		Average Pre-Posting Phase Cycle Time* (RTH and Approval to Post)	Recruitment Cycle Time* (Posting to Offer Accepted) Cook County OUP Full Cycle Recruiti	Onboarding Cycle Time* (Offer Accepted to Start Date) ng and Onboarding Phase Average:	Cycle Time Explanation	
Bureau	Position Title	Data not tracked at Cook County.  No indsutry standards available to use for comparison purposes.	90 Days  National Public Sector Full Cycle Recruiting and Onboarding Phase Average:  119 Days		(When Higher Than Average)	Additional Details
Auditor	FIELD AUDITOR IV - (COUNTY	7	42	20		
Auditor	AUDITOR)  FIELD AUDITOR IV - (COUNTY  AUDITOR)	7	44	20		
Budget and Management Services	BUDGET ANALYST III (BUDGET AND MANAGEMENT SERVICES)	7	47	22		
Chief Administrative Officer	TELEVISION PRODUCTION SPECIALIST  (OFFICE OF THE CHIEF	7	12	18		
Environmental Control	ENVIRONMENTAL ENGINEER III - POLLUTION PREVENTION (ARPA)	7	27	14		
Environmental Control	COMMUNITY OUTREACH COORDINATOR (ARPA)	7	120	42	R & H Capacity Onboarding Process Impacts	Scheduling Planned Start Delay
Environmental Control	BUSINESS MANAGER I (ENVIRONMENT AND SUSTAINABILITY) - ARPA	7	13	44	Onboarding Process Impacts	Accommodation Request
Facilities Management	JANITOR II (FACILITIES MANAGEMENT) - SEIU 73 - (VARIOUS LOCATIONS)	7	55	42	Onboarding Process Impacts	Pre-employment Screening
Facilities Management	OPERATING ENGINEER I (FACILITIES MANAGEMENT) IEOU LOCAL 399 -	7	92	36	Recruiting Process Delays R & H Capacity	Multiple Vacancies Workload
Facilities Management	OPERATING ENGINEER I (FACILITIES MANAGEMENT) IEOU LOCAL 399 -	7	92	45	Recruiting Process Delays R & H Capacity	Multiple Vacancies Workload
Facilities Management	OPERATING ENGINEER I (FACILITIES MANAGEMENT) IEOU LOCAL 399 -	7	92	24	Recruiting Process Delays R & H Capacity	Multiple Vacancies Workload
Facilities Management	OPERATING ENGINEER I (FACILITIES MANAGEMENT) IEOU LOCAL 399 -	7	92	24	Recruiting Process Delays R & H Capacity	Multiple Vacancies Workload
Facilities Management	ELECTRICIAN (FACILITIES  MANAGEMENT) IBEW COUPE 134	7	34	34	Onboarding Process Impacts	Accommodation Request
Facilities Management	ELECTRICIAN (FACILITIES MANAGEMENT) IBEW COUPE 134 GLAZIER - FACILITIES MANAGEMENT -	7	36	89	Onboarding Process Impacts	Pre-employment Screening Scheduling
Facilities Management	COUPE LOCAL 27  OPERATING ENGINEER I (FACILITIES	7	108	19	R & H Capacity	Workload
Facilities Management	MANAGEMENT) IEOU LOCAL 399 CENTRAL DISPATCH OPERATOR	7	56	45	Onboarding Process Impacts	Planned Start Delay
Highway	(DEPARTMENT OF TRANSPORTATION HIGHWAY ENGINEER V - PROJECT	7	48	26		
Highway	STUDIES (PHASE I ENGINEERING) HIGHWAY ENGINEER V - TRAFFIC	7	17	24		
Highway	SERVICES DIVISION (DEPARTMENT OF HIGHWAY ENGINEER V -	7	31	23		al le la
Highway	CONSTRUCTION PERMITS PERMITS MANAGER (DEPARTMENT OF	7	37	36	Onboarding Process Impacts  Talent Market Impact	Planned Start Delay  Extended Acceptance Determination
Highway Human Resources	TRANSPORTATION AND HIGHWAYS) TALENT ACQUISITION SPECIALIST	7	76 107	14	Onboarding Process Impacts Recruiting Process Delays	Planned Start Delay Multiple Vacancies
numan resources	(BUREAU OF HUMAN RESOURCES)	,	107	17	R & H Capacity	Scheduling

		Average Pre-Posting Phase Cycle Time*	Recruitment Cycle Time*	Onboarding Cycle Time*		
Bureau	Position Title	(RTH and Approval to Post)  Data not tracked at Cook County.	Cook County OUP Full Cycle Recruiti	(Posting to Offer Accepted) (Offer Accepted to Start Date)  Cook County OUP Full Cycle Recruiting and Onboarding Phase Average:  90 Days		Additional Details
		No indsutry standards available to use for	National Public Sector Full Cycle Recruiting and Onboarding Phase Average:  119 Days		(When Higher Than Average)	
		comparison purposes.				
