



2022

Cook County Executive Budget Recommendation

Volume 1
Executive Summary



Toni Preckwinkle
Toni Preckwinkle
Cook County Board President



**OFFICE OF THE PRESIDENT
BOARD OF COMMISSIONERS OF COOK COUNTY**

118 NORTH CLARK STREET
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TONI PRECKWINKLE
PRESIDENT

Let me start by saying that, since taking office in 2010, my vision for a better Cook County hasn't come without its challenges and difficulties.

As the Board President of the second largest county in the country with a \$8 billion budget, we have had no shortage of tough decisions that needed to be made since I took office. But doing what is right and responsible isn't always easy and I'm proud to say that we have not shied away from our duty to be good financial stewards.

This budget contains historic investments in restorative justice, violence prevention, digital equity, public health, workforce training, affordable transportation, and housing assistance, and builds on our long-standing commitment to increased equity funding in our County budget. It does all of this without the need to increase taxes, fines, or fees on our residents.

I am incredibly proud of how we have not avoided difficult decisions and instilled sound fiscal discipline, reduced headcount, closed billions of dollars of budget gaps, and worked to address pension and legacy debt. We've also done this through an equity lens to address decades of trauma and disinvestment. I have always fought throughout my 30-year career as a public servant to build a more equitable system and today, the need is more apparent than ever.

Combined with other equity-focused initiatives, the County will invest roughly \$53 million in FY22 with the advice of the Equity Fund Taskforce, a 50-member group, including representatives from other Cook County agencies, advocates, community-based organizations, and philanthropic, civic, and academic institutions. This builds on my commitment to creating safe, thriving, and vital communities through additional investments in our Equity Fund. These investments when combined with the County's efforts in public health and transportation, are north of \$120 million through FY2022. The County will utilize the best practices learned through the distribution of federal COVID aid to inform our plan for the distribution of Equity Fund investments to foster safe communities with increased access to jobs and health care, help build wealth through business and home ownership, and support economic recovery in our communities.

It has not been easy, and it is far from over, but we've been deliberate in our COVID planning, provided hundreds of thousands of shots, and carefully and thoughtfully used almost \$500 million in federal funding from the County's Coronavirus Aid, Relief, and Economic Security (CARES) Act allocation to help residents through this pandemic. The County plans to continue the work to recover our region from the impacts of year-and-a-half long pandemic through strategic initiatives funded from the \$1 billion in federal stimulus funding allocated to the County under the American Rescue Plan Act over the next three years. This has been made all the more possible because we have been prudent in our budgeting. I believe it is paying off and will continue to help our communities recover stronger.

This is another responsible and balanced budget without the need for tax increases on our residents who during these difficult times don't need to be shouldering any additional hardships.

While it is a constant challenge, balancing immediate and long-term needs while also navigating this pandemic, our work is essential, as the need for a caring and fair government has never been greater.

I believe this is a strong budget that helps make sure our government is working for, and protecting all of, our residents.

Sincerely,

A handwritten signature in blue ink that reads "Toni Preckwinkle". The signature is fluid and cursive, with the first name "Toni" and last name "Preckwinkle" clearly distinguishable.

Toni Preckwinkle
President, Cook County Board of Commissioners



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**Cook County
Illinois**

For the Fiscal Year Beginning

December 01, 2020

Christopher P. Morill

Executive Director

Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to Cook County, Illinois, for its Annual Budget for the fiscal year beginning December 1, 2020. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as a financial plan, as an operations guide, and as a communication device.

The award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

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COUNTY GOVERNMENT

Cook County is governed by the County Board President and seventeen Board Commissioners who serve four-year terms. Commissioners are elected from single member districts while the County Board President is elected by a general vote countywide.

Under the Illinois Constitution, the County is a home rule unit of government and, except as limited by State law, may exercise any power and perform any function relating to its government and affairs.

The President is the Chief Executive Officer of the County and presides over the meetings of the County Board. The President has the power to veto County Board resolutions and ordinances. The County Board requires a two-thirds vote to override a Presidential veto. There are ten additional Cook County government offices. Seven of the offices have their own officers who are independently elected: the Assessor, the three commissioners of the Board of Review, the Clerk of the Circuit Court, the County Clerk, the Sheriff, the State's Attorney, and the Treasurer. The other three Cook County government offices have officers appointed through other means: the Public Defender, the Inspector General and the Land Bank Authority. The Chief Judge of the Circuit Court is elected by and from the Circuit Court Judges. The Chairman of the Board of Election Commissioners is elected by and from the three commissioners and then appointed by the Circuit Court. The Governor of Illinois appoints the Public Administrator. The Committee on Finance of the Cook County Board consists of all members of the County Board. Commissioner John P. Daley is the Chairman of the Committee on Finance of the County Board. The President is required to submit an Executive Budget Recommendation to the Committee on Finance as the basis upon which the Annual Appropriation Bill is prepared and enacted. The President and the Board of Commissioners are accountable to Cook County residents for budgeting and controlling financial resources for all Cook County governmental offices and departments. The President and the Board of Commissioners apply guidelines, set goals, and use fiscal control for all Cook County offices and departments.

PRESIDENT OF THE COOK COUNTY BOARD OF COMMISSIONERS OFFICE OF THE PRESIDENT



HONORABLE TONI PRECKWINKLE
PRESIDENT, COOK COUNTY BOARD

County Building
118 N. Clark Street, Room 537
Chicago, IL 60602-1304
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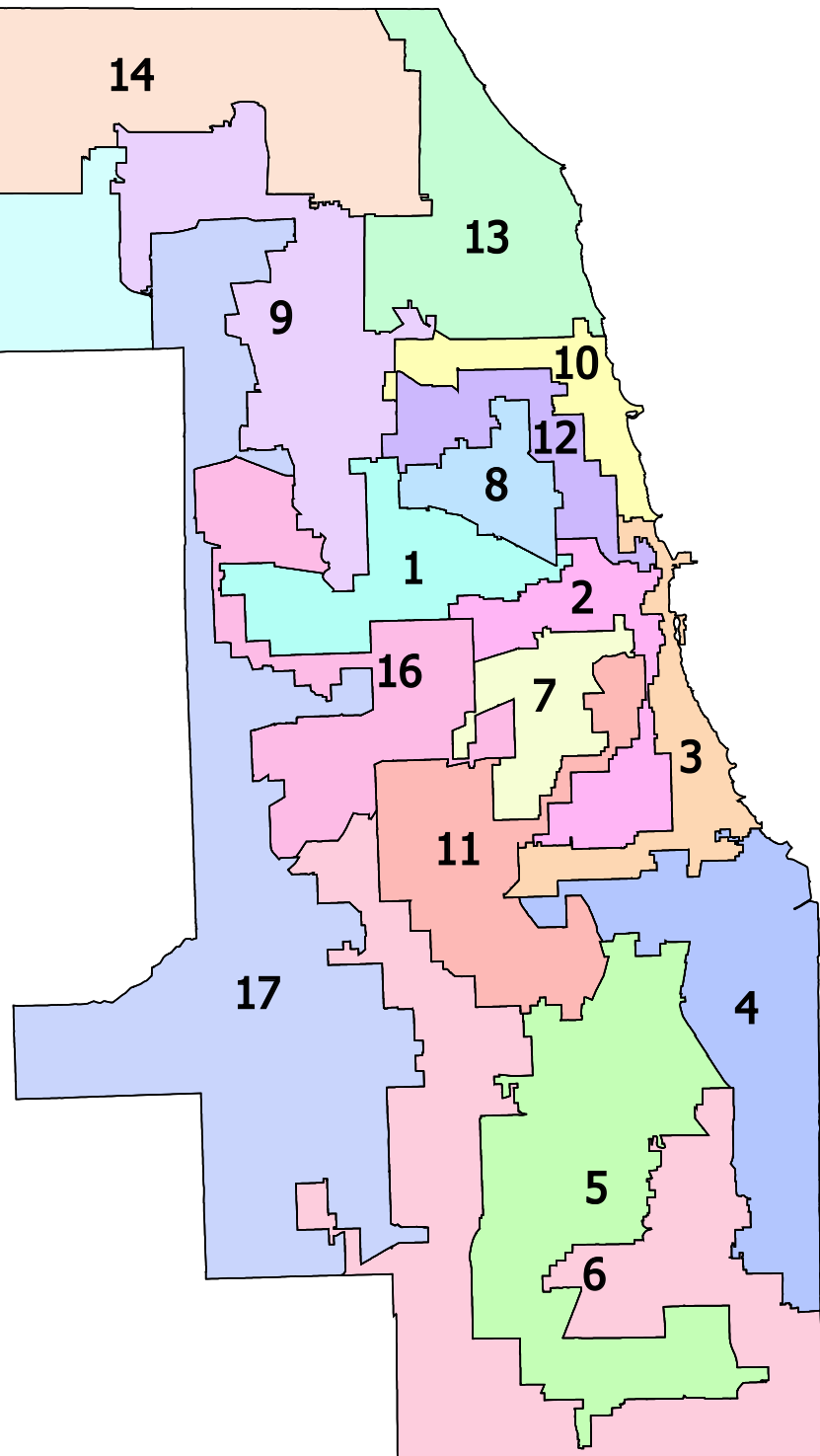
www.cookcountyil.gov

In addition to presiding at County Board meetings, the President of the Cook County Board of Commissioners, as Chief Executive of the County (Const. Art. 7 § 4 (b)), is responsible for preparing the Executive Budget Recommendation (submitted to the Board for final approval) and the administration of the County government, except for the responsibilities held by other elected officials. With the consent of the Board, the President appoints the heads of County departments falling under the Board's jurisdiction.

COOK COUNTY BOARD OF COMMISSIONERS

County Building
 118 N. Clark Street, 5th Floor., Room 567
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 312-603-6398

Brandon Johnson (D) 1st District
 Dennis Deer (D) 2nd District
 Bill Lowry (D) 3rd District
 Stanley Moore (D) 4th District
 Deborah Sims (D) 5th District
 Donna Miller (D) 6th District
 Alma E. Anaya (D) 7th District
 Luis Arroyo Jr. (D) 8th District
 Peter N. Silvestri (R) 9th District
 Bridget Gainer (D) 10th District
 John P. Daley (D) 11th District
 Bridget Degnen (D) 12th District
 Larry Suffredin (D) 13th District
 Scott R. Britton (D) 14th District
 Kevin B. Morrison (D) 15th District
 Frank J. Aguilar (D) 16th District
 Sean M. Morrison (R) 17th District



Updated as of October 10, 2020



COOK COUNTY ASSESSOR
HONORABLE FRITZ KAEGI

Room 320, County Bldg.
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HONORABLE THOMAS J. DART

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HONORABLE MARIA PAPPAS

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COOK COUNTY STATE'S ATTORNEY
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CLERK OF THE CIRCUIT COURT
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**COOK COUNTY BOARD OF
REVIEW COMMISSIONERS**

HONORABLE TAMMY WENDT
HONORABLE LARRY R. ROGERS, JR.
HONORABLE MICHAEL M. CABONARGI

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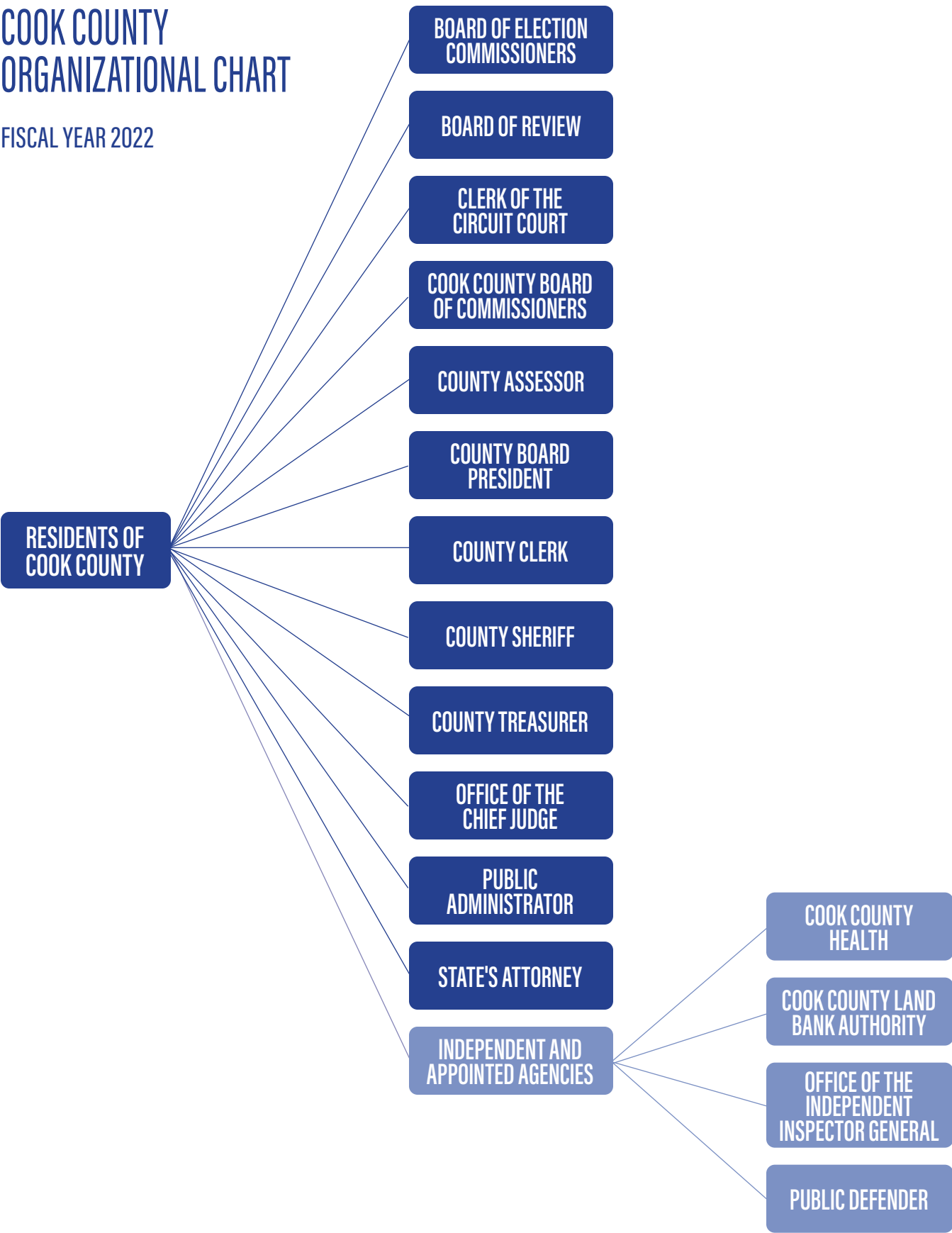


COOK COUNTY CLERK
HONORABLE KAREN A. YARBROUGH

Room 230, County Bldg.
118. N. Clark Street
Chicago, IL 60602
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COOK COUNTY
ORGANIZATIONAL CHART

FISCAL YEAR 2022

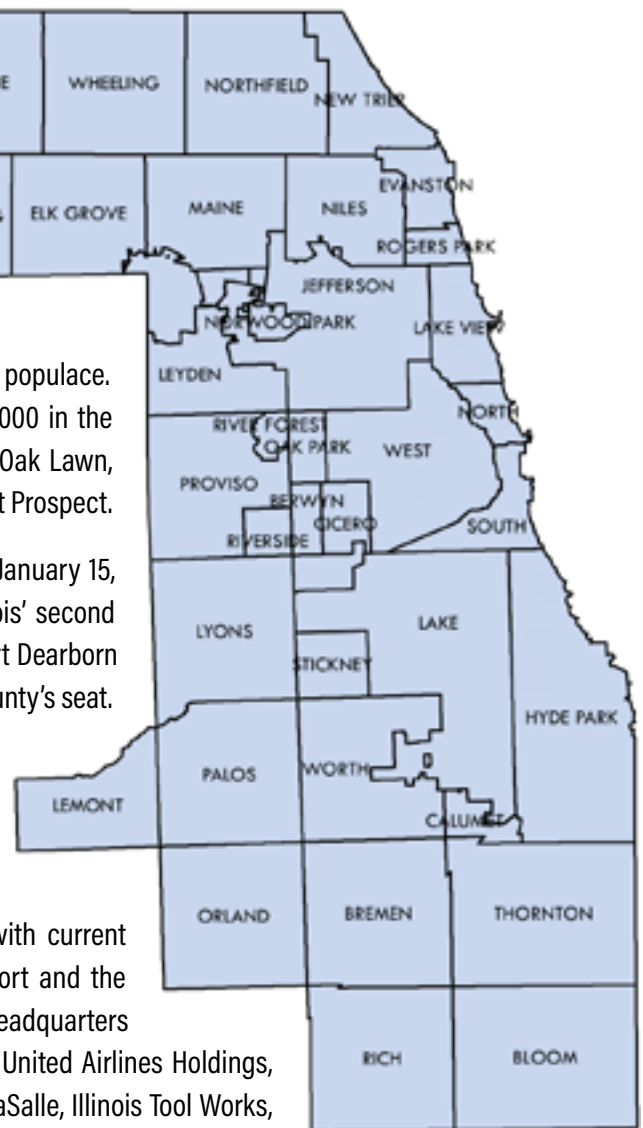


COUNTY PROFILE

Cook County, Illinois, is the Midwest's cultural and economic center. Home to 5.28 million residents, it is the second most populous county in the United States, while its County Seat, Chicago, is the third largest city in the United States containing 2.75 million people, or 52% of the County populace. There are twelve other municipalities with populations over 55,000 in the County: Arlington Heights, Cicero, Des Plaines, Elgin, Evanston, Oak Lawn, Orland Park, Palatine, Schaumburg, Skokie, Tinley Park, and Mount Prospect.

An Act of the Illinois State Legislature created Cook County on January 15, 1831. The new County was named after Daniel Pope Cook, Illinois' second congressman and first attorney general. The unincorporated Fort Dearborn settlement at the mouth of the Chicago River became the new county's seat.

Cook County comprises approximately 36% of Illinois' economic activity with 2.44 million jobs and \$367 billion in annual output. Its industrial profile resembles that of the U.S. with a slightly larger services sector and somewhat smaller governmental presence. The County has a strong transportation network, with current expansion underway at both Chicago O'Hare International Airport and the Illinois Tollway. Nineteen Fortune 500 companies have their headquarters located in the County: Boeing, Archer Daniels Midland, Allstate, United Airlines Holdings, Exelon, US Foods Holding, Kraft Heinz, McDonald's, Jones Lang LaSalle, Illinois Tool Works, LKQ, Conagra Brands, Anixter International, Motorola Solutions, Old Republic International, Arthur J. Gallagher, Northern Trust, R.R. Donnelley & Sons, and Ingredion.



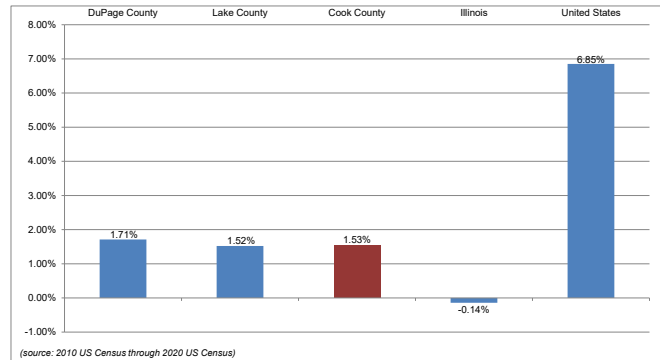
GEOGRAPHY

Cook County sits on the shores of Lake Michigan in the northeast of Illinois. The County comprises 945 square miles of land or 1.7% of Illinois. The City of Chicago accounts for approximately 24% of County land, the suburban municipalities 63%, and unincorporated areas under County Board jurisdiction the remaining 13%. Within Cook County there are 221 special-purpose governments, 134 municipalities, 164 school districts, and 29 townships.

Although Cook County is densely populated, the Forest Preserve District protects nearly 70,000 acres of natural land or over 11% of Cook County. The Forest Preserve District's mission is " . . .to acquire, restore and manage lands for the purpose of protecting and preserving public open space with its natural wonders, significant prairies, forests, wetlands, rivers, streams, and other landscapes with all of its associated wildlife, in a natural state for the education, pleasure and recreation of the public now and in the future."

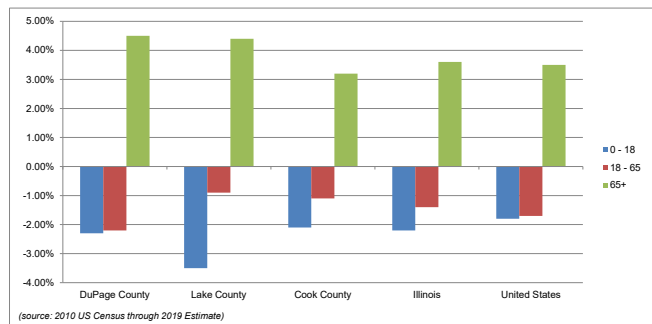
POPULATION GROWTH RATE

As of 2020, the population estimate for Cook County is 5,275,541 according to the United States Census Bureau, or an average of 5,583 people per square mile and comprises 41% of the population of Illinois. Cook County has shown an increase in population since the 2010 census in line with its surrounding counties, although there has been a slight decrease in the population of the State of Illinois by 0.14% over the same time period.



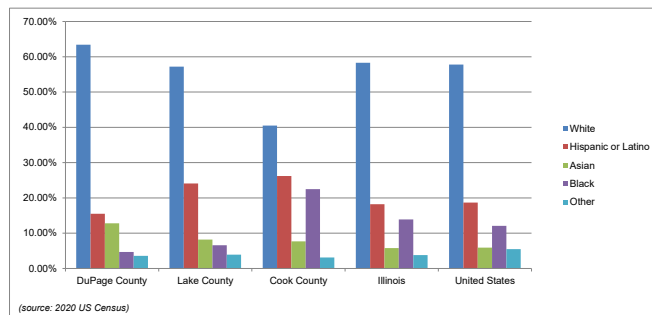
POPULATION GROWTH RATE BY AGE

Communities across the United States are getting older and grayer as baby boomers approach their retirement years. Cook County is aging at a lower rate than in our largest surrounding counties, Illinois, and the US. Although the growth rate of the elderly population is lower than our largest surrounding counties, Illinois, and the United States, it is still growing at a significant pace.



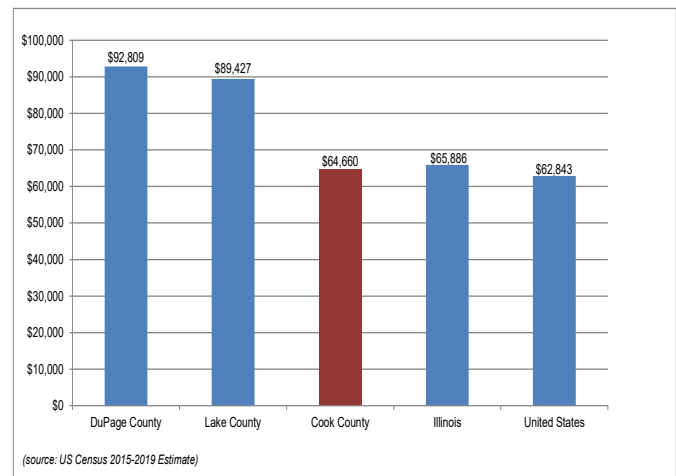
ETHNICITY

The County is racially and ethnically diverse, with a growing Latino and Asian population. 21.1% of Cook County residents are foreign-born and almost all nationalities are represented among its residents. African Americans make up 22.5% of the population, Asians 7.7%, and Whites 40.5%. 26.2% of residents identify as Hispanic or Latino of Any Race. The remainder 3.1% of the population self-identifies as Two or More Races or as American Indian, Alaska Native, Native Hawaiian, or Other Pacific Islander (Other Race).



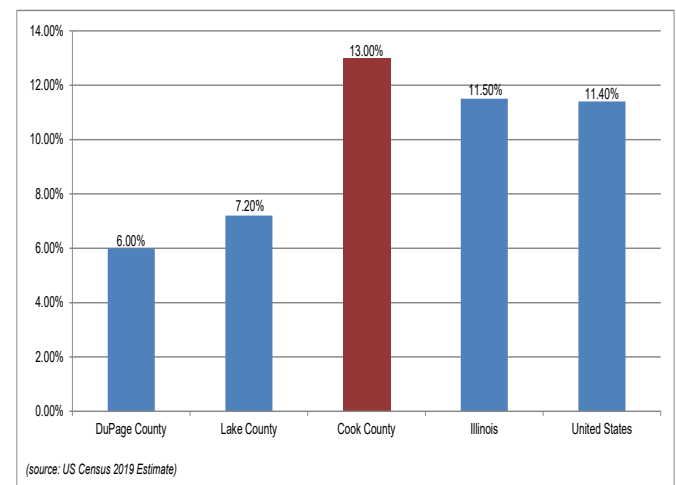
MEDIAN HOUSEHOLD INCOME

The County is a diverse industrial center and a leading economic center of the Midwest. The median household income within Cook County is slightly higher than the national rate, slightly lower than the rate for Illinois, and below those of the surrounding counties of DuPage County and Lake County.



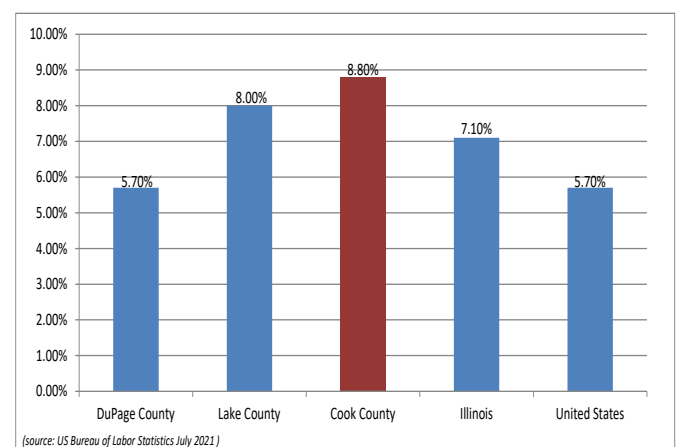
POVERTY RATE

Cook County has a higher poverty rate than the surrounding counties. Part of the reason is that Chicago has a poverty rate of 18.4%. The largest demographic living in poverty in Cook County are females between the ages of 25-34, followed by females between the ages of 18-24 and 35-44, respectively.



UNEMPLOYMENT RATE

As of July 2021, the unemployment rate stands at 8.8%. Cook County's unemployment rate is higher than the state and national rate, as well as both DuPage County and Lake County. The County's unemployment rate, which was 14.4% in July of 2020, had decreased to 9.4% in December of 2020.



PRINCIPAL FUNCTIONS OF COOK COUNTY

County Government has the principal responsibility of the provision of public health services, the protection of persons and property, the assessment of real property and the tax levy, and the extension and collection of property taxes. The County also has responsibility for maintaining County roads, supporting, and driving economic development, and the provision of certain government services in unincorporated Cook County.

HEALTH CARE

Cook County is responsible for providing public health care access and services to residents, regardless of a resident's ability to pay or citizenship status. The Cook County Health & Hospital System (CCH) operates a health care delivery system composed of the following entities:

John H. Stroger, Jr. Hospital of Cook County (Stroger Hospital), Provident Hospital of Cook County (Provident Hospital), the Ambulatory and Community Health Network of Cook County, Cermak Health Services of Cook County, the Ruth M. Rothstein CORE Center, and the Cook County Department of Public Health. CCH cares for more than 300,000 patients each year.

Cook County Department of Public Health (CCDPH) serves suburban Cook County and provides service to 2.5 million residents in 124 municipalities with the public health needs of its jurisdiction through effective and efficient disease prevention and health promotion programs.

In 2012, the Illinois Department of Healthcare and Family Services and CCH received a Section 1115 Medicaid waiver



from the Federal Center for Medicare and Medicaid Services. Under the terms and conditions of the waiver and an associated demonstration period, County residents with income up to 133% of the Federal Poverty Level were eligible for Medicaid without being subject to an asset test through CountyCare. Following the waiver demonstration period concluding July 2014, CountyCare became a “Managed Care Community Network,” expanding the eligible patient population to families, children, seniors, and persons with disabilities.

CCH offers a broad range of services from specialty and primary care to emergency, acute, outpatient, rehabilitative, long-term, and preventative care. The health system plans to employ approximately 7,561 full-time employees in FY2022, making it one of the largest public health systems in the country. Operations and policy for CCH are governed by an independent Board of Directors.

PUBLIC SAFETY

Cook County provides services for the protection of persons and property through the provision of a court system, a jail system, a police force, prosecution, and public defense. The County operates the second largest unified court system in the United States (which hears civil, criminal, and administrative cases), the second largest prosecutor’s office in the nation (which is responsible for the prosecution of all misdemeanor and felony crimes committed in the County), and one of the largest criminal defense firms in the Country with over 500 attorneys charged with representing every type of criminal offense and child protection violation.

The Cook County Department of Corrections is one of the largest single-site pretrial detention facilities in the United States. The Juvenile Temporary Detention Facility was the first and largest juvenile detention facility in the country.

The Sheriff’s Police conducts investigations, makes arrests, and provides other police services to unincorporated Cook County, as well as coordinates with municipal police forces throughout the County.

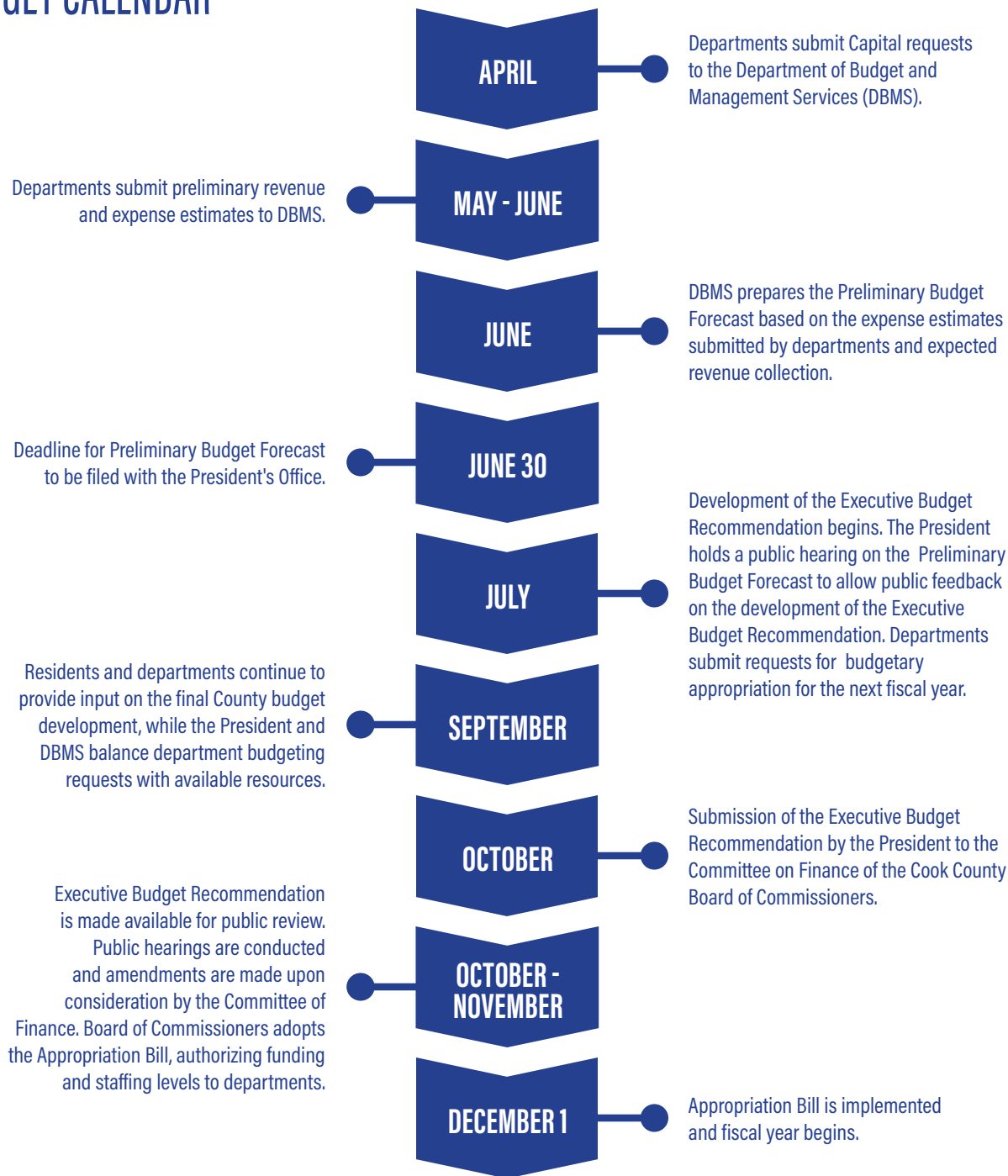
The Cook County Department of Emergency Management and Regional Security coordinates countywide emergency and disaster preparedness planning and assists jurisdictions in recovery from a disaster.

PROPERTY AND TAXATION

Cook County administers the second largest property taxation system in the United States. There are 1.8 million taxable parcels of land within the County, with an annual collection of over 12 billion dollars. Tax funds are distributed to over 2,200 local government agencies including school districts, villages, cities, townships, parks and forest preserves, libraries, and public health and safety agencies.

The County assesses one third of the region each year, rotating among the northern suburbs, the southern suburbs, and the City of Chicago. The value of each property is determined by a mass appraisal system rather than on an individual basis. Taxpayers can appeal their assessments before the tax rate is calculated. Bills are sent to property owners twice per year.

BUDGET CALENDAR



ONGOING

Quarterly allotments and monthly expenditure and revenue reports are implemented and reviewed by the Department of Budget and Management Services (DBMS) to manage resources allocated through the Appropriation Bill. President Preckwinkle established the Office of Research, Operations and Innovation (ROI) to further empower employees to adopt performance management and a culture of continuous improvement. ROI oversees performance management for Cook County government and the publication of public performance dashboards updated quarterly. Each dashboard tracks Key Performance Indicators (KPIs) that measure a department's goals and accomplishments.

BUDGET PROCESS

BASIS OF BUDGETING

Cook County prepares an annual budget that provides a spending plan for the next fiscal year. The County produces a balanced budget, as required by the State of Illinois' Counties Code, which accounts for the County's estimated revenue and intended spending. The County prepares and presents its annual budget on a cash (plus encumbrance) basis, except for property taxes which are budgeted on an accrual basis.

The County's budgetary basis of accounting described above differs from the County's GAAP basis reporting, which is used in the County's Comprehensive Annual Financial Report. The key differences are:

- Property tax levies and personal property replacement taxes ("PPRT") are recognized as revenue in the budgetary statements in the year levied or the year PPRT would have been levied. The fund operating statements prepared under GAAP recognize property tax levies as revenue in the subsequent year when they become available; PPRT are recognized when collected by the County.
- Expenditures related to specific property tax levies (i.e., pension obligation, principal and interest on general obligation bonds, rental obligations, and allowances for uncollectible taxes) are recognized in the budgetary statements in the year the taxes are levied. The GAAP fund operating statements recognize these expenditures when the related liability is incurred with the exception of principal and interest on general long-term debt, which is recognized when due.
- Encumbrances are combined with expenditures in the budgetary statements but are excluded in the GAAP fund operating statements.
- Incurred obligations (i.e., accounts payable and accrued salaries) are recognized as expenditures when paid in the budgetary statements while the GAAP fund operating statements recognize these items when the related liability is incurred.
- Revenue is recognized when received in the budgetary statements, while the GAAP fund operating statements recognize these items when measurable and available for financing current obligations.

The Health Enterprise Fund's annual budget is also prepared on a cash (plus encumbrances basis), while its financial report is prepared using the accrual basis.

The funds in the appropriation are reported as required in the County's audited financial statements in the Schedules of Revenues, Expenditures and Encumbrances - Budget and Actual set forth in the County's Comprehensive Annual Financial Report.

BUDGET DEVELOPMENT

The budget process begins in April of each year when departments submit requests of their capital needs for the upcoming fiscal year to the Department of Budget and Management Services (DBMS). DBMS reviews each department's capital request and balances them against the County's resources and priority goals. Approved capital projects are then folded into the President's executive budget recommendation for the next fiscal year.

The budget process continues in late spring when departments provide DBMS preliminary revenue and expense estimates for the next fiscal year. DBMS aggregates such revenue and expense estimates and analyzes other resources available to accurately forecast the fiscal outlook for the coming year and prepare the preliminary budget forecast. The preliminary budget forecast is required to be filed with the President's Office by June 30 of each year. The forecast is provided to the Cook County

Board of Commissioners and made available to County residents. This year, the County presented its preliminary budget forecast on June 24, 2021. Pursuant to Executive Order 2012-01, the President holds a preliminary budget forecast hearing to allow residents to provide feedback during the development of the annual executive budget recommendation. After receiving input from residents, the President of the County Board and DBMS work with each department to develop a final executive budget recommendation.

The executive budget, as recommended by the President, is submitted to the County Board's Committee on Finance, which in turn holds hearings with each department. The Finance Committee holds public hearings to hear resident comments regarding the budget. Due to the impact of COVID-19 on the ability to hold public gatherings in Illinois, the public hearings for the Fiscal Year 2022 budget will be hosted virtually online. The County Board considers the budget carefully and may submit amendments that have a net zero impact to the overall County operating budget. Upon the completion of all public hearings, the County Board approves and adopts the executive budget recommendation, as amended, which becomes the Annual Appropriation Bill. The Annual Appropriation Bill, which authorizes funding and staffing for each County department, is then implemented on December 1st, which is the start of the County's fiscal year.

HOW TO READ VOLUME I OF THE COOK COUNTY BUDGET BOOK

This section contains sample tables for revenues, expenditures and grants to help better understand how to read the budget book. The color-coded tables below illustrate and summarize the past, present and projected collections and appropriations for Cook County as well as grants.

REVENUE

REVENUE

HISTORIC COLLECTIONS

CURRENT YEAR ESTIMATES

NEXT YEAR PROJECTION

FUTURE YEAR PROJECTIONS

General Fund - Projected Annual Revenues and Expenses, by Source

	Actual			Actual/Projection	Budget	Projection			
	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24
Property Taxes									
400010-Property Taxes	195,429,897	178,382,634	189,647,397	217,678,612	222,664,437	211,437,000	211,999,000	219,688,000	208,869,000
400030-Prior Year Prop. Taxes	(12,178,392)	(10,360,706)	(10,643,310)	-	-	-	-	-	-
400040-Tax Increment Financing Taxes	10,607,415	11,459,524	11,952,328	13,025,945	22,000,000	22,000,000	22,000,000	22,000,000	22,000,000
Total Property Taxes	193,858,919	179,481,452	190,956,415	230,704,557	244,664,437	233,437,000	233,999,000	241,688,000	230,869,000
Non Property Taxes									
401130-Non Retailer Trans Use Tax	22,610,181	19,011,227	15,556,348	16,384,926	16,750,000	17,058,000	17,371,000	17,690,000	18,016,000
401150-County Sales Tax	643,831,866	810,959,174	842,649,449	831,823,137	849,129,310	872,867,000	894,502,000	916,673,000	939,393,000
401170-County Use Tax	82,509,431	79,761,204	84,352,601	81,871,453	82,100,000	83,012,000	83,933,000	84,865,000	85,807,000
401190-Gasoline / Diesel Tax	97,889,174	96,610,048	96,551,203	94,157,403	93,750,000	92,791,000	91,743,000	90,732,000	89,677,000
401210-Alcoholic Beverage Tax	37,298,565	37,175,388	37,166,885	37,845,071	37,300,000	37,234,000	37,168,000	37,103,000	37,037,000
401230-New Motor Vehicle Tax	3,395,418	3,095,133	3,090,792	3,055,457	2,900,000	2,767,000	2,640,000	2,519,000	2,403,000
401250-Wheel Tax	3,614,040	3,744,416	5,817,845	4,607,202	4,700,000	4,881,000	4,862,000	4,843,000	4,824,000
401310-Off Track Betting Comm.	1,644,122	1,411,429	1,195,145	1,127,384	1,100,000	944,000	810,000	695,000	597,000

REVENUE CATEGORY

REVENUE SOURCE

EXPENDITURES

EXPENDITURES

GRANTS

		CURRENT YEAR GRANT APPROPRIATION		NEXT YEAR ESTIMATES	
		FY19 Approved Budget	FY20 Anticipated Carry Over	FY20 Anticipated New Award	Total Project Amount
Grant Number and Title					
1352-County Clerk					
G53705-Grant 2018 CC Election Assistance		364,271	-	-	0
G53816-Grant 2019 CC Voter Registration State Grant		-	-	2,125,000	2,125,000
Total 1352-County Clerk		\$364,271	-	\$2,125,000	\$2,125,000

FREQUENTLY ASKED QUESTIONS

This section is a map for understanding the various sections of the three-volume budget book and will allow the reader to answer some of the most frequently asked questions about Cook County's services and resources associated.

QUESTIONS	VOLUME	SECTION
Where does the money for the County's Budget come from?	I	Revenue
What is County's largest revenue source?	I	Revenue
What is the funding allocation?	I	Executive Summary
How does the money get spent?	I	Executive Summary
By program (function) area	I	Expenditure
By Expense Type	I	Expenditure
By Fund	I	Expenditure
By Department	II	A-Z
How many people does the County employ?	I	Executive Summary
What services does the County provide for its residents?	II	A-Z
Where can you learn about the County's Capital Projects?	I	Capital Improvement Programs
What type of grants does the County receive?	I	Revenue
How are County employees compensated?	III	All
Where is the Glossary?	I	Appendix A
Who are the County's Elected Officials?	I	Introduction



EXECUTIVE SUMMARY

Cook County government provides vital services for 5.28 million residents of northeastern Illinois, including the City of Chicago, surrounding suburbs, and unincorporated areas of Cook County. These services include:

- A system of public hospitals and ambulatory clinics, as well as a Medicaid managed care insurance plan.
- Protection of persons and property through services that include policing, corrections, and justice administration through the Circuit Court System.
- Property valuation and administration of property taxes for Cook County and all underlying municipalities, townships, school districts and other local jurisdictions.
- Economic development activities, including transportation infrastructure development and maintenance.
- Election administration and vital records management.
- General municipal services like issuance of permits related to buildings in unincorporated areas of the County.
- Finance, administration, and other central governmental services.


For Fiscal Year 2022 the Executive Recommendation is a \$8.04 billion spending plan, that is driven by several policy goals to enhance Cook County's services:

- Improve public health outcomes by expanding Medicaid coverage and investing in outpatient services to ensure vital health care access for the most vulnerable residents of Cook County.
- Foster a justice system that focuses on reducing recidivism and pretrial detention by investing in violence prevention programs, electronic monitoring, I-bonds, and probationary and pretrial services.
- Provide economic development opportunities for historically marginalized and disinvested communities in suburban Cook County through job training programs, public infrastructure funding, and affordable housing.
- Invest in highway and transportation infrastructure to ensure Cook County maintains its competitiveness as the Midwest's key distribution and logistics hub.
- Modernize delivery of County services by investing in technology infrastructure to streamline operations across agencies and allow residents to interact with County government electronically.
- Promote a long-term plan for fiscal sustainability to address legacy liabilities and preserve essential public safety and public health services by reducing the County government's real estate footprint, sustaining reductions in workforce, meticulously managing health benefit costs, and eliminating redundant programs.

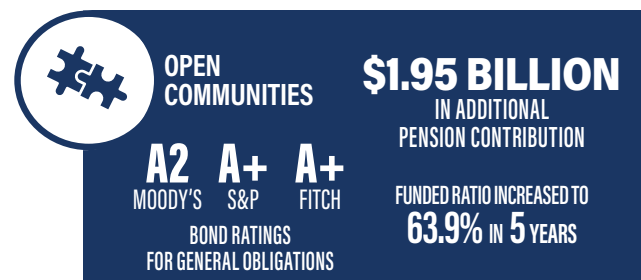
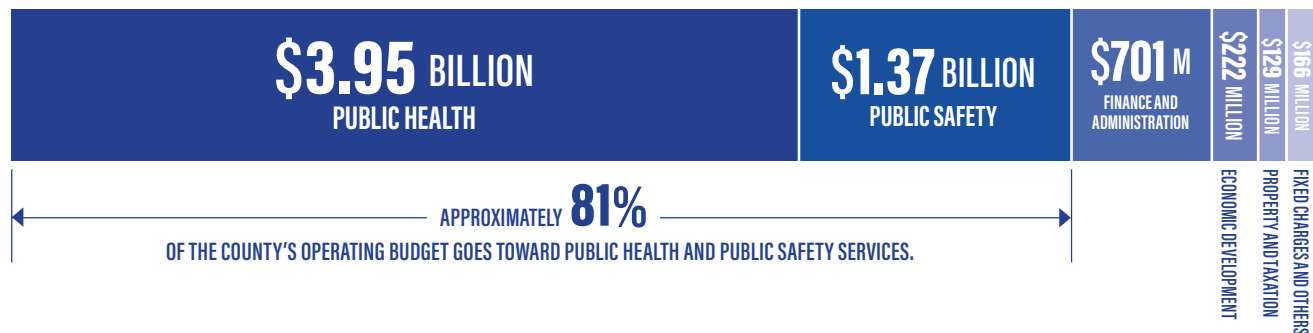
FY2022 BUDGET AT A GLANCE

TOTAL BUDGET
\$8.04 BILLION
 THE PROPOSED BUDGET TOTAL,
 INCLUDING CAPITAL AND GRANT FUNDS

 **\$121.4 MILLION**
 SMALLEST GAP SINCE 2019,
 PRIOR TO COVID-19 PANDEMIC

 **23,467 FTEs**
 (7% INCREASE OVER 2021)

\$6.54 BILLION
 THE COUNTY OPERATING BUDGET, EXCLUDING CAPITAL, ANNUITY & BENEFITS, AND DEBT PAYMENT



TOTAL REVENUE

Cook County receives revenues from several sources: Property Taxes, Home-rule Taxes (including Sales), Fees, and revenues generated through the Health System. Additional revenues are provided through Grants, dedicated Special Purpose Fund Fees and Miscellaneous and Intergovernmental revenues. Countywide revenues for FY2022 are budgeted at \$8.04 billion, which is comprised of Health Enterprise revenue at \$3.70 billion or 46.0%; Property Tax and Personal Property Replacement Tax revenue at \$870.0 million or 10.8%; other tax and fee revenues at \$1.99 billion or 24.8%; and Miscellaneous and Intergovernmental revenues at \$1.09 billion or 13.5%.

The total revenue for the Cook County General and Health Enterprise Funds, which are the two main operating funds, is estimated at \$5.87 billion, a \$585.9 million increase, or 11.1%, over the prior year's budget. The total revenue increase for Cook County Health (CCH) of \$501.1 million is primarily driven by increases in CountyCare revenues, which are expected to be \$443.9 million greater than the FY2021 Budget. The CountyCare revenue increase is due to increased membership (\$272.4 million), Directed Payments for CountyCare (\$119.7 million), the Incurred But Not Received (IBNR) reserve (\$30.0 million) and the Medicare product (\$21.2 million). CountyCare membership is projected to grow to an average of 390,689 for FY2022 due to COVID-19, rising regional unemployment, and a relaxation in the State's automatic re-determination policies in reaction to the ongoing public health crisis. Net Patient Service Revenue is expected to be \$25.5 million higher in FY2022 due primarily to rate increases, anticipated revenue from newly eligible patients who had previously received charity care, and increased collection efforts. Other Revenues are expected to increase by \$3.7 million due to increases in reimbursement for residents from other hospitals. In addition to these operational impacts, funding from Cook County to CCH is also expected to increase with the property tax allocation from the County increasing by \$15.0 million over the prior fiscal year budget.

General fund revenues are expected to increase by \$84.8 million, or 4.5%, from the FY2021 appropriation. The increase in the General Fund revenues can be attributed to the easing of COVID-19 restrictions on the local economy, leading to increases in Sales Tax revenues budgeted at \$968.3 million, an increase of \$138.1 million or 16.6% over FY2021; County Use Tax revenues budgeted at \$82.0 million, an increase of \$11.9 million, or 17.0% over FY2021; and Amusement Tax revenues budgeted at \$36.3 million, an increase of \$12.0 million, or 49.4%, over FY2021.

WHERE THE DOLLARS COME FROM

Total Dollar Amount: **\$8.04 Billion**



TOTAL EXPENDITURES

Countywide expenditures of \$8.04 billion are allocated to Cook County's five service areas of Health Care, Public Safety, Property and Taxation, Economic Development and Finance and Administration. Additionally, operating expenses, such as building utility payments and technology maintenance costs, are categorized as Administrative Overhead. Debt service payments on Cook County's outstanding bonds and the County's employer contribution for pension are also major expenditures, with capital expenditures accounting for only 8.3% of the total budget.

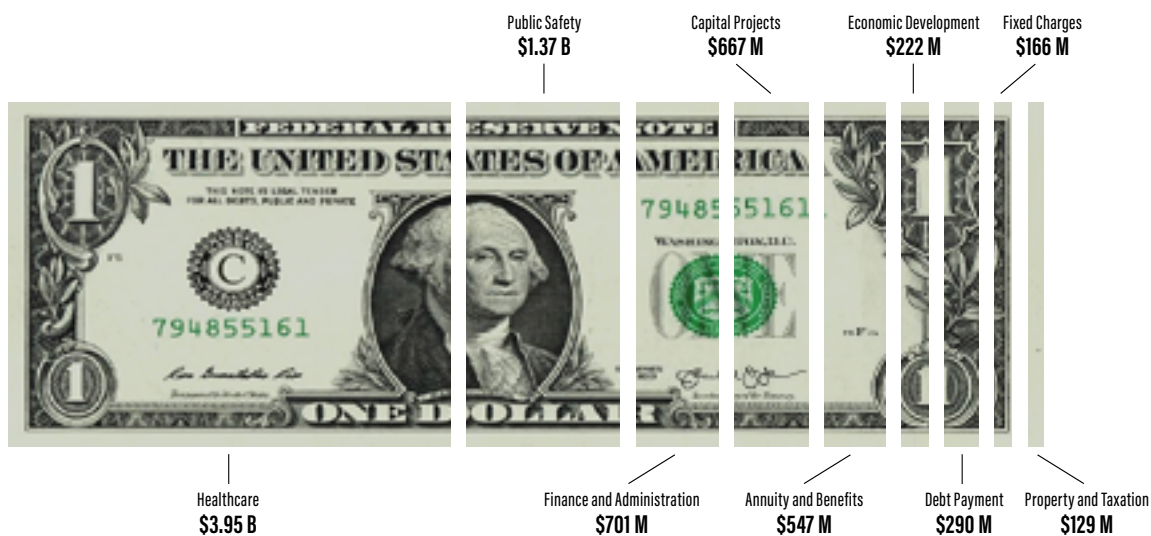
Two major service areas are Healthcare and Public Safety representing 81.4% of the operating budget when capital, debt service, and pension related payments are excluded. The remaining areas are comprised of Finance and Administration, Economic Development, Property and Taxation and Administrative Overhead, which account for \$1.22 billion of total expenditures. In FY2022, Annuity and Benefit allocations to the Pension Fund are \$547.2 million, which consist of \$202.2 million in statutory payments and \$325.0 million in supplemental pension payments. In addition, the County is also allocating \$20.0 million to the pension reserve account for future pension payment increases. Beyond that, capital project related expenditures are proposed at \$666.9 million and debt service payments are allocated to be \$289.8 million.

FY2022 expenses for the Cook County General and Health Enterprise Funds are \$5.87 billion, which is a \$585.9 million increase in total expenses over the prior year. Within CCH, there is an expected \$501.1 million increase. This increase can be largely attributed to the \$407.6 million increase in managed care claims related to increased membership in the CountyCare health-care program, which is expected to rise to 390,689 from an expected peak of 422,856 members in December 2021.

Within the General Fund, costs are projected to increase by \$84.8 million or 4.5%. Budgeted personnel expenses increased by \$111.5 million or 9.1% due to the addition of 352 vacant full-time equivalent positions. Total requested positions in FY2022 are 13,898 compared to 13,546 in the FY2021 adopted appropriation, a 2.6% increase. Operations and maintenance costs are projected to increase by \$12.7 million or 11.9% due to technology investments. Contractual services, supplies and materials, rental and leasing, capital outlay, and contingencies and special purposes categories are collectively decreasing by \$39.4 million.

WHERE THE DOLLARS GO

Total Dollar Amount: **\$8.04 Billion**



SUMMARY OF REVENUE AND EXPENDITURE BY SOURCES, USES AND FUND

Revenue of \$8.04 billion is appropriated into five major governmental funds of \$2.78 billion, three non-major governmental funds of \$1.37 billion and one proprietary fund of \$3.89 billion. General Fund and Health Enterprise Fund are the two main operating funds accounting for 73.0% of the total appropriation. The General Fund will transfer out an additional \$345.0 million to the Annuity and Benefits Fund and \$33.8 million to the Debt Service Fund. A total of \$435.9 million will be transferred into the Self-Insurance Fund from the General Fund, Health Enterprise Fund, Special Purpose Funds, and Election Fund for employee insurance benefits and reserves for future settlements.

Revenues and Sources	Major Governmental Funds					Non-Major Governmental Funds			Proprietary Fund	Total Revenue
	General Fund	Self-Insurance Fund	Annuity & Benefits Fund	Capital Projects Fund	Debt Service Fund	Special Purpose Fund	Grant Funds	Election Fund	Health Enterprise Fund	
Property Taxes*	\$213.7		\$135.5		\$256.0			\$60.4	\$137.7	\$803.3
Personal Property Replacement Tax			\$66.6							\$66.6
Sales Tax	\$968.3									\$968.3
Non Property Taxes	\$487.3					\$1.0				\$488.3
Fees	\$194.2					\$65.8				\$260.0
Health Enterprise Revenue									\$3,702.1	\$3,702.1
Intergovernmental Revenues	\$71.2					\$547.6				\$618.7
Miscellaneous Revenues	\$46.4					\$10.5			\$48.7	\$105.6
Debt Proceeds				\$343.1						\$343.1
Grants							\$365.4			\$365.4
Motor Fuel Tax						\$275.2				\$275.2
Other Sources and (uses)						\$46.3				\$46.3
Sub Total:	\$1,981.1		\$202.2	\$343.1	\$256.0	\$946.3	\$365.4	\$60.4	\$3,888.5	\$8,042.9
Transfer out	-\$658.6					-\$21.7		-\$2.0	-\$132.3	-\$814.7
Transfer in		\$435.9	\$345.0		\$33.8					\$814.7
Total:	\$1,322.5	\$435.9	\$547.2	\$343.1	\$289.8	\$924.6	\$365.4	\$58.4	\$3,756.2	\$8,042.9

Expenditures and Uses	Major Governmental Funds					Non-Major Governmental Funds			Proprietary Fund	Total Expenditures
	General Fund	Self-Insurance Fund	Annuity & Benefits Fund	Capital Projects Fund	Debt Service Fund	Special Purpose Fund	Grant Funds	Election Fund	Health Enterprise Fund	
Offices Under the President	\$166.6					\$715.1	\$212.8			\$1,094.6
CC Board of Commissioners	\$8.7									\$8.7
CCH						\$2.1	\$64.3		\$3,850.5	\$3,916.9
Assessor	\$29.2					\$4.6				\$33.8
Board of Review	\$14.6					\$1.1				\$15.7
Board of Election Commissioners								\$24.0		\$24.0
Chief Judge	\$274.4					\$6.7	\$6.8			\$287.9
Clerk of the Circuit Court	\$103.4					\$20.0	\$1.9			\$125.3
County Clerk	\$19.2					\$8.8	\$2.8	\$36.4		\$67.2
Public Administrator	\$1.5									\$1.5
Public Defender	\$83.2					\$0.2	\$0.7			\$84.1
Sheriff	\$593.8					\$3.7	\$19.5			\$617.0
States Attorney	\$138.5					\$2.8	\$45.6			\$186.9
Treasurer	\$0.8					\$11.5				\$12.3
Fixed Charges	\$544.9								\$38.0	\$582.9
Annuity and Benefits			\$202.2							\$202.2
Bond Principal and Interest payment					\$256.0					\$256.0
Capital Projects	\$2.3			\$343.1		\$169.7	\$11.0	\$0.1		\$526.1
Sub Total:	\$1,981.1		\$202.2	\$343.1	\$256.0	\$946.3	\$365.4	\$60.4	\$3,888.5	\$8,042.9
Transfer out	-\$658.6					-\$21.7		-\$2.0	-\$132.3	-\$830.9
Transfer in		\$435.9	\$345.0		\$33.8					\$830.9
Total:	\$1,322.5	\$435.9	\$547.2	\$343.1	\$289.8	\$924.6	\$365.4	\$58.4	\$3,756.2	\$8,042.9

*in millions

FUND BALANCE STATEMENT

It is Cook County's policy to maintain a prudent level of financial resources to protect against reducing service levels or raising taxes and fees due to temporary cyclical revenue shortfalls or unpredicted one-time expenditures. Cook County recognizes that financial reserve funds provide the flexibility to respond to unexpected circumstances that may help the County achieve long-term fiscal objectives.

Should an unforeseen event beset the County that warrants the use of the fund balance and should this use of fund balance cause it to dip significantly below the targeted level, the County will take steps to both ensure expenditures, to the extent possible, are adjusted to reflect the new economic reality and develop a plan to replenish the General Fund's fund balance over the next one to three years as necessary to return the balance to its targeted level.

FUND BALANCE TARGET

Cook County's financial reserve policy is to maintain a fund balance in the General Fund of no less than two months ("floor") of the year's audited General Fund operating expenditures, and that if the unassigned fund balance should exceed the three-month level ("ceiling"), the County can use these funds to pay for non-recurring expenses, an outstanding liability (i.e. Pension, Other Post-Employment Benefits (OPEB), or bonded debt) or transfer it to a committed or assigned fund balance in the following fiscal year, in accordance with the appropriate level of approval required within the fund balance policy. This is in accordance with Government Financial Officers' Association's best practices. The table below illustrates the two-month General Fund expenditure level target for FY2021 and a projection for FY2022. At the end of FY2021, Cook County is projected to be above the targeted reserve level of two months.

FY2020 Audited General Fund Expenditures	FY2020 General Fund Balance (Target)	FY2020 General Fund Balance	Variance (Balance minus Target)	FY2021 Estimated General Fund Expenditures	Projected FY2021 General Fund Balance (Floor)	Projected FY2021 General Fund Balance	Projected FY2021 General Fund Balance (Ceiling)
\$1,612,889,793	\$ 268,814,965	\$ 505,977,225	\$ 237,162,260	\$1,804,032,368	\$ 300,672,061	\$ 505,482,135	\$ 451,008,092

FUND DESCRIPTIONS

Cook County's operations are funded primarily through the General Fund and the Health Enterprise Fund. In addition to the General Fund and Health Enterprise Fund, the County utilizes special purpose funds that have revenues, generally fees, dedicated for a specific purpose. Significant special purpose funds include: the GIS Fee Fund, the American Rescue Plan Act (ARPA) Fund, the Equity Fund, the COVID-19 Federal Programs Fund, and several automation funds that impact different County agencies. In FY2021, the County received \$500.2 million in federal State and Local Fiscal Recovery Funds (SLFRF) allocated under the U.S. Department of Treasury's American Rescue Plan Act to assist the County in responding to the COVID-19 public health emergency and to stimulate economic recovery in our region. Together, the General Fund, Health Enterprise Fund, Grant Fund, and Special Purpose Fund are referred to as the operating budget.

MAJOR GOVERNMENTAL FUNDS

GENERAL FUND: The Corporate and Public Safety Funds together make up Cook County's General Fund.

- The Corporate Fund includes most of the property tax related functions of County government on behalf of underlying jurisdictions, as well as general administrative functions of Cook County. It funds such Agencies as the County Assessor,

County Treasurer, County Clerk, Board of Review, and the various Offices under the President, and most of the centralized Countywide costs in the Administrative Overhead accounts.

- The Public Safety Fund is comprised of Cook County's criminal justice system: jails, courts, and related programs. Agencies in this fund include: the Sheriff's Office, the State's Attorney's Office, the Public Defender's Office, Clerk of the Circuit Court, and the Office of the Chief Judge, including the Juvenile Temporary Detention Center.

SELF-INSURANCE FUND: Cook County administers a self-insurance program for health insurance as well as all risks, including workers' compensation, medical malpractice, auto and general liability and other liabilities subject to certain stop-loss provisions.

ANNUITY AND BENEFITS FUND: The County Employees' and Officers' Annuity and Benefit Fund is a single defined benefit, single employer pension and other post-employment benefits plan established by Illinois Compiled Statutes (Chapter 40, Acts 5/9 and 5/10).

CAPITAL PROJECTS FUND: Capital Projects Fund expenditures are used to fund capital projects like infrastructure and technology improvements.

DEBT SERVICE FUND: Cook County's Debt Service Fund is utilized for General Obligation debt service payments.

NON-MAJOR GOVERNMENTAL FUNDS

SPECIAL PURPOSE FUND: Special Purpose Funds are established for a specific and dedicated purpose and are intended to be self-balancing.

GRANT FUND: Cook County receives grant funds from federal, state, and private agencies for a variety of direct and indirect services provided under various program areas.

ELECTION FUND: The Election Fund was established to pay for the costs of elections under the jurisdiction of the County Clerk and the Chicago Board of Election Commissioners. The fund's revenues are derived from property taxes levied for this purpose and interest earned on investments.

ENTERPRISE (PROPRIETY) FUNDS

HEALTH ENTERPRISE FUND: The Health Enterprise Fund receives revenue from the health system operations and supports Stroger Hospital, Provident Hospital, Cermak Health Services, the Ambulatory/Community Health Network Clinics, Ruth M. Rothstein CORE Center, and Health Plan Services (consisting of the health system's CountyCare and MoreCare programs); along with a tax allocation to support Public Health and Correctional Health operations.

FY2022 BUDGET HIGHLIGHTS

SHORT-TERM FACTORS AFFECTING THE BUDGET

MAJOR DRIVERS OF THE OPERATING BUDGET

The COVID-19 pandemic has had historic impacts on the County's operations as well as the regional and national economy. Although the County is no longer impacted by partial or full lockdowns, with just shy of 55% of County residents fully vaccinated and the emergence of variants of COVID-19, the pandemic is far from over, with impacts on the economy expected to continue into FY2022. In the development of the County's revenue forecast for FY2022, we assume that pent up demand resulting from over a year of economic and social restrictions, will have a positive impact on retail-based non-property taxes, such as the County's Sales and Use Taxes. However, with the trajectory of the COVID-19 virus and the timeline for reaching herd immunity through the administration of the vaccine still uncertain, certain tourism-based taxes, such as the Hotel Accommodations Tax and Parking Lot and Garage Operations Tax, are forecasted to have only modest gains year-over-year. The FY2022 budget recommendation also includes anticipated revenue from the second half of the County's allocation from the U.S. Department of Treasury's ARPA program in the amount of \$500.2 million for use in mitigating and counteracting the impacts of the COVID-19 virus.

In total, the annual FY2022 expense recommendation for the Health Enterprise and General Funds is expected to be \$5.87 billion, \$585.9 million higher than the FY2021 budget of \$5.23 billion. This increase can be largely attributed to Cook County Health which is expected to see a \$501.1 million expenditure increase over the FY2021 adopted budget. The financial impacts of COVID-19 have resulted in changes that have significantly increased membership in CountyCare. Individuals that find themselves unemployed are attracted to CountyCare's relatively inexpensive health insurance coverage. Additionally, administrative policies at the State, which has temporarily suspended automatic unenrollment in Medicaid, have allowed CountyCare and other managed care plans to retain a greater number of their members at a time when applications for Medicaid have been increasing.

Expenses within the General Fund increased \$84.8 million or 4.5% from the FY2021 adopted budget. The County's General Fund revenues are especially sensitive to financial downturns, and the additional impacts on sector-specific revenues and fees collected by the County have been significant. Despite the anticipated increases in costs, the County has been able to meet these increases through a combination of revenue recovery from the opening of the local economy and revenue loss replacement from federal stimulus funding.

ECONOMICALLY SENSITIVE REVENUES

Cook County has a diverse revenue base, but expenditures rise over time due to inflationary pressures (i.e., medical trends for health benefits, annual cost increases on specialty medications, technology contracts, and several other categories of expenditures traditionally grow faster than general inflation across the nation). Historically, the County's natural growth in revenues struggled to keep pace. Many critical revenue sources are declining over time or growing at rates below general inflation. This makes structurally balancing the budget challenging and necessitates difficult decisions. Additionally, the Property Tax levy has not historically kept pace with inflation, and, accordingly, the value of the gross property tax levy will continue to decline net of inflation. However, with new sources of revenue provided under Public Act 101-0031, which allows Cook County to apply its 1.75% Sales Tax to online sales made within the County, revenues are now expected to grow approximately at the same rate as expenses.

Percent of Economically Sensitive Revenues in the FY2022 Budget

401150-County Sales Tax	968,307,676
401170-County Use Tax	82,000,000
401370-Parking Lot and Garage Operation	38,000,000
401130-Non-Retailer Trans Use Tax	16,250,000
401190-Gasoline / Diesel Tax	92,250,000
401350-Amusement Tax	36,250,000
401210-Alcoholic Beverage Tax	37,300,000
401550-Hotel Accommodations Tax	21,500,000
401230-New Motor Vehicle Tax	2,750,000
401330-II Gaming Des Plaines Casino	11,000,000
Non-Economically Sensitive	675,471,809
Total	\$1,981,079,485
Percent Economically Sensitive	65.90%

EQUITY FUND: INVESTMENTS IN CRIMINAL JUSTICE REFORMS AND ECONOMIC DEVELOPMENT

To address historic disparities and disinvestments in Black, Latinx, and other marginalized communities, Cook County established the Cook County Equity Fund in the FY2021 Annual Appropriation Bill. In May 2021, President Preckwinkle launched the Equity Fund Taskforce ("Taskforce"), comprised of advocates, community-based organizations, philanthropic, civic, and academic institutions, and other County agencies, to advise the County on strategic investments through the County's Equity Fund. In FY2022, President Preckwinkle will continue her commitment to building safe, thriving, and vital communities through additional investments in the Equity Fund for a total of \$52M for FY2022. The Taskforce will continue its work in FY2022 by providing recommendations on how the County should invest the funding allocated to the Equity Fund.

The County's Equity Fund will include funding for the first of its kind transformative place-based pilot in several vulnerable communities identified by the administration and its Taskforce. This place-based pilot will draw from United Way's successful Neighborhood Network model and will support identified communities by providing a comprehensive set of investments to address the needs and opportunities each community identifies. The work will be community- and resident-driven with the support of the County and other partners. The place-based investment pilot will aim to demonstrate how targeted and sustainable support can begin to eliminate historic disinvestments within vulnerable communities. An evaluation of the pilot will be integrated into the program design and success metrics will be at its core.

In addition to the pilot, the Equity Fund's investments will remain flexible to allow for a more immediate and nimble response to community and social challenges as they are identified through the Taskforce's recommendations. Examples of additional uses of the Equity Fund include, but are not limited to, providing planning assistance and capacity building support to community-based programs focused on providing equitable services to residents, setting up rapid response funds to solve specific problems as identified by the Taskforce, and reimagining the County's traditional community-based grant opportunities in the justice arena, and economic and community development.

During FY2020 and FY2021, the County used \$82.0 million in Coronavirus Relief Fund (CRF) funding from the U.S. Department of Treasury through the Coronavirus Aid, Relief, and Economic Security (CARES) Act to assist residents and businesses during the height of the COVID-19 pandemic. The County will build upon the best practices learned through the distribution of CRF aid

to inform its plan for the distribution of Equity Fund investments to increase access to jobs and health care, help build wealth through business and home ownership, and support economic recovery in our communities.

In addition, the County intends to use a portion of its SLFRF allocation under ARPA to expand and create initiatives focused on building safe and vibrant communities.

AMERICAN RESCUE PLAN ACT (ARPA)

The American Rescue Plan Act provides \$1.9 billion in stimulus to the national economy by the federal government. It is anticipated that a portion of the federal stimulus will return to the County in the form of sales tax revenue as spending increases. Recovery Rebates for Individuals (\$1,400 stimulus checks) account for 34% of 2021 ARPA spending (\$405 billion out of \$1.2 trillion). From research on prior stimulus check payments, 19% of these funds are expected to be spent, rather than saved or used to pay off debt. After scaling to Cook County, we expect nearly \$10 million of extra sales tax revenue in 2021 from these purchases. Additionally, we expect an additional \$2 million in sales tax revenue from the expanded child tax credit across 2021 and 2022, following the same methodology.

These two categories make up 26% of the \$1.9 trillion ARPA allocation. An additional 18% of the total ARPA outlay is dedicated to the SLFRF, of which Cook County was allocated \$1 billion. The County's SLFRF allocation will primarily be used to fund recovery initiatives across the County and within the County's operations. Together with the additional \$10 billion in funding allocated between the City of Chicago and State of Illinois, the County anticipates that the SLFRF funding provided by the federal government will stimulate the economy, and result in increased sales tax revenue for the region.

The County's spending plan for the ARPA allocation is detailed in its FY2021 ARPA Annual Performance Report published on <https://www.cookcountvil.gov/ARPA>. The spending plan will be updated as additional uses of the funding are approved by the County Board of Commissioners.

LONG-TERM STRATEGIC PLAN

In fiscal year 2018, the Offices Under the President (OUP) spearheaded the *Cook County Policy Roadmap: Five-Year Strategic Plan for Offices Under the President*. The *Policy Roadmap* is the first comprehensive, policy-driven strategic plan for OUP since the administration's 2011 transition plan and was completed in November 2018 through a process that included input and participation from the public, community organizations, industry partners and other stakeholders. The *Policy Roadmap* continues to drive long-term strategic planning in FY2022.

The *Policy Roadmap* aims to institutionalize reforms and ensure they provide long-lasting benefits to Cook County residents, specifically in the following six priority areas: health and wellness, economic and community development, criminal justice, environmental sustainability, public infrastructure, and good governance. Built upon the administration's core values of equity, engagement, and excellence, the *Policy Roadmap* incorporates strategic initiatives within these six key policy priorities to address the major public policy challenges facing Cook County residents.

While the majority of the *Policy Roadmap* focuses on OUP's specific roles and responsibilities, improving outcomes for residents through this policy framework requires continuously coordinating and collaborating with each separately elected Cook County official and other partners.

During the onset of the COVID-19 pandemic in early 2020, OUP adapted its *Policy Roadmap* framework to streamline its rapid response initiatives and begin to plan and implement equitable recovery strategies. This work, documented in the *Cook County COVID-19 Response Plan: From Rapid Response to Equitable Recovery*, combines ongoing public health and healthcare priorities with parallel agendas that respond to the longer-term economic and social impacts of the virus. In FY2022, OUP will continue to follow the guiding principles it established in its COVID-19 response:

- Provide support where Cook County can have the greatest impact;
- Prioritize support for the most vulnerable populations with a racial equity lens;
- Maintain continuity of essential public services;
- Coordinate efforts and leverage shared resources; and
- Focus on suburban Cook County, which has a great need, but limited resources.

As an overview of Cook County's upcoming work, including work related to both the COVID-19 response and recovery, and OUP's long-term priorities, the sections below highlight initiatives that Cook County will pursue in FY2022 within each *Policy Roadmap* policy area.

FY2022 POLICY GOALS

HEALTHY COMMUNITIES

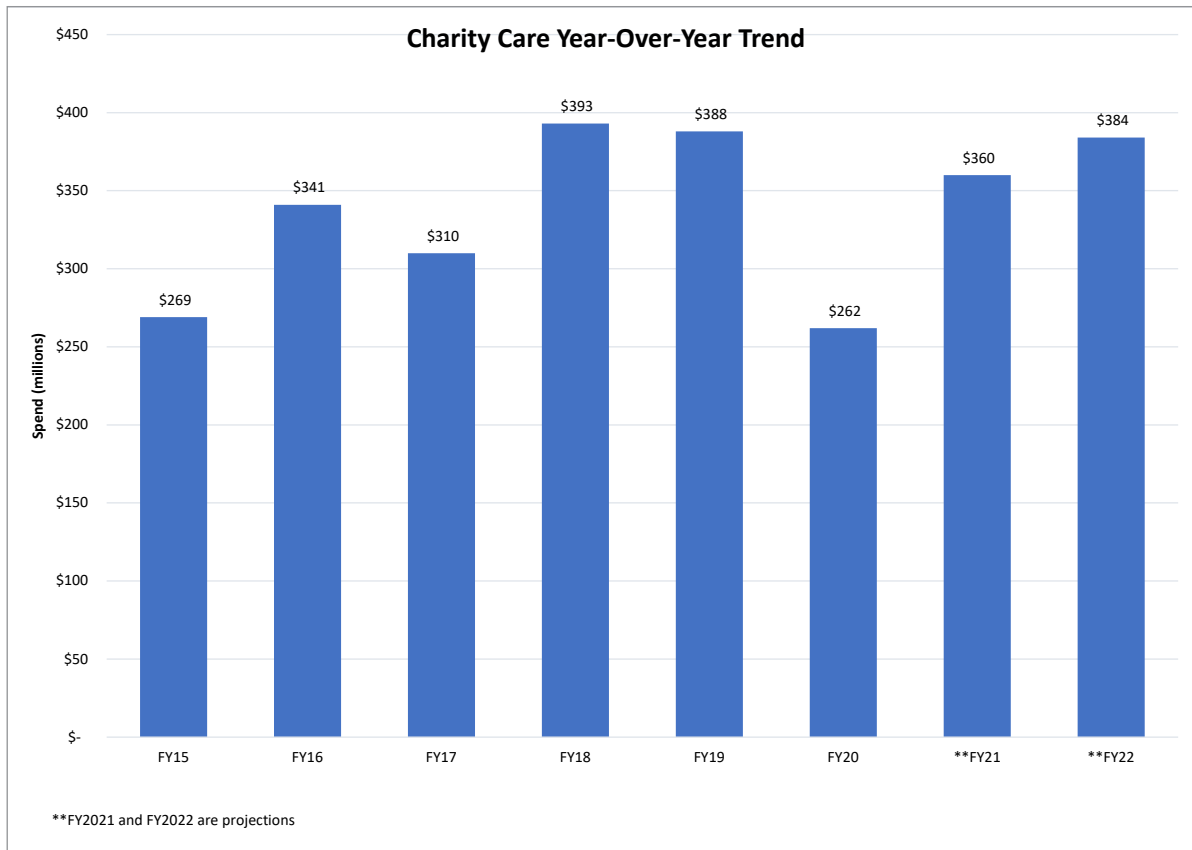
Cook County government's health and wellness work centers on improving the physical, mental, and social wellbeing of County residents and communities, especially as we continue responding to the COVID-19 pandemic. In light of COVID-19's disproportionate impact on Cook County's Black and Latinx residents, we reaffirm our commitment to reducing health inequities and the socioeconomic inequities that create them. Cook County continues to focus on integrating health and social services, addressing the structural¹ and social determinants of health and improving the health and wellness of County employees. Healthy Communities work is led by Cook County Health (CCH), Cook County Department of Public Health (CCDPH), and the Department of Risk Management.

As guided by its strategic plans, CCH is transforming the provision of healthcare in Cook County by promoting community-based primary and preventative care; growing an innovative, collaborative health plan; and enhancing the patient experience. Despite operating only two of the 68 hospitals in Cook County, CCH serves as a safety net for many residents, and provides more than 50 percent of all charity care in the County. Through the Health System and the Health Plans, CCH serves more than 500,000 unique individuals annually and records nearly 1 million outpatient visits and 25,000 admissions.

CountyCare, the Medicaid health plan CCH owns and operates, remains the largest Medicaid managed care plan in Cook County. In September 2020, there were 371,000 CountyCare members – the growth in plan membership is primarily due to the economic downturn as a result of COVID-19 and the State of Illinois' temporary suspension of Medicaid re-determination. The FY2022 budgeted membership of 390,689 assumes a return to the re-determination process by the State in January 2022.

¹ Structural determinants include the governing process, economic and social policies that affect pay, working conditions, housing, and education. The structural determinants affect whether the resources necessary for health are distributed equally in society, or whether they are unjustly distributed according to race, gender, social class, geography, sexual identity, or other socially defined group of people.

In FY2022, CCH projects providing \$384 million in charity care. While recent trends have the County's charity care costs growing, it is expected that residents in general will continue to limit getting non-emergent care at hospitals due to fear of exposure of COVID-19. CCH expects that as the pandemic wanes, the charity care growth trend will continue to grow.



Investments and improvements are underway on the Provident Hospital campus, and in FY2022, CCH will restore ambulance runs, re-establish an intensive care unit, and expand the number of inpatient beds available. Additional services will include a new outpatient dialysis center and a lifestyle center, which will provide wraparound services for patients with diabetes and other chronic conditions.

Containing COVID-19 at the Cook County Jail remains the County's Sheriff's and CCH's highest priority. At the onset of COVID, the Sheriff's Office opened additional areas at the Jail to accommodate social distancing and other mitigation efforts. As such, additional funding has been budgeted to ensure proper staffing of all areas and to continue testing and other prevention and mitigation strategies that have allowed officials to contain the virus.

Beyond providing health care, Cook County takes an expansive view of healthy communities by working to address the structural and social determinants of health. These include access to adequate and safe housing; behavioral health services; healthy affordable food; healthy physical environments and recreational spaces; and quality employment opportunities for residents.

Unfortunately, COVID-19 has highlighted long-standing racial and health inequities, rooted in historical and current systemic racism and discrimination. To address health inequities across suburban Cook County, the County will invest an additional

\$2.0 million that will allow the Department of Public Health to continue to focus on the following in FY2022:

- Responding to COVID-19 by monitoring the data for surges and trends; conducting case and outbreak investigations and contact tracing; offering guidance to groups like nursing homes and schools to help control infections; investigating workplace violations; providing alternative housing to support first responders, healthcare workers, and residents who need to safely isolate or quarantine; promoting mitigation strategies; and responding to inquiries.
- Leading the implementation of the Good Food Purchasing Policy (GFPP) adopted in 2018 by a resolution from the Cook County Board of Commissioners. GFPP is a procurement strategy that directs food purchasing across five core values: local economies, valued workforce, environmental sustainability, animal welfare and nutrition. CCDPH will finalize a baseline assessment of County purchasing patterns and will collaborate with the Chicago Food Policy Action Council to develop the capacity of local food owners and businesses to meet Good Food standards and institutional supply chain requirements.
- Launching a comprehensive opioid use and overdose prevention program, including law-enforcement driven diversion to treatment in three areas of Suburban Cook County. Three taskforces will engage law enforcement, treatment providers, harm reduction advocates, and community stakeholders to establish protocols and initiate the diversion programs. People with opioid and substance use disorder will be supported by care coordinators. CCDPH will also share data results with stakeholders and continue to examine data to inform programs and initiatives.

VITAL COMMUNITIES

Vital Communities unifies the work of several County agencies to pursue inclusive economic and community growth by supporting residents, growing businesses, attracting investment, and nurturing talent. Vital Communities work is led by the Bureau of Economic Development, Bureau of Finance, and the Department of Planning and Development, and is supported by the Chicago Cook Workforce Partnership, Cook County Land Bank Authority, and Housing Authority of Cook County.

As the COVID-19 pandemic's economic toll became clear, Cook County quickly shifted its focus to allocating \$82 million of Coronavirus Relief Funding (CRF) from the Coronavirus Aid, Relief, and Economic Security (CARES) Act to assist residents and businesses and \$51 million of CRF to assist municipalities in addressing the impact of COVID-19. In FY20 and FY21, the Bureau of Economic Development engaged dozens of partners to implement the following programs:

- \$20 million mortgage assistance program;
- \$20 million rental assistance program;
- \$10 million small business loan program;
- \$12.6 million small business grant program;
- \$3.4 million business advising network;
- \$4 million job training and placement program; and
- \$11.4 million to support critical social services.

In FY2022, our economic and community development initiatives will build on this work to:

- **Support the critical needs of residents and businesses** during the ongoing COVID-19 pandemic.
- **Invest over \$15M of federal funding in Suburban Cook County** to support housing investments, economic development, capital improvement projects, and social services.
- **Strengthen the small business ecosystem in Suburban Cook County** by joining a growing coalition of business service organizations across Chicago and the suburbs of Cook County to help business owners sustain and grow their businesses in response to the impacts of COVID-19.

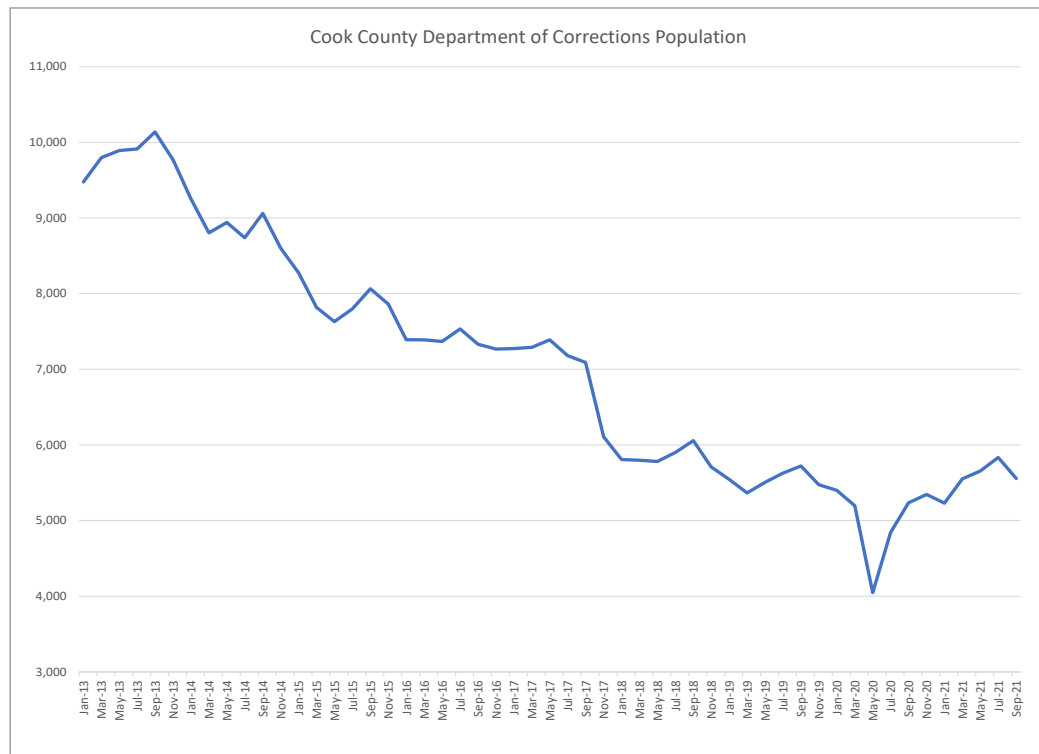
- **Respond to the needs of manufacturers** in partnership with the Illinois Manufacturing Excellence Center (IMEC), based on outreach to over 5,000 firms with a manufacturing resiliency program.
- **Offer talent solutions** to businesses to attract, retain, and retrain employees. Selected by the State of Illinois, Cook County serves as an Apprenticeship Navigator for the 10 counties of the Chicago metro area to assist and educate employers about apprenticeships.
- **Support economic growth in the South Suburbs** through the Southland Development Authority's efforts to provide business advising services and mentors to small businesses and advance plans for significant sector-driven developments, including a Food Innovation Park and a Southland Metals Hub.
- **Target and leverage resources to increase availability of affordable housing** in communities with the greatest needs as a result of the County's new five-year Consolidated Plan and Comprehensive Economic Development Strategy.
- **Catalyze energy efficiency and renewable energy investments** on private commercial property through implementation of a Cook County Property Assessed Clean Energy (PACE) Program - PACE allows a property owner to finance the up-front cost of energy or other eligible improvements on a property and then pay the costs back over time through a voluntary assessment.

SAFE AND THRIVING COMMUNITIES

To create safe communities and an equitable and fair justice system for all residents, Cook County will continue to implement sustainable reforms within the criminal justice system, invest in community-based services for communities and residents and work with public safety stakeholders to advocate for and leverage the resources necessary to reduce violence through a comprehensive set of strategies proven to increase safety. In FY2022, the Public Safety Fund portion of the operating fund appropriation is \$1.37 billion. Safe and Thriving Communities work is led by the Justice Advisory Council, Department of Emergency Management and Regional Security, and the Public Defender's Office.

