

ECONOMIC DEVELOPMENT CONTENTS

BUREAU OF ECONOMIC DEVELOPMENT	M
COOK COUNTY LAND BANK AUTHORITY SPECIAL PURPOSE FUNDS	N

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BUREAU SUMMARY
 BUREAU OF ECONOMIC DEVELOPMENT

SUMMARY OF APPROPRIATIONS

Department and Title	2014 Expend. As Of 09-30-14	2014 Adjusted Appropriation	Department Request	President's Recommendation	Difference
Corporate Fund					
013 - Planning and Development	687,555	1,064,958	1,130,070	1,130,070	65,112
027 - Office of Economic Development	531,152	790,473	406,838	406,838	(383,635)
160 - Building and Zoning	2,577,620	3,209,323	3,293,030	3,293,030	83,707
170 - Zoning Board of Appeals	308,114	426,796	424,721	424,721	(2,075)
Corporate Fund Total	4,104,440	5,491,550	5,254,659	5,254,659	(236,891)
Restricted					
753 - Neighborhood Stabilization Program		3,491,037			(3,491,037)
771 - Abandoned Property Program			250,000	250,000	250,000
772 - Home Investment Partnerships Program		4,010,700	4,460,614	4,460,614	449,914
790 - CP Energy Efficiency Program			2,000,000	2,000,000	2,000,000
902 - Land Bank Supplemental		149,000			(149,000)
910 - Community Development Block Grant Disaster Recovery			83,600,000	83,600,000	83,600,000
941 - Emergency Solutions Grants		641,618	756,420	756,420	114,802
942 - Community Development Block Grant		9,879,916	10,197,355	10,197,355	317,439
Restricted Total		18,172,271	101,264,389	101,264,389	83,092,118
Total Appropriations	4,104,440	23,663,821	106,519,048	106,519,048	82,855,227

SUMMARY OF POSITIONS

Department and Title	2014 Approved Positions	Department Request	President's Recommendation	Difference
Corporate Fund				
013 - Planning and Development	13.0	13.0	13.0	
027 - Office of Economic Development	7.0	3.0	3.0	(4.0)
160 - Building and Zoning	39.0	39.0	39.0	
170 - Zoning Board of Appeals	5.0	5.0	5.0	
Corporate Fund Total	64.0	60.0	60.0	(4.0)
Restricted				
753 - Neighborhood Stabilization Program	3.0			(3.0)
772 - Home Investment Partnerships Program	3.0	6.0	6.0	3.0
941 - Emergency Solutions Grants	1.0	1.0	1.0	
942 - Community Development Block Grant	12.0	12.0	12.0	
Restricted Total	19.0	19.0	19.0	
Total Positions	83.0	79.0	79.0	(4.0)

DISTRIBUTION BY APPROPRIATION CLASSIFICATION
 BUREAU OF ECONOMIC DEVELOPMENT

Account	2014 Expend. As Of 09-30-14	2014 Adjusted Appropriation	Department Request	President's Recommendation	Difference
Personal Services					
110/501010 Salaries and Wages of Regular Employees	4,048,909	5,202,032	4,932,218	4,932,218	(269,814)
133/501360 Per Diem Personnel	39,875	87,000	87,000	87,000	
170/501510 Mandatory Medicare Costs	34,788	45,425	72,787	72,787	27,362
183/501770 Seminars for Professional Employees	3,046	5,110	9,150	9,150	4,040
185/501810 Professional and Technical Membership Fees	3,160	6,145	12,345	12,345	6,200
186/501860 Training Programs for Staff Personnel	16,715	25,790	25,200	25,200	(590)
190/501970 Transportation and Other Travel Expenses for Employees	74,253	96,160	94,910	94,910	(1,250)
Personal Services Total	4,220,747	5,467,662	5,233,610	5,233,610	(234,052)
Contractual Services					
220/520150 Communication Services	10,347	16,468	14,634	14,634	(1,834)
225/520260 Postage	10,240	13,338	13,000	13,000	(338)
228/520280 Delivery Services	104	2,086	950	950	(1,136)
241/520491 Internal Graphics and Reproduction Services	1,266	12,502	7,250	7,250	(5,252)
245/520610 Advertising For Specific Purposes	1,094	6,693	5,000	5,000	(1,693)
250/520730 Premiums on Fidelity, Surety Bonds and Public Liability	604	1,000	604	604	(396)
260/520830 Professional and Managerial Services	2,970	72,750	10,000	10,000	(62,750)
268/521030 Court Reporting, Stenographic, Transcribing, or Interpreter Services	2,226	7,760	1,000	1,000	(6,760)
295/521290 Special Program Expenses	5,585	9,700	92,000	92,000	82,300
298/521310 Special or Cooperative Programs	59,788	250,452	230,000	230,000	(20,452)
Contractual Services Total	94,224	392,749	374,438	374,438	(18,311)
Supplies and Materials					
333/530270 Institutional Supplies		970			(970)
350/530600 Office Supplies	6,924	17,357	15,220	15,220	(2,137)
353/530640 Books, Periodicals, Publications, Archives and Data Services	398	1,043	500	500	(543)
355/530700 Photographic and Reproduction Supplies	265	2,668	200	200	(2,468)
388/531650 Computer Operation Supplies	3,439	5,015	4,500	4,500	(515)
Supplies and Materials Total	11,026	27,053	20,420	20,420	(6,633)
Operations and Maintenance					
440/540130 Maintenance and Repair of Office Equipment		1,475	200	200	(1,275)
441/540170 Maintenance and Repair of Data Processing Equipment and Software		7,501	1,000	1,000	(6,501)
461/540370 Maintenance of Facilities	48	485	50	50	(435)
Operations and Maintenance Total	48	9,461	1,250	1,250	(8,211)
Rental and Leasing					
630/550010 Rental of Office Equipment	8,284	9,413	4,700	4,700	(4,713)
630/550018 County Wide Canon Photocopier Lease			11,597	11,597	11,597
Rental and Leasing Total	8,284	9,413	16,297	16,297	6,884
Contingency and Special Purposes					
819/580420 Appropriation Transfer for Reimbursement from Designated Fund	(231,662)	(417,288)	(398,856)	(398,856)	18,432
881/580240 County Government Public Programs and Events	1,774	2,500	7,500	7,500	5,000
Contingency and Special Purposes Total	(229,888)	(414,788)	(391,356)	(391,356)	23,432
Operating Funds Total	4,104,440	5,491,550	5,254,659	5,254,659	(236,891)

DISTRIBUTION BY APPROPRIATION CLASSIFICATION
 BUREAU OF ECONOMIC DEVELOPMENT

Account	2014 Expend. As Of 09-30-14	2014 Adjusted Appropriation	Department Request	President's Recommendation	Difference
<u>(717) New/Replacement Capital Equipment</u>					
521/560420 Institutional Equipment			200	200	200
579/560450 Computer Equipment			45,200	45,200	45,200
			45,400	45,400	45,400
Total Capital Equipment Request Total			45,400	45,400	45,400

DEPARTMENT OVERVIEW

013 PLANNING AND DEVELOPMENT

Mission

The Cook County Department of Planning and Development is committed to developing sustainable communities by fostering economic opportunities and business development; preserving and expanding the supply of safe, decent, and affordable housing; facilitating infrastructure improvements; promoting fair housing; and supporting social services and programs that address the problems of homelessness.

The Department's role within the Bureau of Economic Development is to connect housing, community development and economic development efforts in pursuit of stronger, more viable communities and to leverage the county's resources toward the retention and creation of businesses and jobs thereby expanding the County's tax base.