	TALENT ACQUISITION SPECIALIST	_			Recruiting Process Delays	Multiple Vacancies
Human Resources	(BUREAU OF HUMAN RESOURCES)	7	114	34	R & H Capacity	Scheduling
5	PROFESSIONAL DEVELOPMENT	_	420	22	Talent Market Impact	Extended Acceptance Determination
Human Resources	SPECIALIST (BUREAU OF HUMAN	7	130	32	Onboarding Process Impacts	Planned Start Delay
	RE-ENTRY SERVICES SPECIALIST	_			County Approvals	DTH Submittal
Justice Advisory Council	(JUSTICE ADVISORY COUNCIL)	7	72	39	R&H Capacity	Workload
	POLICY ANALYST - JUSTICE ADVISORY				R & H Capacity	Workload
Justice Advisory Council	COUNCIL	7	87	40	Onboarding Process Impacts	Planned Start Delay
	ASSISTANT MEDICAL EXAMINER	_				
Medical Examiner	(MEDICAL EXAMINER OFFICE)	7	42	250	Onboarding Process Impacts	Future Hires
	ASSISTANT MEDICAL EXAMINER	_				
Medical Examiner	(MEDICAL EXAMINER OFFICE)	7	43	249	Onboarding Process Impacts	Future Hires
	ASSISTANT MEDICAL EXAMINER	_				
Medical Examiner	(MEDICAL EXAMINER OFFICE)	7	46	67	Onboarding Process Impacts	Future Hires
Medical Examiner	FORENSIC PATHOLOGY FELLOW	7	22	228	Onboarding Process Impacts	Future Hires
	FORENSIC PATHOLOGY FELLOW	_				
Medical Examiner	(MEDICAL EXAMINER'S OFFICE)	7	44	19		
	FORENSIC PATHOLOGY FELLOW	7	11	66		
Medical Examiner	(MEDICAL EXAMINER'S OFFICE)				Onboarding Process Impacts	Future Hires
	ASSISTANT MEDICAL EXAMINER	7	22	66	Onboarding Process Impacts	Future Hires
Medical Examiner	(MEDICAL EXAMINER OFFICE)		93		Recruiting Process Delays	Multiple Vacancies
	MEDICOLEGAL DEATH INVESTIGATOR	_		34	Recruiting Process Delays	Multiple Vacancies
Medical Examiner	(MEDICAL EXAMINER OFFICE)	7	67		Onboarding Process Impacts	Pre-employment Screening
	MEDICOLEGAL DEATH INVESTIGATOR		_	44		
Medical Examiner	(MEDICAL EXAMINER OFFICE)	7	67	14	Recruiting Process Delays	Multiple Vacancies
	FORENSIC PATHOLOGY FELLOW	7	02	220	Recruiting Process Delays	Interview Documentation
Medical Examiner	(MEDICAL EXAMINER OFFICE) -	7	83	228	Onboarding Process Impacts	Future Hires
	INDIGENT AND FAMILY SERVICES		_	_		
Medical Examiner	MANAGER (MEDICAL EXAMINER	7	81	13	Recruiting Process Delays	Interview Documentation
	ASSISTANT PUBLIC DEFENDER I (OFFICE		52	47	Onboarding Process Impacts	Planned Start Delay
Public Defender	OF THE PUBLIC DEFENDER)	7				
_	ASSISTANT PUBLIC DEFENDER I (OFFICE		52	47		
Public Defender	OF THE PUBLIC DEFENDER)	7			Onboarding Process Impacts	Planned Start Delay
Public Defender	ASSISTANT PUBLIC DEFENDER I (OFFICE					
	OF THE PUBLIC DEFENDER)	7	52	47	Onboarding Process Impacts	Planned Start Delay
Public Defender	ASSISTANT PUBLIC DEFENDER I (OFFICE					
	OF THE PUBLIC DEFENDER)	7	52	47	Onboarding Process Impacts	Planned Start Delay
Public Defender	ASSISTANT PUBLIC DEFENDER I (OFFICE					
	OF THE PUBLIC DEFENDER)	7	52	47	Onboarding Process Impacts	Planned Start Delay
	ASSISTANT PUBLIC DEFENDER I (OFFICE					
Public Defender	OF THE PUBLIC DEFENDER)	7	53	46	Onboarding Process Impacts	Planned Start Delay
	ASSISTANT PUBLIC DEFENDER I (OFFICE					
Public Defender	OF THE PUBLIC DEFENDER)	7	53	46	Onboarding Process Impacts	Planned Start Delay
	OF THE PODERC DEFENDEN)					