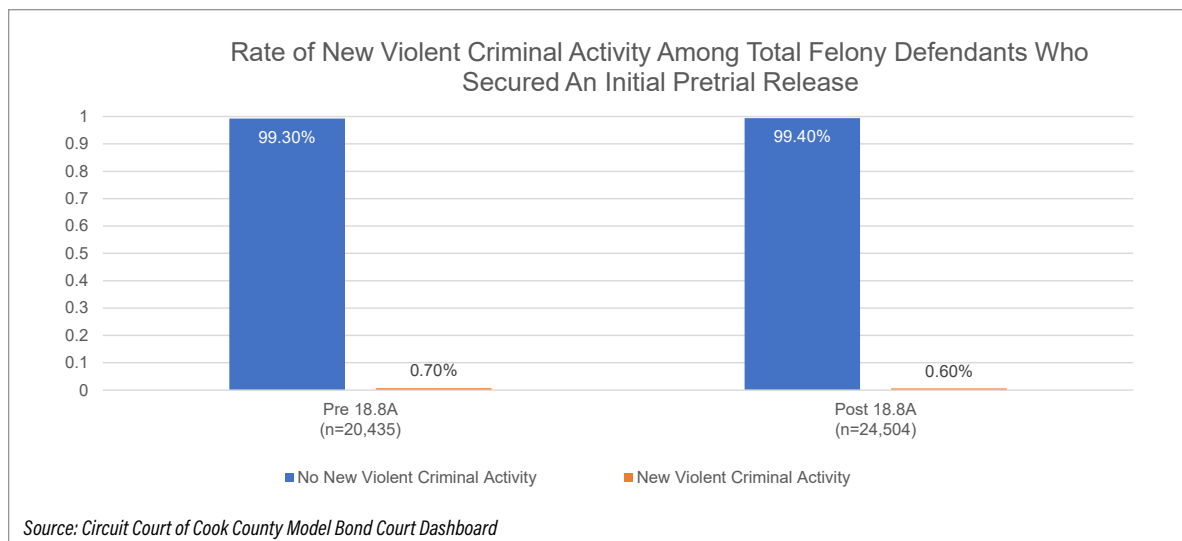
Under President Preckwinkle's leadership and in partnership with public safety stakeholders, in 2016 Cook County began exploring ways to transform the criminal justice landscape through its built environment – namely facilities that support the system; reducing the overall costs of the criminal justice system; and re-investing in those communities most impacted by mass incarceration. This work has resulted in the demolition of several buildings at the Cook County Jail, closing underutilized courthouses, and engaging external consultants around a Master Plan for a more efficient jail campus.

Over the last three years the average daily County Jail population has been at its lowest point since 1991. For decades, the population detained in the Cook County Jail hovered at roughly 10,000 people. Today, the population is approximately 5,700 people, largely because of President Preckwinkle's continued criminal justice reform efforts, Chief Judge Timothy Evans' 2017 bail reform directive (General Administrative Order 18.8A), and a concentrated effort to decrease the divisional population of the Jail to allow for safer conditions during COVID-19. During the course of the pandemic, we saw many changes to these numbers. At the original onset of the pandemic, the County tried to ensure that as many people who could be housed safely in the community would be; while those in the jail were as spread out as much as possible. This work resulted in fluctuations in both the electronic monitoring population - which went up - as well as the jail population, which was down to nearly 4,000 in the Spring of 2020. Both of these populations are now returning to their pre-pandemic levels. In the era of COVID-19, decarceration has become more than a priority; it has become a public health imperative. A smaller jail population makes it easier to practice social distancing, which helps reduce the risk of transmission among staff and people detained at Cook County Jail.



Bail reform has been achieved safely and has not led to an increase in violent crime. As detailed in the Office of the Chief Judge's 2019 Annual Model Bond Court report, of the 30,466 pretrial felony defendants released to the community, 99% of them were not charged with a new violent offense in the 15 months after implementation of General Administrative Order 18.8A. Court appearance rates have also improved after bail reform: 83.2% of released defendants make all scheduled court appearances post-reform, compared with the 82.5% court appearance rate pre-reform.

Cook County has also worked with the Illinois State Legislature to dramatically decrease the number of youth who are automatically transferred to adult court and oversaw the end of a federal monitor at the Cook County Juvenile Temporary Detention Center. These efforts have resulted in a decline in Cook County's detained youth population by 50% since 2009.



Through the President's Office and the Justice Advisory Council, Cook County has made significant investments in wrap-around services for people involved in the criminal justice system through community-based grants, as well as Opportunity Works and other programming focused on employment opportunities for young adults.

In FY2022, President Preckwinkle will continue her leadership and commitment to investing in its most vulnerable residents by allocating an additional \$32.5 million to enhance Cook County's collaboration efforts with its public safety partners and continue work to transform the criminal justice system into one that is fair, efficient, compassionate, and transparent. Cook County will also receive \$700,000 from the John D. and Catherine T. MacArthur Foundation to fund these efforts through the Safety and Justice Challenge. Finally, the Justice Advisory Council will receive a \$500,000 grant from the Bureau of Justice Assistance to fund the Chicago Cook Workforce Partnership Re-entry Services.

In addition to these critical criminal justice and violence reduction efforts, keeping communities safe also requires engaging in emergency management and regional security planning and preparedness to ensure Cook County government and our municipalities can respond in times of crisis. While the widespread impacts of COVID-19 were unprecedented, Cook County government's swift and effective response was enabled by its ongoing preparation for any crisis. In addition to emergency management, our public safety work will continue to include a racial equity framework. The Department of Emergency Management and Regional Security will continue managing Cook County government's response to COVID-19 and supporting municipalities.

SUSTAINABLE COMMUNITIES

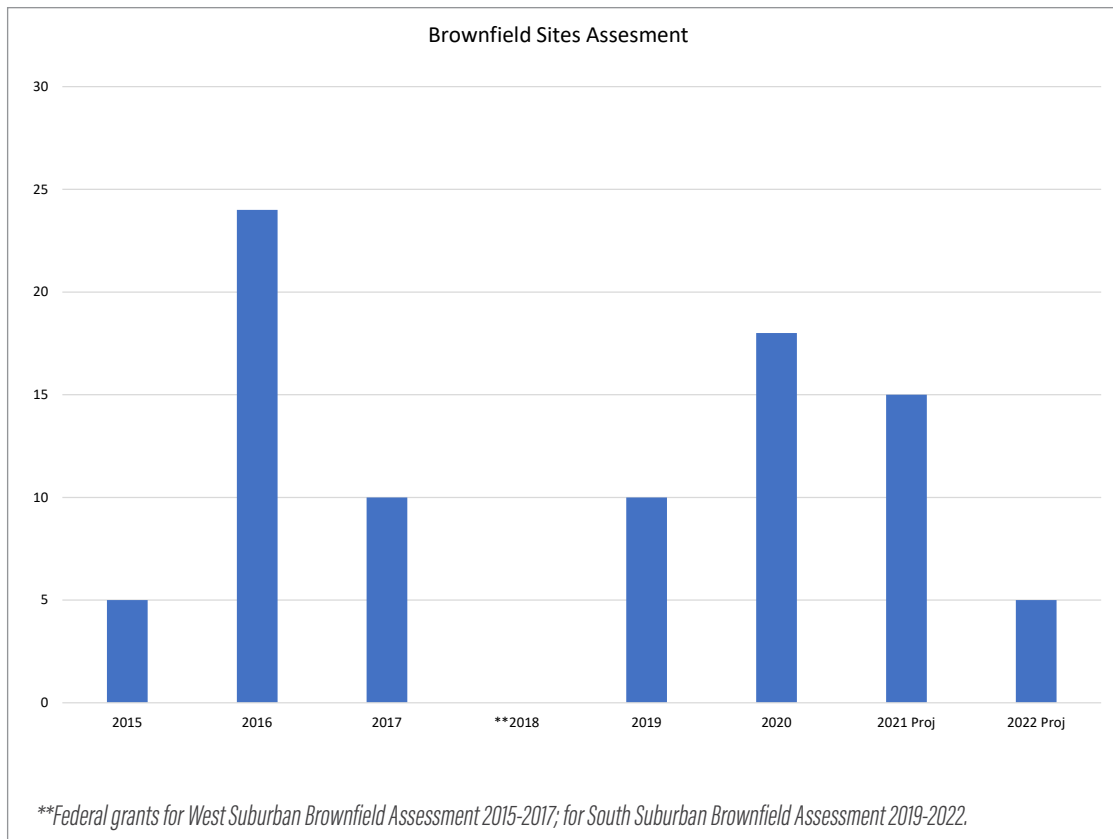
To support healthy, resilient communities that thrive economically, socially, and environmentally, Cook County will prioritize environmental justice, promote livable communities, address climate change, promote clean energy and green jobs, and create capacity for resilience in local communities. Projects range from promoting affordable residential and community solar energy to supporting environmentally friendly transit, bike, and pedestrian projects that link people and jobs; making flood-relief investments in impacted communities; and launching a Property Assessed Clean Energy financing program for energy investments in commercial buildings without using taxpayer dollars. Sustainable Communities work is led by the Department of Environment and Sustainability (DES), Bureau of Asset Management, Department of Emergency Management and Regional Security, Department of Planning and Development, and Department of Transportation and Highways, and is supported by the Cook County Land Bank Authority and Cook County Forest Preserve District.

COVID-19 has renewed Cook County government's commitment to supporting environmental justice communities, which are low-income communities and communities of color that experience disproportionate exposure to environmental harm. This exposure can mean residents are more susceptible to chronic respiratory and heart disease, which can contribute to more severe and fatal COVID-19 outcomes.

Furthermore, Cook County must view COVID-19's disproportionate impacts on environmental justice communities as a warning for the impacts these communities are already facing as a result of climate change. Just like COVID-19, climate change most heavily impacts lower-income, minority, and vulnerable populations. DES will continue developing and supporting initiatives to mitigate climate change. In FY2022, Cook County government will adopt an equitable environmental justice policy that coordinates Cook County's administration of program, maintenance of assets and allocation of resources.

One environmental issue Cook County faces is the presence of brownfields: real estate on which the presence or possible presence of a pollutant complicates expansion, redevelopment, or reuse. Cleaning up and reinvesting in these properties

protects the environment while generating jobs and revenue. Cleaning up brownfields also advances equity since land pollution disproportionately impacts communities that have higher rates of poverty, minority populations, and elderly and young people especially sensitive to pollutants. Over 120 acres of brownfield sites are undergoing reuse, planning, or redevelopment in the West suburbs, creating, or retaining over 200 jobs. A Brownfield federal grant is allowing DES to assess another 40 sites in the south suburbs over the next three years. DES is also working with the Bureau of Economic Development to administer a federally funded Brownfield Revolving Loan Fund grant to clean up sites that have been assessed, opening the door for redevelopment.



In addition to supporting communities, sustainability requires Cook County government to address its own climate impact. The Cook County Board of Commissioners has committed to making Cook County facilities carbon neutral by 2050, and President Preckwinkle released the *Cook County Clean Energy Plan* in 2020, which outlines actions to achieve this goal as well as to use 100 percent renewable energy for electricity in County facilities by 2030. Since 2010, Cook County has reduced greenhouse gas emissions from its buildings by approximately thirty-five percent, mainly through reductions in energy use. To continue these reductions and implement the actions of the Clean Energy Plan, the Bureau of Asset Management has created the Green Buildings Program. Through building standards, processes, and capital improvements, the Program looks holistically at the design, space use, operations, and life cycle impact of County properties to build a model of sustainable asset management that minimizes environmental impacts, improves the health of communities, and optimizes taxpayer dollars. To support the Clean Energy Plan, the program aims to reduce energy usage, water usage and waste, use smart building technology, and positively impact residents and communities.

SMART COMMUNITIES

To provide an innovative infrastructure that will change how residents live, work, and connect, Cook County prioritizes robust, inclusive, sustainable public infrastructure by maximizing the benefits of County buildings, improving transportation systems, and managing enterprise technology services. Smart Communities work is led by the Bureau of Asset Management, Bureau of Technology, Department of Environment and Sustainability, and Department of Transportation and Highways (DOTH).

Invest in Cook is an \$8.5 million transportation program that covers the costs of planning and feasibility studies, engineering, right-of-way acquisition, and construction associated with transportation improvements sponsored by local and regional governments and private partners. This program solicits applications for improvements consistent with the five priorities of Connecting Cook County, the County's first long range transportation plan in 75 years. In FY2022, Cook County will further advance Invest in Cook projects through strategic partnerships and grant applications to secure additional funding. DOTH has established an FY2022 target of funding 30 projects.

In FY2022, DOTH will also continue to implement Fair Transit South Cook, a pilot project launched in January 2021 that resulted from the South Cook Mobility Study. Cook County and its transit agency partners will design this pilot to deliver better transit services and to more effectively use existing public transportation facilities in southern Cook County. Partners have discussed fare policy changes, increases in service, and better coordination between Metra, Chicago Transit Authority, and Pace as possible features of the pilot. This is the first step towards building a Cook County Transit Plan that defines how public transportation can be improved across the region.

Technology is also an integral part of Cook County infrastructure, but gaps in access remain. COVID-19 has substantially increased the demand for high-speed broadband internet services and equipment for students, those working from home and others relying on digital services to access goods and services. This increased demand has highlighted stark equity gaps in digital access. In FY2020, the President's Office created the Council on Digital Equity (CODE), an initiative to tackle this "digital divide" of limited access to broadband and technology, within Cook County. Federal Communication Commission (FCC) data from December 2018 indicates that up to 25% of Cook County residents lack high-speed internet, and more than 17% of Black and Latinx households lack a computer. In FY2022, Cook County government will build on CODE's work to leverage capital dollars and augment current public infrastructure to tackle this problem and provide equitable access to technology to all residents. In 2020, Cook County received a grant of \$1.9 million from the State of Illinois as part of the Connect Illinois broadband expansion initiative. This grant, together with an investment of over \$2 million from the County over two years, will help fund further expansion of the Chicago Southland Fiber Network throughout the south suburbs.

OPEN COMMUNITIES

In order for policies to be effective, they must be built upon a foundation of good governance. Therefore, the sixth policy priority focuses on the practice of governance itself, achieving operational excellence by being accountable to residents, investing in its workforce and continuously improving the effectiveness of County services. Open Communities work is centered on ensuring that Cook County provides responsive, transparent services and develops a thriving, professional workforce that reflects the communities served. This work is led by the Bureau of Administration, Bureau of Finance, Bureau of Human Resources, Bureau of Technology, and Office of the President; however, all County departments and officials strive towards further accountability, effectiveness, and transparency.

Cook County is committed to making “doing business” with the County simple and transparent, and to promoting responsible and innovative fiscal management practices. The Office of the Chief Procurement Officer’s (OCP0) work to digitize and modernize the procurement process has successfully allowed vendors and the County to continue the procurement process through COVID-19. OCP0 will continue its modernization efforts to support vendors and ensure the best use of County resources. The Department of Budget and Management Services (DBMS) has demonstrated their commitment to transparency and innovation by launching Cook County’s interactive budget website in FY2020. The newly developed budget site provides numerous interactive visualizations of budget data. These visualizations offer the ability to filter, drill down and sort, to provide detailed insight on County expenditures, revenues, grants, and infrastructure spending. Prior to the development of the new site, all budget information and data were presented in static online documents and a three-volume budget book containing more than 1,000 pages. It will continue its work to promote transparency in the budgeting process through the development of a grants management platform in FY2022 that will allow both the management of the County’s grants funds more efficient, but also allow better coordination and advertisement of the County’s grant opportunities to County residents and business owners.

In FY2020, the Office of Research, Operations and Innovation (ROI) under the Bureau of Administration launched a redesigned version of the County’s performance management program. This new program provides a more comprehensive approach to continuous improvement and makes ROI a one-stop-shop for analyzing process improvement and performance management data and facilitating the improvement of mission-based and operational-based performance. ROI provides training to all levels of employees on continuous improvement tools and methodologies to improve their operations through creative, data driven solutions. In partnership with the Bureau of Technology’s Data Analytics division, ROI helped launch departmental public dashboards populated with key performance indicators and goals specific to each department within Offices Under the President. This initiative created unprecedented transparency for Cook County residents and cultivated data literacy and data-based decision making across the County. In FY2022, ROI will continue to shift the focus from “measuring and reporting” to “managing and improving results,” moving towards a data collection framework that focuses on internal usage and management rather than solely required reporting.

In FY2022, the Open Communities team will also promote greater accessibility and strive to create additional mechanisms for residents to provide meaningful feedback throughout the decision-making process. This includes launching a multi-phased language access policy to ensure all residents can engage with and access Cook County government. Additionally, President Preckwinkle established the Cook County Community Advisory Council in FY2020, and the President’s Office will continue building up this initiative in FY2022. Composed of community leaders and advocates, the Community Advisory Council will provide feedback from their communities on Cook County’s COVID-19 response effectiveness, highlight any existing gaps in service and potential areas for partnership. The Council will also serve as an important conduit back out to their communities to let residents know what Cook County is doing and what resources we can provide. In FY2020, President Preckwinkle also established the Disability Inclusion Working Group as a cross-disciplinary group of leaders in our community who are knowledgeable about and passionate for actionable measures to promote the full inclusion of people with disabilities in the planning and delivery of County services. In FY2022, this group will work with the County to inform the design, coordination, implementation, monitoring, and evaluation of equity initiatives that support the *Cook County Policy Roadmap* and other County policies and programs from a disability lens.

COUNTY LONG-TERM FINANCIAL FORECAST

Pursuant to Executive Order 2012-01, Cook County prepares a long-term financial forecast to support responsible long-term planning. Cook County's \$8.04 billion budget helps support vital public safety, public health, and property tax related services for its residents. Although Cook County has a diverse revenue base, expenditures rise over time due to inflationary pressures (with medical trends for health benefits and several other categories of expenditures growing faster than general inflation). Several critical revenue sources are declining over time or growing at rates below general inflation. This makes structurally balancing the budget challenging and necessitates difficult decisions. The addition of Cannabis Revenue, Online Sales Tax and Sport-wagering Tax in FY2021 has helped offset these structural deficits in the out years and will lead to lasting sustainability if revenue and expenses trends continue as expected. In October of 2018, the Cook County Board of Commissioners approved an ordinance establishing the Independent Revenue Forecasting Commission (IRFC), which is intended to help the Board make informed budgetary decisions by evaluating an annual five-year forecast of Cook County revenues. In 2021, the Commission met on January 27, May 26, July 1, July 29, and August 31 to discuss and finalize its recommendations for improvements to the FY2021 Revenue Forecast and Long-Term Financial Plan. The first three recommendations address revenue forecasts for CCH, which derives most of its revenues from running the CountyCare program and providing health services.

1. Review CountyCare membership scenarios to include explanations regarding re-determination and auto-assignment process factors and trends.
2. Leverage historical data to make public CountyCare Forecast scenarios by providing clearer explanations about the expectation surrounding membership and Per Member Per Month (PMPM) rates. More specifically, clearly define what the impact would be on annual CountyCare Revenues when re-determination resumes and when auto assignment of members returns to pre-pandemic levels as well as document the PMPM rate expectations for each population group.
3. For Net Patient Service Revenue (NPSR) on the provider side of Cook County Health (CCH), make assumptions transparent surrounding the composition of gross charges such as case mix and inpatient/outpatient care as well as assumptions surrounding payer mix and its impact on yield. Also clearly explain the upside and downside risks of revenue cycle improvements for each scenario.
4. Improve our short-term forecast to take into consideration additional provisions of ARPA including extended unemployment compensation, earned income tax credits as well as fully document assumptions and sources when scaling the data back to County revenues.
5. Create an additional scenario that assumes a COVID-19 resurgence and properly documents the impact on both General Fund and Health Enterprise Fund revenue sources by leveraging input from public health care professionals concerning potential trajectories of COVID-19 cases given vaccination efforts.
6. Properly document the methodology used to establish alternative scenarios on an ongoing basis that provides a full set of economic and environmental considerations for each scenario.

Beyond the recommended methodological improvements identified above, the Office of the Chief Financial Officer has worked closely with the IRFC to establish some significant changes in our revenue forecasting processes. We are committed to the continuous improvement of our forecasting methodologies and the development of scenario forecasts that both improve transparency and our understanding of the risk associated with all the County's Revenue forecasts.

The historic levels of federal funding received by Cook County Residents as part of the County's response to the economic impact of COVID-19 has made the development of the long-term forecast for FY2022 budget a unique challenge. With the assistance of the IRFC, and based on the most current and available data, we are confident that the short-term and long-term forecasts for FY2022 to FY2026 are reasonable and potential short- and long-term risks have been identified and properly documented.

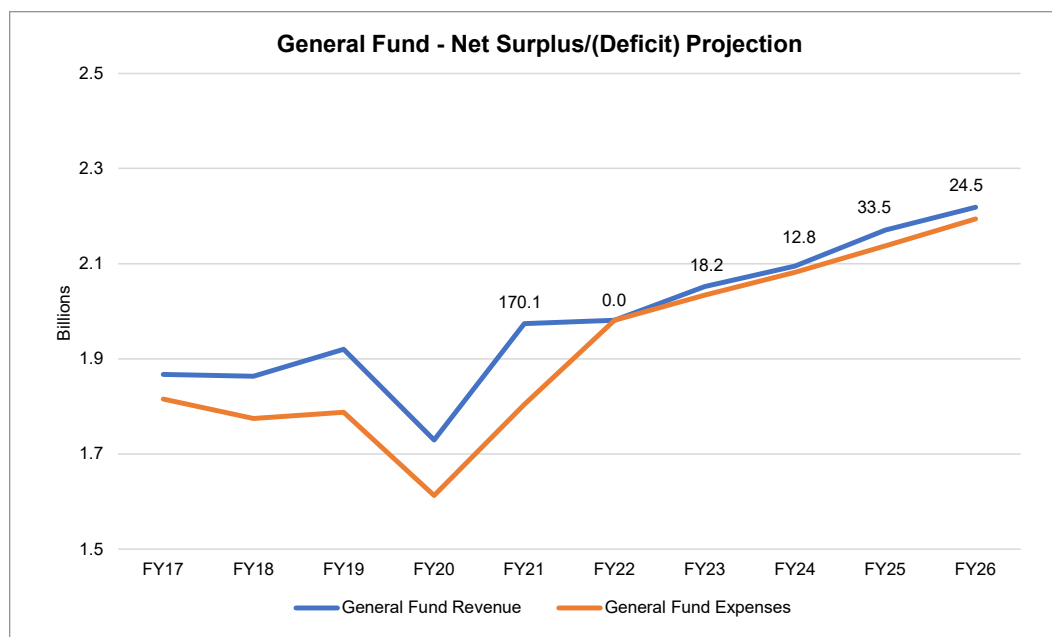
Though Cook County is required by statute to present a balanced budget annually, the long-term financial forecast provides a critical tool in evaluating potential fiscal challenges the County will face in the near future. This forecast examines the County's General Fund and Health Enterprise Fund only.

PROJECTED EXPENSES

Between FY2022 and FY2026 total expenses for the General Funds are expected to increase \$213.0 million, at a Compound Annual Growth rate (CAGR) of 2.6%. Expenditures within the Health Enterprise Fund are expected to decrease by \$499.1 million at an annualized growth rate of -3.4%.

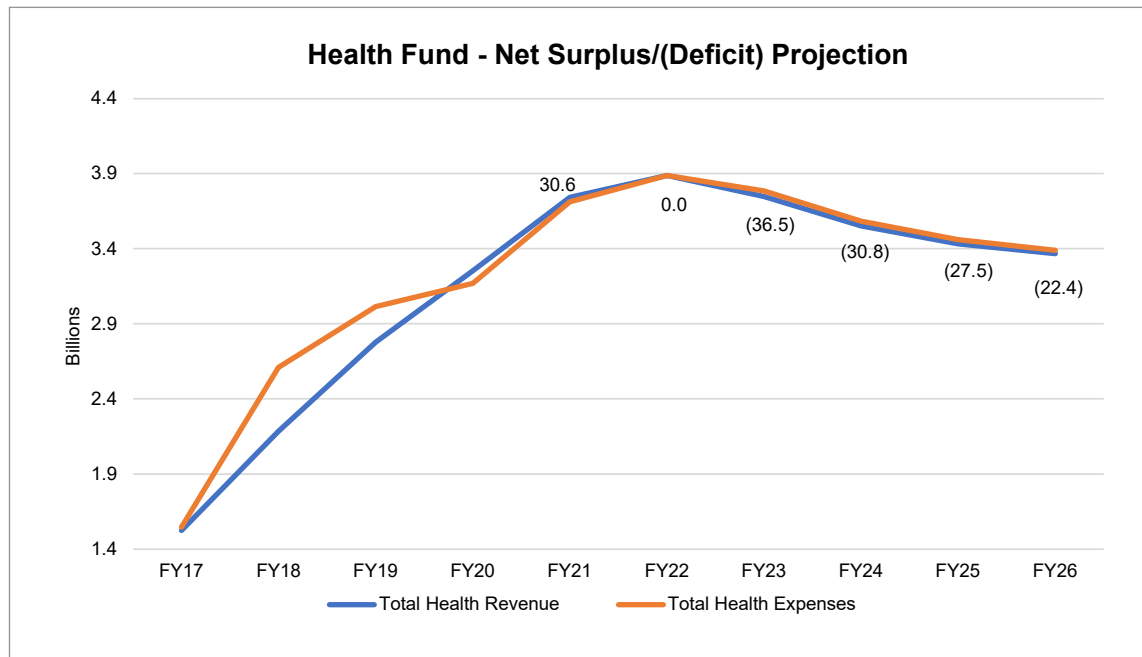
GENERAL FUND

Within the General Fund, approximately 67.1% of the General Fund increase is associated with Personnel expenses including Salaries, Other Personnel and Health Benefits, which are expected to grow in total by \$143.0 million or 2.6%, combined. Non-Personnel costs are expected to grow \$70.0 million largely due to Communications & IS Maintenance, which is expected to grow annually at 4.0% and be \$13.6 million greater than the FY2022 appropriation, and additional Pension Contributions, which will grow by \$35.5 million or about 2.5% annually.



HEALTH ENTERPRISE FUND

Expenditures within the Health Enterprise Fund are expected to decrease by \$499.1 million at an annualized growth rate of -3.4% from FY2022 to FY2026. The decrease in Managed Care Claims is driven by an expected decrease of \$646.6 million in Managed Care Claims at a rate of -7.2%. This is attributable to reduced membership as favorable COVID-19 emergency Medicaid policies are anticipated to come to an end. Personnel costs are increasing \$87.2 million and are expected to grow at a combined annual growth rate of about 2.5%. Other Non-Personnel costs (i.e., contractual services, contingencies, etc.) are increasing \$60.6 million and are expected to grow at a CAGR of about 2.6%.



PROJECTED REVENUES

GENERAL FUND

By FY2026, the total revenue for the Cook County General Fund is estimated to increase by \$237.5 million, a CAGR of 2.9%. This growth can be almost entirely attributed to the new revenue streams of Online Sales Tax, Cannabis Tax and Sports Wagering Tax. Prior to the addition of Online sales tax, cannabis and sports wagering total General Fund revenues grew at CAGR of 1.4% between 2017 and 2019. Online Sales Tax is estimated to grow from \$132.9 million in FY2022 to \$285.5 million in FY2026, a CAGR of 21.1%. However, over half of Cook County's revenue streams are either declining or failing to keep pace with inflation. This includes Gas and Diesel Tax, Cigarette Tax and Property Taxes. The base tax levy on property has remained flat since 1992 and, therefore, has continuously declined in real terms, net of inflation. The brick-and-mortar component of Sales Tax is projected to largely grow with the economy with an expected increase of \$52.8 million or 1.5% annually, but it is also subject to potential economic volatility and sensitive to social distancing policies.

HEALTH ENTERPRISE FUND

By FY2026, CCH revenues, after the Property Tax allocation, are expected to decrease by \$521.5 million over the FY2022 budget, a CAGR of negative 3.5%. In FY2022, the Health Enterprise Fund's portion of the property tax levy is assumed to increase by

\$15 million, and increase by another \$10 million each year thereafter. Patient Fee Revenues are expected to increase by 5.4% from the FY2021 estimate to the FY2022 budget. These Net Patient Service Revenue (NPSR) forecasts assume no growth in gross charges and payer mix but an increase in the average reimbursement rate increases by 2% year over year for members paying with Medicaid and Managed Care. In the succeeding years, from FY2023 to FY2026, these revenues are expected to increase at CAGR of 1.1%.

COUNTYCARE MEMBERSHIP

The impact of the enhanced auto-assignment levels the State awarded CountyCare this year as well as suspension of the re-determination process during the pandemic, impacts the future gain and/or loss in membership and related revenues. In February 2021, CountyCare's auto-assignment percentage increased from the historical 20% rate to 50%. The auto-assignment percentage is currently based on two criteria, the rate range bid in the RFP and the plan's quality scores.

The auto-assignment process occurs at the state level when someone signs up for Medicaid but does not select a Managed Care Organization (MCO). After some time in Medicaid Fee for Service, the individual can choose a managed care program, including CountyCare as an option. If an individual does not make a choice, then they will be assigned a health plan based on the State's auto-assignment algorithm. Currently, CountyCare is receiving 50% of those individuals who are auto assigned in Cook County. Historically that percentage has ranged from 20% to 35%.

The largest source of membership attrition is through re-determination. On the anniversary of an individual joining a managed care program, the State determines if the individual is still eligible for Medicaid. The re-determination rate is heavily dependent on State administration. The current administration has made simplifying the process a point of focus, attempting to limit members losing eligibility. Due to the COVID-19 pandemic re-determination has been suspended. That is, during the public health emergency no members will lose their eligibility due to the re-determination process. This past year undocumented residents in Cook County ages 65+ became eligible for Medicaid for the first time. This represents a new opportunity to add additional members to the County's membership pool.

Each coverage category has an average Per Member Per Month (PMPM) rate that, when multiplied by the membership, equals the capitation revenue. Rates for the different population groups are annually set by the State of Illinois prior to the start of the calendar year. In practice, final rates due to legislative changes, risk adjustment process, and other Medicaid program changes are not typically finalized until after the year completes. The State determines rates based on encounter data from all health plans in the region. The State considers acuity of members in each of the Health Plans and reallocates revenue accordingly. Two particularly important features are member acuity and the maternity risk pool. Member acuity is the risk associated with the patients being served, such that a Health Plan with higher member acuity will have higher costs. The State then provides funds through higher rates to cover these costs. The maternity risk pool is similar but more specific. It counts the number of women ages 20-40 covered by the health care provider, in which this age bracket covers most births.

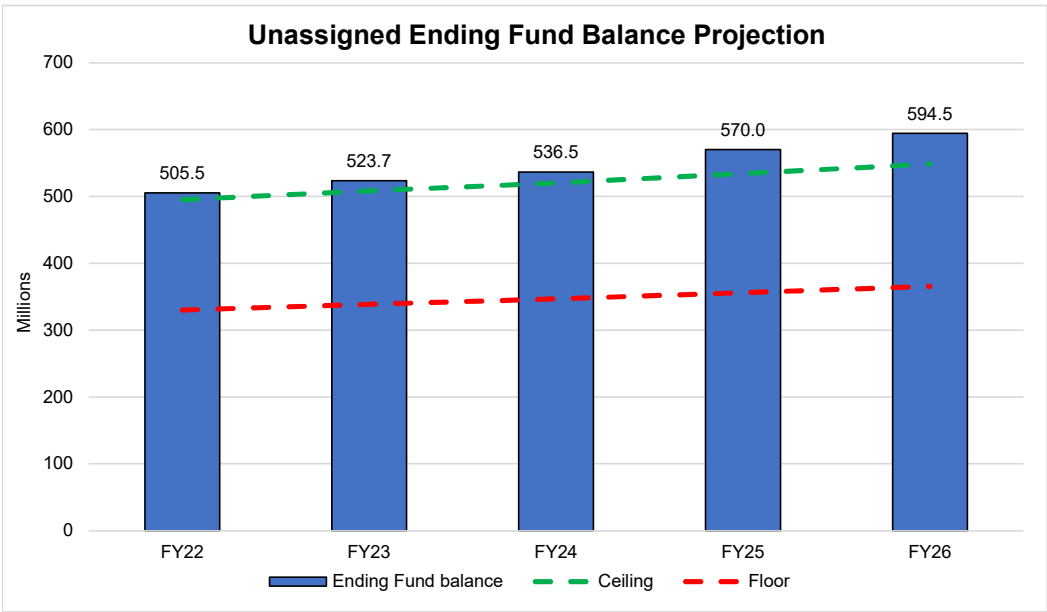
CountyCare membership is estimated to be 390,688 average monthly patients with a revenue projection of \$2.61 billion in FY2022, which is similarly reflected in the budget. In the out years, we project revenues to decline between FY2023 and FY2026 by \$2.47 billion, \$2.23 billion, \$2.07 billion, and \$1.96 billion, respectively. Average monthly membership will decrease by a total of 128,708 average monthly patients from FY2022 through FY2026, which is a negative 9.51% total growth rate by FY2026. This assumes the auto-enrollment process will return back to 20% (pre-pandemic levels) and that re-determinations are estimated to resume by the first quarter of FY2022. Our estimates for CountyCare Membership represent our most conser-

vative scenario, which is somewhat different from the convention used in the General Fund where best- and worst-case scenarios were created, and the middle scenario was used to develop the budget.

PROJECTED FUND BALANCE

GENERAL FUND

In FY2021, the County’s beginning fund balance within the General Fund was \$506.0 million. Based on current estimates for FY2021, we anticipate a net change in the fund balance of approximately negative \$495,000. The FY2021 Appropriation Bill allocated \$76.8 million of the unassigned fund balance to the FY2021 budget, but this is expected to be largely unneeded and will end up returning to the General Fund unassigned ending fund balance. By the end of FY2021, the anticipated end-of-year fund balance will be approximately \$505.5 million, which is just over 25% of the County’s FY2022 annual budgeted expenditures. According to the long-term revenue and expense forecasts for FY2022 to FY2026, the long term projected ending fund balance is estimated to be \$505.5 million, \$523.7 million, \$536.5 million, \$570.0 million, and \$594.5 million in FY2022, 2023, 2024, 2025, and 2026, respectively.



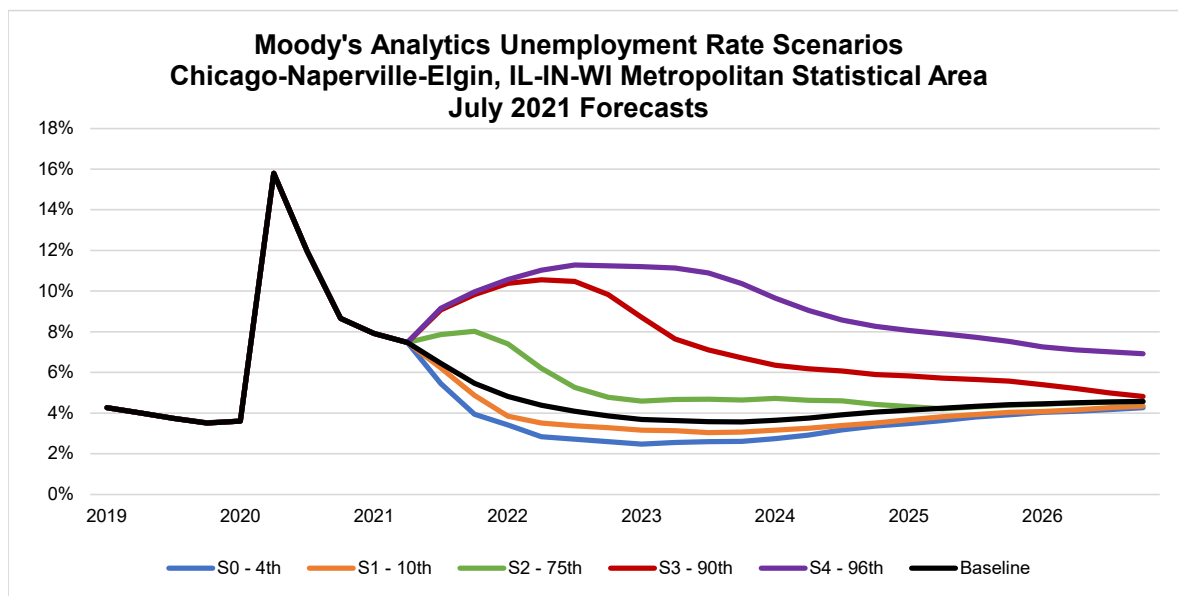
LONG-TERM ALTERNATIVE REVENUE SCENARIOS

GENERAL FUND

The continued progression of COVID-19 is likely to have fiscal impacts beyond FY2022. In FY2021, our alternative scenarios focused specifically upon progression through the Governor’s Five Phase Restore Illinois Plan. These regulations on economic and social behaviors were dependent on COVID-19 tracking metrics and impacted the County’s economically sensitive revenue streams. However, as we reach a steadier state, the economy will likely have a greater impact on County revenues. Going forward, the County’s alternative scenario analysis will instead focus on broader economic conditions.

Forecasting in the General Fund will leverage professional forecasts of local level economic indicators in our scenarios for economically sensitive revenues. Our long-term forecasts presented throughout the budget book represent the baseline

scenario, a 50% chance that they will do better and a 50% chance that they will do worse. To develop a best- and worst-case scenario, we will utilize scenarios prepared by Moody's Analytics. The upside and downside scenarios for the local unemployment rate is shown as an example below. The scenarios S0-S4 are described based on the percentage chance that the economy will perform better than that forecast. For example, the "S1 - 10th percentile forecast" has a 10% chance that the economy will perform better, and a 90% chance that the economy will perform worse.



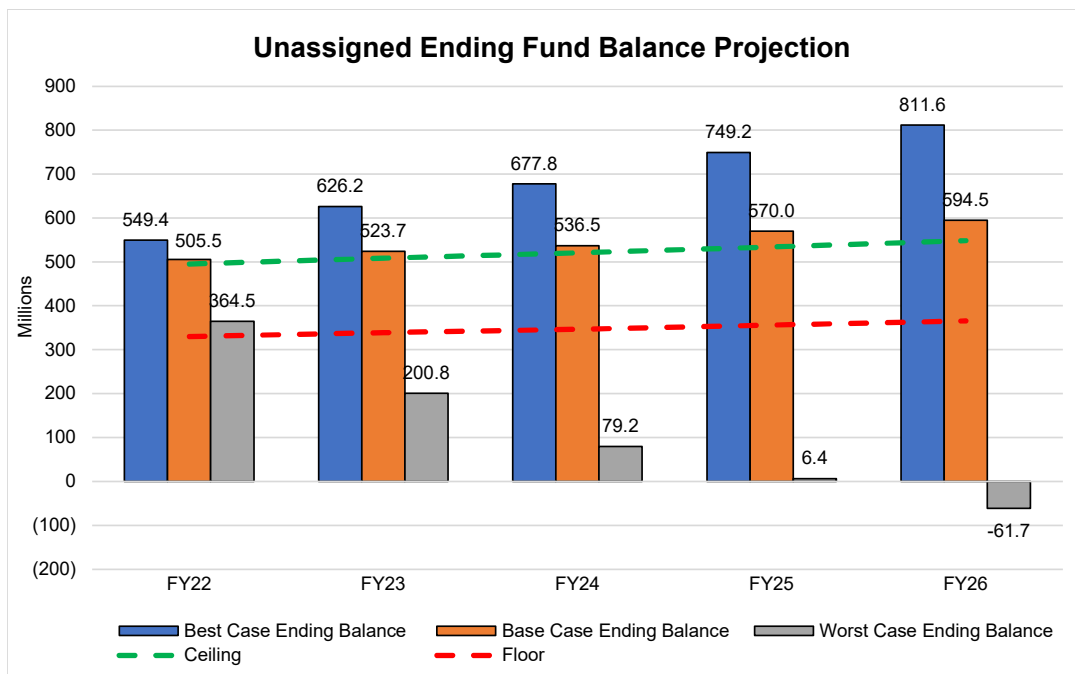
We have utilized the "S1- Upside 10th percentile" and "S3 - Downside 90th percentile" scenarios for our best- and worst-case forecasts. These scenarios give mirrored likelihoods, allowing our best- and worst-case forecasts to be equally probable. Moody's Analytics provides narrative on what factors drive each forecast, which changes with each monthly forecast. In July 2021, the baseline forecast assumed that the United States would effectively achieve herd resiliency from COVID-19 in September 2021, a \$1.4 trillion infrastructure bill would pass in the fall, and that inflation and labor supply constraints would ease. In the best-case scenario, vaccines are more effective and widely distributed than anticipated and fiscal stimulus boosts the economy more than expected. In the worst-case scenario, vaccination efforts are less effective and variant strains rise, impacting the economy. Fiscal stimulus is also less effective and unemployment rates begin to increase, leading to a recession.

Specifically, for the out years of the General Fund, long term revenue forecasts we will leverage our list of economically sensitive revenues to generate alternative scenarios. The revenues with the highest level of correlation to the economic indicators available in Moody's base line scenario will be used. The methodology used to generate the alternative scenarios proceeded as follows:

1. We identify the economic indicator for a specific revenue stream that has the highest correlation to historic data in Moody's base line scenario.
2. We selected the overall scenarios which were used for comparison purposes against the base line estimate. As a matter of principal, scenarios with equal upside and downside probability were used.

3. We performed a regression analysis for each scenario and measured the % variance from the base line estimate for each of the out years.
4. We applied that percent change in 3 above to the baseline out year estimate to develop the best- and worst-case scenarios.
5. We then perform steps 1–4 for each economically sensitive revenue sources.

In FY2021, we leveraged assumptions about the County's progression through the Governor's restore Illinois Plan to develop alternative scenarios for our long-term forecast. However, as we reach a steadier state the economy will likely have a greater impact on County revenues. The methodology above provides a means for evaluating County revenues in alternative scenarios going forward. Moody's provides extensive documentation for each of their scenarios including, forecasts of economic indicators, and the socio and political assumptions embedded within.



HEALTH ENTERPRISE FUND

Total revenue for Health Plan Services (HPS) represents the number of members in each population multiplied by the appropriate rates. Membership is forecasted using historical membership data from prior years to build out assumptions about addition and attrition rates impacting the total membership pool. The current forecast and scenarios referenced below are heavily influenced by assumptions related to changes in the auto-assignment ratio and the timing of the reinstatement of the re-determination process.

NPSR calculations are split between Stroger and Provident Hospitals for inpatient and outpatient revenues. Stroger includes community health clinics, as they are part of Stroger's license. Provident has its own separate license, and the correctional health facilities are not licensed in the same way and are not entities that can bill for services. The NPSR revenues include reimbursements provided by the State Fee for Services provided by third party providers, Domestic Spend transfers from County Care for CountyCare utilization of CCH facilities, and Intergovernmental Transfers provided to the State of Illinois.

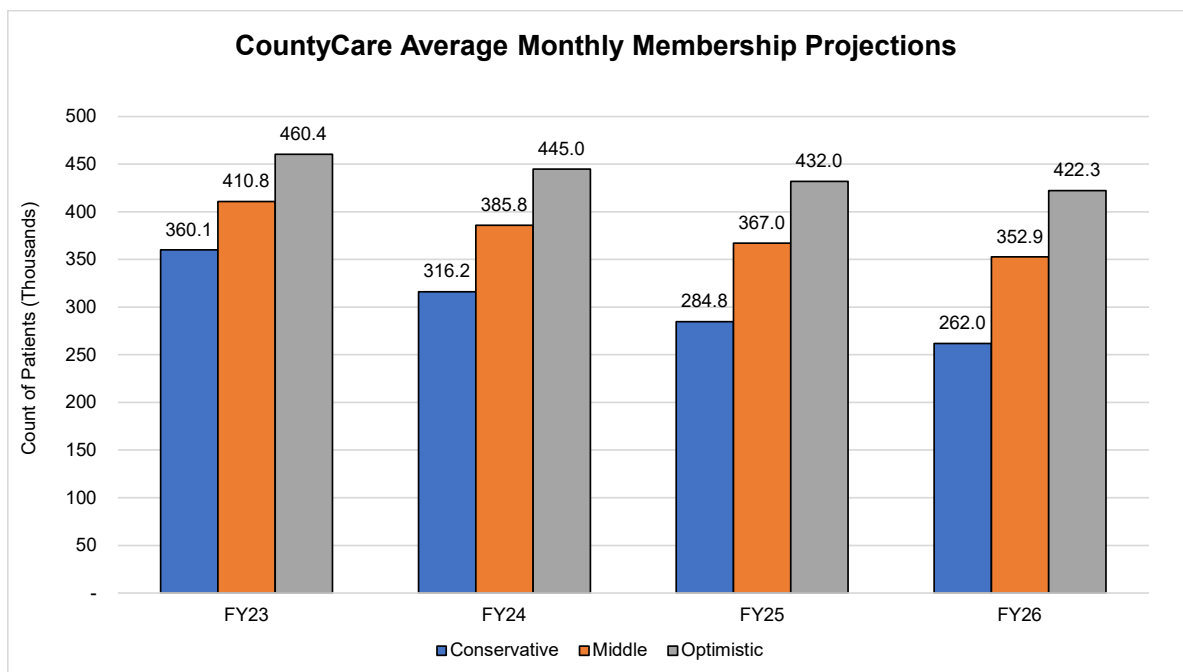
For NPSR and HPS revenues, we further build out the alternative scenario projections below with the relative qualitative and quantitative assumptions.

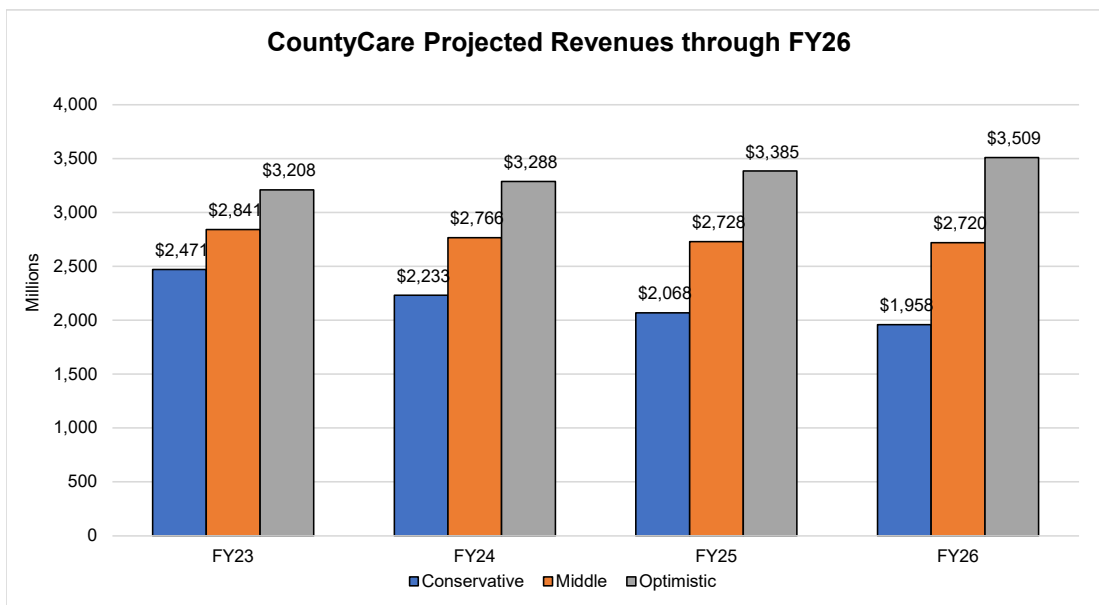
COUNTYCARE MEMBERSHIP SCENARIOS

For our optimistic scenario, CountyCare membership is estimated to be 390,688 average monthly patients with a revenue projection of \$2.61 billion in FY2022. In the outyears we project revenues to increase between FY2023 and FY2026 by \$3.21 billion, \$3.29 billion, \$3.34 billion, and \$3.51 billion, respectively. The average reimbursement rate per member will increase on average 3.9% across populations, which will increase the dollar PMPM rate year-over-year. Furthermore, average monthly membership will also increase by a total of 31,646 average monthly patients from FY2022 through FY2026, which is a positive 2.0% total growth rate by FY2026. This increase assumes that 50% of members from the auto-enrollment pool will be assigned to CountyCare, and that re-determinations are estimated to resume in the first quarter of FY2023.

For our middle-case scenario, CountyCare membership is estimated to be 390,688 average monthly patients with a revenue projection of \$2.61 billion in FY2022. In the outyears we project revenues to decline between FY2023 and FY2026 by \$2.84 billion, \$2.77 billion, \$2.73 billion, and \$2.72 billion, respectively. Average monthly membership will decrease by a total of 37,835 monthly patients from FY2022 through FY2026, which is a negative 2.51% total growth rate by FY2026. This decrease assumes that 35% of members from the auto-enrollment pool will be assigned to CountyCare, and that re-determinations are estimated to be turned back on in the third quarter of FY2022.

In both of the above scenarios we hold our assumptions about the 5% for Intergovernmental Transfers to the State, Directed Payments, as well as 1.5% withholding, constant.





NET PATIENT SERVICE REVENUE PROJECTIONS

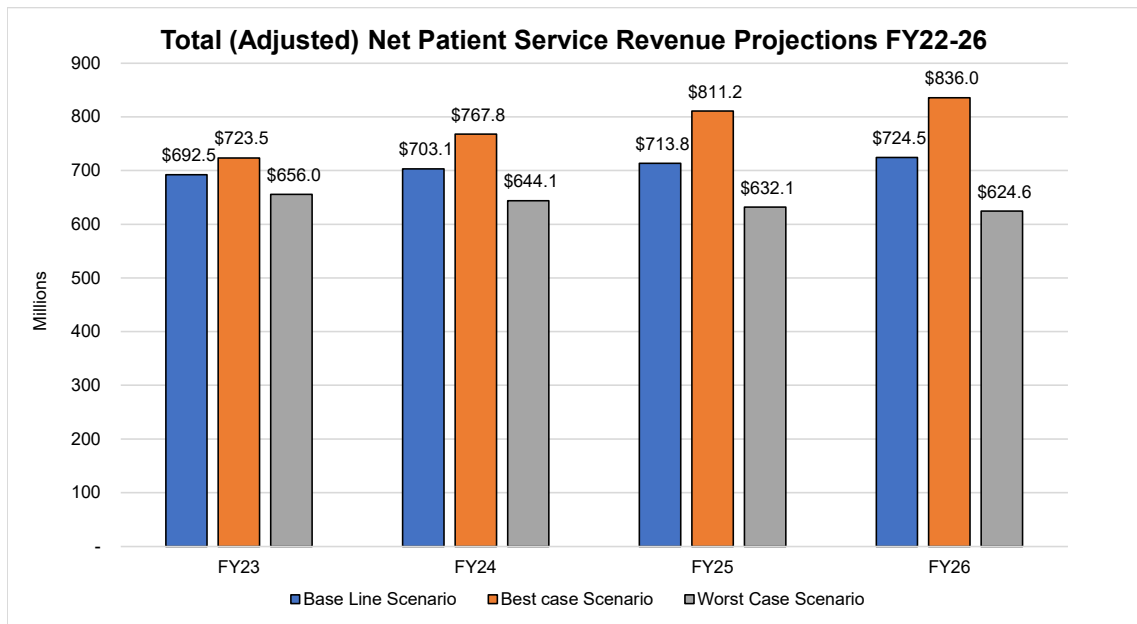
NPSR represents the total revenues that our hospital system receives for services provided. The amount of revenue received is dependent on "Gross Charges", or what the County bills for care provided, and the total amount reimbursed or "the yield". The yield is largely dependent on the two main factors, the payer type, and the corresponding reimbursement rate. For example, an uninsured patient that is identified as self-pay on average reimburses the County at a much lower rate (about 1%) than a patient that is affiliated with a private Managed Care Organization. For the purposes of generating our alternative forecasts we make certain assumptions about the total volume of services provided the average payer mix and the payers average reimbursement rates. When developing the alternative scenarios, we assume the adjustments below will remain consistent across all scenarios and years.

In our base-case scenario, we project net NPSR to be \$672.6 million in FY22. We assume no growth in gross charges and consistency in payer mix, but assume that our reimbursement rate increases 2% for Medicaid and Managed Care year-over-year after FY22. Rates for Medicare and Medicaid are established in part based on CCH cost reports that tend to increase at the rate of inflation. With such assumptions, we calculate a net NPSR and add gross directed payments as well as subtract out Intergovernmental Transfers for directed payments to net a total net NPSR. As a result, net NPSR after these adjustments is \$692.5 million, \$703.1 million, \$713.8 million, and \$724.5 million for FY2023 through FY2026.

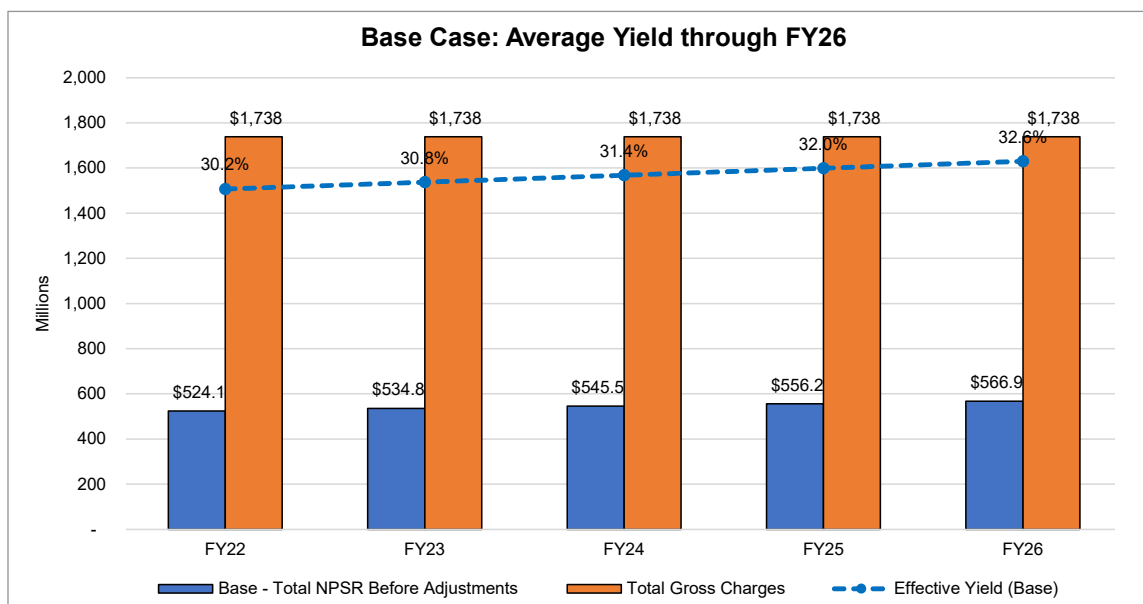
In our best-case scenario, we project net NPSR to be \$672.60 million in FY22. We assume a positive 2% growth in gross charges by payer year-over-year, assuming CCH is able to optimize capacity and increase the number of patients it serves. For payer mix, we assume a positive 1% for Medicaid and CountyCare as well as a negative 2% adjustment for self-pay, assuming the state continues to expand coverage for the undocumented. For the reimbursement rate, we assume a positive rate increase of 3% for Medicaid and Managed Care, at the higher end of inflation, assuming our costs in our annual cost report will drive this higher. As a result, net NPSR, after these adjustments, are \$723.5 million, \$767.8 million, \$811.2 million, and \$836.0 million for FY2023 through FY2026.

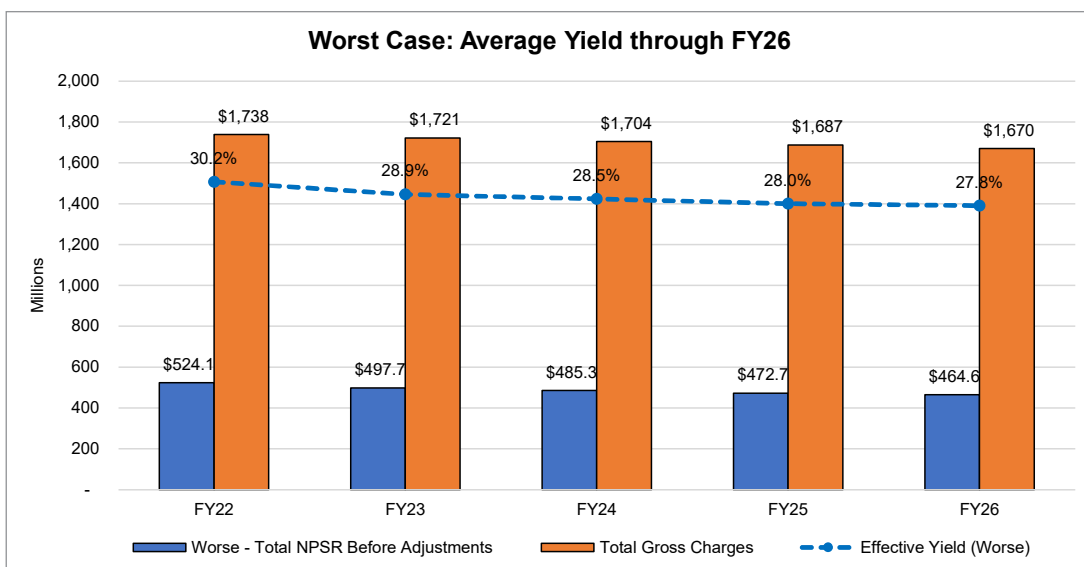
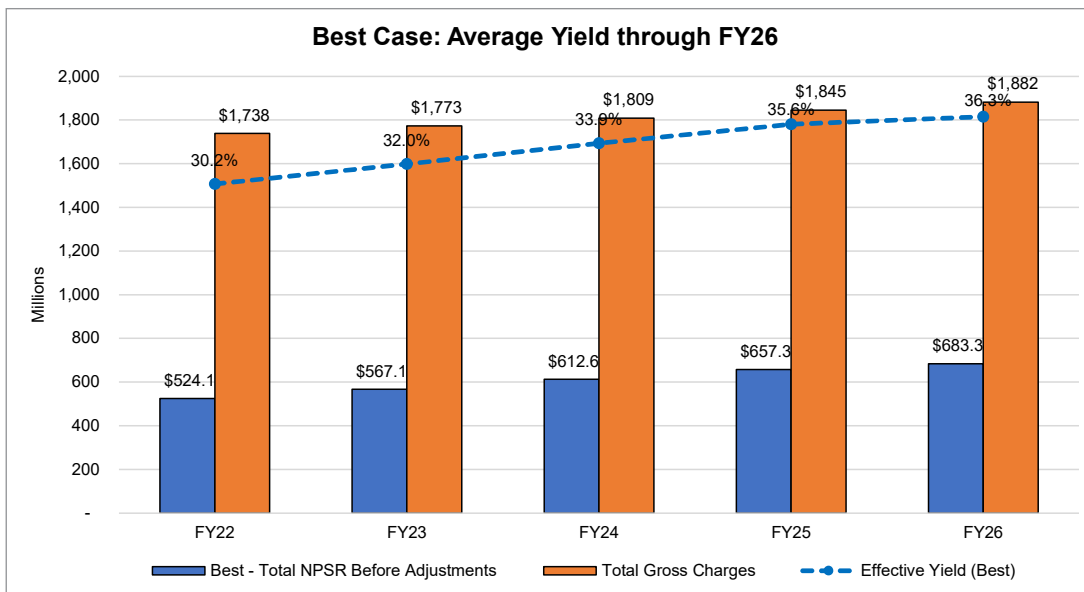
In our worse-case scenario, we project net NPSR to be \$672.60 million in FY22. We assume a 1% decline in gross charges by payer year-over-year, assuming CCH loses volume to other providers. For the payer mix, we assume a negative 1% for

Medicaid and CountyCare as well as a positive 2% adjustment for self-pay, assuming contraction in coverage options. For the reimbursement rate, we assume a slower positive rate increase by 1% for Medicaid and Managed Care, assuming a lower increase in our cost reports. As a result, net NPSR after these adjustments are \$656.0 million, \$644.1 million, \$632.1 million, and \$624.6 million for FY2023 through FY2026.



Next, a major part of the net NPSR calculation is considering yield represented as the total amount reimbursed across the three scenarios with an average 27-36%. This is due to the level of contractual payments from various insurers, inability of "self-pay" patients to pay the full gross charges, and coverage for uninsured, as previously detailed in the net NPSR assumptions. It should be acknowledged that using the yield to derive cash received from gross charges is likely a good approximation but will continue to be trued up in the final year-end financials.





RISKS AND OPPORTUNITIES

COVID-19 FUTURE IMPACTS

If a resurgence of COVID-19 results in mitigation measures being implemented, we would expect minor impacts on General Fund revenues. In December 2020 through February 2021, increased cases lead to lockdowns. In this surge, Sales Tax was marginally impacted, but not nearly to the degree as seen between March and May 2020. This is because consumers have adapted to continue in-person shopping and dining in a safe manner. Businesses were able to continue their operations in a reduced capacity, but did not fully close. Especially with Online Sales Tax, lockdowns may shift shopping from brick and mortar to online, but we are now able to capture that revenue. We expect any future lockdowns to have similar impacts on Sales Tax: minor losses, but not detrimental.

However, some smaller revenues will be much more significantly impacted. Amusement Tax will be close to zero, if in person gatherings are barred. Parking Taxes will decrease if downtown office workers are sent back home. Hotel Taxes will decrease if tourists and business travelers are not able to visit. Partially due to stimulus funding, car sales did not decline during the pandemic as anticipated, and tax revenues from car sales increased. Supply chain shortages impacted the supply of new cars, driving up the prices of both new and used vehicles. As such, New Motor Vehicle Tax, County Use Tax, and Non-Retailer Transaction Use Tax were removed from the list of COVID-19 impacted revenues. Additionally, Clerk of the Circuit Court Fees, Gambling Machine Tax, Alcoholic Beverage Tax, General Sales Tax, and State Income Tax were similarly removed from the list as the actuals did not show significant impacts from Phase 3 or 4 of the Governor's Five Phase Restore Illinois Plan. From actual revenues from the past year, we would expect to lose \$17 million each month we returned to Phase 3, and \$8 million each month we returned to Phase 4.

General Fund COVID-19 Impacted Revenues Average Monthly Losses from Phase 5

	Phase 3	Phase 4
401150-County Sales Tax	9,453,000	1,660,000
401190-Gasoline / Diesel Tax	626,000	215,000
401330-Il Gaming Des Plaines Casino	602,000	16,000
401350-Amusement Tax	2,353,000	2,494,000
401370-Parking Lot and Garage Operation	1,664,000	1,528,000
401490-Firearms Tax	(82,000)	(52,000)
401550-Hotel Accommodations Tax	2,124,000	1,835,000
402950-Sheriff General Fees	371,000	365,000
Total	\$17,111,000	\$8,061,000

In the event of COVID-19 resurgence, the Health Enterprise Fund will also be impacted as well. The provider side will be negatively impacted due to the cancellation of elective procedures. However, HPS revenues may experience positive results if COVID-19 continues to impact Medicaid policy dictated by the State. Since the suspension of re-determinations, the losses in HPS membership have decreased resulting in higher net membership levels. Depending on the severity of the pandemic, this impact could be in the range of \$20M to \$40M in additional expenses and between \$40M and \$70M in lost revenue, or a total impact of \$60M to \$110M. If COVID-19 continues, these re-determinations may remain suspended keeping membership and the average monthly PMPM revenues high.

REVENUE CYCLE IMPROVEMENTS

A consistent element in forecasting CCH revenues is the lag between when revenue is recognized on an accrual basis (as is required by an Enterprise Fund), and when revenue is recognized on a cash basis, as required by the County for reporting. On an accrual basis of accounting, revenues are recognized once the services are provided, while on cash basis revenues are recognized when the cash is received for the service. Within CCH there can be a significant lag between when services are provided to a patient and when the County receives the cash. There is a 4-6 day lag between services being rendered and the account is billed, to ensure all charges are reflected in the patient's account. The collection process typically takes between 60 and 90 days to be completed. Two charges recognized as revenue on the same day on an accrual basis could be received as cash in two different months due to the range of lags, which makes predictions difficult.

CCH is currently improving their revenue cycle process and is monitoring improvements through KPI metrics established by their finance team. CCH is building a comprehensive revenue cycle turnaround plan created following a thorough assessment of operations. This turnaround plan initiative for FY2022 includes the onboarding of three specialized vendors to support end-to-end revenue cycle operations, self-pay collections, and customer service and zero balance account collection. On average, CCH has generated \$4.48 million in gross charges daily. Therefore, for each day that the accounts receivable is reduced the County stands to improve its cash position by approximately \$1.1 million after factoring in the yield and current denial trends.

METHODOLOGY

In projecting each of the revenue sources, economic drivers like inflation, GDP growth, historical trends, operating initiatives, and regulatory factors that may affect collection of those revenues were taken into consideration. This resulted in a variety of revenue specific models, which included linear regressions, CAGRs, and inputs from subject matter experts. Additionally, specific methodologies were developed to consider the potential impacts of COVID-19 with limited data.

Over the past few years, the County has relied upon statistical extrapolation techniques. These methodologies rely upon the assumption that past trends will continue in the future. However, amongst the economic impacts of COVID-19, and corresponding federal response this assumption is no longer true, and these statistical extrapolation techniques are less useful in the current year.

To account for the impacts of COVID-19, new methods have been developed. To be able to utilize statistical extrapolation techniques, data from economically sensitive revenues was interpolated in 2020 to exclude the impacts of COVID-19. Unprecedented federal spending through ARPA, including Recovery Rebates for Individuals and Child Tax Credit Improvements, are expected to boost consumer spending and positively impact economically sensitive revenues. When choosing between multiple forecasts, it is the County's policy to select the most conservative methodology after the elimination of unreasonable forecasts.

This was the County's second complete year of collaboration with the IRFC. This group of experts helped the County evaluate and finalize its revenue forecasting methods. Additionally, the County has strived for increased transparency, and has publicly posted datasets, methodologies, and IRFC meeting records on the IRFC website. More in-depth technical explanations of methodologies are available on the IRFC website (<https://www.cookcountyl.gov/service/independent-revenue-forecasting-commission>).

- (i) Similarly, expenses were analyzed as falling into five primary categories: (i) Expenses that grow at or around the rate of inflation; (ii) Communication and IS Maintenance Costs that are projected to grow in accordance with recent experience; (iii) Internal estimates provided by CountyCare; (iv) Salary and Wages costs that are projected to grow in accordance with the rate negotiated in our Collective Bargaining Agreements (CBA) and (v) Anticipated increases in health benefits that are expected to increase at rates consistent with an analysis provided by the County's actuarial service provider.
- (ii) An estimate provided by the Survey of Professional forecasts of the Consumer Price Index (CPI) was used to develop the County's estimated out-year growth in the following categories: Contractual Services, and Contingencies within the General Fund; Supplies and Materials, Operations and Maintenance, Energy, and Rental and Leasing

categories in both the General Fund and Health Enterprise Fund. These costs are expected to grow at a rate of 2.3% annually. Pension Reimbursements were expected to grow at a rate consistent with the CBAs.

- (iii) Communication and IS Maintenance includes expenses related to the licensing and maintenance of software. Recent reinvestment in Cook County's accounting software and other subscriptions have resulted in higher costs, which experience accelerated cost patterns. This forecasting category is expected to grow annually by 4.0%.
- (iv) The third category is based on Managed Care claims and, more specifically, the anticipated reimbursements to our third-party care providers for services provided to foreign and domestic health care providers. Based on recent experience, HPS projected that Managed Care Claims expenses would increase on a cost per member basis by 2% each year in accordance with the CPI, following our base case projection.
- (v) Salaries and Other Personnel costs include the salaries of regular full-time employees and overtime costs, respectively. These are estimated to increase in accordance with the value of our current CBA's which are still under negotiation.
- (vi) Health benefits in both the General Fund and Health Enterprise Funds were increased at a CAGR of 3.5% in accordance with the average annual change in the Medical Care CPI.

Every forecast includes statistical assumptions and policy decisions, including the level and type of risks to take. These forecasts have generally taken an approach that is both conservative and reasonable.

General Fund - Projected Annual Revenues and Expenses, by Source

	Actuals			Estimate	Pres. Rec.	Forecast			
	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25	FY26
Property Taxes									
400010-Property Taxes	189,647,397	217,678,612	222,664,437	223,393,376	190,155,325	180,549,780	161,140,261	168,909,056	151,201,938
400030-Prior Year Prop. Taxes	(10,643,310)	(5,594,128)	(5,977,524)	97,667	-	-	-	-	-
400040-Tax Increment Financing Taxes	11,952,328	12,813,344	21,756,338	27,750,120	23,525,945	23,525,945	23,525,945	23,525,945	23,525,945
Total Property Taxes	190,956,415	224,897,828	238,443,252	251,241,163	213,681,270	204,075,725	184,666,206	192,435,001	174,727,883
Non Property Taxes									
401130-Non Retailer Trans Use Tax	15,556,348	16,040,447	15,369,163	17,250,000	16,250,000	15,171,000	14,843,000	14,522,000	14,207,000
401150-County Sales Tax	842,649,449	838,744,833	721,645,078	779,501,448	835,372,676	850,727,000	865,506,000	877,154,000	888,213,000
Online County Sales Tax	-	-	-	74,226,000	132,935,000	163,793,000	200,735,000	244,866,000	285,468,000
401170-County Use Tax	84,352,601	85,031,373	79,265,705	90,000,000	82,000,000	84,666,000	87,418,000	90,260,000	93,194,000
401190-Gasoline / Diesel Tax	96,551,203	94,964,538	82,585,421	85,246,918	92,250,000	91,698,000	91,150,000	90,605,000	90,063,000
401210-Alcoholic Beverage Tax	37,166,885	39,273,162	35,995,394	37,744,597	37,300,000	38,195,000	38,883,000	39,583,000	40,295,000
401230-New Motor Vehicle Tax	3,090,792	3,096,318	2,667,508	2,800,001	2,750,000	2,754,000	2,758,000	2,762,000	2,765,000
401250-Wheel Tax	5,817,845	4,047,908	3,486,612	3,986,634	4,500,000	4,500,000	4,500,000	4,500,000	4,500,000
401310-Off Track Betting Comm.	1,195,145	1,207,769	652,079	1,133,507	960,000	888,000	821,000	760,000	703,000
401330-I Gaming Des Plaines Casino	8,842,807	8,755,263	6,090,033	7,422,543	11,000,000	11,511,000	11,973,000	12,450,000	12,945,000
401350-Amusement Tax	38,655,563	38,690,207	12,515,261	15,750,000	36,250,000	37,935,000	39,457,000	41,027,000	42,659,000
401370-Parking Lot and Garage Operation	50,482,956	50,497,189	30,295,769	32,500,000	38,000,000	47,208,000	48,040,000	48,872,000	49,705,000
401390-State Income Tax	12,891,089	14,462,251	15,584,248	17,354,757	17,000,000	17,306,000	17,617,508	17,934,623	18,257,446
401430-Cigarette Tax	114,763,926	104,556,813	150,830,641	92,500,000	90,000,000	85,500,000	79,470,000	73,875,000	68,684,000
401450-Other Tobacco Products	7,592,618	8,599,501	6,751,229	7,107,545	6,300,000	6,431,000	6,328,000	6,224,000	6,121,000
401470-General Sales Tax	3,055,217	3,232,576	2,772,289	3,415,838	3,560,270	3,625,709	3,688,695	3,738,338	3,785,470
401490-Firearms Tax	1,465,676	1,227,123	1,844,154	1,642,603	1,650,000	1,650,000	1,650,000	1,650,000	1,650,000
401510-Non-Titled Use Tax	(20,115)	-	-	-	-	-	-	-	-
401530-Gambling Machine Tax	2,206,826	2,639,200	2,705,700	2,300,000	3,500,000	3,560,000	3,870,000	4,179,000	4,489,000
401550-Hotel Accommodations Tax	36,149,730	35,556,064	12,183,588	14,500,000	21,500,000	35,556,000	36,882,000	38,257,000	39,684,000
401565-Sweetened Beverage Tax	11,392,446	355,272	25,229	210,252	-	-	-	-	-
401570-Video Gaming	-	256,668	390,695	570,000	750,000	750,000	750,000	750,000	750,000
401580 - Cannabis Tax	-	-	1,139,258	11,249,171	16,750,000	21,610,000	24,020,000	27,400,000	31,320,000
401590 - Sports Wagering Tax	-	-	91,750	5,333,033	5,000,000	5,000,000	5,000,000	5,000,000	5,000,000
Total Non-Property Taxes	1,373,659,007	1,351,234,473	1,184,886,803	1,303,744,847	1,455,577,946	1,530,034,709	1,585,360,203	1,646,368,961	1,704,457,916
Fees									
402548-Clerk of the Circuit Court Fees	70,431,178	74,623,675	68,179,064	65,325,308	71,425,000	73,139,000	74,456,000	75,796,000	77,160,000
402010-Fees and Licenses	-	-	305,000	290,667	350,000	350,000	350,000	350,000	350,000
402100-County Treasurer	44,111,087	62,501,160	41,828,919	39,917,525	35,000,000	35,761,000	36,478,000	37,196,000	37,929,000
402150-County Clerk	9,564,013	10,444,567	7,139,377	76,267,320	58,526,464	54,948,000	57,768,000	60,733,000	63,850,000
402200-County Recorder and Registrar	38,701,251	44,503,918	49,370,348	-	-	-	-	-	-
402250-Recorder Audit Revenues	(80)	-	-	-	-	-	-	-	-
402300-Building and Zoning	3,013,645	3,510,272	3,829,012	3,898,329	3,620,100	3,707,000	3,774,000	3,842,000	3,911,000
402350-Environmental Control	5,187,639	4,955,057	4,265,891	5,628,658	4,795,000	4,637,000	4,484,000	4,336,000	4,193,000
402400-Highway Dept Permit Fees	1,408,273	1,645,184	1,732,838	1,872,637	1,545,000	1,545,000	1,545,000	1,545,000	1,545,000
402450-Liquor Licenses	317,406	331,777	306,111	393,004	425,000	425,000	425,000	425,000	425,000
402500-County Assessor	60,157	37,145	7,648	2,532	50	-	-	-	-
402950-Sheriff General Fees	19,326,140	18,111,478	10,964,096	9,925,744	10,886,839	15,366,000	15,366,000	15,366,000	15,366,000
403060-State's Attorney	1,409,538	1,144,378	413,458	-	-	-	-	-	-
403100-Supportive Services	18,710	18,018	2,500	-	-	-	-	-	-
403120-Public Administrator	1,286,260	1,450,676	2,082,909	1,196,954	1,400,000	1,400,000	1,400,000	1,400,000	1,400,000
403150-Public Guardian	3,931,962	4,222,332	1,748,763	2,290,250	2,796,000	2,914,000	2,888,000	2,861,000	2,834,000
403170-Court Service Fee	8,084,672	4,816,689	-	-	-	-	-	-	-
403210-Medical Examiner	1,804,448	3,177,743	3,145,922	3,795,302	3,430,100	3,430,000	3,430,000	3,430,000	3,430,000
403240-Chief Judge Circuit Court	10,742	736,117	-	-	-	-	-	-	-
403280-Contract Compliance M/WBE Cert	32,250	36,250	40,000	44,285	42,000	47,000	48,000	49,000	49,000
403300-Assessor Tax Fraud	-	-	-	-	-	-	-	-	-
Fees	208,699,292	236,266,434	195,361,855	210,848,515	194,241,553	197,669,000	202,412,000	207,329,000	212,442,000
Governments									
404010-Federal Government	-	3,463,822	-	-	-	-	-	-	-
404040-State of Illinois	328,038	-	-	-	-	-	-	-	-
404060-Other Governments	1,523,333	1,890,985	1,863,725	1,887,130	1,877,130	1,877,130	1,877,130	1,877,130	1,877,130
Total Governments	1,851,372	5,354,807	1,863,725	1,887,130	1,877,130	1,877,130	1,877,130	1,877,130	1,877,130
Investment Income									
405010-Investment Income	5,441,311	5,969,130	1,604,635	676,754	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
Total Investment Income	5,441,311	5,969,130	1,604,635	676,754	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
Reimbursements from Other Governments									
406008-Indirect Cost	11,653,622	16,094,599	12,847,560	12,536,527	14,944,879	15,243,777	15,548,652	15,859,625	16,176,818
406010-State of Illinois	41,218,992	48,392,305	54,650,993	63,393,235	54,342,800	55,429,656	56,538,249	57,669,014	58,822,394
408000-Charges To Other Funds	-	-	-	-	-	-	-	-	-
Governments	52,872,613	64,486,904	67,498,554	75,929,762	69,287,679	70,673,433	72,086,901	73,528,639	74,999,212
Miscellaneous Revenues									
407010-Miscellaneous Revenue	22,029,677	25,304,008	34,064,972	14,883,611	32,998,907	33,791,000	34,399,000	35,018,000	35,649,000
407080-Other	7,708,769	6,707,944	5,616,194	36,662,809	12,415,000	12,713,000	12,942,000	13,175,000	13,412,000
Total Miscellaneous Revenues	29,738,446	32,011,951	39,681,166	51,546,420	45,413,907	46,504,000	47,341,000	48,193,000	49,061,000
Other Revenue Sources									
411495-Other Financing Sources	-	-	-	78,214,718	-	-	-	-	-
Total Investment Income	-	-	-	78,214,718	-	-	-	-	-
Total Revenue	1,863,418,455	1,920,221,528	1,729,339,989	1,974,089,310	1,981,079,485	2,051,833,996	2,094,743,440	2,170,731,731	2,218,565,142

Description	Actuals			Estimate	Pres. Rec.	Forecast				
	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25	FY26	
Salaries	937,574,801	915,155,736	757,269,381	872,046,841	975,647,771	1,000,039,000	1,020,040,000	1,045,541,000	1,071,679,000	
Other Personnel	89,454,428	97,557,848	121,749,001	104,367,958	142,756,640	146,326,000	149,252,000	152,983,000	156,808,000	
Health Benefits	193,488,109	206,310,369	174,178,365	216,805,794	221,481,376	229,287,000	237,367,000	245,732,000	254,392,000	
Contractual Services	61,062,899	59,551,023	64,166,673	81,390,129	90,280,946	92,357,000	94,482,000	96,655,000	98,878,000	
Comm & IS Maintenance	48,580,248	49,225,054	54,234,976	55,305,207	80,164,933	83,372,000	86,706,000	90,175,000	93,782,000	
Supplies and Materials	9,434,285	10,515,854	10,444,604	10,955,603	15,115,840	15,464,000	15,819,000	16,183,000	16,555,000	
Energy	13,948,908	13,270,837	12,787,863	19,367,537	18,323,640	18,745,000	19,176,000	19,617,000	20,068,000	
Operations And Maintenance	29,697,624	33,681,929	33,690,235	35,341,324	40,143,368	41,067,000	42,011,000	42,977,000	43,966,000	
Rental And Leasing	4,801,924	2,436,115	2,425,975	3,607,681	3,225,535	3,300,000	3,376,000	3,453,000	3,533,000	
Operating Capital	745,218	5,376,659	6,458,623	2,927,817	2,276,327	2,329,000	2,382,000	2,437,000	2,493,000	
Contingencies	32,387,303	44,334,869	69,269,590	59,916,477	49,663,090	50,805,000	51,974,000	53,169,000	54,392,000	
Pension Reimbursements	353,436,000	350,296,720	306,214,508	342,000,000	342,000,000	350,550,000	359,314,000	368,297,000	377,504,000	
Total Expenses	1,774,611,746	1,787,713,013	1,612,889,793	1,804,032,368	1,981,079,485	2,033,641,000	2,081,899,000	2,137,219,000	2,194,050,000	
Total Revenue	1,863,418,455	1,920,221,528	1,729,339,989	1,974,089,310	1,981,079,485	2,051,833,996	2,094,743,440	2,170,731,731	2,218,565,142	
Total Expenses	1,774,611,746	1,787,713,013	1,612,889,793	1,804,032,368	1,981,079,485	2,033,641,000	2,081,899,000	2,137,219,000	2,194,050,000	
Surplus/(Deficit)	88,806,709	132,508,515	116,450,196	170,056,941	(0)	18,192,996	12,844,440	33,512,731	24,515,142	

Health Funds - Projected Annual Revenues and Expenses, by Source

Description	Actuals			Estimate	Pres. Rec.	Forecast				
	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25	FY26	
CountyCare Medicaid	1,332,240,000	1,783,524,000	2,019,894,000	2,575,258,202	2,612,449,700	2,471,148,176	2,232,618,191	2,068,430,386	1,957,754,624	
CountyCare Medicare	-	-	-	1,420,388	21,261,280	43,451,308	69,824,126	97,227,448	126,166,143	
CountyCare Private Payors	-	-	1,916,000	-	-	-	-	-	-	
CCH Medicare	97,653,000	133,960,000	159,752,000	180,836,376	189,186,442	191,019,263	190,099,238	189,214,565	188,363,243	
CCH Medicaid	227,512,000	269,589,000	473,091,000	384,507,124	407,659,433	425,144,944	437,024,306	448,857,809	460,648,045	
CCH Private Payors	106,679,000	70,438,000	41,615,000	73,073,855	75,749,532	76,294,373	76,020,878	75,757,892	75,504,820	
CCH GME	-	109,502,000	74,558,000	73,660,707	73,660,709	72,924,102	72,194,861	71,472,912	70,758,183	
CCH BIPA	136,044,000	133,306,000	211,538,000	131,300,000	143,100,000	131,300,000	131,300,000	131,300,000	131,300,000	
CCH DSH	161,357,000	184,827,000	186,748,000	177,190,608	179,060,608	170,107,578	166,705,426	163,371,318	160,103,891	
CCH Other Revenue	18,825,809	15,939,194	10,914,618	22,266,573	18,693,154	18,693,154	18,693,154	18,693,154	18,693,154	
CCH Misc	-	-	-	-	30,000,000	-	-	-	-	
CCH Investment Income	126,229	394,997	441,866	6,495	-	-	-	-	-	
CCH Federal Government	-	-	-	-	-	-	-	-	-	
CCH Property Tax	87,863,879	72,704,917	72,704,917	122,704,920	137,704,917	147,704,917	157,704,917	167,704,917	177,704,917	
CCH Cigarette Tax	3,331,185	-	-	-	-	-	-	-	-	
CCH Sweetened Beverage Tax	12,753,670	4,318,754	-	-	-	-	-	-	-	
Total Revenue	2,184,385,772	2,778,503,862	3,253,173,401	3,742,225,247	3,888,525,775	3,747,787,813	3,582,185,097	3,432,030,399	3,366,997,021	
Account	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25	FY26	
Salaries	536,386,179	549,731,714	553,694,675	543,756,500	639,031,081	655,006,858	668,106,995	684,809,670	701,929,912	
Other Personnel	79,417,513	80,535,441	74,624,676	82,865,047	107,489,315	110,176,548	112,380,079	115,189,581	118,069,320	
Health Benefits	83,169,808	88,608,117	92,511,870	104,146,144	92,622,154	95,886,289	99,265,456	102,763,710	106,385,247	
Contractual Services	174,215,472	169,364,259	192,418,359	234,539,167	251,608,053	257,395,038	263,315,124	269,371,372	275,566,914	
Comm & IS Maintenance	70,201,626	87,380,637	71,791,735	89,978,966	93,499,050	97,239,012	101,128,572	105,173,715	109,380,664	
Supplies and Materials	145,810,091	149,776,248	138,569,985	134,844,187	150,954,413	154,426,365	157,978,171	161,611,669	165,328,737	
Energy	10,008,917	10,093,616	10,027,268	12,350,060	10,488,762	10,730,004	10,976,794	11,229,260	11,487,533	
Operations And Maintenance	13,943,963	12,360,009	11,707,760	10,763,470	10,657,360	10,902,479	11,153,236	11,409,761	11,672,185	
Rental And Leasing	16,535,385	33,765,140	34,089,139	34,815,704	33,760,298	34,536,785	35,331,131	36,143,747	36,975,053	
Operating Capital	1,753,054	(14,495)	587,281	540,454	258,572	264,519	270,603	276,827	283,194	
Contingencies	23,988,642	31,652,167	(3,493,470)	24,695,521	7,719,520	7,897,069	8,078,702	8,264,512	8,454,595	
Managed Care Claims	1,453,649,637	1,801,119,421	1,992,543,902	2,438,378,618	2,490,437,197	2,349,787,924	2,114,990,413	1,953,336,080	1,843,886,681	
Total Expenses	2,609,080,287	3,014,372,275	3,169,073,179	3,711,673,837	3,888,525,775	3,784,248,890	3,582,975,276	3,459,579,903	3,389,420,036	
Net Results	(424,694,515)	(235,868,413)	84,100,222	30,551,410	0	(36,461,076)	(30,790,180)	(27,549,504)	(22,423,015)	

General and Health Funds Total Surplus (Deficit)

	Actuals			Estimate	Pres. Rec.	Forecast				
	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25	FY26	
Total Revenue	4,047,804,227	4,698,725,390	4,982,513,390	5,716,314,557	5,869,605,260	5,799,621,809	5,646,928,537	5,602,762,130	5,585,562,163	
Total Expenses	4,383,692,034	4,802,085,288	4,781,962,972	5,515,706,205	5,869,605,260	5,817,889,890	5,664,874,276	5,596,798,903	5,583,470,036	
Surplus/(Deficit)	(335,887,806)	(103,359,898)	200,550,419	200,608,351	(0)	(18,268,080)	(17,945,739)	5,963,227	2,092,126	





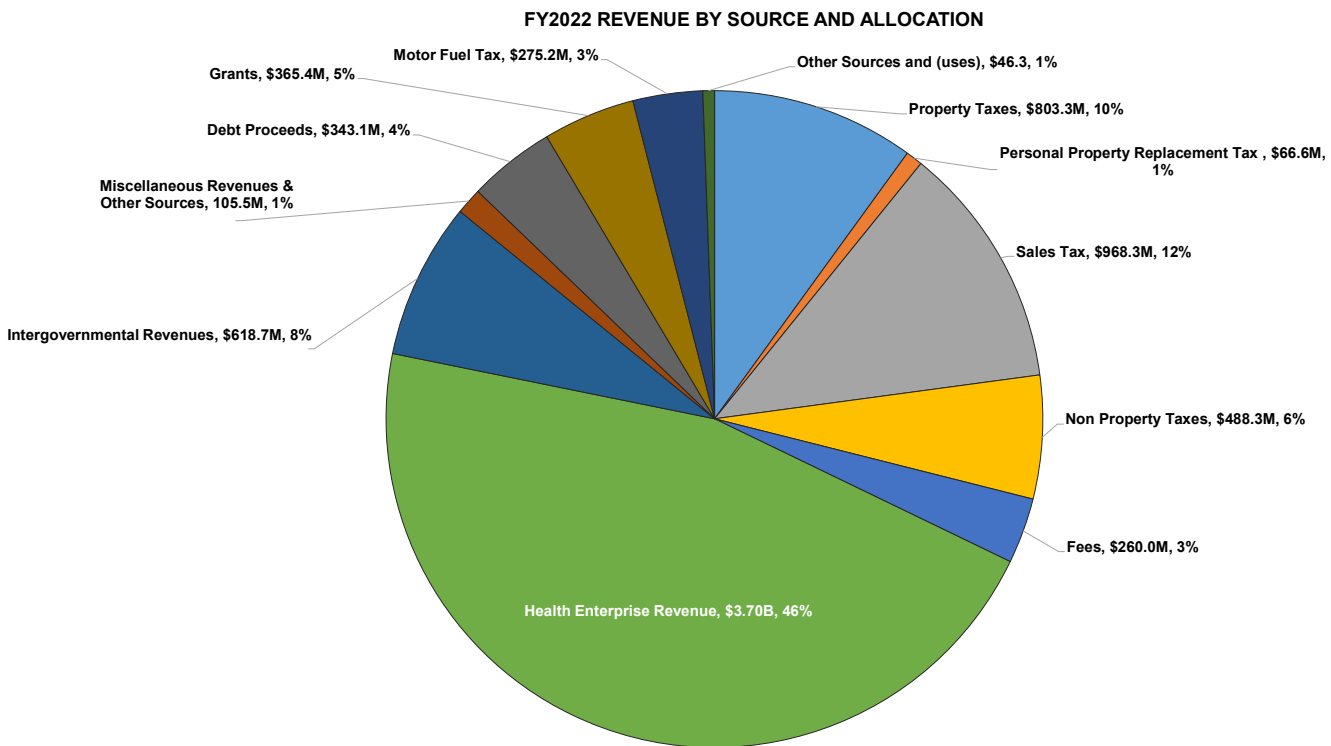
REVENUE ESTIMATE

The total funding for Cook County in FY2022 is estimated at \$8.04 billion compared to FY2021 total funding of \$6.94 billion. The increase of \$1.12 billion is a change of 15.9%. This figure includes a \$501.1 million increase in the Health Enterprise Fund, driven primarily by an \$413.3 million increase in CountyCare revenue. The CountyCare revenue increase is due to increases in membership and in Directed Payments, offset by the ramp up of the Medicare product. CountyCare membership is projected to grow to an average of 390,689 for FY2022. Directed Payments revenue, which replaced Access Payments revenue, is estimated to be \$207 million in FY2021. The remaining FY2022 revenue increase in the Health Enterprise Fund is attributed to the expansion of Medicaid eligibility, improved CountyCare utilization of CCH services, enhanced DSH payments, increased tax allocation and the County contribution to help establish an Incurred But Not Recorded (IBNR) reserve for CountyCare. The 4.5% increase in the General Fund is driven by a \$138.1 million increase in sales tax revenue year-over-year due to strong online sales, which will offset decreases anticipated in other non-property tax revenue depressed by the lingering impacts of the COVID-19 pandemic. The FY2022 budget also includes \$500.2 million in anticipated revenue from the second half of the County's allocation from the U.S. Department of Treasury's American Rescue Plan Act (ARPA) which will be used to mitigate and counteract the impacts of the COVID-19 virus on our local economy.