Mandates and Key Activities

- Supports the expansion of economic opportunities
- Supports sustainable community investment
- Implements affordable housing strategies
- Supports social service and homelessness programs
- Improves performance and capacity of grants management personnel

Discussion of 2014 Activities and 2015 Initiatives

The Department of Planning and Development has put in place a three-pronged approach to improving Cook County that focuses on economic development, housing, and community development. The Department aims to coordinate and target its investments across these three areas rather than administering programs that do not interact and reinforce each other. Federal funding via loans and grants will continue to be the primary source, yet the Department is actively pursuing new resources. The Department successfully supported the County's application for designation under the Investing in Manufacturing Communities Partnership program, and was also awarded a competitive grant to address abandoned property.

Of special note this year is the addition of the new Community Development Block Grant – Disaster Recovery (CDBG-DR) funding in the amount of \$83.6 million. This five year grant effectively doubles DPD's available federal grant resources from 2015 to 2019. This substantial new funding would almost certainly not have been awarded to the Department without the significant performance improvements made on our existing federal grants over the last three years. This CDBG-DR funding will allow the Department to support critical flood relief and mitigation projects.

Recently, the Department was approved to establish the BUILT in Cook Loan Fund, a \$30 million low-interest loan pool to support job-creating economic development activities. The Sustainable Emergency Relief (SER) – Class 6b Tax Incentive Program was approved by the Cook County Board in July 2013. The SER is geared toward helping Cook County maintain its existing industrial real estate by allowing long-term industrial tenants to apply for the Class 6b property tax incentive. DPD continues to successfully increase outreach efforts to market and utilize tax incentive programs. Additionally, DPD has coordinated with other County agencies to leverage the use of CDBG for economic development opportunities. The Cook County Land Bank Authority was also established in 2013,

with the Department supporting a successful application for \$6 million of start-up funding. These important new tools began operating in 2014 and will be integrated with existing no cash bid and tax incentive programs. DPD has also acted as the principal agency in coordinating cross-county collaborations.

The Department met a major milestone in February 2014 when the last of the Neighborhood Stabilization Program 3 (NSP 3) allocation was expended by the federal deadline. Under the entire NSP effort, 78 homes were renovated or newly constructed and all but three of them have been sold to new homeowners or are under contract. The Department has recommitted itself to robust monitoring of its loan portfolio to ensure continued affordability and to collect all revenue owed to the County. Toward that effort, a contract has been signed with an outside loan servicer – Amerinational Community Services, Inc. – who will now be responsible for all collections under the loans. Five municipalities have now joined the County's HOME Consortium, and the recruitment of new members will continue in 2015.

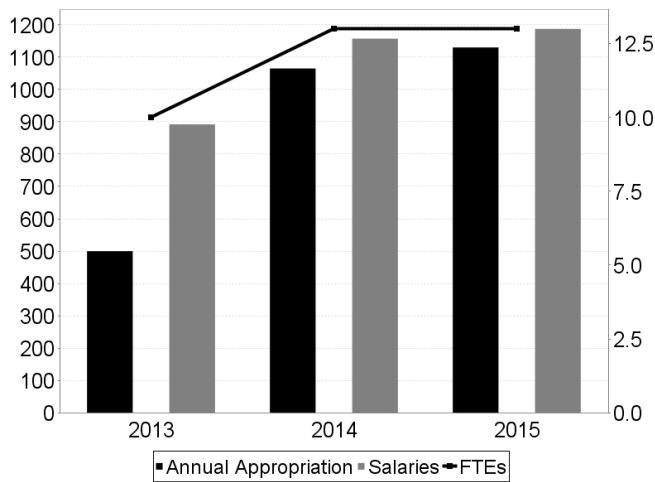
After getting back into compliance with federal requirements in 2013, the Department has continued its improved grant expenditure performance in 2014. Community Development Block Grant (CDBG) funding is now being used to support a wider variety of critical needs, including economic development efforts and demolition activities. The Department is engaging with stakeholders in the social service fields to work on improving access to services and service delivery in suburban Cook County. With infrastructure needs identified as the highest priority for CDBG funding, the Department is examining how to approach the prioritization of specific infrastructure investments.

Collaboration is occurring across these three functional areas via Planning for Progress, the Department's 5 year planning effort that integrates two federally required plans, the Consolidated Plan and Comprehensive Economic Development Strategy. Over two thousand stakeholders have been engaged in this planning effort through a variety of outreach activities, and the plans will be complete in early 2015. In 2014, the Department used the County's allocation of Private Activity Bonds for the first time in a decade to support the renovation of 98 housing units in Bellwood. The Department is exploring options for pooling this bonding capacity across suburban municipalities to scale up the impact.

Appropriations (\$ thousands)			
Fund Category	2013 Adopted	2014 Adjusted Appropriation	2015 Recommended
Corporate Fund	499.7	1,065.0	1,130.1
	Adopted	Adopted	Recommended
FTE Positions	10.0	13.0	13.0

DEPARTMENT OVERVIEW

013 PLANNING AND DEVELOPMENT



STAR Performance Data			
Performance Indicator	FY 2013	FY 2014 Projected YE	FY 2015 Target
Number of businesses assisted	47	70	75
Amount of external dollars leveraged	\$44.3M	\$200M	\$220M
Number of municipalities served through grants and economic development tools	New Metric	55	60
Number of program and project beneficiaries	31,872	34,000	36,000
Number of affordable housing units supported	222	234	224

STAR Goals/Key Performance Indicators

- ★ Better leverage federal entitlement resources to support community and economic development investments: The decline in federal funds makes it imperative to leverage federal funds by engaging with other public and private partners to develop affordable housing, jobs and business growth in communities primed for opportunity. Federal funds will be targeted to catalytic developments in areas where partnerships bring the critical mass for substantive improvements. Leverage has significantly increased compared to the prior year.
- ★ Expand the resources available to complete community development projects throughout Cook County: The Department will broaden the tools and resources available for development in suburban Cook County by aggressively pursuing new resources individually or with partner organizations and supporting efforts to create new revenue streams. In addition to the substantial new grant resources via CDBG-DR, the Department won a new competitive grant in 2014 and continues to pursue new opportunities and work toward attracting additional resources to the suburbs.
- ★ Track the impact of investments across Cook County: In a time of declining resources, demonstrating success becomes increasingly important. The Department is developing mapping and reporting mechanisms that help articulate the success of efforts to effectively manage resources and coordinate investments across its own funding programs and with municipal, non-profit and private partners. In tandem with Planning for Progress, the Department is engaging a consultant to assist with the implementation and evaluation of the resulting plans.

