stipulated cost. Appropriate agencies of the County should be consulted before entering into negotiations for rentals or leases.

**550005 Office and Data Processing Equipment Rental**

Charges for the rental or lease of typewriters, computers, proprietary software, copiers and other office equipment. Costs may include delivery, maintenance, parts or upgrades as stipulated in the rental or lease agreement. All rented or leased office equipment remains the property of the lessor.

**550010 Office and Data Processing Equipment Rental****550029 Countywide Photocopier Lease**

Expenses related to the leasing and maintenance of Cook County's multi-functional printing and scanning devices.

**550030 Countywide Photocopier Lease****550059 Automotive Equipment Rental**

Charges for the rental or lease of automobiles, trucks, buses and other automotive equipment. Costs may include delivery, routine repair and maintenance, parts or other provisions as stipulated in the rental or lease agreement. All rented or leased automotive equipment remains the property of the lessor. Charges for vehicles obtained through Lease Purchase Plan Agreements should not be charged to this account (refer to account 560269). If leased vehicle usage by an elected official is less than 100 percent for County business then the percentage of vehicle usage attributable to County business must be specified and substantiated with a mileage log that documents date, location of County activity, and round trip miles for the day as a substantiation of the daily portion of County business use being claimed. Mileage logs must be submitted with any request for reimbursement.

**550060 Automotive Equipment Rental****550079 Medical Equipment Rental**

Charges for the rental or lease of radiography, patient care or clinical laboratory equipment. Costs may include delivery, maintenance, parts or upgrades as stipulated in the rental or lease agreement. All rented or leased medical equipment remains the property of the lessor.

**550080 Medical Equipment Rental****550099 Institutional Equipment Rental**

Charges for the rental or lease of durable equipment which is considered necessary to the function of an institution, such as refrigeration units and kitchen or laundry equipment. Costs may include delivery, maintenance, parts or upgrades as stipulated in the rental or lease agreement. All rented or leased institutional equipment remains the property of the lessor. Charges for institutional equipment obtained through Lease Purchase Plan Agreements should not be charged to this account (refer to account 560269).

**550100 Institutional Equipment Rental****550129 Facilities and Office Space Rental**

Charges for the rental or lease of space, equipment or facilities.

**550130 Facilities and Office Space Rental****550137 Rental and Leasing Not Otherwise Classified****560000 Capital Equipment and Improvements**

This category includes those accounts to which expenditures are charged for capital equipment and improvements to buildings. Items funded in this series of accounts are considered durable and are generally expected to be useful for five

or more years and cost more than \$1,000 per unit. Certain equipment, although not expected to be useful for five or more years, is also considered capital in nature and should be charged to accounts in this series. Typical capital equipment items are automobiles, trucks, road building vehicles, computers, computer peripherals, computer software, office machines, office furnishings and durable equipment, parts or accessories. Included in this category are accounts established for capital equipment obligations and reimbursement for capital equipment purchased in prior years. For additional detail and restrictions, see the Capital Equipment New Replacement Policy.

**560005 Real Estate Operations**

Expenditures related to enhancements to a plot of land to make it more usable.

**560019 Land Improvements****560100 Property Maintenance and Operations**

Capitalizable costs related to the purchase of buildings, land and easements, including the costs associated with the completion of the purchase process.

**560105 Property Maintenance and Operations****560107 Building Improvements****560109 Fixed Plant Equipment****560150 Institutional Equipment**

Charges for the acquisition, at delivered price including transportation and assembling/installation costs, of such equipment as power-driven kitchen or laundry machines, stoves, refrigerators, implements, power tools and other portable machinery valued at over \$1,000 per unit. In general, equipment other than fixed equipment which is necessary for the functioning of a particular facility, which is considered durable and retains specific identity, can be charged to this account.

**560155 Institutional Equipment****560180 Medical, Dental and Laboratory Equipment**

Charges for the acquisition, at delivered price including transportation and assembling/installation costs, of such equipment as EKG machines, X-ray machines, scopes, respirators, dental drills, test analyzers, microscopes and all other similar equipment for use in a medical, dental or laboratory facility.