Funding of \$8.04 billion in FY2022 is appropriated into five Major Governmental Funds at \$2.78 billion, three Non-Major Governmental Funds at \$1.37 billion and one Proprietary Fund at \$3.89 billion. The General Fund and Health Enterprise Fund are the two main operating funds, accounting for 73.0% of the total appropriation. The Capital Projects Fund is \$343.1 million or 4.3%, while the remaining \$1.83 billion or 22.8% is appropriated to the County Employees' and Officers' Annuity and Benefits Fund, Debt Service Fund, Special Purpose Funds, Grant Funds, and the Election Fund.

TOTAL FUNDING SOURCES AND ALLOCATIONS

The County uses a fund accounting system to present the financial position and the results of operation for each fund. It is also designed to provide budgetary control over the revenues and expenditures of each fund. Separate funds are maintained for the purpose of segregating various types of governmental activities. Each fund is an independent fiscal and accounting entity made up of a self-balancing set of accounts containing all transactions affecting that particular fund.



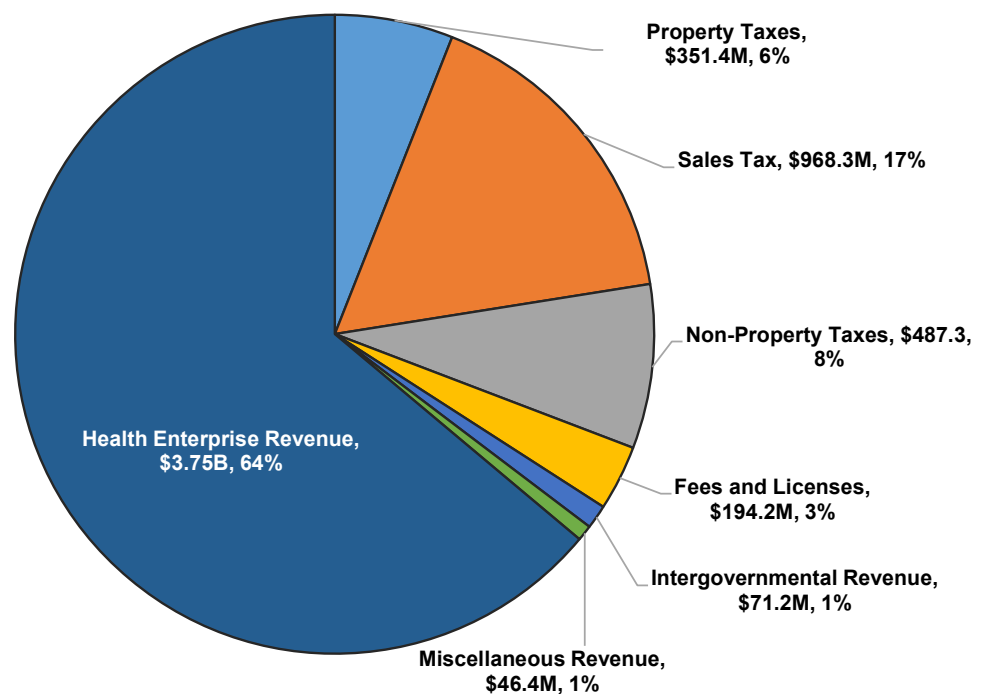
FISCAL YEAR 2022 FUNDING SOURCES AND ALLOCATIONS									
Funding Sources	Major Governmental Funds				Non-Major Governmental Funds			Proprietary Fund	Total
	General Fund	Annuity & Benefits Fund	Capital Projects Fund	Debt Service Fund	Special Purpose Fund	Grant Funds	Election Fund	Health Enterprise Fund	
Property Taxes	\$213.7	\$135.5		\$256.0			\$60.4	\$137.7	\$803.3
Personal Property Replacement Tax		\$66.6							\$66.6
Sales Tax	\$968.3								\$968.3
Non Property Taxes	\$487.3				\$1.0				\$488.3
Fees	\$194.2				\$65.8				\$260.0
Health Enterprise Revenue								\$3,702.1	\$3,702.1
Intergovernmental Revenues	\$71.2				\$547.6				\$618.7
Miscellaneous Revenues & Other Sources	\$46.4				\$10.5			\$48.7	\$105.6
Debt Proceeds			\$343.1						\$343.1
Grants						\$365.4			\$365.4
Motor Fuel Tax					\$275.2				\$275.2
Other Sources and (uses)					\$46.3				\$46.3
Total	\$1,981.1	\$202.2	\$343.1	\$256.0	\$946.3	\$365.4	\$60.4	\$3,888.5	\$8,042.9

GENERAL AND HEALTH ENTERPRISE FUNDS

The County's FY2022 General Fund and Health Enterprise Fund revenue is estimated to be \$5.87 billion, approximately \$585.9 million, or 11.1% above the FY2021 budgeted revenue of \$5.28 billion. Revenues are estimated for budgetary purposes through analysis of historical, demographic, micro-economic, macro-economic and regulatory trends. For major tax-based revenues, economic forecasting models are applied to account for the impact of the national and local economy.

The total budgeted revenue for FY2021 was \$1.90 billion for the General Fund. The FY2022 revenue is estimated at \$1.98 billion, representing a 4.5%, or \$84.8 million increase. This increase is largely attributed to continued recovery of our economic region after the lifting of COVID-19 restrictions.

FY2022 REVENUE BY SOURCE



GENERAL AND HEALTH ENTERPRISE FUND 5 YEAR SUMMARY					
Revenue by Source	Actuals	Actuals	Actuals	Projection	Recommended
	FY2018	FY2019	FY2020	FY2021	FY2022
Property Taxes	\$197,076,662	\$230,491,956	\$327,181,262	\$369,646,583	\$351,386,187
Sales Tax	\$842,649,449	\$838,744,833	\$721,645,078	\$829,340,000	\$968,307,676
Non-Property Taxes	\$512,746,047	\$512,204,354	\$469,284,485	\$447,607,338	\$487,270,270
Fees and Licenses	\$212,248,025	\$236,300,947	\$195,361,856	\$199,594,527	\$194,241,553
Intergovernmental Revenue	\$54,723,985	\$73,911,695	\$69,362,278	\$71,501,162	\$71,164,809
Miscellaneous Revenue	\$36,610,549	\$41,926,636	\$41,462,264	\$138,139,179	\$46,413,907
Health Enterprise Revenue	\$2,547,264,390	\$2,452,832,646	\$3,229,516,620	\$3,597,247,260	\$3,750,820,858
Total	\$4,403,319,107	\$4,386,413,066	\$5,053,813,843	\$5,653,076,049	\$5,869,605,260

The **Corporate Fund** is one of the general operating funds of the County. This fund includes the majority of the property tax-related functions of County government on behalf of underlying jurisdictions, as well as general administrative functions of the County. It funds such agencies as the County Assessor, County Treasurer, County Clerk, Board of Review, and the various Offices under the President, including the supplemental pension appropriation of \$345 million. The Corporate Fund derives most of its revenue from departmental fees and the County Sales Tax.

The **Public Safety Fund** is comprised of the County's criminal justice system and certain departments responsible for ensuring certain aspects of public safety: jails, courts, and related programs. Agencies in this fund include the Sheriff's Office, State's Attorney's Office, Public Defender's Office, Office of the Chief Judge, the Juvenile Temporary Detention Center, and the Department of Emergency Management & Regional Security. The revenue supporting this fund is mostly derived from the property tax levy, departmental fees, and non-property taxes such as the County Sales Tax, Alcoholic Beverage Tax and Amusement Tax.

The **Health Enterprise Fund** encompasses the County's public health care system. Contained within this fund are the Department of Public Health, Stroger Hospital, Provident Hospital, Cermak Health Services, the Ambulatory/Community Health Network Clinics and Health Plan Services, which includes CountyCare. The Health Enterprise Fund receives the majority of its revenue from per-member-per-month Medicaid Managed Care revenue, patient fees (Medicaid, Medicare, other third party and private payers), Disproportionate Share Hospital payments (DSH), payments from the Benefits Improvement and Protection Act (BIPA), and tax revenues in the form of an annual tax allocation for operations from the property tax levy (additional local tax payer funds are also used for debt service on bonded debt for health system facilities and health system employee pension costs that are not accounted for in the Health Enterprise Fund).

REVENUE FROM PROPERTY TAX

The County's total property tax levy is made up of two basic components: 1) the base property tax levy and 2) estimated revenue from expiring incentives, expired Tax Increment Financing (TIF) districts, and new property construction. As TIF districts and incentives expire, the County recognizes additional property tax revenue without increasing property taxes on Cook County taxpayers on a real (net of inflation) or nominal basis, absent any offsetting reduction in property removed from the tax roll. Similarly, the addition of new property through construction and economic activity allows the County to generate additional revenue without increasing property taxes for existing taxpayers in the same manner.

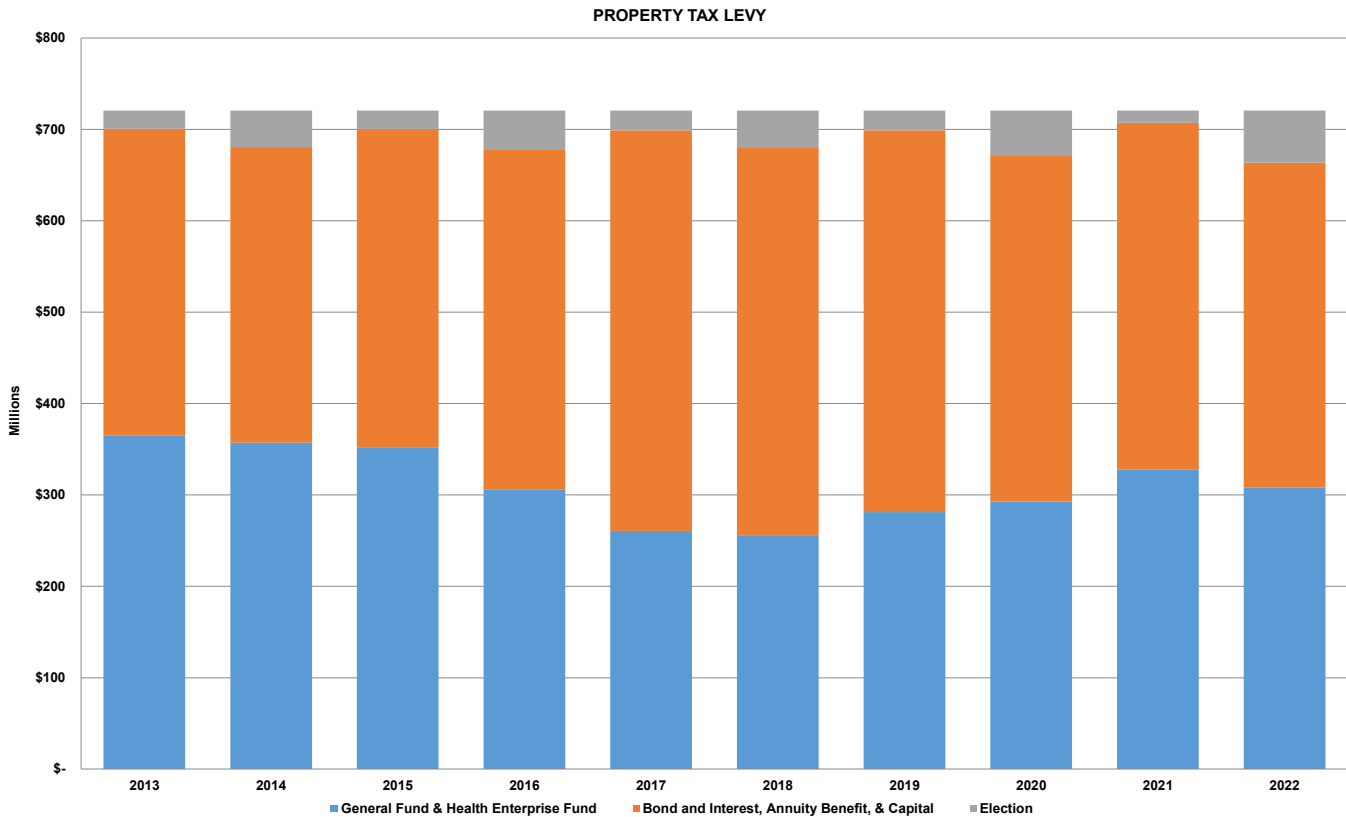
The County's 2022 base property tax levy continues to be \$720.4 million. This base property tax levy established by the County Board of Commissioners has not been adjusted to account for inflation since 1996. This amount is levied by adjustments to the property tax rate in order to offset increases or decreases to the assessed valuations in Cook County. As a result of the flat base levy, the Cook County portion of property tax bills has actually declined on a real basis, net of inflation annually since 1996 and is projected to continue to do so in the 2022 tax year.

In addition to the base property tax, the levy includes an estimate of \$63.7 million in property taxes that will be captured from new property, expiring TIF districts and expiring incentives from previous years; and \$76 million estimated for the coming 2022 levy. The new property calculation reflects the figures published by the Cook County Clerk for the 2020 tax year, which are the most recent available, published in June of 2021. The County is a Home Rule unit of government and is not bound by these estimates but uses this estimate process to calculate the approximate property tax revenues to be generated in Tax Year 2022.

There is also an offset of 3% for loss in collections for the operating funds (Public Safety, Health, Elections, and Capital Projects) for an estimated net total property tax amount of \$779.8 million available for appropriations. The County Clerk is authorized to account for loss in collections as necessary and is consistent with State law to ensure adequate resources are collected to cover obligations in the Debt Service and Annuity and Benefit Funds.

In FY2022, the County's property tax levy revenue available for General Fund and Health Enterprise Fund operations is \$327.9 million, compared with \$346.1 million in FY2021. The \$18.3 million decrease is primarily driven by a \$46.4 million increase in the FY2022 Election Fund allocation given that FY2022 is a Gubernatorial Primary and General Election year. Partially offsetting the increased Election Fund allocation are decreases in the debt service payment allocation by \$6.0 million and the pension contribution allocation by \$15.5 million.

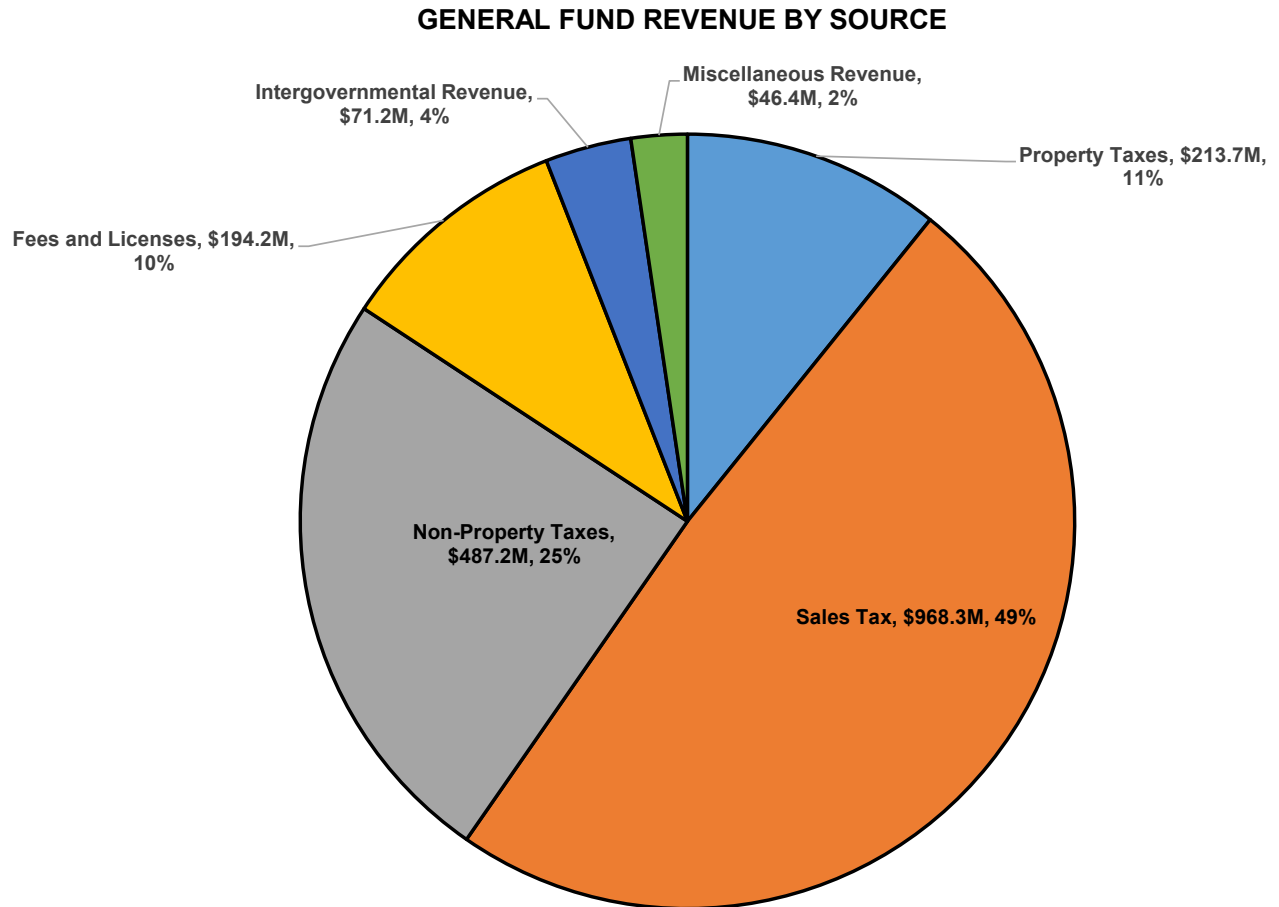
Budgeted Property Tax revenues also reflect an estimate of declared TIF surplus remittance of the County's proportionate share of expiring TIF districts across the County. Budgeted TIF surplus revenues were \$23.5 million in FY2021. The FY2022 estimate remains \$23.5 million, the same as the previous year.



	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022
Corporate	\$7,876,457	\$12,146,790	\$11,638,727	\$7,825,316	\$17,329,992	\$0	\$0	\$0	\$0	\$0
Public Safety	274,129,354	305,385,960	190,000,000	178,718,789	157,093,889	185,054,963	210,782,483	213,541,666	211,091,433	178,638,609
Health Enterprise Fund	82,656,642	39,725,778	150,000,000	119,753,400	86,177,964	70,944,320	70,401,602	79,316,419	116,566,591	129,364,849
Subtotal General Fund and Health Enterprise Fund	\$364,662,453	\$357,258,528	\$351,638,727	\$306,297,505	\$260,601,845	\$255,999,283	\$281,184,085	\$292,858,085	\$327,658,024	\$308,003,458
Bond and Interest Fund	186,227,827	185,502,992	218,605,568	239,536,046	263,661,333	264,908,070	243,601,273	241,250,719	240,757,638	232,588,230
Employee Annuity & Benefit Fund	150,002,488	137,898,511	130,275,771	132,519,601	154,387,057	158,685,772	154,676,182	136,747,518	138,768,231	123,139,104
Capital Projects					20,251,882	0	19,366,394	0	0	0
Subtotal B&I, Annuity & Benefit, and Capital	\$336,230,315	\$323,401,503	\$348,881,339	\$372,055,647	\$438,300,272	\$423,593,842	\$417,643,849	\$377,998,237	\$379,525,869	\$355,727,334
Election Fund	19,590,774	39,823,511	19,963,476	42,130,390	21,581,425	40,890,417	21,655,608	49,627,220	13,299,649	56,752,750
Subtotal Election Fund	\$19,590,774	\$39,823,511	\$19,963,476	\$42,130,390	\$21,581,425	\$40,890,417	\$21,655,608	\$49,627,220	\$13,299,649	\$56,752,750
Base Tax Levy	\$720,483,542	\$720,483,542	\$720,483,542	\$720,483,542	\$720,483,542	\$720,483,542	\$720,483,542	\$720,483,542	\$720,483,542	\$720,483,542
Expiring TIF Incentives	1,613,406	1,908,472	9,166,938	15,640,899	17,022,794	17,582,624	18,007,684	20,151,719	22,606,044	24,438,364
New Property	74,228	275,504	518,931	695,668	982,238	1,289,277	1,642,998	2,351,346	3,027,196	3,611,956
Subtotal Estimated Value of Expiring TIF/Incentives & New Property	\$4,476,118	\$7,308,653	\$21,074,866	\$31,473,787	\$36,813,880	\$41,499,497	\$47,433,564	\$54,959,279	\$63,730,709	\$71,348,064
Gross Tax Levy	\$724,959,660	\$727,792,195	\$741,558,408	\$751,957,329	\$757,297,422	\$761,983,039	\$767,917,106	\$775,442,821	\$784,214,251	\$791,831,606

FY 2022 Property Tax Levy							
	Base Tax Levy	Estimated Value of Expiring TIF/Incentive & New Property Previous Years	Estimated Value of Expiring TIF/Incentive, New Property Current Year	Gross Tax Levy	Appropriation Allowance for Uncollected Taxes	Net Tax Levy For Appropriation	
Public Safety Fund	\$ 178,638,609	\$ 15,540,361	\$ 1,857,447	\$ 196,036,417	\$ (5,881,092)	\$ 190,155,325	
Sub Total General Fund	\$ 178,638,609	\$ 15,540,361	\$ 1,857,447	\$ 196,036,417	\$ (5,881,092)	\$ 190,155,325	
Health Enterprise Fund	\$ 129,364,849	\$ 11,253,874	\$ 1,345,109	\$ 141,963,832	\$ (4,258,915)	\$ 137,704,917	
Election Fund	\$ 56,752,750	\$ 4,937,108	\$ 590,103	\$ 62,279,962	\$ (1,868,399)	\$ 60,411,563	
Capital Projects	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Bond and Interest Fund	\$ 232,588,230	\$ 20,922,418	\$ 2,500,733	\$ 256,011,381	\$ -	\$ 256,011,381	
Employee Annuity & Benefit Fund	\$ 123,139,104	\$ 11,076,948	\$ 1,323,962	\$ 135,540,014	\$ -	\$ 135,540,014	
Total All Funds	\$ 720,483,542	\$ 63,730,709	\$ 7,617,355	\$ 791,831,606	\$ (12,008,406)	\$ 779,823,200	

GENERAL FUND – REVENUE BY SOURCE



NON-PROPERTY TAXES

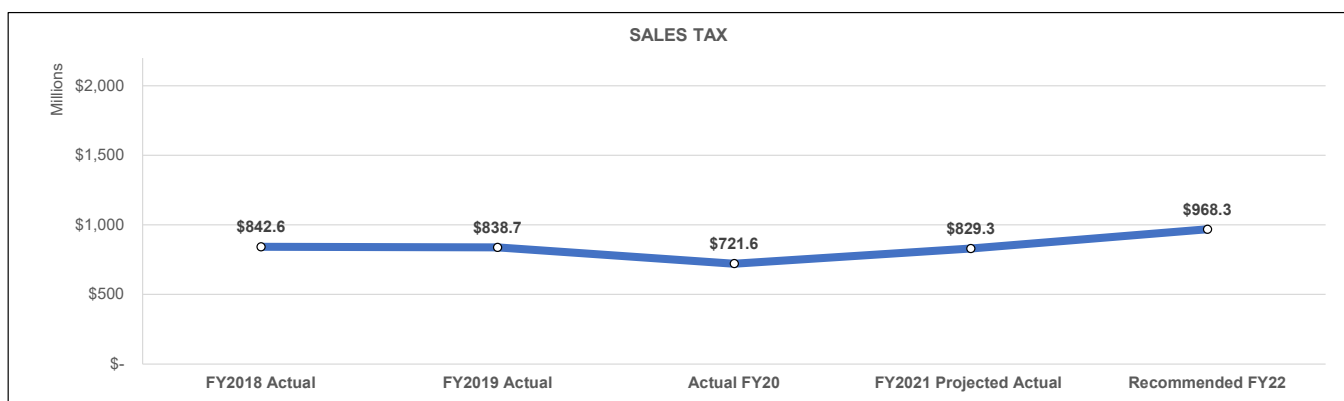
The County is projecting to receive \$1.28 billion in non-property taxes by FY2021 year-end. The estimated revenue for non-property taxes in FY2022 is \$1.46 billion. This is \$172.9 million more than the FY2021 appropriation of \$1.28 billion. The implementation of social distancing measures, travel restrictions and shelter-in-place restrictions played a major contributing factor in the County's loss of non-property tax revenues.

Non-property Taxes are for the most part taxes imposed by the County under its Home Rule authority granted by the 1970 Illinois Constitution. Under the State Constitution, the County's taxing authority is limited only by a prohibition against an income-based tax and a tax upon occupations. All of the Non-property Taxes are administered and collected by the Cook County Department of Revenue, except Off Track Betting Commission, Illinois Gaming – Casino, General Sales Tax, Non-Retailer Vehicle Transaction Tax, Sports Wagering Tax, Cannabis Tax, and the State Income Tax, which are collected by the State on the County's behalf. All Non-property Taxes are deposited into the General Fund.

SALES TAX

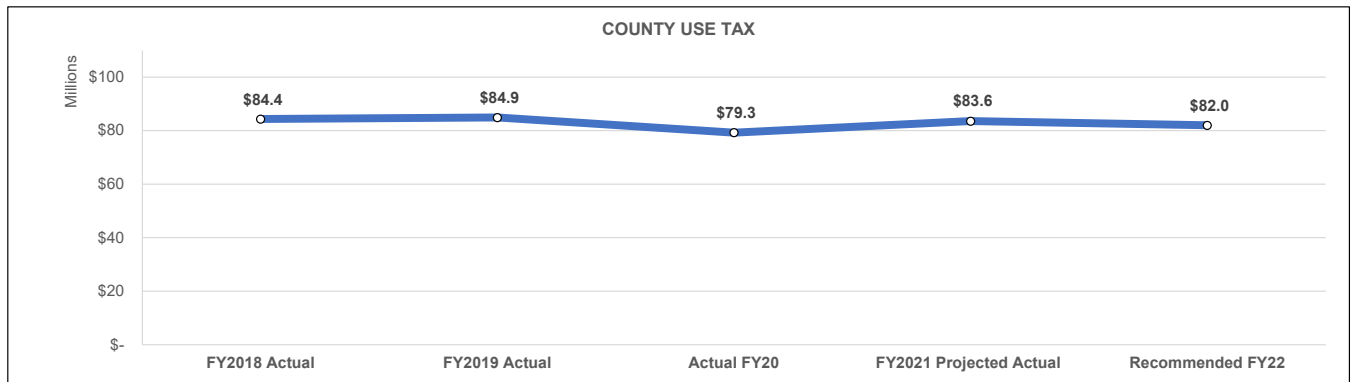
The Cook County Sales Tax was established on September 1, 1992 and was imposed on general merchandise at a rate of 0.75%. The tax is Countywide, including both incorporated and unincorporated areas and has been adjusted over time by the County Board. As of January 1, 2016, the effective Sales Tax rate in Cook County increased to 1.75%. The State collects the Sales Tax on behalf of Cook County, then remits the tax receipts to the County. Effective with the State's FY2019 budget, 1.5% of sales taxes collected on behalf of local units of governments by the State will be transferred to the State's Tax Compliance and Administrative Fund. This is essentially a service fee imposed by the State on local governments for the collection and remittance of Sales Tax revenue owed to local governments. Beginning on January 1, 2021, retailers wererequired to start collecting both state and local taxes based on the address of delivery for online sales.

The FY2022 Cook County gross Sales Tax estimate is \$968.3 million and is distributed between the Public Safety Fund and Corporate Fund, with \$345.0 million dedicated to a supplemental appropriation for an additional payment to the Pension Fund. Projected Sales Tax revenues in FY2021 are expected to be \$829.3 million.



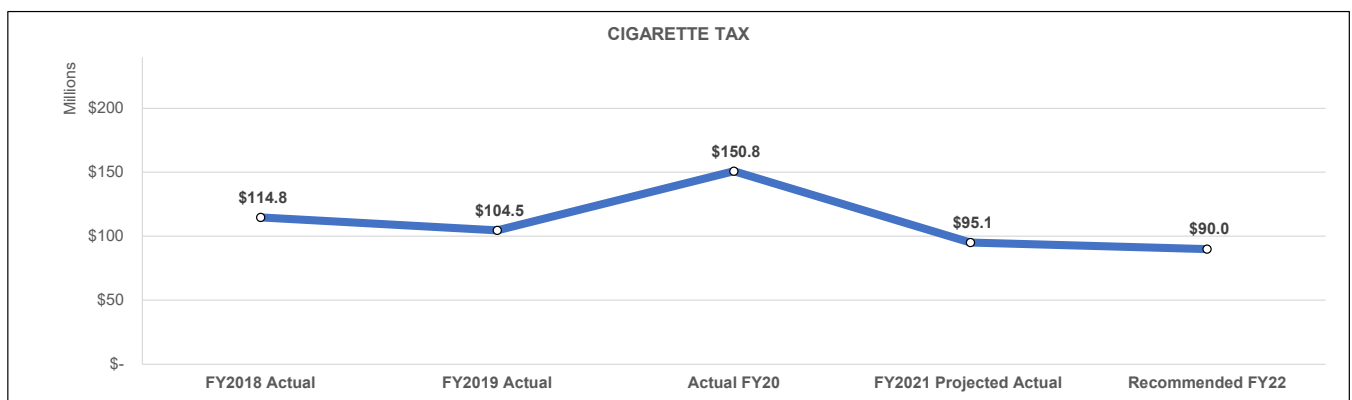
COOK COUNTY USE TAX

Beginning on December 1, 1995, the County imposed and began collecting the Cook County Use Tax. This tax applies to tangible personal property (e.g., cars, motorcycles & boats) titled or registered with a State agency, within the corporate limits of Cook County. The tax rate is 1%. The FY2021 Cook County Use Tax year-end projection is \$83.6 million, which is \$13.5 million higher than the FY2021 budget. This increase is due to strong vehicle sales in FY2021. The County is estimated to collect \$82.0 million in County Use Tax revenue in FY2022, which is \$1.6 million below the FY2021 year-end revenue projection.



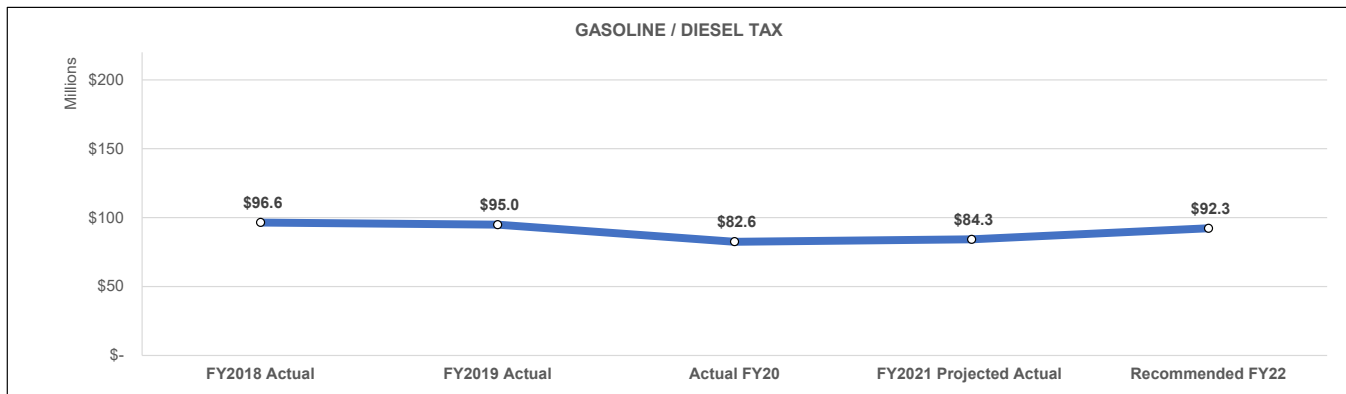
CIGARETTE TAX

Prior to 1997, the Cigarette Tax was imposed at a rate of 10 cents per packet of 20 cigarettes. Beginning in FY1997, the Cigarette Tax began a series of increases, including the last increase in FY2013, which increased the tax from \$2 to \$3 per pack. The County is estimated to collect \$90.0 million in Cigarette Tax revenue for the Public Safety Fund in FY2022, compared to a year-end projection of \$95.1 million in FY2021. Cigarette Tax has an adopted revenue of \$96.5 million in FY2021. This slight decline in revenue can be attributed to a reduction in consumption due to price sensitivity to higher tax rates, the State of Illinois raising the age for the legal purchase of tobacco to 21, the impact of smoking cessation programs, and the increased usage of alternative e-cigarettes.



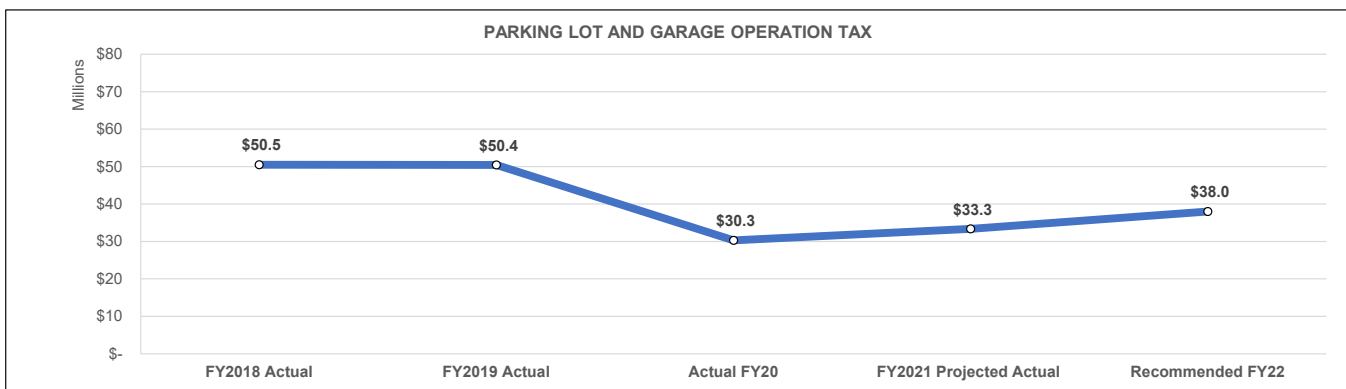
GAS TAX

The Gas Tax is imposed on the retail sale of gasoline and diesel within Cook County. Since FY1997, the tax rate of 6 cents per gallon has also been imposed on propane, jet fuel, diesel fuel, and kerosene. The receipts generated from this tax are deposited entirely in the Public Safety Fund. The FY2021 year-end projected revenue of \$84.3 million is less than the \$92.3 million in revenue estimated for FY2022. The decrease in Gas Tax revenue in FY2021 is attributed to the decrease in motor vehicle usage during the first half of the year due to COVID-19 restrictions on travel and transportation.



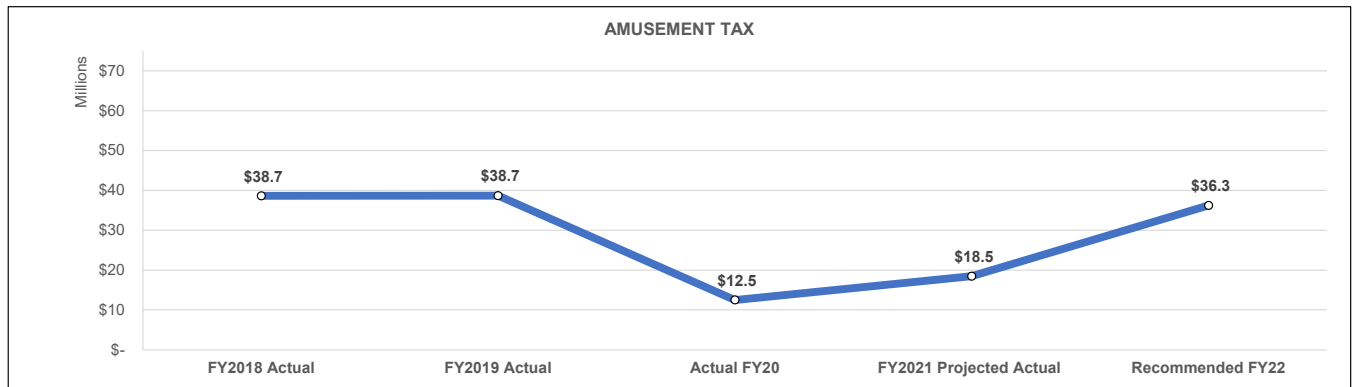
PARKING LOT AND GARAGE OPERATIONS TAX

The Parking Lot and Garage Operations Tax (Parking Tax) is imposed upon the use and privilege of parking a motor vehicle in or upon any parking lot or garage in the County. Effective September 1, 2013, the Cook County Board of Commissioners approved a change to the structure of the Parking Tax. The structure imposes a rate of 6% of the charge or fee paid for parking for a 24-hour period or less and 9% of the charge or fee paid for parking for a weekly or monthly period. All tax receipts are deposited in the Public Safety Fund. The Parking Tax is estimated to bring in \$38.0 million in revenue for FY2022. This amount reflects an increase from the projected FY2021 year-end revenue for this tax of \$33.3 million. The revenue reduction in FY2021 was due to the impact of the COVID-19 pandemic on gathering sizes, and travel (including for work as remote work continued).



AMUSEMENT TAX

The Amusement Tax is imposed upon the patrons of amusement within the County of Cook, such as sporting events, concerts, and theaters. The tax rate is 3.0% of the gross receipts from admission fees or other charges for larger venues; with lower tax rates applicable to live performances at smaller venues. All tax receipts are deposited in the Public Safety Fund. The Amusement Tax is estimated to bring in \$36.3 million in revenue for FY2022, which is above the projected \$18.5 million in FY2021. The decline of revenue in FY2021 is the result of limitations on gatherings and social distance guidelines imposed by the State of Illinois in order to mitigate the impacts of the COVID-19 pandemic.



ALCOHOLIC BEVERAGE TAX

The Alcoholic Beverage Tax is imposed on the retail sale of all alcoholic beverages in Cook County. The ordinance was enacted in 1975, and last amended in 2012. Wines containing 14% or less alcohol by volume are taxed at the rate of 24 cents per gallon, while those containing more than 14% are taxed at the rate of 45 cents per gallon. Alcohol and spirits are taxed at a rate of \$2.50 per gallon and beer is taxed at a rate of 9 cents per gallon. Once collected, all receipts are distributed to the Public Safety Fund. Cook County is projected to collect Alcoholic Beverage Tax revenue of \$37.9 million in FY2021 and \$37.3 million in FY2022. Despite projected declines in consumption due to social gathering restrictions imposed by the State of Illinois as a result of the COVID-19 pandemic, revenues remain steady year-over-year.

NEW MOTOR VEHICLE TAX

This tax is imposed on the retail sale of new motor vehicles in Cook County at a rate of \$7.50 for 2-wheel motor vehicles, \$11.25 for 3-wheel motor vehicles, \$15.00 for 4-wheel motor vehicles, and \$22.50 for trucks, truck tractors, trailers, semi-trailers, or pole trailers. All of the tax receipts are deposited in the Public Safety Fund. The New Motor Vehicle Tax is estimated to bring in \$2.8 million in revenue for FY2022, which is slightly below the FY2021 year-end projected revenue of \$2.9 million. The FY2022 revenue projection is above the FY2021 adopted revenue of \$2.3 million. The increase in automobile purchases can be attributed to high consumer demand.

NON-RETAILER TRANSACTION USE TAX

The non-retailer transactions tax is a use tax for non-retailer transfers of motor vehicles in Cook County. The tax is applied to the transfer or purchase of a motor vehicle that is titled or registered from a non-retailer located in Cook County with an agency of the State of Illinois. The FY2022 revenue for this tax is projected to be \$16.3 million, compared to projected FY2021 year-end revenue of \$15.7 million. Though revenues that the State collects on behalf of the County at registration are stable, revenue was favorably impacted by stronger than anticipated vehicle sales. The FY2021 adopted budget was \$15.3 million or a year-over-year variance of \$1.0 million. All of the tax receipts are deposited in the Public Safety Fund.

GAMBLING MACHINE TAX

In FY2013, Cook County instituted a tax on electronic gambling machines. The tax rate is \$1,000 per year per electronic gambling device, such as a slot machine, and \$200 per year per video gaming terminal, such as a video poker machine. The Gambling Machine Tax is projected to generate \$3.6 million by the end of FY 2021 and for FY2022 revenue is estimated to remain steady at \$3.5 million.

VIDEO GAMING

In FY2018, the Cook County Board voted to allow video gaming in unincorporated areas of the County. At that time, the Board also passed an Ordinance to regulate video gaming. As per Ordinance, a license fee of \$1,000 was instituted for video gaming terminals along with an annual application fee for gaming establishments. Additionally, the County will receive the municipal share of the Net Terminal Income as per Illinois Gaming regulations. Video Gaming is estimated to generate \$0.49 million by the end of FY2021 and increase to \$0.75 million in FY2022.

FIREARM AND FIREARM AMMUNITION TAX

In FY2013, Cook County established a tax on firearms sold in Cook County. The tax of \$25 per firearm is levied per new firearm sold and collected by the seller. In FY2016, Cook County established a tax on ammunition at a rate of \$0.05 per cartridge of centerfire ammunition and \$0.01 per cartridge of rim fire ammunition. The revenue generated by the Firearm and Firearm Ammunition Tax is deposited into the Public Safety Fund to help alleviate the cost of gun violence. Estimated revenue for FY2022 is \$1.7 million, which is slightly above the \$1.6 million projected to be collected by the end of FY2021.

WHEEL TAX

The Wheel Tax is an annual license fee authorizing the use of any motor vehicle within the unincorporated area of Cook County. Depending on the motor vehicle's class, weight, and number of axles, annual tax rates vary based on the vehicle and trailer type. All tax receipts are deposited in the Public Safety Fund. The Wheel Tax is estimated to bring in \$4.5 million in revenue for FY2022, compared to projected FY2021 year-end revenue of \$4.9 million. This slight decrease is due to the impact of tax exemptions provided to vehicle owners over the age of 65.

OTHER TOBACCO AND CONSUMABLE PRODUCTS TAX

In FY2012, the Home Rule Tax Ordinance was amended to close a loophole in the taxing of other tobacco products. In FY2021 the County is expected to collect approximately \$71 million from taxing tobacco products other than cigarettes, including liquid nicotine as well as taxing "roll your own" tobacco on a per ounce basis. The FY2022 revenue estimate is \$6.3 million, which is \$0.3 million less than the FY2021 adopted revenue of \$6.6 million. The decrease in revenue is based on the City of Chicago having raised the age for the legal purchase of tobacco to 21, as well as an overall decrease in tobacco usage. All of

the receipts from this tax are deposited in the Public Safety Fund.

HOTEL ACCOMMODATIONS TAX

On May 1, 2016, Cook County established a Hotel Accommodations Tax at a rate of 1% of the gross rental or leasing charge. In FY2021 the County is projecting to collect \$15.5 million in the Hotel Accommodations Tax, which is \$4.0 million below the adopted revenue of \$19.5 million. The decrease in revenue is largely due to the impact of extended COVID-19 restrictions on travel and tourism to our region earlier in the year and a slower than anticipated recovery for the Hospitality industry. The FY2022 revenue projection is \$21.5 million. The revenue generated will be deposited in the Public Safety Fund.

STATE INCOME TAX, GENERAL SALES TAX, ILLINOIS GAMING, AND OFF-TRACK BETTING COMMISSION

The remaining Non-property Taxes are generated beyond the authority of Cook County but are still remitted to the County. Some taxes and fees are imposed by other governmental units, i.e., the State, and a portion of those tax receipts are given to the County. All revenue received from the State Income Tax, General Sales Tax (retailer's occupation tax), Illinois Gaming – casino, and Off-Track Betting Commissions, are deposited in the Public Safety Fund.

SPORTS-WAGERING TAX

In June of 2019, a bill that broadly expanded gambling was signed into State law. This gaming provision allows for in-person and online sports betting at Illinois casinos, racetracks, and sports venues. In FY2021, the Sports-Wagering Tax is projected to collect \$4.7 million in revenue. This is above the \$3.6 million adopted for FY2021. In FY2022 the Sports-Wagering Tax revenue projection is \$5.0 million. The increase in revenue can be attributed to anticipated growth in the sports wagering market as more sports books come online.

CANNABIS TAX

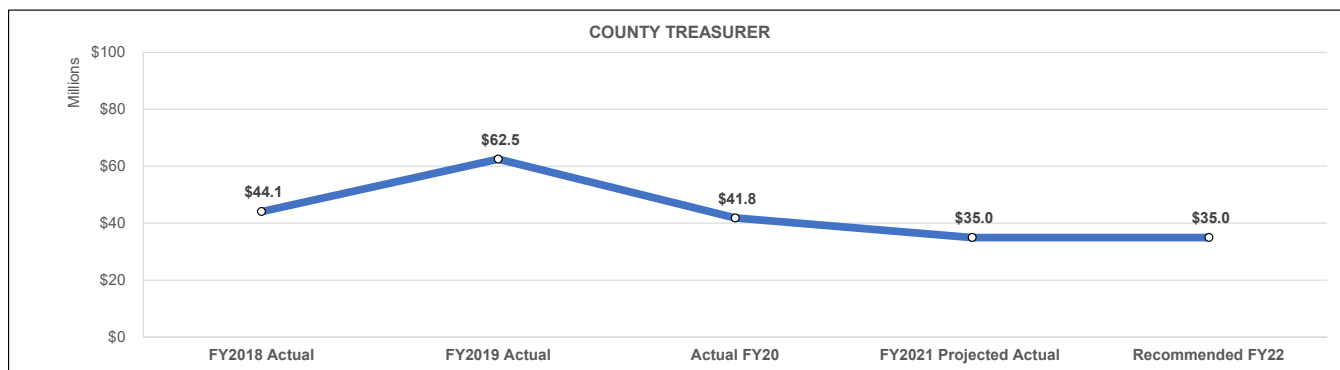
Beginning on January 1, 2020, the State of Illinois introduced the Cannabis Regulation and Tax Act, which controlled legalization of Cannabis among adult users. The Cannabis Retailers' Occupation Act, which allows County and municipal governments to tax the sales of cannabis, went into effect July 1, 2020. In FY2021, the Cannabis Tax is projected to collect \$11.1 million in revenue. This is below the \$13.9 million adopted for FY2021. This decline can be attributed to a slower than anticipated roll out of retail licenses. The FY2022 revenue projection from the sale of cannabis is \$16.8 million.

FEES AND LICENSES

The County imposes various General Fund fees for certain services that it performs. The fees charged by various County departments include fees for vital records, real estate transactions, court case filings, and delinquent taxes. The General Fund fees are distributed into the Corporate Fund and Public Safety Fund. Traditionally many of these fees are set by State statute or local ordinance. The County is estimated to receive \$199.6 million by the end of FY2021. For FY2022, total General Fund fees are estimated to be a \$194.2 million, which is \$14.0 million above the FY2021 adopted revenue of \$180.2 million. This projected increase in revenue from licenses and fees can be attributed to the easing of COVID-19 restrictions on the local economy. The following estimates were prepared by the respective elected officials and department directors.

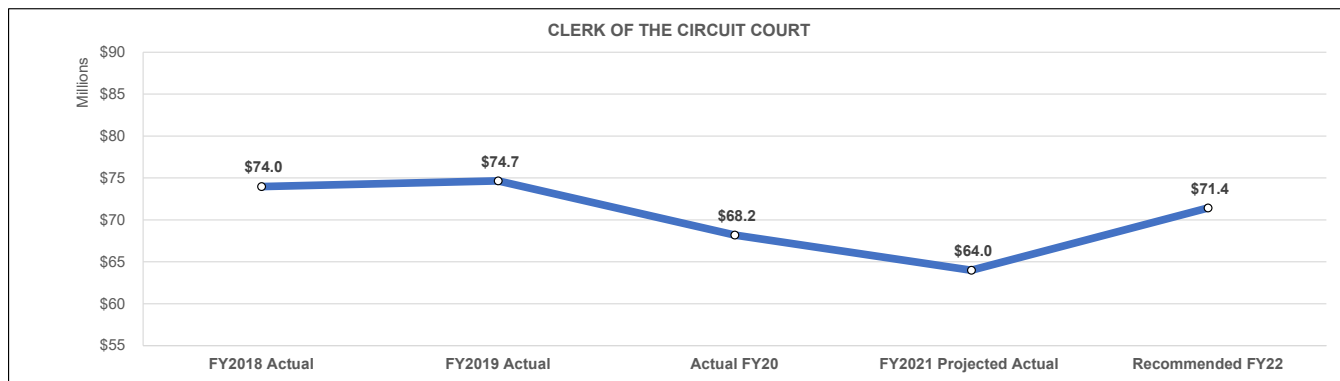
COUNTY TREASURER

The Treasurer's source of revenue primarily consists of penalties on delinquent taxes. The estimated revenue for FY2022 is \$35.0 million, which remains consistent with budgeted revenue in FY2021 of \$35.0 million. Uncertainties remain related to how COVID-19 will affect future delinquent property tax collections.



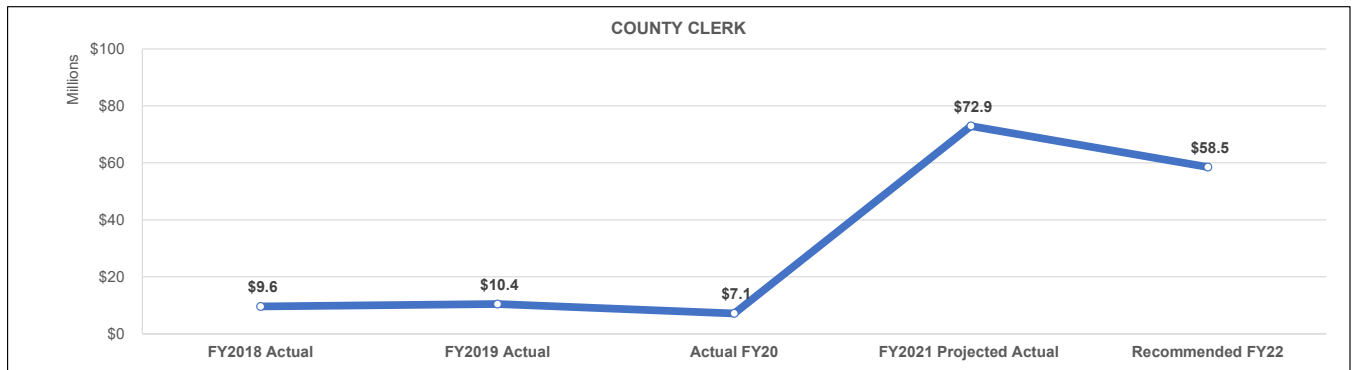
CLERK OF THE CIRCUIT COURT

The Clerk of the Circuit Court collects revenue from a variety of fees and fines related to court case filings to cover costs in administering judicial facilities and satellite offices. The Court Clerk's projected year-end revenue for FY2021 is \$64.0 million, with \$71.4 million projected to be collected in FY2022 driven by increased court activities due to courts re-opening.



COUNTY CLERK

The County Clerk collects revenue for sold and forfeited real estate taxes as well as a fee for each property index number sold at tax sale. In addition, the Clerk collects miscellaneous vital records fees. Beginning in FY2021, the County Clerk's Office assumed the duties of the Recorder of Deeds and began collecting revenue from the recording and collection of transfer stamps for real estate transactions and other miscellaneous recordings including judgements and liens. The adopted revenue for FY2021 was \$47.9 million. The Clerk is projecting to receive year-end revenue of \$72.9 million caused by a strong real estate market and increased real estate transactions. FY2022 revenue is projected to be \$58.5 million.



SHERIFF

The Sheriff derives revenue from vehicle code violation tickets, alarm permits in unincorporated Cook County, and fees collected by the Sheriff's Municipal division for summons and evictions. On July 1, 2019 the Criminal and Traffic Assessment Act (CTAA) was created to reduce the burden of fines and fees on residents who cannot afford to pay them. It also streamlined the way fees are redistributed back to the County and associated agencies. The adopted revenue for FY2021 was \$15.8 million. However, the Sheriff is projecting to collect \$9.3 million in fees by the end of FY2021. This decrease in revenue can be attributed to a reduction in ticket citations due to stay-at-home orders, as well as a moratorium on evictions that was in place for much of FY2021 as a result of the COVID-19 pandemic. FY2022 revenue is projected to be \$10.9 million.

PUBLIC GUARDIAN

The Public Guardian's Office charges legal and other fees for the representation of disabled adult wards and for the maintenance of their estates in the Probate Division, and for minors in the Domestic Relations Division. The FY2021 year-end revenue estimate of \$2.1 million is slightly above the budgeted revenue in FY2021 of \$2.0 million. As the pace of Probate hearings returns to normalcy, collections should continue to rise. The office projects collections of \$2.8 million in FY2022.

BUILDING AND ZONING

The Department of Building and Zoning collects revenue through inspections and construction permitting for structures within unincorporated Cook County. In addition, the Department collects fees for violations, business occupancy certificates, contractor registrations, and zoning amendments. Building and Zoning is projected to receive \$3.7 million by the end of FY2021, which is slightly above the FY2021 adopted amount of \$3.6 million. The department projects FY2022 revenue to remain consistent with the FY2021 adopted budget at \$3.6 million.

PUBLIC ADMINISTRATOR

The Public Administrator derives revenue from administrative fees collected for the administration of estates for people who perish in Cook County without a will or where there is no person with the right or desire to administer the estate. The projected year-end revenues for FY2021 are \$1.4 million, which is in line with the FY2021 appropriated budget. The Public Administrator is projecting to again collect \$1.4 million in fees for FY2022.

TRANSPORTATION AND HIGHWAYS

The Department of Transportation and Highways collects fees from construction and hauling permits. The projected year-end revenue for FY2021 is \$1.6million and is estimated to be \$1.5 million in FY2022.

MEDICAL EXAMINER

The Medical Examiner collects fees related to the provision of services, such as cremation permit fees. The projected revenues for FY2021 are \$3.9 million and are estimated to decrease slightly to \$3.4 million in FY2022.

ENVIRONMENTAL CONTROL

The Department of Environment and Sustainability issues fees for permits such as asbestos abatement, solid waste facilities, and hazardous chemical storage. The year-end revenues for the department's fees in FY2021 are projected to be \$4.7 million, with the FY2022 revenues projected to increase slightly to \$4.8 million.

OTHER FEES (CONTRACT COMPLIANCE, LIQUOR LICENSES, COUNTY ASSESSOR)

There are other various fees collected under Fees and Licenses such as the certification and registration of MBE and WBE Vendors in Contract Compliance; fees related to the issuance of liquor licenses; and fees on FOIA requests from the County Assessor.

INTERGOVERNMENTAL REVENUE

Revenue from intergovernmental sources is granted by other governmental units such as the State of Illinois and the Cook County Forest Preserve District. The Cook County Forest Preserve District is estimated to reimburse Cook County \$1.9 million in FY2022 for administrative services rendered on their behalf. The State of Illinois through State statute agrees to partially reimburse for the salaries of the State's Attorney and the Public Defender. In addition, the State of Illinois through the Administrative Office of the Illinois Courts (AOIC) reimburses the salaries of probation officers and administrative staff that work on behalf of adult and juvenile probation. In total, the State of Illinois is estimated to reimburse Cook County \$55.4 million by the end of FY2021, with a projected reimbursement amount of \$54.3 million in FY2022. Revenue received for the Juvenile Temporary Detention Center (JTDC), Adult and Juvenile Probation, State's Attorney and the Public Defender from the State of Illinois are deposited into the Public Safety Fund. Indirect Costs from Special Purpose Funds and Grants are reimbursed back to the County General Fund based on a cost allocation plan identifying indirect expenses and pension funding supplied by the County. For FY2022, the County is estimated to receive \$14.9 million in Indirect Costs.

MISCELLANEOUS REVENUES

Miscellaneous Revenues includes real estate rental income from various County buildings, sale of excess real estate, commissions on public telephones, pharmacy rebates, investment income, and other forms of miscellaneous revenue such as parking fees and the sale of salvage. For FY2022, Cook County is estimated to receive \$46.4 million in miscellaneous revenues.

HEALTH ENTERPRISE FUND

The Health Enterprise Fund is supported by health plan revenues, Net Patient Service Revenue (NPSR) or patient fees, and supplemental payments for care provided at Cook County Health (CCH) hospitals, pharmacies, and clinics. NPSR includes Medicare, Medicaid, and private payers/insurance carriers. Health plan revenues through the Cook County Managed Care Community Network (MCCN), also known as CountyCare for Medicaid Managed Care and MoreCare for Medicare Advantage.

Supplemental payments include those from the Benefits Improvement and Protection Act (BIPA), Disproportionate Share Hospital (DSH), and Graduate Medical Education (GME). In addition, a new payment structure was implemented by the State of Illinois in FY2020 called Directed Payments, which includes the replacement of the Provident Access Payment revenue.

CCH also generates revenue through its Department of Public Health by way of inspection fees and grant reimbursement for the services it performs. There are also miscellaneous revenues generated through CCH operations, including revenue collected from the cafeteria, medical records, parking, and physician's fees. Finally, tax revenues in the form of an annual tax allocation for operations are provided from the County. There is also additional local taxpayer support provided for debt service costs and employee pension costs that are paid for by Cook County outside of the Health Fund.

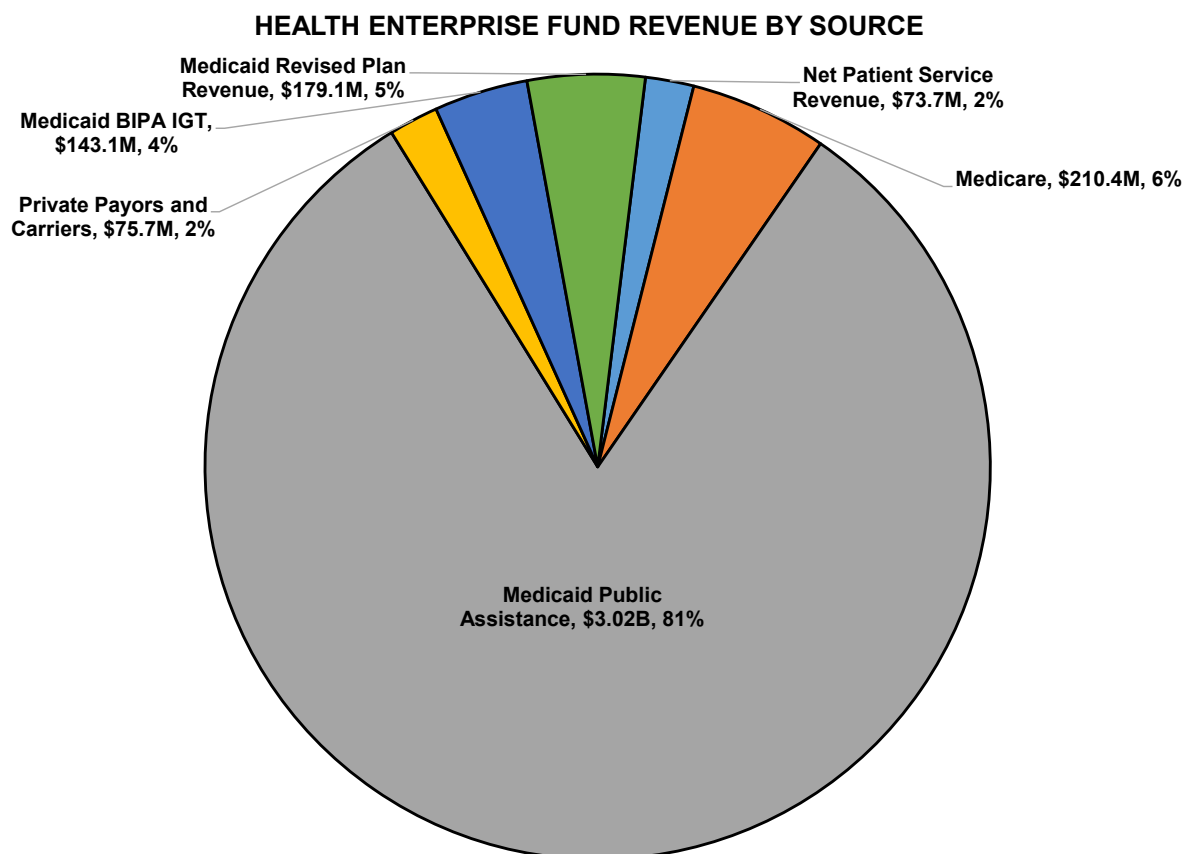
The FY2021 adopted revenue projection was \$3.26 billion, excluding the property tax allocation. The FY2022 revenue projection is \$3.75 billion (excluding the property tax allocation), which is \$486.1 million higher than the FY2021 adopted appropriation. The primary driver for the increase in revenue is due to increase in CountyCare enrollment.

CCH's health plan, CountyCare remains the largest Medicaid managed care plan in Cook County. CountyCare members are expected to grow to an average of 390,689 in FY2022. In 2022, CountyCare is expected to generate more than \$2.6 billion in revenue, which includes a reimbursement of \$259.0 million to CCH for care rendered to CountyCare members at CCH facilities.

As indicated above, the State initiated a new payment structure in FY2020 called Directed Payments. The aim of the Directed Payments from the State is to make CCH whole between the rates that are paid by Managed Care Organizations (MCOs), including CountyCare, and the established cost-based rates that the State pays CCH. The FY2022 budget projects \$326.9 million in Direct Payments, a \$86.1 million increase over the FY2021 projection of \$240.8 million. \$119.6 million of the new Directed Payments are related to CountyCare. The other \$207.3 million in Directed Payments is related to the other MCOs.

In addition to caring for CountyCare patients, CCH continues to increase its contracts with other managed care health plans and commercial insurers to further drive new reimbursement to the health system. In FY2020, CountyCare launched a Medicare managed care product, and this is anticipated to decrease in revenue to \$21.2 million in FY2022 from the projected \$34.8 million in FY2021.

NPSR is expected to increase \$25.5 million in FY2022 from FY2021 budget projections. The net increase is due to an anticipated return to pre-pandemic patient volumes (temporarily reduced as a result of the COVID-19 pandemic) over the course of FY2022. The drop in patient volume during the pandemic has nonetheless been offset by normal year-over-year rate increases. In addition, in FY2022 the State of Illinois will now cover a new cohort of the population (undocumented residents aged 55 and older) which is currently uninsured. Finally, there is a targeted increase of \$4 million in FY2022 related to various revenue cycle improvement initiatives.



COOK COUNTY HEALTH TAX ALLOCATION SUMMARY

	FY17 Budget	FY18 Budget	FY19 Budget	FY20 Budget	FY21 Budget	FY22 Recommended
CCH General Fund Expenditures						
4240-Cermak Health Services	69,156,798	85,257,787	87,200,407	81,491,144	96,107,615	97,838,703
4241-Health Services - JTDC	3,841,425	4,515,314	7,867,744	7,231,183	8,356,869	8,566,481
4890-Health System Administration	110,715,475	58,585,420	52,807,903	44,141,163	50,441,051	50,036,070
4891-Provident Hospital	47,422,810	50,471,208	53,577,464	56,289,123	62,627,491	70,895,766
4893-Ambulatory & Community Health Network of Cook County	78,333,023	112,209,151	129,306,796	83,181,842	83,632,916	132,203,901
4894-Ruth M. Rothstein CORE Center	12,835,145	15,083,149	23,599,514	23,288,779	24,718,186	24,657,440
4895-Department of Public Health	9,951,497	12,203,065	13,018,093	10,234,781	16,907,639	17,763,195
4896-Health Plan Services	547,892,626	998,965,254	1,549,038,935	1,800,366,723	2,229,638,357	2,634,862,088
4897-John H. Stroger Jr, Hospital of Cook County	589,061,106	666,208,664	735,841,663	671,141,205	774,304,948	813,706,320
4898-Oak Forest Health Center	8,400,339	10,139,449	5,180,497	7,323,068	0	-
4899-Special Purpose Appropriations	114,320,546	29,555,962	33,015,528	39,307,330	40,648,081	37,995,811
Total CCH General Fund Expenditures	1,591,930,790	2,043,194,423	2,690,454,544	2,823,996,341	3,387,383,155	3,888,525,775
CCH Revenue						
409550-Medicare - Budget Entry	99,471,296	140,120,114	152,000,000	175,658,407	222,857,679	210,447,722
409560-Medicaid Public Assistance - Budget Entry	962,149,428	1,380,880,019	2,011,749,627	2,111,285,493	2,576,330,479	3,020,109,133
409570-Private Payors and Carriers - Budget Entry	122,772,566	149,489,372	152,000,000	152,847,524	68,338,765	75,749,532
409575-CCHHS - Medicaid BIPA IGT - Budget Entry	132,337,500	132,300,000	132,300,000	132,300,000	131,300,000	143,100,000
409580-Medicaid Revised Plan Revenue (DSH)	156,700,000	156,700,000	156,700,000	156,700,000	177,190,608	179,060,608
410055-Other Revenue - Budget Entry	7,000,000	11,000,000	13,000,000	12,500,000	15,000,000	17,158,038
Total CCH Revenue	1,480,430,790	1,970,489,505	2,617,749,627	2,741,291,424	3,191,017,531	3,645,625,033
Total Expenditures exceeding Revenues	111,500,000	72,704,918	72,704,917	82,704,917	196,365,624	242,900,742
Plus CCH Pension Contribution	-	29,271,249	29,271,250	29,271,250	-	-
Total Operating Tax Allocation	111,500,000	101,976,167	101,976,167	111,976,167	196,365,624	242,900,742
Indirect Tax Allocation*						
Pension Payments	68,443,954	64,104,734	67,285,327	68,898,587	60,370,881	-
Less CCH Pension Contribution	0	(29,271,249)	(29,271,250)	(29,271,250)	0	0
Supplemental Pension Payment	116,294,060	107,150,634	112,501,411	107,537,417	102,261,496	-
Debt Service Payments	115,903,700	122,017,789	136,741,220	140,664,942	136,408,351	-
Total Indirect Tax Allocation	300,641,714	264,001,908	287,256,708	287,829,696	299,040,728	0
Total County Allocation	\$412,141,714	\$365,978,075	\$389,232,875	\$399,805,863	\$495,406,352	\$242,900,742

* Debt service and pension payments are estimates. Used to help approximate the total county tax allocation.

ANNUAL REVENUES BY SOURCE

Revenue Source	FY2020 Actual	FY2021 Appropriation	FY2021 Projected Actual	FY2022 Recommended
Property Taxes				
400010-Property Taxes	305,369,354	346,120,635	346,120,638	327,860,242
400040-Tax Increment Financing Taxes	21,756,338	23,525,945	23,525,945	23,525,945
400060-Transfer of Tax Receipts	55,570	-	-	-
Total Property Taxes	327,181,262	369,646,580	369,646,583	351,386,187
Non-Property Taxes				
401110-Non Property Taxes	6,067,988	-	-	-
401130-Non Retailer Trans Use Tax	15,369,163	15,250,000	15,718,248	16,250,000
401150-County Sales Tax	721,645,078	830,214,301	829,340,000	968,307,676
401170-County Use Tax	79,265,705	70,100,000	83,585,867	82,000,000
401190-Gasoline / Diesel Tax	82,585,421	87,000,000	84,277,251	92,250,000
401210-Alcoholic Beverage Tax	35,995,394	36,300,000	37,940,580	37,300,000
401230-New Motor Vehicle Tax	2,667,508	2,300,000	2,873,202	2,750,000
401250-Wheel Tax	3,486,612	4,800,000	4,947,953	4,500,000
401310-Off Track Betting Comm.	652,079	1,000,000	1,021,437	960,000
401330-II Gaming Des Plaines Casino	6,090,033	7,300,000	6,978,319	11,000,000
401350-Amusement Tax	12,515,261	24,265,000	18,469,805	36,250,000
401370-Parking Lot and Garage Operation	30,295,769	43,000,000	33,339,395	38,000,000
401390-State Income Tax	15,584,248	12,623,600	16,220,000	17,000,000
401430-Cigarette Tax	150,830,641	96,500,000	95,101,804	90,000,000
401450-Other Tobacco Products	6,751,229	6,600,000	7,055,234	6,300,000
401470-General Sales Tax	2,772,289	3,146,807	3,146,000	3,560,270
401490-Firearms Tax	1,844,154	1,200,000	1,561,343	1,650,000
401530-Gambling Machine Tax	2,705,700	3,500,000	3,585,600	3,500,000
401550-Hotel Accommodations Tax	12,183,588	19,500,000	15,506,868	21,500,000
401570-Video Gaming	390,695	550,000	498,432	750,000
401580-Cannabis Tax	1,139,258	13,905,067	11,120,000	16,750,000
401590-Sports Wagering Tax	91,750	3,575,000	4,660,000	5,000,000
Total Non-Property Taxes	1,190,929,562	1,282,629,775	1,276,947,339	1,455,577,946
Fees				
402548-Clerk of the Circuit Court Fees	68,179,064	64,000,000	64,000,000	71,425,000
402010-Fees and Licenses	305,000	400,000	396,000	350,000
402100-County Treasurer	41,828,919	25,000,000	35,000,000	35,000,000
402150-County Clerk	7,139,377	47,918,500	7,449,750	58,526,464
402200-County Recorder and Registrar	49,370,348	-	65,489,704	-
402300-Building and Zoning	3,829,012	3,620,100	3,740,450	3,620,100
402350-Environmental Control	4,265,891	4,795,000	4,680,205	4,795,000
402400-Highway Dept Permit Fees	1,732,838	850,000	1,588,494	1,545,000
402450-Liquor Licenses	306,111	425,000	350,194	425,000
402500-County Assessor	7,648	49,000	3,052	50
402950-Sheriff General Fees	10,964,096	15,809,882	9,280,413	10,886,839
403060-State's Attorney	413,458	-	224,163	-
403100-Supportive Services	2,500	-	3,835	-
403120-Public Administrator	2,082,909	1,395,600	1,395,600	1,400,000
403150-Public Guardian	1,748,763	2,000,000	2,053,642	2,796,000

ANNUAL REVENUES BY SOURCE

Revenue Source	FY2020 Actual	FY2021 Appropriation	FY2021 Projected Actual	FY2022 Recommended
403210-Medical Examiner	3,145,922	4,500,000	3,892,527	3,430,100
403280-Contract Compliance M/WBE Cert	40,000	40,000	46,498	42,000
Total Fees	195,361,855	170,803,082	199,594,525	194,241,553
Governments				
404060-Other Governments	1,863,725	1,887,130	1,887,130	1,877,130
Total Government	1,863,725	1,887,130	1,887,130	1,877,130
Investment Income				
405010-Investment Income	1,755,869	1,000,000	1,006,495	1,000,000
Total Investment Income	\$1,755,869	\$1,000,000	\$1,006,495	\$1,000,000
Reimbursements from Other Governments				
406008-Indirect Cost	12,847,560	14,118,772	14,175,321	14,944,879
406010-State of Illinois	54,650,993	52,337,996	55,438,711	54,342,800
Total Reimbursements from Other Governments	\$67,498,554	\$66,456,768	\$69,614,032	\$69,287,679
Miscellaneous Revenue				
407010-Miscellaneous Revenue	34,090,201	24,678,752	37,680,152	81,692,063
407080-Other	5,616,194	38,345,788	22,626,950	12,415,000
Total Miscellaneous Revenue	39,706,395	63,024,540	60,307,102	94,107,063
Health and Hospitals				
409010-Net Patient Service Revenue	4,803,166	73,500,000	73,660,707	73,660,707
409549-Medicare	159,751,581	210,553,154	182,256,764	210,447,722
409559-Managed Care	2,149,838,376	2,185,581,343	2,575,258,202	2,612,449,700
409559-Medicaid Public Assistance	473,307,110	412,749,136	384,507,124	407,659,433
409569-Private Payors and Carriers	43,530,556	76,424,605	73,073,855	75,749,532
409574-CCHHS - Medicaid BIPA IGT	211,537,500	132,300,000	131,300,000	143,100,000
409579-Medicaid Revised Plan Revenue DSH	186,748,331	158,570,000	177,190,608	179,060,608
Total Health and Hospitals	\$3,229,516,619	\$3,249,678,238	\$3,597,247,260	\$3,702,127,702
Other Revenue*				
411495-Other Financing Sources	-	76,825,582	76,825,582	-
Total Other Revenue	-	76,825,582	76,825,582	-
Revenue Total	\$5,053,813,841	\$5,281,951,696	\$5,653,076,048	\$5,869,605,260

* In FY2021 the Revenue Estimate includes a \$76.8 million transfer from the FY2020 General Fund Balance.

General & Health Enterprise Fund Revenues Uses and Purposes

Revenue Source	Corporate	Public Safety	General	Health	Grand Total
Property Taxes					
400010-Property Taxes	-	190,155,325	190,155,325	137,704,917	327,860,242
400040-Tax Increment Financing Taxes	-	23,525,945	23,525,945	-	23,525,945
Total Property Taxes	-	213,681,270	213,681,270	137,704,917	351,386,187
Non-Property Taxes					
401130-Non Retailer Trans Use Tax	-	16,250,000	16,250,000	-	16,250,000
401150-County Sales Tax	484,153,838	484,153,838	968,307,676	-	968,307,676
401170-County Use Tax	-	82,000,000	82,000,000	-	82,000,000
401190-Gasoline / Diesel Tax	-	92,250,000	92,250,000	-	92,250,000
401210-Alcoholic Beverage Tax	-	37,300,000	37,300,000	-	37,300,000
401230-New Motor Vehicle Tax	-	2,750,000	2,750,000	-	2,750,000
401250-Wheel Tax	-	4,500,000	4,500,000	-	4,500,000
401310-Off Track Betting Comm.	-	960,000	960,000	-	960,000
401330-II Gaming Des Plaines Casino	-	11,000,000	11,000,000	-	11,000,000
401350-Amusement Tax	-	36,250,000	36,250,000	-	36,250,000
401370-Parking Lot and Garage Operation	-	38,000,000	38,000,000	-	38,000,000
401390-State Income Tax	-	17,000,000	17,000,000	-	17,000,000
401430-Cigarette Tax	-	90,000,000	90,000,000	-	90,000,000
401450-Other Tobacco Products	-	6,300,000	6,300,000	-	6,300,000
401470-General Sales Tax	-	3,560,270	3,560,270	-	3,560,270
401490-Firearms Tax	-	1,650,000	1,650,000	-	1,650,000
401530-Gambling Machine Tax	-	3,500,000	3,500,000	-	3,500,000
401550-Hotel Accommodations Tax	-	21,500,000	21,500,000	-	21,500,000
401570-Video Gaming	-	750,000	750,000	-	750,000
401580-Cannabis Tax	-	16,750,000	16,750,000	-	16,750,000
401590-Sports Wagering Tax	-	5,000,000	5,000,000	-	5,000,000
Total Non-Property Taxes	484,153,838	971,424,108	1,455,577,946	-	1,455,577,946
Fees					
402548-Clerk of the Circuit Court Fees	-	71,425,000	71,425,000	-	71,425,000
402010-Fees and Licenses	350,000	-	350,000	-	350,000
402100-County Treasurer	35,000,000	-	35,000,000	-	35,000,000
402150-County Clerk	58,526,464	-	58,526,464	-	58,526,464
402300-Building and Zoning	3,620,100	-	3,620,100	-	3,620,100
402350-Environmental Control	4,795,000	-	4,795,000	-	4,795,000
402400-Highway Dept Permit Fees	1,545,000	-	1,545,000	-	1,545,000
402450-Liquor Licenses	425,000	-	425,000	-	425,000
402500-County Assessor	50	-	50	-	50
402950-Sheriff General Fees	-	10,886,839	10,886,839	-	10,886,839
403120-Public Administrator	-	1,400,000	1,400,000	-	1,400,000
403150-Public Guardian	-	2,796,000	2,796,000	-	2,796,000
403210-Medical Examiner	-	3,430,100	3,430,100	-	3,430,100
403280-Contract Compliance M/WBE Cert	42,000	-	42,000	-	42,000
Total Fees	104,303,614	89,937,939	194,241,553	-	194,241,553
Governments					
404060-Other Governments	1,877,130	-	1,877,130	-	1,877,130
Total Government	1,877,130	0	1,877,130	0	1,877,130
Investment Income					
405010-Investment Income	1,000,000	-	1,000,000	-	1,000,000

General & Health Enterprise Fund Revenues Uses and Purposes

Revenue Source	Corporate	Public Safety	General	Health	Grand Total
Total Investment Income	\$1,000,000	\$0	\$1,000,000	\$0	\$1,000,000
Reimbursements from Other Governments					
406008-Indirect Cost	14,944,879	-	14,944,879	-	14,944,879
406010-State of Illinois	-	54,342,800	54,342,800	-	54,342,800
Total Reimbursements from Other Governments	\$14,944,879	\$54,342,800	\$69,287,679	\$0	\$69,287,679
Miscellaneous Revenue					
407010-Miscellaneous Revenue	32,998,907	-	32,998,907	48,693,156	81,692,063
407080-Other	11,505,000	910,000	12,415,000	0	12,415,000
Total Miscellaneous Revenue	44,503,907	910,000	45,413,907	48,693,156	94,107,063
Health and Hospitals					
409010-Net Patient Service Revenue	-	-	-	73,660,707	73,660,707
409549-Medicare	-	-	-	210,447,722	210,447,722
409559-Managed Care	-	-	-	2,612,449,700	2,612,449,700
409559-Medicaid Public Assistance	0	0	0	407,659,433	407,659,433
409569-Private Payors and Carriers	-	-	-	75,749,532	75,749,532
409574-CCHHS - Medicaid BIPA IGT	0	0	0	143,100,000	143,100,000
409579-Medicaid Revised Plan Revenue DSH	-	-	-	179,060,608	179,060,608
Total Health and Hospitals	\$0	\$0	\$0	\$3,702,127,702	\$3,702,127,702
Other Revenue*					
Revenue Total	\$650,783,368	\$1,330,296,117	\$1,981,079,485	\$3,888,525,775	\$5,869,605,260

* In FY2021 the Revenue Estimate includes a \$76.8 million transfer from the FY2020 General Fund Balance.

SPECIAL PURPOSE FUND

The total amount of Special Purpose Funds revenue and fund balance used for the appropriation in FY2022 is estimated to be \$946.3 million. Special Purpose Funds are enabled through State statutes and County Ordinances and have defined sources of revenue and uses for expenditures. In contrast to the General Fund, the County has traditionally considered the appropriation of fund balance for Special Purpose Funds as an available resource for appropriation. The County is not required to budget such fund balances and generally does not appropriate the entire fund balance where practical. In FY2022, there are 41 special purpose funds. The County anticipates incurring \$409.6 million in expenses as part of carrying out initiatives and programs under the American Rescue Plan Act, and to supplement its operating expenses as part of the revenue loss calculation permitted under ARPA. The revenue and expenditures for ARPA will be tracked in the new American Rescue Plan Act (ARPA) Special Purpose Fund. Also new for FY2022 is the Equity Fund Special Purpose Fund, which will fund initiatives to address historic disparities and disinvestments in Black, Latinx and other marginalized communities within Cook County.