DISTRIBUTION BY APPROPRIATION CLASSIFICATION
DEPARTMENT 013 - PLANNING AND DEVELOPMENT

Account	2014 Expend. As Of 09-30-14	2014 Adjusted Appropriation	Department Request	President's Recommendation	Difference
Personal Services					
110/501010 Salaries and Wages of Regular Employees	811,569	1,152,911	1,187,448	1,187,448	34,537
170/501510 Mandatory Medicare Costs	7,255	9,810	17,219	17,219	7,409
183/501770 Seminars for Professional Employees	1,799	2,000	4,150	4,150	2,150
185/501810 Professional and Technical Membership Fees	234	625	7,145	7,145	6,520
190/501970 Transportation and Other Travel Expenses for Employees	2,488	2,500	7,160	7,160	4,660
Personal Services Total	823,344	1,167,846	1,223,122	1,223,122	55,276
Contractual Services					
220/520150 Communication Services	833	306	1,440	1,440	1,134
225/520260 Postage	485	485	500	500	15
228/520280 Delivery Services	42	146	150	150	4
241/520491 Internal Graphics and Reproduction Services	544	2,000	1,000	1,000	(1,000)
295/521290 Special Program Expenses	4,822	4,850	3,500	3,500	(1,350)
298/521310 Special or Cooperative Programs	59,788	250,452	230,000	230,000	(20,452)
Contractual Services Total	66,514	258,239	236,590	236,590	(21,649)
Supplies and Materials					
350/530600 Office Supplies	521	582	1,200	1,200	618
353/530640 Books, Periodicals, Publications, Archives and Data Services		500	500	500	
355/530700 Photographic and Reproduction Supplies		728	200	200	(528)
388/531650 Computer Operation Supplies	749	1,455	1,500	1,500	45
Supplies and Materials Total	1,270	3,265	3,400	3,400	135
Operations and Maintenance					
461/540370 Maintenance of Facilities	48	485	50	50	(435)
Operations and Maintenance Total	48	485	50	50	(435)
Rental and Leasing					
630/550010 Rental of Office Equipment	840	844	900	900	56
630/550018 County Wide Canon Photocopier Lease			6,508	6,508	6,508
Rental and Leasing Total	840	844	7,408	7,408	6,564
Contingency and Special Purposes					
819/580420 Appropriation Transfer for Reimbursement from Designated Fund	(206,234)	(368,221)	(348,000)	(348,000)	20,221
881/580240 County Government Public Programs and Events	1,774	2,500	7,500	7,500	5,000
Contingency and Special Purposes Total	(204,460)	(365,721)	(340,500)	(340,500)	25,221
Operating Funds Total	687,555	1,064,958	1,130,070	1,130,070	65,112

PERSONAL SERVICES - SUMMARY OF POSITIONS BY BUSINESS UNIT AND JOB CODE
DEPARTMENT 013 - PLANNING AND DEVELOPMENT

Job Code	Title	Grade	2014 Approved & Adopted		Department Request		President's Recommendation	
			FTE Pos.	Salaries	FTE Pos.	Salaries	FTE Pos.	Salaries
01 Administration								
01 Planning and Development - Administration - 0131335								
0054	Director of Community Development & Planning	24	1.0	142,000	1.0	142,000	1.0	142,000
5531	Special Assistant for Legal Affairs	24	1.0	90,000	1.0	90,000	1.0	90,000
5663	Deputy Director of Community Development	24	1.0	110,000	1.0	110,000	1.0	110,000
5664	Deputy Director of Economic Development	24	1.0	110,000	1.0	110,000	1.0	110,000
5665	Deputy Director of Financial Development & Strategic Projects	24	1.0	115,000	1.0	115,000	1.0	115,000
0854	Public Information Officer	20	1.0	61,544	1.0	62,813	1.0	62,813
			6.0	\$628,544	6.0	\$629,813	6.0	\$629,813
02 Land Use Planning								
01 Planning and Development - 0131336								
0056	Project Director	22	2.0	174,873	2.0	178,436	2.0	178,436
			2.0	\$174,873	2.0	\$178,436	2.0	\$178,436
03 Economic Development								
01 Economic Development - Administrative and Clerical - 0131337								
6294	Economic Development Program Manager	23			2.0	160,086	2.0	160,086
0056	Project Director	22	2.0	166,305	2.0	169,657	2.0	169,657
5571	Program Manager	22	1.0	80,043				
0293	Administrative Analyst III	21	2.0	122,898				
6293	Economic Development Program Specialist	21			1.0	61,450	1.0	61,450
			5.0	\$369,246	5.0	\$391,193	5.0	\$391,193
Total Salaries and Positions			13.0	\$1,172,663	13.0	\$1,199,442	13.0	\$1,199,442
Turnover Adjustment				(15,314)		(11,994)		(11,994)
Operating Funds Total			13.0	\$1,157,349	13.0	\$1,187,448	13.0	\$1,187,448

PERSONAL SERVICES - SUMMARY OF POSITIONS BY GRADE
DEPARTMENT 013 - PLANNING AND DEVELOPMENT

Grade	2014 Approved & Adopted		Department Request		President's Recommendation	
	FTE Pos.	Salaries	FTE Pos.	Salaries	FTE Pos.	Salaries
24	5.0	567,000	5.0	567,000	5.0	567,000
23			2.0	160,086	2.0	160,086
22	5.0	421,221	4.0	348,093	4.0	348,093
21	2.0	122,898	1.0	61,450	1.0	61,450
20	1.0	61,544	1.0	62,813	1.0	62,813
Total Salaries and Positions	13.0	\$1,172,663	13.0	\$1,199,442	13.0	\$1,199,442
Turnover Adjustment		(15,314)		(11,994)		(11,994)
Operating Funds Total	13.0	\$1,157,349	13.0	\$1,187,448	13.0	\$1,187,448

DEPARTMENT OVERVIEW

027 OFFICE OF ECONOMIC DEVELOPMENT

Mission

The mission of the Cook County Bureau of Economic Development is to foster economic and community development within Cook County through the strategic leveraging of resources and efficient professional management. The Bureau of Economic Development provides overall strategic management of all programs and ensures cooperation and collaboration across departments.

The Bureau oversees and coordinates the activities of the following departments:

- Planning and Development
- Building and Zoning
- Zoning Board of Appeals

Mandates and Key Activities

- Foster business growth, attraction, and retention
- Support job creation and sustainable employment
- Encourage sustainable community investment connecting housing, employment, development and transportation
- Promote affordable housing
- Advance regional planning focused on the integration of economic, physical, and social infrastructure
- Support the development of a long range capital improvement program
- Direct enforcement of Building and Zoning regulations

Discussion of 2014 Activities and 2015 Initiatives

As a result of President Preckwinkle's leadership, the seven counties of northeastern Illinois - Cook, DuPage, Kane, Kendall, Lake, McHenry and Will - and the City of Chicago have unified to drive forward the agenda for regional economic development. In "Partnering for Prosperity (PFP)," the President's Council of Economic Advisors recommended a focus on regional growth and cooperation. President Preckwinkle convened the first regional summit in December 2013 to identify shared issues and goals. As a result, there are three initiatives underway that illustrate this multi-county collaboration:

Both the Brookings Institution and RW Ventures are providing critical assistance to this effort to increase the volume of exports from the region, with a pilot program planned for announcement in the fall of 2014.

A coordinated effort to streamline truck permitting and routing will increase compliance/revenue, reduce administration costs and wear on infrastructure, and increase efficiency for trucking firms. These goals are integral to enhancing the region's reputation as the freight and logistics capital of North America.

Led by the Bureau of Economic Development and with more than 40 partners, the newly formed Chicago Metro Metal Consortium will execute a cluster-based approach to build metal manufacturing. As one of 12 nationally designated communities, the Consortium will be eligible for \$1.3 billion in future federal funding and will also receive coordinated support from 11 federal agencies, including a liaison at each agency, to help navigate available resources. The U.S. Department of Commerce "Investing in Manufacturing Communities Partnership" designation recognizes the strength and growth opportunities of the nation's second largest

metal cluster with more than 3,700 firms and over 100,000 employees. The Consortium spans seven counties – Cook, DuPage, Kane, Kendall, Lake, McHenry and Will – and the cities of Chicago and Joliet.