**560185 Medical, Dental and Laboratory Equipment****560200 Telecommunication Equipment**

Charges for telephone instruments, switchboards, answering devices, facsimile machines, data terminals, interconnection equipment and all radio based, mobile, portable or paging equipment, including transmission and receiving antennae. Cost may include delivery, setup or installation charges as approved.

**560205 Telecommunication Equipment****560220 Computer Equipment**

Charges for the acquisition of durable equipment for electronic data processing use, including transportation and assembling/installation costs, such as mainframe computers, personal computers, peripherals, software and similar equipment. Certain items under \$1,000 per unit (such as monitor, CPU and keyboard) should be grouped together and purchased as "desktop set". Expenditures for "proprietary software", which remains the property of

the supplier and is leased by agreement, should not be charged to this account (refer to account 550010).

**560225 Computer Equipment**

**560240 Furniture Furnishing and Equipment**

Charges for the acquisition, at delivered price including transportation and assembly/installation costs, of such equipment and furnishings as typewriters, cash registers, copiers, microfilm machines, desks, chairs, tables, file cabinets, floor covering (carpeting, tile, etc.), draperies and other furnishings suitable for office or institutional use. Certain items individually under \$1,000 (such as a conference room set of chairs and table) may be grouped and purchased through this account. Excluded from this account are charges for medical, communications, and computer equipment, for which separate accounts have been established (refer to accounts 560185, 560205, and 560225). For individual items under \$1,000 in unit value, refer to account 530605.

**560245 Furniture Furnishing and Equipment**

**560260 Vehicle Purchase**

Charges for the acquisition of vehicles and the equipment used for the repair of vehicles.

**560265 Vehicle Purchase**

**560267 Automotive Equipment**

**560269 Lease Purchase Plan Vehicles**

**560300 Capital Projects**

Funds allocated for payment over a period defined by the Bureau of Finance for capital improvement programs.

**560305 Capital Projects**

**560311 Expenses on CIP Projects**

**560318 Alterations and Remodeling by the Department of Facilities Management**

**560320 Bond Expenses**

**560350 Capital Equipment**

Charges for durable equipment not included in other Capital Equipment and Improvement accounts. Included are reimbursements for capital equipment purchases made in prior years from operating funds.

**560355 Capital Equipment**

**560371 Reimbursement for Capital Equipment**

**580000 Contingency and Special Purposes**

This category includes accounts established to provide funds for general expenses, special programs and other expenses which fluctuate each fiscal year and require contingent funding. These accounts are established by the Bureau of Finance as authorized.

**580001 Reserve for Claims**

Funds appropriated to be used for the payment of awards or settlements as a result of litigation arising out of liability.

**580010 Reserve for Claims**

**580031 Reimbursement to Designated Fund**

Amounts allocated for transfer to designated fund for reimbursement of expenses incurred or to supplement available resources, including grant matching funds. Specify recipient fund in the appropriation request.

**580033 Reimbursement to Designated Fund****580050 Cook County Administration**

Reimbursement for administrative services provided by offices in the County Corporate Fund.

**580055 Cook County Administration****580060 Fees of Counsel and Expert Witnesses for Indigent**

Expenses for attorneys and expert witnesses for the indigent as authorized upon request of the Office of the Public Defender.

**580065 Fees of Counsel and Expert Witnesses for Indigent****580070 Expenses by Order of Appellate Court**

Expenses for implementing orders of the Appellate Court as a result of litigation.

**580075 Expenses by Order of Appellate Court****580080 Federal Court Fines**

Costs of fines levied by the United States District Court as a result of litigation.

**580085 Federal Court Fines****580090 Reimbursement of Estates**

Funds for distribution to heirs after an estate is settled.