ELECTION FUND

The Election Fund revenue comes from the property tax levy and varies according to the election cycle. This fund is increasing in FY2022 to \$60.4 million from \$14.0 million in FY2021 due to FY2022 being a Gubernatorial Primary and General Election year.

DEBT SERVICE FUND

Bond and Interest is utilized for County debt service payments. This fund receives revenue from a portion of the property tax levy. For FY2022, this fund is expected to receive \$256.0 million, which is a slight decrease from the \$262.0 million in FY2021.

ANNUITY AND BENEFITS FUND

The Annuity and Benefits Fund is utilized for statutory payments to the Pension Fund. For FY2021, this fund will receive revenue from the property tax levy in the amount of \$135.5 million and a projected \$66.6 million from the Personal Property Replacement Tax (PPRT), for a total budget of \$202.2 million. This is an increase of \$289,136 from the FY2021 appropriated total of \$201.9 million.

In FY2019, the County established a Pension Stabilization account in the Annuity and Benefit Fund. In FY2022, this account will receive up to \$345.0 million in revenues to help offset unfunded liabilities of the County Officers' and Employees' Annuity and Benefit Fund.

SPECIAL PURPOSE FUNDS TABLE

Fund Number	Description	2020 Ending Fund Balance	2021 Revised Revenue Estimate	2021 Estimated Total Resources	2021 Estimated Expenditures	2021 Projected Ending Balance	2022 Revenue Estimate	2022 Estimated Total Resources	2022 Estimated Expenditures	2022 Projected Ending Balance
Bureau of Administration										
11856	MFT Illinois First (1st)	15,444,398	51,000,678	66,445,076	42,522,224	23,922,852	32,684,100	56,606,952	54,091,180	2,515,772
11300	Motor Fuel Tax (Capital)	253,351,219	258,539,392	511,890,611	93,110,393	418,780,218	242,500,000	661,280,218	270,553,029	390,727,189
Intergovernmental revenue for planning road infrastructure improvements with the State of Illinois and Federal Government.										
11302	Township Roads	4,421,716	1,204,236	5,625,952	3,952,738	1,673,214	1,028,000	2,701,214	6,171,648	(3,470,434)
Intergovernmental revenue for planning road infrastructure improvements with the State of Illinois and Federal Government.										
11312	Animal Control Department	10,728,793	3,814,243	14,543,036	5,213,145	9,329,891	3,900,000	13,229,891	13,656,256	(426,365)
Funded by fees for the control and to prevent the spread of rabies.										
11310	Cook County Law Library	724,949	3,544,033	4,268,982	4,089,877	179,105	4,106,660	4,285,765	4,089,402	196,362
Funded by fees to provide for organized book collections, bibliographical and reference service to lawyers, judges and general law library services to public.										
11270	Medical Examiner Fees	872,006	154,336	1,026,342	190,155	836,187	150,000.00	986,187	627,530	358,657
Funded by fees collected for the purchase of electronic and forensic identification equipment or other related supplies and the operating expenditures of the Medical Examiner's Office.										
11273	Environmental Control Solid Waste Program	2,398,973	460,135	2,859,108	760,209	2,098,899	530,000	2,628,899	1,085,778	1,543,121
Fees collected from sanitary landfills and municipal solid waste transfer stations located within Cook County.										
11281	PEG Access Support Fund	31,627	210,709	242,336	147,000	95,336	70,000	165,336	244,000	(78,664)
A PEG access support fee is imposed on any Holder providing cable service or video service in unincorporated Cook County										
Bureau of Technology										
11249	Geographical Information System	17,544,645	2,540,773	20,085,418	3,891,012	16,194,406	7,880,236	24,074,642	12,732,825	11,341,817
Funded by fees for equipment, material, and necessary expenses incurred in implementing and maintaining the GIS system.										
County Clerk										
11316	County Clerk Automation	147,927	1,270,941	1,418,868	1,237,143	181,725	1,443,682	1,625,407	1,231,329	394,078
Fees used to upgrade and establish computerized files for voter registration and election judges.										
11314	County Clerk Document Storage System	3,312,441	2,164,164	5,476,605	2,951,933	2,524,672	5,647,488	8,172,160	5,605,458	2,566,702
Funded with fees used to pay for the expenditures involved in starting and maintaining a document storage system.										
11259	County Clerk GIS Fee	3,526,991	3,694,893	7,221,884	861,792	6,360,092	3,388,493	9,748,585	2,178,242	7,570,344
Funded with Fees to provide and maintain a countywide map through a geographic information system.										
11260	County Clerk Rental Housing Support Fee	19,460	102,645	122,105	-	122,105	274,959	397,064	21,467	375,597
Funded through fees from a State surcharge, to assist in addressing the need for rental housing.										
Treasurer										
11854	County Treasurer Tax Sale Automation	17,256,293	9,888,000	27,144,293	9,831,944	17,312,349	11,000,000	28,312,349	11,951,584	16,360,765
User fees used to pay for the expenditures required to start and maintain a computerized system to conduct delinquent property tax sales.										
Chief Judge										
11322	Circuit Court - IL Dispute Resolution Fund	(30,592)	119,212	88,620	130,371	(41,751)	276,000	234,249	160,154	74,095
Fee revenue source used to support activities to mediate disputes in an attempt to relieve the court system of lengthy lawsuits.										
11326	Adult Probation Service Fee	1,206,240	1,615,765	2,822,005	317,584	2,504,421	1,750,000	4,254,421	2,661,160	1,593,261
Fee revenue source used to supervise people convicted of criminal and civil offenses.										
11328	Social Services and Probation Court Services	1,223,610	1,195,484	2,419,094	514,272	1,904,822	2,776,000	4,680,822	1,175,351	3,505,471
Fee used to provide social service casework expertise for probation and court service cases.										

SPECIAL PURPOSE FUNDS TABLE

Fund Number	Description	2020 Ending Fund Balance	2021 Revised Revenue Estimate	2021 Estimated Total Resources	2021 Estimated Expenditures	2021 Projected Ending Balance	2022 Revenue Estimate	2022 Estimated Total Resources	2022 Estimated Expenditures	2022 Projected Ending Balance
Health and Hospital										
11248	Cook County Lead Poisoning Prevention	5,445,899	27,024	5,472,923	1,230,912	4,242,011	-	4,242,011	1,886,508	2,355,503
Funded by "other revenue" to reduce the danger of lead-based paint in Cook County dwellings, through lead abatement, mitigation, and education of residents on the dangers of lead based paint/materials.										
11255	Suburban Cook County TB Sanitarium District	1,139,560	60	1,139,620	156,026	983,595	-	983,595	183,974	799,621
Funded by "other revenue" to prevent, care, treat, and control tuberculosis and other communicable diseases in or associated with Cook County.										
Clerk of the Circuit Court										
11320	Clerk of the Circuit Court Automation	(8,352,169)	6,259,214	(2,092,955)	7,388,268	(9,481,223)	7,900,000	(1,581,223)	7,989,011	(9,570,234)
Funded by fees for the acquisition, installation, and maintenance of all computer hardware system analysis, design, programming, and all computer programs.										
11318	Clerk of the Circuit Court Document Storage	1,411,148	5,690,678	7,101,826	7,040,756	61,070	6,500,000	6,561,070	6,743,070	(182,000)
Funded by fees to assist in the preparation of documents to be microfilmed or microfiche, and perform filming when necessary.										
11258	Clerk of the Circuit Court Administrative	212,561	602,518	815,079	552,461	262,618	700,000	962,618	649,300	313,318
Funded through fees to offset costs incurred by the Circuit Court Clerk in performing additional duties required to collect and disburse funds to entities of State and Local Governments.										
11269	Circuit Court Clerk Electronic Citation	1,154,789	472,390	1,627,179	241,490	1,385,689	800,000	2,185,689	295,210	1,890,480
Fees used to establish and maintain a system for electronic citations.										
Public Defender										
11272	Public Defender Records Automation	59,462	108,201	167,663	1,510	166,153	90,000	256,153	150,102	106,051
Fee revenue source to develop and implement cost effective and productivity enhancing information technology solutions to meet current and future document storage and records retention needs.										
Sheriff										
11324	ETSB 911 - Intergovernmental Agreement	(115,581)	2,500,644	2,385,063	1,663,575	721,488	2,961,394	3,682,882	3,329,437	353,444
Intergovernmental revenue for the implementation, installation of an enhanced "911" emergency telephone system for the citizens of unincorporated Cook County.										
11262	Sheriff Women's Justice Service	263,208	79,195	342,403	75,000	267,403	75,000	342,403	75,000	267,403
Fee revenue source for the operation of the rehabilitation programs provided by the Sheriff's Department of Women's Justice Services, including mental health and substance services.										
11266	Sheriff Vehicle Purchase Fund	(263,246)	50,008	(213,238)	22,995	(236,233)	100,000	(136,233)	-	(136,233)
Other revenue sources to fund the acquisition or maintenance of police vehicles.										
11277	Pharmaceutical Disposal Fund	215,068	76,273	291,341	98,000	193,341	75,000	268,341	100,000	168,341
A registration fee toward the collection, transportation and disposal of Unwanted Covered Drugs.										
11278	Sheriff Operations State Asset Forfeiture	756,898	-	756,898	691,581	65,317	-	65,317	335,000	-
Intergovernmental revenue received from a portion of sale proceeds of all property forfeited and seized for conducting or participating in drug and controlled substance investigations resulting in forfeiture.										
11279	Sheriff Money Laundering State Asset Forfeiture	68,363	-	68,363	42,115	26,248	-	26,248	25,000	-
Intergovernmental revenue received from a portion of sale proceeds of all property forfeited and seized for conducting or participating in money laundering investigations resulting in forfeiture.										
State's Attorney										
11252	State's Attorney Narcotics Forfeiture	1,007,609	2,200,000	3,207,609	2,316,364	891,245	2,200,000	3,091,245	2,587,996	503,249
Intergovernmental revenue to fund work with State, City and County Agencies on various drug related cases. Revenues are derived through monies and Forfeited Narcotics Investigations.										
11271	State's Attorney Records Automation	239,441	87,932	327,373	153,360	174,013	138,000	312,013	256,971	55,042
Fee revenue used to provide professional services to youthful offender's involved in the Juvenile Justice system.										
Assessor										
11268	Assessor Special Revenue Fund	97,915	619,127	717,042	400,000	317,042	400,000	717,042	400,210	316,832
The Assessors Special Revenue Fund was established to collect fees from marketing, previously unutilized commercial opportunities related to, but not limited to the Assessor's website, Assessor's website, and Assessor notices.										
11276	Assessor Erroneous Homestead Exemption Recovery	347,552	822,219	1,169,771	996,047	173,724	1,000,000	1,173,724	508,204	665,520
Revenue generated through penalties and interest based on audit findings of erroneous homestead exemptions.										
11282	Cook County Assessor GIS Fund	1,796,788	649,249	2,446,037	205,217	2,240,820	1,688,622	3,929,442	2,696,884	1,232,558
Funded with fees to provide and maintain a countywide map through a geographic information system.										

SPECIAL PURPOSE FUNDS TABLE

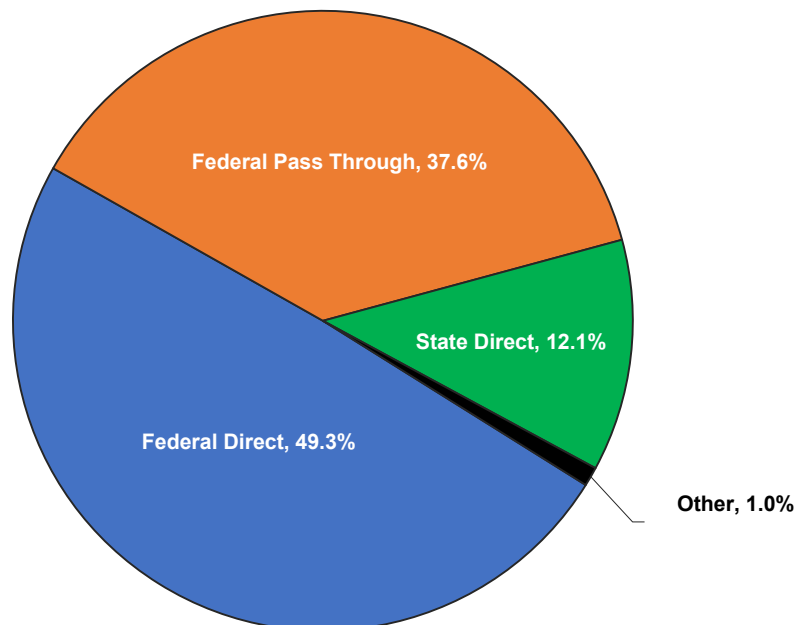
Fund Number	Description	2020 Ending Fund Balance	2021 Revised Revenue Estimate	2021 Estimated Total Resources	2021 Estimated Expenditures	2021 Projected Ending Balance	2022 Revenue Estimate	2022 Estimated Total Resources	2022 Estimated Expenditures	2022 Projected Ending Balance
Cook County Land Bank Authority										
11274	Land Bank Authority	(13,444,211)	6,352,525	(7,091,686)	6,155,352	(13,247,038)	10,200,000	(3,047,038)	10,212,551	(13,259,589)
Establishes Land Bank, funded by "other revenue," to reduce and return vacant and abandoned properties back into productive and sustainable community assets.										
Planning and Development										
11275	Planning and Development Sec.108 Loan Program	8,047,477	17,502	8,064,979	100,000	7,964,979	77,000	8,041,979	77,000	7,964,979
Program allows local governments to transform a portion of their CDBG funds into federally guaranteed loans to pursue physical and economic revitalization projects capable of renewing entire neighborhoods.										
**COVID-19 Federal Programs										
11284	*COVID-19 Federal Programs	49,954,000	102,882,701	152,836,701	133,663,858	19,172,843	45,104,962	64,277,805	56,374,566	7,903,239
*Previously Coronavirus Relief Fund. Included funding for the CARES Act from FY2020 - FY2021. Currently includes funding for the County's Emergency Rental Assistance Program.										
Mortgage Foreclosure Mediation Program										
11285	Mortgage Foreclosure Mediation Program	21,450	380,000	401,450	-	401,450	425,000	826,450	826,450	-
Established to deliver critical services to Cook County homeowners in crisis as early as possible once the foreclosure process begins.										
American Rescue Plan Act (ARPA) Fund										
11286	American Rescue Plan Act	-		500,186,193	90,555,851	409,630,342	500,186,193	909,816,535	409,630,341	500,186,194
Fund established for the County's distribution from the American Rescue Plan Act's State and Local Fiscal Recovery Fund.										
Equity Fund										
11287	Equity Fund	-		-	-	52,755,242	-	52,755,242	52,755,242	-
Established to focus on strategic investments in communities across Cook County while providing fair and equitable access to justice.										
Special Purpose Fund Subtotal		382,244,677	471,397,098	1,353,827,968	423,472,529	983,110,681	900,026,789	1,883,137,470	946,324,420	937,217,718
11306	Election	(6,474,791)	48,196,541	41,721,750	27,152,000	14,569,750	60,411,563	74,981,313	60,411,563	14,569,750
11716	Debt Service	-	261,964,428	261,964,428	261,964,428		256,011,381	256,011,381	256,011,381	-
11303	Annuity and Benefits (Property Tax)	-	150,991,431	150,991,431	150,991,431		135,540,014	135,540,014	135,540,014	-
11303	Annuity and Benefits (Personal Property Replacement Tax)	-	50,888,392	50,888,392	50,888,392		66,628,945	66,628,945	66,628,945	-
Total Special Purpose Fund		375,769,886	983,437,890	1,859,393,969	914,468,780	997,680,431	1,418,618,692	2,416,299,123	1,464,916,323	951,787,468
**Self Insurance Fund not included.										

GRANT FUNDS

Cook County receives grant funds from federal, state, and private agencies for a variety of services. The FY2022 recommended grant budget is \$365.4 million in total, including \$83.5 million in new anticipated awards and \$281.8 million in anticipated carryover. Various programs and services are funded by grant funds. Thirty-eight percent of FY2022 grant funds (\$141.0 million) will support Public Safety programs, such as the Child Support Enforcement Program and Urban Area Security Initiative (UASI), and 32.3% support Economic Development initiatives.

The County's grant programs are heavily reliant on federal funding. About 49.3% of grant funds are expected to come directly from federal agencies and 37.6% of the funds are expected to come from federal funding passing through non-federal agencies. 12.1% of the County's grants come directly from the State, and 1.0% come from other sources.

FY2022 GRANTS BY FUNDING TYPES



GRANTS SUMMARY

Grant Number and Title	FY21 Approved Budget	FY22 Anticipated Carry Over	FY22 Anticipated New Award	County Cash Match	Total Project Amount
1051-President					
G53866-Grant 2020 JAC Innov Reentry Initiat: Bldg Sys Cap & Test Strat to Recid	1,930,730	1,425,000	-	-	1,425,000
Total 1051-President	\$1,930,730	\$1,425,000	-	-	\$1,425,000
1105-Chief Information Officer					
G54006-Grant 2020 BOT Connect Illinois Broadband Grant	1,876,580	-	-	-	-
Total 1105-Chief Information Officer	\$1,876,580	-	-	-	-
1115-Chief Administrative Officer					
G53426-Grant 2016 HWY 134th Street EDP	62,123	59,474	-	-	59,474
G53427-Grant 2016 HWY 134th Street STP	62,123	-	-	-	-
G53532-Grant: 2017 Urban Area Security Initiativ	2,500,000	1,000,000	-	-	1,000,000
G53598-Grant 2019 EC Air Pollution	927,468	-	-	-	-
G53604-Grant 2019 EC IL Science Foundation	-	7,069	-	-	7,069
G53619-Grant 2018 DHSEM UASI	9,882,441	5,501,000	-	-	5,501,000
G53652-Grant 2017 DHSEM Port Security	80,175	-	-	-	-
G53653-Grant 2019 DHSEM UASI	16,828,363	8,468,605	-	-	8,468,605
G53654-Grant County Line Rd (I-294 to North Avenue) CMAQ	7,138,905	13,139,165	-	-	13,139,165
G53656-Grant DOTH Skokie Valley Trail, TAP	2,780,936	2,780,936	-	-	2,780,936
G53657-Grant EDP Butler Dr Stony Island	100,000	50,000	-	-	50,000
G53662-Grant County Transit Plan, UWP	140,625	78,125	-	-	78,125
G53663-Grant County Transit Plan, SPR	219,375	121,875	-	-	121,875
G53664-Grant Southwest Cook Truck Study, SPR	184,000	116,000	-	-	116,000
G53665-Grant Touhy Ave Grade Sep CMAQ	10,421,700	-	-	-	-
G53510-Grant: Lake Cook Rd Raupp Blvd CMAQ	2,386,326	-	-	-	-
G53511-Grant: Lake Cook Rd Raupp Blvd STP	733,058	-	-	-	-
G53697-Grant 2017 Pre Disaster Mitigation	66,869	-	-	-	-
G53698-Grant 2018 ME Opioid Death Analysis	64,400	53,648	-	-	53,648
G53700-Grant 2018 ES Brownfield Revolving Loan Fund	751,000	331,935	-	-	331,935
G53701-Grant 2018 ES Brownfield Assessment	503,000	431,075	-	-	431,075
G53759-Grant 2020 DHSEM UASI	20,466,173	19,384,270	-	-	19,384,270
G53760-Grant 2020 DHSEM EMPG	450,000	-	-	-	-
G53761-Grant 2018 DHSEM Justice Assistance	400,000	-	-	-	-
G53762-Grant 2019 DHSEM Justice Assistance	494,821	344,923	-	-	344,923
G53763-Grant 2019 DHSEM EMPG	209,000	-	-	-	-
G53792-Grant 2020 EC Air Pollution Particulate	432,000	185,791	-	-	185,791
G53814-Grant 2020 DOTH 88th/Cork Avenue at I-294 Interchange	1,443,680	-	-	-	-
G53850-Grant 2020 ME Postmortem Toxicology Testing During the Opioid Epidemic	23	-	-	-	-
G53875-Grant 2020 DEMRS Coronavirus Emergency Supplemental Funding	48,349	-	-	-	-
G53952-Grant 2020 EC Illinois Science Energy Innovation Foundation-668	7,650	-	-	-	-
G53953-Grant 2021 EC Air Pollution - 909	1,220,200	1,296,557	-	-	1,296,557
G53954-Grant 2020 EC Solid Waste Enforcement - 855	307,105	-	-	-	-
G53955-Grant 2021 EC Solid Waste Enforcement - 855	409,473	307,361	-	-	307,361
G53967-Grant 2021 DEMRS UASI	20,201,417	19,956,501	-	-	19,956,501
G53968-Grant 2020 DEMRS JAG	-	460,058	-	-	460,058
G53969-Grant 2021 DEMRS EMPG	-	500,000	-	-	500,000
G53981-Grant 2018 ES Brownfield Revolving Loan Fund - Match	710,000	-	-	-	-
G53983-Grant 2021 DOTH County Line I-294 (CMAQ) 18-W7331-00-RP	2,748,789	3,161,106	-	-	3,161,106

GRANTS SUMMARY

Grant Number and Title	FY21 Approved Budget	FY22 Anticipated Carry Over	FY22 Anticipated New Award	County Cash Match	Total Project Amount
G53984-Grant 2021 DOTH County Line I-294 (CMAQ) 18-W7331-00-RP #2	412,318	-	-	-	-
G53985-Grant 2021 DOTH Joe Orr Road (STP) 15-B6737-03-RP	1,250,000	-	-	-	-
G53986-Grant 2021 DOTH Old Orchard Road (CMAQ) 17-A8327-00-PV	2,440,000	-	-	-	-
G53987-Grant 2021 DOTH Old Orchard Road (CMAQ) 17-A8327-00-PV #2	1,556,000	-	-	-	-
G53990-Grant 2020 FEMA Public Assistance Grant Program	58,000,500	10,104,566	-	-	10,104,566
G54022-Grant 2019 DEMRS Hazardous Materials Emergency Prepare	-	100,000	-	-	100,000
G54023-Grant 2020 ME Rapid DNA Analysis Program	-	190,500	-	-	190,500
G54070-Grant 2022 ME Postmortem Toxicology Outsourcing Program	-	-	153,780	-	153,780
G54143-Grant 2022 EC Solid Waste	-	-	409,815	-	409,815
G54144-Grant 2022 EC Grant 2022 Air Pollution (748)	-	-	432,000	-	432,000
G54177-Grant 2022 DOTH Pullman Junction-Create EW3 (FRA)	-	-	3,871,701	-	3,871,701
G54178-Grant 2022 DOTH Eng South Cook Resid ti Adv Fair Tran	-	-	165,000	-	165,000
G54179-Grant 2022 DOTH Franklin Ave/S03 (CMAQ) 21-FRAGS-00-PV	-	-	4,252,441	-	4,252,441
G54180-Grant 2022 DOTH Kedzie at 175th (HSIP)	-	-	21,127	-	21,127
G54181-Grant 2022 DOTH Kedzie Ave Vollmer Rd to 159th ST (STP)	-	-	800,000	-	800,000
G54182-Grant 2022 DOTH Kedzie at 139th (HSIP)	-	-	18,603	-	18,603
G54183-Grant 2022 DOTH Nerge Rd at Plum Grove Rd (HSIP)	-	-	160,110	-	160,110
G54184-Grant 2022 DOTH Ridgeland Ave at Vollmer Rd (HSIP)	-	-	181,098	-	181,098
G54185-Grant 2022 DOTH Roberts Rd at 103rd Street (HSIP)	-	-	22,500	-	22,500
G54186-Grant 2022 DOTH Roselle Rd at Hartford Drive (HSIP)	-	-	179,820	-	179,820
G54187-Grant 2022 DOTH Sauk Village Multi-Use Path (CMAQ)	-	-	31,200	-	31,200
G54188-Grant 2022 DOTH Lake Cook Rd to Old Hicks Rd (HSIP)	-	-	8,032	-	8,032
G54190-Grant 2022 BUTLER DRIVE (Illinois Competitive Freight Program)	-	-	50,000	-	50,000
Total 1115-Chief Administrative Officer	\$169,040,385	\$88,130,540	\$10,757,227	-	\$98,887,767

1125-Office of Economic Development

G50000-Grant: 1980 Community Development Block (9428225-27)	-	863,912	-	-	863,912
G50685-Grant: 2014 CDBG Disaster Relief	28,794,537	27,639,989	-	-	27,639,989
G50715-Grant: 2014 Community Development Block	-	503,695	-	-	503,695
G51175-Grant: 2015 Community Development Block	-	680,655	-	-	680,655
G53240-Grant: 2016 HOME Roll Up	-	4,427,831	-	-	4,427,831
G53445-Grant 2016: Community Development Block Grant (CDBG)	-	821,314	-	-	821,314
G53469-Grant: 2017 CDBG	-	1,742,389	-	-	1,742,389
G53485-Grant: 2017 ESG	-	18,674	-	-	18,674
G53493-Grant: 2017 HOME Investment	-	2,017,388	-	-	2,017,388
G53592-Grant 2018 P&D ESG	-	362	-	-	362
G53593-Grant 2018 P&D HOME	-	4,104,063	-	-	4,104,063
G53601-Grant 2018 P&D CDBG	-	1,423,596	-	-	1,423,596
G53636-CDBG DR Program Income	-	10,260	-	-	10,260
G53693-Grant 2018 Defense Industry Adjustment Program	156,883	-	-	-	-
G53712-Grant 2019 BoED Apprenticeship Expansion	88,485	-	-	-	-
G53740-Grant 2019 P&D HOME	1,600	6,029,282	-	-	6,029,282
G53741-Grant 2019 P&D Community Development Block Grant	3,600	5,926,938	-	-	5,926,938
G53742-Grant 2019 P&D Emergency Solutions Grant	-	115,751	-	-	115,751
G53956-Grant 2020 P&D HOME	6,828,017	6,134,647	-	-	6,134,647
G53957-Grant 2020 P&D CDBG	10,409,194	9,334,535	-	-	9,334,535
G53958-Grant 2020 P&D HESG	842,269	733,860	-	-	733,860
G53959-Grant 2020 BoED Apprenticeship USA	154,462	26,607	-	-	26,607
G53993-Grant 2020 P&D Emergency Solutions Grant - Cares Act	8,000,000	8,862,121	-	-	8,862,121
G54026-Grant 2020 P&D CDBG - CV	-	16,018,096	-	-	16,018,096
G54042-Grant 2021 EDA Cares Program	-	50,000	-	-	50,000

GRANTS SUMMARY

Grant Number and Title	FY21 Approved Budget	FY22 Anticipated Carry Over	FY22 Anticipated New Award	County Cash Match	Total Project Amount
G54043-Grant 2021 Illinois DIR Program Phase III	-	140,000	-	-	140,000
G54146-Grant 2021 P&D CDBG	-	10,763,899	-	-	10,763,899
G54147-Grant 2021 P&D HOME	-	6,577,155	-	-	6,577,155
G54148-Grant 2021 P&D ESG	-	881,906	-	-	881,906
G54154-Grant 2022 P&D CDBG	-	-	18,111	-	18,111
G54201-Grant 2021 P&D HOME Program Income	-	2,237,750	-	-	2,237,750
G54202-Grant 2021 P&D CDBG Program Income	-	20,128	-	-	20,128
Total 1125-Office of Economic Development	\$55,279,047	\$118,106,804	\$18,111	-	\$118,124,914

1126-Public Defender

G53738-Grant 2020 PD Forensic DNA	23,675	-	-	-	-
G53828-Grant 2019 PD Juvenile Defender Education Advocacy Program	105,874	62,057	-	-	62,057
G53839-Grant 2020 PD Data Analytics Enhance Program	367,739	289,346	-	-	289,346
G53840-Grant 2020 PD National Forensic Evidence Litigation Training Program	32,300	-	-	-	-
G53849-Grant 2020 OCJ Safety Justice Challenge	111,121	-	-	-	-
G53977-Grant 2020 PD Mitigator Project	140,916	135,422	-	-	135,422
G54014-Grant 2021 PD Immigration Unit Pritzker Grant	-	244,540	-	-	244,540
Total 1126-Public Defender	\$781,624	\$731,365	-	-	\$731,365

1352-County Clerk

G53989-Grant 2020 CC HAVA Cares Act	1,989,872	-	-	-	-
G53996-Grant 2020 CC 2020 HAVA Election Security Grant	286,409	-	-	-	-
G54203-Grant 2021 CC HAVA Election Security Grant	-	482,818	-	-	482,818
G54204-Grant 2021 CC Voter Registration State Grant 2022	-	2,528,875	-	-	2,528,875
Total 1352-County Clerk	\$2,276,281	\$3,011,693	-	-	\$3,011,693

1427-Sheriff

G53491-Grant: 2018 HighIntensity Drug Traffic	8,400	-	-	-	-
G53602-Grant 2019 SHE HIDTA	2,431,606	-	-	-	-
G53613-Grant 2019 SHE Child Support	27,313	-	-	-	-
G53650-Grant 2018 SHE Equitable Share - Justice	455,705	290,000	-	-	290,000
G53651-Grant 2018 SHE Equitable Share - Treasury	1,104,993	600,000	-	-	600,000
G53710-Grant 2019 SHE HUNT Alternatives	17,800	-	-	-	-
G53725-Grant 2019 SHE Child Support STE	14,070	-	-	-	-
G53743-Grant 2020 SHE HIDTA	4,700,160	2,790,531	-	-	2,790,531
G53807-Grant 2020 SHE Child Support FED	845,143	1,044,649	-	-	1,044,649
G53808-Grant 2020 SHE Child Support STE	435,378	522,177	-	-	522,177
G53851-Grant 2020 SHE Overdose Prevention and Response Project (ORS Project)	141,079	-	-	-	-
G53919-Grant 2021 SHE Child Support FED	1,005,538	-	-	-	-
G53920-Grant 2021 SHE Child Support STE	518,004	-	-	-	-
G53921-Grant 2021 SHE HIDTA	4,248,342	4,257,958	-	-	4,257,958
G53922-Grant 2021 SHE STEP	103,536	-	-	-	-
G53923-Grant 2021 SHE Residential Substance Abuse Treatment	187,975	67,256	-	-	67,256
G53979-Grant 2020 SHE Coronavirus Emergency Supplemental Funding	458,198	194,271	-	-	194,271
G53980-Grant 2020 SHE Drug -Impaired Driving Training Grant	135,158	-	-	-	-
G54050-Grant 2021 SHE Comp. Law Enforcement Response to Drugs	-	79,500	-	-	79,500
G54051-Grant 2021 SHE COVID Emergency Supplemental	-	458,201	-	-	458,201
G54052-Grant 2021 SHE Residential Substance Abuse Treatment	-	187,980	-	-	187,980
G54053-Grant 2022 SHE High Intensity Drug Trafficking Area	-	-	4,089,821	-	4,089,821

GRANTS SUMMARY

Grant Number and Title	FY21 Approved Budget	FY22 Anticipated Carry Over	FY22 Anticipated New Award	County Cash Match	Total Project Amount
G54054-Grant 2022 SHE Title IV-D Child Support FED	-	-	3,124,306	-	3,124,306
G54055-Grant 2022 SHE Title IV-D Child Support STE	-	-	1,609,253	-	1,609,253
G54056-Grant 2021 SHE STEP	-	134,496	-	-	134,496
Total 1427-Sheriff	\$16,838,397	\$10,627,018	\$8,823,380	-	\$19,450,397

1453-State's Attorney

G53550-Grant 2018 Gun Crime Strategies TF	185,000	-	-	-	-
G53582-2018 SAO Equitable Sharing Program - Treasury	1,082,550	1,200,000	-	-	1,200,000
G53583-2018 SAO Equitable Sharing Program - Justice	2,344,759	2,558,699	-	-	2,558,699
G53605-Grant 2019 SAO Internet Crimes against Children	210,249	-	-	-	-
G53606-Grant 2019 SAO Law Enforcement Prosecution and County Victim Assistance	187,040	-	-	-	-
G53723-Grant 2018 SAO Human Trafficking Task Force	169,551	74,124	-	-	74,124
G53744-Grant 2020 SAO Appellate Assistance	2,461,585	-	-	-	-
G53745-Grant 2020 SAO Title IV-D STATE	5,781,064	2,878,062	-	-	2,878,062
G53746-Grant 2020 SAO Title IV-D FED	11,222,066	4,736,473	-	-	4,736,473
G53747-Grant 2020 SAO Complex Drug Prosecution	571,103	-	-	-	-
G53748-Grant 2020 SAO Community Justice Center	196,346	-	-	-	-
G53749-Grant 2020 SAO Human Trafficking Coordinator	75,362	-	-	-	-
G53750-Grant 2020 SAO Victim Sensitive Interview IAG	100,429	-	-	-	-
G53777-Grant 2020 SAO Domestic Violence MDT	18,364	-	-	-	-
G53778-Grant 2020 SAO Sexual Assault MDT	42,024	-	-	-	-
G53818-Grant 2019 SAO Combating Violence Crime	201,458	-	-	-	-
G53823-Grant 2019 SAO Intellectual Property Enforcement Program	186,925	-	-	-	-
G53824-Grant 2019 Improving Criminal Justice Response to Sexual Assault	546,109	335,348	-	-	335,348
G53825-Grant 2019 SAO Justice Reinvestment Program	793,064	-	-	-	-
G53826-Grant 2020 SAO Prosecuting Cold Cases DNA Program	295,603	130,238	-	-	130,238
G53845-Grant 2020 SAO Facility Dog Program	7,000	-	-	-	-
G53847-Grant 2020 SAO Post Conviction DNA Grant	469,585	32,836	-	-	32,836
G53849-Grant 2020 OCJ Safety Justice Challenge	190,891	-	-	-	-
G53896-Grant 2021 SAO Community Justice Center	265,414	-	-	-	-
G53897-Grant 2021 SAO Law Enforcement Prosecution&County Victim Assist	2,895,269	104,049	-	-	104,049
G53898-Grant 2021 SAO Skokie Adult Drug Treatment Court	400,000	75,421	-	-	75,421
G53899-Grant 2021 SAO Human Trafficking Coordinator	200,971	-	-	-	-
G53900-Grant 2021 SAO Sexual Assault/Domestic Violence Specialist	21,670	-	-	-	-
G53901-Grant 2021 SAO Hidden Victim Support Group	10,800	-	-	-	-
G53902-Grant 2021 SAO Domestic Violence MDT	225,204	25,533	-	-	25,533
G53903-Grant 2021 SAO Sexual Assault MDT	487,462	40,271	-	-	40,271
G53905-Grant 2021 SAO Internet Crimes Against Children	812,460	261,926	-	-	261,926
G53906-Grant 2021 SAO Project Safe Neighborhoods	200,000	-	-	-	-
G53907-Grant 2021 SAO Human Trafficking Task Force	1,000,000	-	-	-	-
G53909-Grant 2021 SAO Intellectual Property Enforcement Program	273,393	400,003	-	-	400,003
G53910-Grant 2021 SAO Complex Drug Prosecution	806,854	579,643	-	-	579,643
G53913-Grant 2021 SAO Appellate Asst	3,400,000	2,042,179	-	-	2,042,179
G53914-Grant 2021 SAO Walgreens	6,000	-	-	-	-
G53917-Grant 2021 SAO IL DCFS-Child Sexual Abuse Specialist	37,932	-	-	-	-
G53918-Grant 2021 SAO IL Attorney General Child Sexual Abuse Specialist	18,600	57,940	-	-	57,940
G53975-Grant 2020 SAO Criminal Tax Fraud Program	408,155	-	-	-	-
G53976-Grant 2020 SAO Motor Vehicle Grant	409,667	-	-	-	-
G54005-Grant 2020 SAO Child Sexual Abuse Specialist	29,018	-	-	-	-
G54007-Grant 2020 SAO VCVA - Hidden Victim Grant	10,500	-	-	-	-

GRANTS SUMMARY

Grant Number and Title	FY21 Approved Budget	FY22 Anticipated Carry Over	FY22 Anticipated New Award	County Cash Match	Total Project Amount
G54037-Grant 2021 SAO Sexual Assault MDT - CM	-	12,924	-	-	12,924
G54038-Grant 2021 SAO Domestic Violence MDT - CM	-	10,025	-	-	10,025
G54071-Grant 2022 SAO Justice Reinvestment Program	-	-	93,822	-	93,822
G54072-Grant 2022 SAO Improving Criminal Respn to Sexual Assault	-	-	1,047,219	-	1,047,219
G54074-Grant 2022 SAO Sexual Assault MDT	-	-	486,997	-	486,997
G54075-Grant 2022 SAO Sexual Assault MDT - CM	-	-	156,979	171,302	156,979
G54076-Grant 2022 SAO Domestic Violence MDT	-	-	311,343	-	311,343
G54077-Grant 2022 SAO Domestic Violence MDT - CM	-	-	120,286	97,874	120,286
G54078-Grant 2022 SAO Law Enforcement Prosecution & County Victim Assist	-	-	1,262,489	-	1,262,489
G54079-Grant 2022 SAO Post Conviction DNA Grant	-	-	534,060	-	534,060
G54080-Grant 2022 SAO Victims of Crime Act Multi-Victim	-	-	324,497	-	324,497
G54081-Grant 2022 SAO Victim of Crime Act Multi-Victim - CM	-	-	70,609	425,000	70,609
G54083-Grant 2022 SAO Innov Prosecution Soln for Combat Violence Crime	-	-	394,411	-	394,411
G54084-Grant 2022 SAO Human Trafficking Task Force	-	-	837,452	-	837,452
G54085-Grant 2022 SAO Human Trafficking Task Force CM	-	-	250,000	-	250,000
G54087-Grant 2022 SAO Skokie Adult Drug Treatment Court	-	-	206,274	-	206,274
G54088-Grant 2022 SAO Criminal Tax Fraud Program	-	-	248,514	-	248,514
G54091-Grant 2022 SAO Child Sexual Abuse Specialist	-	-	42,489	-	42,489
G54095-Grant 2022 SAO Title IV-D Child Support Enforcement FED	-	-	14,147,162	-	14,147,162
G54096-Grant 2022 SAO Title IV-D Child Support Enforcement STE	-	-	7,292,138	-	7,292,138
G54097-Grant 2022 SAO Illinois Statewide Auto Theft Task Force	-	-	811,842	-	811,842
G54098-Grant 2022 SAO Complex Drug Prosecution	-	-	287,831	-	287,831
G54099-Grant 2022 SAO Appellate Assist	-	-	1,506,003	-	1,506,003
Total 1453-State's Attorney	\$39,257,496	\$15,555,694	\$30,432,416	\$694,176	\$45,988,110

1478-Chief Judge

G53576-Grant 2017 OCJ Safety and Justice Challenge	21,548	-	-	-	-
G53596-Grant 2019 OCJ Access & Visitation	2,000	-	-	-	-
G53683-Grant 2018 OCJ North Suburban Drug Court Enhancement	696,107	-	-	-	-
G53696-Grant 2018 Risk, Need, Responsivity Strategy for Recidivism Reduction	344,819	221,232	-	-	221,232
G53732-Grant 2020 OCJ Access & Visitation	54,062	-	-	-	-
G53733-Grant 2020 OCJ Adult Redeploy	359,786	-	-	-	-
G53734-Grant 2020 OCJ DV Partner Abuse	8,678	-	-	-	-
G53735-Grant 2020 JTDC National School Lunch	163,838	-	-	-	-
G53736-Grant 2020 JTDC School Breakfast	88,973	-	-	-	-
G53737-Grant 2020 JTDC IL Lunch and Breakfast	3,239	-	-	-	-
G53755-Grant 2020 OCJ Drug and Mental Health Court Services Enhancement	302,467	-	-	-	-
G53803-Grant 2019 OCJ SAMHSA Suburb Drug	276,060	-	-	-	-
G53805-Grant 2020 OCJ RAP Expansion	217,918	-	-	-	-
G53849-Grant 2020 OCJ Safety Justice Challenge	1,847,391	1,214,160	-	-	1,214,160
G53881-Grant 2020 OCJ W/RAP Substance Abuse Treatment Capacity Expansion	272,217	-	-	-	-
G53882-Grant 2021 OCJ Adult Redeploy Illinois ACT	677,137	369,196	-	-	369,196
G53883-Grant 2021 OCJ Adult Redeploy Illinois RAP	371,432	256,438	-	-	256,438
G53884-Grant 2021 OCJ Adult Redeploy Illinois RRP	219,730	133,413	-	-	133,413
G53885-Grant 2021 OCJ Access and Visitation	99,601	62,200	-	-	62,200
G53886-Grant 2021 OCJ Partner Abuse Intervention	40,000	21,875	-	-	21,875
G53887-Grant 2021 OCJ SAMHSA Drug and Mental Health Court	399,847	354,680	-	-	354,680
G53888-Grant 2021 OCJ SAMHSA WRAP Court	397,737	346,202	-	-	346,202
G53889-Grant 2021 JTDC National School Lunch	285,072	175,000	-	-	175,000
G53890-Grant 2021 JTDC School Breakfast	151,938	15,000	-	-	15,000
G53891-Grant 2021 JTDC Lunch and Breakfast	5,558	100,000	-	-	100,000

GRANTS SUMMARY

Grant Number and Title	FY21 Approved Budget	FY22 Anticipated Carry Over	FY22 Anticipated New Award	County Cash Match	Total Project Amount
G53893-Grant 2020 OCJ Adult Redeploy Illinois RRP	123,571	-	-	-	-
G54002-Grant 2020 JTDC 2020 PREA TIPS	47,563	47,562	-	-	47,562
G54004-Grant 2020 OCJ Cook County Justice for Family Project	650,000	-	-	-	-
G54008-Grant 2020 OCJ Veteran Treatment Court Mentor Program	499,989	436,768	-	-	436,768
G54057-Grant 2022 OCJ Adult Redeploy Illinois ACT	-	-	600,252	-	600,252
G54058-Grant 2022 OCJ Adult Redeploy Illinois RAP	-	-	365,464	-	365,464
G54059-Grant 2022 OCJ Adult Redeploy Illinois RRP	-	-	212,186	-	212,186
G54060-Grant 2022 OCJ Access and Visitation	-	-	106,643	-	106,643
G54061-Grant 2022 OCJ Partner Abuse Intervention Program	-	-	40,000	-	40,000
G54062-Grant 2022 OCJ Drug and Mental Health	-	-	399,816	-	399,816
G54063-Grant 2021 OCJ North Suburban Drug Court	-	399,904	-	-	399,904
G54064-Grant 2022 OCJ SAMHSA WRAP Court	-	-	414,560	-	414,560
G54067-Grant 2022 JTDC Lunch and Breakfast	-	-	20,000	-	20,000
G54068-Grant 2022 JTDC School Breakfast	-	-	160,000	-	160,000
G54069-Grant 2022 JTDC National School Lunch	-	-	275,000	-	275,000
G54200-Grant 2021 JDP JJYSP	-	50,328	-	-	50,328
Total 1478-Chief Judge	\$8,628,278	\$4,203,958	\$2,593,921	-	\$6,797,879

1503-Clerk of the Circuit Court

G53795-Grant 2020 CCC Child Support FED	394,206	561	-	-	561
G53796-Grant 2020 CCC Child Support STE	203,076	289	-	-	289
G53972-Grant 2021 CCC Child Support Grant FED	1,493,574	490,139	-	-	490,139
G53973-Grant 2021 CCC Child Support Grant STE	151,169	257,098	-	-	257,098
G53998-Grant 2020 CCC Self-Represented Litigant Coordinator Grant	10,000	-	-	-	-
G54174-Grant 2022 CCC Child Support Grant FED	-	-	864,960	-	864,960
G54175-Grant 2022 CCC Child Support Grant STE	-	-	272,058	-	272,058
Total 1503-Clerk of the Circuit Court	\$2,252,025	\$748,087	\$1,137,018	-	\$1,885,105

1943-Cook County Land Bank Authority

G53820-Grant 2019 LB Abandoned Property	129,660	-	-	-	-
G53821-Grant 2019 LB Franklin Park_ Lee Street Buyout	4,681,280	4,681,280	-	-	4,681,280
G53992-Grant 2020 LB Abandoned Property	250,000	126,609	-	-	126,609
Total 1943-Cook County Land Bank Authority	\$5,060,940	\$4,807,889	-	-	\$4,807,889

4020-Cook County Health & Hospital Systems Board

G53581-Lead Hazard Reduction Demonstration	200,000	-	-	-	-
G53623-Grant 2019 DPH Breast and Cervical Cancer	44,811	-	-	-	-
G53624-Grant 2019 DPH Breast and Cervical Cancer Ste	169,633	-	-	-	-
G53629-Grant 2019 DPH Local Health Protection	1,660,998	-	-	-	-
G53631-Grant 2019 CCH Block Grant Vivitrol	77,878	-	-	-	-
G53633-Grant 2018 CCH Assisted Outpatient	44,123	44,123	-	-	44,123
G53691-Grant 2018 NFL American Cancer Society Breast Equity	43,144	-	-	-	-
G53707-Grant 2018 Housing Coordination and Evaluation	107,012	327,744	-	-	327,744
G53708-Grant 2019 Demonstration of the MEND program	29,047	47,346	-	-	47,346
G53711-Grant 2018 Comprehensive Opioid Abuse Site-Based Program	86,051	-	-	-	-
G53715-Grant 2019 Prescription Monitoring Pgm DOJ	-	60,000	-	-	60,000
G53719-Grant 2019 DPH Prescription Monitoring Pgm HHS	-	67,501	-	-	67,501
G53756-Grant 2019 CCH Reducing Hypertension Program	9,089	12,420	-	-	12,420
G53769-Grant 2019 CCH Assisted Outpatient	248,790	-	-	-	-

GRANTS SUMMARY

Grant Number and Title	FY21 Approved Budget	FY22 Anticipated Carry Over	FY22 Anticipated New Award	County Cash Match	Total Project Amount
G53779-Grant 2020 CCH Supplemental WIC	2,013,020	-	-	-	-
G53780-Grant 2020 DPH Bioterrorism Prep and Plan	615,399	-	-	-	-
G53783-Grant 2020 DPH Case Management	325,227	31,650	-	-	31,650
G53784-Grant 2020 DPH Cities Readiness	79,577	-	-	-	-
G53785-Grant 2020 CCH Opioid STR	633,282	-	-	-	-
G53786-Grant 2020 DPH Tobacco Free Communities	334,730	-	-	-	-
G53787-Grant 2020 DPH Vision and Hearing Screen	1,859	-	-	-	-
G53788-Grant 2019 CCH Pritzker Community Health	77,143	77,145	-	-	77,145
G53797-Grant 2020 DPH Healthy Start Initiative	129,477	-	-	-	-
G53800-Grant 2019 CCH Careers in Healthcare program	81,639	-	-	-	-
G53811-Grant 2020 CCH Adolescent Health	47,336	-	-	-	-
G53813-Grant 2020 CCH Block Grant Vivitrol	873,045	-	-	-	-
G53830-Grant 2018 CCH ATSU Student Faculty Program Director	2,625	-	-	-	-
G53831-Grant 2020 CCH Collaboration of Helpers Lowering Deaths of Children	181,801	249,793	-	-	249,793
G53832-Grant 2019 CCH Partnership to Sup Data-driven Responses to Emerging Tx	194,149	-	-	-	-
G53836-Grant 2020 CCH Justice and Mental Health Collaboration Project	181,801	181,801	-	-	181,801
G53843-Grant 2019 CCH Syphilis Prevention Services Among Women	329,858	135,103	-	-	135,103
G53852-Grant 2020 CCH Illinois Family Planning Program STE	478,157	-	-	-	-
G53854-Grant 2020 CCH Illinois Family Planning Program FED	155,491	-	-	-	-
G53856-Grant 2020 CCH Healthy Start Init Elim Racial/Ethnic Disparities	58,053	-	-	-	-
G53858-Grant 2019 DPH Local Health Protection FED	11,146	-	-	-	-
G53859-Grant 2020 CCH Cook County Offender Reentry Program	60,696	-	-	-	-
G53860-Grant 2020 CCH Healthy Start Initiative	-	30,455	-	-	30,455
G53864-Grant 2020 CCH Bldg Bridges Btw Jails & Comm-Based Treat for Opioid	9,279	49,330	-	-	49,330
G53869-Grant 2019 CCH Demonstration Project to Inc Substance Use Provider	380,435	241,872	-	-	241,872
G53871-Grant 2020 CCH A Multi-Level Genomic & Spatial Anal. Of MRSA Trans	4,120	9,701	-	-	9,701
G53872-Grant 2020 CCH Adv. Nurse Education Nurse Practitioner Residency	180,318	-	-	-	-
G53873-Grant 2019 DPH Overdose Data to Action (OD2A)	878,491	871,665	-	-	871,665
G53880-Grant 2020 DPH COVID-19 Crisis Grant 2020	175,288	-	-	-	-
G53894-Grant 2020 CCH Chicago Southside Early Diversion Program	247,500	-	-	-	-
G53895-Grant 2020 CCH Partnerships to Prevent Opioid Overdose Deaths P-POD	493,875	-	-	-	-
G53924-Grant 2021 DPH Comprehensive Local Health (State)	1,959,565	2,243,977	-	-	2,243,977
G53925-Grant 2021 DPH Comprehensive Local Health (Fed)	11,146	-	-	-	-
G53926-Grant 2021 DPH Emergency Preparedness	893,466	643,652	-	-	643,652
G53927-Grant 2021 DPH Cities Readiness Initiative	136,278	72,791	-	-	72,791
G53928-Grant 2021 DPH IL Tobacco Free Communities	572,360	349,408	-	-	349,408
G53929-Grant 2021 DPH Genetics Education & Follow-up	-	42,390	-	-	42,390
G53930-Grant 2021 DPH Pre-school Vision & Hearing Screening	3,718	24,789	-	-	24,789
G53931-Grant 2020 DPH High Risk Infants & Follow-up	39,232	-	-	-	-
G53932-Grant 2021 DPH High Risk Infants & Follow-up (Fed)	78,464	329,876	-	-	329,876
G53933-Grant 2021 DPH High Risk Infants & Follow-up (State)	441,760	149,810	-	-	149,810
G53934-Grant 2021 DPH IL Breast & Cervical Cancer Screening (Fed)	199,342	92,665	-	-	92,665
G53935-Grant 2021 DPH IL Breast & Cervical Cancer Screening (State)	339,266	226,178	-	-	226,178
G53937-Grant 2020 CCH Great Lakes Hemophilia HRSA	1,581	-	-	-	-
G53938-Grant 2021 CCH Great Lakes Hemophilia HRSA	3,042	7,425	-	-	7,425
G53940-Grant 2021 CCH Great Lakes Hemophilia CDC	588	2,692	-	-	2,692
G53941-Grant 2021 CCH Chicago Early Southside Diversion (CSEDP)	457,208	-	-	-	-
G53942-Grant 2020 CCH Breast Feeding Peer Counselor	15,001	-	-	-	-
G53944-Grant 2021 CCH Adolescent Health	81,962	51,707	-	-	51,707
G53945-Grant 2021 CCH ANE-Nurse Practitioner Program	759,532	544,487	-	-	544,487
G53946-Grant 2021 CCH Healthy Start Initiative	1,497,712	166,202	-	-	166,202

GRANTS SUMMARY

Grant Number and Title	FY21 Approved Budget	FY22 Anticipated Carry Over	FY22 Anticipated New Award	County Cash Match	Total Project Amount
G53947-Grant 2021 CCH Healthy Families IL	163,344	225,202	-	-	225,202
G53948-Grant 2021 CCH Partner to Prevent Opioid P-POD	-	493,875	-	-	493,875
G53949-Grant 2021 CCH Cook County Offender Reentry	606,946	289,072	-	-	289,072
G53950-Grant 2020 CCH Chgo Cook County Breast CRISP	100,000	-	-	-	-
G53951-Grant 2020 CCH Healthy Families IL	653,341	-	-	-	-
G53960-Grant 2021 CCH Block Grant Vivitrol	693,708	469,878	-	-	469,878
G53961-Grant 2021 CCH Opioid STR	958,338	810,875	-	-	810,875
G53962-Grant 2021 CCH Advanced Nurse Education	795,890	-	-	-	-
G53963-Grant 2021 CCH Bldg Bridges Btw Jails & Comm-Based	55,668	46,550	-	-	46,550
G53964-Grant 2021 CCH A Multi-Level Genomic & Spatial Anal. Of MRSA Trans	24,712	29,792	-	-	29,792
G53965-Grant 2021 CCH Supplemental WIC	810,402	1,462,976	-	-	1,462,976
G53966-Grant 2020 DPH Covid-19 Contact Tracing	20,377,607	-	-	-	-
G53982-Grant 2020 DPH Covid-19 Contact Tracing - ELC	17,034,000	19,580,896	-	-	19,580,896
G54025-Grant 2021 CCH Cross Sector Partnership Initi	-	10,000	-	-	10,000
G54029-Grant 2020 CCH COSSAP	-	707,886	-	-	707,886
G54030-Grant 2020 CCH Juvenile Justice & Mntl Health Collab	-	276,435	-	-	276,435
G54032-Grant 2021 CCH CCHF to Sup the COVID-19 Resp at CCH	-	31,250	-	-	31,250
G54039-Grant 2021 CCH Acupuncture in the ED (AED)	-	245,590	-	-	245,590
G54048-Grant 2021 CCH Cook County Project MEND	-	16,088	-	-	16,088
G54049-Grant 2014 CCH DCEO	-	55,506	-	-	55,506
G54103-Grant 2022 DPH Public Health Emergency Preparedness	-	-	988,337	-	988,337
G54104-Grant 2022 DPH Cities Readiness	-	-	169,184	-	169,184
G54105-Grant 2022 DPH IL Tobacco Free Communities	-	-	658,388	-	658,388
G54106-Grant 2022 DPH Genetics Education & Follow-up	-	-	63,582	-	63,582
G54108-Grant 2022 DPH Pre-school Vision & Hearing	-	-	37,184	-	37,184
G54109-Grant 2022 DPH High Risk Infants Follow-up/APORS	-	-	450,412	-	450,412
G54110-Grant 2022 DPH Comprehensive Local Health Protection	-	-	3,270,614	-	3,270,614
G54113-Grant 2022 DPH IL Breast and Cervical Cancer Screening	-	-	339,266	-	339,266
G54115-Grant 2022 DPH State Indoor Radon	-	-	7,200	-	7,200
G54116-Grant 2022 CCH Great Lakes Hemophilia/HRSA	-	-	9,899	-	9,899
G54117-Grant 2022 CCH Great Lakes Hemophilia/CDC	-	-	3,230	-	3,230
G54119-Grant 2022 CCH Breast Feeding Peer Counseling	-	-	30,000	-	30,000
G54120-Grant 2022 CCH WIC	-	-	1,507,654	-	1,507,654
G54123-Grant 2022 CCH Comprehensive MAT-Vivitrol	-	-	590,821	-	590,821
G54124-Grant 2022 CCH IL SOR/STR	-	-	1,418,637	-	1,418,637
G54125-Grant 2022 CCH Adolescent Health	-	-	58,255	-	58,255
G54127-Grant 2022 CCH ANE-Sexual Nurse Assault Examiner	-	-	457,730	-	457,730
G54128-Grant 2022 CCH ANE - Nurse Practitioner	-	-	927,411	-	927,411
G54129-Grant 2022 CCH XDRO-Epi & Lab Cap. For infec. Disease - CDR	-	-	223,135	-	223,135
G54130-Grant 2022 CCH Healthy Start Initiative	-	-	334,008	-	334,008
G54131-Grant 2022 CCH Collab to Adv Reach, Equity & Sys to Prev Diabetes	-	-	121,938	-	121,938
G54133-Grant 2022 CCH Healthy Families IL	-	-	251,581	-	251,581
G54134-Grant 2022 CCH Partner Prevent Opioid Deaths in Sub Cook County	-	-	493,875	-	493,875
G54135-Grant 2022 CCH IL Family Planning FED	-	-	358,782	-	358,782
G54136-Grant 2022 CCH IL Family Planning STE	-	-	1,028,905	-	1,028,905
G54137-Grant 2022 CCH Cook County Offender Re-entry	-	-	645,852	-	645,852
G54138-Grant 2022 CCH CCC Breast Cancer Risk ID, Screen & Prev	-	-	100,000	-	100,000
G54139-Grant 2022 CCH Connect Adolescents to Edu., Employ. Resources	-	-	182,585	-	182,585
G54141-Grant 2022 CCH Acupuncture in the Emergency Dept.	-	-	340,349	-	340,349
G54151-Grant 2021 DPH Health Equity Initiative	-	-	13,417,146	-	13,417,146
G54157-Grant 2021 DPH Lead Hazard Control	-	-	1,027,227	-	1,027,227

GRANTS SUMMARY

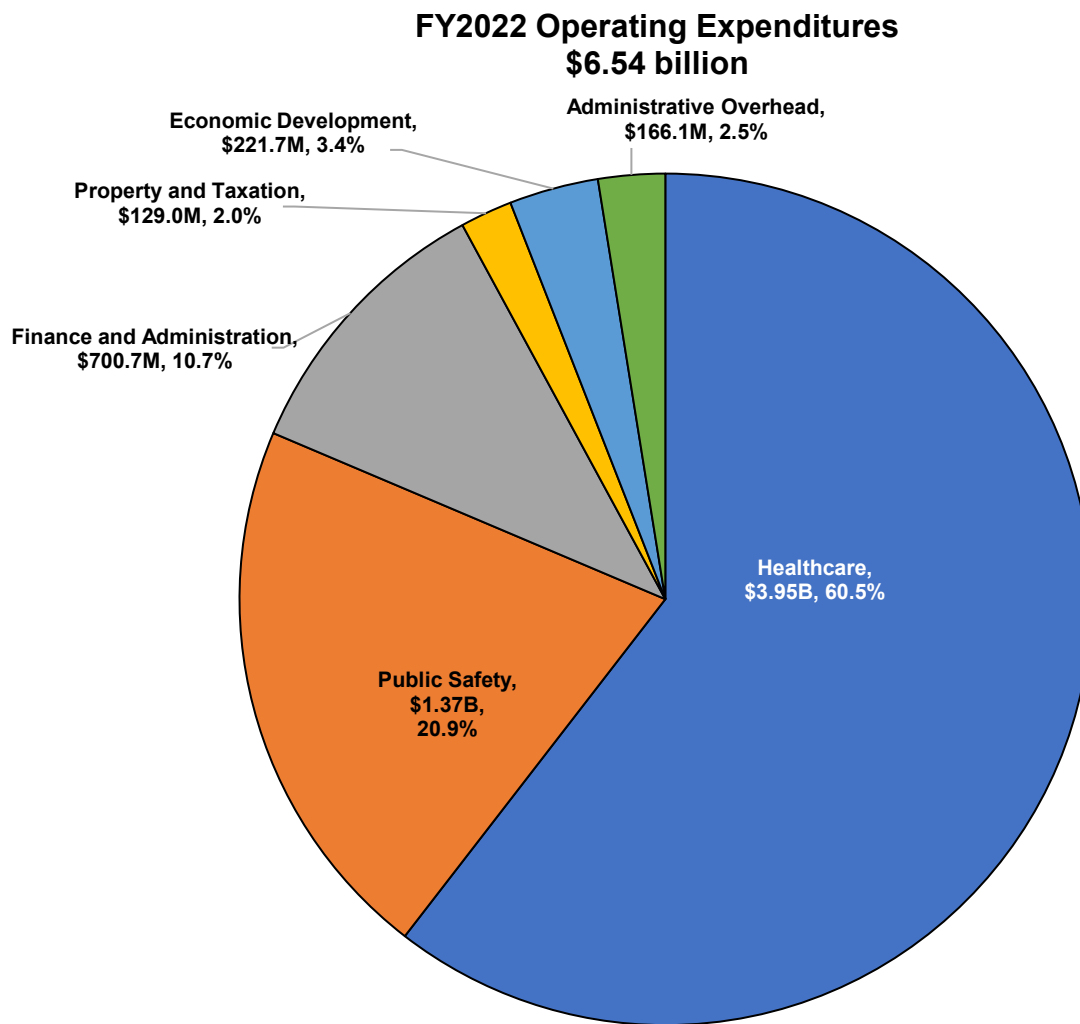
Grant Number and Title	FY21 Approved Budget	FY22 Anticipated Carry Over	FY22 Anticipated New Award	County Cash Match	Total Project Amount
G54158-Grant 2022 DPH Breast & Cervical Cancer - FED	-	-	192,160	-	192,160
G54159-Grant 2021 CCH State Indoor Radon Grant (SIRG) Program	-	7,200	-	-	7,200
G54161-Grant 2021 DPH Perinatal Hep B Prevent Thru CM - FED	-	53,519	-	-	53,519
G54162-Grant 2022 DPH Perinatal Hep B Prevent Thru CM - FED	-	-	53,519	-	53,519
G54163-Grant 2021 DPH Lead Poisoning Prevent & Respn - FED	-	8,000	-	-	8,000
G54164-Grant 2022 DPH Lead Poisoning Prevent & Respn - FED	-	-	8,000	-	8,000
G54165-Grant 2021 DPH Safe Drinking Water - FED	-	18,000	-	-	18,000
G54166-Grant 2022 DPH Safe Drinking Water - FED	-	-	18,000	-	18,000
G54167-Grant 2021 CCH Breast Feeding Peer Counseling	-	20,000	-	-	20,000
G54168-Grant 2021 CCH Advance Nurse Education	-	205,304	-	-	205,304
G54169-Grant 2021 CCH Epi & Lab Cap for Infect Disease - XDRO	-	127,507	-	-	127,507
G54170-Grant 2021 CCH Collab to Adv Reach, Equity, & System	-	101,352	-	-	101,352
G54171-Grant 2021 CCH Illinois Family Planning Program STE	-	379,037	-	-	379,037
G54172-Grant 2021 CCH Illinois Family Planning Program FED	-	70,393	-	-	70,393
G54173-Grant 2021 CCH Chgo Cook County Breast CRISP	-	63,467	-	-	63,467
G54189-Grant 2021 CCH Connect Adol to Edu/Employ Resource	-	412,258	-	-	412,258
G54191-Grant 2021 CCH Primary Care Training & Enhancement	-	372,412	-	-	372,412
G54194-Grant 2021 CCH Primary Care Training & Enhancement - #2	-	489,660	-	-	489,660
Total 4020-Cook County Health & Hospital Systems Board	\$61,720,574	\$34,465,679	\$29,784,867	-	\$64,250,546
Grand Total	\$364,942,358	\$281,813,725	\$83,546,940	\$694,176	\$365,360,665





PROPOSED EXPENDITURES

The FY2022 Executive Budget Recommendation proposes \$6.54 billion in operating fund appropriations comprised of \$3.95 billion for Healthcare, \$1.37 billion for Public Safety, \$700.7 million for Finance and Administration, \$129.0 million for Property and Taxation operations, \$221.7 million for Economic Development, and \$166.1 million in Administrative Overhead. These expenditures include Special Purpose Funds and Grants.



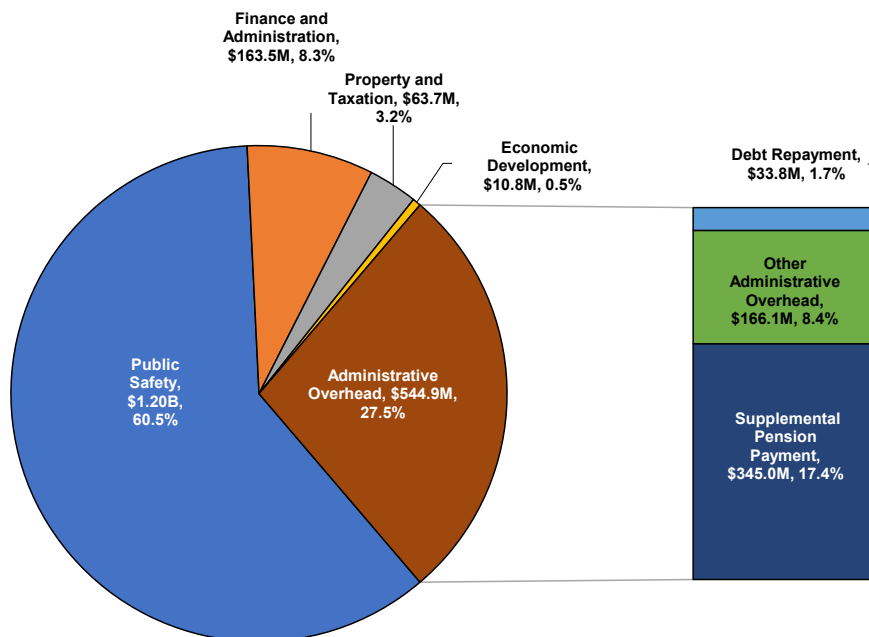
\$6.54 BILLION TOTAL OPERATING EXPENDITURES

60.5 percent	Healthcare Expenditures
20.9 percent	Public Safety Expenditures
10.7 percent	Finance and Administration Expenditures
2.0 percent	Property and Taxation Expenditures
3.4 percent	Economic Development Expenditures
2.5 percent	Administrative Overhead Expenditures

GENERAL FUND - OPERATING EXPENDITURES BY PROGRAM AREAS

The Corporate and Public Safety Funds together make up the County's General Fund. The proposed appropriation of \$1.98 billion represents an increase of \$84.8 million or 4.5% from the FY2021 adopted budget. A total of \$1.20 billion or 60.5% of the total General Fund expenditures are appropriated to the Public Safety program, an increase of \$48.9 million or 4.3% compared to the FY2021 adopted budget. The amount of \$238.0 million, or 12.0% of the total General Fund expenditures, is allocated among Finance and Administration, Economic Development and Property and Taxation areas. These combined expenditures increased by \$11.6 million or 5.1% in FY2022. Administrative Overhead of \$544.9 million is 27.5% of the total expenditures and includes the additional pension contribution of \$345.0 million, debt repayment of \$33.1 million and other Administrative Overhead of \$166.8 million. In FY2022, the Administrative Overhead expenditures are expected to increase by \$24.2 million or 4.7% over FY2021 expenditures.

General Fund Expenditures by Program Areas
\$1.98 billion



Program Areas	2018 Adopted	2019 Adopted	2020 Adopted	2021 Adopted	2022 Recommended
Public Safety	1,108,605,020	1,145,419,811	1,177,080,510	1,149,341,075	1,198,221,177
Finance and Administration	142,300,023	148,365,400	153,216,227	154,443,453	163,459,286
Property and Taxation	53,973,319	56,341,635	61,297,033	61,719,864	63,716,928
Economic Development	6,412,594	10,030,191	10,643,199	10,191,636	10,802,236
Administrative Overhead	488,480,009	507,221,731	517,055,059	520,631,637	544,879,858
Total	\$1,799,770,965	\$1,867,378,768	\$1,919,292,028	\$1,896,327,665	\$1,981,079,485

FTEs by Program Areas	2018 Adopted	2019 Adopted	2020 Adopted	2021 Adopted	2022 Recommended
Public Safety	11,823	11,852	12,081	11,551	11,861
Finance and Administration	1,294	1,312	1,341	1,326	1,364
Property and Taxation	588	587	618	591	594
Economic Development	57	64	73	77	79
Total	13,762	13,814	14,114	13,546	13,898

GENERAL FUND - OPERATIONAL HIGHLIGHTS BY PROGRAM AREAS

PUBLIC SAFETY

Cook County is responsible for the public safety of approximately 5.28 million residents. The public safety system makes up 60.5% of the General Fund and is comprised of the Court System, Department of Corrections and the Sheriff Operations. The County operates the second largest unified court system in the world, which hears civil, criminal, and administrative cases. As part of its public safety system, Cook County operates a pretrial detention facility for adults at the County Jail and for juveniles at the Juvenile Temporary Detention Center (JTDC).

In FY2022, Public Safety expenditures are increasing by \$48.9 million or 4.3% over the FY2021 appropriation, while the full-time equivalent (FTE) position count is increasing by 310 positions within the General Fund, or 2.7% year-over-year.

These year-over-year increases are primarily driven by additional Assistant Public Defenders, Assistant State's Attorneys, courtroom clerks, and personnel within the Sheriff's Court Services Division, to adequately staff courtrooms as the County continues to work towards fully resuming normal courthouse operations. The Sheriff's Community Corrections Division is also seeing an increase in positions in FY22 due to the anticipated increase in the use of electronic monitoring through pre-trial services.

The year-to-date average daily jail population has declined to about 5,700 detainees in FY2021 from over 10,000 in 2013. This is primarily due to policy changes and operational improvements to increase the number of non-cash orders and reducing cash bond amounts. Additionally, because of the outbreak of COVID-19 on the Department of Corrections campus, a concerted effort was undertaken by the various Public Safety departments and stakeholders to reduce the inmate population while balancing the safety of communities. This work resulted in fluctuations in both the electronic monitoring population - which went up - as well as the jail population, which was down to nearly 4,000 in the Spring of 2020. Both of these populations are now returning to their pre-pandemic levels

FINANCE & ADMINISTRATION

Cook County has approximately 23,467 employees and a FY2022 budget of \$8.05 billion across all funds, including the Capital budget. Such a large organization requires sound management in the areas of budgeting, revenue collection, human resources, information technology, and purchasing, along with fiscal and policy oversight.

In FY2022, expenditures in Finance and Administration are increasing by 5.8% or \$9.0 million, and FTEs are increasing by 38 within the General Fund, or 2.85%. The County continues to make crucial investments to modernize and reshape Cook County government, with major projects that include disaster recovery, asset management, and enterprise identity access systems. Each will enable respective departments to better facilitate the accurate and timely flow of information across the County for decision-makers.

The Medical Examiner's Office continued adapting to the challenges brought on by COVID-19 in FY2021. The MEO FY2022 budget requests additional personnel to handle the expected increase in caseloads, including three grief counselors to assist families dealing with the loss of their loved ones and with identification of unknown decedents.

The Bureau of Human Resources will expand its Workforce Strategy Division to streamline the recruitment and hiring process, and to position the County to meet the demands of today's job market. TALEO, the County's applicant tracking system, will be

optimized with new configurations to increase utilization and realization of the onboarding process.

The Department of Budget and Management Services and the Comptroller's Office will increase the County's grants infrastructure with additional personnel and grant reporting capabilities through the development of a new grants management software. The increased volume of federal and local grant funding opportunities available in response to the COVID-19 pandemic has underscored the need to augment the County's current financial reporting systems to create accurate and more timely reports for County personnel and grantors.

PROPERTY AND TAXATION

On behalf of the County and over 2,200 underlying local taxing jurisdictions, Cook County government administers the second largest property taxation system in the United States, with 1.8 million parcels of real estate. Key functions of the system are assessment, appeals, billing and tax collection.

Expenditures associated with Property and Taxation are increasing by \$2.0 million or 3.2% in FY2022 with the FTE count increasing by 3 within the General Fund.

Investments in technology in this area are designed to increase collaboration and process improvement, most notably through an integrated property tax system that is underway and will continue a multi-year implementation in FY2022. Treasurer Pappas's office will continue to focus on taxpayer convenience through proactive outreach to ensure duplicate payments and missing senior exemptions are discovered in a timely fashion. The Assessor will focus on northern Cook County reassessments utilizing advanced GIS tools and continued investment in data integrity. The Board of Review will continue to leverage enhancements to their Digital Appeals Processing System to absorb higher volumes of appeals in FY2022 and defend Property Tax Appeal Board cases. The County Clerk will continue the work started in FY2021 of consolidating the former operations of the Recorder of Deeds into its office, as well as working to replace antiquated cashiering, accounting, and recording systems to create workflow efficiencies, reduce revenue slippage, and increase cybersecurity tools.

ECONOMIC DEVELOPMENT

Cook County strives to foster economic development and job growth, through regional collaboration, along with workforce and community development by strategically leveraging federal, state, and local resources. In FY2022, expenditures associated with the Bureau of Economic Development have increased 6.0% to \$10.8 million. However, FTEs are only increasing by 2 within the General Fund. The majority of growth within Economic Development will be funded through expanded grant and other federal financial award opportunities anticipated in FY2022. Bureau-led expenditures will continue to focus on programs and initiatives geared towards the County's COVID-19 Economic Recovery Plan, Talent Driven Economic Development, and Small Business Loan and Grant Support.

The Equity Fund, a new special purpose fund, will be created in FY2022 to fund programs focused on providing much needed resources for the historically marginalized and disinvested communities. The Bureau of Economic Development, Justice Advisory Council and the President's Equity Fund Task Force will recommend programs and initiatives that will be seeded with the County's initial \$40M investment made in FY21 (and carried into FY22). In addition, the Bureau of Economic Development, together with the Office of the President and the Bureau of Finance, will take the lead in developing and implementing additional program initiatives in Cook County communities in FY2022 with funding allocated to the County under the U.S. Department of Treasury's ARPA State and Local Fiscal Recovery Fund.

ADMINISTRATIVE OVERHEAD

Administrative Overhead is defined as any fixed expense that recurs on a regular basis. The term refers to the grouping of expenses which are necessary to the continued functioning of an operation but cannot be immediately associated with the products or services being offered by a specific Office. In this area, the County accounts for Countywide technology costs, payments for utilities, expenses related to debt service and other Countywide costs.

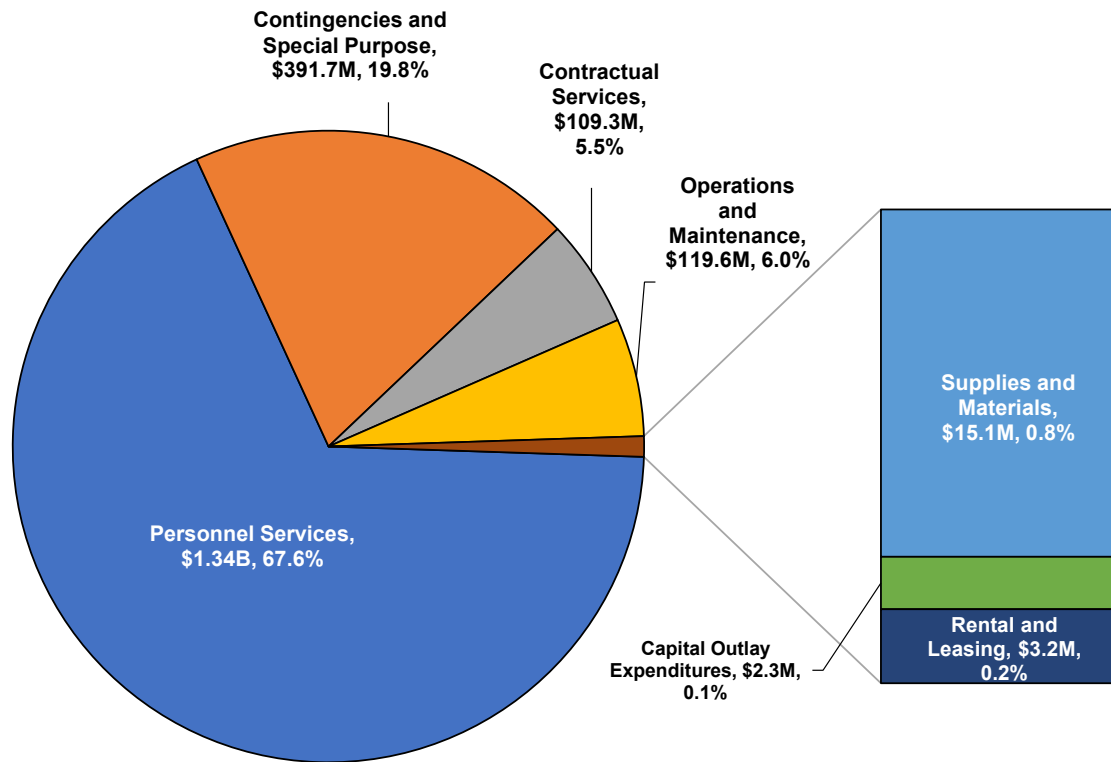
In recent years, the County has made efforts to distribute costs in Administrative Overhead to the offices that incur the expenses. To date, expenses that have been distributed include employee benefit costs, licensing, rent, and other technology-related expenses.

FY2022 total Administrative Overhead increased by \$24.2 million dollars or 4.7% compared to the FY2021 appropriation due to increased budgeting in contractual services. The County's overall debt service cost remain manageable and are in line with its policy goal of ensuring it doesn't increase by maximum 2% year over year, which is based on the long-term inflationary target of the Federal Reserve Bank.

GENERAL FUND - OPERATING EXPENDITURES BY TYPE

The FY2022 General Fund Executive Budget Recommendation for expenditures is \$1.98 billion. This includes \$345.0 million appropriated to address the outstanding unfunded pension liability in the County Employees' Annuity and Benefit Fund (the "Pension Fund"). This additional payment will be transferred to the Pension Fund subject to an intergovernmental agreement. Since 2016, the County has made \$1.95 billion in supplemental pension payments, which has resulted in the Pension Fund's funded ratio increasing to 63.9% in the past 5 years and put it on a path of sustainability. Net of the additional pension payment, the operating expenditures of the General Fund are \$1.64 billion, with personnel expenses budgeted at \$1.34 billion or 81.9% and the non-personnel expenses at \$296.2 million or 18.1%.

General Fund Expenditures by Type \$1.98 Billion

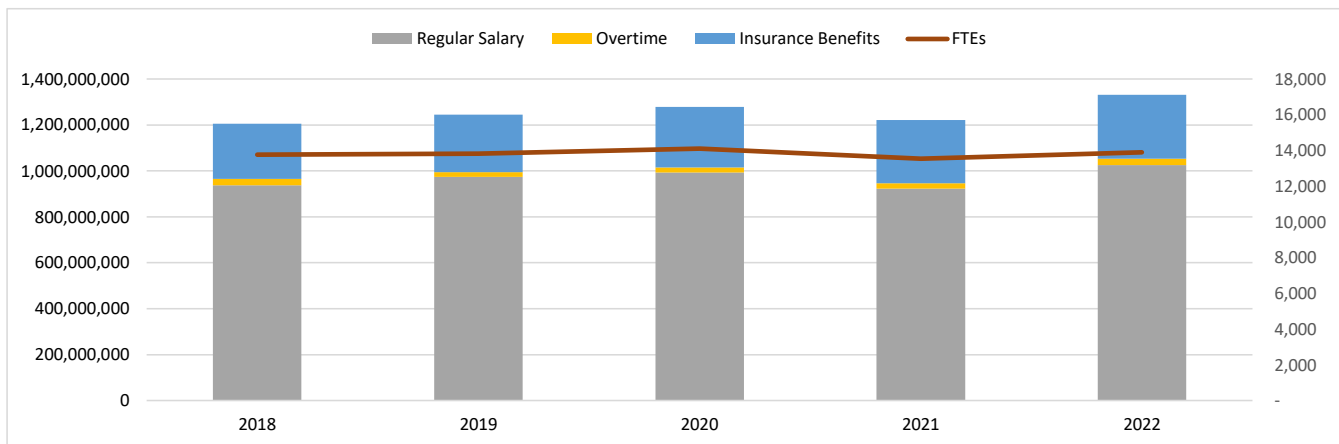


Personnel Expenditures	2018 Adopted	2019 Adopted	2020 Adopted	2021 Adopted	2022 Adopted
Personnel Services	1,213,299,253	1,253,114,975	1,284,742,752	1,228,432,312	1,339,885,786
Contractual Service	90,135,760	99,756,102	101,524,305	136,725,446	109,336,756
Supplies and Materials	12,129,239	12,568,971	13,129,943	14,769,144	15,115,825
Operations and Maintenance	87,318,442	97,123,371	99,605,976	106,883,338	119,576,166
Rental and Leasing	4,739,511	2,664,925	2,851,867	3,788,525	3,225,535
Capital Outlay Expenditures	7,073	2,250,011	8,422,365	2,426,327	2,276,327
Contingencies and Special Purpose	392,141,687	399,900,413	409,014,820	403,302,573	391,663,090
Total	\$1,799,770,965	\$1,867,378,768	\$1,919,292,028	\$1,896,327,665	\$1,981,079,485

PERSONNEL SERVICES

Budgeted at \$1.34 billion, personnel expenses show a \$111.5 million or 9.1% increase in the General Fund due to the addition of 352 full-time equivalent positions, primarily in Public Safety. The total requested positions in FY2022 are 13,898, compared to 13,546 in FY2021 and 14,114 in the FY2020 adopted appropriation. Personnel expenses are comprised of 76.5% regular salary, 2.1% overtime compensation, 20.8% employee health benefits, and 0.6% other personnel expenditures, such as training and transportation expenses. The FY2022 regular salary account is increasing by \$101.5 million or 11.0% and insurance costs are increasing by \$3.5 million or 1.3% compared to FY2021.

Additional information on employee benefits is found in the Self-Insurance Fund Section.



Personnel Expenditures	2018 Adopted	2019 Adopted	2020 Adopted	2021 Adopted	2022 Recommended
Regular Salary	936,989,661	973,374,328	993,607,432	922,943,348	1,024,435,362
Overtime	28,062,580	20,429,495	20,841,744	22,985,813	28,013,514
Insurance Benefits	240,352,139	251,398,260	263,701,597	275,270,917	278,735,004
Other	7,894,874	7,912,892	6,591,978	7,232,234	8,701,906
Total	\$1,213,299,253	\$1,232,685,480	\$1,284,742,752	\$1,228,432,312	\$1,339,885,786
FTEs	13,762	13,814	14,114	13,546	13,898

NON-PERSONNEL SERVICES

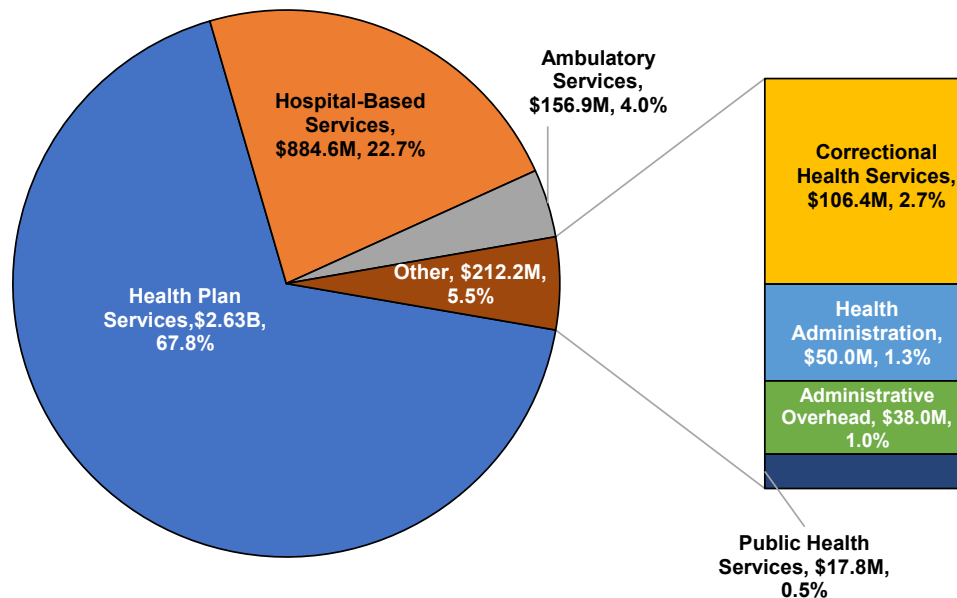
Non-personnel spending totals \$296.2 million, allocated to contractual services, operations, supplies and maintenance rental and leasing, capital outlay expenditures, and other contingency expenses. These expenditures decreased by 9.1% or \$29.7 million from FY2021.

The decrease is primarily driven by reduced expenditures in contractual services and contingency and special purpose accounts. An increase of \$12.7 million in operations and maintenance will be used towards County technology needs.

HEALTH ENTERPRISE FUND-OPERATING EXPENDITURES BY PROGRAM AREAS

The Health Enterprise Fund supports Cook County's healthcare functions. In FY2022, the fund proposes a \$3.89 billion budget, which is an increase of \$501.1 million in expenditures compared to FY2021. This increase can be attributed largely to a \$407.6 million increase in Health Plan Services revenues and expenses due to increased membership in the CountyCare Medicaid Managed Care plan.