To mirror the Bureau's programs and operations and allow for a more efficient use of staff resources, the Economic Development Advisory Committee's (EDAC) responsibilities were expanded to absorb the Community Economic Development Committee's responsibilities related to affordable housing and community development programs. To fulfill these additional functions, the President will appoint additional members to the EDAC to reflect the County's targeted economic clusters, affordable housing needs as well as the geographic and demographic composition of the County.

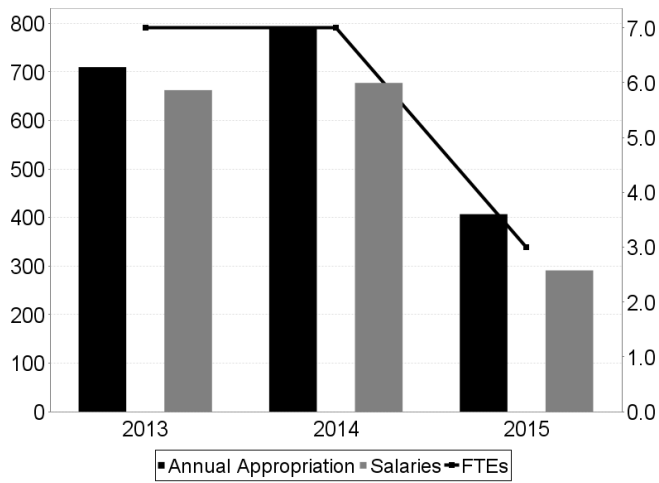
The Office of Economic Development is pursuing a dual-track comprehensive planning process that will guide funding requests, investments, and partnerships over the next five years related to economic development, affordable housing, and community development. The Chicago Metropolitan Agency for Planning (CMAP) is providing support for this initiative through their Local Technical Assistance (LTA) program. This collaborative process will result in the development of a new Consolidated Plan (Con Plan) and Comprehensive Economic Development Strategy (CEDS) covering the 2015-2019 program years, informing local and regional policy, as well as ongoing planning and development. This represents the first time that both plans are being developed as part of a coordinated effort in the County. PFP was formally launched in October 2014. Subsequently, over 2,000 individuals representing a variety of stakeholder groups and the general public have participated in the planning process via an interactive web-based survey, sub-regional workshops, and targeted focus groups. Outreach is ongoing and an initial draft of the related plan is expected to be released publicly in late 2014 prior to adoption in 2015.

The Community Development Block Grant – Disaster Recovery (CDBG-DR) program will be housed within the Department of Planning and Development, but is crucial to the Bureau's strategic coordination of projects and grants. This five year grant effectively doubles DPD's available federal grant resources from 2015 to 2019. This CDBG-DR funding will allow the Department to support critical flood relief and mitigation projects throughout Cook County and assist economic growth.

Up until approximately one year ago, the County relied entirely on a paper for the permit process which led to operational inefficiencies, and lengthy review periods. A new electronically based system was instituted in February 2014, and the County has a significantly more transparent, accessible and efficient permitting system that allows for tracking and monitoring of permits by all users. Additionally, the efficiency of electronic permitting contributes to improving Cook County as a location for economic development.

DEPARTMENT OVERVIEW
 027 OFFICE OF ECONOMIC DEVELOPMENT

Appropriations (\$ thousands)			
Fund Category	2013 Adopted	2014 Adjusted Appropriation	2015 Recommended
Corporate Fund	709.7	790.5	406.8
	Adopted	Adopted	Recommended
FTE Positions	7.0	7.0	3.0



DISTRIBUTION BY APPROPRIATION CLASSIFICATION
DEPARTMENT 027 - OFFICE OF ECONOMIC DEVELOPMENT

Account	2014 Expend. As Of 09-30-14	2014 Adjusted Appropriation	Department Request	President's Recommendation	Difference
Personal Services					
110/501010 Salaries and Wages of Regular Employees	511,362	674,651	290,998	290,998	(383,653)
170/501510 Mandatory Medicare Costs	4,121	5,749	4,220	4,220	(1,529)
183/501770 Seminars for Professional Employees	1,248	3,110	5,000	5,000	1,890
185/501810 Professional and Technical Membership Fees	545	2,670	2,500	2,500	(170)
186/501860 Training Programs for Staff Personnel	1,240	1,540	1,200	1,200	(340)
190/501970 Transportation and Other Travel Expenses for Employees	2,565	11,950	7,000	7,000	(4,950)
Personal Services Total	521,081	699,670	310,918	310,918	(388,752)
Contractual Services					
220/520150 Communication Services	1,728	2,950	1,500	1,500	(1,450)
225/520260 Postage	755	1,213	500	500	(713)
228/520280 Delivery Services	62	679	300	300	(379)
241/520491 Internal Graphics and Reproduction Services		1,852	1,500	1,500	(352)
245/520610 Advertising For Specific Purposes	394	485			(485)
260/520830 Professional and Managerial Services	2,970	72,750			(72,750)
295/521290 Special Program Expenses	763	4,850	88,500	88,500	83,650
Contractual Services Total	6,672	84,779	92,300	92,300	7,521
Supplies and Materials					
350/530600 Office Supplies	1,174	2,231	1,620	1,620	(611)
353/530640 Books, Periodicals, Publications, Archives and Data Services	398	398			(398)
355/530700 Photographic and Reproduction Supplies		970			(970)
388/531650 Computer Operation Supplies	1,828	2,425	2,000	2,000	(425)
Supplies and Materials Total	3,399	6,024	3,620	3,620	(2,404)
Operating Funds Total	531,152	790,473	406,838	406,838	(383,635)

PERSONAL SERVICES - SUMMARY OF POSITIONS BY BUSINESS UNIT AND JOB CODE
DEPARTMENT 027 - OFFICE OF ECONOMIC DEVELOPMENT

Job Code	Title	Grade	2014 Approved & Adopted		Department Request		President's Recommendation	
			FTE Pos.	Salaries	FTE Pos.	Salaries	FTE Pos.	Salaries
01 Office of Economic Development								
01 Administration - 0270101								
5531	Special Assistant for Legal Affairs	24		1		1		1
5659	Bureau Chief	24	1.0	150,000	1.0	150,000	1.0	150,000
5661	Deputy Bureau Chief	24	1.0	110,000		1		1
0112	Director of Financial Control III	23	1.0	72,364	1.0	73,822	1.0	73,822
5660	Assistant Deputy Bureau Chief	23		1		1		1
5819	Executive Assistant II	22		1		1		1
0620	Legislative Coordinator I	20	1.0	75,018	1.0	67,171	1.0	67,171
0854	Public Information Officer	20		1		1		1
			4.0	\$407,386	3.0	\$290,998	3.0	\$290,998
02 Real Estate Division - 0270103								
0409	Director of Real Estate	24	1.0	123,888				
0293	Administrative Analyst III	21	1.0	92,247				
0048	Administrative Assistant III	16	1.0	63,678				
			3.0	\$279,813				
Total Salaries and Positions			7.0	\$687,199	3.0	\$290,998	3.0	\$290,998
Turnover Adjustment				(10,000)				
Operating Funds Total			7.0	\$677,199	3.0	\$290,998	3.0	\$290,998

PERSONAL SERVICES - SUMMARY OF POSITIONS BY GRADE
DEPARTMENT 027 - OFFICE OF ECONOMIC DEVELOPMENT

Grade	2014 Approved & Adopted		Department Request		President's Recommendation	
	FTE Pos.	Salaries	FTE Pos.	Salaries	FTE Pos.	Salaries
24	3.0	383,889	1.0	150,002	1.0	150,002
23	1.0	72,365	1.0	73,823	1.0	73,823
22		1		1		1
21	1.0	92,247				
20	1.0	75,019	1.0	67,172	1.0	67,172
16	1.0	63,678				
Total Salaries and Positions	7.0	\$687,199	3.0	\$290,998	3.0	\$290,998
Turnover Adjustment		(10,000)				
Operating Funds Total	7.0	\$677,199	3.0	\$290,998	3.0	\$290,998

DEPARTMENT OVERVIEW
160 BUILDING AND ZONING

Mission

The Building and Zoning Department promotes the health, safety, and welfare of unincorporated Cook County residents by performing responsible and timely inspections of buildings and properties and enforcing all applicable building codes and zoning ordinances.