**580095 Reimbursement of Estates****580105 Workers' Compensation Settlements**

Amounts paid to settle Workers' Compensation claims against the County and paid from the County Self-Insurance Fund.

**580110 Workers' Compensation Settlements****580135 Self-Insurance Settlements**

Amounts paid to settle claims against the County and paid from the County Self-Insurance Fund.

**580140 Self-Insurance Settlements****580165 Grant Disbursements**

Funds disbursed to other agencies or individuals from a grant administered by the County.

**580170 Grant Disbursements****580175 Expenditures Related to the Redistricting Process**

Costs associated with the mandated redistricting of Cook County.

**580180 Expenditures Related to the Redistricting Process**

**580195 Expenses Related to External Borrowing**

Expenses include but are not limited to interest payments for a line of credit, rating agency service fees, trustee fees, arbitrage rebate calculations and investor relationship service fees.

**580200 Expenses Related to External Borrowing****580215 Institutional Memberships & Fees**

Charges for membership of various County institutions in professional organizations related to their function or service or for licensure or certification by professional organizations as desired or required by the County agency.

**580220 Institutional Memberships & Fees****580235 Public Programs and Events**

Costs for County-sponsored public programs and events, such as County Awareness Day and similar activities.

**580240 Public Programs and Events****580279 Contingency (As Mandated by Law)**

Contingency funds for purposes and in amounts as mandated.

**580280 Contingency (As Mandated by Law)****580299 General and Contingent Expenses Not Otherwise Classified**

County contingency funds for miscellaneous expenses and purposes not otherwise provided for; the Comptroller shall render a final account to the County Board and return any surplus remaining to the County Treasurer.

**580300 General and Contingent Expenses Not Otherwise Classified****580339 Contingencies for Investigations**

Special County contingency funds for special investigative purposes at the request of the President and the Board of Commissioners. The President of said Board shall report all expenditures made, and all unexpended funds shall be returned to the County Treasurer at the end of the fiscal year.

**580340 Contingencies for Investigations****580359 Contingency Fund for the Use of the State's Attorney**

Special contingency funds for the use of the State's Attorney. The State's Attorney shall report all expenditures made to the County Board, and unexpended funds shall be returned to the County Treasurer at the end of the fiscal year.

**580360 Contingency Fund for the Use of the State's Attorney****580379 Appropriation Adjustments**

Funds approved to adjust appropriations as authorized.

**580380 Appropriation Adjustments****580399 Reimbursement for Special Purposes Programs**

Amounts allocated for transfer to designated fund for reimbursement of expenses incurred.

**580400 Reimbursement for Special Purposes Programs**



**580419 Appropriation Transfer**

Amounts designated as transfer from a designated fund for reimbursement of expenses incurred or to supplement available resources.

**580420 Appropriation Transfer****580431 Interest on Tax Anticipation Notes**

Interest paid to financial institutions for funds made available on a short-term basis in anticipation of repayment by the County when revenues from taxes are received.

**580432 Interest on Tax Anticipation Notes****580435 Allowance for Delinquent Taxes**

An allowance for that portion of the property tax levy which is anticipated to be delinquent in the year due. This amount is determined by the DBMS. In FY 1993 and subsequent years, this appropriation was made as a subsection of the Budget Resolution.

**580436 Allowance for Delinquent Taxes****580439 Short-Term Financing Expenses**

Expenses incurred related to the issuance of short-term debt, such as tax anticipation notes, tender notes and letters of credit. Interest expense related to the short-term financing instrument should not be charged to this account (see account 580432).

**580440 Short-Term Financing Expenses****580451 Reserve for Flexible Spending Account Program**

Contingent funds reserved to pay the cost of Flexible Spending Account charges incurred or not recovered.

**580452 Reserve for Flexible Spending Account Program****580455 Reserve for County Health Insurance Program**

Contingent funds reserved to pay the cost of medical treatment or to reimburse insurance carriers for benefits assigned on behalf of employees and eligible dependents.

**580456 Reserve for County Health Insurance Program**