Health Enterprise Fund By Program Areas
\$3.89 billion



Program Areas	2018 Adopted	2019 Adopted	2020 Adopted	2021 Adopted	2022 Recommended
Health Plan Services	998,965,254	1,549,038,935	1,800,366,723	2,229,638,357	2,634,862,088
Hospital-Based Services	716,679,871	789,419,127	727,430,328	836,932,440	884,602,086
Correctional Health Services	89,773,100	95,068,151	88,722,327	104,464,484	106,405,184
Health Administration	58,585,420	52,807,903	44,141,163	50,441,051	50,036,070
Ambulatory Services	137,431,749	158,086,807	113,793,689	108,351,103	156,861,340
Public Health Services	12,203,065	13,018,093	10,234,781	16,907,639	17,763,195
Administrative Overhead	29,555,962	33,015,528	39,307,330	40,648,081	37,995,811
Total	\$2,043,194,423	\$2,690,454,544	\$2,823,996,341	\$3,387,383,155	\$3,888,525,775

Program Areas	2018 Adopted	2019 Adopted	2020 Adopted	2021 Adopted	2022 Recommended
Health Plan Services	179	495	407	344	442
Hospital-Based Services	4,447	4,619	4,590	4,871	4,952
Correctional Health Services	686	696	637	727	719
Health Administration	505	366	328	317	368
Ambulatory Services	968	962	521	416	952
Public Health Services	110	102	118	128	128
Total	6,895	7,239	6,601	6,802	7,561

HEALTH ENTERPRISE FUND - OPERATIONAL HIGHLIGHTS BY PROGRAM AREAS

HEALTH PLAN SERVICES

Health Plan Services contains CountyCare, which is a Medicaid health plan providing benefits to enrolled members resulting from the expansion of Medicaid under the Affordable Care Act. CountyCare membership is a major cost driver for medical claims and administrative expenses. Membership initiatives will aim to retain and minimize a decrease of CountyCare membership, including assisting members with the expected re-launch of the State's re-determination process to maintain Medicaid eligibility. In FY2022, the average memberships per month are estimated to be 390,689 from an expected peak of 422,856 members in December 2021. FY2021 membership has increased due to the suspension of re-determination by the State in response to the COVID-19 pandemic. Membership is projected to normalize in FY2022 once re-determinations resume.

The total expenditures of \$2.63 billion, appropriated primarily to pay claims to providers for members enrolled in CountyCare and third-party administrative expenses for the managed care program, shows an increase of \$405.2 million in FY2022. The increase is the result of expected cost and utilization trends for managed care claims, which are increasing by \$404.1 million in FY2022. Health Plan Services will experience an increase of 98 FTEs in FY2022 compared to FY2021, to anticipate growth of membership in the CountyCare program.

HOSPITAL-BASED SERVICES

Cook County Health includes Stroger and Provident Hospitals, which serve over 300,000 patients annually. To grow and compete in FY2022, Hospital-Based Services will expand its scope of clinical services. At Provident Hospital, CCH is planning to increase the utilization of operating rooms, expand hemodialysis services and ophthalmology care, re-establish ICU operations and restore ambulance runs. At Stroger Hospital, CCH is expecting to go back to pre-pandemic volumes and is establishing service lines in neurology, cardiology and oncology. CCH will continue to work with CountyCare members to increase utilization of Stroger and Provident Hospitals.

Hospital-Based Services has a net increase of 81 FTEs in FY2022 compared to FY2021, which includes a net increase of 77 FTEs at Stroger Hospital and 5 at Provident Hospital to support the establishment of ICU operations, expanding medical surgical capacity and restoring ambulance services.

CORRECTIONAL HEALTH SERVICES

Correctional Health includes Cermak Health Services, which provides healthcare services for detainees at the Cook County Department of Corrections, and residents at the Juvenile Temporary Detention Center (JTDC). In FY2022, Correctional Health's budget request of \$106.4 million increased by \$1.9 million from FY2021, driven by an increase in pharmaceutical supplies for Cermak Health Services. In addition, there will be a net decrease of 8 FTEs within Correctional Health Services, with a decrease of 9 FTEs at Cermak Health Services and an increase of 1 FTEs in JTDC-Health.

HEALTH SYSTEM ADMINISTRATION

The FY2022 budget provides organizational focus on the establishment of the Strategic Planning and Implementation Office; Equity and Inclusion Office; quality improvements; patient satisfaction and regulatory compliance; and supports organizational capacity to improve clinical documentation, billing and coding, collections, and other revenue cycle activities. In FY2022, Health System Administration's budget of \$50.0 million includes salaries and benefits costs for 368 FTEs.

AMBULATORY HEALTH SERVICES

CCH's Ambulatory and Community Health Network (ACHN) consists of a network of 12 community health centers that coordinates primary and specialty outpatient care in community and hospital outpatient settings. The network emphasizes primary and preventative care and provides specialty outpatient and diagnostic services for persons of all ages. In FY2022, ACHN's budget of \$132.2 million includes salaries and benefits costs for 880 FTEs increasing by \$48 million compared to FY2021. The increase is driven by shifting ambulatory clinics from Stroger and Provident to ACHN to consolidate all outpatient activity under the same leadership, which includes a shift of 478 FTEs.

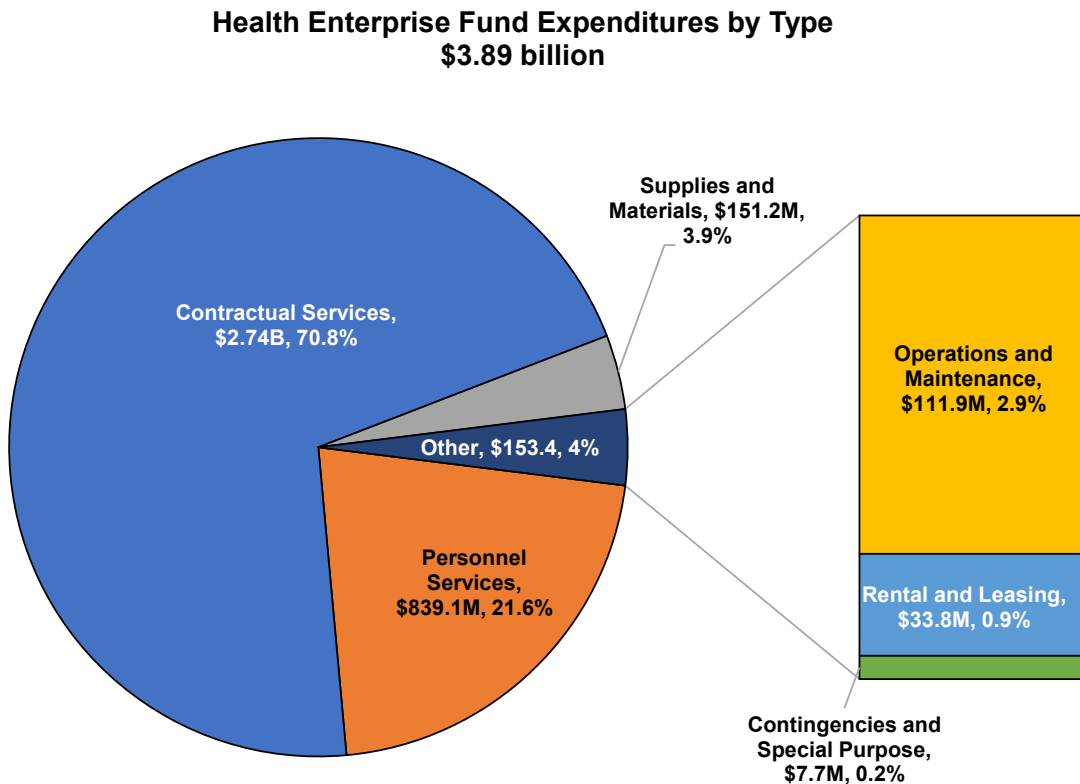
The CORE Center coordinates care for the prevention, care, and research of HIV/AIDS and other infectious diseases. In FY2022, the CORE Center's budget request of \$24.7 million includes salaries and benefits costs for 72 FTEs.

PUBLIC HEALTH SERVICES

Cook County Department of Public Health (CCDPH) serves 2.5 million residents in 124 municipalities and serves the public health needs of its jurisdiction through effective and efficient disease prevention and health promotion programs. In FY2022, CCDPH's budget of \$17.8 million contains salaries and benefits for 128 FTEs.

HEALTH ENTERPRISE FUND – OPERATIONAL EXPENDITURES BY TYPE

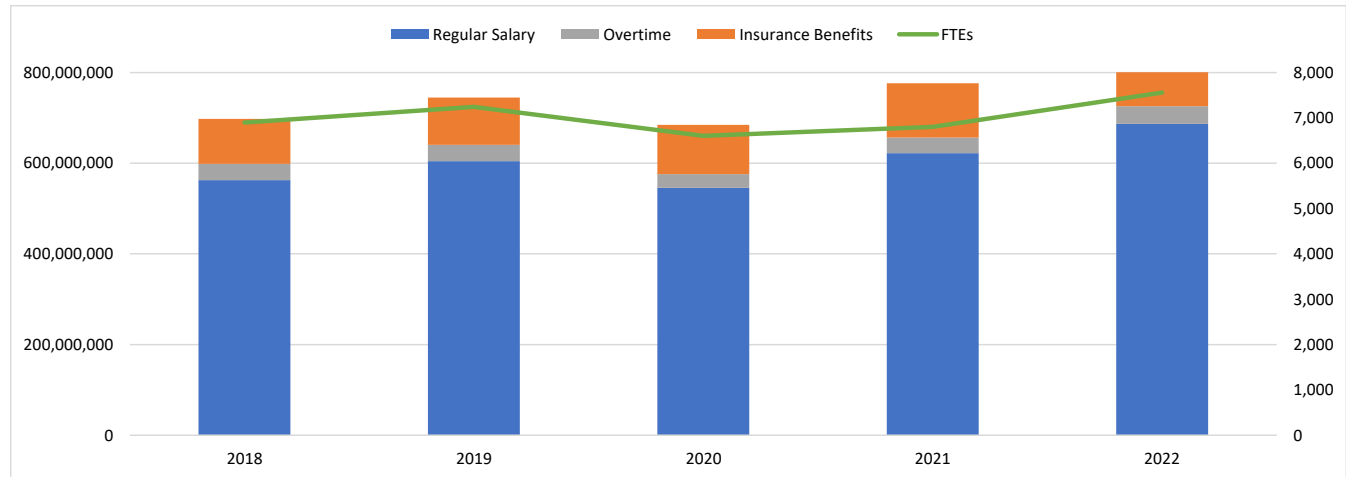
The FY2022 budget of the Health Enterprise Fund is \$3.89 billion. The \$501.1 million increase of the Fund's expenditures is primarily due to associated third-party health care provider payments under CountyCare. In FY2022, Contractual Services represents \$2.74 billion (70.6%) of the budget, Personnel costs of \$839.1 million (21.6%), and Supplies and Materials combined with other categories, such as Operations and Maintenance, Rental and Leasing, and Contingencies are \$304.6 million (7.8%).



Expenditures	2018	2019	2020	2021	2022
	Adopted	Adopted	Adopted	Adopted	Recommended
Personnel Services	701,706,568	748,639,575	688,201,530	779,831,580	839,142,550
Contractual Service	1,056,879,263	1,615,230,541	1,843,733,916	2,310,637,874	2,744,765,300
Supplies and Materials	135,565,869	142,979,796	131,070,747	135,480,331	151,212,985
Operations and Maintenance	94,759,151	115,391,213	99,695,570	107,169,453	111,925,122
Rental and Leasing	23,759,799	32,660,434	28,049,952	36,137,114	33,760,298
Capital Outlay Expenditures	5,363,600	4,034,000	193,200	0	0
Contingencies and Special Purpose	25,160,173	31,518,985	33,051,426	18,126,803	7,719,520
Total	\$2,043,194,423	\$2,690,454,544	\$2,823,996,341	\$3,387,383,155	\$3,888,525,775

PERSONNEL SERVICES

The Health Enterprise Fund's personnel expenditures represent \$839.1 million of the \$3.89 billion budget in FY2022, a 7.6% increase over FY2021. The overall FTE count from FY2021 to FY2022 is increasing by 758 FTEs, which is attributed to the expansion of surgical capacity, re-establishing ambulance runs and the ICU at Provident Hospital, adding nursing positions to align with staffing plans, and the expansion of service lines at Stroger Hospital.



Personnel Expenditures	2018 Adopted	2019 Adopted	2020 Adopted	2021 Adopted	2022 Recommended
Regular Salary	562,433,880	604,619,124	545,229,922	621,643,466	686,176,954
Overtime	36,220,566	35,801,839	30,492,431	34,977,176	39,116,851
Insurance Benefits	99,020,204	103,945,761	108,816,645	119,667,297	109,769,737
Other Benefits	4,031,917	4,272,851	3,662,531	3,543,642	4,079,008
Total	\$701,706,568	\$748,639,575	\$688,201,530	\$779,831,580	\$839,142,550
FTEs	6,895	7,239	6,601	6,802	7,561

NON-PERSONNEL SERVICES

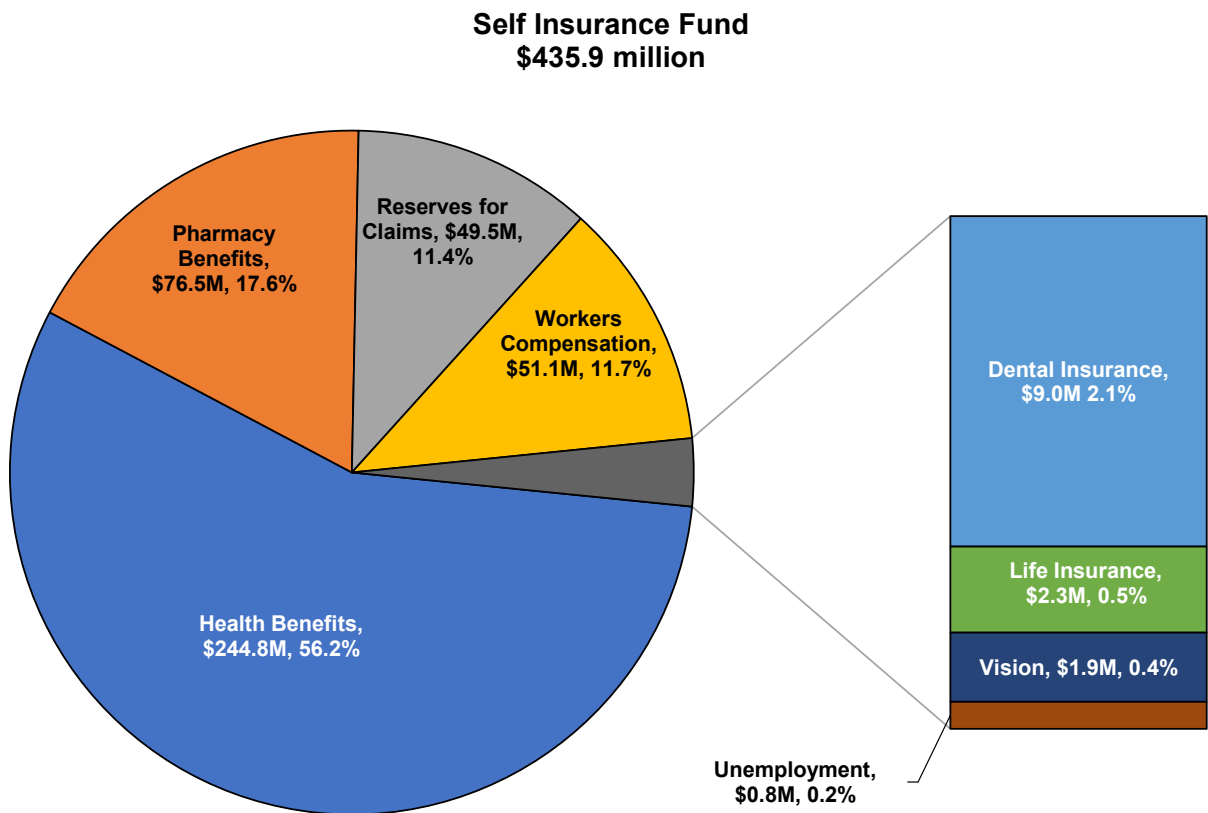
Contractual services expenditures represent 70.6% of the Health Enterprises' total expenditures, or \$2.74 billion, of which 90.6% are payments associated with third-party health care providers under CountyCare. Health Enterprise Fund's Operations and Maintenance, Supplies and Materials, Rental and Leasing, Contingencies, and Capital expenditures accounts represent \$304.1 million, or 7.8% of the budget.

OTHER MAJOR FUNDS

SELF-INSURANCE FUND

The County administers a self-insurance program for employee health insurance, life insurance, unemployment compensation, workers compensation and liability related claims and expenses arising from operations subject to certain stop-loss provisions. The purpose of the Self-Insurance Fund is to insulate departments from these inherently volatile expenses while pooling the County’s risk into a central fund. The below chart shows the distribution of expenses by risk type in the Self-Insurance Fund. Nominally, the cost of Group Health insurance is the largest amount, but Reserves for Claims represents the greatest potential risk.

The overall cost of employee and dependent health benefits coverage in FY2022 is expected to decrease over the FY2021 appropriation by 4.0%, largely driven by changes in health costs, utilization, and employee plan selections. Cook County has seen an ongoing shift from HMO enrollment to the more costly PPO plan. Additionally, Reserves for Claims within the Self-Insurance Fund are expected to decrease by \$17.6 million in FY2022.



CAPITAL PROJECTS FUND

Capital Projects Fund expenditures are used to fund construction and upgrade costs for County facilities, Highway and Transportation infrastructure projects along with capital equipment. Details are available in the Capital Improvement Programs section.

ANNUITY AND BENEFITS FUND

The County Employees' and Officers' Annuity and Benefit Fund (Pension Fund) is a single defined benefit, single employer pension and OPEB plan established by Articles 9 and 10 of the Illinois Pension Code (40 ILCS 5/Art. 9 and 40 ILCS 5/Art. 10). The FY2022 statutory contribution to the plan is \$202.2 million. An additional \$345.0 million is appropriated from the General Fund to address the outstanding unfunded pension liability at the Pension Fund. In 2019, the Pension Fund implemented healthcare and pharmacy related programs that allowed them to reduce the cost of retiree health care; in turn reducing the retiree health benefit valuation on an actuarial basis. Therefore, for FY2022, the additional pension payment is budgeted at \$325 million, increased from \$312 million in FY2021. The County established a Pension Stabilization account in the Pension Fund in FY2019, that serves as a reserve in line with its long-term goal of continued commitment to address the Pension Fund's liabilities in a responsible manner. For FY2021, the account is budgeted to receive up to \$20.0 million in revenues to help further cushion any future increases in funding needs to offset the unfunded liabilities of the Pension Fund.

Recommended for FY 2022

County Contributions for	
Salary Deductions	129,389,135
Refund Repayments	1,877,909
Former Service Payments	528,376
Military Service	109,582
Optional Deductions	-
Optional Payments	-
Sick Time	-
1 Yr. ODCX	-
Tier 2 - Salary Deduction Shortage Payments	-
Deductions in lieu of disability	2,252,864
Total Contribution For levy	\$134,157,866
Levy Factor	1.54
Gross Tax Levy	\$206,603,114
Add: Compensation Annuity Per Section 5/9-147	\$0
Less: Federal Grants	(\$4,434,155)
Net Tax Levy	\$202,168,959

DEBT SERVICE FUND

The County's Debt Service Fund is utilized for General Obligation debt service payments. General Obligation debt service is paid from the levy of ad valorem taxes upon all the taxable real property in the County. Debt service for Sales Tax Revenue Bonds is paid by making monthly deposits to a Trustee from Sales Tax revenue received by the County. In FY2022, the Fund is budgeted to have revenues from Property Taxes of \$256 million and transfers of \$33.8 million, all of which will go towards paying Debt Service. As of September 1, 2021, the total outstanding General Obligation debt is estimated at \$2.6 billion and Sales Tax debt is estimated at \$571.0 million. The County's General Obligation bond ratings are A2, A+, and A+ from Moody's, S&P, and Fitch, respectively. The Sales Tax bonds are rated AA- by S&P and AAA by Kroll.

NON-MAJOR FUNDS

SPECIAL PURPOSE FUNDS

In addition to the General Fund, the County's FY2022 Executive Budget Recommendation includes the budgets for non-major County funds. Special Purpose Funds are established for a specific and dedicated purpose and are intended to be self-balancing. Total FY2022 expenditures in Special Purpose Funds are increasing by \$500.6 million dollars compared to FY2021. This increase is largely due to the inclusion of two new Special Purpose Funds in FY2022 and the additional allocation of federal funding in a third SPF. The American Rescue Plan Act (ARPA) fund will be added in FY2022 to hold the County's funding allocation distributed by the U.S. Department of Treasury (Treasury) under ARPA's State and Local Fiscal Recovery Fund (SLFRF) and will support County operations and initiatives focused on the equitable economic recovery from the COVID-19 pandemic. The County's initial ARPA initiatives are anticipated to begin in FY2022. Secondly, the Equity Fund was established to support strategic investments in communities throughout Cook County as well as providing fair and equitable access to justice. The Justice Advisory Council and the Bureau of Economic Development are working in collaboration with the President's Equity Fund Task force to develop the initial initiatives to be funded through the County's Equity Fund, which are anticipated to be implemented starting in FY2022. Finally, the COVID-19 Federal Programs fund will continue to hold the County's funding allocation from the Treasury's Emergency Rental Assistance Program (ERA). Started in FY2021, the Bureau of Economic Development, which administers the County's ERA program anticipates an expansion of the rental and utility assistance program in light of the recent end of the nationwide eviction moratorium.

Expenses in the Motor Fuel Tax fund are increasing by \$26.8 million dollars due to on-going capital projects such as the South Cook Fair Transit Demonstration to bring affordable, accessible transit to more riders. Continuing projects include the 75th Street Corridor Improvement project, Lake Cook Road – Raupp Boulevard to Arlington Heights Boulevard, Forest Preserve transportation infrastructure improvements and an expanded pavement preservation and rehabilitation program in FY2021 and FY2022. Expenses in the Geographical Information System fund are increasing by \$3.4 million dollars which is associated with partially funding the cost of the Tyler integrated Property Tax System implementation. The new solution will create a central database of the County's property parcels, provide a single view of each property PIN, and allow for data analytics and reporting.

Expenses in the Adult Probation Service Fee fund are increasing by \$1.6 million dollars in FY2022. The expense increase in the Adult Probation Service Fee fund is due to drug treatment services, which is anticipated to go back to the pre-pandemic level, and increases in reimbursements to the operating budget. Expenditures in the Sheriff's ETSB 911 – Intergovernmental Agreement fund are increasing by \$852,015 as expansion continues for emergency dispatch services to local municipalities and unincorporated Cook County. However, these expenditures are offset by the revenue received through intergovernmental agreements and the Emergency Telephone System Board (ETSB). Expenditures in the Cook County Assessor GIS Fee fund are increasing by \$1.2 million dollars as the Assessor's Office continues to leverage GIS technology initiatives that allow for field work to be done more efficiently and accurately and reduce the need for in-person inspections. The Suburban TB Sanitarium District expenses are reducing by \$3.6 million dollars due to the discontinuance of the program anticipated to be finalized in FY2022.

ELECTION FUND

In FY2022, Election Fund expenditures are increasing by \$30.5 million dollars compared to FY2021. This increase is driven by the fact that the County Clerk and the Board of Election Commissioners will administer elections for the United States Senate, United States House of Representatives, Illinois Senate, Illinois State and Gubernatorial Office in FY2022.

GRANT FUNDS

The County receives grant funds from Federal, State, and private agencies for a variety of direct and indirect services provided under various program areas. In FY2022, estimated grant funding to be received by the County will increase by \$418,307 compared to FY2021. Additional details can be found in the Revenue section of the Budget Book.

The following tables reflect the Five-Year Summary of Appropriations and FTEs for each Non-Major Fund:

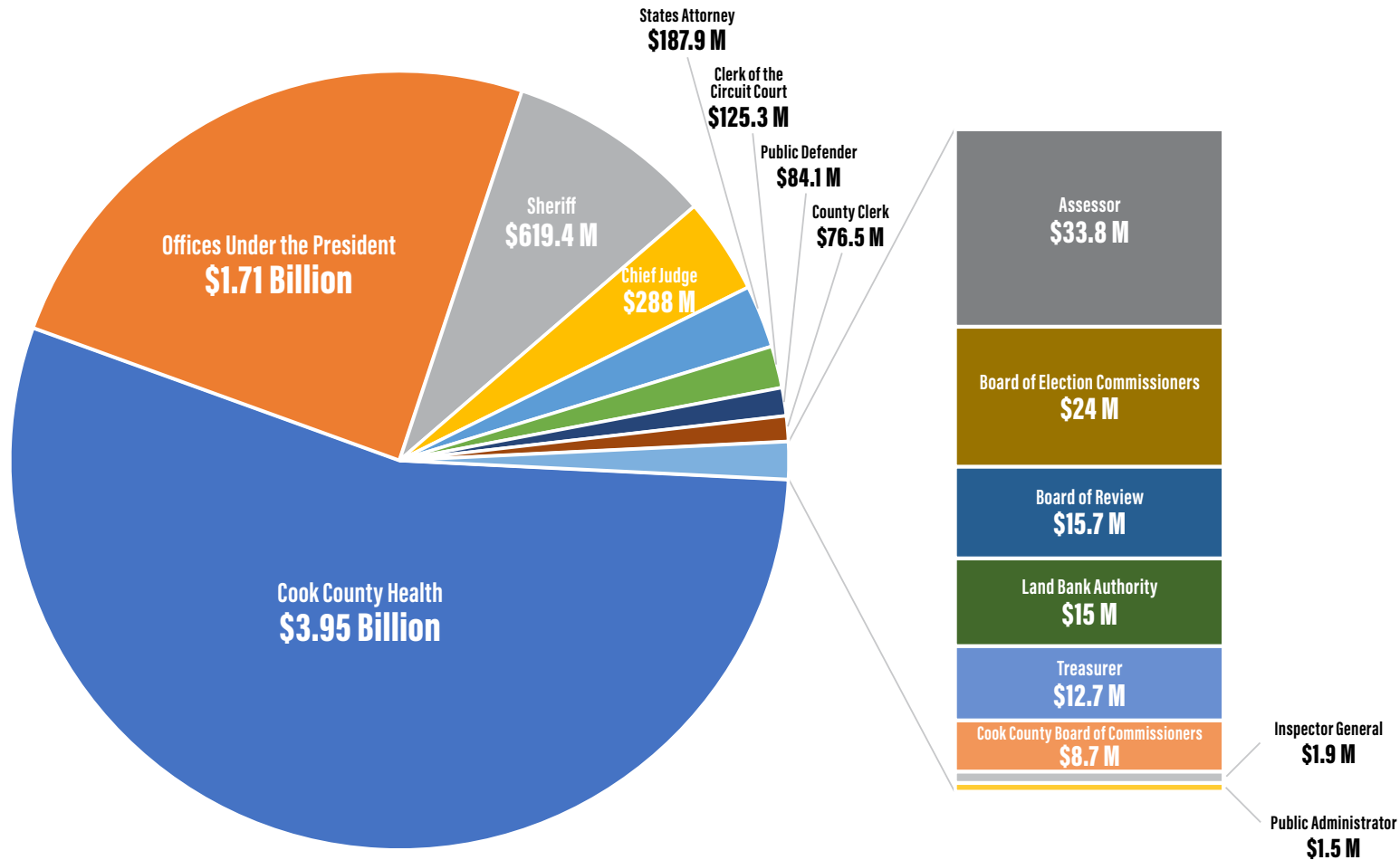
Recommendation	2018 Adopted	2019 Adopted	2020 Adopted	2021 Adopted	2022 Recommended
Special Purpose Funds	247,644,051	275,979,178	316,728,945	445,651,682	946,324,420
Election Fund	41,905,178	22,364,110	51,747,359	29,840,858	60,411,563
Grants	224,730,534	248,841,233	256,639,152	364,942,358	365,360,665
Total	\$514,279,763	\$547,184,521	\$625,115,457	\$840,434,898	\$1,372,096,648

FTEs	2018 Adopted	2019 Adopted	2020 Adopted	2021 Adopted	2022 Recommended
Special Purpose Funds	828	837	813	774	1,010
Election Fund	125	124	121	126	121
Grants	408	422	424	629	877
Total	1,360	1,384	1,358	1,529	2,008

SUMMARY OF APPROPRIATIONS AND FTES BY FUNDS

	2020 Appropriation	2021 Appropriation	2022 President's Recommendation	2022/2021 Change
<u>General Fund</u>				
Budget	1,919,292,028	1,896,327,665	1,981,079,485	84,751,821
Positions (FTE)	14,114.0	13,545.7	13,897.6	351.9
<u>Health Enterprise Fund</u>				
Budget	2,823,996,341	3,387,383,155	3,888,525,775	501,142,620
Positions (FTE)	6,601.3	6,802.4	7,560.8	758.4
<u>Election Fund</u>				
Budget	51,747,359	29,840,858	60,411,563	30,570,705
Positions (FTE)	120.6	125.6	121.0	(4.6)
Subtotal Budget	4,795,035,728	5,313,551,678	5,930,016,823	616,465,145
Subtotal FTE	20,835.8	20,473.7	21,579.4	1,105.7
<u>Special Purpose Fund</u>				
Budget	777,608,210	909,495,933	1,404,504,760	495,008,827
Positions (FTE)	813.5	774.3	1,010.5	236.2
<u>Grants</u>				
Budget	256,639,152	364,942,358	365,360,665	418,307
Positions (FTE)	424.3	628.7	876.8	248.1
Total Operating	5,829,283,089	6,587,989,969	7,699,882,248	1,111,892,279
Total Positions (FTE)	22,073.7	21,876.8	23,466.7	1,589.9
<u>Capital Improvement</u>				
Budget	369,958,649	350,655,597	343,055,171	-
Total Budget	6,199,241,738	6,938,645,565	8,042,937,418	1,111,892,279
Total Positions (FTE)	22,074	21,877	23,467	1,590

2022 COOK COUNTY EXECUTIVE BUDGET RECOMMENDATION BY OFFICE



Full Time Equivalent (FTE)

Cook County Health	8,077	Public Defender	750	Public Administrator	15
Sheriff	5,826	Assessor	276	Board of	
Chief Judge	2,907	County Clerk	348	Election Commissioners	4
Offices Under the President*	2,003	Treasurer	73	Inspector General	19
States Attorney	1,432	Board of Review	151	Land Bank Authority	13
Clerk of the Circuit Court	1,479	Cook County Board of Commissioners	95		

*The following bureaus and their departments fall under the President's Budget Appropriations:

Offices Under The President: Office of the President, Justice Advisory Council
Bureau of Administration: Office of the Chief Administrative Officer, Environment and Sustainability, Medical Examiner, Department of Emergency Management and Regional Security, Department of Transportation and Highways, MFT Illinois First (1st), Township Roads, Animal and Rabies Control, County Law Library, Environmental Control Solid Waste Fee
Bureau of Finance: Office of the Chief Financial Officer, Revenue, Risk Management, Budget and Management Services, County Comptroller, Contract Compliance, Chief Procurement Officer, Self-Insurance Fund, Annuities and Benefits, Bond and Interest Fund
Bureau of Human Resources: Department of Human Resources, Department of Labor Relations, Employee Appeals Board
Bureau of Technology: Enterprise Technology, Enterprise Resource Planning, Geographic Information Systems
County Auditor
Department of Administrative Hearings
Department of Human Rights and Ethics
Bureau of Economic Development: Office of Economic Development, Planning of Development, Building and Zoning, Zoning Board of Appeals
Bureau of Asset Management: Asset Management, Facilities Management

PROPOSED EXPENDITURES

SUMMARY OF APPROPRIATIONS AND EXP BY FUND AND DEPARTMENT

Funds	FY 2018 Expenditures	FY 2018 Appropriations	FY 2019 Expenditures	FY 2019 Appropriations	FY 2020 Expenditures	FY 2020 Appropriations	FY 2021 Expenditures	FY 2021 Appropriations	FY 2022 Recommendations	Difference FY22 - FY21
General Fund										
Corporate Fund	528,609,355	547,451,584	537,813,828	573,571,295	519,459,325	582,145,035	419,665,315	602,672,872	604,891,279	2,218,407
Public Safety Fund	1,245,963,783	1,252,319,381	1,248,833,630	1,293,807,473	1,093,430,400	1,337,146,993	955,036,311	1,293,654,793	1,376,188,206	82,533,413
Total General Fund	\$1,774,573,139	\$1,799,770,965	\$1,786,647,458	\$1,867,378,768	\$1,612,889,725	\$1,919,292,028	\$1,374,701,626	\$1,896,327,665	\$1,981,079,485	\$84,751,821
Health Enterprise Fund	2,620,617,610	2,043,194,423	3,029,214,951	2,690,454,544	3,222,198,233	2,823,996,341	3,007,635,653	3,387,383,155	3,888,525,775	501,142,620
Total General and Enterprise	\$4,395,190,748	\$3,842,965,388	\$4,815,862,409	\$4,557,833,312	\$4,835,087,958	\$4,743,288,369	\$4,382,337,278	\$5,283,710,820	\$5,869,605,260	\$585,894,440
Special Purpose and Election Funds										
Election Fund	43,313,038	41,905,178	18,738,226	22,364,110	51,293,152	51,747,359	18,201,925	29,840,858	60,411,563	30,570,705
Special Purpose Funds	661,998,706	739,461,865	644,329,668	745,357,481	450,496,871	777,608,210	223,611,497	909,495,933	1,404,504,760	495,008,827
Total Special Purpose and Election Funds	\$705,311,744	\$781,367,043	\$663,067,894	\$767,721,591	\$501,790,023	\$829,355,568	\$241,813,421	\$939,336,791	\$1,464,916,323	\$525,579,532
Restricted	224,730,534	224,730,534	248,841,233	248,841,233	138,560,481	256,639,152	193,933,447	364,942,358	365,360,665	418,307
Total Operating Fund	\$5,325,233,026	\$4,849,062,965	\$5,727,771,536	\$5,574,396,136	\$5,475,438,462	\$5,829,283,089	\$4,818,084,146	\$6,587,989,969	\$7,699,882,248	\$1,111,892,279
Capital Fund	152,435,866	357,045,281	137,533,271	370,391,992	105,243,473	369,958,649	67,635,253	350,655,597	343,055,171	(7,600,426)
Grand Total	\$5,477,668,892	\$5,206,108,246	\$5,865,304,807	\$5,944,788,128	\$5,580,681,935	\$6,199,241,738	\$4,885,719,400	\$6,938,645,565	\$8,042,937,418	\$1,104,291,853

* FY2018 - FY2020 Expenditures are restated to match with Trial Balance. FY2021 Expenditures are as of Sep 2021.

**FY2021 Expenditures for Grants represent the FY2021 total Appropriation as Adjusted.

***FY2022 Capital Improvements excludes capital purchases funded with operating dollars.

SUMMARY OF APPROPRIATIONS AND EXP BY FUND AND DEPARTMENT

Departments	FY 2018 Expenditures	FY 2018 Appropriations	FY 2019 Expenditures	FY 2019 Appropriations	FY 2020 Expenditures	FY 2020 Appropriations	FY 2021 Expenditures	FY 2021 Appropriations	FY 2022 Recommendation	Difference FY22 - FY21
General Fund										
Corporate Fund										
1010-Office of the President	2,020,595	2,112,278	1,896,882	2,160,108	2,111,860	3,455,211	2,583,442	3,601,790	4,090,459	488,670
1021-Office of the Chief Financial Officer	1,211,604	1,200,052	1,248,863	1,433,179	1,262,438	1,518,072	1,103,676	1,559,125	1,804,263	245,138
1007-Revenue	8,270,246	9,152,512	8,840,502	9,842,559	8,721,332	10,577,679	6,665,676	9,862,536	10,393,971	531,434
1008-Risk Management	2,201,141	2,199,942	2,382,809	2,359,017	2,481,024	2,487,132	1,899,085	2,583,410	2,528,133	(55,278)
1014-Budget and Management Services	1,848,481	2,115,461	1,814,134	2,112,335	1,471,633	1,750,738	1,352,901	1,838,206	2,105,171	266,965
1020-County Comptroller	3,253,692	3,430,055	3,395,711	3,713,574	3,640,970	3,988,823	2,926,332	4,044,724	4,114,175	69,451
1022-Contract Compliance	976,739	1,029,801	1,070,086	1,069,958	1,155,052	1,124,480	947,825	1,130,187	1,252,080	121,892
1030-Chief Procurement Officer	2,953,207	3,313,489	2,620,205	3,376,731	2,747,497	3,438,050	2,404,016	3,877,024	4,518,343	641,319
1009-Enterprise Technology	17,494,748	18,119,668	16,270,569	19,249,891	16,942,962	19,925,907	13,945,678	18,642,395	19,731,297	1,088,903
1029-Enterprise Resource Planning (ERP)	1,661,811	1,765,536	-	-	-	-	-	-	-	-
1011-Office of Chief Admin Officer	3,113,968	3,567,132	4,013,513	4,567,023	4,446,473	5,193,436	3,337,513	4,801,629	4,808,879	7,249
1161-Department of Environment and Sustainability	1,716,911	1,916,042	1,785,386	1,977,552	2,227,486	2,173,131	1,775,380	1,976,604	2,205,530	228,926
1500-Department of Transportation And Highways	510,898	667,809	427,354	625,000	527,703	637,500	75,000	450,000	498,840	48,840
1027-Office of Economic Development	799,712	805,874	2,849,478	3,722,960	3,330,879	3,985,107	1,453,598	3,644,490	3,957,133	312,643
1013-Planning and Development	1,727,210	739,818	1,168,112	1,185,655	2,054,988	1,238,645	1,020,916	1,119,268	1,194,379	75,111
1160-Building and Zoning	4,409,355	4,359,712	4,651,203	4,680,416	4,733,700	4,966,150	3,819,011	4,995,021	5,246,924	251,903
1170-Zoning Board of Appeals	456,932	507,191	396,612	441,160	391,287	453,297	338,567	432,857	403,800	(29,057)
1032-Department of Human Resources	5,051,792	5,872,448	5,237,308	6,373,979	4,839,291	6,259,519	4,264,640	6,198,796	4,552,648	(1,646,148)
1033-Department of Labor Relations	-	-	-	-	-	-	-	-	2,015,312	2,015,312
1019-Employee Appeals Board	37,288	72,868	40,319	71,940	48,200	70,868	10,000	67,167	71,195	4,028
1031-Office of Asset Management	3,197,326	3,467,984	3,108,857	3,838,627	3,359,430	4,181,279	2,888,668	2,925,619	5,190,004	2,264,385
1002-Human Rights And Ethics	718,673	833,951	773,409	864,860	769,030	973,335	611,170	915,131	969,654	54,523
1026-Administrative Hearing Board	1,265,970	1,474,014	1,287,913	1,454,746	1,029,552	1,480,436	841,048	1,351,468	1,432,475	81,007
1070-County Auditor	884,591	1,124,875	856,509	1,179,708	919,129	1,162,725	769,049	1,215,895	1,288,781	72,885
1018-Office of The Secretary To The Board of Commissioners	1,336,019	1,463,980	1,443,233	1,687,914	1,608,825	1,745,747	1,205,345	1,726,643	1,829,507	102,864
1081-First District	366,133	400,000	365,906	400,000	364,489	400,000	284,659	400,000	400,000	(1)
1082-Second District	385,404	400,000	375,853	400,000	385,285	400,000	290,215	400,000	400,000	0
1083-Third District	347,108	400,000	387,404	400,000	357,727	400,000	267,417	400,000	400,000	0
1084-Fourth District	347,132	400,000	358,218	400,000	382,667	400,000	305,383	400,000	400,000	0
1085-Fifth District	397,420	400,000	424,599	470,000	426,391	470,000	344,255	470,000	470,000	0
1086-Sixth District	370,600	400,000	378,808	400,000	371,707	400,000	272,367	400,000	400,000	0
1087-Seventh District	340,572	400,000	316,987	400,000	380,437	400,000	268,907	400,000	400,000	-
1088-Eighth District	354,245	400,000	355,024	400,000	346,902	400,000	314,345	400,000	400,000	0

PROPOSED EXPENDITURES

SUMMARY OF APPROPRIATIONS AND EXP BY FUND AND DEPARTMENT

Departments	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	FY 2022	Difference FY22 - FY21
	Expenditures	Appropriations	Expenditures	Appropriations	Expenditures	Appropriations	Expenditures	Appropriations	Recommendation	
1089-Ninth District	368,547	400,000	375,421	400,000	384,131	400,000	301,069	400,000	400,000	0
1090-Tenth District	321,117	400,000	279,746	400,000	352,031	400,000	272,787	400,000	400,000	0
1091-Eleventh District	269,704	450,000	264,254	450,000	268,458	450,000	210,748	450,000	450,000	0
1092-Twelfth District	281,961	400,000	317,094	400,000	378,554	400,000	301,268	400,000	400,000	1
1093-Thirteenth District	354,185	400,000	336,275	400,000	363,516	400,000	283,576	400,000	400,000	0
1094-Fourteenth District	390,029	400,000	348,076	400,000	364,840	400,000	280,632	400,000	400,000	0
1095-Fifteenth District	355,399	400,000	382,320	400,000	355,209	400,000	304,211	400,000	400,000	-
1096-Sixteenth District	384,736	400,000	378,707	400,000	315,233	400,000	301,318	400,000	400,000	-
1097-Seventeenth District	371,205	400,000	395,989	400,000	377,111	400,000	265,645	400,000	400,000	1
1040-County Assessor	23,762,881	24,893,871	24,003,201	25,423,202	24,204,827	26,948,316	19,857,577	28,065,219	29,172,812	1,107,592
1050-Board of Review	10,222,455	10,307,120	11,425,607	11,599,452	12,785,481	13,473,108	10,828,241	14,072,527	14,622,401	549,874
1060-County Treasurer	910,773	951,703	769,035	867,096	684,658	844,997	451,368	769,732	751,431	(18,300)
1080-Office of Independent Inspector General	1,960,748	1,964,684	1,756,782	2,012,780	1,459,219	1,858,826	1,180,878	1,874,663	1,945,869	71,206
1110-County Clerk	10,455,445	10,874,603	11,287,169	11,163,293	11,431,755	12,801,649	12,566,089	18,812,385	19,170,283	357,898
1130-Recorder of Deeds	6,310,375	6,946,022	6,138,007	7,288,592	6,169,751	7,228,962	-	-	-	-
1310-Office of the Chief Judge	-	-	16	-	-	-	-	-	-	-
1490-Fixed Charges and Special Purpose Appropriations	401,862,275	413,351,090	408,814,365	430,307,988	385,728,206	429,281,907	313,673,826	453,198,362	446,105,531	(7,092,831)
Total Corporate Fund	\$528,609,355	\$547,451,584	\$537,813,828	\$573,571,295	\$519,459,325	\$582,145,035	\$419,665,315	\$602,672,872	\$604,891,279	\$2,218,407
Public Safety Fund										
1205-Justice Advisory Council	583,851	595,616	670,538	713,571	768,059	836,512	598,731	1,027,020	1,208,055	181,036
1009-Enterprise Technology	-	-	(2,107)	-	-	-	-	-	-	-
1259-Medical Examiner	12,725,309	13,738,557	13,462,815	14,566,989	9,126,526	14,509,387	10,560,480	16,396,009	17,019,206	623,197
1265-Cook County Department of Emergency Management & Regional Security	1,356,428	1,311,501	1,891,583	1,388,815	1,924,834	1,430,983	646,800	1,090,000	1,133,303	43,303
1451-Department of Adoption and Family Supportive Services	882,085	908,564	664,328	980,828	346,373	629,427	-	-	-	-
1200-Department of Facilities Management	51,641,734	53,342,705	53,940,614	55,212,531	53,152,014	56,318,004	44,409,310	59,457,415	60,965,441	1,508,026
1260-Public Defender	73,015,633	75,530,289	74,136,249	77,330,895	75,500,428	78,475,884	60,699,543	80,056,755	83,220,954	3,164,199
1086-Sixth District	-	-	11	-	-	-	-	-	-	-
1050-Board of Review	-	-	183	-	-	-	-	-	-	-
1210-Office of the Sheriff	2,301,753	2,025,219	1,867,366	1,725,342	1,843,622	1,450,948	1,504,104	1,745,853	2,003,868	258,016
1214-Sheriff's Administration And Human Resources	28,754,636	27,810,910	33,161,167	33,091,740	38,823,554	40,873,542	27,167,068	33,030,084	33,273,987	243,903
1216-Office of Prof Review, Prof Integrity Special Investigations	6,588,976	7,427,675	3,740,163	3,676,395	3,236,243	3,223,888	2,517,923	3,186,071	3,517,133	331,062
1217-Sheriff's Information Technology	12,573,398	9,069,103	19,292,485	16,644,659	20,309,522	20,666,956	11,592,876	18,520,551	23,562,258	5,041,707
1239-Department of Corrections	353,401,625	363,419,841	350,125,629	361,718,165	223,566,511	336,289,201	258,781,815	341,546,302	344,461,155	2,914,853
1249-Sheriff's Merit Board	1,426,896	1,415,777	1,374,073	2,067,674	1,254,419	1,384,902	1,056,538	1,606,131	1,719,459	113,328

SUMMARY OF APPROPRIATIONS AND EXP BY FUND AND DEPARTMENT

Departments	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	FY 2022	Difference FY22 - FY21
	Expenditures	Appropriations	Expenditures	Appropriations	Expenditures	Appropriations	Expenditures	Appropriations	Recommendation	
1230-Court Services Division	97,541,472	96,117,471	96,814,768	98,589,324	86,500,589	102,006,496	61,651,420	79,040,679	85,459,638	6,418,960
1231-Police Department	62,355,679	65,190,652	71,721,463	67,889,431	41,603,307	69,998,591	49,903,122	71,485,582	74,421,178	2,935,596
1232-Community Corrections Department	-	-	-	-	14,081,036	22,972,775	16,715,537	23,001,566	27,670,654	4,669,089
1250-State's Attorney	121,271,275	122,229,716	120,957,852	126,918,774	120,714,356	130,685,689	97,568,907	133,689,550	138,510,797	4,821,247
1310-Office of the Chief Judge	40,083,102	40,680,015	43,451,592	44,132,858	42,321,677	48,552,377	34,370,956	46,415,200	48,674,194	2,258,994
1280-Adult Probation Dept.	50,170,031	48,442,308	50,379,015	50,254,820	52,215,891	53,783,847	40,730,674	52,604,180	54,254,880	1,650,700
1305-Public Guardian	20,318,564	21,255,752	21,029,042	21,494,815	18,219,603	21,733,779	17,681,169	22,040,586	24,112,773	2,072,187
1312-Forensic Clinical Services	2,608,135	2,734,324	2,676,515	2,763,579	2,433,186	2,910,410	1,843,080	2,722,599	2,964,778	242,179
1313-Social Service	13,338,901	11,715,056	14,921,726	14,229,002	16,635,819	15,118,081	14,088,675	15,295,447	17,076,971	1,781,524
1326-Juvenile Probation	41,457,793	40,659,295	40,777,486	44,387,681	39,433,525	45,840,419	29,871,019	40,016,497	43,852,757	3,836,260
1300-Judiciary	13,735,150	13,720,794	13,945,209	14,115,802	13,827,536	14,796,562	12,548,668	16,063,460	16,321,148	257,688
1440-Juvenile Temporary Detention Center	64,411,426	61,462,380	59,266,067	64,934,147	45,828,940	63,166,845	46,832,051	65,370,177	67,125,660	1,755,483
1335-Clerk of the Circuit Court-Office of Clerk	94,657,918	95,044,437	95,087,767	96,747,653	93,884,655	100,333,234	70,659,820	99,401,775	103,377,846	3,976,071
1390-Public Administrator	1,251,847	1,342,506	1,266,428	1,318,240	1,384,203	1,385,101	1,094,493	1,412,029	1,505,785	93,756
1490-Fixed Charges and Special Purpose Appropriations	-	-	-	-	-	-	(9,321)	-	-	-
1499-Fixed Charges and Special Purpose Appropriations	77,510,168	75,128,919	62,213,604	76,913,743	74,493,970	87,773,152	39,950,853	67,433,275	98,774,327	31,341,052
Total Public Safety Fund	\$1,245,963,783	\$1,252,319,381	\$1,248,833,630	\$1,293,807,473	\$1,093,430,400	\$1,337,146,993	\$955,036,311	\$1,293,654,793	\$1,376,188,206	\$82,533,413
Total General Fund	\$1,774,573,139	\$1,799,770,965	\$1,786,647,458	\$1,867,378,768	\$1,612,889,725	\$1,919,292,028	\$1,374,701,626	\$1,896,327,665	\$1,981,079,485	\$84,751,821
Enterprise Funds										
Health Enterprise Fund										
4890-Health System Administration	62,776,076	58,585,420	50,608,799	52,807,903	44,778,338	44,141,163	34,449,267	50,441,051	50,036,070	(404,981)
4240-Cermak Health Services	81,651,382	85,257,787	81,975,540	87,200,407	84,168,386	81,491,144	60,870,589	96,107,615	97,838,703	1,731,088
4241-Health Services - JTDC	4,560,042	4,515,314	5,796,366	7,867,744	6,693,408	7,231,183	4,824,547	8,356,869	8,566,481	209,613
4891-Provident Hospital	52,392,426	50,471,208	54,803,334	53,577,464	56,824,458	56,289,123	45,554,830	62,627,491	70,895,766	8,268,274
4893-Ambulatory & Community Health Network of Cook County	98,739,014	112,209,151	108,552,408	129,306,796	83,012,839	83,181,842	58,502,922	83,632,916	132,203,901	48,570,985
4894-Ruth M. Rothstein CORE Center	19,612,067	15,083,149	23,492,138	23,599,514	22,121,721	23,288,779	17,771,044	24,718,186	24,657,440	(60,747)
4895-Department of Public Health	10,507,119	12,203,065	10,739,398	13,018,093	8,068,298	10,234,781	9,763,379	16,907,639	17,763,195	855,556
4896-Health Plan Services	1,548,819,825	998,965,254	1,903,587,848	1,549,038,935	2,139,436,401	1,800,366,723	2,148,133,875	2,229,638,357	2,634,862,088	405,223,731
4897-John H. Stroger Jr, Hospital of Cook County	700,702,407	666,208,664	747,482,310	735,841,663	726,403,837	671,141,205	593,377,484	774,304,948	813,706,320	39,401,372
4898-Oak Forest Health Center	11,599,611	10,139,449	9,704,573	5,180,497	9,689,428	7,323,068	53	-	-	-
4899-Special Purpose Appropriations	29,257,641	29,555,962	32,472,239	33,015,528	41,001,120	39,307,330	34,387,663	40,648,081	37,995,811	(2,652,270)
Total Health Enterprise Fund	\$2,620,617,610	\$2,043,194,423	\$3,029,214,951	\$2,690,454,544	\$3,222,198,233	\$2,823,996,341	\$3,007,635,653	\$3,387,383,155	\$3,888,525,775	\$501,142,620

PROPOSED EXPENDITURES

SUMMARY OF APPROPRIATIONS AND EXP BY FUND AND DEPARTMENT

Departments	FY 2018 Expenditures	FY 2018 Appropriations	FY 2019 Expenditures	FY 2019 Appropriations	FY 2020 Expenditures	FY 2020 Appropriations	FY 2021 Expenditures	FY 2021 Appropriations	FY 2022 Recommendation	Difference FY22 - FY21
Total General and Enterprise	\$4,395,190,748	\$3,842,965,388	\$4,815,862,409	\$4,557,833,312	\$4,835,087,958	\$4,743,288,369	\$4,382,337,278	\$5,283,710,820	\$5,869,605,260	\$585,894,440
Special Purpose and Election Funds										
11306-Election										
1110-County Clerk	24,114,596	24,175,579	17,754,677	21,243,383	28,222,669	28,977,235	17,715,881	28,592,714	36,459,761	7,867,047
1525-Board of Elec Comm-Election Fund	19,198,442	17,729,599	983,549	1,120,727	23,070,483	22,770,124	486,047	1,248,144	23,951,802	22,703,658
1490-Fixed Charges and Special Purpose Appropriations	-	-	-	-	-	-	(3)	-	-	-
Total 11306-Election	\$43,313,038	\$41,905,178	\$18,738,226	\$22,364,110	\$51,293,152	\$51,747,359	\$18,201,925	\$29,840,858	\$60,411,563	\$30,570,705
11284-COVID-19 Federal Programs										
1010-Office of the President	-	-	-	-	17,688	-	4,952	-	-	-
1021-Office of the Chief Financial Officer	-	-	-	-	33,736,040	-	29,423,695	-	-	-
1007-Revenue	-	-	-	-	30,424	-	21,123	-	-	-
1014-Budget and Management Services	-	-	-	-	10,813,930	-	199,022	49,954,000	-	(49,954,000)
1020-County Comptroller	-	-	-	-	4,763	-	3,038	-	-	-
1030-Chief Procurement Officer	-	-	-	-	1,732	-	-	-	-	-
1009-Enterprise Technology	-	-	-	-	213,947	-	20,528	-	-	-
1011-Office of Chief Admin Officer	-	-	-	-	406,398	-	6,689	-	-	-
1259-Medical Examiner	-	-	-	-	5,274,265	-	1,146,277	-	-	-
1265-Cook County Department of Emergency Management & Regional Security	-	-	-	-	732,481	-	1,217,167	-	-	-
1510-Cook County Animal and Rabies Control	-	-	-	-	13,425	-	-	-	-	-
1027-Office of Economic Development	-	-	-	-	65,378,450	-	(666,285)	-	-	-
1013-Planning and Development	-	-	-	-	-	-	67,716,612	-	56,374,566	56,374,566
1160-Building and Zoning	-	-	-	-	12,023	-	6,264	-	-	-
1032-Department of Human Resources	-	-	-	-	37,175	-	4,946	-	-	-
1031-Office of Asset Management	-	-	-	-	1,256,158	-	1,037,327	-	-	-
1200-Department of Facilities Management	-	-	-	-	3,407,944	-	939,610	-	-	-
1002-Human Rights And Ethics	-	-	-	-	1,488	-	-	-	-	-
1260-Public Defender	-	-	-	-	30,443	-	188,244	-	-	-
1018-Office of The Secretary To The Board of Commissioners	-	-	-	-	1,005	-	944	-	-	-
1086-Sixth District	-	-	-	-	170	-	-	-	-	-
1087-Seventh District	-	-	-	-	894	-	1,797	-	-	-
1096-Sixteenth District	-	-	-	-	667	-	-	-	-	-
1040-County Assessor	-	-	-	-	766,826	-	1,309,329	-	-	-
1050-Board of Review	-	-	-	-	16,930	-	-	-	-	-
1080-Office of Independent Inspector General	-	-	-	-	21,873	-	-	-	-	-

SUMMARY OF APPROPRIATIONS AND EXP BY FUND AND DEPARTMENT

Departments	FY 2018 Expenditures	FY 2018 Appropriations	FY 2019 Expenditures	FY 2019 Appropriations	FY 2020 Expenditures	FY 2020 Appropriations	FY 2021 Expenditures	FY 2021 Appropriations	FY 2022 Recommendation	Difference FY22 - FY21
1110-County Clerk	-	-	-	-	92,125	-	11,244	-	-	-
1130-Recorder of Deeds	-	-	-	-	5,647	-	945	-	-	-
1214-Sheriff's Administration And Human Resources	-	-	-	-	154,867	-	102,750	-	-	-
1217-Sheriff's Information Technology	-	-	-	-	3,399	-	-	-	-	-
1239-Department of Corrections	-	-	-	-	149,987,695	-	32,201,259	-	-	-
1230-Court Services Division	-	-	-	-	32,081	-	-	-	-	-
1231-Police Department	-	-	-	-	31,469,520	-	7,282,666	-	-	-
1232-Community Corrections Department	-	-	-	-	7,369,245	-	1,647,452	-	-	-
1250-State's Attorney	-	-	-	-	1,519,837	-	172,715	-	-	-
1310-Office of the Chief Judge	-	-	-	-	434,074	-	81,721	-	-	-
1280-Adult Probation Dept.	-	-	-	-	705,142	-	521,780	-	-	-
1305-Public Guardian	-	-	-	-	29,963	-	6,814	-	-	-
1312-Forensic Clinical Services	-	-	-	-	2,052	-	205	-	-	-
1313-Social Service	-	-	-	-	45,532	-	77,345	-	-	-
1326-Juvenile Probation	-	-	-	-	43,143	-	70,274	-	-	-
1300-Judiciary	-	-	-	-	37,245	-	-	-	-	-
1440-Juvenile Temporary Detention Center	-	-	-	-	12,166,714	-	234,284	-	-	-
1335-Clerk of the Circuit Court-Office of Clerk	-	-	-	-	395,913	-	63,538	-	-	-
1490-Fixed Charges and Special Purpose Appropriations	-	-	-	-	146,139	-	-	-	-	-
1499-Fixed Charges and Special Purpose Appropriations	-	-	-	-	860,442	-	-	-	-	-
4240-Cermak Health Services	-	-	-	-	136,790	-	-	-	-	-
4891-Provident Hospital	-	-	-	-	55,770	-	-	-	-	-
4895-Department of Public Health	-	-	-	-	847,369	-	1,336,477	-	-	-
4897-John H. Stroger Jr, Hospital of Cook County	-	-	-	-	46,529	-	5,007,502	-	-	-
Total 11284-COVID-19 Federal Programs	-	-	-	-	\$328,764,371	-	\$151,400,248	\$49,954,000	\$56,374,566	\$6,420,566
11285-Mortgage Foreclosure Mediation Program										
1310-Office of the Chief Judge	-	-	-	-	-	-	-	-	826,450	826,450
Total 11285-Mortgage Foreclosure Mediation Program	-	-	-	-	-	-	-	-	\$826,450	\$826,450
11248-Lead Poisoning Prevention										
4890-Health System Administration	1,154,128	4,123,073	1,239,407	3,363,457	1,298,202	3,210,793	1,113,754	3,273,332	1,886,508	(1,386,824)
Total 11248-Lead Poisoning Prevention	\$1,154,128	\$4,123,073	\$1,239,407	\$3,363,457	\$1,298,202	\$3,210,793	\$1,113,754	\$3,273,332	\$1,886,508	\$(1,386,824)
11249-Geographical Information System										
1009-Enterprise Technology	8,041,391	13,334,379	5,200,723	12,781,198	4,328,030	7,474,432	3,093,386	9,339,762	12,732,825	3,393,063

PROPOSED EXPENDITURES

SUMMARY OF APPROPRIATIONS AND EXP BY FUND AND DEPARTMENT

Departments	FY 2018 Expenditures	FY 2018 Appropriations	FY 2019 Expenditures	FY 2019 Appropriations	FY 2020 Expenditures	FY 2020 Appropriations	FY 2021 Expenditures	FY 2021 Appropriations	FY 2022 Recommendation	Difference FY22 - FY21
Total 11249-Geographical Information System	\$8,041,391	\$13,334,379	\$5,200,723	\$12,781,198	\$4,328,030	\$7,474,432	\$3,093,386	\$9,339,762	\$12,732,825	\$3,393,063
11252-State's Attorney Narcotics Forfeiture										
1250-State's Attorney	(3,277,650)	1,615,765	1,751,259	1,738,253	1,760,032	2,208,775	1,914,081	2,825,708	2,587,996	(237,712)
Total 11252-State's Attorney Narcotics Forfeiture	\$(3,277,650)	\$1,615,765	\$1,751,259	\$1,738,253	\$1,760,032	\$2,208,775	\$1,914,081	\$2,825,708	\$2,587,996	\$(237,712)
11255-Suburban Tuberculosis Sanitarium District										
4890-Health System Administration	6,189,595	7,496,161	4,270,042	5,087,305	142,646	3,900,000	3,730,023	3,756,027	183,974	(3,572,053)
Total 11255-Suburban Tuberculosis Sanitarium District	\$6,189,595	\$7,496,161	\$4,270,042	\$5,087,305	\$142,646	\$3,900,000	\$3,730,023	\$3,756,027	\$183,974	\$(3,572,053)
11258-Clerk Circuit Court Administrative										
1335-Clerk of the Circuit Court-Office of Clerk	702,855	708,271	453,565	769,947	591,674	692,586	446,149	673,147	649,300	(23,846)
Total 11258-Clerk Circuit Court Administrative	\$702,855	\$708,271	\$453,565	\$769,947	\$591,674	\$692,586	\$446,149	\$673,147	\$649,300	\$(23,846)
11259-GIS Fee										
1110-County Clerk	-	-	-	-	-	-	474,068	971,016	2,178,242	1,207,225
1130-Recorder of Deeds	1,497,803	1,575,872	1,338,199	1,509,487	1,220,799	1,519,857	-	-	-	-
Total 11259-GIS Fee	\$1,497,803	\$1,575,872	\$1,338,199	\$1,509,487	\$1,220,799	\$1,519,857	\$474,068	\$971,016	\$2,178,242	\$1,207,225
11260-County Clerk Rental Housing Support Fee										
1110-County Clerk	-	-	-	-	-	-	-	-	21,467	21,467
1130-Recorder of Deeds	225,561	268,640	305,346	277,451	323,939	289,872	-	-	-	-
Total 11260-County Clerk Rental Housing Support Fee	\$225,561	\$268,640	\$305,346	\$277,451	\$323,939	\$289,872	-	-	\$21,467	\$21,467
11261-Chief Judge Children's Waiting Room										
1310-Office of the Chief Judge	2,626,310	2,860,451	1,417,108	1,804,731	-	-	-	-	-	-
Total 11261-Chief Judge Children's Waiting Room	\$2,626,310	\$2,860,451	\$1,417,108	\$1,804,731	-	-	-	-	-	-
11262-Sheriff's Women's Justice Services										
1210-Office of the Sheriff	20,000	20,000	-	60,000	(75,000)	75,000	-	75,000	75,000	-
Total 11262-Sheriff's Women's Justice Services	\$20,000	\$20,000	-	\$60,000	\$(75,000)	\$75,000	-	\$75,000	\$75,000	-
11263-Chief Judge Mental Health Court										
1310-Office of the Chief Judge	265,813	550,000	345,000	690,000	-	-	-	-	-	-
Total 11263-Chief Judge Mental Health Court	\$265,813	\$550,000	\$345,000	\$690,000	-	-	-	-	-	-
11264-Chief Judge Peer Jury										
1310-Office of the Chief Judge	92,293	160,070	140,624	281,070	-	-	-	-	-	-
Total 11264-Chief Judge Peer Jury	\$92,293	\$160,070	\$140,624	\$281,070	-	-	-	-	-	-

SUMMARY OF APPROPRIATIONS AND EXP BY FUND AND DEPARTMENT

Departments	FY 2018 Expenditures	FY 2018 Appropriations	FY 2019 Expenditures	FY 2019 Appropriations	FY 2020 Expenditures	FY 2020 Appropriations	FY 2021 Expenditures	FY 2021 Appropriations	FY 2022 Recommendation	Difference FY22 - FY21
11265-Chief Judge Drug Court										
1310-Office of the Chief Judge	199,352	229,352	57,493	114,985	-	-	-	-	-	-
Total 11265-Chief Judge Drug Court	\$199,352	\$229,352	\$57,493	\$114,985	-	-	-	-	-	-
11266-Vehicle Purchase										
1210-Office of the Sheriff	-	200,000	674,968	750,000	449,050	500,000	19,164	226,385	-	(226,385)
Total 11266-Vehicle Purchase	-	\$200,000	\$674,968	\$750,000	\$449,050	\$500,000	\$19,164	\$226,385	-	\$(226,385)
11268-Assessor Special Revenue										
1040-County Assessor	815,000	815,000	635,551	800,000	411,937	747,987	-	651,000	400,210	(250,790)
Total 11268-Assessor Special Revenue	\$815,000	\$815,000	\$635,551	\$800,000	\$411,937	\$747,987	-	\$651,000	\$400,210	\$(250,790)
11269-Circuit Court Electronic Citation										
1335-Clerk of the Circuit Court-Office of Clerk	-	250,000	158,426	325,110	181,351	336,450	68,309	319,274	295,210	(24,065)
Total 11269-Circuit Court Electronic Citation	-	\$250,000	\$158,426	\$325,110	\$181,351	\$336,450	\$68,309	\$319,274	\$295,210	\$(24,065)
11270-Medical Examiner Fees										
1259-Medical Examiner	-	-	22,436	-	(79,208)	737,963	(3,922)	702,144	627,530	(74,614)
Total 11270-Medical Examiner Fees	-	-	\$22,436	-	\$(79,208)	\$737,963	\$(3,922)	\$702,144	\$627,530	\$(74,614)
11271-State's Attorney Records Automation Fund										
1250-State's Attorney	3,926	139,891	264,173	489,968	185,942	332,345	120,829	256,570	256,971	401
Total 11271-State's Attorney Records Automation Fund	\$3,926	\$139,891	\$264,173	\$489,968	\$185,942	\$332,345	\$120,829	\$256,570	\$256,971	\$401
11272-Public Defender Records Automation Fund										
1260-Public Defender	138,869	138,869	138,869	138,869	66	305,056	1,258	1,509	150,102	148,593
Total 11272-Public Defender Records Automation Fund	\$138,869	\$138,869	\$138,869	\$138,869	\$66	\$305,056	\$1,258	\$1,509	\$150,102	\$148,593
11273-Environmental Control Solid Waste Management										
1161-Department of Environment and Sustainability	200,958	502,766	249,487	525,075	223,349	800,151	142,952	764,192	1,085,778	321,586
Total 11273-Environmental Control Solid Waste Management	\$200,958	\$502,766	\$249,487	\$525,075	\$223,349	\$800,151	\$142,952	\$764,192	\$1,085,778	\$321,586
11274-Land Bank Authority										
1586-Land Bank Authority	13,665,963	17,859,593	10,548,028	15,820,000	9,506,397	16,571,825	5,249,108	10,171,209	10,212,551	41,342
Total 11274-Land Bank Authority	\$13,665,963	\$17,859,593	\$10,548,028	\$15,820,000	\$9,506,397	\$16,571,825	\$5,249,108	\$10,171,209	\$10,212,551	\$41,342
11275-HUD Section 108 Loan Program										
1027-Office of Economic Development	10,514	309,675	4,702	100,000	819	100,000	-	-	-	-
1013-Planning and Development	-	-	-	-	-	-	-	100,000	77,000	(23,000)
Total 11275-HUD Section 108 Loan Program	\$10,514	\$309,675	\$4,702	\$100,000	\$819	\$100,000	-	\$100,000	\$77,000	\$(23,000)

PROPOSED EXPENDITURES

SUMMARY OF APPROPRIATIONS AND EXP BY FUND AND DEPARTMENT

Departments	FY 2018 Expenditures	FY 2018 Appropriations	FY 2019 Expenditures	FY 2019 Appropriations	FY 2020 Expenditures	FY 2020 Appropriations	FY 2021 Expenditures	FY 2021 Appropriations	FY 2022 Recommendation	Difference FY22 - FY21
11276-Erroneous Homestead Exemption Recovery										
1040-County Assessor	1,772,972	2,334,060	2,068,233	2,250,941	1,381,537	1,477,771	675,234	910,123	508,204	(401,920)
Total 11276-Erroneous Homestead Exemption Recovery	\$1,772,972	\$2,334,060	\$2,068,233	\$2,250,941	\$1,381,537	\$1,477,771	\$675,234	\$910,123	\$508,204	\$(401,920)
11277-Pharmaceutical Disposal Fund										
1210-Office of the Sheriff	698	10,000	-	10,000	720	100,000	22,029	100,000	100,000	-
Total 11277-Pharmaceutical Disposal Fund	\$698	\$10,000	-	\$10,000	\$720	\$100,000	\$22,029	\$100,000	\$100,000	-
11302-Township Roads										
1500-Department of Transportation And Highways	196,462	3,500,000	683,090	3,125,258	51,686	3,400,656	74,919	3,957,383	6,171,648	2,214,265
Total 11302-Township Roads	\$196,462	\$3,500,000	\$683,090	\$3,125,258	\$51,686	\$3,400,656	\$74,919	\$3,957,383	\$6,171,648	\$2,214,265
11310-County Law Library										
1530-Cook County Law Library	3,985,336	4,242,953	4,064,520	4,394,076	4,206,169	4,495,018	3,452,541	4,576,963	4,089,402	(487,560)
Total 11310-County Law Library	\$3,985,336	\$4,242,953	\$4,064,520	\$4,394,076	\$4,206,169	\$4,495,018	\$3,452,541	\$4,576,963	\$4,089,402	\$(487,560)
11312-Animal Control										
1510-Cook County Animal and Rabies Control	3,492,015	6,037,791	3,517,012	5,534,288	3,426,696	13,500,110	4,692,995	13,607,563	13,656,256	48,693
1490-Fixed Charges and Special Purpose Appropriations	-	-	-	-	-	-	(10)	-	-	-
Total 11312-Animal Control	\$3,492,015	\$6,037,791	\$3,517,012	\$5,534,288	\$3,426,696	\$13,500,110	\$4,692,985	\$13,607,563	\$13,656,256	\$48,693
11314-County Clerk Document Storage System										
1110-County Clerk	-	-	-	-	-	-	2,224,366	4,519,047	5,605,458	1,086,410
1130-Recorder of Deeds	2,771,229	2,987,772	2,771,119	3,128,734	3,120,565	3,481,500	-	-	-	-
1490-Fixed Charges and Special Purpose Appropriations	-	-	-	-	-	-	(1)	-	-	-
Total 11314-County Clerk Document Storage System	\$2,771,229	\$2,987,772	\$2,771,119	\$3,128,734	\$3,120,565	\$3,481,500	\$2,224,365	\$4,519,047	\$5,605,458	\$1,086,410
11316-County Clerk Automation										
1110-County Clerk	1,320,204	1,451,992	1,564,770	1,554,809	1,424,964	1,646,593	769,542	1,300,908	1,231,329	(69,578)
Total 11316-County Clerk Automation	\$1,320,204	\$1,451,992	\$1,564,770	\$1,554,809	\$1,424,964	\$1,646,593	\$769,542	\$1,300,908	\$1,231,329	\$(69,578)
11318-Circuit Court Document Storage										
1335-Clerk of the Circuit Court-Office of Clerk	6,678,495	8,082,154	5,774,504	9,366,351	7,530,915	9,285,279	4,870,143	7,384,813	6,743,070	(641,744)
Total 11318-Circuit Court Document Storage	\$6,678,495	\$8,082,154	\$5,774,504	\$9,366,351	\$7,530,915	\$9,285,279	\$4,870,143	\$7,384,813	\$6,743,070	\$(641,744)
11320-Circuit Court Automation										
1335-Clerk of the Circuit Court-Office of Clerk	8,873,023	9,558,530	9,742,547	10,505,284	10,114,486	10,650,000	7,704,239	10,449,873	7,989,011	(2,460,862)
Total 11320-Circuit Court Automation	\$8,873,023	\$9,558,530	\$9,742,547	\$10,505,284	\$10,114,486	\$10,650,000	\$7,704,239	\$10,449,873	\$7,989,011	\$(2,460,862)

SUMMARY OF APPROPRIATIONS AND EXP BY FUND AND DEPARTMENT

Departments	FY 2018 Expenditures	FY 2018 Appropriations	FY 2019 Expenditures	FY 2019 Appropriations	FY 2020 Expenditures	FY 2020 Appropriations	FY 2021 Expenditures	FY 2021 Appropriations	FY 2022 Recommendation	Difference FY22 - FY21
11322-Circuit Court Illinois Dispute Resolution										
1310-Office of the Chief Judge	202,232	216,648	195,457	226,648	175,161	218,207	130,126	176,480	160,154	(16,326)
Total 11322-Circuit Court Illinois Dispute Resolution	\$202,232	\$216,648	\$195,457	\$226,648	\$175,161	\$218,207	\$130,126	\$176,480	\$160,154	\$(16,326)
11324-Sheriff 911 - Intergovernmental Agreement - ETSB										
1210-Office of the Sheriff	(1,318,706)	1,749,200	1,553,485	1,837,848	1,255,115	1,766,307	1,608,112	2,477,422	3,329,437	852,016
Total 11324-Sheriff 911 - Intergovernmental Agreement - ETSB	\$(1,318,706)	\$1,749,200	\$1,553,485	\$1,837,848	\$1,255,115	\$1,766,307	\$1,608,112	\$2,477,422	\$3,329,437	\$852,016
11326-Adult Probation Service Fee										
1310-Office of the Chief Judge	2,204,805	3,299,170	3,062,479	3,845,232	318,307	2,725,000	259,571	1,603,113	2,661,160	1,058,047
1490-Fixed Charges and Special Purpose Appropriations	-	-	-	-	-	-	(2)	-	-	-
Total 11326-Adult Probation Service Fee	\$2,204,805	\$3,299,170	\$3,062,479	\$3,845,232	\$318,307	\$2,725,000	\$259,569	\$1,603,113	\$2,661,160	\$1,058,047
11328-Social Services Probation Court Fee										
1310-Office of the Chief Judge	2,365,348	4,019,245	1,799,943	2,481,600	754,074	2,389,387	294,234	2,572,297	1,175,351	(1,396,946)
Total 11328-Social Services Probation Court Fee	\$2,365,348	\$4,019,245	\$1,799,943	\$2,481,600	\$754,074	\$2,389,387	\$294,234	\$2,572,297	\$1,175,351	\$(1,396,946)
11854-County Treasurer Tax Sales Automation										
1060-County Treasurer	10,160,552	11,984,938	9,566,324	11,846,309	9,573,702	12,441,151	7,308,426	11,987,500	11,951,584	(35,916)
Total 11854-County Treasurer Tax Sales Automation	\$10,160,552	\$11,984,938	\$9,566,324	\$11,846,309	\$9,573,702	\$12,441,151	\$7,308,426	\$11,987,500	\$11,951,584	\$(35,916)
11856-MFT Illinois First (1st)										
1500-Department of Transportation And Highways	37,199,939	44,526,189	40,451,337	48,647,309	39,994,464	49,693,005	32,724,266	49,796,700	54,091,180	4,294,479
1490-Fixed Charges and Special Purpose Appropriations	-	-	-	-	-	-	(8)	-	-	-
Total 11856-MFT Illinois First (1st)	\$37,199,939	\$44,526,189	\$40,451,337	\$48,647,309	\$39,994,464	\$49,693,005	\$32,724,259	\$49,796,700	\$54,091,180	\$4,294,479
11278-Sheriff's Operations State Asset Forfeiture										
1210-Office of the Sheriff	180,648	-	243,808	550,000	541,071	985,843	101,124	703,329	335,000	(368,329)
Total 11278-Sheriff's Operations State Asset Forfeiture	\$180,648	-	\$243,808	\$550,000	\$541,071	\$985,843	\$101,124	\$703,329	\$335,000	\$(368,329)
11279-Sheriff's Money Laundering State Asset Forfeiture										
1210-Office of the Sheriff	2,317	-	34,671	71,000	25,031	78,840	26,090	45,796	25,000	(20,796)
Total 11279-Sheriff's Money Laundering State Asset Forfeiture	\$2,317	-	\$34,671	\$71,000	\$25,031	\$78,840	\$26,090	\$45,796	\$25,000	\$(20,796)
11280-Board of Review Operation and Administrative										
1050-Board of Review	-	-	704,917	1,121,040	-	-	-	-	-	-
Total 11280-Board of Review Operation and Administrative	-	-	\$704,917	\$1,121,040	-	-	-	-	-	-
11281-PEG Access Support Fund										
1011-Office of Chief Admin Officer	-	-	45,855	-	-	82,000	-	162,000	244,000	82,000

PROPOSED EXPENDITURES

SUMMARY OF APPROPRIATIONS AND EXP BY FUND AND DEPARTMENT

Departments	FY 2018 Expenditures	FY 2018 Appropriations	FY 2019 Expenditures	FY 2019 Appropriations	FY 2020 Expenditures	FY 2020 Appropriations	FY 2021 Expenditures	FY 2021 Appropriations	FY 2022 Recommendation	Difference FY22 - FY21
Total 11281-PEG Access Support Fund	-	-	\$45,855	-	-	\$82,000	-	\$162,000	\$244,000	\$82,000
11282-Assessor GIS Fee Fund										
1040-County Assessor	-	-	-	-	487,382	767,248	807,317	1,494,272	2,696,884	1,202,612
Total 11282-Assessor GIS Fee Fund	-	-	-	-	\$487,382	\$767,248	\$807,317	\$1,494,272	\$2,696,884	\$1,202,612
11300-Motor Fuel Tax										
1500-Department of Transportation And Highways	47,467,143	90,485,582	36,773,369	118,055,545	54,700,712	157,741,939	52,790,630	243,765,824	270,553,029	26,787,205
Total 11300-Motor Fuel Tax	\$47,467,143	\$90,485,582	\$36,773,369	\$118,055,545	\$54,700,712	\$157,741,939	\$52,790,630	\$243,765,824	\$270,553,029	\$26,787,205
11286-American Rescue Plan Act (ARPA) Fund										
1010-Office of the President	-	-	-	-	-	-	-	-	304,484	304,484
1021-Office of the Chief Financial Officer	-	-	-	-	-	-	-	-	4,253,763	4,253,763
1008-Risk Management	-	-	-	-	-	-	-	-	92,291	92,291
1014-Budget and Management Services	-	-	-	-	-	-	-	-	363,464,715	363,464,715
1020-County Comptroller	-	-	-	-	-	-	-	-	1,729,490	1,729,490
1022-Contract Compliance	-	-	-	-	-	-	-	-	300,000	300,000
1030-Chief Procurement Officer	-	-	-	-	-	-	-	-	2,170,397	2,170,397
1009-Enterprise Technology	-	-	-	-	-	-	-	-	7,137,148	7,137,148
1011-Office of Chief Admin Officer	-	-	-	-	-	-	-	-	400,208	400,208
1265-Cook County Department of Emergency Management & Regional Security	-	-	-	-	-	-	-	-	937,518	937,518
1027-Office of Economic Development	-	-	-	-	-	-	-	-	1,317,293	1,317,293
1160-Building and Zoning	-	-	-	-	-	-	-	-	99,000	99,000
1032-Department of Human Resources	-	-	-	-	-	-	-	-	7,134,501	7,134,501
1033-Department of Labor Relations	-	-	-	-	-	-	-	-	256,350	256,350
1200-Department of Facilities Management	-	-	-	-	-	-	-	-	1,300,081	1,300,081
1002-Human Rights And Ethics	-	-	-	-	-	-	-	-	104,808	104,808
1070-County Auditor	-	-	-	-	-	-	-	-	956,355	956,355
1040-County Assessor	-	-	-	-	-	-	-	-	1,000,000	1,000,000
1050-Board of Review	-	-	-	-	-	-	-	-	1,064,256	1,064,256
1110-County Clerk	-	-	-	-	-	-	-	-	8,823,854	8,823,854
1250-State's Attorney	-	-	-	-	-	-	-	-	526,335	526,335
1310-Office of the Chief Judge	-	-	-	-	-	-	-	-	1,372,629	1,372,629
1313-Social Service	-	-	-	-	-	-	-	-	539,072	539,072
1335-Clerk of the Circuit Court-Office of Clerk	-	-	-	-	-	-	-	-	4,345,794	4,345,794
Total 11286-American Rescue Plan Act (ARPA) Fund	-	-	-	-	-	-	-	-	\$409,630,341	\$409,630,341

SUMMARY OF APPROPRIATIONS AND EXP BY FUND AND DEPARTMENT

Departments	FY 2018 Expenditures	FY 2018 Appropriations	FY 2019 Expenditures	FY 2019 Appropriations	FY 2020 Expenditures	FY 2020 Appropriations	FY 2021 Expenditures	FY 2021 Appropriations	FY 2022 Recommendation	Difference FY22 - FY21
11287-Equity Fund SPF										
1205-Justice Advisory Council	-	-	-	-	-	-	-	-	32,861,176	32,861,176
1027-Office of Economic Development	-	-	-	-	-	-	-	-	19,894,066	19,894,066
Total 11287-Equity Fund SPF	-	-	-	-	-	-	-	-	\$52,755,242	\$52,755,242
11250-Self Insurance										
1021-Office of the Chief Financial Officer	10,053,498	-	21,118,518	-	(37,501,371)	-	(64,984,405)	-	-	-
Total 11250-Self Insurance	\$10,053,498	-	\$21,118,518	-	\$(37,501,371)	-	\$(64,984,405)	-	-	-
11303-Annuity and Benefit Fund										
1590-Annuity and Benefits	211,449,245	211,449,245	209,506,964	209,506,964	(652,935)	200,939,170	290,612	201,879,823	202,168,959	289,136
1032-Department of Human Resources	-	-	-	-	324,831	-	-	-	-	-
1110-County Clerk	-	-	-	-	9,191	-	-	-	-	-
Total 11303-Annuity and Benefit Fund	\$211,449,245	\$211,449,245	\$209,506,964	\$209,506,964	\$(318,913)	\$200,939,170	\$290,612	\$201,879,823	\$202,168,959	\$289,136
11716-Bond and Interest Ser 1999 B Refunding										
1700-Bond and Interest	280,368,569	280,368,569	259,871,339	259,871,339	-	259,940,094	-	261,964,428	256,011,381	(5,953,047)
Total 11716-Bond and Interest Ser 1999 B Refunding	\$280,368,569	\$280,368,569	\$259,871,339	\$259,871,339	-	\$259,940,094	-	\$261,964,428	\$256,011,381	\$(5,953,047)
Total Special Purpose and Election Funds	\$705,311,744	\$781,367,043	\$663,067,894	\$767,721,591	\$501,790,023	\$829,355,568	\$241,813,421	\$939,336,791	\$1,464,916,323	\$525,579,532
Restricted	224,730,534	224,730,534	248,841,233	248,841,233	138,560,481	256,639,152	193,933,447	364,942,358	365,360,665	418,307
Total Operating Fund	\$5,325,233,026	\$4,849,062,965	\$5,727,771,536	\$5,574,396,136	\$5,475,438,462	\$5,829,283,089	\$4,818,084,146	\$6,587,989,969	\$7,699,882,248	\$1,111,892,279
Capital Improvements	\$152,435,866	\$357,045,281	\$137,533,271	\$370,391,992	\$105,243,473	\$369,958,649	\$67,635,253	\$350,655,597	\$343,055,171	\$(7,600,426)
Grand Total	\$5,477,668,892	\$5,206,108,246	\$5,865,304,807	\$5,944,788,128	\$5,580,681,935	\$6,199,241,738	\$4,885,719,400	\$6,938,645,565	\$8,042,937,418	\$1,104,291,853

* FY2018 - FY2020 Expenditures are restated to match with Trial Balance. FY2021 Expenditures are as of Sep 2021.