Mandates and Key Activities

- Inspects annually, semi-annually or otherwise such buildings, structures, equipment, sites or parts thereof relating to all: theatres, churches, schools, daycare centers, restaurants, other assembly buildings and all multiple dwellings of four or more units
- Develops and administers rules and regulations governing the erection, construction, alteration, demolition, or relocation of all buildings and structures within designated single family, general residence, commercial, industrial, and publicly zoned districts of unincorporated Cook County

Discussion of 2014 Activities and 2015 Initiatives

In 2013, the Department instituted a strategic and systematic approach, based on geographic zones, for the annual inspection process for all buildings requiring inspection in unincorporated areas of Cook County. This approach allows for a much more efficient use of department personnel and has resulted in an increased number of inspections.

To date the Bureau has averaged 4130 inspections per month. This new approach ensures compliance with current codes and regulations, increases efficient use of staff resources, increases customer satisfaction, and offers a consistent and predictable schedule for the recipients.

The Department of Building and Zoning is leading the County's effort to adopt the International Building Codes (IBC). These codes are currently in use by the majority of municipalities in Cook County, as well as throughout the rest of the country. This effort will allow the unincorporated areas of the County to utilize a standard and uniform set of codes that are considered "best practices" within the industry. Adoption of the IBC will lead to increased compliance with the regulations as they will be readily understood by users and will be the same as codes from other municipalities. The IBC will provide regulations to ensure the construction of safe, sustainable, affordable and resilient structures and further the attractiveness of these areas as a location for private investment and job growth.

The Department continues to progress towards its goal of eliminating fee waivers for permits and inspections for non-profit organizations and governmental agencies. In 2014, the waiver is 5% and by 2015 fee waivers will no longer be available. This ongoing initiative provides much needed revenue to the department and contributes to covering the cost of the inspections and plan examinations.

Up until approximately one year ago, the County relied entirely on a paper and memory driven permit process which led to operational inefficiencies, and lengthy and uncoordinated review periods for clients. A new electronically based system was instituted this past February and the County has a significantly more transparent, accessible and efficient permitting system that allows for tracking and monitoring of permits by all users.

The Department continues to build relationships through strategic meetings and ongoing conversations with its recurrent and major customers such as the Cook County Forest Preserve District, Chicago Botanic Garden, Brookfield Zoo, Loyola University Medical Center and Allstate Insurance Corporate Headquarters to foster greater responsiveness, cooperation and coordination for all levels of service. Additionally, staff will establish and/or maintain relationships with all township representatives through regular site visits.

2015 Initiatives -

The Department is working on the transition and launch of an electronic online permitting system to better serve customers, sister agencies and field inspectors. This new tool replaces an outdated and archaic permitting system and provides for accountability, transparency and efficiency. Phases 2 and 3 of this endeavor includes all field inspections and violations which also will be addressed in a timely and efficient manner.

The Department is continuing its outreach program with local municipalities to provide dialogue, educational services and support for the County's Vacant Building Ordinance program.

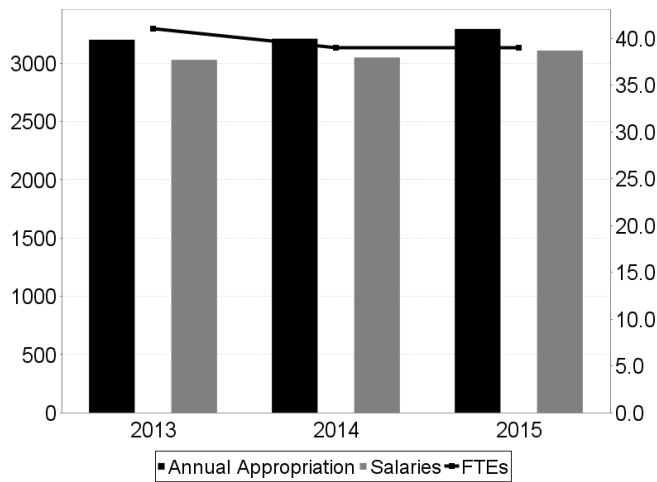
The Department maintains regular discussions with local municipalities and townships in creating intergovernmental agreements where support or shared services are possible.

For 2015, the Department is planning to issue a zoning certification form in order to safeguard residents within Unincorporated Cook County who are buying or selling properties, initiate a new cell tower ordinance requiring an annual registration, and implement a broader, more inclusive fee schedule.

The transformation of the roles and responsibilities of departmental staff will be improved as it implements new systems and increase efficiency of workflow.

Fund Category	Appropriations (\$ thousands)		
	2013 Adopted	2014 Adjusted Appropriation	2015 Recommended
Corporate Fund	3,200.3	3,209.3	3,293.0
	Adopted	Adopted	Recommended
FTE Positions	41.0	39.0	39.0

DEPARTMENT OVERVIEW
160 BUILDING AND ZONING



STAR Goals/Key Performance Indicators

- ★ Issue building permits in a timely fashion to support private improvements and investments: The target metric in 2014 for the number of building permits issued is 200 per month and to date the Department issued 129 permits on average per month. The volume of permits varies due to intangibles like weather and economy.
- ★ Continue regular building inspections: The target metric in 2014 for inspections is 4,000 per month; the Department currently averages 4,130 per month putting the Department very close to its target. The Department does not completely control the number of inspection requests that it receives. Inspection requests vary with the economy, season and other factors.
- ★ Improve departmental efficiency and effectiveness: The Department's efforts to educate customers regarding what constitutes a complete building permit application have been effective. The number of incomplete application submittals for 2014 was targeted at 0 and to date there have not been any incomplete applications submitted.

STAR Performance Data			
Performance Indicator	FY 2013	FY 2014 Projected YE	FY 2015 Target
Number of inspections per month	4,020	4,000	4,050
Number of violations issued per month	588	550	600
Number of permits purchased online	360	375	450