	Position Title	Average Pre-Posting Phase Cycle Time* (RTH and Approval to Post)	Recruitment Cycle Time* (Posting to Offer Accepted)	Onboarding Cycle Time* (Offer Accepted to Start Date)		
Bureau		Data not tracked at Cook County.  No indsutry standards available to use for comparison purposes.	Cook County OUP Full Cycle Recruiting and Onboarding Phase Average: 90 Days		Cycle Time Explanation (When Higher Than Average)	Additional Details
			National Public Sector Full Cycle Recruiting and Onboarding Phase Average: 119 Days			
Public Defender	ASSISTANT PUBLIC DEFENDER I (OFFICE OF THE PUBLIC DEFENDER)	7	53	46	Onboarding Process Impacts	Planned Start Delay
Public Defender	ASSISTANT PUBLIC DEFENDER I (OFFICE OF THE PUBLIC DEFENDER)	7	56	43	Onboarding Process Impacts	Planned Start Delay
Public Defender	ASSISTANT PUBLIC DEFENDER I (OFFICE OF THE PUBLIC DEFENDER)	/	56	43	Onboarding Process Impacts	Planned Start Delay
Public Defender	ASSISTANT PUBLIC DEFENDER I (OFFICE OF THE PUBLIC DEFENDER)	7	56	43	Onboarding Process Impacts	Planned Start Delay
Public Defender	ASSISTANT PUBLIC DEFENDER I (OFFICE OF THE PUBLIC DEFENDER)	/	56	43	Onboarding Process Impacts	Planned Start Delay
Public Defender	ASSISTANT PUBLIC DEFENDER I (OFFICE OF THE PUBLIC DEFENDER)	7	56	43	Onboarding Process Impacts	Planned Start Delay
Public Defender	ASSISTANT PUBLIC DEFENDER I (OFFICE OF THE PUBLIC DEFENDER)	/	58	41	Onboarding Process Impacts	Planned Start Delay
Public Defender	ASSISTANT PUBLIC DEFENDER I (OFFICE OF THE PUBLIC DEFENDER)	/	58	41	Onboarding Process Impacts	Planned Start Delay
Public Defender	ASSISTANT PUBLIC DEFENDER I (OFFICE OF THE PUBLIC DEFENDER)	/	58	41	Onboarding Process Impacts	Planned Start Delay
Public Defender	ASSISTANT PUBLIC DEFENDER I (OFFICE OF THE PUBLIC DEFENDER)	7	58	41	Onboarding Process Impacts	Document Return Delay
Public Defender	ASSISTANT PUBLIC DEFENDER I (OFFICE OF THE PUBLIC DEFENDER)	/	58	36	Onboarding Process Impacts	Document Return Delay
Public Defender	ASSISTANT PUBLIC DEFENDER I (OFFICE OF THE PUBLIC DEFENDER)	7	59	27		
Public Defender	DIRECTOR OF LEGISLATIVE AND EXTERNAL AFFAIRS - CRIMINAL JUSTICE PRE-LICENSED ASSISTANT PUBLIC	7	33	33	Onboarding Process Impacts	Planned Start Delay
Public Defender	DEFENDER (OFFICE OF THE PUBLIC INVESTIGATOR III-OFFICE OF THE	7	58	54	Onboarding Process Impacts	Planned Start Delay
Public Defender	PUBLIC DEFENDER AFSCME 1767  LEAD RECORDS ASSISTANT (OFFICE OF	7	31	1		
Public Defender	THE PUBLIC DEFENDER) AFSCME 3696  LEAD RECORDS ASSISTANT (OFFICE OF	7	53	21		
Public Defender	THE PUBLIC DEFENDER) AFSCME 3696 INVESTIGATOR III-OFFICE OF THE	7	46	20		
Public Defender	PUBLIC DEFENDER AFSCME 1767 INVESTIGATOR III-OFFICE OF THE	7	57	1		
Public Defender	PUBLIC DEFENDER AFSCME 1767 INVESTIGATOR III-OFFICE OF THE	7	57	1		
Public Defender	PUBLIC DEFENDER AFSCME 1767 INVESTIGATOR III-OFFICE OF THE	7	57	1		
Public Defender	PUBLIC DEFENDER AFSCME 1767 SENIOR CONTRACT NEGOTIATOR	7	57	1		pl. let vol
Purchasing Agent	(DEPARTMENT OF PROCUREMENT) -	7	46	34	Onboarding Process Impacts	Planned Start Delay