**FY2021 Expenditures for Grants represent the FY2021 total Appropriation as Adjusted.

***FY2022 Capital Improvements excludes capital purchases funded with operating dollars.

PROPOSED EXPENDITURES

SUMMARY OF APPROPRIATIONS AND EXP BY CONTROL OFFICER

Control Officers	FY 2018 Expenditures	FY 2018 Appropriations	FY 2019 Expenditures	FY 2019 Appropriations	FY 2020 Expenditures	FY 2020 Appropriations	FY 2021 Expenditures	FY 2021 Appropriations	FY 2022 Recommendation	Difference FY22 - FY21
General Funds										
1025-Offices Under the President	205,987,929	215,275,743	210,899,753	226,494,607	210,030,151	233,241,720	171,948,055	235,260,541	247,920,405	12,659,864
1151-Elected And Appointed Officials	1,089,212,768	1,096,015,214	1,104,719,735	1,133,662,430	942,637,398	1,168,995,249	849,138,213	1,140,435,487	1,188,279,222	47,843,735
1588-Fixed Charges	479,372,442	488,480,009	471,027,969	507,221,731	460,222,176	517,055,059	353,615,358	520,631,637	544,879,858	24,248,221
Total General Funds	\$1,774,573,139	\$1,799,770,965	\$1,786,647,458	\$1,867,378,768	\$1,612,889,725	\$1,919,292,028	\$1,374,701,626	\$1,896,327,665	\$1,981,079,485	\$84,751,821
Health Enterprise Fund										
4010-Cook County Health & Hospital Systems Board	2,620,617,610	2,043,194,423	3,029,214,951	2,690,454,544	3,222,198,233	2,823,996,341	3,007,635,653	3,387,383,155	3,888,525,775	501,142,620
Total Health Enterprise Fund	\$2,620,617,610	\$2,043,194,423	\$3,029,214,951	\$2,690,454,544	\$3,222,198,233	\$2,823,996,341	\$3,007,635,653	\$3,387,383,155	\$3,888,525,775	\$501,142,620
Total General and Enterprise Funds	\$4,395,190,748	\$3,842,965,388	\$4,815,862,409	\$4,557,833,312	\$4,835,087,958	\$4,743,288,369	\$4,382,337,278	\$5,283,710,820	\$5,869,605,260	\$585,894,440
Special Purpose										
11306-Election										
1151-Elected And Appointed Officials	43,313,038	41,905,178	18,738,226	22,364,110	51,293,152	51,747,359	18,201,928	29,840,858	60,411,563	30,570,705
1588-Fixed Charges	-	-	-	-	-	-	(3)	-	-	-
Total 11306-Election	\$43,313,038	\$41,905,178	\$18,738,226	\$22,364,110	\$51,293,152	\$51,747,359	\$18,201,925	\$29,840,858	\$60,411,563	\$30,570,705
11284-COVID-19 Federal Programs										
1025-Offices Under the President	-	-	-	-	121,368,774	-	101,269,209	49,954,000	56,374,566	6,420,566
1151-Elected And Appointed Officials	-	-	-	-	205,302,558	-	43,787,061	-	-	-
1588-Fixed Charges	-	-	-	-	1,006,581	-	-	-	-	-
4010-Cook County Health & Hospital Systems Board	-	-	-	-	1,086,458	-	6,343,979	-	-	-
Total 11284-COVID-19 Federal Programs	-	-	-	-	\$328,764,371	-	\$151,400,248	\$49,954,000	\$56,374,566	\$6,420,566
11285-Mortgage Foreclosure Mediation Program										
1151-Elected And Appointed Officials	-	-	-	-	-	-	-	-	826,450	826,450
Total 11285-Mortgage Foreclosure Mediation Program	-	-	-	-	-	-	-	-	\$826,450	\$826,450
11248-Lead Poisoning Prevention										
4010-Cook County Health & Hospital Systems Board	1,154,128	4,123,073	1,239,407	3,363,457	1,298,202	3,210,793	1,113,754	3,273,332	1,886,508	(1,386,824)
Total 11248-Lead Poisoning Prevention	\$1,154,128	\$4,123,073	\$1,239,407	\$3,363,457	\$1,298,202	\$3,210,793	\$1,113,754	\$3,273,332	\$1,886,508	\$(1,386,824)
11249-Geographical Information System										
1025-Offices Under the President	8,041,391	13,334,379	5,200,723	12,781,198	4,328,030	7,474,432	3,093,386	9,339,762	12,732,825	3,393,063
Total 11249-Geographical Information System	\$8,041,391	\$13,334,379	\$5,200,723	\$12,781,198	\$4,328,030	\$7,474,432	\$3,093,386	\$9,339,762	\$12,732,825	\$3,393,063
11252-State's Attorney Narcotics Forfeiture										
1151-Elected And Appointed Officials	(3,277,650)	1,615,765	1,751,259	1,738,253	1,760,032	2,208,775	1,914,081	2,825,708	2,587,996	(237,712)

SUMMARY OF APPROPRIATIONS AND EXP BY CONTROL OFFICER

Control Officers	FY 2018 Expenditures	FY 2018 Appropriations	FY 2019 Expenditures	FY 2019 Appropriations	FY 2020 Expenditures	FY 2020 Appropriations	FY 2021 Expenditures	FY 2021 Appropriations	FY 2022 Recommendation	Difference FY22 - FY21
Total 11252-State's Attorney Narcotics Forfeiture	\$(3,277,650)	\$1,615,765	\$1,751,259	\$1,738,253	\$1,760,032	\$2,208,775	\$1,914,081	\$2,825,708	\$2,587,996	\$(237,712)
11255-Suburban Tuberculosis Sanitarium District										
4010-Cook County Health & Hospital Systems Board	6,189,595	7,496,161	4,270,042	5,087,305	142,646	3,900,000	3,730,023	3,756,027	183,974	(3,572,053)
Total 11255-Suburban Tuberculosis Sanitarium District	\$6,189,595	\$7,496,161	\$4,270,042	\$5,087,305	\$142,646	\$3,900,000	\$3,730,023	\$3,756,027	\$183,974	\$(3,572,053)
11258-Clerk Circuit Court Administrative										
1151-Elected And Appointed Officials	702,855	708,271	453,565	769,947	591,674	692,586	446,149	673,147	649,300	(23,846)
Total 11258-Clerk Circuit Court Administrative	\$702,855	\$708,271	\$453,565	\$769,947	\$591,674	\$692,586	\$446,149	\$673,147	\$649,300	\$(23,846)
11259-GIS Fee										
1151-Elected And Appointed Officials	1,497,803	1,575,872	1,338,199	1,509,487	1,220,799	1,519,857	474,068	971,016	2,178,242	1,207,225
Total 11259-GIS Fee	\$1,497,803	\$1,575,872	\$1,338,199	\$1,509,487	\$1,220,799	\$1,519,857	\$474,068	\$971,016	\$2,178,242	\$1,207,225
11260-County Clerk Rental Housing Support Fee										
1151-Elected And Appointed Officials	225,561	268,640	305,346	277,451	323,939	289,872	-	-	21,467	21,467
Total 11260-County Clerk Rental Housing Support Fee	\$225,561	\$268,640	\$305,346	\$277,451	\$323,939	\$289,872	-	-	\$21,467	\$21,467
11261-Chief Judge Children's Waiting Room										
1151-Elected And Appointed Officials	2,626,310	2,860,451	1,417,108	1,804,731	-	-	-	-	-	-
Total 11261-Chief Judge Children's Waiting Room	\$2,626,310	\$2,860,451	\$1,417,108	\$1,804,731	-	-	-	-	-	-
11262-Sheriff's Women's Justice Services										
1151-Elected And Appointed Officials	20,000	20,000	-	60,000	(75,000)	75,000	-	75,000	75,000	-
Total 11262-Sheriff's Women's Justice Services	\$20,000	\$20,000	-	\$60,000	\$(75,000)	\$75,000	-	\$75,000	\$75,000	-
11263-Chief Judge Mental Health Court										
1151-Elected And Appointed Officials	265,813	550,000	345,000	690,000	-	-	-	-	-	-
Total 11263-Chief Judge Mental Health Court	\$265,813	\$550,000	\$345,000	\$690,000	-	-	-	-	-	-
11264-Chief Judge Peer Jury										
1151-Elected And Appointed Officials	92,293	160,070	140,624	281,070	-	-	-	-	-	-
Total 11264-Chief Judge Peer Jury	\$92,293	\$160,070	\$140,624	\$281,070	-	-	-	-	-	-
11265-Chief Judge Drug Court										
1151-Elected And Appointed Officials	199,352	229,352	57,493	114,985	-	-	-	-	-	-
Total 11265-Chief Judge Drug Court	\$199,352	\$229,352	\$57,493	\$114,985	-	-	-	-	-	-
11266-Vehicle Purchase										
1151-Elected And Appointed Officials	-	200,000	674,968	750,000	449,050	500,000	19,164	226,385	-	(226,385)

PROPOSED EXPENDITURES

SUMMARY OF APPROPRIATIONS AND EXP BY CONTROL OFFICER

Control Officers	FY 2018 Expenditures	FY 2018 Appropriations	FY 2019 Expenditures	FY 2019 Appropriations	FY 2020 Expenditures	FY 2020 Appropriations	FY 2021 Expenditures	FY 2021 Appropriations	FY 2022 Recommendation	Difference FY22 - FY21
Total 11266-Vehicle Purchase	-	\$200,000	\$674,968	\$750,000	\$449,050	\$500,000	\$19,164	\$226,385	-	\$(226,385)
11268-Assessor Special Revenue										
1151-Elected And Appointed Officials	815,000	815,000	635,551	800,000	411,937	747,987	-	651,000	400,210	(250,790)
Total 11268-Assessor Special Revenue	\$815,000	\$815,000	\$635,551	\$800,000	\$411,937	\$747,987	-	\$651,000	\$400,210	\$(250,790)
11269-Circuit Court Electronic Citation										
1151-Elected And Appointed Officials	-	250,000	158,426	325,110	181,351	336,450	68,309	319,274	295,210	(24,065)
Total 11269-Circuit Court Electronic Citation	-	\$250,000	\$158,426	\$325,110	\$181,351	\$336,450	\$68,309	\$319,274	\$295,210	\$(24,065)
11270-Medical Examiner Fees										
1025-Offices Under the President	-	-	22,436	-	(79,208)	737,963	(3,922)	702,144	627,530	(74,614)
Total 11270-Medical Examiner Fees	-	-	\$22,436	-	\$(79,208)	\$737,963	\$(3,922)	\$702,144	\$627,530	\$(74,614)
11271-State's Attorney Records Automation Fund										
1151-Elected And Appointed Officials	3,926	139,891	264,173	489,968	185,942	332,345	120,829	256,570	256,971	401
Total 11271-State's Attorney Records Automation Fund	\$3,926	\$139,891	\$264,173	\$489,968	\$185,942	\$332,345	\$120,829	\$256,570	\$256,971	\$401
11272-Public Defender Records Automation Fund										
1025-Offices Under the President	138,869	138,869	138,869	138,869	66	305,056	1,258	1,509	150,102	148,593
Total 11272-Public Defender Records Automation Fund	\$138,869	\$138,869	\$138,869	\$138,869	\$66	\$305,056	\$1,258	\$1,509	\$150,102	\$148,593
11273-Environmental Control Solid Waste Management										
1025-Offices Under the President	200,958	502,766	249,487	525,075	223,349	800,151	142,952	764,192	1,085,778	321,586
Total 11273-Environmental Control Solid Waste Management	\$200,958	\$502,766	\$249,487	\$525,075	\$223,349	\$800,151	\$142,952	\$764,192	\$1,085,778	\$321,586
11274-Land Bank Authority										
1638-Cook County Land Bank Authority	13,665,963	17,859,593	10,548,028	15,820,000	9,506,397	16,571,825	5,249,108	10,171,209	10,212,551	41,342
Total 11274-Land Bank Authority	\$13,665,963	\$17,859,593	\$10,548,028	\$15,820,000	\$9,506,397	\$16,571,825	\$5,249,108	\$10,171,209	\$10,212,551	\$41,342
11275-HUD Section 108 Loan Program										
1025-Offices Under the President	10,514	309,675	4,702	100,000	819	100,000	-	100,000	77,000	(23,000)
Total 11275-HUD Section 108 Loan Program	\$10,514	\$309,675	\$4,702	\$100,000	\$819	\$100,000	-	\$100,000	\$77,000	\$(23,000)
11276-Erroneous Homestead Exemption Recovery										
1151-Elected And Appointed Officials	1,772,972	2,334,060	2,068,233	2,250,941	1,381,537	1,477,771	675,234	910,123	508,204	(401,920)
Total 11276-Erroneous Homestead Exemption Recovery	\$1,772,972	\$2,334,060	\$2,068,233	\$2,250,941	\$1,381,537	\$1,477,771	\$675,234	\$910,123	\$508,204	\$(401,920)
11277-Pharmaceutical Disposal Fund										
1151-Elected And Appointed Officials	698	10,000	-	10,000	720	100,000	22,029	100,000	100,000	-

SUMMARY OF APPROPRIATIONS AND EXP BY CONTROL OFFICER

Control Officers	FY 2018 Expenditures	FY 2018 Appropriations	FY 2019 Expenditures	FY 2019 Appropriations	FY 2020 Expenditures	FY 2020 Appropriations	FY 2021 Expenditures	FY 2021 Appropriations	FY 2022 Recommendation	Difference FY22 - FY21
Total 11277-Pharmaceutical Disposal Fund	\$698	\$10,000	-	\$10,000	\$720	\$100,000	\$22,029	\$100,000	\$100,000	-
11302-Township Roads										
1025-Offices Under the President	196,462	3,500,000	683,090	3,125,258	51,686	3,400,656	74,919	3,957,383	6,171,648	2,214,265
Total 11302-Township Roads	\$196,462	\$3,500,000	\$683,090	\$3,125,258	\$51,686	\$3,400,656	\$74,919	\$3,957,383	\$6,171,648	\$2,214,265
11310-County Law Library										
1025-Offices Under the President	3,985,336	4,242,953	4,064,520	4,394,076	4,206,169	4,495,018	3,452,541	4,576,963	4,089,402	(487,560)
Total 11310-County Law Library	\$3,985,336	\$4,242,953	\$4,064,520	\$4,394,076	\$4,206,169	\$4,495,018	\$3,452,541	\$4,576,963	\$4,089,402	\$(487,560)
11312-Animal Control										
1025-Offices Under the President	3,492,015	6,037,791	3,517,012	5,534,288	3,426,696	13,500,110	4,692,995	13,607,563	13,656,256	48,693
1588-Fixed Charges	-	-	-	-	-	-	(10)	-	-	-
Total 11312-Animal Control	\$3,492,015	\$6,037,791	\$3,517,012	\$5,534,288	\$3,426,696	\$13,500,110	\$4,692,985	\$13,607,563	\$13,656,256	\$48,693
11314-County Clerk Document Storage System										
1151-Elected And Appointed Officials	2,771,229	2,987,772	2,771,119	3,128,734	3,120,565	3,481,500	2,224,366	4,519,047	5,605,458	1,086,410
1588-Fixed Charges	-	-	-	-	-	-	(1)	-	-	-
Total 11314-County Clerk Document Storage System	\$2,771,229	\$2,987,772	\$2,771,119	\$3,128,734	\$3,120,565	\$3,481,500	\$2,224,365	\$4,519,047	\$5,605,458	\$1,086,410
11316-County Clerk Automation										
1151-Elected And Appointed Officials	1,320,204	1,451,992	1,564,770	1,554,809	1,424,964	1,646,593	769,542	1,300,908	1,231,329	(69,578)
Total 11316-County Clerk Automation	\$1,320,204	\$1,451,992	\$1,564,770	\$1,554,809	\$1,424,964	\$1,646,593	\$769,542	\$1,300,908	\$1,231,329	\$(69,578)
11318-Circuit Court Document Storage										
1151-Elected And Appointed Officials	6,678,495	8,082,154	5,774,504	9,366,351	7,530,915	9,285,279	4,870,143	7,384,813	6,743,070	(641,744)
Total 11318-Circuit Court Document Storage	\$6,678,495	\$8,082,154	\$5,774,504	\$9,366,351	\$7,530,915	\$9,285,279	\$4,870,143	\$7,384,813	\$6,743,070	\$(641,744)
11320-Circuit Court Automation										
1151-Elected And Appointed Officials	8,873,023	9,558,530	9,742,547	10,505,284	10,114,486	10,650,000	7,704,239	10,449,873	7,989,011	(2,460,862)
Total 11320-Circuit Court Automation	\$8,873,023	\$9,558,530	\$9,742,547	\$10,505,284	\$10,114,486	\$10,650,000	\$7,704,239	\$10,449,873	\$7,989,011	\$(2,460,862)
11322-Circuit Court Illinois Dispute Resolution										
1151-Elected And Appointed Officials	202,232	216,648	195,457	226,648	175,161	218,207	130,126	176,480	160,154	(16,326)
Total 11322-Circuit Court Illinois Dispute Resolution	\$202,232	\$216,648	\$195,457	\$226,648	\$175,161	\$218,207	\$130,126	\$176,480	\$160,154	\$(16,326)
11324-Sheriff 911 - Intergovernmental Agreement - ETSB										
1151-Elected And Appointed Officials	(1,318,706)	1,749,200	1,553,485	1,837,848	1,255,115	1,766,307	1,608,112	2,477,422	3,329,437	852,016
Total 11324-Sheriff 911 - Intergovernmental Agreement - ETSB	\$(1,318,706)	\$1,749,200	\$1,553,485	\$1,837,848	\$1,255,115	\$1,766,307	\$1,608,112	\$2,477,422	\$3,329,437	\$852,016

PROPOSED EXPENDITURES

SUMMARY OF APPROPRIATIONS AND EXP BY CONTROL OFFICER

Control Officers	FY 2018 Expenditures	FY 2018 Appropriations	FY 2019 Expenditures	FY 2019 Appropriations	FY 2020 Expenditures	FY 2020 Appropriations	FY 2021 Expenditures	FY 2021 Appropriations	FY 2022 Recommendation	Difference FY22 - FY21
11326-Adult Probation Service Fee										
1151-Elected And Appointed Officials	2,204,805	3,299,170	3,062,479	3,845,232	318,307	2,725,000	259,571	1,603,113	2,661,160	1,058,047
1588-Fixed Charges	-	-	-	-	-	-	(2)	-	-	-
Total 11326-Adult Probation Service Fee	\$2,204,805	\$3,299,170	\$3,062,479	\$3,845,232	\$318,307	\$2,725,000	\$259,569	\$1,603,113	\$2,661,160	\$1,058,047
11328-Social Services Probation Court Fee										
1151-Elected And Appointed Officials	2,365,348	4,019,245	1,799,943	2,481,600	754,074	2,389,387	294,234	2,572,297	1,175,351	(1,396,946)
Total 11328-Social Services Probation Court Fee	\$2,365,348	\$4,019,245	\$1,799,943	\$2,481,600	\$754,074	\$2,389,387	\$294,234	\$2,572,297	\$1,175,351	\$(1,396,946)
11854-County Treasurer Tax Sales Automation										
1151-Elected And Appointed Officials	10,160,552	11,984,938	9,566,324	11,846,309	9,573,702	12,441,151	7,308,426	11,987,500	11,951,584	(35,916)
Total 11854-County Treasurer Tax Sales Automation	\$10,160,552	\$11,984,938	\$9,566,324	\$11,846,309	\$9,573,702	\$12,441,151	\$7,308,426	\$11,987,500	\$11,951,584	\$(35,916)
11856-MFT Illinois First (1st)										
1025-Offices Under the President	37,199,939	44,526,189	40,451,337	48,647,309	39,994,464	49,693,005	32,724,266	49,796,700	54,091,180	4,294,479
1588-Fixed Charges	-	-	-	-	-	-	(8)	-	-	-
Total 11856-MFT Illinois First (1st)	\$37,199,939	\$44,526,189	\$40,451,337	\$48,647,309	\$39,994,464	\$49,693,005	\$32,724,259	\$49,796,700	\$54,091,180	\$4,294,479
11278-Sheriff's Operations State Asset Forfeiture										
1151-Elected And Appointed Officials	180,648	-	243,808	550,000	541,071	985,843	101,124	703,329	335,000	(368,329)
Total 11278-Sheriff's Operations State Asset Forfeiture	\$180,648	-	\$243,808	\$550,000	\$541,071	\$985,843	\$101,124	\$703,329	\$335,000	\$(368,329)
11279-Sheriff's Money Laundering State Asset Forfeiture										
1151-Elected And Appointed Officials	2,317	-	34,671	71,000	25,031	78,840	26,090	45,796	25,000	(20,796)
Total 11279-Sheriff's Money Laundering State Asset Forfeiture	\$2,317	-	\$34,671	\$71,000	\$25,031	\$78,840	\$26,090	\$45,796	\$25,000	\$(20,796)
11280-Board of Review Operation and Administrative										
1151-Elected And Appointed Officials	-	-	704,917	1,121,040	-	-	-	-	-	-
Total 11280-Board of Review Operation and Administrative	-	-	\$704,917	\$1,121,040	-	-	-	-	-	-
11281-PEG Access Support Fund										
1025-Offices Under the President	-	-	45,855	-	-	82,000	-	162,000	244,000	82,000
Total 11281-PEG Access Support Fund	-	-	\$45,855	-	-	\$82,000	-	\$162,000	\$244,000	\$82,000
11282-Assessor GIS Fee Fund										
1151-Elected And Appointed Officials	-	-	-	-	487,382	767,248	807,317	1,494,272	2,696,884	1,202,612
Total 11282-Assessor GIS Fee Fund	-	-	-	-	\$487,382	\$767,248	\$807,317	\$1,494,272	\$2,696,884	\$1,202,612
11300-Motor Fuel Tax										
1025-Offices Under the President	47,467,143	90,485,582	36,773,369	118,055,545	54,700,712	157,741,939	52,790,630	243,765,824	270,553,029	26,787,205

SUMMARY OF APPROPRIATIONS AND EXP BY CONTROL OFFICER

Control Officers	FY 2018 Expenditures	FY 2018 Appropriations	FY 2019 Expenditures	FY 2019 Appropriations	FY 2020 Expenditures	FY 2020 Appropriations	FY 2021 Expenditures	FY 2021 Appropriations	FY 2022 Recommendation	Difference FY22 - FY21
Total 11300-Motor Fuel Tax	\$47,467,143	\$90,485,582	\$36,773,369	\$118,055,545	\$54,700,712	\$157,741,939	\$52,790,630	\$243,765,824	\$270,553,029	\$26,787,205
11286-American Rescue Plan Act (ARPA) Fund										
1025-Offices Under the President	-	-	-	-	-	-	-	-	391,958,402	391,958,402
1151-Elected And Appointed Officials	-	-	-	-	-	-	-	-	17,671,940	17,671,940
Total 11286-American Rescue Plan Act (ARPA) Fund	-	-	-	-	-	-	-	-	\$409,630,341	\$409,630,341
11287-Equity Fund SPF										
1025-Offices Under the President	-	-	-	-	-	-	-	-	52,755,242	52,755,242
Total 11287-Equity Fund SPF	-	-	-	-	-	-	-	-	\$52,755,242	\$52,755,242
11250-Self Insurance										
1025-Offices Under the President	10,053,498	-	21,118,518	-	(37,501,371)	-	(64,984,405)	-	-	-
Total 11250-Self Insurance	\$10,053,498	-	\$21,118,518	-	\$(37,501,371)	-	\$(64,984,405)	-	-	-
11303-Annuity and Benefit Fund										
1025-Offices Under the President	211,449,245	211,449,245	209,506,964	209,506,964	(328,104)	200,939,170	290,612	201,879,823	202,168,959	289,136
1151-Elected And Appointed Officials	-	-	-	-	9,191	-	-	-	-	-
Total 11303-Annuity and Benefit Fund	\$211,449,245	\$211,449,245	\$209,506,964	\$209,506,964	\$(318,913)	\$200,939,170	\$290,612	\$201,879,823	\$202,168,959	\$289,136
11716-Bond and Interest Ser 1999 B Refunding										
1025-Offices Under the President	280,368,569	280,368,569	259,871,339	259,871,339	-	259,940,094	-	261,964,428	256,011,381	(5,953,047)
Total 11716-Bond and Interest Ser 1999 B Refunding	\$280,368,569	\$280,368,569	\$259,871,339	\$259,871,339	-	\$259,940,094	-	\$261,964,428	\$256,011,381	\$(5,953,047)
Total Special Purpose	\$705,311,744	\$781,367,043	\$663,067,894	\$767,721,591	\$501,790,023	\$829,355,568	\$241,813,421	\$939,336,791	\$1,464,916,323	\$525,579,532
Restricted	224,730,534	224,730,534	248,841,233	248,841,233	138,560,481	256,639,152	193,933,447	364,942,358	365,360,665	418,307
Total Operating Fund	\$5,325,233,026	\$4,849,062,965	\$5,727,771,536	\$5,574,396,136	\$5,475,438,462	\$5,829,283,089	\$4,818,084,146	\$6,587,989,969	\$7,699,882,248	\$1,111,892,279
Capital Improvements	\$152,435,866	\$357,045,281	\$137,533,271	\$370,391,992	\$105,243,473	\$369,958,649	\$67,635,253	\$350,655,597	\$343,055,171	\$(7,600,426)
Grand Total	\$5,477,668,892	\$5,206,108,246	\$5,865,304,807	\$5,944,788,128	\$5,580,681,935	\$6,199,241,738	\$4,885,719,400	\$6,938,645,565	\$8,042,937,418	\$1,104,291,853

* FY2018 - FY2020 Expenditures are restated to match with Trial Balance. FY2021 Expenditures are as of Sep 2021.

**FY2021 Expenditures for Grants represent the FY2021 total Appropriation as Adjusted.

***FY2022 Capital Improvements excludes capital purchases funded with operating dollars.

PROPOSED EXPENDITURES

EXECUTIVE BUDGET RECOMMENDATION VOLUME 1

SUMMARY OF APPROPRIATIONS AND EXP BY CONTROL OFFICER AND DEPARTMENT

Departments	FY 2018 Expenditures	FY 2018 Appropriations	FY 2019 Expenditures	FY 2019 Appropriations	FY 2020 Expenditures	FY 2020 Appropriations	FY 2021 Expenditures	FY 2021 Appropriations	FY 2022 Recommendation	Difference FY22 - FY21
General Funds										
1010-Office of the President	2,020,595	2,112,278	1,896,882	2,160,108	2,111,860	3,455,211	2,583,442	3,601,790	4,090,459	488,670
1205-Justice Advisory Council	583,851	595,616	670,538	713,571	768,059	836,512	598,731	1,027,020	1,208,055	181,036
1051-President	\$2,604,446	\$2,707,894	\$2,567,420	\$2,873,679	\$2,879,919	\$4,291,724	\$3,182,173	\$4,628,809	\$5,298,515	\$669,706
1021-Office of the Chief Financial Officer	1,211,604	1,200,052	1,248,863	1,433,179	1,262,438	1,518,072	1,103,676	1,559,125	1,804,263	245,138
1007-Revenue	8,270,246	9,152,512	8,840,502	9,842,559	8,721,332	10,577,679	6,665,676	9,862,536	10,393,971	531,434
1008-Risk Management	2,201,141	2,199,942	2,382,809	2,359,017	2,481,024	2,487,132	1,899,085	2,583,410	2,528,133	(55,278)
1014-Budget and Management Services	1,848,481	2,115,461	1,814,134	2,112,335	1,471,633	1,750,738	1,352,901	1,838,206	2,105,171	266,965
1020-County Comptroller	3,253,692	3,430,055	3,395,711	3,713,574	3,640,970	3,988,823	2,926,332	4,044,724	4,114,175	69,451
1022-Contract Compliance	976,739	1,029,801	1,070,086	1,069,958	1,155,052	1,124,480	947,825	1,130,187	1,252,080	121,892
1030-Chief Procurement Officer	2,953,207	3,313,489	2,620,205	3,376,731	2,747,497	3,438,050	2,404,016	3,877,024	4,518,343	641,319
1076-Chief Financial Officer	\$20,715,109	\$22,441,311	\$21,372,309	\$23,907,353	\$21,479,945	\$24,884,975	\$17,299,511	\$24,895,211	\$26,716,134	\$1,820,923
1009-Enterprise Technology	17,494,748	18,119,668	16,268,462	19,249,891	16,942,962	19,925,907	13,945,678	18,642,395	19,731,297	1,088,903
1029-Enterprise Resource Planning (ERP)	1,661,811	1,765,536	-	-	-	-	-	-	-	-
1105-Chief Information Officer	\$19,156,560	\$19,885,204	\$16,268,462	\$19,249,891	\$16,942,962	\$19,925,907	\$13,945,678	\$18,642,395	\$19,731,297	\$1,088,903
1011-Office of Chief Admin Officer	3,113,968	3,567,132	4,013,513	4,567,023	4,446,473	5,193,436	3,337,513	4,801,629	4,808,879	7,249
1161-Department of Environment and Sustainability	1,716,911	1,916,042	1,785,386	1,977,552	2,227,486	2,173,131	1,775,380	1,976,604	2,205,530	228,926
1259-Medical Examiner	12,725,309	13,738,557	13,462,815	14,566,989	9,126,526	14,509,387	10,560,480	16,396,009	17,019,206	623,197
1265-Cook County Department of Emergency Management & Regional Security	1,356,428	1,311,501	1,891,583	1,388,815	1,924,834	1,430,983	646,800	1,090,000	1,133,303	43,303
1451-Department of Adoption and Family Supportive Services	882,085	908,564	664,328	980,828	346,373	629,427	-	-	-	-
1500-Department of Transportation And Highways	510,898	667,809	427,354	625,000	527,703	637,500	75,000	450,000	498,840	48,840
1115-Chief Administrative Officer	\$20,305,599	\$22,109,605	\$22,244,980	\$24,106,207	\$18,599,396	\$24,573,865	\$16,395,173	\$24,714,242	\$25,665,758	\$951,515
1027-Office of Economic Development	799,712	805,874	2,849,478	3,722,960	3,330,879	3,985,107	1,453,598	3,644,490	3,957,133	312,643
1013-Planning and Development	1,727,210	739,818	1,168,112	1,185,655	2,054,988	1,238,645	1,020,916	1,119,268	1,194,379	75,111
1160-Building and Zoning	4,409,355	4,359,712	4,651,203	4,680,416	4,733,700	4,966,150	3,819,011	4,995,021	5,246,924	251,903
1170-Zoning Board of Appeals	456,932	507,191	396,612	441,160	391,287	453,297	338,567	432,857	403,800	(29,057)
1125-Office of Economic Development	\$7,393,208	\$6,412,594	\$9,065,405	\$10,030,191	\$10,510,854	\$10,643,199	\$6,632,092	\$10,191,636	\$10,802,236	\$610,600
1032-Department of Human Resources	5,051,792	5,872,448	5,237,308	6,373,979	4,839,291	6,259,519	4,264,640	6,198,796	4,552,648	(1,646,148)
1033-Department of Labor Relations	-	-	-	-	-	-	-	-	2,015,312	2,015,312
1019-Employee Appeals Board	37,288	72,868	40,319	71,940	48,200	70,868	10,000	67,167	71,195	4,028
1135-Chief of Human Resources	\$5,089,080	\$5,945,315	\$5,277,627	\$6,445,919	\$4,887,491	\$6,330,386	\$4,274,640	\$6,265,964	\$6,639,156	\$373,192
1031-Office of Asset Management	3,197,326	3,467,984	3,108,857	3,838,627	3,359,430	4,181,279	2,888,668	2,925,619	5,190,004	2,264,385
1200-Department of Facilities Management	51,641,734	53,342,705	53,940,614	55,212,531	53,152,014	56,318,004	44,409,310	59,457,415	60,965,441	1,508,026
1140-Chief of Asset Management	\$54,839,059	\$56,810,690	\$57,049,471	\$59,051,158	\$56,511,444	\$60,499,284	\$47,297,978	\$62,383,034	\$66,155,445	\$3,772,411
1002-Human Rights And Ethics	718,673	833,951	773,409	864,860	769,030	973,335	611,170	915,131	969,654	54,523
1145-Department of Human Rights And Ethics	\$718,673	\$833,951	\$773,409	\$864,860	\$769,030	\$973,335	\$611,170	\$915,131	\$969,654	\$54,523

SUMMARY OF APPROPRIATIONS AND EXP BY CONTROL OFFICER AND DEPARTMENT

Departments	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	FY 2022	Difference
	Expenditures	Appropriations	Expenditures	Appropriations	Expenditures	Appropriations	Expenditures	Appropriations	Recommendation	
1026-Administrative Hearing Board	1,265,970	1,474,014	1,287,913	1,454,746	1,029,552	1,480,436	841,048	1,351,468	1,432,475	81,007
1150-Administrative Hearings	\$1,265,970	\$1,474,014	\$1,287,913	\$1,454,746	\$1,029,552	\$1,480,436	\$841,048	\$1,351,468	\$1,432,475	\$81,007
1070-County Auditor	884,591	1,124,875	856,509	1,179,708	919,129	1,162,725	769,049	1,215,895	1,288,781	72,885
1155-County Auditor	\$884,591	\$1,124,875	\$856,509	\$1,179,708	\$919,129	\$1,162,725	\$769,049	\$1,215,895	\$1,288,781	\$72,885
1260-Public Defender	73,015,633	75,530,289	74,136,249	77,330,895	75,500,428	78,475,884	60,699,543	80,056,755	83,220,954	3,164,199
1126-Public Defender	\$73,015,633	\$75,530,289	\$74,136,249	\$77,330,895	\$75,500,428	\$78,475,884	\$60,699,543	\$80,056,755	\$83,220,954	\$3,164,199
1025-Offices Under the President	\$205,987,929	\$215,275,743	\$210,899,753	\$226,494,607	\$210,030,151	\$233,241,720	\$171,948,055	\$235,260,541	\$247,920,405	\$12,659,864
1018-Office of The Secretary To The Board of Commissioners	1,336,019	1,463,980	1,443,233	1,687,914	1,608,825	1,745,747	1,205,345	1,726,643	1,829,507	102,864
1081-First District	366,133	400,000	365,906	400,000	364,489	400,000	284,659	400,000	400,000	(1)
1082-Second District	385,404	400,000	375,853	400,000	385,285	400,000	290,215	400,000	400,000	0
1083-Third District	347,108	400,000	387,404	400,000	357,727	400,000	267,417	400,000	400,000	0
1084-Fourth District	347,132	400,000	358,218	400,000	382,667	400,000	305,383	400,000	400,000	0
1085-Fifth District	397,420	400,000	424,599	470,000	426,391	470,000	344,255	470,000	470,000	0
1086-Sixth District	370,600	400,000	378,819	400,000	371,707	400,000	272,367	400,000	400,000	0
1087-Seventh District	340,572	400,000	316,987	400,000	380,437	400,000	268,907	400,000	400,000	-
1088-Eighth District	354,245	400,000	355,024	400,000	346,902	400,000	314,345	400,000	400,000	0
1089-Ninth District	368,547	400,000	375,421	400,000	384,131	400,000	301,069	400,000	400,000	0
1090-Tenth District	321,117	400,000	279,746	400,000	352,031	400,000	272,787	400,000	400,000	0
1091-Eleventh District	269,704	450,000	264,254	450,000	268,458	450,000	210,748	450,000	450,000	0
1092-Twelfth District	281,961	400,000	317,094	400,000	378,554	400,000	301,268	400,000	400,000	1
1093-Thirteenth District	354,185	400,000	336,275	400,000	363,516	400,000	283,576	400,000	400,000	0
1094-Fourteenth District	390,029	400,000	348,076	400,000	364,840	400,000	280,632	400,000	400,000	0
1095-Fifteenth District	355,399	400,000	382,320	400,000	355,209	400,000	304,211	400,000	400,000	-
1096-Sixteenth District	384,736	400,000	378,707	400,000	315,233	400,000	301,318	400,000	400,000	-
1097-Seventeenth District	371,205	400,000	395,989	400,000	377,111	400,000	265,645	400,000	400,000	1
1176-Cook County Board of Commissioners	\$7,341,515	\$8,313,981	\$7,483,923	\$8,607,914	\$7,783,512	\$8,665,748	\$6,074,146	\$8,646,641	\$8,749,506	\$102,865
1040-County Assessor	23,762,881	24,893,871	24,003,201	25,423,202	24,204,827	26,948,316	19,857,577	28,065,219	29,172,812	1,107,592
1251-Assessor	\$23,762,881	\$24,893,871	\$24,003,201	\$25,423,202	\$24,204,827	\$26,948,316	\$19,857,577	\$28,065,219	\$29,172,812	\$1,107,592
1050-Board of Review	10,222,455	10,307,120	11,425,790	11,599,452	12,785,481	13,473,108	10,828,241	14,072,527	14,622,401	549,874
1276-Board of Review	\$10,222,455	\$10,307,120	\$11,425,790	\$11,599,452	\$12,785,481	\$13,473,108	\$10,828,241	\$14,072,527	\$14,622,401	\$549,874
1060-County Treasurer	910,773	951,703	769,035	867,096	684,658	844,997	451,368	769,732	751,431	(18,300)
1301-Treasurer	\$910,773	\$951,703	\$769,035	\$867,096	\$684,658	\$844,997	\$451,368	\$769,732	\$751,431	\$(18,300)
1080-Office of Independent Inspector General	1,960,748	1,964,684	1,756,782	2,012,780	1,459,219	1,858,826	1,180,878	1,874,663	1,945,869	71,206
1327-Inspector General	\$1,960,748	\$1,964,684	\$1,756,782	\$2,012,780	\$1,459,219	\$1,858,826	\$1,180,878	\$1,874,663	\$1,945,869	\$71,206
1110-County Clerk	10,455,445	10,874,603	11,287,169	11,163,293	11,431,755	12,801,649	12,566,089	18,812,385	19,170,283	357,898

PROPOSED EXPENDITURES

SUMMARY OF APPROPRIATIONS AND EXP BY CONTROL OFFICER AND DEPARTMENT

Departments	FY 2018 Expenditures	FY 2018 Appropriations	FY 2019 Expenditures	FY 2019 Appropriations	FY 2020 Expenditures	FY 2020 Appropriations	FY 2021 Expenditures	FY 2021 Appropriations	FY 2022 Recommendation	Difference FY22 - FY21
1352-County Clerk	\$10,455,445	\$10,874,603	\$11,287,169	\$11,163,293	\$11,431,755	\$12,801,649	\$12,566,089	\$18,812,385	\$19,170,283	\$357,898
1130-Recorder of Deeds	6,310,375	6,946,022	6,138,007	7,288,592	6,169,751	7,228,962	-	-	-	-
1402-Recorder of Deeds	\$6,310,375	\$6,946,022	\$6,138,007	\$7,288,592	\$6,169,751	\$7,228,962	-	-	-	-
1210-Office of the Sheriff	2,301,753	2,025,219	1,867,366	1,725,342	1,843,622	1,450,948	1,504,104	1,745,853	2,003,868	258,016
1214-Sheriff's Administration And Human Resources	28,754,636	27,810,910	33,161,167	33,091,740	38,823,554	40,873,542	27,167,068	33,030,084	33,273,987	243,903
1216-Office of Prof Review, Prof Integrity Special Investigations	6,588,976	7,427,675	3,740,163	3,676,395	3,236,243	3,223,888	2,517,923	3,186,071	3,517,133	331,062
1217-Sheriff's Information Technology	12,573,398	9,069,103	19,292,485	16,644,659	20,309,522	20,666,956	11,592,876	18,520,551	23,562,258	5,041,707
1239-Department of Corrections	353,401,625	363,419,841	350,125,629	361,718,165	223,566,511	336,289,201	258,781,815	341,546,302	344,461,155	2,914,853
1249-Sheriff's Merit Board	1,426,896	1,415,777	1,374,073	2,067,674	1,254,419	1,384,902	1,056,538	1,606,131	1,719,459	113,328
1230-Court Services Division	97,541,472	96,117,471	96,814,768	98,589,324	86,500,589	102,006,496	61,651,420	79,040,679	85,459,638	6,418,960
1231-Police Department	62,355,679	65,190,652	71,721,463	67,889,431	41,603,307	69,998,591	49,903,122	71,485,582	74,421,178	2,935,596
1232-Community Corrections Department	-	-	-	-	14,081,036	22,972,775	16,715,537	23,001,566	27,670,654	4,669,089
1427-Sheriff	\$564,944,435	\$572,476,647	\$578,097,114	\$585,402,730	\$431,218,804	\$598,867,299	\$430,890,402	\$573,162,818	\$596,089,331	\$22,926,513
1250-State's Attorney	121,271,275	122,229,716	120,957,852	126,918,774	120,714,356	130,685,689	97,568,907	133,689,550	138,510,797	4,821,247
1453-State's Attorney	\$121,271,275	\$122,229,716	\$120,957,852	\$126,918,774	\$120,714,356	\$130,685,689	\$97,568,907	\$133,689,550	\$138,510,797	\$4,821,247
1310-Office of the Chief Judge	40,083,102	40,680,015	43,451,609	44,132,858	42,321,677	48,552,377	34,370,956	46,415,200	48,674,194	2,258,994
1280-Adult Probation Dept.	50,170,031	48,442,308	50,379,015	50,254,820	52,215,891	53,783,847	40,730,674	52,604,180	54,254,880	1,650,700
1305-Public Guardian	20,318,564	21,255,752	21,029,042	21,494,815	18,219,603	21,733,779	17,681,169	22,040,586	24,112,773	2,072,187
1312-Forensic Clinical Services	2,608,135	2,734,324	2,676,515	2,763,579	2,433,186	2,910,410	1,843,080	2,722,599	2,964,778	242,179
1313-Social Service	13,338,901	11,715,056	14,921,726	14,229,002	16,635,819	15,118,081	14,088,675	15,295,447	17,076,971	1,781,524
1326-Juvenile Probation	41,457,793	40,659,295	40,777,486	44,387,681	39,433,525	45,840,419	29,871,019	40,016,497	43,852,757	3,836,260
1300-Judiciary	13,735,150	13,720,794	13,945,209	14,115,802	13,827,536	14,796,562	12,548,668	16,063,460	16,321,148	257,688
1440-Juvenile Temporary Detention Center	64,411,426	61,462,380	59,266,067	64,934,147	45,828,940	63,166,845	46,832,051	65,370,177	67,125,660	1,755,483
1478-Chief Judge	\$246,123,102	\$240,669,923	\$246,446,668	\$256,312,704	\$230,916,176	\$265,902,320	\$197,966,293	\$260,528,147	\$274,383,161	\$13,855,014
1335-Clerk of the Circuit Court-Office of Clerk	94,657,918	95,044,437	95,087,767	96,747,653	93,884,655	100,333,234	70,659,820	99,401,775	103,377,846	3,976,071
1503-Clerk of the Circuit Court	\$94,657,918	\$95,044,437	\$95,087,767	\$96,747,653	\$93,884,655	\$100,333,234	\$70,659,820	\$99,401,775	\$103,377,846	\$3,976,071
1390-Public Administrator	1,251,847	1,342,506	1,266,428	1,318,240	1,384,203	1,385,101	1,094,493	1,412,029	1,505,785	93,756
1536-Public Administrator	\$1,251,847	\$1,342,506	\$1,266,428	\$1,318,240	\$1,384,203	\$1,385,101	\$1,094,493	\$1,412,029	\$1,505,785	\$93,756
1151-Elected And Appointed Officials	\$1,089,212,768	\$1,096,015,214	\$1,104,719,735	\$1,133,662,430	\$942,637,398	\$1,168,995,249	\$849,138,213	\$1,140,435,487	\$1,188,279,222	\$47,843,735
1490-Fixed Charges and Special Purpose Appropriations	401,862,275	413,351,090	408,814,365	430,307,988	385,728,206	429,281,907	313,664,504	453,198,362	446,105,531	(7,092,831)
1499-Fixed Charges and Special Purpose Appropriations	77,510,168	75,128,919	62,213,604	76,913,743	74,493,970	87,773,152	39,950,853	67,433,275	98,774,327	31,341,052
1489-Fixed Charges And Special Purpose Appropriations	\$479,372,442	\$488,480,009	\$471,027,969	\$507,221,731	\$460,222,176	\$517,055,059	\$353,615,358	\$520,631,637	\$544,879,858	\$24,248,221
Total General Funds	\$1,774,573,139	\$1,799,770,965	\$1,786,647,458	\$1,867,378,768	\$1,612,889,725	\$1,919,292,028	\$1,374,701,626	\$1,896,327,665	\$1,981,079,485	\$84,751,821
Health Enterprise Fund										
4890-Health System Administration	62,776,076	58,585,420	50,608,799	52,807,903	44,778,338	44,141,163	34,449,267	50,441,051	50,036,070	(404,981)
4240-Cermak Health Services	81,651,382	85,257,787	81,975,540	87,200,407	84,168,386	81,491,144	60,870,589	96,107,615	97,838,703	1,731,088

SUMMARY OF APPROPRIATIONS AND EXP BY CONTROL OFFICER AND DEPARTMENT

Departments	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	FY 2022	Difference
	Expenditures	Appropriations	Expenditures	Appropriations	Expenditures	Appropriations	Expenditures	Appropriations	Recommendation	
4241-Health Services - JTDC	4,560,042	4,515,314	5,796,366	7,867,744	6,693,408	7,231,183	4,824,547	8,356,869	8,566,481	209,613
4891-Provident Hospital	52,392,426	50,471,208	54,803,334	53,577,464	56,824,458	56,289,123	45,554,830	62,627,491	70,895,766	8,268,274
4893-Ambulatory & Community Health Network of Cook County	98,739,014	112,209,151	108,552,408	129,306,796	83,012,839	83,181,842	58,502,922	83,632,916	132,203,901	48,570,985
4894-Ruth M. Rothstein CORE Center	19,612,067	15,083,149	23,492,138	23,599,514	22,121,721	23,288,779	17,771,044	24,718,186	24,657,440	(60,747)
4895-Department of Public Health	10,507,119	12,203,065	10,739,398	13,018,093	8,068,298	10,234,781	9,763,379	16,907,639	17,763,195	855,556
4896-Health Plan Services	1,548,819,825	998,965,254	1,903,587,848	1,549,038,935	2,139,436,401	1,800,366,723	2,148,133,875	2,229,638,357	2,634,862,088	405,223,731
4897-John H. Stroger Jr, Hospital of Cook County	700,702,407	666,208,664	747,482,310	735,841,663	726,403,837	671,141,205	593,377,484	774,304,948	813,706,320	39,401,372
4898-Oak Forest Health Center	11,599,611	10,139,449	9,704,573	5,180,497	9,689,428	7,323,068	53	-	-	-
4899-Special Purpose Appropriations	29,257,641	29,555,962	32,472,239	33,015,528	41,001,120	39,307,330	34,387,663	40,648,081	37,995,811	(2,652,270)
Total Enterprise Funds	\$2,620,617,610	\$2,043,194,423	\$3,029,214,951	\$2,690,454,544	\$3,222,198,233	\$2,823,996,341	\$3,007,635,653	\$3,387,383,155	\$3,888,525,775	\$501,142,620
Total General and Enterprise Funds	\$4,395,190,748	\$3,842,965,388	\$4,815,862,409	\$4,557,833,312	\$4,835,087,958	\$4,743,288,369	\$4,382,337,278	\$5,283,710,820	\$5,869,605,260	\$585,894,440
Special Purpose Funds										
1110-County Clerk	24,114,596	24,175,579	17,754,677	21,243,383	28,222,669	28,977,235	17,715,881	28,592,714	36,459,761	7,867,047
1525-Board of Elec Comm-Election Fund	19,198,442	17,729,599	983,549	1,120,727	23,070,483	22,770,124	486,047	1,248,144	23,951,802	22,703,658
1490-Fixed Charges and Special Purpose Appropriations	-	-	-	-	-	-	(3)	-	-	-
Total 11306-Election	\$43,313,038	\$41,905,178	\$18,738,226	\$22,364,110	\$51,293,152	\$51,747,359	\$18,201,925	\$29,840,858	\$60,411,563	\$30,570,705
1010-Office of the President	-	-	-	-	17,688	-	4,952	-	-	-
1021-Office of the Chief Financial Officer	-	-	-	-	33,736,040	-	29,423,695	-	-	-
1007-Revenue	-	-	-	-	30,424	-	21,123	-	-	-
1014-Budget and Management Services	-	-	-	-	10,813,930	-	199,022	49,954,000	-	(49,954,000)
1020-County Comptroller	-	-	-	-	4,763	-	3,038	-	-	-
1030-Chief Procurement Officer	-	-	-	-	1,732	-	-	-	-	-
1009-Enterprise Technology	-	-	-	-	213,947	-	20,528	-	-	-
1011-Office of Chief Admin Officer	-	-	-	-	406,398	-	6,689	-	-	-
1259-Medical Examiner	-	-	-	-	5,274,265	-	1,146,277	-	-	-
1265-Cook County Department of Emergency Management & Regional Security	-	-	-	-	732,481	-	1,217,167	-	-	-
1510-Cook County Animal and Rabies Control	-	-	-	-	13,425	-	-	-	-	-
1027-Office of Economic Development	-	-	-	-	65,378,450	-	(666,285)	-	-	-
1013-Planning and Development	-	-	-	-	-	-	67,716,612	-	56,374,566	56,374,566
1160-Building and Zoning	-	-	-	-	12,023	-	6,264	-	-	-
1032-Department of Human Resources	-	-	-	-	37,175	-	4,946	-	-	-
1031-Office of Asset Management	-	-	-	-	1,256,158	-	1,037,327	-	-	-
1200-Department of Facilities Management	-	-	-	-	3,407,944	-	939,610	-	-	-
1002-Human Rights And Ethics	-	-	-	-	1,488	-	-	-	-	-
1260-Public Defender	-	-	-	-	30,443	-	188,244	-	-	-

PROPOSED EXPENDITURES

EXECUTIVE BUDGET RECOMMENDATION VOLUME 1

SUMMARY OF APPROPRIATIONS AND EXP BY CONTROL OFFICER AND DEPARTMENT

Departments	FY 2018 Expenditures	FY 2018 Appropriations	FY 2019 Expenditures	FY 2019 Appropriations	FY 2020 Expenditures	FY 2020 Appropriations	FY 2021 Expenditures	FY 2021 Appropriations	FY 2022 Recommendation	Difference FY22 - FY21
1018-Office of The Secretary To The Board of Commissioners	-	-	-	-	1,005	-	944	-	-	-
1086-Sixth District	-	-	-	-	170	-	-	-	-	-
1087-Seventh District	-	-	-	-	894	-	1,797	-	-	-
1096-Sixteenth District	-	-	-	-	667	-	-	-	-	-
1040-County Assessor	-	-	-	-	766,826	-	1,309,329	-	-	-
1050-Board of Review	-	-	-	-	16,930	-	-	-	-	-
1080-Office of Independent Inspector General	-	-	-	-	21,873	-	-	-	-	-
1110-County Clerk	-	-	-	-	92,125	-	11,244	-	-	-
1130-Recorder of Deeds	-	-	-	-	5,647	-	945	-	-	-
1214-Sheriff's Administration And Human Resources	-	-	-	-	154,867	-	102,750	-	-	-
1217-Sheriff's Information Technology	-	-	-	-	3,399	-	-	-	-	-
1239-Department of Corrections	-	-	-	-	149,987,695	-	32,201,259	-	-	-
1230-Court Services Division	-	-	-	-	32,081	-	-	-	-	-
1231-Police Department	-	-	-	-	31,469,520	-	7,282,666	-	-	-
1232-Community Corrections Department	-	-	-	-	7,369,245	-	1,647,452	-	-	-
1250-State's Attorney	-	-	-	-	1,519,837	-	172,715	-	-	-
1310-Office of the Chief Judge	-	-	-	-	434,074	-	81,721	-	-	-
1280-Adult Probation Dept.	-	-	-	-	705,142	-	521,780	-	-	-
1305-Public Guardian	-	-	-	-	29,963	-	6,814	-	-	-
1312-Forensic Clinical Services	-	-	-	-	2,052	-	205	-	-	-
1313-Social Service	-	-	-	-	45,532	-	77,345	-	-	-
1326-Juvenile Probation	-	-	-	-	43,143	-	70,274	-	-	-
1300-Judiciary	-	-	-	-	37,245	-	-	-	-	-
1440-Juvenile Temporary Detention Center	-	-	-	-	12,166,714	-	234,284	-	-	-
1335-Clerk of the Circuit Court-Office of Clerk	-	-	-	-	395,913	-	63,538	-	-	-
1490-Fixed Charges and Special Purpose Appropriations	-	-	-	-	146,139	-	-	-	-	-
1499-Fixed Charges and Special Purpose Appropriations	-	-	-	-	860,442	-	-	-	-	-
4240-Cermak Health Services	-	-	-	-	136,790	-	-	-	-	-
4891-Provident Hospital	-	-	-	-	55,770	-	-	-	-	-
4895-Department of Public Health	-	-	-	-	847,369	-	1,336,477	-	-	-
4897-John H. Stroger Jr, Hospital of Cook County	-	-	-	-	46,529	-	5,007,502	-	-	-
Total 11284-COVID-19 Federal Programs	-	-	-	-	\$328,764,371	-	\$151,400,248	\$49,954,000	\$56,374,566	\$6,420,566
1310-Office of the Chief Judge	-	-	-	-	-	-	-	-	826,450	826,450
Total 11285-Mortgage Foreclosure Mediation Program	-	-	-	-	-	-	-	-	\$826,450	\$826,450

SUMMARY OF APPROPRIATIONS AND EXP BY CONTROL OFFICER AND DEPARTMENT

Departments	FY 2018 Expenditures	FY 2018 Appropriations	FY 2019 Expenditures	FY 2019 Appropriations	FY 2020 Expenditures	FY 2020 Appropriations	FY 2021 Expenditures	FY 2021 Appropriations	FY 2022 Recommendation	Difference FY22 - FY21
4890-Health System Administration	1,154,128	4,123,073	1,239,407	3,363,457	1,298,202	3,210,793	1,113,754	3,273,332	1,886,508	(1,386,824)
Total 11248-Lead Poisoning Prevention	\$1,154,128	\$4,123,073	\$1,239,407	\$3,363,457	\$1,298,202	\$3,210,793	\$1,113,754	\$3,273,332	\$1,886,508	\$(1,386,824)
1009-Enterprise Technology	8,041,391	13,334,379	5,200,723	12,781,198	4,328,030	7,474,432	3,093,386	9,339,762	12,732,825	3,393,063
Total 11249-Geographical Information System	\$8,041,391	\$13,334,379	\$5,200,723	\$12,781,198	\$4,328,030	\$7,474,432	\$3,093,386	\$9,339,762	\$12,732,825	\$3,393,063
1250-State's Attorney	(3,277,650)	1,615,765	1,751,259	1,738,253	1,760,032	2,208,775	1,914,081	2,825,708	2,587,996	(237,712)
Total 11252-State's Attorney Narcotics Forfeiture	\$(3,277,650)	\$1,615,765	\$1,751,259	\$1,738,253	\$1,760,032	\$2,208,775	\$1,914,081	\$2,825,708	\$2,587,996	\$(237,712)
4890-Health System Administration	6,189,595	7,496,161	4,270,042	5,087,305	142,646	3,900,000	3,730,023	3,756,027	183,974	(3,572,053)
Total 11255-Suburban Tuberculosis Sanitarium District	\$6,189,595	\$7,496,161	\$4,270,042	\$5,087,305	\$142,646	\$3,900,000	\$3,730,023	\$3,756,027	\$183,974	\$(3,572,053)
1335-Clerk of the Circuit Court-Office of Clerk	702,855	708,271	453,565	769,947	591,674	692,586	446,149	673,147	649,300	(23,846)
Total 11258-Clerk Circuit Court Administrative	\$702,855	\$708,271	\$453,565	\$769,947	\$591,674	\$692,586	\$446,149	\$673,147	\$649,300	\$(23,846)
1110-County Clerk	-	-	-	-	-	-	474,068	971,016	2,178,242	1,207,225
1130-Recorder of Deeds	1,497,803	1,575,872	1,338,199	1,509,487	1,220,799	1,519,857	-	-	-	-
Total 11259-GIS Fee	\$1,497,803	\$1,575,872	\$1,338,199	\$1,509,487	\$1,220,799	\$1,519,857	\$474,068	\$971,016	\$2,178,242	\$1,207,225
1110-County Clerk	-	-	-	-	-	-	-	-	21,467	21,467
1130-Recorder of Deeds	225,561	268,640	305,346	277,451	323,939	289,872	-	-	-	-
Total 11260-County Clerk Rental Housing Support Fee	\$225,561	\$268,640	\$305,346	\$277,451	\$323,939	\$289,872	-	-	\$21,467	\$21,467
1310-Office of the Chief Judge	2,626,310	2,860,451	1,417,108	1,804,731	-	-	-	-	-	-
Total 11261-Chief Judge Children's Waiting Room	\$2,626,310	\$2,860,451	\$1,417,108	\$1,804,731	-	-	-	-	-	-
1210-Office of the Sheriff	20,000	20,000	-	60,000	(75,000)	75,000	-	75,000	75,000	-
Total 11262-Sheriff's Women's Justice Services	\$20,000	\$20,000	-	\$60,000	\$(75,000)	\$75,000	-	\$75,000	\$75,000	-
1310-Office of the Chief Judge	265,813	550,000	345,000	690,000	-	-	-	-	-	-
Total 11263-Chief Judge Mental Health Court	\$265,813	\$550,000	\$345,000	\$690,000	-	-	-	-	-	-
1310-Office of the Chief Judge	92,293	160,070	140,624	281,070	-	-	-	-	-	-
Total 11264-Chief Judge Peer Jury	\$92,293	\$160,070	\$140,624	\$281,070	-	-	-	-	-	-
1310-Office of the Chief Judge	199,352	229,352	57,493	114,985	-	-	-	-	-	-
Total 11265-Chief Judge Drug Court	\$199,352	\$229,352	\$57,493	\$114,985	-	-	-	-	-	-
1210-Office of the Sheriff	-	200,000	674,968	750,000	449,050	500,000	19,164	226,385	-	(226,385)

PROPOSED EXPENDITURES

SUMMARY OF APPROPRIATIONS AND EXP BY CONTROL OFFICER AND DEPARTMENT

Departments	FY 2018 Expenditures	FY 2018 Appropriations	FY 2019 Expenditures	FY 2019 Appropriations	FY 2020 Expenditures	FY 2020 Appropriations	FY 2021 Expenditures	FY 2021 Appropriations	FY 2022 Recommendation	Difference FY22 - FY21
Total 11266-Vehicle Purchase	-	\$200,000	\$674,968	\$750,000	\$449,050	\$500,000	\$19,164	\$226,385	-	\$(226,385)
1040-County Assessor	815,000	815,000	635,551	800,000	411,937	747,987	-	651,000	400,210	(250,790)
Total 11268-Assessor Special Revenue	\$815,000	\$815,000	\$635,551	\$800,000	\$411,937	\$747,987	-	\$651,000	\$400,210	\$(250,790)
1335-Clerk of the Circuit Court-Office of Clerk	-	250,000	158,426	325,110	181,351	336,450	68,309	319,274	295,210	(24,065)
Total 11269-Circuit Court Electronic Citation	-	\$250,000	\$158,426	\$325,110	\$181,351	\$336,450	\$68,309	\$319,274	\$295,210	\$(24,065)
1259-Medical Examiner	-	-	22,436	-	(79,208)	737,963	(3,922)	702,144	627,530	(74,614)
Total 11270-Medical Examiner Fees	-	-	\$22,436	-	\$(79,208)	\$737,963	\$(3,922)	\$702,144	\$627,530	\$(74,614)
1250-State's Attorney	3,926	139,891	264,173	489,968	185,942	332,345	120,829	256,570	256,971	401
Total 11271-State's Attorney Records Automation Fund	\$3,926	\$139,891	\$264,173	\$489,968	\$185,942	\$332,345	\$120,829	\$256,570	\$256,971	\$401
1260-Public Defender	138,869	138,869	138,869	138,869	66	305,056	1,258	1,509	150,102	148,593
Total 11272-Public Defender Records Automation Fund	\$138,869	\$138,869	\$138,869	\$138,869	\$66	\$305,056	\$1,258	\$1,509	\$150,102	\$148,593
1161-Department of Environment and Sustainability	200,958	502,766	249,487	525,075	223,349	800,151	142,952	764,192	1,085,778	321,586
Total 11273-Environmental Control Solid Waste Management	\$200,958	\$502,766	\$249,487	\$525,075	\$223,349	\$800,151	\$142,952	\$764,192	\$1,085,778	\$321,586
1586-Land Bank Authority	13,665,963	17,859,593	10,548,028	15,820,000	9,506,397	16,571,825	5,249,108	10,171,209	10,212,551	41,342
Total 11274-Land Bank Authority	\$13,665,963	\$17,859,593	\$10,548,028	\$15,820,000	\$9,506,397	\$16,571,825	\$5,249,108	\$10,171,209	\$10,212,551	\$41,342
1027-Office of Economic Development	10,514	309,675	4,702	100,000	819	100,000	-	-	-	-
1013-Planning and Development	-	-	-	-	-	-	-	100,000	77,000	(23,000)
Total 11275-HUD Section 108 Loan Program	\$10,514	\$309,675	\$4,702	\$100,000	\$819	\$100,000	-	\$100,000	\$77,000	\$(23,000)
1040-County Assessor	1,772,972	2,334,060	2,068,233	2,250,941	1,381,537	1,477,771	675,234	910,123	508,204	(401,920)
Total 11276-Erroneous Homestead Exemption Recovery	\$1,772,972	\$2,334,060	\$2,068,233	\$2,250,941	\$1,381,537	\$1,477,771	\$675,234	\$910,123	\$508,204	\$(401,920)
1210-Office of the Sheriff	698	10,000	-	10,000	720	100,000	22,029	100,000	100,000	-
Total 11277-Pharmaceutical Disposal Fund	\$698	\$10,000	-	\$10,000	\$720	\$100,000	\$22,029	\$100,000	\$100,000	-
1500-Department of Transportation And Highways	196,462	3,500,000	683,090	3,125,258	51,686	3,400,656	74,919	3,957,383	6,171,648	2,214,265
Total 11302-Township Roads	\$196,462	\$3,500,000	\$683,090	\$3,125,258	\$51,686	\$3,400,656	\$74,919	\$3,957,383	\$6,171,648	\$2,214,265
1530-Cook County Law Library	3,985,336	4,242,953	4,064,520	4,394,076	4,206,169	4,495,018	3,452,541	4,576,963	4,089,402	(487,560)
Total 11310-County Law Library	\$3,985,336	\$4,242,953	\$4,064,520	\$4,394,076	\$4,206,169	\$4,495,018	\$3,452,541	\$4,576,963	\$4,089,402	\$(487,560)

SUMMARY OF APPROPRIATIONS AND EXP BY CONTROL OFFICER AND DEPARTMENT

Departments	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	FY 2022	Difference FY22 - FY21
	Expenditures	Appropriations	Expenditures	Appropriations	Expenditures	Appropriations	Expenditures	Appropriations	Recommendation	
1510-Cook County Animal and Rabies Control	3,492,015	6,037,791	3,517,012	5,534,288	3,426,696	13,500,110	4,692,995	13,607,563	13,656,256	48,693
1490-Fixed Charges and Special Purpose Appropriations	-	-	-	-	-	-	(10)	-	-	-
Total 11312-Animal Control	\$3,492,015	\$6,037,791	\$3,517,012	\$5,534,288	\$3,426,696	\$13,500,110	\$4,692,985	\$13,607,563	\$13,656,256	\$48,693
1110-County Clerk	-	-	-	-	-	-	2,224,366	4,519,047	5,605,458	1,086,410
1130-Recorder of Deeds	2,771,229	2,987,772	2,771,119	3,128,734	3,120,565	3,481,500	-	-	-	-
1490-Fixed Charges and Special Purpose Appropriations	-	-	-	-	-	-	(1)	-	-	-
Total 11314-County Clerk Document Storage System	\$2,771,229	\$2,987,772	\$2,771,119	\$3,128,734	\$3,120,565	\$3,481,500	\$2,224,365	\$4,519,047	\$5,605,458	\$1,086,410
1110-County Clerk	1,320,204	1,451,992	1,564,770	1,554,809	1,424,964	1,646,593	769,542	1,300,908	1,231,329	(69,578)
Total 11316-County Clerk Automation	\$1,320,204	\$1,451,992	\$1,564,770	\$1,554,809	\$1,424,964	\$1,646,593	\$769,542	\$1,300,908	\$1,231,329	\$(69,578)
1335-Clerk of the Circuit Court-Office of Clerk	6,678,495	8,082,154	5,774,504	9,366,351	7,530,915	9,285,279	4,870,143	7,384,813	6,743,070	(641,744)
Total 11318-Circuit Court Document Storage	\$6,678,495	\$8,082,154	\$5,774,504	\$9,366,351	\$7,530,915	\$9,285,279	\$4,870,143	\$7,384,813	\$6,743,070	\$(641,744)
1335-Clerk of the Circuit Court-Office of Clerk	8,873,023	9,558,530	9,742,547	10,505,284	10,114,486	10,650,000	7,704,239	10,449,873	7,989,011	(2,460,862)
Total 11320-Circuit Court Automation	\$8,873,023	\$9,558,530	\$9,742,547	\$10,505,284	\$10,114,486	\$10,650,000	\$7,704,239	\$10,449,873	\$7,989,011	\$(2,460,862)
1310-Office of the Chief Judge	202,232	216,648	195,457	226,648	175,161	218,207	130,126	176,480	160,154	(16,326)
Total 11322-Circuit Court Illinois Dispute Resolution	\$202,232	\$216,648	\$195,457	\$226,648	\$175,161	\$218,207	\$130,126	\$176,480	\$160,154	\$(16,326)
1210-Office of the Sheriff	(1,318,706)	1,749,200	1,553,485	1,837,848	1,255,115	1,766,307	1,608,112	2,477,422	3,329,437	852,016
Total 11324-Sheriff 911 - Intergovernmental Agreement - ETSB	\$(1,318,706)	\$1,749,200	\$1,553,485	\$1,837,848	\$1,255,115	\$1,766,307	\$1,608,112	\$2,477,422	\$3,329,437	\$852,016
1310-Office of the Chief Judge	2,204,805	3,299,170	3,062,479	3,845,232	318,307	2,725,000	259,571	1,603,113	2,661,160	1,058,047
1490-Fixed Charges and Special Purpose Appropriations	-	-	-	-	-	-	(2)	-	-	-
Total 11326-Adult Probation Service Fee	\$2,204,805	\$3,299,170	\$3,062,479	\$3,845,232	\$318,307	\$2,725,000	\$259,569	\$1,603,113	\$2,661,160	\$1,058,047
1310-Office of the Chief Judge	2,365,348	4,019,245	1,799,943	2,481,600	754,074	2,389,387	294,234	2,572,297	1,175,351	(1,396,946)
Total 11328-Social Services Probation Court Fee	\$2,365,348	\$4,019,245	\$1,799,943	\$2,481,600	\$754,074	\$2,389,387	\$294,234	\$2,572,297	\$1,175,351	\$(1,396,946)
1060-County Treasurer	10,160,552	11,984,938	9,566,324	11,846,309	9,573,702	12,441,151	7,308,426	11,987,500	11,951,584	(35,916)
Total 11854-County Treasurer Tax Sales Automation	\$10,160,552	\$11,984,938	\$9,566,324	\$11,846,309	\$9,573,702	\$12,441,151	\$7,308,426	\$11,987,500	\$11,951,584	\$(35,916)
1500-Department of Transportation And Highways	37,199,939	44,526,189	40,451,337	48,647,309	39,994,464	49,693,005	32,724,266	49,796,700	54,091,180	4,294,479
1490-Fixed Charges and Special Purpose Appropriations	-	-	-	-	-	-	(8)	-	-	-
Total 11856-MFT Illinois First (1st)	\$37,199,939	\$44,526,189	\$40,451,337	\$48,647,309	\$39,994,464	\$49,693,005	\$32,724,259	\$49,796,700	\$54,091,180	\$4,294,479

PROPOSED EXPENDITURES

SUMMARY OF APPROPRIATIONS AND EXP BY CONTROL OFFICER AND DEPARTMENT

Departments	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	FY 2022	Difference
	Expenditures	Appropriations	Expenditures	Appropriations	Expenditures	Appropriations	Expenditures	Appropriations	Recommendation	
1210-Office of the Sheriff	180,648	-	243,808	550,000	541,071	985,843	101,124	703,329	335,000	(368,329)
Total 11278-Sheriff's Operations State Asset Forfeiture	\$180,648	-	\$243,808	\$550,000	\$541,071	\$985,843	\$101,124	\$703,329	\$335,000	\$(368,329)
1210-Office of the Sheriff	2,317	-	34,671	71,000	25,031	78,840	26,090	45,796	25,000	(20,796)
Total 11279-Sheriff's Money Laundering State Asset Forfeiture	\$2,317	-	\$34,671	\$71,000	\$25,031	\$78,840	\$26,090	\$45,796	\$25,000	\$(20,796)
1050-Board of Review	-	-	704,917	1,121,040	-	-	-	-	-	-
Total 11280-Board of Review Operation and Administrative	-	-	\$704,917	\$1,121,040	-	-	-	-	-	-
1011-Office of Chief Admin Officer	-	-	45,855	-	-	82,000	-	162,000	244,000	82,000
Total 11281-PEG Access Support Fund	-	-	\$45,855	-	-	\$82,000	-	\$162,000	\$244,000	\$82,000
1040-County Assessor	-	-	-	-	487,382	767,248	807,317	1,494,272	2,696,884	1,202,612
Total 11282-Assessor GIS Fee Fund	-	-	-	-	\$487,382	\$767,248	\$807,317	\$1,494,272	\$2,696,884	\$1,202,612
1500-Department of Transportation And Highways	47,467,143	90,485,582	36,773,369	118,055,545	54,700,712	157,741,939	52,790,630	243,765,824	270,553,029	26,787,205
Total 11300-Motor Fuel Tax	\$47,467,143	\$90,485,582	\$36,773,369	\$118,055,545	\$54,700,712	\$157,741,939	\$52,790,630	\$243,765,824	\$270,553,029	\$26,787,205
1010-Office of the President	-	-	-	-	-	-	-	-	304,484	304,484
1021-Office of the Chief Financial Officer	-	-	-	-	-	-	-	-	4,253,763	4,253,763
1008-Risk Management	-	-	-	-	-	-	-	-	92,291	92,291
1014-Budget and Management Services	-	-	-	-	-	-	-	-	363,464,715	363,464,715
1020-County Comptroller	-	-	-	-	-	-	-	-	1,729,490	1,729,490
1022-Contract Compliance	-	-	-	-	-	-	-	-	300,000	300,000
1030-Chief Procurement Officer	-	-	-	-	-	-	-	-	2,170,397	2,170,397
1009-Enterprise Technology	-	-	-	-	-	-	-	-	7,137,148	7,137,148
1011-Office of Chief Admin Officer	-	-	-	-	-	-	-	-	400,208	400,208
1285-Cook County Department of Emergency Management & Regional Security	-	-	-	-	-	-	-	-	937,518	937,518
1027-Office of Economic Development	-	-	-	-	-	-	-	-	1,317,293	1,317,293
1160-Building and Zoning	-	-	-	-	-	-	-	-	99,000	99,000
1032-Department of Human Resources	-	-	-	-	-	-	-	-	7,134,501	7,134,501
1033-Department of Labor Relations	-	-	-	-	-	-	-	-	256,350	256,350
1200-Department of Facilities Management	-	-	-	-	-	-	-	-	1,300,081	1,300,081
1002-Human Rights And Ethics	-	-	-	-	-	-	-	-	104,808	104,808
1070-County Auditor	-	-	-	-	-	-	-	-	956,355	956,355
1040-County Assessor	-	-	-	-	-	-	-	-	1,000,000	1,000,000
1050-Board of Review	-	-	-	-	-	-	-	-	1,064,256	1,064,256

SUMMARY OF APPROPRIATIONS AND EXP BY CONTROL OFFICER AND DEPARTMENT

Departments	FY 2018 Expenditures	FY 2018 Appropriations	FY 2019 Expenditures	FY 2019 Appropriations	FY 2020 Expenditures	FY 2020 Appropriations	FY 2021 Expenditures	FY 2021 Appropriations	FY 2022 Recommendation	Difference FY22 - FY21
1110-County Clerk	-	-	-	-	-	-	-	-	8,823,854	8,823,854
1250-State's Attorney	-	-	-	-	-	-	-	-	526,335	526,335
1310-Office of the Chief Judge	-	-	-	-	-	-	-	-	1,372,629	1,372,629
1313-Social Service	-	-	-	-	-	-	-	-	539,072	539,072
1335-Clerk of the Circuit Court-Office of Clerk	-	-	-	-	-	-	-	-	4,345,794	4,345,794
Total 11286-American Rescue Plan Act (ARPA) Fund	-	-	-	-	-	-	-	-	\$409,630,341	\$409,630,341
1205-Justice Advisory Council	-	-	-	-	-	-	-	-	32,861,176	32,861,176
1027-Office of Economic Development	-	-	-	-	-	-	-	-	19,894,066	19,894,066
Total 11287-Equity Fund SPF	-	-	-	-	-	-	-	-	\$52,755,242	\$52,755,242
1021-Office of the Chief Financial Officer	10,053,498	-	21,118,518	-	(37,501,371)	-	(64,984,405)	-	-	-
Total 11250-Self Insurance	\$10,053,498	-	\$21,118,518	-	\$(37,501,371)	-	\$(64,984,405)	-	-	-
1590-Annuity and Benefits	211,449,245	211,449,245	209,506,964	209,506,964	(652,935)	200,939,170	290,612	201,879,823	202,168,959	289,136
1032-Department of Human Resources	-	-	-	-	324,831	-	-	-	-	-
1110-County Clerk	-	-	-	-	9,191	-	-	-	-	-
Total 11303-Annuity and Benefit Fund	\$211,449,245	\$211,449,245	\$209,506,964	\$209,506,964	\$(318,913)	\$200,939,170	\$290,612	\$201,879,823	\$202,168,959	\$289,136
1700-Bond and Interest	280,368,569	280,368,569	259,871,339	259,871,339	-	259,940,094	-	261,964,428	256,011,381	(5,953,047)
Total 11716-Bond and Interest Ser 1999 B Refunding	\$280,368,569	\$280,368,569	\$259,871,339	\$259,871,339	-	\$259,940,094	-	\$261,964,428	\$256,011,381	\$(5,953,047)
Total Special Purpose Funds	\$705,311,744	\$781,367,043	\$663,067,894	\$767,721,591	\$501,790,023	\$829,355,568	\$241,813,421	\$939,336,791	\$1,464,916,323	\$525,579,532
Restricted	224,730,534	224,730,534	248,841,233	248,841,233	138,560,481	256,639,152	193,933,447	364,942,358	365,360,665	418,307
Total Operating Funds	\$5,325,233,026	\$4,849,062,965	\$5,727,771,536	\$5,574,396,136	\$5,475,438,462	\$5,829,283,089	\$4,818,084,146	\$6,587,989,969	\$7,699,882,248	\$1,111,892,279
Capital Improvements	\$152,435,866	\$357,045,281	\$137,533,271	\$370,391,992	\$105,243,473	\$369,958,649	\$67,635,253	\$350,655,597	\$343,055,171	\$(7,600,426)
Grand Total	\$5,477,668,892	\$5,206,108,246	\$5,865,304,807	\$5,944,788,128	\$5,580,681,935	\$6,199,241,738	\$4,885,719,400	\$6,938,645,565	\$8,042,937,418	\$1,104,291,853

* FY2018 - FY2020 Expenditures are restated to match with Trial Balance FY2021. Expenditures are as of Sep 2021.