DISTRIBUTION BY APPROPRIATION CLASSIFICATION
DEPARTMENT 160 - BUILDING AND ZONING

Account	2014 Expend. As Of 09-30-14	2014 Adjusted Appropriation	Department Request	President's Recommendation	Difference
Personal Services					
110/501010 Salaries and Wages of Regular Employees	2,455,615	3,035,901	3,107,796	3,107,796	71,895
170/501510 Mandatory Medicare Costs	21,022	26,295	45,069	45,069	18,774
185/501810 Professional and Technical Membership Fees	1,843	2,100	2,100	2,100	
186/501860 Training Programs for Staff Personnel	15,475	24,000	24,000	24,000	
190/501970 Transportation and Other Travel Expenses for Employees	68,622	80,000	80,000	80,000	
Personal Services Total	2,562,577	3,168,296	3,258,965	3,258,965	90,669
Contractual Services					
220/520150 Communication Services	7,786	12,776	11,694	11,694	(1,082)
225/520260 Postage	7,500	9,700	10,000	10,000	300
228/520280 Delivery Services		1,261	500	500	(761)
241/520491 Internal Graphics and Reproduction Services	688	8,000	4,500	4,500	(3,500)
250/520730 Premiums on Fidelity, Surety Bonds and Public Liability	604	1,000	604	604	(396)
260/520830 Professional and Managerial Services			10,000	10,000	10,000
Contractual Services Total	16,577	32,737	37,298	37,298	4,561
Supplies and Materials					
333/530270 Institutional Supplies		970			(970)
350/530600 Office Supplies	3,583	12,895	10,800	10,800	(2,095)
355/530700 Photographic and Reproduction Supplies	265	970			(970)
Supplies and Materials Total	3,848	14,835	10,800	10,800	(4,035)
Operations and Maintenance					
440/540130 Maintenance and Repair of Office Equipment		1,000			(1,000)
441/540170 Maintenance and Repair of Data Processing Equipment and Software		7,321	1,000	1,000	(6,321)
Operations and Maintenance Total		8,321	1,000	1,000	(7,321)
Rental and Leasing					
630/550010 Rental of Office Equipment	4,943	5,378	1,800	1,800	(3,578)
630/550018 County Wide Canon Photocopier Lease			3,818	3,818	3,818
Rental and Leasing Total	4,943	5,378	5,618	5,618	240
Contingency and Special Purposes					
819/580420 Appropriation Transfer for Reimbursement from Designated Fund	(10,325)	(20,244)	(20,651)	(20,651)	(407)
Contingency and Special Purposes Total	(10,325)	(20,244)	(20,651)	(20,651)	(407)
Operating Funds Total	2,577,620	3,209,323	3,293,030	3,293,030	83,707
(717) New/Replacement Capital Equipment - 71700160					
579/560450 Computer Equipment			36,800	36,800	36,800
			36,800	36,800	36,800
Capital Equipment Request Total			36,800	36,800	36,800

PERSONAL SERVICES - SUMMARY OF POSITIONS BY BUSINESS UNIT AND JOB CODE

DEPARTMENT 160 - BUILDING AND ZONING

Job Code	Title	Grade	2014 Approved & Adopted		Department Request		President's Recommendation	
			FTE Pos.	Salaries	FTE Pos.	Salaries	FTE Pos.	Salaries
01 Administration								
01 Administrative and Clerical - 1601141								
1407	Commissioner	24	1.0	114,162	1.0	114,162	1.0	114,162
1403	Building and Zoning Architect	22			1.0	67,557	1.0	67,557
1408	Deputy Commissioner	22	1.0	92,958	1.0	96,738	1.0	96,738
1401	Assistant to Commissioner	21	1.0	81,969	1.0	82,014	1.0	82,014
0050	Administrative Assistant IV	18	1.0	71,286	1.0	71,321	1.0	71,321
0174	Bookkeeper IV	14	1.0	54,567	1.0	54,567	1.0	54,567
0906	Clerk IV	09	1.0	37,465	1.0	37,465	1.0	37,465
			6.0	\$452,407	7.0	\$523,824	7.0	\$523,824
02 Permit Section								
01 Supervisory and Permit Review - 1601142								
1405	Building Code Administrator	21	1.0	87,868	1.0	89,635	1.0	89,635
			1.0	\$87,868	1.0	\$89,635	1.0	\$89,635
02 Issuing Permits - 1601143								
4095	Chief Plan Examiner	22	1.0	100,416	1.0	102,436	1.0	102,436
1421	Zoning Plan Examiner II	20	1.0	66,703	1.0	66,701	1.0	66,701
4096	Assistant Chief Plan Examiner	19	1.0	76,561	1.0	77,013	1.0	77,013
0936	Stenographer V	13	1.0	50,809	1.0	50,809	1.0	50,809
0907	Clerk V	11	3.0	131,134	2.0	87,018	2.0	87,018
			7.0	\$425,623	6.0	\$383,977	6.0	\$383,977
03 Inspection And Enforcement								
01 Supervisory - 1601144								
1410	Chief Inspector	22	1.0	88,986	1.0	90,775	1.0	90,775
2327	Chief Electrical Inspector	X	1.0	99,008	1.0	101,920	1.0	101,920
2330	Electrical Inspector	X	1.0	93,184	1.0	95,680	1.0	95,680
2348	Chief Plumbing Inspector	X	1.0	105,831	1.0	108,140	1.0	108,140
5531	Special Assistant for Legal Affairs	24		1		1		1
			4.0	\$387,010	4.0	\$396,516	4.0	\$396,516
02 Building and Zoning Activities - 1601145								
1415	Building & Zoning Inspector II	X	2.0	185,204	2.0	176,884	2.0	176,884
1404	Building And Zoning Inspector	X	4.0	345,448	4.0	353,768	4.0	353,768
			6.0	\$530,652	6.0	\$530,652	6.0	\$530,652
03 Plumbing Activities - 1601146								
2353	Plumbing Inspector	X	4.0	391,040	4.0	399,776	4.0	399,776
			4.0	\$391,040	4.0	\$399,776	4.0	\$399,776
04 Electrical Activities - 1601147								
2330	Electrical Inspector	X	3.0	279,552	3.0	287,040	3.0	287,040
			3.0	\$279,552	3.0	\$287,040	3.0	\$287,040
06 Elevator Activities - 1601149								
1411	Elevator Inspector	X	1.0	101,005	1.0	103,792	1.0	103,792
			1.0	\$101,005	1.0	\$103,792	1.0	\$103,792
07 Heating and Ventilation Activities - 1601150								
2225	Ventilating Inspector	X	2.0	183,332	2.0	185,162	2.0	185,162
			2.0	\$183,332	2.0	\$185,162	2.0	\$185,162
04 Data Processing, Statistical Research And Annual Inspection Section								
01 Clerical - 1601151								
0907	Clerk V	11	2.0	87,018	2.0	88,330	2.0	88,330
			2.0	\$87,018	2.0	\$88,330	2.0	\$88,330

PERSONAL SERVICES - SUMMARY OF POSITIONS BY BUSINESS UNIT AND JOB CODE
 DEPARTMENT 160 - BUILDING AND ZONING

Job Code	Title	Grade	2014 Approved & Adopted		Department Request		President's Recommendation	
			FTE Pos.	Salaries	FTE Pos.	Salaries	FTE Pos.	Salaries
05 Violations Division								
01 Clerical - 1601152								
0907	Clerk V	11	1.0	44,165	1.0	44,165	1.0	44,165
			1.0	\$44,165	1.0	\$44,165	1.0	\$44,165
06 Zoning Division								
01 Administrative and Clerical - 1601153								
1417	Zoning Administrator	21	1.0	80,975	1.0	82,602	1.0	82,602
1420	Zoning Plan Examiner I	X	1.0	92,602	1.0	88,442	1.0	88,442
			2.0	\$173,577	2.0	\$171,044	2.0	\$171,044
Total Salaries and Positions			39.0	\$3,143,249	39.0	\$3,203,913	39.0	\$3,203,913
Turnover Adjustment				(95,285)		(96,117)		(96,117)
Operating Funds Total			39.0	\$3,047,964	39.0	\$3,107,796	39.0	\$3,107,796