Bureau	Position Title	Average Pre-Posting Phase Cycle Time* (RTH and Approval to Post)  Data not tracked at Cook County. No indsutry standards available to use for comparison purposes.	Recruitment Cycle Time* (Posting to Offer Accepted) Cook County OUP Full Cycle Recruiting and Onboarding Phase Average: 90 Days  National Public Sector Full Cycle Recruiting and Onboarding Phase Average: 119 Days		Cycle Time Explanation (When Higher Than Average)	Additional Details
Purchasing Agent	SENIOR CONTRACT NEGOTIATOR (DEPARTMENT OF PROCUREMENT) -	7	46	24		
Revenue	REVENUE ASSESSMENT ANALYST I (BI- LINGUAL-SPANISH/ENGLISH) AFSCME	7	91	33	Recruiting Process Delays Onboarding Process Impacts	Interview Documentation Planned Start Delay
Risk Management	SENIOR WORKERS COMPENSATION CLAIMS ADJUSTER (RISK	7	65	15	Recruiting Process Delays	Interview Documentation
Technology	PROJECT MANAGER (BUREAU OF TECHNOLOGY) SEIU 73	7	24	14		
Technology	PROJECT MANAGER (BUREAU OF TECHNOLOGY) SEIU 73	7	45	47	Onboarding Process Impacts	Planned Start Delay
Technology	ORGANIZATIONAL CHANGE MANAGEMENT (OCM) MANAGER	7	73	27	County Approvals	Offer Drafts
Technology	GIS DEVELOPER (BUREAU OF TECHNOLOGY)	7	70	14	Talent Market Impacts	Applicant interest/Multiple Offers
Technology	INFORMATION SECURITY SPECIALIST (BUREAU OF TECHNOLOGY)	7	77	14	County Approvals	Eligibility Lists/Referral Memos
Technology	FIELD TECHNICIAN I (BUREAU OF TECHNOLOGY) - SEIU 73 (HIRING FAIR)	7	42	21		

<sup>\*</sup>Based on calendar days.

Explanation Legend	Talent Market Impacts	County Approvals	Recruiting Process Impacts	Onboarding Process Impacts	R&H Capacity
	Applicant interest/Multiple Offers - Talent market challenges resulted in postings receiving no applicants, no qualified applicants, multiple offers extended, or applicants that declined Cook County offer(s)	DTH Submittal - Delay in submitting completed DTH	Interview Documentation - Interview scheduling and supporting documentation were delayed	Planned Start Delay - Start date was set for a future date or delayed by the new hire due to notice to current employer or relocation	Scheduling - Department or BHR scheduling for critical meetings related to R&H process
	Extended Acceptance Determination - Salary negotiations	Eligibility Lists/Referral Memos - Delay in receiving approved "Eligible Lists" for validating applicant qualifications	Multiple Vacancies - Job posting was for multiple vacancies and required more than one offer	Pre-employment Screening - Receipt or review of pre-employment screening information caused delay	Workload - Number of jobs in queue was heavy and caused a delay
Additional Details	Applicant interest/Revisions and Repost - Talent market challenges resulted in repostings and changes to job descriptions	Offer Drafts - Delay in approving final offer letter for issuance to selected applicant		<b>Document Return Delay</b> - Delay in submission of onboarding documents by new hire	
		Posting Drafts - Delay in approving job posting drafts for publication to Cook County jobs sites		Accomodation Request - New hire request for an accommodation caused a delay in onboarding	
		RTH Submittal - Incomplete or incorrect RTH submittals		Future Hires - Positions where industry standards dictate recruiting in advance of the established start date	