



November 15, 2017

Mr. Doug Elwell  
1900 W. Polk  
Chicago, IL

Dear Doug,

Can you please provide me with answers to the following questions:

1. What is the cost of gun violence this fiscal year to the Health and Hospitals System?
2. You appeared before us on November 7th for your budget hearing. At that time we, had a dialogue regarding accounts receivables at CCHHS. You promised to submit to this Board the print out that shows the total amount of AR outstanding. Why has this Board not been presented that information?
3. How many people work for CCHHS in collections? Has anyone been terminated in that department this year?
4. What are the names of the collection agencies CCHHS contracts with? How much have these agencies been given to collect? Do these agencies specialize in collecting medical debt?
5. Are there any other companies collecting debt for CCHHS? If there are, what are the names of the companies and was the contract bid out?
6. What is the percentage of MBE/WBE contracts with CCHHS in FY17? What is the percentage and total spend for FY16 for MBE/WBE firms?
7. In FY17 and FY16, what is the total percentage of CCHHS contracting with African American firms?

Thank you in advance for your assistance in answering these questions.

Sincerely,

A handwritten signature in black ink, appearing to read "Richard Boykin", with a long horizontal flourish extending to the right.

Richard Boykin

**RICHARD R. BOYKIN**  
COOK COUNTY COMMISSIONER  
FIRST DISTRICT