PERSONAL SERVICES - SUMMARY OF POSITIONS BY GRADE
DEPARTMENT 160 - BUILDING AND ZONING

Grade	2014 Approved & Adopted		Department Request		President's Recommendation	
	FTE Pos.	Salaries	FTE Pos.	Salaries	FTE Pos.	Salaries
X	20.0	1,876,206	20.0	1,900,604	20.0	1,900,604
24	1.0	114,163	1.0	114,163	1.0	114,163
22	3.0	282,360	4.0	357,506	4.0	357,506
21	3.0	250,812	3.0	254,251	3.0	254,251
20	1.0	66,703	1.0	66,701	1.0	66,701
19	1.0	76,561	1.0	77,013	1.0	77,013
18	1.0	71,286	1.0	71,321	1.0	71,321
14	1.0	54,567	1.0	54,567	1.0	54,567
13	1.0	50,809	1.0	50,809	1.0	50,809
11	6.0	262,317	5.0	219,513	5.0	219,513
09	1.0	37,465	1.0	37,465	1.0	37,465
Total Salaries and Positions	39.0	\$3,143,249	39.0	\$3,203,913	39.0	\$3,203,913
Turnover Adjustment		(95,285)		(96,117)		(96,117)
Operating Funds Total	39.0	\$3,047,964	39.0	\$3,107,796	39.0	\$3,107,796

DEPARTMENT OVERVIEW

170 ZONING BOARD OF APPEALS

Mission

The Zoning Board of Appeals (ZBA) is a governmental agency made up of a Chairman and six Board Members, a Secretary, and four supporting staff. Its primary duty is to aid the public in considering all rezoning appeals pertaining to land uses in unincorporated areas.

In addition to the activities of the Zoning Board hearings, the Secretary to the Board and staff process hundreds of requests for information regarding the zoning status of unincorporated land in Cook County. The Secretary is also responsible for the dissemination of information regarding requests for changes in zoning.

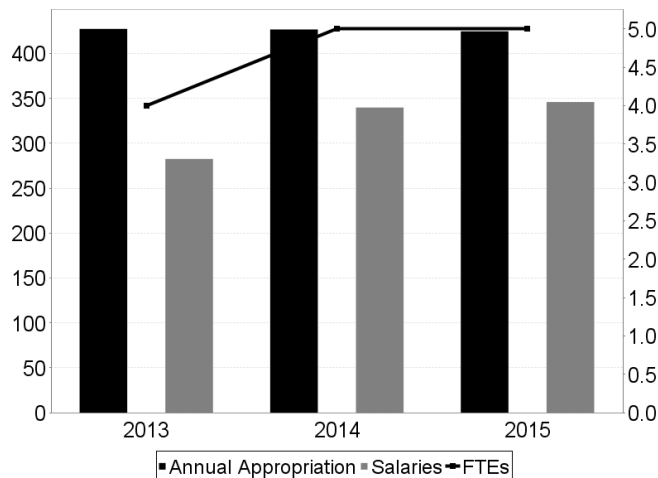
Mandates and Key Activities

- Provides excellent service to the public and hearing participants
- Provides public notice in accordance with the Zoning Ordinance
- Submits final findings to the Cook County Board no more than 120 days following a public hearing date
- Completes hearing process in a timely manner by scheduling hearings no more than 45 days following referral

Discussion of 2014 Activities and 2015 Initiatives

The Zoning Board is currently working to amend the Zoning Ordinance to allow for more efficient and effective operation of the Department of the Zoning Board of Appeals.

Appropriations (\$ thousands)			
Fund Category	2013 Adopted	2014 Adjusted Appropriation	2015 Recommended
Corporate Fund	427.4	426.8	424.7
	Adopted	Adopted	Recommended
FTE Positions	4.0	5.0	5.0



STAR Goals/Key Performance Indicators

- ★ Provide exemplary public service: The Zoning Board aims to conduct its public hearings in a fair, transparent and equitable manner. As evidenced by customer satisfaction surveys, the Zoning Board has met its target in FY 2013 currently continues to meet and exceed it's target in FY 2014.
- ★ Provide timely public notices: This indicator ensures that the Zoning Board provides proper public notice consistent with the requirements of the Zoning Ordinance. The Zoning Board has met its target in FY 2013 and currently continues to meet it's target in FY 2014.
- ★ Provide prompt findings and recommendations: This indicator determines whether the Zoning Board completes the hearing process consistent with the timeframe outlined in the Zoning Ordinance. The Zoning Board has met its target in FY 2013 and currently continues to meet it's target in FY 2014.

STAR Performance Data			
Performance Indicator	FY 2013	FY 2014 Projected YE	FY 2015 Target
% of participants in the hearing process that are satisfied	96%	96%	90%
% of notifications that follows the correct procedure	100%	100%	100%
% of Findings and Recommendations submitted to Cook County Board within 120 days.	99%	99%	100%

DISTRIBUTION BY APPROPRIATION CLASSIFICATION
DEPARTMENT 170 - ZONING BOARD OF APPEALS

Account	2014 Expend. As Of 09-30-14	2014 Adjusted Appropriation	Department Request	President's Recommendation	Difference
Personal Services					
110/501010 Salaries and Wages of Regular Employees	270,364	338,569	345,976	345,976	7,407
133/501360 Per Diem Personnel	39,875	87,000	87,000	87,000	
170/501510 Mandatory Medicare Costs	2,390	3,571	6,279	6,279	2,708
185/501810 Professional and Technical Membership Fees	538	750	600	600	(150)
186/501860 Training Programs for Staff Personnel		250			(250)
190/501970 Transportation and Other Travel Expenses for Employees	578	1,710	750	750	(960)
Personal Services Total	313,745	431,850	440,605	440,605	8,755
Contractual Services					
220/520150 Communication Services		436			(436)
225/520260 Postage	1,500	1,940	2,000	2,000	60
241/520491 Internal Graphics and Reproduction Services	35	650	250	250	(400)
245/520610 Advertising For Specific Purposes	700	6,208	5,000	5,000	(1,208)
268/521030 Court Reporting, Stenographic, Transcribing, or Interpreter Services	2,226	7,760	1,000	1,000	(6,760)
Contractual Services Total	4,462	16,994	8,250	8,250	(8,744)
Supplies and Materials					
350/530600 Office Supplies	1,647	1,649	1,600	1,600	(49)
353/530640 Books, Periodicals, Publications, Archives and Data Services		145			(145)
388/531650 Computer Operation Supplies	862	1,135	1,000	1,000	(135)
Supplies and Materials Total	2,508	2,929	2,600	2,600	(329)
Operations and Maintenance					
440/540130 Maintenance and Repair of Office Equipment		475	200	200	(275)
441/540170 Maintenance and Repair of Data Processing Equipment and Software		180			(180)
Operations and Maintenance Total		655	200	200	(455)
Rental and Leasing					
630/550010 Rental of Office Equipment	2,501	3,191	2,000	2,000	(1,191)
630/550018 County Wide Canon Photocopier Lease			1,271	1,271	1,271
Rental and Leasing Total	2,501	3,191	3,271	3,271	80
Contingency and Special Purposes					
819/580420 Appropriation Transfer for Reimbursement from Designated Fund	(15,102)	(28,823)	(30,205)	(30,205)	(1,382)
Contingency and Special Purposes Total	(15,102)	(28,823)	(30,205)	(30,205)	(1,382)
Operating Funds Total	308,114	426,796	424,721	424,721	(2,075)
(717) New/Replacement Capital Equipment - 71700170					
521/560420 Institutional Equipment			200	200	200
579/560450 Computer Equipment			8,400	8,400	8,400
			8,600	8,600	8,600
Capital Equipment Request Total			8,600	8,600	8,600