**FY2021 Expenditures for Grants represent the FY2021 total Appropriation as Adjusted.

***FY2022 Capital Improvements excludes capital purchases funded with operating dollars.

PROPOSED EXPENDITURES

SUMMARY OF APPROPRIATIONS AND EXP BY CONTROL OFFICER AND PROGRAM

Departments	FINANCE AND ADMINISTRATION	HEALTHCARE	PUBLIC SAFETY	PROPERTY AND TAXATION	ECONOMIC DEVELOPMENT	FIXED CHARGES AND OTHERS	TOTAL RECOMMENDATIONS
General Funds							
1010-Office of the President	4,090,459	-	-	-	-	-	4,090,459
1205-Justice Advisory Council	1,208,055	-	-	-	-	-	1,208,055
1051-President	\$5,298,515	-	-	-	-	-	\$5,298,515
1021-Office of the Chief Financial Officer	1,804,263	-	-	-	-	-	1,804,263
1007-Revenue	10,393,971	-	-	-	-	-	10,393,971
1008-Risk Management	2,528,133	-	-	-	-	-	2,528,133
1014-Budget and Management Services	2,105,171	-	-	-	-	-	2,105,171
1020-County Comptroller	4,114,175	-	-	-	-	-	4,114,175
1022-Contract Compliance	1,252,080	-	-	-	-	-	1,252,080
1030-Chief Procurement Officer	4,518,343	-	-	-	-	-	4,518,343
1076-Chief Financial Officer	\$26,716,134	-	-	-	-	-	\$26,716,134
1009-Enterprise Technology	19,731,297	-	-	-	-	-	19,731,297
1105-Chief Information Officer	\$19,731,297	-	-	-	-	-	\$19,731,297
1011-Office of Chief Admin Officer	4,808,879	-	-	-	-	-	4,808,879
1161-Department of Environment and Sustainability	2,205,530	-	-	-	-	-	2,205,530
1259-Medical Examiner	17,019,206	-	-	-	-	-	17,019,206
1265-Cook County Department of Emergency Management	-	-	1,133,303	-	-	-	1,133,303
1500-Department of Transportation And Highways	498,840	-	-	-	-	-	498,840
1115-Chief Administrative Officer	\$24,532,454	-	\$1,133,303	-	-	-	\$25,665,758
1027-Office of Economic Development	-	-	-	-	3,957,133	-	3,957,133
1013-Planning and Development	-	-	-	-	1,194,379	-	1,194,379
1160-Building and Zoning	-	-	-	-	5,246,924	-	5,246,924
1170-Zoning Board of Appeals	-	-	-	-	403,800	-	403,800
1125-Office of Economic Development	-	-	-	-	\$10,802,236	-	\$10,802,236
1032-Department of Human Resources	4,552,648	-	-	-	-	-	4,552,648
1033-Department of Labor Relations	2,015,312	-	-	-	-	-	2,015,312
1019-Employee Appeals Board	71,195	-	-	-	-	-	71,195
1135-Chief of Human Resources	\$6,639,156	-	-	-	-	-	\$6,639,156
1031-Office of Asset Management	5,190,004	-	-	-	-	-	5,190,004
1200-Department of Facilities Management	60,965,441	-	-	-	-	-	60,965,441
1140-Chief of Asset Management	\$66,155,445	-	-	-	-	-	\$66,155,445
1002-Human Rights And Ethics	969,654	-	-	-	-	-	969,654
1145-Department of Human Rights And Ethics	\$969,654	-	-	-	-	-	\$969,654
1026-Administrative Hearing Board	1,432,475	-	-	-	-	-	1,432,475
1150-Administrative Hearings	\$1,432,475	-	-	-	-	-	\$1,432,475
1070-County Auditor	1,288,781	-	-	-	-	-	1,288,781

SUMMARY OF APPROPRIATIONS AND EXP BY CONTROL OFFICER AND PROGRAM

Departments	FINANCE AND ADMINISTRATION	HEALTHCARE	PUBLIC SAFETY	PROPERTY AND TAXATION	ECONOMIC DEVELOPMENT	FIXED CHARGES AND OTHERS	TOTAL RECOMMENDATIONS
1155-County Auditor	\$1,288,781	-	-	-	-	-	\$1,288,781
1260-Public Defender	-	-	83,220,954	-	-	-	83,220,954
1126-Public Defender	-	-	\$83,220,954	-	-	-	\$83,220,954
1025-Offices Under the President	\$152,763,911	-	\$84,354,258	-	\$10,802,236	-	\$247,920,405
1018-Office of The Secretary To The Board of	1,829,507	-	-	-	-	-	1,829,507
1081-First District	400,000	-	-	-	-	-	400,000
1082-Second District	400,000	-	-	-	-	-	400,000
1083-Third District	400,000	-	-	-	-	-	400,000
1084-Fourth District	400,000	-	-	-	-	-	400,000
1085-Fifth District	470,000	-	-	-	-	-	470,000
1086-Sixth District	400,000	-	-	-	-	-	400,000
1087-Seventh District	400,000	-	-	-	-	-	400,000
1088-Eighth District	400,000	-	-	-	-	-	400,000
1089-Ninth District	400,000	-	-	-	-	-	400,000
1090-Tenth District	400,000	-	-	-	-	-	400,000
1091-Eleventh District	450,000	-	-	-	-	-	450,000
1092-Twelfth District	400,000	-	-	-	-	-	400,000
1093-Thirteenth District	400,000	-	-	-	-	-	400,000
1094-Fourteenth District	400,000	-	-	-	-	-	400,000
1095-Fifteenth District	400,000	-	-	-	-	-	400,000
1096-Sixteenth District	400,000	-	-	-	-	-	400,000
1097-Seventeenth District	400,000	-	-	-	-	-	400,000
1176-Cook County Board of Commissioners	\$8,749,506	-	-	-	-	-	\$8,749,506
1040-County Assessor	-	-	-	29,172,812	-	-	29,172,812
1251-Assessor	-	-	-	\$29,172,812	-	-	\$29,172,812
1050-Board of Review	-	-	-	14,622,401	-	-	14,622,401
1276-Board of Review	-	-	-	\$14,622,401	-	-	\$14,622,401
1060-County Treasurer	-	-	-	751,431	-	-	751,431
1301-Treasurer	-	-	-	\$751,431	-	-	\$751,431
1080-Office of Independent Inspector General	1,945,869	-	-	-	-	-	1,945,869
1327-Inspector General	\$1,945,869	-	-	-	-	-	\$1,945,869
1110-County Clerk	-	-	-	19,170,283	-	-	19,170,283
1352-County Clerk	-	-	-	\$19,170,283	-	-	\$19,170,283
1210-Office of the Sheriff	-	-	2,003,868	-	-	-	2,003,868
1214-Sheriff's Administration And Human Resources	-	-	33,273,987	-	-	-	33,273,987
1216-Office of Prof Review, Prof Integrity Special	-	-	3,517,133	-	-	-	3,517,133
1217-Sheriff's Information Technology	-	-	23,562,258	-	-	-	23,562,258

PROPOSED EXPENDITURES

SUMMARY OF APPROPRIATIONS BY CONTROL OFFICER AND PROGRAM

Departments	FINANCE AND ADMINISTRATION	HEALTHCARE	PUBLIC SAFETY	PROPERTY AND TAXATION	ECONOMIC DEVELOPMENT	FIXED CHARGES AND OTHERS	TOTAL RECOMMENDATIONS
1239-Department of Corrections	-	-	344,461,155	-	-	-	344,461,155
1249-Sheriff's Merit Board	-	-	1,719,459	-	-	-	1,719,459
1230-Court Services Division	-	-	85,459,638	-	-	-	85,459,638
1231-Police Department	-	-	74,421,178	-	-	-	74,421,178
1232-Community Corrections Department	-	-	27,670,654	-	-	-	27,670,654
1427-Sheriff	-	-	\$596,089,331	-	-	-	\$596,089,331
1250-State's Attorney	-	-	138,510,797	-	-	-	138,510,797
1453-State's Attorney	-	-	\$138,510,797	-	-	-	\$138,510,797
1310-Office of the Chief Judge	-	-	48,674,194	-	-	-	48,674,194
1280-Adult Probation Dept.	-	-	54,254,880	-	-	-	54,254,880
1305-Public Guardian	-	-	24,112,773	-	-	-	24,112,773
1312-Forensic Clinical Services	-	-	2,964,778	-	-	-	2,964,778
1313-Social Service	-	-	17,076,971	-	-	-	17,076,971
1326-Juvenile Probation	-	-	43,852,757	-	-	-	43,852,757
1300-Judiciary	-	-	16,321,148	-	-	-	16,321,148
1440-Juvenile Temporary Detention Center	-	-	67,125,660	-	-	-	67,125,660
1478-Chief Judge	-	-	\$274,383,161	-	-	-	\$274,383,161
1335-Clerk of the Circuit Court-Office of Clerk	-	-	103,377,846	-	-	-	103,377,846
1503-Clerk of the Circuit Court	-	-	\$103,377,846	-	-	-	\$103,377,846
1390-Public Administrator	-	-	1,505,785	-	-	-	1,505,785
1536-Public Administrator	-	-	\$1,505,785	-	-	-	\$1,505,785
1151-Elected And Appointed Officials	\$10,695,375	-	\$1,113,866,920	\$63,716,928	-	-	\$1,188,279,222
1490-Fixed Charges and Special Purpose Appropriations	-	-	-	-	-	446,105,531	446,105,531
1499-Fixed Charges and Special Purpose Appropriations	-	-	-	-	-	98,774,327	98,774,327
1489-Fixed Charges And Special Purpose Appropriations	-	-	-	-	-	\$544,879,858	\$544,879,858
1588-Fixed Charges	-	-	-	-	-	\$544,879,858	\$544,879,858
Total General Funds	\$163,459,286	-	\$1,198,221,177	\$63,716,928	\$10,802,236	\$544,879,858	\$1,981,079,485
Health Enterprise Fund							
4890-Health System Administration	-	50,036,070	-	-	-	-	50,036,070
4240-Cermak Health Services	-	97,838,703	-	-	-	-	97,838,703
4241-Health Services - JTDC	-	8,566,481	-	-	-	-	8,566,481
4891-Provident Hospital	-	70,895,766	-	-	-	-	70,895,766
4893-Ambulatory & Community Health Network of Cook	-	132,203,901	-	-	-	-	132,203,901
4894-Ruth M. Rothstein CORE Center	-	24,657,440	-	-	-	-	24,657,440
4895-Department of Public Health	-	17,763,195	-	-	-	-	17,763,195
4896-Health Plan Services	-	2,634,862,088	-	-	-	-	2,634,862,088
4897-John H. Stroger Jr, Hospital of Cook County	-	813,706,320	-	-	-	-	813,706,320

SUMMARY OF APPROPRIATIONS BY CONTROL OFFICER AND PROGRAM

Departments	FINANCE AND ADMINISTRATION	HEALTHCARE	PUBLIC SAFETY	PROPERTY AND TAXATION	ECONOMIC DEVELOPMENT	FIXED CHARGES AND OTHERS	TOTAL RECOMMENDATIONS
4899-Special Purpose Appropriations	-	37,995,811	-	-	-	-	37,995,811
4020-Cook County Health & Hospital Systems Board	-	\$3,888,525,775	-	-	-	-	\$3,888,525,775
4010-Cook County Health & Hospital Systems Board	-	\$3,888,525,775	-	-	-	-	\$3,888,525,775
Total Enterprise Funds	-	\$3,888,525,775	-	-	-	-	\$3,888,525,775
Total General and Enterprise Funds	\$163,459,286	\$3,888,525,775	\$1,198,221,177	\$63,716,928	\$10,802,236	\$544,879,858	\$5,869,605,260
Special Purpose Funds							
1110-County Clerk	-	-	-	36,459,761	-	-	36,459,761
1525-Board of Elec Comm-Election Fund	23,951,802	-	-	-	-	-	23,951,802
Total 11306-Election	\$23,951,802	-	-	\$36,459,761	-	-	\$60,411,563
1013-Planning and Development	-	-	-	-	56,374,566	-	56,374,566
Total 11284-COVID-19 Federal Programs	-	-	-	-	\$56,374,566	-	\$56,374,566
1310-Office of the Chief Judge	-	-	826,450	-	-	-	826,450
Total 11285-Mortgage Foreclosure Mediation Program	-	-	\$826,450	-	-	-	\$826,450
4890-Health System Administration	-	1,886,508	-	-	-	-	1,886,508
Total 11248-Lead Poisoning Prevention	-	\$1,886,508	-	-	-	-	\$1,886,508
1009-Enterprise Technology	12,732,825	-	-	-	-	-	12,732,825
Total 11249-Geographical Information System	\$12,732,825	-	-	-	-	-	\$12,732,825
1250-State's Attorney	-	-	2,587,996	-	-	-	2,587,996
Total 11252-State's Attorney Narcotics Forfeiture	-	-	\$2,587,996	-	-	-	\$2,587,996
4890-Health System Administration	-	183,974	-	-	-	-	183,974
Total 11255-Suburban Tuberculosis Sanitarium District	-	\$183,974	-	-	-	-	\$183,974
1335-Clerk of the Circuit Court-Office of Clerk	-	-	649,300	-	-	-	649,300
Total 11258-Clerk Circuit Court Administrative	-	-	\$649,300	-	-	-	\$649,300
1110-County Clerk	-	-	-	2,178,242	-	-	2,178,242
Total 11259-GIS Fee	-	-	-	\$2,178,242	-	-	\$2,178,242
1110-County Clerk	-	-	-	21,467	-	-	21,467
Total 11260-County Clerk Rental Housing Support Fee	-	-	-	\$21,467	-	-	\$21,467

PROPOSED EXPENDITURES

SUMMARY OF APPROPRIATIONS BY CONTROL OFFICER AND PROGRAM

Departments	FINANCE AND ADMINISTRATION	HEALTHCARE	PUBLIC SAFETY	PROPERTY AND TAXATION	ECONOMIC DEVELOPMENT	FIXED CHARGES AND OTHERS	TOTAL RECOMMENDATIONS
1210-Office of the Sheriff	-	-	75,000	-	-	-	75,000
Total 11262-Sheriff's Women's Justice Services	-	-	\$75,000	-	-	-	\$75,000
1040-County Assessor	-	-	-	400,210	-	-	400,210
Total 11268-Assessor Special Revenue	-	-	-	\$400,210	-	-	\$400,210
1335-Clerk of the Circuit Court-Office of Clerk	-	-	295,210	-	-	-	295,210
Total 11269-Circuit Court Electronic Citation	-	-	\$295,210	-	-	-	\$295,210
1259-Medical Examiner	627,530	-	-	-	-	-	627,530
Total 11270-Medical Examiner Fees	\$627,530	-	-	-	-	-	\$627,530
1250-State's Attorney	-	-	256,971	-	-	-	256,971
Total 11271-State's Attorney Records Automation Fund	-	-	\$256,971	-	-	-	\$256,971
1260-Public Defender	-	-	150,102	-	-	-	150,102
Total 11272-Public Defender Records Automation Fund	-	-	\$150,102	-	-	-	\$150,102
1161-Department of Environment and Sustainability	1,085,778	-	-	-	-	-	1,085,778
Total 11273-Environmental Control Solid Waste	\$1,085,778	-	-	-	-	-	\$1,085,778
1586-Land Bank Authority	-	-	-	-	10,212,551	-	10,212,551
Total 11274-Land Bank Authority	-	-	-	-	\$10,212,551	-	\$10,212,551
1013-Planning and Development	-	-	-	-	77,000	-	77,000
Total 11275-HUD Section 108 Loan Program	-	-	-	-	\$77,000	-	\$77,000
1040-County Assessor	-	-	-	508,204	-	-	508,204
Total 11276-Erroneous Homestead Exemption Recovery	-	-	-	\$508,204	-	-	\$508,204
1210-Office of the Sheriff	-	-	100,000	-	-	-	100,000
Total 11277-Pharmaceutical Disposal Fund	-	-	\$100,000	-	-	-	\$100,000
1500-Department of Transportation And Highways	6,171,648	-	-	-	-	-	6,171,648
Total 11302-Township Roads	\$6,171,648	-	-	-	-	-	\$6,171,648
1530-Cook County Law Library	4,089,402	-	-	-	-	-	4,089,402

SUMMARY OF APPROPRIATIONS BY CONTROL OFFICER AND PROGRAM

Departments	FINANCE AND ADMINISTRATION	HEALTHCARE	PUBLIC SAFETY	PROPERTY AND TAXATION	ECONOMIC DEVELOPMENT	FIXED CHARGES AND OTHERS	TOTAL RECOMMENDATIONS
Total 11310-County Law Library	\$4,089,402	-	-	-	-	-	\$4,089,402
1510-Cook County Animal and Rabies Control	13,656,256	-	-	-	-	-	13,656,256
Total 11312-Animal Control	\$13,656,256	-	-	-	-	-	\$13,656,256
1110-County Clerk	-	-	-	5,605,458	-	-	5,605,458
Total 11314-County Clerk Document Storage System	-	-	-	\$5,605,458	-	-	\$5,605,458
1110-County Clerk	-	-	-	1,231,329	-	-	1,231,329
Total 11316-County Clerk Automation	-	-	-	\$1,231,329	-	-	\$1,231,329
1335-Clerk of the Circuit Court-Office of Clerk	-	-	6,743,070	-	-	-	6,743,070
Total 11318-Circuit Court Document Storage	-	-	\$6,743,070	-	-	-	\$6,743,070
1335-Clerk of the Circuit Court-Office of Clerk	-	-	7,989,011	-	-	-	7,989,011
Total 11320-Circuit Court Automation	-	-	\$7,989,011	-	-	-	\$7,989,011
1310-Office of the Chief Judge	-	-	160,154	-	-	-	160,154
Total 11322-Circuit Court Illinois Dispute Resolution	-	-	\$160,154	-	-	-	\$160,154
1210-Office of the Sheriff	-	-	3,329,437	-	-	-	3,329,437
Total 11324-Sheriff 911 - Intergovernmental Agreement -	-	-	\$3,329,437	-	-	-	\$3,329,437
1310-Office of the Chief Judge	-	-	2,661,160	-	-	-	2,661,160
Total 11326-Adult Probation Service Fee	-	-	\$2,661,160	-	-	-	\$2,661,160
1310-Office of the Chief Judge	-	-	1,175,351	-	-	-	1,175,351
Total 11328-Social Services Probation Court Fee	-	-	\$1,175,351	-	-	-	\$1,175,351
1060-County Treasurer	-	-	-	11,951,584	-	-	11,951,584
Total 11854-County Treasurer Tax Sales Automation	-	-	-	\$11,951,584	-	-	\$11,951,584
1500-Department of Transportation And Highways	54,091,180	-	-	-	-	-	54,091,180
Total 11856-MFT Illinois First (1st)	\$54,091,180	-	-	-	-	-	\$54,091,180
1210-Office of the Sheriff	-	-	335,000	-	-	-	335,000
Total 11278-Sheriff's Operations State Asset Forfeiture	-	-	\$335,000	-	-	-	\$335,000

PROPOSED EXPENDITURES

SUMMARY OF APPROPRIATIONS BY CONTROL OFFICER AND PROGRAM

Departments	FINANCE AND ADMINISTRATION	HEALTHCARE	PUBLIC SAFETY	PROPERTY AND TAXATION	ECONOMIC DEVELOPMENT	FIXED CHARGES AND OTHERS	TOTAL RECOMMENDATIONS
1210-Office of the Sheriff	-	-	25,000	-	-	-	25,000
Total 11279-Sheriff's Money Laundering State Asset	-	-	\$25,000	-	-	-	\$25,000
1011-Office of Chief Admin Officer	244,000	-	-	-	-	-	244,000
Total 11281-PEG Access Support Fund	\$244,000	-	-	-	-	-	\$244,000
1040-County Assessor	-	-	-	2,696,884	-	-	2,696,884
Total 11282-Assessor GIS Fee Fund	-	-	-	\$2,696,884	-	-	\$2,696,884
1500-Department of Transportation And Highways	270,553,029	-	-	-	-	-	270,553,029
Total 11300-Motor Fuel Tax	\$270,553,029	-	-	-	-	-	\$270,553,029
1010-Office of the President	304,484	-	-	-	-	-	304,484
1021-Office of the Chief Financial Officer	4,253,763	-	-	-	-	-	4,253,763
1008-Risk Management	92,291	-	-	-	-	-	92,291
1014-Budget and Management Services	363,464,715	-	-	-	-	-	363,464,715
1020-County Comptroller	1,729,490	-	-	-	-	-	1,729,490
1022-Contract Compliance	300,000	-	-	-	-	-	300,000
1030-Chief Procurement Officer	2,170,397	-	-	-	-	-	2,170,397
1009-Enterprise Technology	7,137,148	-	-	-	-	-	7,137,148
1011-Office of Chief Admin Officer	400,208	-	-	-	-	-	400,208
1265-Cook County Department of Emergency Management	-	-	937,518	-	-	-	937,518
1027-Office of Economic Development	-	-	-	-	1,317,293	-	1,317,293
1160-Building and Zoning	-	-	-	-	99,000	-	99,000
1032-Department of Human Resources	7,134,501	-	-	-	-	-	7,134,501
1033-Department of Labor Relations	256,350	-	-	-	-	-	256,350
1200-Department of Facilities Management	1,300,081	-	-	-	-	-	1,300,081
1002-Human Rights And Ethics	104,808	-	-	-	-	-	104,808
1070-County Auditor	956,355	-	-	-	-	-	956,355
1040-County Assessor	-	-	-	1,000,000	-	-	1,000,000
1050-Board of Review	-	-	-	1,064,256	-	-	1,064,256
1110-County Clerk	-	-	-	8,823,854	-	-	8,823,854
1250-State's Attorney	-	-	526,335	-	-	-	526,335
1310-Office of the Chief Judge	-	-	1,372,629	-	-	-	1,372,629
1313-Social Service	-	-	539,072	-	-	-	539,072
1335-Clerk of the Circuit Court-Office of Clerk	-	-	4,345,794	-	-	-	4,345,794
Total 11286-American Rescue Plan Act (ARPA) Fund	\$389,604,591	-	\$7,721,348	\$10,888,110	\$1,416,293	-	\$409,630,341

SUMMARY OF APPROPRIATIONS BY CONTROL OFFICER AND PROGRAM

Departments	FINANCE AND ADMINISTRATION	HEALTHCARE	PUBLIC SAFETY	PROPERTY AND TAXATION	ECONOMIC DEVELOPMENT	FIXED CHARGES AND OTHERS	TOTAL RECOMMENDATIONS
1205-Justice Advisory Council	32,861,176	-	-	-	-	-	32,861,176
1027-Office of Economic Development	-	-	-	-	19,894,066	-	19,894,066
Total 11287-Equity Fund SPF	\$32,861,176	-	-	-	\$19,894,066	-	\$52,755,242
1590-Annuity and Benefits	-	-	-	-	-	202,168,959	202,168,959
Total 11303-Annuity and Benefit Fund	-	-	-	-	-	\$202,168,959	\$202,168,959
1700-Bond and Interest	-	-	-	-	-	256,011,381	256,011,381
Total 11716-Bond and Interest Ser 1999 B Refunding	-	-	-	-	-	\$256,011,381	\$256,011,381
Total Special Purpose Funds	\$809,669,217	\$2,070,482	\$35,080,559	\$71,941,249	\$87,974,476	\$458,180,340	\$1,464,916,323
Restricted	34,492,845	64,250,546	140,672,778	3,011,693	122,932,803	-	365,360,665
Total Operating Fund	\$1,007,621,348	\$3,954,846,803	\$1,373,974,515	\$138,669,870	\$221,709,515	\$1,003,060,198	\$7,699,882,248
Capital Improvements	\$309,983,319	\$9,886,853	\$21,080,548	\$2,075,046	\$29,404	-	\$343,055,171
Grand Total	\$1,317,604,667	\$3,964,733,656	\$1,395,055,063	\$140,744,916	\$221,738,919	\$1,003,060,198	\$8,042,937,418

*FY2022 Capital Improvements excludes capital purchases funded with operating dollars.

PROPOSED EXPENDITURES

SUMMARY OF APPROPRIATIONS BY OBJECT AND FUND

Departments	PERSONAL SERVICES	CONTRACTUAL SERVICES	SUPPLIES AND MATERIALS	OPERATIONS AND MAINTENANCE	RENTAL AND LEASING	CAPITAL OUTLAY	**CONTINGENCY AND SPEC. PURPOSE	SUBTOTAL	ALLOCATED CAPITAL	TOTAL RECOMMENDATIONS
General Funds										
1010-Office of the President	3,630,823	363,727	17,419	57,794	10,696	-	10,000	4,090,459	-	4,090,459
1205-Justice Advisory Council	1,171,878	2,477	6,190	26,487	1,023	-	-	1,208,055	-	1,208,055
1051-President	\$4,802,702	\$366,204	\$23,609	\$84,281	\$11,719	-	\$10,000	\$5,298,515	-	\$5,298,515
1021-Office of the Chief Financial Officer	1,715,774	64,800	8,200	5,797	9,692	-	-	1,804,263	-	1,804,263
1007-Revenue	8,129,586	783,150	99,099	277,542	4,594	-	1,100,000	10,393,971	-	10,393,971
1008-Risk Management	2,512,201	19,672	6,713	18,612	5,935	-	(35,000)	2,528,133	-	2,528,133
1014-Budget and Management Services	1,985,237	100,487	2,630	11,885	4,932	-	-	2,105,171	-	2,105,171
1020-County Comptroller	3,982,425	40,724	53,000	14,953	8,073	-	15,000	4,114,175	-	4,114,175
1022-Contract Compliance	1,455,417	1,804	1,395	71,250	5,014	-	(282,800)	1,252,080	-	1,252,080
1030-Chief Procurement Officer	3,890,734	265,220	53,672	299,891	8,826	-	-	4,518,343	-	4,518,343
1076-Chief Financial Officer	\$23,671,372	\$1,275,857	\$224,709	\$699,930	\$47,066	-	\$797,200	\$26,716,134	-	\$26,716,134
1009-Enterprise Technology	16,759,152	959,058	90,336	1,877,067	45,684	-	-	19,731,297	-	19,731,297
1105-Chief Information Officer	\$16,759,152	\$959,058	\$90,336	\$1,877,067	\$45,684	-	-	\$19,731,297	-	\$19,731,297
1011-Office of Chief Admin Officer	4,352,435	514,301	63,605	165,611	50,603	-	(337,676)	4,808,879	-	4,808,879
1161-Department of Environment and Sustainability	2,570,450	83,995	28,014	137,333	2,533	-	(616,795)	2,205,530	-	2,205,530
1259-Medical Examiner	13,241,603	2,593,171	515,130	308,163	361,139	-	-	17,019,206	-	17,019,206
1265-Cook County Department of Emergency Management & Regional Security	1,029,240	99,121	46,780	431,559	26,603	-	(500,000)	1,133,303	-	1,133,303
1500-Department of Transportation And Highways	21,840	130,000	-	347,000	-	-	-	498,840	-	498,840
1115-Chief Administrative Officer	\$21,215,568	\$3,420,588	\$653,529	\$1,389,666	\$440,878	-	\$(1,454,471)	\$25,665,758	-	\$25,665,758
1027-Office of Economic Development	2,151,144	1,817,334	15,957	42,125	5,688	-	(75,115)	3,957,133	-	3,957,133
1013-Planning and Development	1,454,377	136,780	5,966	128,466	4,768	-	(535,978)	1,194,379	-	1,194,379
1160-Building and Zoning	4,935,427	164,479	17,750	121,072	8,196	-	-	5,246,924	-	5,246,924
1170-Zoning Board of Appeals	386,301	3,946	2,488	10,243	822	-	-	403,800	-	403,800
1125-Office of Economic Development	\$8,927,249	\$2,122,539	\$42,161	\$301,906	\$19,474	-	\$(611,093)	\$10,802,236	-	\$10,802,236
1032-Department of Human Resources	4,177,276	296,679	44,538	18,918	15,237	-	-	4,552,648	-	4,552,648
1033-Department of Labor Relations	1,993,058	10,808	7,856	-	3,590	-	-	2,015,312	-	2,015,312
1019-Employee Appeals Board	60,867	10,000	328	-	-	-	-	71,195	-	71,195
1135-Chief of Human Resources	\$6,231,202	\$317,487	\$52,722	\$18,918	\$18,827	-	-	\$6,639,156	-	\$6,639,156
1031-Office of Asset Management	4,227,555	692,872	4,989	519,275	2,025	-	(256,712)	5,190,004	-	5,190,004
1200-Department of Facilities Management	52,720,120	1,475,333	3,168,970	4,442,252	158,766	-	(1,000,000)	60,965,441	-	60,965,441
1140-Chief of Asset Management	\$56,947,675	\$2,168,205	\$3,173,959	\$4,961,527	\$160,791	-	\$(1,256,712)	\$66,155,445	-	\$66,155,445
1002-Human Rights And Ethics	916,739	6,139	3,209	41,512	2,055	-	-	969,654	-	969,654
1145-Department of Human Rights And Ethics	\$916,739	\$6,139	\$3,209	\$41,512	\$2,055	-	-	\$969,654	-	\$969,654
1026-Administrative Hearing Board	721,567	683,000	11,650	11,375	4,883	-	-	1,432,475	-	1,432,475
1150-Administrative Hearings	\$721,567	\$683,000	\$11,650	\$11,375	\$4,883	-	-	\$1,432,475	-	\$1,432,475
1070-County Auditor	1,238,065	1,450	3,500	45,064	702	-	-	1,288,781	-	1,288,781
1155-County Auditor	\$1,238,065	\$1,450	\$3,500	\$45,064	\$702	-	-	\$1,288,781	-	\$1,288,781
1260-Public Defender	79,292,487	2,305,082	393,892	1,048,751	80,742	-	100,000	83,220,954	-	83,220,954
1126-Public Defender	\$79,292,487	\$2,305,082	\$393,892	\$1,048,751	\$80,742	-	\$100,000	\$83,220,954	-	\$83,220,954
1025-Offices Under the President	\$220,723,778	\$13,625,609	\$4,673,276	\$10,479,997	\$832,821	-	\$(2,415,076)	\$247,920,405	-	\$247,920,405
1018-Office of The Secretary To The Board of Commissioners	1,139,768	524,082	136,009	5,057	24,591	-	-	1,829,507	-	1,829,507
1081-First District	319,568	46,632	-	3,200	30,600	-	-	400,000	-	400,000

SUMMARY OF APPROPRIATIONS BY OBJECT AND FUND

Departments	PERSONAL SERVICES	CONTRACTUAL SERVICES	SUPPLIES AND MATERIALS	OPERATIONS AND MAINTENANCE	RENTAL AND LEASING	CAPITAL OUTLAY	**CONTINGENCY AND SPEC. PURPOSE	SUBTOTAL	ALLOCATED CAPITAL	TOTAL RECOMMENDATIONS
1082-Second District	367,026	6,080	8,000	-	18,894	-	-	400,000	-	400,000
1083-Third District	330,140	44,860	2,500	6,000	16,500	-	-	400,000	-	400,000
1084-Fourth District	356,454	19,500	6,046	-	18,000	-	-	400,000	-	400,000
1085-Fifth District	390,641	43,859	5,000	6,500	24,000	-	-	470,000	-	470,000
1086-Sixth District	359,779	28,421	1,000	-	10,800	-	-	400,000	-	400,000
1087-Seventh District	347,083	26,217	6,500	7,000	13,200	-	-	400,000	-	400,000
1088-Eighth District	348,577	7,319	1,900	6,000	36,204	-	-	400,000	-	400,000
1089-Ninth District	383,067	3,000	1,883	1,850	10,200	-	-	400,000	-	400,000
1090-Tenth District	376,039	5,662	3,299	-	15,000	-	-	400,000	-	400,000
1091-Eleventh District	431,962	2,500	15,538	-	-	-	-	450,000	-	450,000
1092-Twelfth District	354,792	24,852	3,000	4,000	13,356	-	-	400,000	-	400,000
1093-Thirteenth District	363,090	10,657	-	-	26,253	-	-	400,000	-	400,000
1094-Fourteenth District	346,901	25,099	1,000	4,000	23,000	-	-	400,000	-	400,000
1095-Fifteenth District	365,677	5,858	4,465	4,000	20,000	-	-	400,000	-	400,000
1096-Sixteenth District	359,571	23,029	1,200	4,200	12,000	-	-	400,000	-	400,000
1097-Seventeenth District	324,640	49,960	-	2,400	23,000	-	-	400,000	-	400,000
1176-Cook County Board of Commissioners	\$7,264,774	\$897,587	\$197,340	\$54,207	\$335,598	-	-	\$8,749,506	-	\$8,749,506
1040-County Assessor	24,915,385	3,423,976	467,461	647,328	118,662	-	(400,000)	29,172,812	-	29,172,812
1251-Assessor	\$24,915,385	\$3,423,976	\$467,461	\$647,328	\$118,662	-	\$(400,000)	\$29,172,812	-	\$29,172,812
1050-Board of Review	14,001,565	111,696	185,449	288,608	35,083	-	-	14,622,401	-	14,622,401
1276-Board of Review	\$14,001,565	\$111,696	\$185,449	\$288,608	\$35,083	-	-	\$14,622,401	-	\$14,622,401
1060-County Treasurer	677,356	59,122	3,660	2,653	8,640	-	-	751,431	-	751,431
1301-Treasurer	\$677,356	\$59,122	\$3,660	\$2,653	\$8,640	-	-	\$751,431	-	\$751,431
1080-Office of Independent Inspector General	2,278,648	22,599	10,028	119,674	7,164	-	(492,244)	1,945,869	-	1,945,869
1327-Inspector General	\$2,278,648	\$22,599	\$10,028	\$119,674	\$7,164	-	\$(492,244)	\$1,945,869	-	\$1,945,869
1110-County Clerk	15,650,227	1,776,455	305,468	1,530,051	108,082	-	(200,000)	19,170,283	-	19,170,283
1352-County Clerk	\$15,650,227	\$1,776,455	\$305,468	\$1,530,051	\$108,082	-	\$(200,000)	\$19,170,283	-	\$19,170,283
1210-Office of the Sheriff	1,968,940	34,506	-	-	422	-	-	2,003,868	-	2,003,868
1214-Sheriff's Administration And Human Resources	31,816,602	590,125	850,000	-	50,592	-	(33,332)	33,273,987	-	33,273,987
1216-Office of Prof Review, Prof Integrity Special Investigations	3,504,545	6,324	5,000	-	1,264	-	-	3,517,133	-	3,517,133
1217-Sheriff's Information Technology	11,057,811	595,063	115,130	9,489,257	28,670	2,276,327	-	23,562,258	-	23,562,258
1239-Department of Corrections	331,756,611	11,291,635	1,280,000	55,000	152,909	-	(75,000)	344,461,155	-	344,461,155
1249-Sheriff's Merit Board	1,446,626	167,510	4,000	65,368	2,623	-	33,332	1,719,459	-	1,719,459
1230-Court Services Division	83,824,112	348,201	186,500	930,327	170,498	-	-	85,459,638	-	85,459,638
1231-Police Department	75,143,646	396,084	195,448	230,000	16,005	-	(1,560,005)	74,421,178	-	74,421,178
1232-Community Corrections Department	20,519,874	-	70,000	7,410,780	-	-	(330,000)	27,670,654	-	27,670,654
1427-Sheriff	\$561,038,768	\$13,429,448	\$2,706,078	\$18,180,732	\$422,983	\$2,276,327	\$(1,965,005)	\$596,089,331	-	\$596,089,331
1250-State's Attorney	128,409,231	3,173,624	1,386,925	3,624,589	332,875	-	1,583,553	138,510,797	-	138,510,797
1453-State's Attorney	\$128,409,231	\$3,173,624	\$1,386,925	\$3,624,589	\$332,875	-	\$1,583,553	\$138,510,797	-	\$138,510,797
1310-Office of the Chief Judge	40,961,466	6,055,965	603,386	2,475,752	134,625	-	(1,557,000)	48,674,194	-	48,674,194
1280-Adult Probation Dept.	49,065,694	1,364,629	473,842	4,756,496	97,219	-	(1,503,000)	54,254,880	-	54,254,880
1305-Public Guardian	23,164,315	265,208	90,291	500,273	92,686	-	-	24,112,773	-	24,112,773
1312-Forensic Clinical Services	2,938,776	1,000	14,500	6,967	3,535	-	-	2,964,778	-	2,964,778

PROPOSED EXPENDITURES

SUMMARY OF APPROPRIATIONS BY OBJECT AND FUND

EXECUTIVE BUDGET RECOMMENDATION VOLUME 1

Departments	PERSONAL SERVICES	CONTRACTUAL SERVICES	SUPPLIES AND MATERIALS	OPERATIONS AND MAINTENANCE	RENTAL AND LEASING	CAPITAL OUTLAY	**CONTINGENCY AND SPEC. PURPOSE	SUBTOTAL	ALLOCATED CAPITAL	TOTAL RECOMMENDATIONS
1313-Social Service	18,824,171	77,737	75,471	60,423	19,893	-	(1,980,724)	17,076,971	-	17,076,971
1326-Juvenile Probation	33,308,659	9,783,370	120,375	588,675	51,678	-	-	43,852,757	-	43,852,757
1300-Judiciary	292,015	292,668	611,900	11,655,965	108,600	-	3,360,000	16,321,148	-	16,321,148
1440-Juvenile Temporary Detention Center	60,816,019	3,030,154	2,553,090	1,157,014	19,383	-	(450,000)	67,125,660	-	67,125,660
1478-Chief Judge	\$229,371,115	\$20,870,731	\$4,542,855	\$21,201,565	\$527,619	-	\$(2,130,724)	\$274,383,161	-	\$274,383,161
1335-Clerk of the Circuit Court-Office of Clerk	93,577,516	1,745,539	135,815	7,575,868	343,108	-	-	103,377,846	-	103,377,846
1503-Clerk of the Circuit Court	\$93,577,516	\$1,745,539	\$135,815	\$7,575,868	\$343,108	-	-	\$103,377,846	-	\$103,377,846
1390-Public Administrator	1,247,056	113,076	4,860	73,600	37,193	-	30,000	1,505,785	-	1,505,785
1536-Public Administrator	\$1,247,056	\$113,076	\$4,860	\$73,600	\$37,193	-	\$30,000	\$1,505,785	-	\$1,505,785
1151-Elected And Appointed Officials	\$1,078,431,641	\$45,623,853	\$9,945,939	\$53,298,875	\$2,277,007	\$2,276,327	\$(3,574,420)	\$1,188,279,222	-	\$1,188,279,222
1490-Fixed Charges and Special Purpose Appropriations	3,982,548	34,932,419	86,610	27,033,570	115,707	-	379,954,677	446,105,531	-	446,105,531
1499-Fixed Charges and Special Purpose Appropriations	36,747,819	15,154,875	410,000	28,763,724	-	-	17,697,909	98,774,327	-	98,774,327
1489-Fixed Charges And Special Purpose Appropriations	\$40,730,367	\$50,087,294	\$496,610	\$55,797,294	\$115,707	-	\$397,652,586	\$544,879,858	-	\$544,879,858
1588-Fixed Charges	\$40,730,367	\$50,087,294	\$496,610	\$55,797,294	\$115,707	-	\$397,652,586	\$544,879,858	-	\$544,879,858
Total General Funds	\$1,339,885,786	\$109,336,756	\$15,115,825	\$119,576,166	\$3,225,535	\$2,276,327	\$391,663,090	\$1,981,079,485	-	\$1,981,079,485
Health Enterprise Fund										
4890-Health System Administration	41,378,896	20,044,482	358,099	541,065	1,846,228	-	(14,132,700)	50,036,070	-	50,036,070
4240-Cermak Health Services	75,674,086	1,517,459	10,665,470	9,928,811	17,877	-	35,000	97,838,703	-	97,838,703
4241-Health Services - JTDC	7,794,716	58,211	36,996	668,558	-	-	8,000	8,566,481	-	8,566,481
4891-Provident Hospital	43,475,257	8,847,401	11,867,084	6,581,629	29,740	-	94,655	70,895,766	-	70,895,766
4893-Ambulatory & Community Health Network of Cook County	91,165,062	12,028,108	3,721,030	24,032,677	1,250,114	-	6,910	132,203,901	-	132,203,901
4894-Ruth M. Rothstein CORE Center	9,190,703	116,181	13,168,875	2,179,181	2,500	-	-	24,657,440	-	24,657,440
4895-Department of Public Health	14,679,178	1,984,958	178,857	854,741	15,991	-	49,470	17,763,195	-	17,763,195
4896-Health Plan Services	32,133,182	2,602,727,781	-	1,125	-	-	-	2,634,862,088	-	2,634,862,088
4897-John H. Stroger Jr. Hospital of Cook County	523,651,470	92,664,921	111,216,574	67,137,335	30,597,848	-	(11,561,828)	813,706,320	-	813,706,320
4899-Special Purpose Appropriations	-	4,775,798	-	-	-	-	33,220,013	37,995,811	-	37,995,811
4020-Cook County Health & Hospital Systems Board	\$839,142,550	\$2,744,765,300	\$151,212,985	\$111,925,122	\$33,760,298	-	\$7,719,520	\$3,888,525,775	-	\$3,888,525,775
4010-Cook County Health & Hospital Systems Board	\$839,142,550	\$2,744,765,300	\$151,212,985	\$111,925,122	\$33,760,298	-	\$7,719,520	\$3,888,525,775	-	\$3,888,525,775
Total Health Enterprise Fund	\$839,142,550	\$2,744,765,300	\$151,212,985	\$111,925,122	\$33,760,298	-	\$7,719,520	\$3,888,525,775	-	\$3,888,525,775
Total General and Enterprise Funds	\$2,179,028,336	\$2,854,102,056	\$166,328,810	\$231,501,288	\$36,985,833	\$2,276,327	\$399,382,610	\$5,869,605,260	-	\$5,869,605,260
Special Purpose Funds										
11306-Election										
1110-County Clerk	20,481,814	12,453,801	681,000	3,828,551	158,095	56,500	(1,200,000)	36,459,761	-	36,459,761
1352-County Clerk	\$20,481,814	\$12,453,801	\$681,000	\$3,828,551	\$158,095	\$56,500	\$(1,200,000)	\$36,459,761	-	\$36,459,761
1525-Board of Elec Comm-Election Fund	442,309	22,398,027	-	-	1,911,466	-	(800,000)	23,951,802	-	23,951,802
1377-Board of Election Commissioners	\$442,309	\$22,398,027	-	-	\$1,911,466	-	\$(800,000)	\$23,951,802	-	\$23,951,802
11284-COVID-19 Federal Programs										
1013-Planning and Development	-	9,457,681	-	-	-	-	46,916,884	56,374,566	-	56,374,566
1125-Office of Economic Development	-	\$9,457,681	-	-	-	-	\$46,916,884	\$56,374,566	-	\$56,374,566
11285-Mortgage Foreclosure Mediation Program										
1310-Office of the Chief Judge	-	826,450	-	-	-	-	-	826,450	-	826,450
1478-Chief Judge	-	\$826,450	-	-	-	-	-	\$826,450	-	\$826,450

SUMMARY OF APPROPRIATIONS BY OBJECT AND FUND

Departments	PERSONAL SERVICES	CONTRACTUAL SERVICES	SUPPLIES AND MATERIALS	OPERATIONS AND MAINTENANCE	RENTAL AND LEASING	CAPITAL OUTLAY	**CONTINGENCY AND SPEC. PURPOSE	SUBTOTAL	ALLOCATED CAPITAL	TOTAL RECOMMENDATIONS
11248-Lead Poisoning Prevention										
4890-Health System Administration	1,661,991	189,884	-	-	-	-	34,633	1,886,508	-	1,886,508
4020-Cook County Health & Hospital Systems Board	\$1,661,991	\$189,884	-	-	-	-	\$34,633	\$1,886,508	-	\$1,886,508
11249-Geographical Information System										
1009-Enterprise Technology	2,110,493	3,053	67,500	4,643,521	1,480	5,836,171	70,607	12,732,825	-	12,732,825
1105-Chief Information Officer	\$2,110,493	\$3,053	\$67,500	\$4,643,521	\$1,480	\$5,836,171	\$70,607	\$12,732,825	-	\$12,732,825
11252-State's Attorney Narcotics Forfeiture										
1250-State's Attorney	2,543,016	-	-	-	-	-	44,980	2,587,996	-	2,587,996
1453-State's Attorney	\$2,543,016	-	-	-	-	-	\$44,980	\$2,587,996	-	\$2,587,996
11255-Suburban Tuberculosis Sanitarium District										
4890-Health System Administration	-	-	-	-	-	-	183,974	183,974	-	183,974
4020-Cook County Health & Hospital Systems Board	-	-	-	-	-	-	\$183,974	\$183,974	-	\$183,974
11258-Clerk Circuit Court Administrative										
1335-Clerk of the Circuit Court-Office of Clerk	617,015	-	4,000	4,000	-	-	24,285	649,300	-	649,300
1503-Clerk of the Circuit Court	\$617,015	-	\$4,000	\$4,000	-	-	\$24,285	\$649,300	-	\$649,300
11259-GIS Fee										
1110-County Clerk	439,969	253,000	55,000	798,000	-	210,000	422,273	2,178,242	-	2,178,242
1352-County Clerk	\$439,969	\$253,000	\$55,000	\$798,000	-	\$210,000	\$422,273	\$2,178,242	-	\$2,178,242
11260-County Clerk Rental Housing Support Fee										
1110-County Clerk	-	-	10,000	-	-	-	11,467	21,467	-	21,467
1352-County Clerk	-	-	\$10,000	-	-	-	\$11,467	\$21,467	-	\$21,467
11262-Sheriff's Women's Justice Services										
1210-Office of the Sheriff	-	-	-	-	-	-	75,000	75,000	-	75,000
1427-Sheriff	-	-	-	-	-	-	\$75,000	\$75,000	-	\$75,000
11268-Assessor Special Revenue										
1040-County Assessor	-	-	-	-	-	-	400,210	400,210	-	400,210
1251-Assessor	-	-	-	-	-	-	\$400,210	\$400,210	-	\$400,210
11269-Circuit Court Electronic Citation										
1335-Clerk of the Circuit Court-Office of Clerk	140,287	-	-	150,000	-	-	4,923	295,210	-	295,210
1503-Clerk of the Circuit Court	\$140,287	-	-	\$150,000	-	-	\$4,923	\$295,210	-	\$295,210
11270-Medical Examiner Fees										
1259-Medical Examiner	-	450,000	127,444	-	-	50,000	86	627,530	-	627,530
1115-Chief Administrative Officer	-	\$450,000	\$127,444	-	-	\$50,000	\$86	\$627,530	-	\$627,530
11271-State's Attorney Records Automation Fund										
1250-State's Attorney	252,048	-	-	-	-	-	4,923	256,971	-	256,971
1453-State's Attorney	\$252,048	-	-	-	-	-	\$4,923	\$256,971	-	\$256,971
11272-Public Defender Records Automation Fund										
1260-Public Defender	-	-	-	-	-	-	150,102	150,102	-	150,102
1126-Public Defender	-	-	-	-	-	-	\$150,102	\$150,102	-	\$150,102
11273-Environmental Control Solid Waste Management										
1161-Department of Environment and Sustainability	348,368	495,000	2,000	-	-	-	240,410	1,085,778	-	1,085,778
1115-Chief Administrative Officer	\$348,368	\$495,000	\$2,000	-	-	-	\$240,410	\$1,085,778	-	\$1,085,778
11274-Land Bank Authority										

PROPOSED EXPENDITURES

SUMMARY OF APPROPRIATIONS BY OBJECT AND FUND

Departments	PERSONAL SERVICES	CONTRACTUAL SERVICES	SUPPLIES AND MATERIALS	OPERATIONS AND MAINTENANCE	RENTAL AND LEASING	CAPITAL OUTLAY	**CONTINGENCY AND SPEC. PURPOSE	SUBTOTAL	ALLOCATED CAPITAL	TOTAL RECOMMENDATIONS
1586-Land Bank Authority	1,488,382	1,318,532	8,972	2,141,177	20,894	9,723	5,224,871	10,212,551	-	10,212,551
1943-Cook County Land Bank Authority	\$1,488,382	\$1,318,532	\$8,972	\$2,141,177	\$20,894	\$9,723	\$5,224,871	\$10,212,551	-	\$10,212,551
11275-HUD Section 108 Loan Program										
1013-Planning and Development	-	77,000	-	-	-	-	-	77,000	-	77,000
1125-Office of Economic Development	-	\$77,000	-	-	-	-	-	\$77,000	-	\$77,000
11276-Erroneous Homestead Exemption Recovery										
1040-County Assessor	421,857	65,000	-	-	-	-	21,347	508,204	-	508,204
1251-Assessor	\$421,857	\$65,000	-	-	-	-	\$21,347	\$508,204	-	\$508,204
11277-Pharmaceutical Disposal Fund										
1210-Office of the Sheriff	-	75,000	25,000	-	-	-	-	100,000	-	100,000
1427-Sheriff	-	\$75,000	\$25,000	-	-	-	-	\$100,000	-	\$100,000
11302-Township Roads										
1500-Department of Transportation And Highways	-	3,119,046	1,831,550	1,221,051	-	-	-	6,171,648	-	6,171,648
1115-Chief Administrative Officer	-	\$3,119,046	\$1,831,550	\$1,221,051	-	-	-	\$6,171,648	-	\$6,171,648
11310-County Law Library										
1530-Cook County Law Library	2,292,369	5,520	945,757	771,733	37,275	-	36,748	4,089,402	-	4,089,402
1115-Chief Administrative Officer	\$2,292,369	\$5,520	\$945,757	\$771,733	\$37,275	-	\$36,748	\$4,089,402	-	\$4,089,402
11312-Animal Control										
1510-Cook County Animal and Rabies Control	2,335,995	1,283,326	141,770	66,607	7,029	1,074,500	8,747,029	13,656,256	-	13,656,256
1115-Chief Administrative Officer	\$2,335,995	\$1,283,326	\$141,770	\$66,607	\$7,029	\$1,074,500	\$8,747,029	\$13,656,256	-	\$13,656,256
11314-County Clerk Document Storage System										
1110-County Clerk	3,084,210	1,525,000	35,500	488,750	-	27,807	444,191	5,605,458	-	5,605,458
1352-County Clerk	\$3,084,210	\$1,525,000	\$35,500	\$488,750	-	\$27,807	\$444,191	\$5,605,458	-	\$5,605,458
11316-County Clerk Automation										
1110-County Clerk	674,670	330,000	115,000	98,000	-	-	13,659	1,231,329	-	1,231,329
1352-County Clerk	\$674,670	\$330,000	\$115,000	\$98,000	-	-	\$13,659	\$1,231,329	-	\$1,231,329
11318-Circuit Court Document Storage										
1335-Clerk of the Circuit Court-Office of Clerk	4,035,288	830,000	653,650	76,530	1,078,000	-	69,602	6,743,070	-	6,743,070
1503-Clerk of the Circuit Court	\$4,035,288	\$830,000	\$653,650	\$76,530	\$1,078,000	-	\$69,602	\$6,743,070	-	\$6,743,070
11320-Circuit Court Automation										
1335-Clerk of the Circuit Court-Office of Clerk	6,790,655	188,594	319,500	634,502	55,760	-	-	7,989,011	-	7,989,011
1503-Clerk of the Circuit Court	\$6,790,655	\$188,594	\$319,500	\$634,502	\$55,760	-	-	\$7,989,011	-	\$7,989,011
11322-Circuit Court Illinois Dispute Resolution										
1310-Office of the Chief Judge	-	160,000	-	-	-	-	154	160,154	-	160,154
1478-Chief Judge	-	\$160,000	-	-	-	-	\$154	\$160,154	-	\$160,154
11324-Sheriff 911 - Intergovernmental Agreement - ETSB										
1210-Office of the Sheriff	6,550,466	-	-	1,004	1,983	120,000	(3,344,016)	3,329,437	-	3,329,437
1427-Sheriff	\$6,550,466	-	-	\$1,004	\$1,983	\$120,000	\$(3,344,016)	\$3,329,437	-	\$3,329,437
11326-Adult Probation Service Fee										
1310-Office of the Chief Judge	-	1,040,000	-	-	-	-	1,621,160	2,661,160	-	2,661,160
1478-Chief Judge	-	\$1,040,000	-	-	-	-	\$1,621,160	\$2,661,160	-	\$2,661,160
11328-Social Services Probation Court Fee										
1310-Office of the Chief Judge	45,475	533,650	165,425	7,600	21,000	-	402,201	1,175,351	-	1,175,351

SUMMARY OF APPROPRIATIONS BY OBJECT AND FUND

Departments	PERSONAL SERVICES	CONTRACTUAL SERVICES	SUPPLIES AND MATERIALS	OPERATIONS AND MAINTENANCE	RENTAL AND LEASING	CAPITAL OUTLAY	**CONTINGENCY AND SPEC. PURPOSE	SUBTOTAL	ALLOCATED CAPITAL	TOTAL RECOMMENDATIONS
1478-Chief Judge	\$45,475	\$533,650	\$165,425	\$7,600	\$21,000	-	\$402,201	\$1,175,351	-	\$1,175,351
11854-County Treasurer Tax Sales Automation										
1060-County Treasurer	8,353,341	1,711,567	304,286	816,735	90,049	404,930	270,676	11,951,584	-	11,951,584
1301-Treasurer	\$8,353,341	\$1,711,567	\$304,286	\$816,735	\$90,049	\$404,930	\$270,676	\$11,951,584	-	\$11,951,584
11856-MFT Illinois First (1st)										
1500-Department of Transportation And Highways	44,283,359	1,005,043	559,250	3,502,162	974,758	-	3,766,608	54,091,180	-	54,091,180
1115-Chief Administrative Officer	\$44,283,359	\$1,005,043	\$559,250	\$3,502,162	\$974,758	-	\$3,766,608	\$54,091,180	-	\$54,091,180
11278-Sheriff's Operations State Asset Forfeiture										
1210-Office of the Sheriff	-	-	130,000	135,000	-	-	70,000	335,000	-	335,000
1427-Sheriff	-	-	\$130,000	\$135,000	-	-	\$70,000	\$335,000	-	\$335,000
11279-Sheriff's Money Laundering State Asset Forfeiture										
1210-Office of the Sheriff	-	-	10,000	-	-	-	15,000	25,000	-	25,000
1427-Sheriff	-	-	\$10,000	-	-	-	\$15,000	\$25,000	-	\$25,000
11281-PEG Access Support Fund										
1011-Office of Chief Admin Officer	-	-	-	-	-	244,000	-	244,000	-	244,000
1115-Chief Administrative Officer	-	-	-	-	-	\$244,000	-	\$244,000	-	\$244,000
11282-Assessor GIS Fee Fund										
1040-County Assessor	1,296,884	1,250,000	150,000	-	-	-	-	2,696,884	-	2,696,884
1251-Assessor	\$1,296,884	\$1,250,000	\$150,000	-	-	-	-	\$2,696,884	-	\$2,696,884
11300-Motor Fuel Tax										
1500-Department of Transportation And Highways	-	87,489,049	4,435,000	20,041,769	-	152,333,598	6,253,613	270,553,029	-	270,553,029
1115-Chief Administrative Officer	-	\$87,489,049	\$4,435,000	\$20,041,769	-	\$152,333,598	\$6,253,613	\$270,553,029	-	\$270,553,029
11286-American Rescue Plan Act (ARPA) Fund										
1010-Office of the President	191,484	113,000	-	-	-	-	-	304,484	-	304,484
1051-President	\$191,484	\$113,000	-	-	-	-	-	\$304,484	-	\$304,484
1021-Office of the Chief Financial Officer	1,068,583	3,185,180	-	-	-	-	-	4,253,763	-	4,253,763
1008-Risk Management	92,291	-	-	-	-	-	-	92,291	-	92,291
1014-Budget and Management Services	1,358,009	306,445,162	-	1,500,000	-	-	54,161,545	363,464,715	-	363,464,715
1020-County Comptroller	1,729,490	-	-	-	-	-	-	1,729,490	-	1,729,490
1022-Contract Compliance	300,000	-	-	-	-	-	-	300,000	-	300,000
1030-Chief Procurement Officer	2,170,397	-	-	-	-	-	-	2,170,397	-	2,170,397
1076-Chief Financial Officer	\$6,718,769	\$309,630,342	-	\$1,500,000	-	-	\$54,161,545	\$372,010,656	-	\$372,010,656
1009-Enterprise Technology	7,137,148	-	-	-	-	-	-	7,137,148	-	7,137,148
1105-Chief Information Officer	\$7,137,148	-	-	-	-	-	-	\$7,137,148	-	\$7,137,148
1011-Office of Chief Admin Officer	100,208	300,000	-	-	-	-	-	400,208	-	400,208
1265-Cook County Department of Emergency Management & Regional Security	937,518	-	-	-	-	-	-	937,518	-	937,518
1115-Chief Administrative Officer	\$1,037,725	\$300,000	-	-	-	-	-	\$1,337,725	-	\$1,337,725
1027-Office of Economic Development	1,317,293	-	-	-	-	-	-	1,317,293	-	1,317,293
1160-Building and Zoning	-	-	-	99,000	-	-	-	99,000	-	99,000
1125-Office of Economic Development	\$1,317,293	-	-	\$99,000	-	-	-	\$1,416,293	-	\$1,416,293
1032-Department of Human Resources	2,108,167	2,883,334	-	2,143,000	-	-	-	7,134,501	-	7,134,501
1033-Department of Labor Relations	256,350	-	-	-	-	-	-	256,350	-	256,350
1135-Chief of Human Resources	\$2,364,517	\$2,883,334	-	\$2,143,000	-	-	-	\$7,390,851	-	\$7,390,851

PROPOSED EXPENDITURES

SUMMARY OF APPROPRIATIONS BY OBJECT AND FUND

Departments	PERSONAL SERVICES	CONTRACTUAL SERVICES	SUPPLIES AND MATERIALS	OPERATIONS AND MAINTENANCE	RENTAL AND LEASING	CAPITAL OUTLAY	**CONTINGENCY AND SPEC. PURPOSE	SUBTOTAL	ALLOCATED CAPITAL	TOTAL RECOMMENDATIONS
1200-Department of Facilities Management	1,300,081	-	-	-	-	-	-	1,300,081	-	1,300,081
1140-Chief of Asset Management	\$1,300,081	-	-	-	-	-	-	\$1,300,081	-	\$1,300,081
1002-Human Rights And Ethics	99,808	-	-	5,000	-	-	-	104,808	-	104,808
1145-Department of Human Rights And Ethics	\$99,808	-	-	\$5,000	-	-	-	\$104,808	-	\$104,808
1070-County Auditor	806,355	150,000	-	-	-	-	-	956,355	-	956,355
1155-County Auditor	\$806,355	\$150,000	-	-	-	-	-	\$956,355	-	\$956,355
1040-County Assessor	-	1,000,000	-	-	-	-	-	1,000,000	-	1,000,000
1251-Assessor	-	\$1,000,000	-	-	-	-	-	\$1,000,000	-	\$1,000,000
1050-Board of Review	839,256	225,000	-	-	-	-	-	1,064,256	-	1,064,256
1276-Board of Review	\$839,256	\$225,000	-	-	-	-	-	\$1,064,256	-	\$1,064,256
1110-County Clerk	-	-	-	-	-	8,823,854	-	8,823,854	-	8,823,854
1352-County Clerk	-	-	-	-	-	\$8,823,854	-	\$8,823,854	-	\$8,823,854
1250-State's Attorney	-	-	-	-	-	526,335	-	526,335	-	526,335
1453-State's Attorney	-	-	-	-	-	\$526,335	-	\$526,335	-	\$526,335
1310-Office of the Chief Judge	1,372,629	-	-	-	-	-	-	1,372,629	-	1,372,629
1313-Social Service	539,072	-	-	-	-	-	-	539,072	-	539,072
1478-Chief Judge	\$1,911,701	-	-	-	-	-	-	\$1,911,701	-	\$1,911,701
1335-Clerk of the Circuit Court-Office of Clerk	1,886,788	62,309	-	2,396,697	-	-	-	4,345,794	-	4,345,794
1503-Clerk of the Circuit Court	\$1,886,788	\$62,309	-	\$2,396,697	-	-	-	\$4,345,794	-	\$4,345,794
11287-Equity Fund SPF										
1205-Justice Advisory Council	-	32,861,176	-	-	-	-	-	32,861,176	-	32,861,176
1051-President	-	\$32,861,176	-	-	-	-	-	\$32,861,176	-	\$32,861,176
1027-Office of Economic Development	-	19,894,066	-	-	-	-	-	19,894,066	-	19,894,066
1125-Office of Economic Development	-	\$19,894,066	-	-	-	-	-	\$19,894,066	-	\$19,894,066
11250-Self Insurance										
1021-Office of the Chief Financial Officer	378,575,224	-	-	-	-	-	(378,575,224)	-	-	-
1076-Chief Financial Officer	\$378,575,224	-	-	-	-	-	\$(378,575,224)	-	-	-
11303-Annuity and Benefit Fund										
1590-Annuity and Benefits	517,168,959	-	-	-	-	-	(315,000,000)	202,168,959	-	202,168,959
1076-Chief Financial Officer	\$517,168,959	-	-	-	-	-	\$(315,000,000)	\$202,168,959	-	\$202,168,959
11716-Bond and Interest Ser 1999 B Refunding										
1700-Bond and Interest	-	-	-	-	-	-	256,011,381	256,011,381	-	256,011,381
1076-Chief Financial Officer	-	-	-	-	-	-	\$256,011,381	\$256,011,381	-	\$256,011,381
Total Special Purpose	\$1,032,045,369	\$515,652,451	\$10,777,604	\$45,570,389	\$4,357,789	\$169,717,418	\$(313,204,698)	\$1,464,916,323	-	\$1,464,916,323
Restricted	111,863,811	54,614,526	6,145,483	12,790,101	4,913,259	11,039,835	163,993,650	365,360,665	-	365,360,665
Total Operating Fund	\$3,322,937,517	\$3,424,369,033	\$183,251,897	\$289,861,778	\$46,256,881	\$183,033,580	\$250,171,562	\$7,699,882,248	-	\$7,699,882,248
Capital Improvements	-	-	-	-	-	-	-	-	\$343,055,171	\$343,055,171
Total	\$3,322,937,517	\$3,424,369,033	\$183,251,897	\$289,861,778	\$46,256,881	\$183,033,580	\$250,171,562	\$7,699,882,248	\$343,055,171	\$8,042,937,418

* FY2022 Capital Improvements excludes capital purchases funded with operating dollars.

SUMMARY OF APPROPRIATIONS BY CONTROL OFFICER

Control Officer	Corporate Fund	Public Safety Fund	Health Enterprise Fun	Election Fund	Special Purpose Fund	Restricted	Capital	Total Recommendations
1051-President	\$4,090,459	\$1,208,055	-	-	\$33,165,660	\$1,425,000	-	\$39,889,175
1076-Chief Financial Officer	26,716,134	-	-	-	830,190,996	-	-	856,907,130
1105-Chief Information Officer	19,731,297	-	-	-	19,869,973	-	-	39,601,271
1115-Chief Administrative Officer	7,513,248	18,152,509	-	-	351,856,548	98,887,767	-	476,410,072
1125-Office of Economic Development	10,802,236	-	-	-	77,761,925	118,124,914	-	206,689,075
1135-Chief of Human Resources	6,639,156	-	-	-	7,390,851	-	-	14,030,007
1140-Chief of Asset Management	5,190,004	60,965,441	-	-	1,300,081	-	-	67,455,527
1145-Department of Human Rights And Ethics	969,654	-	-	-	104,808	-	-	1,074,462
1150-Administrative Hearings	1,432,475	-	-	-	-	-	-	1,432,475
1155-County Auditor	1,288,781	-	-	-	956,355	-	-	2,245,136
1126-Public Defender	-	83,220,954	-	-	150,102	731,365	-	84,102,421
1025-Offices Under the President	\$84,373,445	\$163,546,960	-	-	\$1,322,747,299	219,169,046	-	\$1,789,836,750
1176-Cook County Board of Commissioners	8,749,506	-	-	-	-	-	-	8,749,506
1251-Assessor	29,172,812	-	-	-	4,605,298	-	-	33,778,110
1276-Board of Review	14,622,401	-	-	-	1,064,256	-	-	15,686,657
1301-Treasurer	751,431	-	-	-	11,951,584	-	-	12,703,016
1327-Inspector General	1,945,869	-	-	-	-	-	-	1,945,869
1352-County Clerk	19,170,283	-	-	36,459,761	17,860,350	3,011,693	-	76,502,087
1377-Board of Election Commissioners	-	-	-	23,951,802	-	-	-	23,951,802
1427-Sheriff	-	596,089,331	-	-	3,864,437	19,450,397	-	619,404,166
1453-State's Attorney	-	138,510,797	-	-	3,371,302	45,988,110	-	187,870,209
1478-Chief Judge	-	274,383,161	-	-	6,734,816	6,797,879	-	287,915,856
1503-Clerk of the Circuit Court	-	103,377,846	-	-	20,022,384	1,885,105	-	125,285,335
1536-Public Administrator	-	1,505,785	-	-	-	-	-	1,505,785
1151-Elected And Appointed Officials	\$74,412,303	\$1,113,866,920	-	\$60,411,563	\$69,474,427	77,133,184	-	\$1,395,298,397
1489-Fixed Charges And Special Purpose Appropriations	446,105,531	98,774,327	-	-	-	-	-	544,879,858
1588-Fixed Charges	\$446,105,531	\$98,774,327	-	-	-	-	-	\$544,879,858
1943-Cook County Land Bank Authority	-	-	-	-	10,212,551	4,807,889	-	15,020,440
1638-Cook County Land Bank Authority	-	-	-	-	\$10,212,551	4,807,889	-	\$15,020,440
4020-Cook County Health & Hospital Systems Board	-	-	3,888,525,775	-	2,070,482	64,250,546	-	3,954,846,803
4010-Cook County Health & Hospital Systems Board	-	-	\$3,888,525,775	-	\$2,070,482	64,250,546	-	\$3,954,846,803
Total Operating Funds	\$604,891,279	\$1,376,188,206	\$3,888,525,775	\$60,411,563	\$1,404,504,760	\$365,360,665	-	\$7,699,882,248
Capital Improvements*	-	-	-	-	-	-	\$343,055,171	\$343,055,171
Grand Totals	\$604,891,279	\$1,376,188,206	\$3,888,525,775	\$60,411,563	\$1,404,504,760	\$365,360,665	\$343,055,171	\$8,042,937,418

* 2022 Capital Improvements excludes Capital purchases funded with operating dollars.

PROPOSED EXPENDITURES

SUMMARY OF FTE BY FUND

EXECUTIVE BUDGET RECOMMENDATION VOLUME 1

Departments	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022
General Fund										
Corporate Fund										
1010-Office of the President	16.0	17.0	19.0	19.0	18.0	17.9	18.8	25.0	24.0	30.0
1021-Office of the Chief Financial Officer	23.9	11.0	11.0	10.0	11.0	11.0	12.1	13.0	13.0	15.0
1007-Revenue	62.8	64.3	75.6	76.6	76.6	79.6	82.7	85.0	79.0	86.0
1008-Risk Management	22.0	23.0	24.0	22.0	22.0	23.0	25.1	25.0	25.0	25.0
1014-Budget and Management Services	19.0	20.0	20.0	20.0	19.0	20.0	19.0	16.0	18.0	18.0
1020-County Comptroller	37.7	41.7	41.7	42.1	41.7	37.0	38.0	39.0	39.0	39.0
1022-Contract Compliance	10.0	11.0	11.5	12.0	12.0	12.0	12.1	13.0	12.0	16.0
1030-Chief Procurement Officer	34.0	37.0	37.0	37.0	32.0	31.0	31.0	31.0	37.0	38.0
1009-Enterprise Technology	66.4	61.0	139.0	134.0	135.0	131.9	144.1	147.0	141.0	136.0
1016-IT Solutions	82.1	81.0	-	-	-	-	-	-	-	-
1029-Enterprise Resource Planning (ERP)	-	19.8	22.6	16.0	16.0	14.1	-	-	-	-
1011-Office of Chief Admin Officer	36.7	38.0	34.0	31.0	31.7	31.1	37.0	44.0	42.0	42.0
1161-Department of Environment and Sustainability	25.0	27.0	26.0	21.7	23.0	24.0	25.1	26.0	24.0	26.0
1500-Department of Transportation And Highways	74.8	67.4	66.2	48.2	-	-	-	-	-	-
1027-Office of Economic Development	7.0	7.0	3.0	6.0	10.0	6.9	10.0	12.0	17.0	19.0
1013-Planning and Development	10.0	13.0	13.0	11.0	12.0	6.7	8.1	13.0	12.0	12.0
1160-Building and Zoning	41.0	39.0	40.0	38.0	42.0	40.6	43.1	45.0	45.0	45.0
1170-Zoning Board of Appeals	4.0	5.0	5.0	5.0	5.0	3.1	3.1	3.0	3.0	3.0
1032-Department of Human Resources	44.4	48.0	49.0	48.0	44.0	54.2	59.3	60.0	57.0	37.0
1033-Department of Labor Relations	-	-	-	-	-	-	-	-	-	20.0
1031-Office of Asset Management	13.0	17.0	23.5	23.0	25.0	26.1	28.1	31.0	30.0	38.0
1002-Human Rights And Ethics	11.0	11.2	11.0	10.5	10.0	9.2	9.2	10.0	9.0	9.0
1026-Administrative Hearing Board	8.0	9.0	9.0	9.0	9.0	9.1	9.1	9.0	9.0	9.0
1070-County Auditor	9.6	11.0	12.0	12.0	12.0	12.0	12.0	12.0	12.0	12.0
1018-Office of The Secretary To The Board of Commissioners	8.6	9.6	9.8	9.8	9.8	10.0	10.6	10.8	11.0	11.0
1081-First District	5.0	5.0	5.0	5.0	5.0	5.0	5.0	5.0	5.0	5.0

SUMMARY OF FTE BY FUND

Departments	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022
1082-Second District	4.0	4.0	4.0	4.0	4.0	5.0	5.0	5.0	5.0	5.0
1083-Third District	3.7	4.0	4.0	4.0	4.0	4.0	4.1	5.0	5.0	5.0
1084-Fourth District	5.0	5.0	5.0	5.0	5.0	5.0	5.0	5.0	5.0	5.0
1085-Fifth District	4.0	4.0	4.0	4.0	5.0	4.0	4.1	4.1	5.0	5.0
1086-Sixth District	5.0	5.0	5.0	5.0	5.0	5.0	5.0	5.0	5.0	5.0
1087-Seventh District	4.5	4.5	4.5	5.0	5.0	5.0	5.0	5.0	5.0	5.0
1088-Eighth District	5.0	5.0	5.0	5.0	5.0	5.0	5.0	5.0	5.0	5.0
1089-Ninth District	4.5	4.5	3.7	4.4	4.1	4.1	4.2	4.2	4.2	4.2
1090-Tenth District	5.0	5.0	5.0	5.0	5.0	5.0	5.0	5.0	5.0	5.0
1091-Eleventh District	5.7	5.7	5.7	5.7	5.7	5.7	6.2	6.0	6.0	6.0
1092-Twelfth District	5.0	4.0	4.0	4.0	4.0	4.0	4.1	5.0	5.0	5.0
1093-Thirteenth District	4.6	4.6	4.6	4.6	4.5	4.5	4.6	4.2	4.2	4.6
1094-Fourteenth District	4.0	4.0	4.0	4.0	4.0	5.0	5.0	5.0	5.0	5.0
1095-Fifteenth District	4.0	4.0	5.0	5.0	5.0	5.0	5.0	5.0	5.0	5.0
1096-Sixteenth District	4.0	4.0	4.0	4.0	4.0	4.1	4.1	4.0	5.0	5.0
1097-Seventeenth District	4.0	4.0	4.0	4.0	4.0	4.0	4.1	5.0	4.0	4.0
1040-County Assessor	347.0	360.0	338.0	342.0	309.0	258.0	253.0	260.0	259.0	259.0
1050-Board of Review	126.0	125.0	126.0	125.0	130.0	111.0	115.0	142.0	142.0	142.0
1060-County Treasurer	34.0	26.0	17.0	14.0	13.0	10.0	9.0	9.0	7.0	7.0
1080-Office of Independent Inspector General	20.0	20.0	20.0	20.0	18.0	17.0	17.0	19.0	19.0	19.0
1110-County Clerk	137.0	135.0	134.0	136.0	135.0	130.6	129.6	136.4	183.4	186.0
1130-Recorder of Deeds	123.5	108.0	99.0	92.0	81.0	78.0	80.0	71.0	-	-
Total Corporate Fund	1,531.5	1,539.3	1,513.4	1,468.6	1,381.1	1,294.5	1,321.6	1,389.7	1,352.8	1,382.8
Public Safety Fund										
1205-Justice Advisory Council	5.0	5.0	7.0	7.0	7.0	6.1	7.0	8.0	10.8	14.0
1259-Medical Examiner	100.5	126.0	123.8	127.7	117.4	113.1	113.0	105.0	107.0	116.2
1265-Cook County Department of Emergency Management & Regional Security	15.0	17.0	25.0	25.0	21.0	16.5	7.9	7.5	6.5	6.5

PROPOSED EXPENDITURES

SUMMARY OF FTE BY FUND

EXECUTIVE BUDGET RECOMMENDATION VOLUME 1

Departments	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022
1451-Department of Adoption and Family Supportive Services	10.0	10.0	11.0	11.0	11.0	10.0	10.0	9.0	-	-
1200-Department of Facilities Management	407.1	551.0	541.7	526.2	524.0	515.1	511.0	521.0	524.0	524.0
1260-Public Defender	674.4	685.6	699.0	693.0	679.0	676.4	685.0	690.0	694.0	740.0
1210-Office of the Sheriff	33.0	49.6	40.6	23.0	21.0	19.0	13.0	14.0	13.0	12.0
1211-Dept. of Admin/Support Ser	198.0	-	-	-	-	-	-	-	-	-
1212-Sheriff Women's Justice Programs	69.2	-	-	-	-	-	-	-	-	-
1214-Sheriff's Administration And Human Resources	-	203.0	163.4	108.5	339.6	299.5	339.0	366.0	330.0	318.0
1216-Office of Prof Review, Prof Integrity Special Investigations	-	-	62.5	78.0	99.0	86.0	34.0	33.0	31.0	34.0
1217-Sheriff's Information Technology	-	53.0	43.4	219.0	35.0	28.0	97.0	101.0	91.0	116.0
1239-Department of Corrections	3,936.9	4,374.3	4,432.4	4,295.0	4,267.7	3,870.2	3,715.0	3,439.0	3,480.0	3,423.0
1249-Sheriff's Merit Board	30.0	31.0	29.0	30.0	28.0	13.0	19.0	17.0	19.0	21.0
1230-Court Services Division	1,430.3	1,434.0	1,346.4	1,292.2	1,173.0	1,035.5	1,024.0	1,063.0	799.0	898.0
1236-Comm Super./Intervention	304.1	-	-	-	-	-	-	-	-	-
1231-Police Department	531.8	607.5	630.5	658.5	643.0	614.0	625.0	639.0	624.0	670.0
1232-Community Corrections Department	-	-	-	-	-	-	-	194.0	173.0	228.0
1250-State's Attorney	1,132.2	1,148.1	1,161.0	1,149.1	1,134.2	1,126.1	1,150.2	1,170.0	1,170.4	1,205.0
1310-Office of the Chief Judge	465.0	465.0	473.5	457.7	463.7	415.8	443.2	505.7	484.6	492.7
1280-Adult Probation Dept.	577.0	589.5	625.0	640.0	586.6	518.0	562.0	639.5	554.0	554.0
1305-Public Guardian	249.2	239.4	238.8	229.4	220.8	208.8	209.0	210.0	208.4	219.4
1312-Forensic Clinical Services	30.0	30.0	30.1	31.1	29.9	24.3	24.8	24.8	24.8	24.8
1313-Social Service	199.0	196.3	197.0	198.0	201.0	174.0	189.0	212.0	207.0	220.0
1326-Juvenile Probation	368.0	392.8	449.5	423.4	421.1	342.0	374.0	373.0	329.0	329.0
1300-Judiciary	439.0	437.0	437.0	437.0	437.0	437.0	437.0	437.0	437.0	437.0
1440-Juvenile Temporary Detention Center	595.0	663.0	700.0	703.5	679.0	569.5	617.8	610.8	604.3	574.3
1335-Clerk of the Circuit Court-Office of Clerk	1,511.7	1,505.7	1,546.5	1,463.2	1,433.5	1,334.3	1,270.8	1,320.2	1,256.2	1,323.0
1390-Public Administrator	18.0	18.0	18.0	17.0	17.0	15.0	15.0	15.0	15.0	15.0
Total Public Safety Fund	13,329.4	13,831.8	14,032.1	13,843.5	13,589.5	12,467.1	12,492.5	12,724.4	12,192.9	12,514.8

SUMMARY OF FTE BY FUND

Departments	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022
Total General Fund	14,860.9	15,371.1	15,545.5	15,312.1	14,970.6	13,761.6	13,814.1	14,114.0	13,545.7	13,897.6
Health Enterprise Fund										
4890-Health System Administration	608.0	647.0	411.8	485.0	503.0	504.7	366.0	328.0	317.0	368.0
4240-Cermak Health Services	502.1	578.4	617.0	609.0	637.5	653.0	631.0	575.0	667.0	658.0
4241-Health Services - JTDC	36.0	37.0	37.0	35.0	38.0	33.0	65.0	62.0	59.8	60.8
4891-Provident Hospital	383.0	357.5	385.0	354.0	339.0	328.0	377.8	401.0	388.2	393.0
4893-Ambulatory & Community Health Network of Cook County	652.0	620.0	858.2	775.0	847.0	828.0	848.8	401.0	345.1	880.0
4894-Ruth M. Rothstein CORE Center	66.0	69.3	75.0	78.0	78.0	74.0	75.0	71.0	71.0	72.0
4895-Department of Public Health	155.0	148.0	125.0	123.0	108.0	110.0	102.0	118.0	128.0	128.0
4896-Health Plan Services	247.0	266.3	30.0	23.0	99.0	179.0	495.0	407.0	344.0	442.0
4897-John H. Stroger Jr, Hospital of Cook County	3,903.0	3,905.6	4,097.6	4,154.7	4,133.4	4,119.0	4,240.8	4,189.3	4,482.4	4,559.0
4898-Oak Forest Health Center	116.0	115.0	110.0	99.0	82.0	66.0	37.8	49.0	-	-
Total Health Enterprise Fund	6,668.1	6,744.1	6,746.6	6,735.7	6,864.9	6,894.7	7,239.3	6,601.3	6,802.4	7,560.8
Total General and Enterprise Funds	21,529.0	22,115.2	22,292.1	22,047.8	21,835.5	20,656.3	21,053.4	20,715.3	20,348.1	21,458.4
Special Purpose and Election Funds										
Election Fund										
1110-County Clerk	129.0	129.0	130.0	124.0	125.0	120.5	120.5	116.6	121.6	117.0
1525-Board of Elec Comm-Election Fund	4.0	4.0	4.0	4.0	4.0	4.0	4.0	4.0	4.0	4.0
Total Election Fund	133.0	133.0	134.0	128.0	129.0	124.5	124.5	120.6	125.6	121.0
Special Purpose Funds										
1010-Office of the President	-	-	-	-	-	-	-	-	-	1.0
1021-Office of the Chief Financial Officer	-	-	-	-	-	-	-	-	-	8.0
1008-Risk Management	-	-	-	-	-	-	-	-	-	1.0
1014-Budget and Management Services	-	-	-	-	-	-	-	-	-	12.0
1020-County Comptroller	-	-	-	-	-	-	-	-	-	15.0
1030-Chief Procurement Officer	-	-	-	-	-	-	-	-	-	20.0

PROPOSED EXPENDITURES

SUMMARY OF FTE BY FUND

Departments	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022
1009-Enterprise Technology	19.0	18.0	16.0	16.0	16.0	16.3	16.0	16.0	16.0	72.0
1011-Office of Chief Admin Officer	-	-	-	-	-	-	-	-	-	1.0
1161-Department of Environment and Sustainability	-	-	-	2.0	2.0	2.0	2.0	2.0	3.0	4.0
1265-Cook County Department of Emergency Management & Regional Security	-	-	-	-	-	-	-	-	-	8.0
1500-Department of Transportation And Highways	209.1	217.5	221.7	217.1	289.5	315.5	327.1	340.0	344.0	342.0
1510-Cook County Animal and Rabies Control	24.0	23.0	23.0	23.0	23.0	23.0	23.0	24.0	24.0	25.0
1530-Cook County Law Library	39.7	39.0	34.0	28.0	30.0	30.0	30.0	30.0	27.0	26.0
1027-Office of Economic Development	-	-	-	-	-	0.2	-	-	-	12.0
1032-Department of Human Resources	-	-	-	-	-	-	-	-	-	18.0
1033-Department of Labor Relations	-	-	-	-	-	-	-	-	-	2.0
1002-Human Rights And Ethics	-	-	-	-	-	-	-	-	-	1.0
1070-County Auditor	-	-	-	-	-	-	-	-	-	8.0
1040-County Assessor	-	-	-	-	22.0	20.0	12.0	17.0	17.0	17.0
1050-Board of Review	-	-	-	-	-	-	11.0	-	-	9.0
1060-County Treasurer	71.2	66.0	72.0	75.0	75.5	78.5	77.5	77.5	70.5	65.5
1110-County Clerk	14.0	14.0	14.0	15.0	15.0	12.0	12.0	12.0	45.0	45.0
1130-Recorder of Deeds	73.0	82.0	82.0	79.0	60.0	58.0	55.0	50.0	-	-
1210-Office of the Sheriff	49.5	14.7	16.0	18.0	18.0	18.0	18.0	40.0	47.0	61.0
1250-State's Attorney	44.6	45.2	46.4	41.0	34.2	17.0	21.6	27.6	34.0	34.0
1310-Office of the Chief Judge	21.0	26.4	30.0	31.0	32.0	33.0	18.5	-	-	23.0
1313-Social Service	-	-	-	-	-	-	-	-	-	6.0
1300-Judiciary	57.0	52.0	-	-	-	-	-	-	-	-
1335-Clerk of the Circuit Court-Office of Clerk	253.8	256.7	201.2	185.0	176.2	142.6	149.8	145.4	116.8	143.0
1586-Land Bank Authority	-	-	-	11.0	14.0	14.0	15.0	15.0	12.0	13.0
4890-Health System Administration	41.0	42.0	39.0	41.0	53.0	48.0	49.0	17.0	18.0	18.0
Total Special Purpose Funds	916.9	896.5	795.3	782.1	860.4	828.1	837.5	813.5	774.3	1,010.5
Total Special Purpose and Election Funds	1,049.9	1,029.5	929.3	910.1	989.4	952.6	962.0	934.1	899.9	1,131.5
Restricted	590.0	505.0	484.4	481.3	403.0	407.9	422.0	424.3	628.7	876.8
Total Full Time Equivalent	23,168.9	23,649.7	23,705.8	23,439.2	23,227.9	22,016.8	22,437.5	22,073.7	21,876.8	23,466.7

SUMMARY OF FTE BY CONTROL OFFICER

Departments	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022
General Funds										
1051-President	21.0	22.0	26.0	26.0	25.0	24.0	25.8	33.0	34.8	44.0
1076-Chief Financial Officer	209.4	208.0	220.8	219.7	214.3	213.6	220.0	222.0	223.0	237.0
1105-Chief Information Officer	148.5	161.8	161.6	150.0	151.0	146.0	144.1	147.0	141.0	136.0
1115-Chief Administrative Officer	262.0	285.4	286.0	264.6	204.1	194.6	193.0	191.5	179.5	190.7
1125-Office of Economic Development	62.0	64.0	61.0	60.0	69.0	57.2	64.3	73.0	77.0	79.0
1135-Chief of Human Resources	44.4	48.0	49.0	48.0	44.0	54.2	59.3	60.0	57.0	57.0
1140-Chief of Asset Management	420.1	568.0	565.2	549.2	549.0	541.2	539.1	552.0	554.0	562.0
1145-Department of Human Rights And Ethics	11.0	11.2	11.0	10.5	10.0	9.2	9.2	10.0	9.0	9.0
1150-Administrative Hearings	8.0	9.0	9.0	9.0	9.0	9.1	9.1	9.0	9.0	9.0
1155-County Auditor	9.6	11.0	12.0	12.0	12.0	12.0	12.0	12.0	12.0	12.0
1126-Public Defender	674.4	685.6	699.0	693.0	679.0	676.4	685.0	690.0	694.0	740.0
1025-Offices Under the President	1,870.4	2,074.0	2,100.6	2,042.0	1,966.4	1,937.6	1,960.9	1,999.5	1,990.3	2,075.7
1176-Cook County Board of Commissioners	85.6	85.9	86.3	87.5	88.1	89.4	91.0	93.3	94.4	94.8
1251-Assessor	347.0	360.0	338.0	342.0	309.0	258.0	253.0	260.0	259.0	259.0
1276-Board of Review	126.0	125.0	126.0	125.0	130.0	111.0	115.0	142.0	142.0	142.0
1301-Treasurer	34.0	26.0	17.0	14.0	13.0	10.0	9.0	9.0	7.0	7.0
1327-Inspector General	20.0	20.0	20.0	20.0	18.0	17.0	17.0	19.0	19.0	19.0
1352-County Clerk	137.0	135.0	134.0	136.0	135.0	130.6	129.6	136.4	183.4	186.0
1402-Recorder of Deeds	123.5	108.0	99.0	92.0	81.0	78.0	80.0	71.0	-	-
1427-Sheriff	6,533.3	6,752.4	6,748.2	6,704.2	6,606.3	5,965.2	5,866.0	5,866.0	5,560.0	5,720.0
1453-State's Attorney	1,132.2	1,148.1	1,161.0	1,149.1	1,134.2	1,126.1	1,150.2	1,170.0	1,170.4	1,205.0
1478-Chief Judge	2,922.2	3,013.0	3,150.9	3,120.1	3,039.1	2,689.4	2,856.6	3,012.7	2,849.0	2,851.1
1503-Clerk of the Circuit Court	1,511.7	1,505.7	1,546.5	1,463.2	1,433.5	1,334.3	1,270.8	1,320.2	1,256.2	1,323.0
1536-Public Administrator	18.0	18.0	18.0	17.0	17.0	15.0	15.0	15.0	15.0	15.0
1151-Elected And Appointed Officials	12,990.5	13,297.1	13,444.9	13,270.1	13,004.2	11,824.0	11,853.2	12,114.5	11,555.4	11,821.9
Total General Funds	14,860.9	15,371.1	15,545.5	15,312.1	14,970.6	13,761.6	13,814.1	14,114.0	13,545.7	13,897.6
Health Enterprise Fund										
4010-Cook County Health & Hospital Systems	6,668.1	6,744.1	6,746.6	6,735.7	6,864.9	6,894.7	7,239.3	6,601.3	6,802.4	7,560.8
Total Health Enterprise Fund	6,668.1	6,744.1	6,746.6	6,735.7	6,864.9	6,894.7	7,239.3	6,601.3	6,802.4	7,560.8
Total General and Enterprise	21,529.0	22,115.2	22,292.1	22,047.8	21,835.5	20,656.3	21,053.4	20,715.3	20,348.1	21,458.4
Special Revenue Fund										
1051-President	-	-	-	-	-	-	-	-	-	1.0
1076-Chief Financial Officer	-	-	-	-	-	-	-	-	-	56.0
1105-Chief Information Officer	19.0	18.0	16.0	16.0	16.0	16.3	16.0	16.0	16.0	72.0
1115-Chief Administrative Officer	272.8	279.5	278.7	270.1	344.5	370.5	382.1	396.0	398.0	406.0

PROPOSED EXPENDITURES

SUMMARY OF FTE BY CONTROL OFFICER

Departments	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022
1125-Office of Economic Development	-	-	-	-	-	0.2	-	-	-	12.0
1135-Chief of Human Resources	-	-	-	-	-	-	-	-	-	20.0
1145-Department of Human Rights And Ethics	-	-	-	-	-	-	-	-	-	1.0
1155-County Auditor	-	-	-	-	-	-	-	-	-	8.0
1025-Offices Under the President	291.8	297.5	294.7	286.1	360.5	387.0	398.1	412.0	414.0	576.0
1251-Assessor	-	-	-	-	22.0	20.0	12.0	17.0	17.0	17.0
1276-Board of Review	-	-	-	-	-	-	11.0	-	-	9.0
1301-Treasurer	71.2	66.0	72.0	75.0	75.5	78.5	77.5	77.5	70.5	65.5
1352-County Clerk	143.0	143.0	144.0	139.0	140.0	132.5	132.5	128.6	166.6	162.0
1377-Board of Election Commissioners	4.0	4.0	4.0	4.0	4.0	4.0	4.0	4.0	4.0	4.0
1402-Recorder of Deeds	73.0	82.0	82.0	79.0	60.0	58.0	55.0	50.0	-	-
1427-Sheriff	49.5	14.7	16.0	18.0	18.0	18.0	18.0	40.0	47.0	61.0
1453-State's Attorney	44.6	45.2	46.4	41.0	34.2	17.0	21.6	27.6	34.0	34.0
1478-Chief Judge	78.0	78.4	30.0	31.0	32.0	33.0	18.5	-	-	29.0
1503-Clerk of the Circuit Court	253.8	256.7	201.2	185.0	176.2	142.6	149.8	145.4	116.8	143.0
1151-Elected And Appointed Officials	717.1	690.0	595.6	572.0	561.9	503.6	499.9	490.1	455.9	524.5
1943-Cook County Land Bank Authority	-	-	-	11.0	14.0	14.0	15.0	15.0	12.0	13.0
1638-Cook County Land Bank Authority	-	-	-	11.0	14.0	14.0	15.0	15.0	12.0	13.0
4010-Cook County Health & Hospital Systems	41.0	42.0	39.0	41.0	53.0	48.0	49.0	17.0	18.0	18.0
Total Special Revenue Fund	1,049.9	1,029.5	929.3	910.1	989.4	952.6	962.0	934.1	899.9	1,131.5
Total Operating Fund	22,578.9	23,144.7	23,221.4	22,957.9	22,824.9	21,608.9	22,015.4	21,649.3	21,248.0	22,589.9
Total Grants	590.0	505.0	484.4	481.3	403.0	407.9	422.0	424.3	628.7	876.8
Total Full Time Equivalent	23,168.9	23,649.7	23,705.8	23,439.2	23,227.9	22,016.8	22,437.5	22,073.7	21,876.8	23,466.7

SUMMARY OF SALARIES BY CONTROL OFFICER

Departments	2018	2019	2020	2021	2022
General Funds					
1051-President	2,281,206	2,362,777	3,150,368	3,288,971	4,106,628
1076-Chief Financial Officer	16,209,833	17,018,249	17,213,172	17,635,292	19,031,728
1105-Chief Information Officer	13,507,650	13,600,821	14,198,032	13,536,633	13,656,618
1115-Chief Administrative Officer	15,489,315	15,509,306	16,309,218	16,276,618	17,233,684
1125-Office of Economic Development	4,872,824	5,621,113	6,641,643	6,934,463	7,334,133
1135-Chief of Human Resources	4,394,158	4,863,597	5,132,832	5,097,814	5,187,877
1140-Chief of Asset Management	38,892,525	40,672,488	42,830,565	42,253,542	43,477,472
1145-Department of Human Rights And Ethics	605,457	646,760	785,381	750,406	779,948
1150-Administrative Hearings	474,581	546,807	570,599	553,657	565,666
1155-County Auditor	957,169	954,464	959,589	994,891	1,023,601
1126-Public Defender	61,633,051	62,112,295	62,234,464	62,398,113	65,590,148
1025-Offices Under the President	\$159,317,770	\$163,908,677	\$170,025,862	\$169,720,400	\$177,987,504
1176-Cook County Board of Commissioners	6,810,224	6,703,015	6,898,584	6,879,214	6,903,123
1251-Assessor	18,333,118	17,761,644	19,193,916	18,649,780	19,601,726
1276-Board of Review	7,856,938	8,735,174	10,277,124	10,656,546	10,813,694
1301-Treasurer	710,324	623,625	628,591	545,674	520,257
1327-Inspector General	1,625,417	1,694,937	1,937,748	1,949,368	1,972,417
1352-County Clerk	8,245,797	8,375,745	8,829,007	12,316,318	12,311,152
1402-Recorder of Deeds	4,836,484	5,054,732	4,636,808	-	-
1427-Sheriff	403,182,675	415,188,095	413,628,329	390,132,642	399,335,585
1453-State's Attorney	96,235,742	98,574,091	100,501,429	101,907,756	105,159,399
1478-Chief Judge	157,657,492	170,602,706	172,978,378	167,347,219	170,310,906

PROPOSED EXPENDITURES

SUMMARY OF SALARIES BY CONTROL OFFICER

Departments	2018	2019	2020	2021	2022
1503-Clerk of the Circuit Court	72,242,268	69,138,517	72,603,630	69,767,414	69,750,056
1536-Public Administrator	908,392	897,772	940,113	970,065	981,953
1151-Elected And Appointed Officials	\$778,644,872	\$803,350,053	\$813,053,659	\$781,121,997	\$797,660,267
Total General Funds	\$937,962,641	\$967,258,730	\$983,079,521	\$950,842,397	\$975,647,771
Health Enterprise Fund					
4020-Cook County Health & Hospital Systems Board	539,050,446	580,283,021	524,163,295	591,829,424	634,500,199
4010-Cook County Health & Hospital Systems Board	\$539,050,446	\$580,283,021	\$524,163,295	\$591,829,424	\$634,500,199
Total Enterprise Funds	\$539,050,446	\$580,283,021	\$524,163,295	\$591,829,424	\$634,500,199
Total General and Enterprise Funds	\$1,477,013,087	\$1,547,541,751	\$1,507,242,816	\$1,542,671,820	\$1,610,147,969
Special Purpose					
1352-County Clerk	8,147,347	8,309,256	8,538,613	9,030,826	8,498,287
1377-Board of Election Commissioners	406,819	406,819	406,819	406,819	406,819
Total 11306-Election	\$8,554,166	\$8,716,075	\$8,945,432	\$9,437,645	\$8,905,106
4020-Cook County Health & Hospital Systems Board	1,041,492	1,192,966	1,179,392	1,313,119	1,382,080
Total 11248-Lead Poisoning Prevention	\$1,041,492	\$1,192,966	\$1,179,392	\$1,313,119	\$1,382,080
1105-Chief Information Officer	1,526,481	1,488,503	1,552,814	1,594,671	1,586,219
Total 11249-Geographical Information System	\$1,526,481	\$1,488,503	\$1,552,814	\$1,594,671	\$1,586,219
1453-State's Attorney	1,170,576	1,266,708	1,684,677	2,128,623	1,922,952
Total 11252-State's Attorney Narcotics Forfeiture	\$1,170,576	\$1,266,708	\$1,684,677	\$2,128,623	\$1,922,952
4020-Cook County Health & Hospital Systems Board	2,380,247	2,412,438	-	-	-
Total 11255-Suburban Tuberculosis Sanitarium District	\$2,380,247	\$2,412,438	-	-	-
1503-Clerk of the Circuit Court	504,288	504,813	503,249	507,763	455,698

SUMMARY OF SALARIES BY CONTROL OFFICER

Departments	2018	2019	2020	2021	2022
Total 11258-Clerk Circuit Court Administrative	\$504,288	\$504,813	\$503,249	\$507,763	\$455,698
1352-County Clerk	-	-	-	306,363	226,968
1402-Recorder of Deeds	1,109,814	983,483	903,584	-	-
Total 11259-GIS Fee	\$1,109,814	\$983,483	\$903,584	\$306,363	\$226,968
1402-Recorder of Deeds	213,739	199,509	225,396	-	-
Total 11260-County Clerk Rental Housing Support Fee	\$213,739	\$199,509	\$225,396	-	-
1478-Chief Judge	1,509,338	841,358	-	-	-
Total 11261-Chief Judge Children's Waiting Room	\$1,509,338	\$841,358	-	-	-
1503-Clerk of the Circuit Court	-	126,887	129,623	115,966	108,686
Total 11269-Circuit Court Electronic Citation	-	\$126,887	\$129,623	\$115,966	\$108,686
1453-State's Attorney	-	217,405	221,753	233,646	233,646
Total 11271-State's Attorney Records Automation Fund	-	\$217,405	\$221,753	\$233,646	\$233,646
1115-Chief Administrative Officer	129,602	131,087	121,715	184,878	253,159
Total 11273-Environmental Control Solid Waste	\$129,602	\$131,087	\$121,715	\$184,878	\$253,159
1943-Cook County Land Bank Authority	1,118,580	1,224,302	1,251,840	1,021,514	1,196,425
Total 11274-Land Bank Authority	\$1,118,580	\$1,224,302	\$1,251,840	\$1,021,514	\$1,196,425
1125-Office of Economic Development	21,741	-	-	-	-
Total 11275-HUD Section 108 Loan Program	\$21,741	-	-	-	-
1251-Assessor	1,182,441	869,214	723,004	308,955	309,416
Total 11276-Erroneous Homestead Exemption Recovery	\$1,182,441	\$869,214	\$723,004	\$308,955	\$309,416
1115-Chief Administrative Officer	1,783,114	1,804,214	1,849,626	1,720,857	1,655,505
Total 11310-County Law Library	\$1,783,114	\$1,804,214	\$1,849,626	\$1,720,857	\$1,655,505
1115-Chief Administrative Officer	1,344,889	1,372,068	1,494,166	1,560,962	1,607,365

PROPOSED EXPENDITURES

SUMMARY OF SALARIES BY CONTROL OFFICER

Departments	2018	2019	2020	2021	2022
Total 11312-Animal Control	\$1,344,889	\$1,372,068	\$1,494,166	\$1,560,962	\$1,607,365
1352-County Clerk	-	-	-	2,247,450	2,417,881
1402-Recorder of Deeds	2,167,286	2,126,789	1,915,750	-	-
Total 11314-County Clerk Document Storage System	\$2,167,286	\$2,126,789	\$1,915,750	\$2,247,450	\$2,417,881
1352-County Clerk	829,436	857,326	885,296	513,470	485,359
Total 11316-County Clerk Automation	\$829,436	\$857,326	\$885,296	\$513,470	\$485,359
1503-Clerk of the Circuit Court	3,515,818	3,869,821	3,756,374	2,611,602	2,732,732
Total 11318-Circuit Court Document Storage	\$3,515,818	\$3,869,821	\$3,756,374	\$2,611,602	\$2,732,732
1503-Clerk of the Circuit Court	4,854,279	4,860,321	5,004,112	4,952,009	4,636,711
Total 11320-Circuit Court Automation	\$4,854,279	\$4,860,321	\$5,004,112	\$4,952,009	\$4,636,711
1427-Sheriff	1,538,905	1,545,535	2,986,592	3,552,354	4,556,578
Total 11324-Sheriff 911 - Intergovernmental Agreement -	\$1,538,905	\$1,545,535	\$2,986,592	\$3,552,354	\$4,556,578
1301-Treasurer	6,706,512	6,748,024	6,773,663	6,461,952	6,423,172
Total 11854-County Treasurer Tax Sales Automation	\$6,706,512	\$6,748,024	\$6,773,663	\$6,461,952	\$6,423,172
1115-Chief Administrative Officer	25,380,865	26,797,268	28,258,475	29,140,827	29,561,189
Total 11856-MFT Illinois First (1st)	\$25,380,865	\$26,797,268	\$28,258,475	\$29,140,827	\$29,561,189
1276-Board of Review	-	746,585	-	-	-
Total 11280-Board of Review Operation and Administrative	-	\$746,585	-	-	-
1251-Assessor	-	-	472,898	935,607	958,779
Total 11282-Assessor GIS Fee Fund	-	-	\$472,898	\$935,607	\$958,779
1051-President	-	-	-	-	150,000
1076-Chief Financial Officer	-	-	-	-	4,625,361
1105-Chief Information Officer	-	-	-	-	5,257,711

SUMMARY OF SALARIES BY CONTROL OFFICER

Departments	2018	2019	2020	2021	2022
1115-Chief Administrative Officer	-	-	-	-	748,041
1125-Office of Economic Development	-	-	-	-	939,144
1135-Chief of Human Resources	-	-	-	-	1,713,640
1145-Department of Human Rights And Ethics	-	-	-	-	69,512
1155-County Auditor	-	-	-	-	563,023
1276-Board of Review	-	-	-	-	573,793
1478-Chief Judge	-	-	-	-	1,153,042
1503-Clerk of the Circuit Court	-	-	-	-	1,191,243
Total 11286-American Rescue Plan Act (ARPA) Fund	-	-	-	-	\$16,984,510
Total Special Purpose Funds	\$68,583,609	\$70,902,699	\$70,839,430	\$70,850,233	\$88,600,135
Total Operating Fund	\$1,545,596,696	\$1,618,444,450	\$1,578,082,246	\$1,613,522,054	\$1,698,748,105
Total Salaries	\$1,545,596,696	\$1,618,444,450	\$1,578,082,246	\$1,613,522,054	\$1,698,748,105





CAPITAL BUDGET OVERVIEW

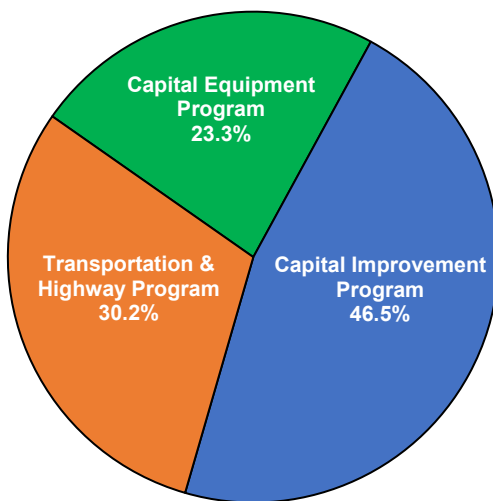
As part of the annual budget process, the County reassesses its capital programming needs regarding capital improvements for facilities, capital equipment purchases, and transportation & highway planning. The County determines its ability and willingness to issue new taxpayer-funded debt for capital expenditures and fund less wide-ranging capital projects through the operating budget via Pay-As-You-Go ("Pay-Go") financing. The determination of funding levels/funding types is made as part of the capital budget and re-evaluated annually considering legacy debt obligations, operating budget priorities, and debt service costs. Once a prudent level of financing is identified, the funding is matched to the projects and/or equipment to address critical needs as determined by the capital renewal and deferred maintenance assessment. The recommendation of the capital budget is part of the annual budget process.