PERSONAL SERVICES - SUMMARY OF POSITIONS BY BUSINESS UNIT AND JOB CODE
 DEPARTMENT 170 - ZONING BOARD OF APPEALS

Job Code	Title	Grade	2014 Approved & Adopted		Department Request		President's Recommendation	
			FTE Pos.	Salaries	FTE Pos.	Salaries	FTE Pos.	Salaries
01 Administration								
01 Supervisory and Clerical - 1701131								
1416	Secretary to Zoning Board	24	1.0	104,064	1.0	104,064	1.0	104,064
5531	Special Assistant for Legal Affairs	24		1		1		1
4014	Administrative Assistant to Secretary	22	1.0	80,229	1.0	81,845	1.0	81,845
1418	Zoning Land Planner	18	1.0	57,646	1.0	60,410	1.0	60,410
0936	Stenographer V	13	2.0	97,930	2.0	99,656	2.0	99,656
			5.0	\$339,870	5.0	\$345,976	5.0	\$345,976
Total Salaries and Positions			5.0	\$339,870	5.0	\$345,976	5.0	\$345,976

PERSONAL SERVICES - SUMMARY OF POSITIONS BY GRADE
 DEPARTMENT 170 - ZONING BOARD OF APPEALS

Grade	2014 Approved & Adopted		Department Request		President's Recommendation	
	FTE Pos.	Salaries	FTE Pos.	Salaries	FTE Pos.	Salaries
24	1.0	104,065	1.0	104,065	1.0	104,065
22	1.0	80,229	1.0	81,845	1.0	81,845
18	1.0	57,646	1.0	60,410	1.0	60,410
13	2.0	97,930	2.0	99,656	2.0	99,656
Total Salaries and Positions	5.0	\$339,870	5.0	\$345,976	5.0	\$345,976

SECTION CONTENTS

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- Bureau Distribution By Appropriation Classification
- Department Overview
- Department Budget
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 - Personal Services, Summary of Positions
 - Summary of Positions by Grade

BUREAU SUMMARY
 COOK COUNTY LAND BANK AUTHORITY

SUMMARY OF APPROPRIATIONS

Department and Title	2014 Expend. As Of 09-30-14	2014 Adjusted Appropriation	Department Request	President's Recommendation	Difference
Special Purpose Funds					
586 - Cook County Land Bank Authority		1,000,000	3,450,000	3,450,000	2,450,000
Special Purpose Funds Total		1,000,000	3,450,000	3,450,000	2,450,000
Restricted					
602 - Abandoned Residential Property Program			250,000	250,000	250,000
797 - Land Bank AG Program			300,000	300,000	300,000
799 - Land Bank Program		4,500,000	3,006,297	3,006,297	(1,493,703)
Restricted Total		4,500,000	3,556,297	3,556,297	(943,703)
Total Appropriations		5,500,000	7,006,297	7,006,297	1,506,297

SUMMARY OF POSITIONS

Department and Title	2014 Approved Positions	Department Request	President's Recommendation	Difference
Restricted				
797 - Land Bank AG Program		1.0	1.0	1.0
799 - Land Bank Program		3.0	3.0	3.0
Restricted Total		4.0	4.0	4.0
Total Positions		4.0	4.0	4.0

DEPARTMENT OVERVIEW

586 COOK COUNTY LAND BANK AUTHORITY

Mission

The Cook County Land Bank will work throughout Cook County to reduce and return vacant and abandoned properties back into productive and sustainable community assets.

Mandates and Key Activities

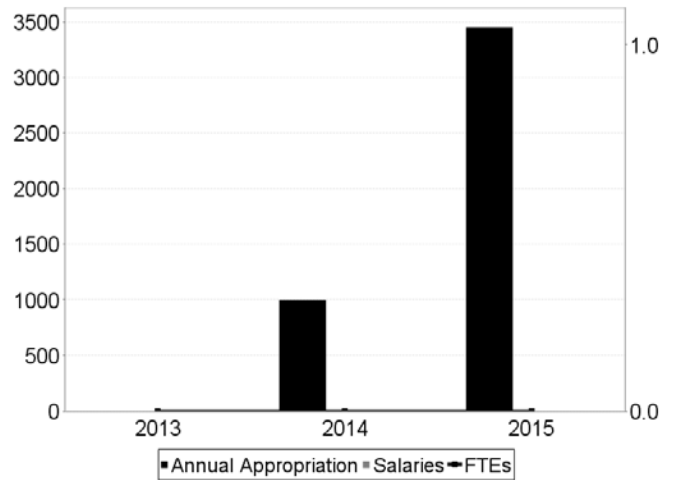
- In order to accomplish the mission of reducing and returning vacant and abandoned properties back into productive and sustainable community assets, the Cook County Land Bank Authority (CCLBA) will acquire, hold, and transfer interest in real property to promote redevelopment; support targeted efforts to stabilize neighborhoods; stimulate residential, commercial and industrial development; all in ways that are consistent with goals and priorities of local government partners. CCLBA anticipates that a portion of the properties it acquires will require demolition of structures and preparation of land for reuse, while others may have structures that can be stabilized and rehabbed for sale or rent.

Discussion of 2014 Activities and 2015 Initiatives

On January 16, 2013 the Cook County Board passed the Cook County Land Bank Ordinance, creating the largest geographic land bank in the country. According to the 2010 U.S. Census, 214,000 (9.16%) housing units were vacant in Cook County. Vacancies stem from a myriad of causes, including residential foreclosures, population shifts, environmental contamination, accumulation of unpaid taxes and liens, and other causes. Vacant properties depress property values of adjacent and nearby properties; contribute to crime and vandalism; and erode the quality of life in communities across Cook County. Vacant and abandoned properties also hinder economic development, weaken the tax base, and impose significant costs on already struggling local governments.

The Cook County Land Bank Authority was created to provide a single-purpose entity to work with local governments, community stakeholders, private developers and others to repurpose vacant property, promote economic development, and encourage neighborhood stabilization. Through its powers, CCLBA will acquire and hold property; clear taxes and liens; create conveyance agreements for future redevelopment; and encourage community planning for repurposing of land for new uses.

Recently the recipient of \$4,500,000; the largest grant awarded to date from Illinois Attorney General Madigan's share of the National Foreclosure Settlement, CCLBA is equipped to independently carry forward its mission. CCLBA will also generate revenues to support its work from donations, transaction fees, and proceeds from the sale of properties it acquires. In certain instances, CCLBA may hold land and collect rents to create additional revenue streams for operations.



STAR Performance Data			
Performance Indicator	FY 2013	FY 2014 Projected YE	FY 2015 Target
Donations/Properties for Demolition	0	37	37
Donations/Properties for Resell/Rent	0	20	108

Appropriations (\$ thousands)			
Fund Category	2013 Adopted	2014 Adjusted Appropriation	2015 Recommended
Special Purpose Funds	0	1,000.0	3,450.0
FTE Positions	0	0	0

DISTRIBUTION BY APPROPRIATION CLASSIFICATION
DEPARTMENT 586 - COOK COUNTY LAND BANK AUTHORITY

Account	2014 Expend. As Of 09-30-14	2014 Adjusted Appropriation	Department Request	President's Recommendation	Difference
Operations and Maintenance					
490/540430 Site Improvements		727,500	750,000	750,000	22,500
Operations and Maintenance Total		727,500	750,000	750,000	22,500
Contingency and Special Purposes					
814/580380 Appropriation Adjustments		272,500	2,700,000	2,700,000	2,427,500
Contingency and Special Purposes Total		272,500	2,700,000	2,700,000	2,427,500
Operating Funds Total		1,000,000	3,450,000	3,450,000	2,450,000