The County's approved FY2022 Capital Budget appropriates \$525.8 million in Capital Investments and includes:

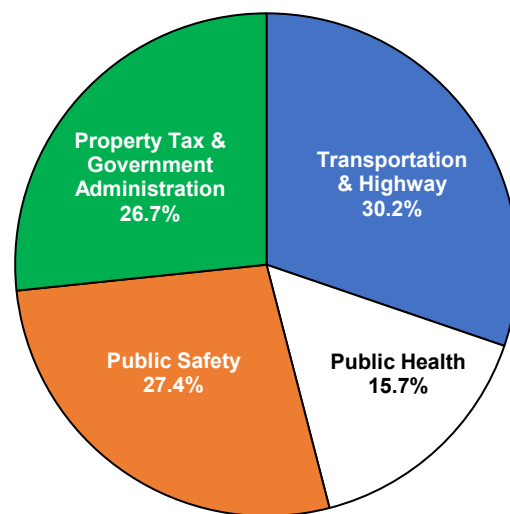
- \$244.7 million for the Capital Improvement Program (CIP) for County facilities;
- \$159.0 million for Transportation & Highways Program (THP) for County maintained road, bridges, and highways; and
- \$122.1 million for Capital Equipment Program (CEP) for County departments.

These amounts include all projects that are expected to be reasonably funded in FY2022, which includes re-appropriation of multi-year projects approved in prior years where funding was not completely utilized.

Capital Investment Plan
\$525.8 million



Capital Investment by Function
\$525.8 million



PURPOSE OF CAPITAL PROGRAMMING

The capital programming process allows for the identification, review, planning, and budgeting of capital investments. The process is designed to provide a comprehensive look at Cook County's present, mid-term, and long-term capital needs. This is essential for long-term fiscal planning including projected future debt service requirements.

Further, capital programming allows for the efficient and effective provision of public facilities, strategic renovation, and replacement or upgrade of capital assets. Programming capital assets such as facilities, highway infrastructure, and technological systems can promote more strategic use of Cook County's limited financial resources while fostering the coordination of public and private development. The capital programming process involves long-term planning allowing the County to go beyond basic year-to-year budgeting to maintain an effective level of service for County residents. Capital programming that coordinates planning, financing, infrastructure, and facilities improvements is essential to meeting the needs of a regional economic and transportation hub like Cook County.

TRENDS AFFECTING FISCAL PLANNING FOR THE CAPITAL BUDGET

Several different kinds of trends and economic indicators are reviewed, projected, and analyzed each year for their impact on the Capital Budget. These trends and indicators include:

INFLATION

Important as an indicator of future project costs or the costs of delaying capital expenditures.

POPULATION GROWTH/DECLINE

Provides the main indicator of the size or scale of required future facilities and services, as well as the timing of population-driven project requirements. Though Cook County's population has been largely stagnant for several decades, other factors may affect the use requirements for various facilities such as the Department of Corrections (DOC) pre-trial detainee population.

DEMOGRAPHIC CHANGES

Changes in the number and/or locations within the County of specific age groups or other special groups provides an indication of requirements and costs of specific facilities (e.g., the Health System's facilities).

IMPLEMENTATION RATES

Measured through the actual expenditures within programmed and authorized levels, implementation rates are important in establishing actual annual cash requirements to fund projects in the CIP portion of the Capital Budget. As a result, implementation rates are a primary determinant of required annual bond issuance.

SPENDING AFFORDABILITY

One of the most important factors in the capital budget development process is determining spending affordability. Spending affordability is determined by the amount of debt service and Pay-Go capital funds that can be reasonably afforded by the operating budget given the County's revenue levels, operating/service needs, and capital/infrastructure needs. The size and financial health of the Capital Budget is therefore somewhat constrained by the ability of the operating budget to absorb increased debt service amounts and/or operating requirements for Pay-Go capital expenditures. Realizing that maintenance and improvement of County infrastructure is important to the overall health of the County, policymakers will continue to work to balance the levels of capital funding required and its impact on operating expenditures.

GUIDING PRINCIPLES OF CAPITAL PROGRAMMING

For the capital programming included in the FY2022 Capital Budget, the County employed certain fundamentals of both zero-based and performance-based budgeting in the evaluation and recommendation of project funding. Some budgetary and programmatic principles invested in the Capital Budget include:

- To build facilities supporting County stakeholders' objectives and that are in line with the County's Policy Roadmap.
- To support the physical development objectives incorporated in approved plans, including the 10-year CIP plan, capital equipment plans and long-range transportation plan.

- To improve financial planning by comparing needs against resources through estimating future debt service, and debt issuance to fund the plan, which allows the County to identify future operating budget implications related to capital programming and expenditures.
- To establish priorities among projects so that limited resources are put to the best use.
- To identify, as accurately as possible, the impact of public facility decisions on future operating budgets, in terms of energy use, maintenance costs, and staffing requirements.
- To provide a concise and centralized source of information on all planned rehabilitation of public facilities for residents, departments, and other stakeholders in the County.
- To ensure any unused funds from prior year appropriations are re-appropriated to multi-year projects.

FINANCIAL & DEBT MANAGEMENT POLICIES

The Cook County Board adopted financial and debt management policies that provide the parameters for the amounts of, and timing of, bond-financed projects to be included in the Capital Budget. This ensures the CIP is financially sustainable and it supports best practices in budgeting and capital programming.

FUNDING THE CAPITAL PROGRAMMING PROCESS

Capital funding will be made available using the following criteria:

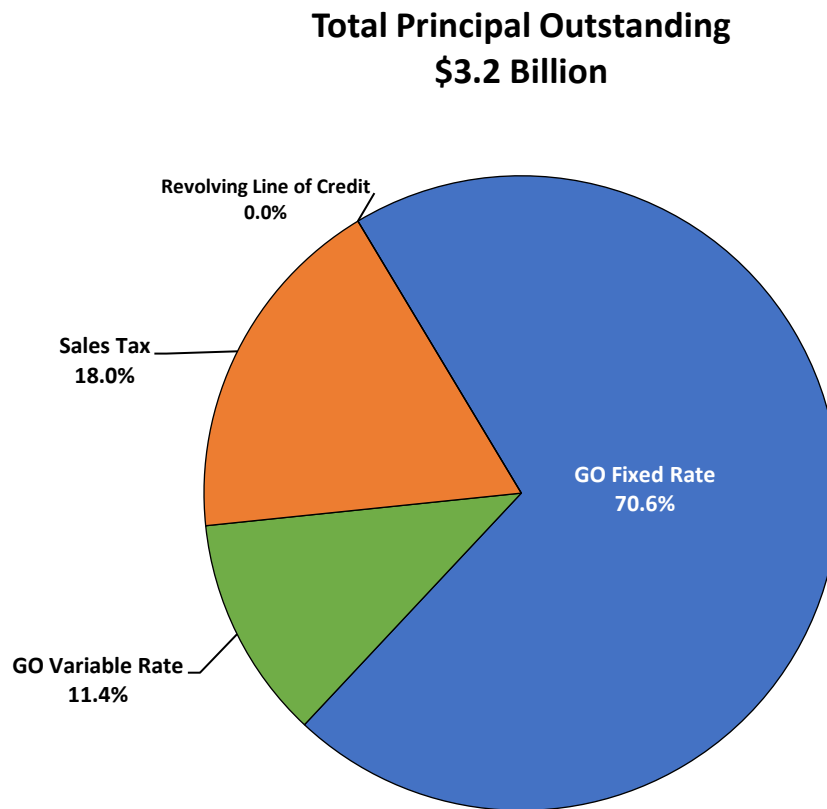
- The use of debt to finance components of the capital budget will be used only when other financing sources have been evaluated and deemed unavailable.
- All equipment with a useful life of fewer than five years will be funded through Pay-Go means.
- The County will prioritize equipment/projects costing less than \$150,000 and equipment/projects with lower useful life to be funded through Pay-Go means.
- The County will decrease the planned budgeted expenditure on debt supported capital equipment every year with the goal of eventually funding capital equipment through Pay-Go means entirely, with the exception of large non-recurring multi-year initiatives to acquire entirely new depreciable technology.
- The County will utilize a Capital Equipment inventory submitted by all County departments in FY2020 to guide the long-term funding plan for a replacement cycle of all capital equipment Countywide.
- The County anticipates additional Pay-Go financial resources for the Capital Budget for FY2022 to reduce the amount of debt needed to fund shorter duration assets.
- The County will limit and clearly identify any County personnel that are associated with a capital project to be funded from debt proceeds and will seek to avoid the funding of personnel from debt proceeds.

DEBT OVERVIEW

Analysis of the County's legacy and current debt obligations is essential to determine a prudent level of debt financing that will allow for the critical renewal, repair/maintenance of capital projects and equipment, and will ensure that the County's debt does not unduly burden taxpayers or pose a risk to the County's credit ratings/overall creditworthiness.

The County's debt is issued pursuant to the County's home rule powers under the 1970 Constitution of the State of Illinois (SOI) and authorizing ordinances adopted by the County Board. The County has authority to incur debt payable from ad valorem property tax receipts or from any other lawful source and maturing within 40 years from the time it is incurred without prior referendum approval.

As of September 1, 2021, the total debt portfolio is comprised of \$3.2 billion worth of General Obligation ("GO") Bonds, Sales Tax Revenue Bonds, and a GO Tax-Exempt Revolving Line of Credit. The following chart shows a breakdown of the County's debt portfolio:



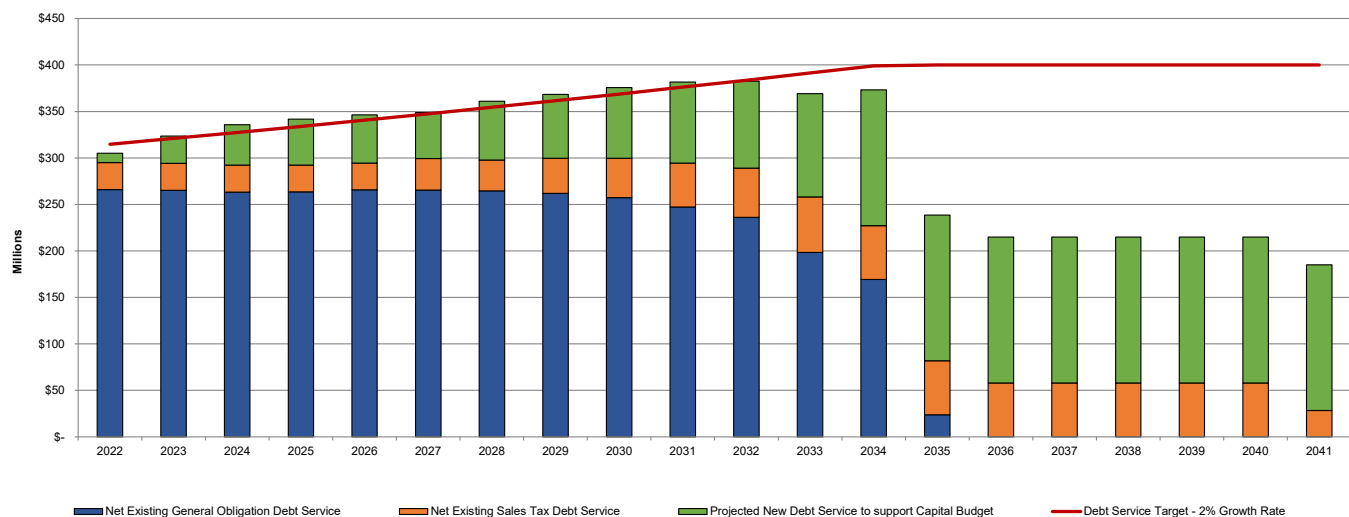
Metric	Current	Maximum*
Direct Debt per Capita	\$615	\$1,000
Direct Debt as a percentage of Estimated Market Value of all taxable property	0.5%	1.3%
Direct Debt as a percentage of Equalized Assessed Value of all taxable property	1.9%	4.0%
Debt Service as a percentage of all operating funds	6.0%	15.0%
Variable Rate Debt as a percentage of overall debt portfolio	11.4%	25.0%

*Maximum values are self-imposed limitations as included in the County's Debt Management policies within the Financial Policies section of the FY2022 Executive Budget Recommendation

DEBT SERVICE

The County's Debt Service Fund is utilized for GO debt service payments. The GO debt service is paid through the levy of ad valorem taxes upon all the taxable property in the County. Sales Tax bond debt service is paid through monthly deposits of sales tax revenue received by the County. The County is best served by a long-term plan to manage its legacy debt service costs and future borrowing needs in a responsible manner so that these costs do not provide undue stress on its operating budget in future years. To that end, the County is utilizing recent and anticipated refinancing opportunities to focus savings in key years which will help to ultimately create a debt structure that rises by no more than 2.0% annually until it reaches a \$400 million threshold, even when including all anticipated new issuances to support the Capital Budget. That growth rate would match the long-term Federal Reserve inflation target and ensure the County's bonded service obligation doesn't rise to a level that starts impacting funding for other critical services.

The following chart and the accompanying table show the County's anticipated debt service due in coming years based on debt currently outstanding and anticipated new future borrowing:



Fiscal Year	Principal	Net Interest ⁽¹⁾	Existing General Obligation Debt Service ⁽¹⁾⁽²⁾	Anticipated Refunding Adjustments	Net Existing General Obligation Debt Service	Existing Sales Tax Debt Service ⁽¹⁾	Anticipated Refunding Adjustments	Net Existing Sales Tax Debt Service	Projected New Debt Service to support Capital Budget	Total Projected Debt Service
2022	150,765,000	116,616,490	267,381,490	(1,453,454)	265,928,036	29,129,178	-	29,129,178	10,121,369	305,178,584
2023	158,310,000	109,222,657	267,532,657	(2,268,078)	265,264,579	29,127,553	(187,550)	28,940,004	29,241,931	323,446,513
2024	166,400,000	100,800,736	267,200,736	(3,919,539)	263,281,197	29,129,553	(225,627)	28,903,926	43,663,774	335,848,897
2025	175,080,000	92,575,188	267,655,188	(4,181,997)	263,473,190	29,129,553	(225,627)	28,903,926	49,291,653	341,668,769
2026	184,140,000	83,695,197	267,835,197	(2,198,917)	265,636,280	29,126,553	(225,537)	28,901,016	51,729,750	346,267,046
2027	193,195,000	75,179,999	268,374,999	(2,825,355)	265,549,643	34,130,303	(225,650)	33,904,654	49,377,906	348,832,203
2028	202,310,000	64,181,200	266,491,200	(1,852,723)	264,638,477	33,880,053	(798,147)	33,081,906	63,180,708	360,901,092
2029	210,200,000	55,187,168	265,387,168	(3,426,458)	261,960,710	38,375,553	(790,662)	37,584,891	68,695,250	368,240,852
2030	211,455,000	46,850,652	258,305,652	(1,034,355)	257,271,297	43,149,053	(783,035)	42,366,019	75,947,000	375,584,316
2031	212,186,750	37,589,649	249,776,399	(2,496,593)	247,279,806	48,649,303	(1,459,479)	47,189,824	87,240,750	381,710,380
2032	211,770,000	25,494,045	237,264,045	(1,132,898)	236,131,147	54,617,053	(1,638,512)	52,978,542	93,443,250	382,552,939
2033	183,705,000	16,460,785	200,165,785	(1,696,253)	198,469,533	61,429,153	(1,842,875)	59,586,279	111,061,250	369,117,062
2034	161,845,000	8,107,422	169,952,422	(736,740)	169,215,682	59,608,403	(1,788,252)	57,820,151	146,141,750	373,177,583
2035	23,385,000	1,169,250	24,554,250	(736,628)	23,817,623	59,755,353	(1,792,661)	57,962,693	156,860,000	238,640,315
2036	-	-	-	-	-	59,757,050	(1,792,712)	57,964,339	156,861,500	214,825,839
2037	-	-	-	-	-	59,756,500	(1,792,695)	57,963,805	156,860,750	214,824,555
2038	-	-	-	-	-	59,757,700	(1,792,731)	57,964,969	156,861,500	214,826,469
2039	-	-	-	-	-	59,753,400	(1,792,602)	57,960,798	156,876,750	214,837,548
2040	-	-	-	-	-	59,750,000	(1,792,500)	57,957,500	156,863,250	214,820,750
2041	-	-	-	-	-	29,120,000	(873,600)	28,246,400	156,859,250	185,105,650
Total	\$2,444,746,750	\$833,130,437	\$3,277,877,187	-\$29,959,987	\$3,247,917,200	\$907,131,273	-\$21,820,452	\$885,310,821	\$1,977,179,340	\$6,110,407,362

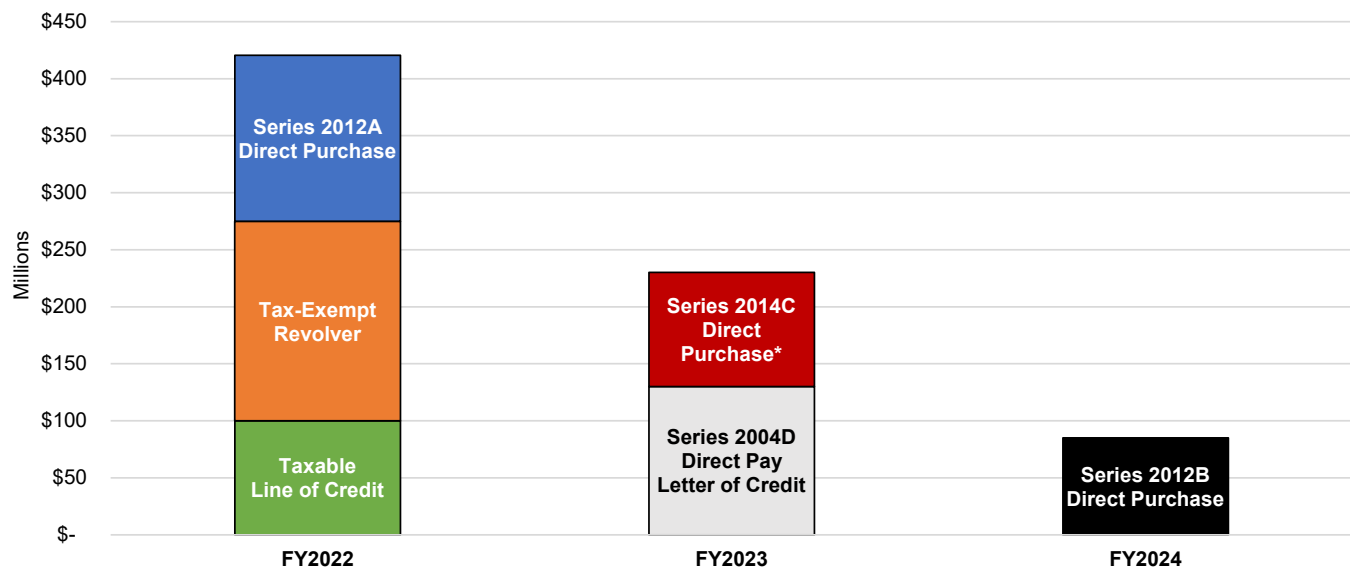
⁽¹⁾ Interest is net of Federal subsidies received on Build America Bonds and Qualified Energy Conservation Bonds

⁽²⁾ Includes projected revolving line of credits interest payments

⁽³⁾ Totals may not add up due to rounding

CREDIT FACILITY EXPIRATION TIMING

The County currently has four outstanding variable rate bond issuances and two lines of credits. The bank credit facilities associated with variable rate bonds and lines of credit are subject to expiration between fiscal years 2022 and 2024. The table below summarizes the expiration timing for each facility and type of credit facility. Specifically, bonds are supported by either Direct Pay Letter of Credit (DPLoC) or direct bank placements. The County does not have any interest rate derivatives associated with any of its outstanding indebtedness and these credit agreements generally terminate if the County's GO bond rating is downgraded below BBB/Baa2.



*Interest for Series 2014C Direct Purchase has been fixed at a rate of 1.00% until September 29, 2023

COUNTY BOND RATING

GENERAL OBLIGATION DEBT

Rating Agency	Rating	Outlook
Moody	A2	Stable
S&P Global Ratings	A+	Negative
Finch Ratings	A+	Stable

SALES TAX DEBT

Rating Agency	Rating	Outlook
S&P Global Ratings	AA-	Negative
Kroll Bond Rating Agency	AAA	Stable

FY2021 RECAP

SALES TAX REVENUE BONDS, SERIES 2021A ISSUANCE

On January 26, 2021, The County issued the fixed rate Sales Tax Revenue Bonds, Series 2021A for \$169.3 million in par amount. These bonds repaid \$175 million of the outstanding balance of the Tax-Exempt Revolving Line of Credit Series 2014 and 2018. The remaining proceeds were used to pay for an additional \$35 million of capital projects.

GENERAL OBLIGATION REFUNDING BONDS, SERIES 2021A ISSUANCE

On January 28, 2021, the County issued the \$330.5 million General Obligation Refunding Bonds Series 2021A. These bonds refunded in full the General Obligation Refunding Bonds, Series 2010A and General Obligation Refunding Bonds, Series 2010G. The refunding achieved net present value savings of \$104.1 million or 26.2% of total par amount. The Series 2021A Bonds will be payable through November 15, 2033.

EXTENSION OF GENERAL OBLIGATION BONDS, SERIES 2012B DIRECT PLACEMENT

The County extended the General Obligation Bonds, Series 2012B on July 30, 2021 until August 1, 2024. Without this extension, the County would have entered in a term-out interest rate for these bonds in which the County would have paid an increased interest rate and would have to pay the outstanding bonds in accordance with the Trust Indenture of the bonds.

USE OF TAX-EXEMPT REVOLVER, SERIES 2014D AND SERIES 2018

The capital investment allocated to debt proceeds in the FY2020 and FY2021 Capital Budget is currently expected to be funded in part from proceeds of draws on the Tax-Exempt Revolver, Series 2014D and Series 2018. The Revolver is expected to be the primary funding source for the Capital Budget in FY2022. Future bond issuances over time are expected to finance the larger projects of the Capital Budget funded in out-years.

The ending balance of the Tax-Exempt Revolver, Series 2014D and Series 2018 on November 30, 2020 was \$175.0 million, reflecting the funding of projects approved in recent Capital Budgets. The County issued the fixed-rate Sales Tax Revenue Bond, Series 2021A in order to repay the balance the \$175 million balance. As of September 1, 2021, the County has not made any additional draws on the Tax-Exempt Revolver, Series 2014D and Series 2018.

FUTURE FINANCING ANTICIPATED IN FY2022

REFUNDING OF GENERAL OBLIGATION REFUNDING BONDS, SERIES 2011A AND SERIES 2011B

The tax-exempt General Obligation Refunding Bonds, Series 2011A and taxable General Obligation Refunding Bonds, Series 2011B will become callable on November 15, 2021. The County expects to be able to complete an economical refunding and potential restructuring of these bonds to meet its financial goals. The outstanding par amount for Series 2011A and Series 2011B are \$181.0 million and \$106.4 million, respectively.

EXTENSION OF TAXABLE GENERAL OBLIGATION BONDS, SERIES 2012A DIRECT PLACEMENT

The General Obligation Bonds, Series 2012A is one of the County's variable rate bonds that has been held by two different banks since issuance. In March 2019, the County extended the bonds for an additional five years, with the agreement set to expire in March 2022. Without an extension to the agreement, the County would have to repay the full issuance of \$145.5 million.

EXTENSION OF TAXABLE REVOLVER, SERIES 2016

The Taxable Revolver provides additional liquidity to the County if the County's cashflows are weakened by an unforeseeable event. The Taxable Revolver has not been drawn upon in FY2021. Prior to the current expiration date in February 2022, the County intends to extend the agreement for an additional two to three years.

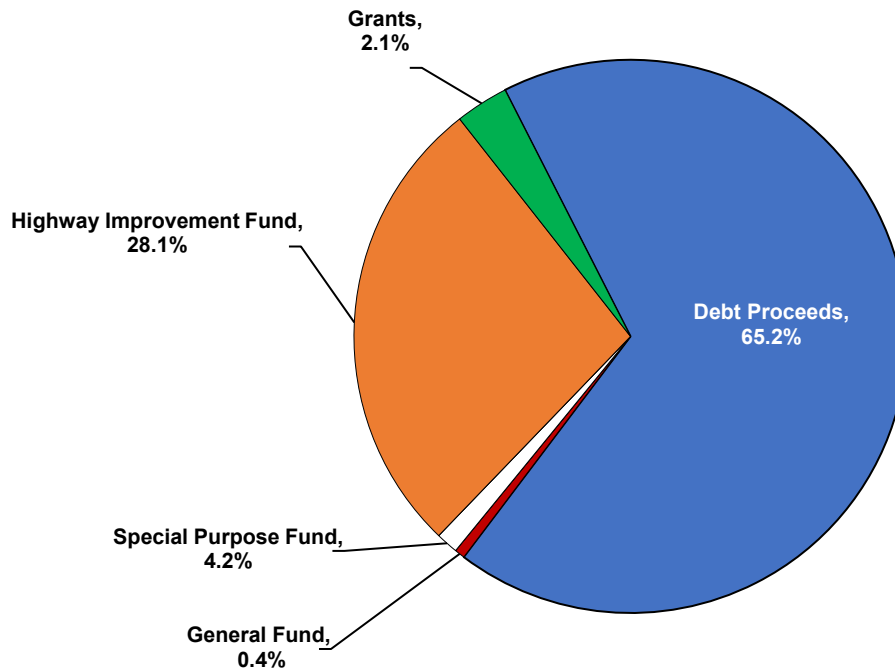
EXTENSION OF TAX-EXEMPT REVOLVER, SERIES 2014D AND SERIES 2018

In October 2022, the County expects to extend the Tax-Exempt Revolver, Series 2014D and 2018 so that the County can continue to use the Revolver as an interim funding source for various capital projects.

EXTENSION OF TAXABLE-GENERAL OBLIGATION VARIABLE RATE BONDS, SERIES 2004

The General Obligation Bonds, Series 2004D are the County's sole variable rate demand bonds. These bonds are funded under a Direct-Pay Letter of Credit held by a single bank since 2014. This agreement is set to expire in December 2022 unless extended or terminated sooner in accordance with its terms. The outstanding par amount of these bonds is \$130.0 million. The County anticipates extending this agreement prior to December 2022.

Capital Funding Source
\$525.8 million



Sources	Amounts
Debt Proceeds	343,055,171
General Fund	2,276,327
Special Purpose Fund	21,983,922
Highway Improvement Fund	147,733,496
Grants	10,843,428
Total	\$525,892,344

Uses	Amounts
Capital Equipment Projects	122,142,154
Capital Improvement Projects	244,727,518
Highway & Transportation Projects	159,022,672
Total	\$525,892,344

Future Borrowing Required to Support the Capital Budget: FY2022 to FY2026*

Source	Proposed FY2022	Proposed FY2023	Proposed FY2024	Proposed FY2025	Proposed FY2026
Capital Improvement Program	134,000,000	169,000,000	127,000,000	109,000,000	54,000,000
Capital Equipment Program	84,000,000	35,000,000	33,000,000	8,000,000	21,000,000
TOTAL	\$218,000,000	\$204,000,000	\$160,000,000	\$117,000,000	\$75,000,000

* Only includes borrowings projected from revolving line of credit refundings

FUNDING THE CAPITAL PROGRAM

The Capital Budget is predominately funded from sources outside of the County's operating funds. The primary source of funding for CIP and CEP is municipal debt issued by the County. A small portion of capital improvement and capital equipment programs are funded through grants and special purpose funds. Additionally, the County will continue funding more discrete capital equipment items, like technology hardware and vehicles from operating (Pay-As-You-Go) sources in FY2022. The County's road infrastructure projects are primarily funded through the County's allocation of the Motor Fuel Tax (MFT) funds from the State of Illinois as well as other Federal and State grants on a Pay-Go basis.

RELATIONSHIP BETWEEN CAPITAL & OPERATING BUDGETS

The County's Debt Service Fund is utilized to fund GO debt service payments through a designated debt service property tax levy. The County's Capital Budget is predominately funded through the issuance of municipal bonds. Accordingly, any further increase in debt service will further reduce available revenues from property tax receipts to fund general operations. Sales Tax Revenue Bonds also reduce Sales Tax revenues available for operations in future years as debt service claims a portion of these revenues in future years. As an example, if borrowing is used to fund the capital investment, a \$10.0 million investment in a capital equipment asset with an eight-year useful life would have a \$1.6 million impact in subsequent operating budgets through increased debt service. Similarly, if debt is used to fund a \$10.0 million investment in highways or County facilities, an impact of \$550,000 would be realized during the initial 10-year interest-only period with greater impacts in out-years. These factors underlie the need to prudently determine the best means of financing the Capital Budget, and to ensure investments resulting in reduced operating expenditures are prioritized.

The cost of operating and maintaining newly completed capital projects also has an impact on the operating budget. For example, the replacement of a building's roof, windows, and mechanical systems may result in a decrease in the cost of utilities, which would effectively lower the facility's operating costs. Conversely, the greatest operating impacts often occur with the construction of a new facility. In such cases, costs related to staffing the facility, including the required professional support and maintenance staff along with the additional operating and utility costs, would add expense lines to the operating budget. Completed information technology projects will also likely entail additional operating costs such as upgrades, license renewals, or the training of staff to operate new systems, but may have reduced operating costs associated with efficiencies.

Capital expenditures selected by the County in the Capital Budget can have positive impacts on the operating budget. Specific positive impacts are highlighted in the following section.

SUMMARY OF CAPITAL INVESTMENTS & THEIR IMPACT ON THE COOK COUNTY OPERATING BUDGET

Each year Cook County lays out its capital investment needs through its CIP for facilities, CEP for asset purchases, and THP for road and bridge infrastructure improvements.

CAPITAL IMPROVEMENT PROGRAM

The Bureau of Asset Management (BAM) develops the CIP and works collaboratively with the Bureau of Finance to determine available resources and project the cash flow needs to implement it. The CIP includes a long-term projection of debt service levels and funding implications for County initiatives over a ten-year period. The cost of capital improvements is not measured solely in terms of the initial cost but also the long-term fiscal impacts on the County's operating budget.

The Department of Capital Planning & Policy (DCPP) within BAM is responsible for implementing the CIP. DCPP is recommending approximately \$1.42 billion in spending over the next 10 years, which averages roughly \$143.0 million per year. The four guiding principles for the CIP are: life safety and regulatory compliance, operational savings, unlocking the value of our assets, and right-sizing operations. The individual CIP projects follow priorities that are aligned with President Preckwinkle's Policy Roadmap. These priorities are: Unlocking the Value of County Assets, Green Buildings Program, and Operational Efficiencies. For example, reducing operational expenses through the consolidation of underutilized space and disposal of assets that are no longer optimal, or returning them to the market, is an important outcome of the CIP.

In FY2022, the County will continue toward the goal of reducing one million square feet of real estate through completing the demolition of two additional divisions at the DOC, Divisions I and IA, and developing the design for another underutilized and inefficient housing unit at the Jail, Division IV. These projects reflect the substantially reduced average pre-trial detained population, from over 10,000 to sustainably at or below 6,000.

As a result of the pandemic, the long-planned demolitions and other capital projects were delayed, to avoid potential health concerns for detainees and staff. DCCP worked with the CCSO to initially suspend construction activity and then determine the number of workers who could safely work on the site at any point in time. This slowed down the progress of needed work on the campus in FY2021, with the result that some expenditures planned for FY2021 are now projected to occur or be completed in FY2022.

For the Downtown Corporate campus, the continuous consolidation of user departments is right sizing the County real estate footprint through the implementation of Workplace Strategy and Design (WS+D). This highly collaborative process leads to reductions in operational expenses, while at the same time supporting increased productivity, and results in additional space that is leasable for revenue. As part of the WS+D, the bureau is also evaluating space planning to address the health and safety needs of employees and incorporating lessons learned from COVID-19 and the impact of remote work on the amount of space the County needs to be renovating and the workplace types that the new normal requires.

The FY2022 CIP also emphasizes the County's aggressive targets for reducing energy and water consumption throughout County facilities and reducing greenhouse gas emissions. In FY2022, efforts will also include county-wide mechanical and lighting upgrades for increased energy efficiency in all portfolios, in support of the County's energy reduction goals.

CAPITAL RENOVATIONS AT PROVIDENT AND STROGER HOSPITALS

As Cook County Health develops its long-term facilities plan, Capital Planning is implementing a series of renovations at the Provident Hospital campus. DCCP worked with CCH to initially suspend some construction activity during the pandemic and then determine the number of workers who could safely work on the site at any point in time. FY2022 will see the resumption of major capital renovations that are necessary to ensure the continued optimal operation of the Provident assets, as the long-term plans are developed. Also, in FY2022 Capital Planning, working with CCH, will demolish other buildings on the Stroger campus, along with further renovations of the Stroger Hospital building, to further reduce recurring operating costs and make way for future healthcare facilities expansions.

CORPORATE OFFICES RENOVATION & CONSOLIDATION

With the WS+D as a road map, the County is redesigning multiple floors in the Dunne Building and the County Building. The re-stacking of the various County functions will consolidate workspace in the buildings, freeing floors in the Dunne Building for lease. FY2021 saw the start of the complete renovation of the 5th floor of the County Building to improve accessibility for residents and employees to public Board functions. Construction will be underway for most of FY2022. FY2022 will also see the renovation of the 1st and 2nd floors of the County Building. FY2022 will see the contracting of design services for the complete renovation of six more floors in the County building, as part of the overall functional efficiency and accessibility upgrades of public-facing and administrative office functions in both the County and Dunne buildings.

CRIMINAL JUSTICE INITIATIVES

The FY2022 CIP also includes multiple projects that are part of the President's broad-based Criminal Justice Initiatives. It includes funding the facilities planning component of the President's Equity Fund initiatives, translating the community-based vision into physical reality. In FY2022 the County is also completing the second phase of the Court Utilization Study, in partnership with the Office of the Chief Judge. Led by the National Center for State Courts, it will provide the County with options for optimizing our courts system and facilities. The CIP also includes funding for the completion of the demolition of Divisions I and IA at the Jail, and the design work for the demolition of Division IV, to further downsize the County's footprint at 26th Street.

TRANSPORTATION & HIGHWAYS PROGRAM

The Cook County Department of Transportation and Highways (DOTH) FY2022-2026 Transportation & Highway Program (THP) totals \$1.2 billion, with approximately \$299.7 million budgeted in FY2022 for planning, engineering, construction, right-of-way acquisition, and maintenance contracts. DOTH balances maintenance and preservation of the County's existing infrastructure assets with the systemwide modernization and expansion needed to address 21st century transportation needs.

The FY2022 THP continues to capitalize on the additional transportation funding provided by the State of Illinois' 2019 REBUILD Illinois Capital Bill. REBUILD allowed DOTH to close its five-year funding gap and focus on implementing its ambitious program of projects to meet the needs of Cook County residents. Illinois' leadership in proactively funding transportation infrastructure will allow Cook County to maximize on federal infrastructure funding opportunities in the future.

The fiscal years 2022-2026 THP is funded primarily by Motor Fuel Tax (MFT) revenues, supplemented by State bond proceeds, Federal and State grants, local reimbursements, township MFT funds, and interest earnings.

The projected MFT allotment for the 2022-2026 THP is calculated based on the historical allotment levels and projected revenues from the June 2019 amendment to Illinois' Motor Fuel Tax state statute (35 ILCS 505), which doubled Illinois' Motor Fuel Tax from nineteen cents to thirty-eight cents. The impact of these new revenue streams is substantial and will be discussed in more detail in the Departmental narrative.

The Department receives project-specific revenue from federal, state, and local governments in the form of grants and reimbursements. DOTH has budgeted the expenditure of \$29.3 million in Federal and State grant funds in FY2022 to augment its program. In addition, DOTH also partners with other agencies including the Illinois Department of Transportation (IDOT), the Illinois State Toll Highway Authority (ISTHA), Metropolitan Water Reclamation District (MWRD), and municipalities to complete specific projects. When DOTH leads these projects, the other agencies often provide reimbursements for a portion of the project costs. A total of \$20.8 million is expected to be received in FY2022 from these partnerships.

The FY2022-2026 THP is guided by Connecting Cook County, the Long-Range Transportation Plan (LRTP) adopted by the Cook County Board of Commissioners in FY2016 as the County's first strategic transportation plan in 70 years. The LRTP put Cook County in a leadership role when it comes to creating a modern transportation network, guiding where and how DOTH invests in mobility improvements across the County to benefit the regional transportation system.

CAPITAL EQUIPMENT PROGRAM

The FY2022 CEP budget includes \$122.1 million of investments in capital equipment.

Several major IT projects are ongoing in FY2022. One project is the GIS Integrated Property Tax System (\$12.65 million) which creates a centralized database of the County's 1.8 million real property parcels and streamlines information sharing between the County's property and taxation agencies. Also, continuing into FY2021 are the Bureau of Technologies Disaster Recovery System project (\$10.0 million), the replacement of Poll Books (\$8.48 million), and the Bureau of Asset Management System (\$4.2 million). These major projects reflect the County's continued investment in technology that upgrades and modernizes county applications and software. The County will also make capital investments in surgical, diagnostic, and laboratory equipment for the Health System (\$9.8 million).

CAPITAL BUDGET HIGHLIGHTS & SIGNIFICANT PROJECTS FOR THE UPCOMING YEAR

CAPITAL IMPROVEMENT PROGRAM HIGHLIGHTS

CORPORATE PROJECTS

- County Building - 5th Floor ADA Renovation Construction
- Dunne Building - Office of the Public Defender re-stack
- County Building County Clerk re-stack
- Oak Forest Campus Environmental Assessment and Demolition

HEALTH & HOSPITALS PROJECTS

- Provident Hospital Mechanical Systems Replacements
- Community-Based Healthcare Clinics Energy Upgrades
- JH Stroger Mechanical and Electrical Upgrades

PUBLIC SAFETY PROJECTS

- Countywide PS Elevator Upgrade and Modernization
- Countywide PS Courthouse - Hardening/Physical Security Upgrades
- ADA Improvements
- Maywood ERPS HVAC Upgrades
- Parking Garage Assessment and Rehabilitation
- Skokie Envelope
- Department of Corrections Camera Project
- Roof Replacements
- New Post 8
- CCAB Plaza Deck Replacement
- Countywide Courtroom Sound System Upgrades
- Criminal Courts Building Holding & Lockup Area ADA Improvements

COUNTYWIDE PROJECTS

- Green Buildings Program
- Fire & Life Safety System Upgrades
- Flooring Covering Replacement
- Roof Replacements

TRANSPORTATION & HIGHWAYS PROGRAM HIGHLIGHTS

- South Cook Fair Transit Demonstration Project
- CREATE the 75th Street Corridor Improvement Project (CIP)
- Lake Cook Road – Raupp Boulevard to Arlington Heights Boulevard
- Pavement Maintenance and Pavement Rehabilitation Programs
- Invest in Cook Program

CAPITAL EQUIPMENT PROGRAM HIGHLIGHTS

- GIS Integrated Property Tax System
- E-Poll Book Replacement
- Bureau of Asset Management System
- Unified Communications
- Disaster Recovery Consolidation





CAPITAL IMPROVEMENT OVERVIEW

The approximately 19 million square feet of real estate maintained by the Bureau of Asset Management (BAM) is managed in three portfolios: Corporate Facilities (CF), Health & Hospitals (HH), and Public Safety (PS). For FY2022, the Bureau is establishing a fourth portfolio, Infrastructure and External Projects (IE). The IE portfolio includes projects developed or funded by external sources (suburban Cook municipalities, state grants, Federal ARPA or other programs), where the capital expenditures are outside of the bond-funded capital work of the other three portfolios.

The Bureau develops Cook County's annual Capital Improvement Program (CIP), which sets forth a 10-year plan for the design, construction, and renovation of County assets to make them safe, functional, efficient, and cost-effective. The County's Real Estate Asset Strategic Realignment Plan (REASRP, 2014), our Green Buildings Program (GBP, 2020), and the asset management lifecycle (develop, construct, operate, and dispose) provide the framework for developing the CIP. This work helps fulfill the policy priorities laid out in the Policy Roadmap, especially the Smart Communities and Sustainable Communities policy directions. The Department of Capital Planning and Policy (DCPP) is responsible for developing the CIP and works with various departments and programs within the Bureau and user agencies in its development. The CIP is then approved by the Cook County Board President and Board of Commissioners and implemented by DCPP.



Cook County Health – The FY2021 CIP included the project for a new community Health Center in the Belmont/Cragin neighborhood of Chicago.

In FY2021, BAM supported many County agencies in responding to the coronavirus pandemic. These efforts included the development, updating, and implementation of social distancing requirements, enhanced HVAC filtration and sanitation, and other physical and facilities operational adjustments to ensure safe working environments for County employees and the general public, through these unprecedented circumstances. For FY2022 it is expected that responses to these evolving requirements will continue, including measures funded in the proposed CIP, such as more comprehensive changes to HVAC filtration systems, and updating the Bureau's Workplace Strategy + Design program, to respond to changes from the introduction of remote work and social distancing.

In FY2022, BAM proposes spending approximately \$244.7 million, allocated across approximately 500 projects. The FY2022 CIP emphasizes the County's commitment to supporting the various agency missions and enhancing the experience and quality of life for its employees and residents. In addition, requirements for code compliance, sustainability, resiliency, operational efficiencies, and cost savings guide the development of the CIP. BAM works to be good stewards of Cook County assets through the consolidation of underutilized space and disposition of assets that are no longer viable or necessary. The FY2022 CIP builds upon the previous year's initiatives and continues with strategic developments across all portfolios to realize these goals.

CAPITAL IMPROVEMENT PROGRAM: FY2022 – FY2031

STRATEGIC FRAMEWORK FOR CAPITAL IMPROVEMENTS

In FY2012, the County engaged a consultant team to conduct condition assessments of building structures, systems, utilities, and equipment at County-owned facilities. The team developed the Real Estate Strategic Realignment Plan (REASRP) which provides a long-term framework for BAM. The REASRP's comprehensive recommendations serve as a basis for asset utilization efforts and priority capital improvements. Using inspection data, a long-range capital improvement plan was developed to strategically address identified County asset needs. The REASRP consultant team also made high-level recommendations for each of the County's portfolios, detailing how to consolidate and make better use of County assets. This FY2022–FY2031 CIP continues to build upon, update, and implement the REASRP recommendations.

The FY2022–FY2031 CIP is a 10-year plan, with a budgetary appropriation of \$244.7 million in FY2022, to address capital renewals and renovations and reduce recurring uncapitalizable operating expenses, as well as strategic redevelopments across all County portfolios.

GREEN BUILDINGS PROGRAM (GBP)

In January 2019, President Preckwinkle announced a goal to be carbon neutral for County buildings by 2050. Carbon neutral means achieving a net of zero greenhouse gas emissions, accounting for the balancing of emissions with offsets such as renewable energy production and renewable energy credits. In FY2020, in coordination with the Department of Environment and Sustainability, BAM released the Clean Energy Plan. This policy direction establishes a series of actions the County will take to meet its environmental goals of 45% emissions reduction by 2030 from a 2010 baseline, 100% clean energy for electricity by 2030, and carbon neutral by 2050. Initial steps of the plan taken in FY2021 included building energy audits, preparation of an RFP for onsite renewable energy, and training for our electricians, in partnership with their union, on the construction, operation, and maintenance of solar installations.

The Bureau of Asset Management is developing metrics to track improvements in sustainability across the portfolios. Using a points-based system that evaluates each new and existing facility on its adherence to the Green Buildings Program pillars and associated goals, a Facility Sustainability Condition Index (FSCI) score, from 0 (worst) to 100 (best) was generated for each facility. Year-over-year improvement of the average score will be a Key Performance Indicator (KPI) for evaluating the Green Buildings Program success. The average score for facilities that participated in FY2019 and FY2020 was 28.19. This is the baseline year and will be another metric to help determine where investments should be made to optimize taxpayer dollars.

DEVELOPMENT OF THE CAPITAL PLAN

DCPP develops the CIP by updating or gathering analytical information from the Facility Condition Assessment (FCA) reports, work order information, and from the business cases submitted by individual user agencies. The preliminary CIP is vetted via a metrics-based matrix, taking into account functional, regulatory, and fiscal priorities, Green Building Program goals, facility strategic plans, and recurring or ongoing needs, augmented by input from the Department of Facilities Management and the Bureau of Technology, that may address the needs of multiple facilities, years, and agencies.

This enables the County to achieve the following:

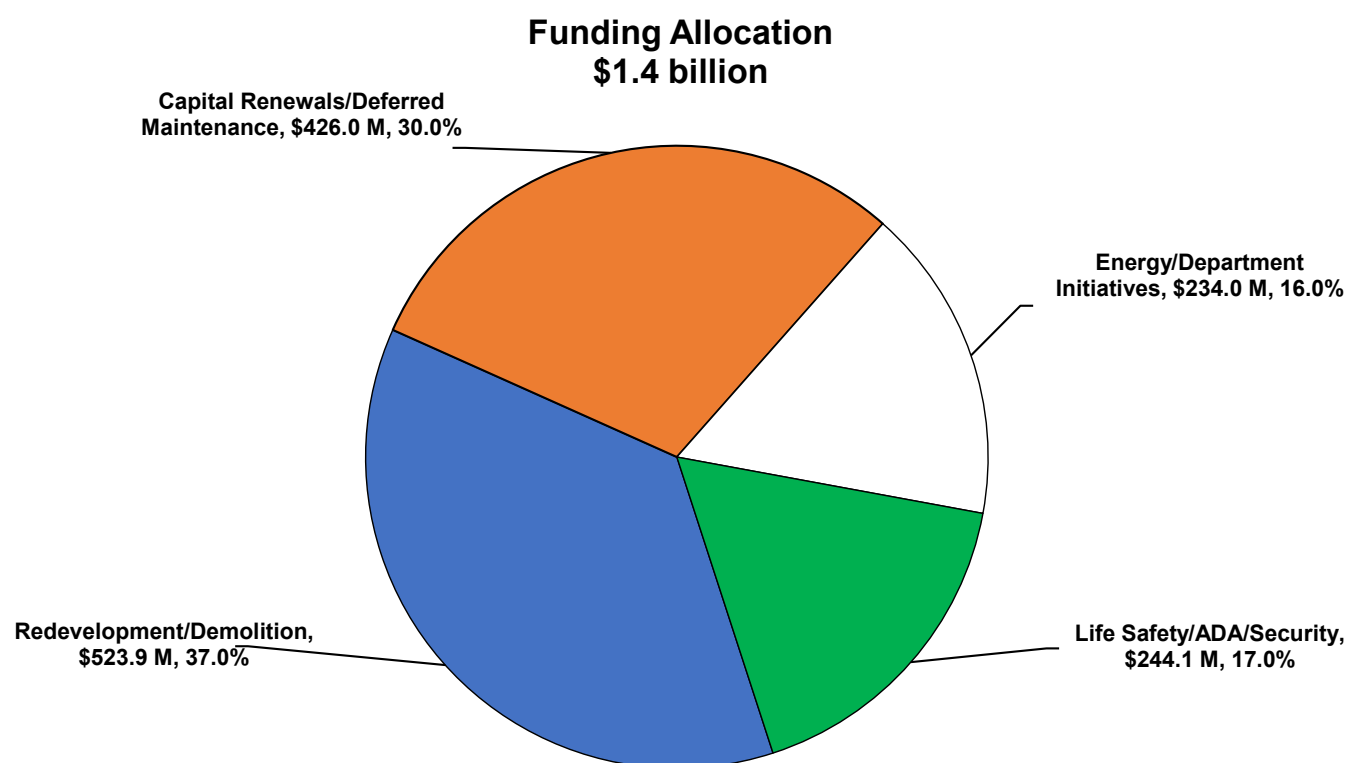
- Identify and address critical system replacements and upgrades.
- Reduce long-term recurring operating expenses.
- Address new regulatory requirements and compliance directives.
- Prioritize improvements according to the County's long-term objectives, as expressed in the Policy Roadmap.
- Reduce energy, water and waste while meeting the County's carbon neutral goal by 2050.
- Run funding scenarios demonstrating the impacts of preventative maintenance spending.
- Deliver a capital plan that can be responsibly and sustainably funded, which will consistently provide County facilities that support our user agencies' critical functions.

The facility condition data developed during the REASRP provided a Facility Condition Index (FCI) for each facility. A building's FCI is calculated by dividing the cost of required improvements by the building's current replacement value (see below). DCPD works to update the FCIs on an annual basis, benchmarked to replacement costs that are reflective of changes in the construction marketplace, along with meeting energy and public health performance targets, etc.

$$\text{FCI} = \frac{\text{Cost of maintenance, replacements, deficiencies}}{\text{Current replacement cost}}$$

The industry standard for an FCI above 75% means that the cost to renovate has exceeded the reasonable potential for a return on invested capital. In FY2013, Cook County facilities had an average FCI of 40.40%, with many structures over 75%. The funding requested in the CIP is needed to gradually reduce the aggregate facility condition index. FCI is forecast with ongoing capital renewal needs and strategic redevelopments, retiring facilities that have exceeded their useful life, and investments in new facilities.

Capital projects are organized into four categories, CIP projects are organized into four categories: 1) Life Safety/ADA/Security; 2) Capital Renewals/Deferred Maintenance; 3) Energy/Department Initiatives; and 4) Redevelopment/Demolition. The categories, tasks, and projections of the CIP are developed to support generally accepted accounting principles, GASB standards, and to ensure a balanced approach to capital expenditures between near-term and long-term needs.



PORTFOLIO OVERVIEWS & SIGNIFICANT PROJECTS

The County's assets have been categorized into three separate portfolios in the CIP as follows:

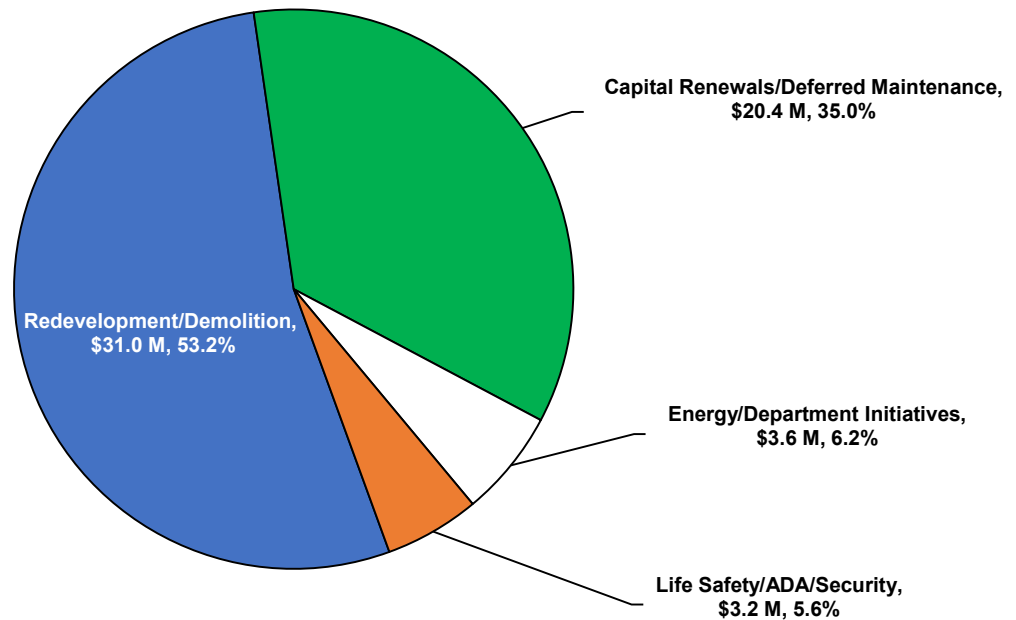
- Corporate Facilities
- Health and Hospitals
- Public Safety

CORPORATE FACILITIES PORTFOLIO

The Cook County Corporate Portfolio includes approximately 2.7M square feet of facilities, built between 1906 and 2013. The Corporate Portfolio include projects at facilities such as the County Building, George W. Dunne County Office Building, Warehouses, and multiple facilities for the Department of Transportation & Highways.

Corporate Portfolio	FY2022 - FY2031	FY2022	FY2023	FY2024	FY2025	FY2026	FY2027 - FY2031
County Building	34,155,000	7,825,000	11,550,000	7,080,000	2,450,000	2,850,000	2,400,000
County-Wide Corporate Facilities	25,940,000	12,770,000	4,170,000	2,070,000	1,870,000	1,620,000	3,440,000
George W. Dunne Admin. Building	48,785,000	20,535,000	6,750,000	6,950,000	3,450,000	2,450,000	8,650,000
Rockwell Warehouse	11,395,000	9,595,000	1,000,000	500,000	300,000	-	-
CCHD Maintenance Fac. Dist. 2 - Site	250,000	250,000	-	-	-	-	-
Sheriff Vehicle Services - Bldg A	200,000	200,000	-	-	-	-	-
Rockwell Warehouse - Sheriff's Garage	300,000	300,000	-	-	-	-	-
Oak Forest Campus (OFC) Site	32,900,000	4,800,000	7,050,000	11,050,000	5,000,000	5,000,000	-
CCHD Maintenance Fac. Dist. 5	1,300,000	300,000	1,000,000	-	-	-	-
CCHD Maintenance Fac. Dist. 1 - Site	1,100,000	100,000	500,000	500,000	-	-	-
CCHD Maintenance Fac. Dist. 4 - Site	1,600,000	1,600,000	-	-	-	-	-
Grand Total	\$ 157,925,000	\$ 58,275,000	\$ 32,020,000	\$ 28,150,000	\$ 13,070,000	\$ 11,920,000	\$ 14,490,000

FY2022 Corporate (CF) by Project Type
\$58.2 million





Additional new shared County conference rooms in the Dunne Building with enhanced AV/IT capabilities

CORPORATE CAPITAL PORTFOLIO PROJECTS FOR FY2022

5TH FLOOR ADA BOARD ROOM RENOVATION – COUNTY BUILDING

The Office of the President, County Commissioner Offices, and the Cook County Board Room are located on the 5th floor of the County Building. To increase public accessibility and capacity for these critical government functions, these facilities are in the process of being completely replaced over a phased, multi-year program, starting with the Board Room. The goals for the Board Room ADA Renovation project include providing full accessibility for the public, Commissioners, and staff, increased public and press seating, improved energy performance, and support for meetings and public testimony from modern audio-visual systems.

ELEVATOR MODERNIZATION - COUNTY BUILDING

Started in FY2020, the County Building's elevators are undergoing a phased modernization, with completion planned for the beginning of FY2022. The work will improve the long-term operability, accessibility, and reliability of the system designed to afford faster and more efficient public access to various County governmental functions.

CLERK AND RECORDER INTEGRATION – COUNTY BUILDING

Per changes in the County's governing structure, the Recorder of Deeds functions have become part of the Cook County Clerk's office. Under DCPD management, the consolidation of the Clerk's Office began with the construction phase in FY2021. At the completion of the construction in FY2022, the Clerk's Office will occupy less space and will free up space in the County Building and in the Daley Center pedway for other uses.

OAK FOREST CAMPUS DEMOLITION

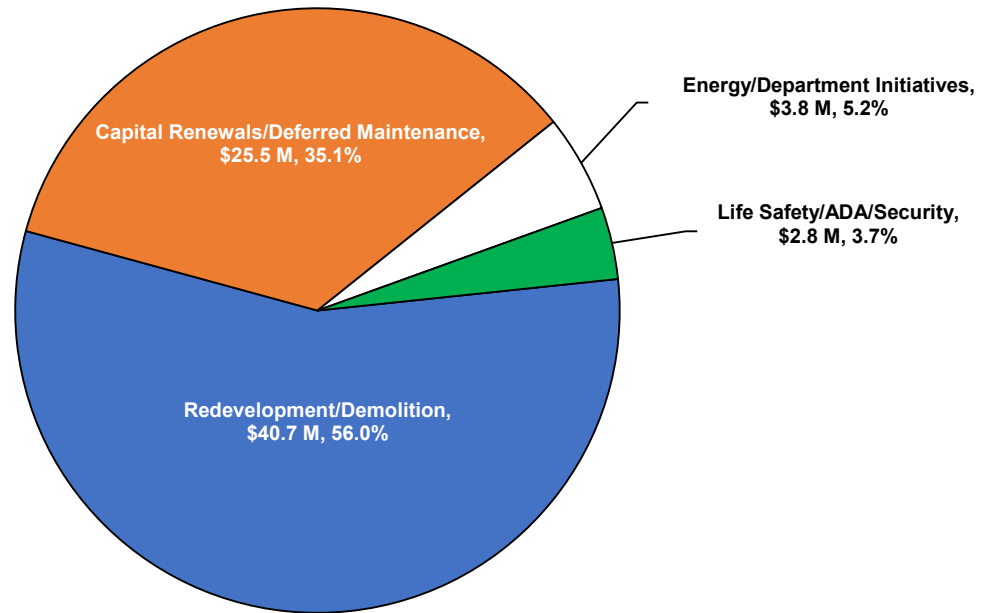
DCPD is working with the Department of Real Estate Management (DREM) and a strategic planning team to identify more efficient uses for the substantially underutilized Oak Forest Campus. A feasibility analysis was kicked off in FY2020 by DREM to provide the Bureau with a guideline on how to address the long-range uses in parallel with the changing community needs. In a coordinated effort, DCPD issued solicitations for proposals to engage qualified teams to assess the presence of environmental hazards at the campus and plan for their safe removal; engineering the demolition of buildings on the campus; and manage the demolition construction activities.

HEALTH AND HOSPITALS SYSTEM PORTFOLIO

Cook County Health (CCH) operates in 4.6 million square feet of facilities built between 1908 and 2018. Projects for this operating group are found at various locations throughout the County, including the John H. Stroger Hospital, Provident Hospital, and various health clinics. CCH continues to carry out initiatives outlined in their Impact 2020 Strategic Plan to develop and upgrade facilities in their portfolio.

Health and Hospital Portfolio	FY2022 - FY2031	FY2022	FY2023	FY2024	FY2025	FY2026	FY2027 - FY2031
CCDPH Administration	1,500,000	1,500,000	-	-	-	-	-
CCHHS Administration Building	14,485,000	2,760,000	2,760,000	2,315,000	4,600,000	2,000,000	50,000
Cottage Grove Medical Center	10,545,000	45,000	9,750,000	-	-	-	750,000
Dr. Jorge Prieto Health Center	18,120,000	370,000	10,000,000	7,750,000	-	-	-
Edward Piszczek TB Clinic	4,652,000	652,000	3,000,000	1,000,000	-	-	-
Englewood Health Center	20,695,000	145,000	10,000,000	7,750,000	300,000	-	2,500,000
John H. Stroger Jr. Hospital	108,215,000	18,800,000	52,360,000	23,320,000	9,100,000	200,000	4,435,000
John H. Stroger Jr. Parking Structure	3,750,000	2,000,000	1,750,000	-	-	-	-
John Sengstacke Clinic	1,000,000	1,000,000	-	-	-	-	-
Logan Square Health Center	725,000	225,000	-	-	250,000	250,000	-
Old Cook County	1,250,000	1,250,000	-	-	-	-	-
Provident Hospital	216,390,000	16,395,000	93,670,000	86,000,000	20,300,000	25,000	-
Provident Hospital Parking Structure	1,050,000	550,000	500,000	-	-	-	-
Robbins Health Center	10,075,000	325,000	9,750,000	-	-	-	-
Ruth M. Rothstein Core Center	3,855,518	3,855,518	-	-	-	-	-
JHS Campus Power Plant	18,625,000	3,325,000	5,050,000	7,050,000	2,000,000	-	1,200,000
The Professional Building (Central Campus Health Center)	1,075,000	500,000	500,000	-	-	-	75,000
Blue Island Regional Outpatient Center	50,000	50,000	-	-	-	-	-
Oak Forest Campus (OFC) Site	80,500,000	5,900,000	18,700,000	25,700,000	25,200,000	5,000,000	-
Stoger Campus Site	16,400,000	7,500,000	8,650,000	250,000	-	-	-
CCDPH Administration	500,000	500,000	-	-	-	-	-
George W. Dunne Admin. Building	250,000	50,000	200,000	-	-	-	-
Belmont Cragin Health Center	300,000	100,000	200,000	-	-	-	-
Durand	1,100,000	1,100,000	-	-	-	-	-
Hektoen	3,900,000	3,900,000	-	-	-	-	-
Des Plaines TB Clinic	25,000	25,000	-	-	-	-	-
Grand Total	\$ 539,032,518	\$ 72,822,518	\$ 226,840,000	\$ 161,135,000	\$ 61,750,000	\$ 7,475,000	\$ 9,010,000

FY2022 Health & Hospitals (HH) by Project Type
\$72.8 million



Provident Hospital

HEALTH AND HOSPITALS CAPITAL PROJECTS FOR FY2022

PROVIDENT HOSPITAL CAMPUS – EXISTING FACILITY RENOVATIONS

Capital Planning, in partnership with CCH, is planning to replace or repair mechanical pumping and air handling systems and interior upgrades in FY2022 at Provident Hospital. Campus improvements for FY2022 include completing the demolition of the existing Sengstacke Clinic, replacing rooftop units on Renal Dialysis, security upgrades, restoration, and modernization of the Provident parking garage, and replacement of the Vincennes Street sewer.

PROVIDENT HOSPITAL – MODERNIZATION PROGRAM

Planning and design that started in FY2018 continues for a new Provident facility. Procurement is projected to be completed in early FY2022 to begin implementation of the plans for the modernization program.

JOHN H. STROGER JR. HOSPITAL CAMPUS

DCPP is working with CCH to complete engineering designs for multiple capital renewal projects stemming from a FY2018 analysis of the existing mechanical and electrical systems at Stroger Hospital. This work identified numerous systems requiring replacement at the 20-year-old hospital. In FY2022, the facility improvements will include the completion of the restoration and modernization of the parking garage, interior and exterior wayfinding and signage, replacement of antiquated or dysfunctional system mechanical components, and installation of new LED lighting throughout the hospital. These projects, including demolitions of some existing facilities on the campus, will reduce the operating energy costs to Cook County and more importantly, ensure compliance with the authorities having jurisdiction over the facility.

ACHN CENTER OF EXCELLENCE CLINICS

DCPP continues to assist CCH to implement its community-based health initiative. BAM will begin the planning process with CCH of Ambulatory Care Health Network (ACHN) clinics across the county.

PUBLIC SAFETY PORTFOLIO

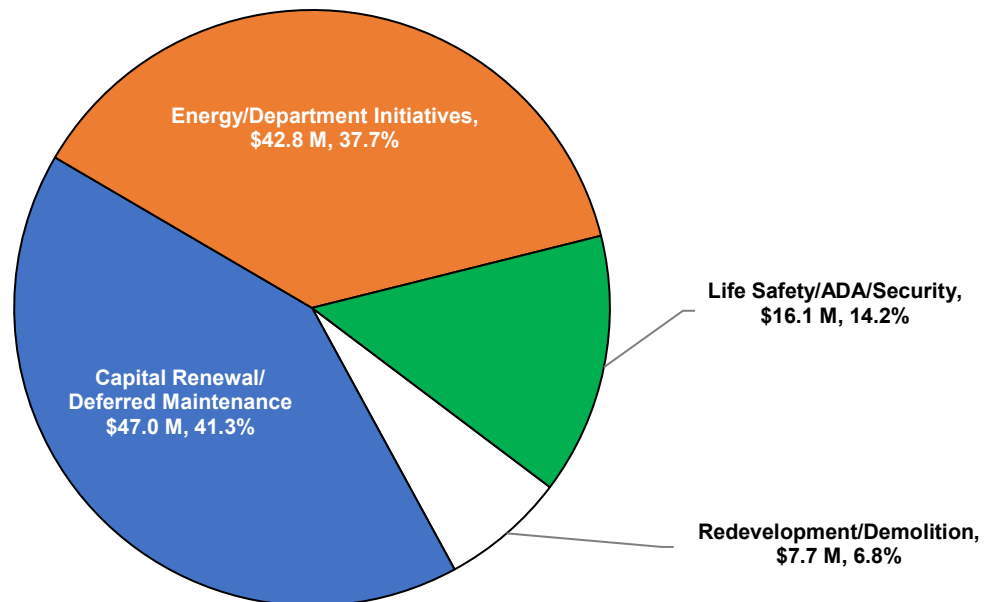
The Circuit Court of Cook County and the Cook County Department of Corrections (DOC) occupies or operates approximately 11 million square feet of leased and owned facilities with structures built between 1910 and 2012. Projects in this portfolio are found at various locations throughout the County, including at the DOC Campus, the Criminal Courts Administration Building and Leighton Criminal Courts Building (CCAB and CCB) at 26th and California, the Juvenile Courthouse and Temporary Detention Center, the Domestic Violence Courthouse, three branch courthouses, Daley Center, and five other outlying courthouses.



Demolition of Divisions I & IA at the Department of Corrections campus

Public Safety Portfolio	FY2022 - FY2031	FY2022	FY2023	FY2024	FY2025	FY2026	FY2027 - FY2031
Cicero Records Center	2,225,000	1,075,000	400,000	150,000	150,000	150,000	300,000
County-Wide Public Safety Facilities	129,355,000	21,605,000	23,250,000	19,000,000	17,500,000	15,000,000	33,000,000
Daley Center	24,350,000	6,100,000	2,250,000	2,000,000	2,000,000	2,000,000	10,000,000
Domestic Violence Courthouse	16,125,000	14,700,000	25,000	-	400,000	1,000,000	-
Skokie Courthouse (2nd Dist.)	22,050,000	4,405,000	7,220,000	5,425,000	3,750,000	1,250,000	-
RTU-RCDC	925,000	600,000	325,000	-	-	-	-
Criminal Court Admin. Building	92,980,000	8,305,000	20,350,000	25,675,000	25,350,000	11,950,000	1,350,000
Markham Courthouse (6th Dist.)	25,945,000	4,155,000	9,590,000	5,950,000	2,050,000	2,500,000	1,700,000
Maywood Campus	104,205,000	5,945,000	10,780,000	1,655,000	8,075,000	8,250,000	69,500,000
JTDC Campus	23,545,000	7,265,000	7,280,000	5,925,000	1,575,000	1,500,000	-
Circuit Court Branch	12,080,000	1,505,000	3,000,000	4,575,000	3,000,000	-	-
DOC Campus	188,640,000	26,865,000	42,365,000	42,075,000	34,350,000	18,685,000	24,300,000
Robert J. Stein Institute of Forensic Medicine	36,645,000	4,270,000	3,075,000	6,000,000	12,200,000	11,100,000	-
Cook County Assistance Center	350,000	350,000	-	-	-	-	-
Bridgeview Campus	25,480,000	2,380,000	4,325,000	5,475,000	7,400,000	4,200,000	1,700,000
Rolling Meadows Campus	24,255,000	2,725,000	8,455,000	5,275,000	6,000,000	1,800,000	-
Boot Camp	1,530,000	1,380,000	150,000	-	-	-	-
Grand Total	\$ 730,685,000	\$ 113,630,000	\$ 142,840,000	\$ 129,180,000	\$ 123,800,000	\$ 79,385,000	\$ 141,850,000

FY2022 Public Safety (PS) by Project Type
\$113.6 million



PUBLIC SAFETY CAPITAL PROJECTS FOR FY2022

DEMOLITION OF DIVISIONS I & IA, DIVISION IV

As the detainee population has declined, DCCP has proceeded with plans to demolish vacant and unused facilities in accordance with the recommendations from the REASRP. As a result of the pandemic, the demolition of Divisions I and IA at the DOC Campus and other capital projects within the Jail were delayed to avoid potential health concerns for detainees, staff, and the adjacent communities. DCCP worked with the Cook County Sheriff's Office (CCSO) and the campus neighbors to initially suspend demolition activity, institute enhanced air quality monitoring, control truck traffic on neighborhood streets, and determine the number of workers who could safely work on the site at any point in time. Demolition of these huge and outdated structures will continue through FY2021 into FY2022. The design work for the next major footprint reduction on the DOC campus, Division IV, will occur in FY 2022, with demolition projected to begin in late FY 2022 and completion in FY 2023.

COURT UTILIZATION STUDY

The County, in partnership with the Office of the Chief Judge (OCJ) and the National Center for State Courts (NCSC), conducted Phase I of a Court Utilization Study in FY2018 and FY2019 of the criminal caseloads in the Circuit Court system and operations, with a goal of optimizing the use of the County's courtrooms. The study identified the number of cases, durations, geographic distribution, staffing needs, program needs, support space needs, and other relevant data. The report was divided into three broad categories: national trends, Cook County specific observations, and recommendations. The results of the Phase I study will be supplemented by a similar evaluation for the civil and other non-criminal courts. Phase II began in FY2021 and is projected to be completed in FY2022. Phase II will provide similar analysis and recommendations. Upon receipt of that consolidated evaluation of the criminal and non-criminal courts, best practices, and functional recommendations from the NCSC, an optimal operational plan for the Circuit Court system will be identified. Once that plan has been provided, DCCP will create a Courts Strategic Facilities Plan.

ADA ASSESSMENTS AND UPGRADES

For FY2022, the Department will be continuing and completing work, initiated in FY2021 with professional consultants, to conduct full accessibility assessments of all Public Safety facilities. These will include wrap-around evaluations of both the DOC campus and the outlying courthouses, to supplement prior evaluations and to expand upon and update the barriers report issued by the Department of Justice in 2015.

COURTROOM TECHNOLOGY UPGRADES

Working with the Office of the Chief Judge and the other courts stakeholders, DCCP will be contracting a consultant in FY2022 to evaluate the audio-visual and information technology (AV/IT) needs for the courts system. The consultant will work with the courts stakeholders to program, plan, design and specify the system, infrastructure, and technology needs to respond to changes to a digital environment and enhance accessibility. It is expected that the system upgrades will be implemented across the system of over 300 courtrooms in a phased program over multiple years.

ELEVATOR UPGRADES

A larger Countywide Public Safety Elevator project RFQ has been developed and design work will be executed in FY 2022 which, in general, involves upgrades of the vertical transportation systems in 25 buildings and 150 elevators / escalators. To ensure adequate continuity of operations, the project is targeted to be executed in phases, in multiple procurement packages over a 5-year period. The packages would be released at different times and will be executed with the extensive collaboration with the DOC Campus and Courts user groups (e.g., Sheriff's Office, Department of Facilities Management (DFM), Office of the Chief Judge (OCJ), and Cook County Health (CCH).

COURTHOUSE SECURITY ENHANCEMENTS

In partnership with the Cook County Department of Homeland Security & Emergency Management, supported by a US Department of Homeland Security UASI grant, a full-spectrum assessment was conducted of security needs in FY2019 at ten County courthouses including all six district courthouses, Leighton Criminal Courts Building, Domestic Violence Courthouse, Juvenile Center, and the County-owned Branch Courthouse at 111th Street. This is to provide a consistent and prioritized system of renovations to deter various potential threats to the safety of the public and staff who occupy these high-profile public buildings. The assessments were completed in FY2020 and include detailed recommendations for the hardening of those facilities, along with preliminary costs. Because of the pandemic and other work impacting courts facilities' operations, implementation was delayed. Implementation of the first phase of such measures will consist of the translation of the detailed recommendations into architectural/engineering bid documents, by a diverse team of design firms and begin in FY2022. Construction is to be phased, coordinated with the Office of the Chief Judge and the Sheriff's needs, and the program is expected to continue through FY2026, including over \$55 million in improvements.

DOC CAMPUS MECHANICAL/ELECTRICAL/PLUMBING SYSTEMS REPLACEMENTS

Some core building systems in the CCAB, erected in FY1978, are reaching the end of the asset lifecycle and need to be significantly renovated or replaced. Work completed in FY2019 included improvements to the systems and components identified by Building Assessment Reviews, DFM and DCPD projects. The larger mechanical-electrical-plumbing project at the DOC Campus involves over 30 buildings and support tunnels. The contract for architectural/engineering (AE) services for this larger work was awarded in FY2021. The AE began their comprehensive assessments and development of the design improvements in FY2021 in a phased program, to be completed in FY2022, with the construction of larger work scheduled to start in FY2023.

CCB ADA IMPROVEMENTS

The existing holding cell areas in the Leighton Criminal Courts Building (CCB) were designed prior to current requirements for accommodations for persons with disabilities. DCPD, partnering with the Office of the Chief Judge and the Sheriff's Office, initiated a project for major renovations of these areas to improve functionality and provide equality of treatment. In FY2020, a critical enabling project, the reconstruction of the "bridge" into the Courthouse from the tunnel system was separated from the larger project; that was completed in FY2021. The phased upgrade of the lower level holding areas was designed in FY2021 and will be constructed in FY2022, while the assessment of the upper floors is being conducted. In light of the County's desire to extend beyond the applicable accessibility requirements to evaluate the potential of "universal design," the County will be conducting a re-assessment of the holding areas as well as the courtrooms and public areas in Leighton. Because of the need to conduct work while the Courthouse is otherwise fully operational, it is expected that the phased ADA renovations to the courtroom floors in Leighton will take approximately four years to complete.

COUNTYWIDE CAPITAL PROJECTS FOR FY2022



New energy efficient chillers at the Institute of Forensic Medicine

The Countywide Capital Projects Program comprehensively targets the needs of various facilities with similar systems, across all three portfolios. These countywide programs increase efficiency by packaging similar projects together for cost effective procurement and project delivery. Properties are assessed regularly for the need to replace or upgrade building systems such as HVAC, elevators, roofs, fire and life safety systems, and telecommunications.

FIRE & LIFE SAFETY SYSTEM UPGRADES

Fire & Life Safety Systems are critical to the wellbeing of employees and visitors of all County facilities. Throughout the portfolio, the County has a variety of aging and antiquated Life Safety Systems that need replacement, renovation, or upgrades. An aggressive, multi-year, countywide program is in ongoing to assess and address these core building systems.

ROOF REPLACEMENTS & COUNTYWIDE SOLAR

70% of the overall County portfolio consists of facilities built before 1970. The requirement for new roofs and significant replacements is a critical need for many buildings. In FY2017, a professional roofing consultant was engaged to inspect and prioritize County facilities' roof replacements. Construction began in FY2018 and the multi-year program is ongoing in FY2022. The options for roofing systems to appropriately marry the existing and new systems, maximizing its useful life and energy efficiency were reviewed. In association with the President's Carbon Neutral Initiative and utilizing LEED principles, BAM is utilizing roofing systems that reduce the heat island effect and provide increased life expectancy.

With the Carbon Neutral initiative, photovoltaic systems will become an important part of the overall strategy to be carbon neutral. Since expected roof life and solar life expectancy are very similar, it is prudent to align both projects to maximize environmental and operational benefits. BAM will train and use in-house trades to install solar systems on new roofs.

DEPARTMENT OF CAPITAL PLANNING & POLICY

ACCOMPLISHMENTS FOR FY2021

In FY2021 DCPD completed many projects in all three portfolios. DCPD staff has been augmented by a pre-qualified pool of professional consultants, a Job Order Contracting program, increased capital project support by DFM forces, and cloud-based project management software. These additional resources have allowed the delivery of more projects on time and within budget during the fiscal year. The following are projects that were completed in FY2021:

CORPORATE PORTFOLIO

- County Building – Clerk – Recorder of Deeds / Vital Records Consolidation
- Dunne Building – 22nd Floor Shared Conference Facilities – Phase III
- Dunne Building – Multiple County Office Renovations
- Dunne Building – Multiple ADA Upgrade Improvements
- Dunne Building – Life Safety and Security enhancements
- Cicero Records Center – Security upgrades and Mail Ballot Handling Improvements
- Rockwell Warehouse – Energy Efficiency Lighting Project
- Dunne Building – Multiple Mechanical and Electrical Systems Upgrades
- Dunne Building – Elevator Control Upgrades
- County Building – Multiple County Office Renovations

HEALTH AND HOSPITALS PORTFOLIO

*Provident Renal Dialysis facility*

- Provident – DX Cooling Add-On System for HVAC
- Provident Renal Dialysis facility
- Provident – Replacement of Domestic Hot Water Heater
- Provident Parking Garage – Lighting Upgrades
- Provident Parking Garage – Life Safety Upgrades
- Stroger Hospital – Powerhouse Roof
- Stroger Hospital – Façade Renovation
- Stroger Hospital Interior Door and Hardware Program
- Mail Order Pharmacy Relocation
- Harrison Square – CCH Administrative Offices
- North Riverside Health Center – New Health Center

PUBLIC SAFETY PORTFOLIO



Roof replacement on District 2 (Skokie) courthouse

- Division I & IA Demolition (primary demolition completed in FY2021)
- Juvenile Courthouse and Juvenile Temporary Detention Center Elevator Upgrades
- CCAB – Office of the Chief Judge Adult Probation Phase III Office Renovation
- Leighton Courthouse – Replace 29 DX Units Phase 3
- Leighton Courthouse – ADA Tunnel Bridge Replacement
- Bridgeview Courthouse – Energy Efficiency Upgrades
- Markham Courthouse – Jury Courtroom Conversion
- Markham – New Carpet/Tile
- Maywood Campus – ADA Bathroom Upgrade
- Maywood Courthouse – Energy Efficient Upgrades Assessment and Implementation
- Maywood Courthouse – Environmental Lab; Clean Room

- Maywood Courthouse – Cooling Tower Renovation
- Maywood Campus (Whitcomb & Jefferson) Watermain Replacement
- Rolling Meadows Courthouse – Energy Efficiency Upgrades
- Rolling Meadows Courthouse – New Carpet/Tile
- Skokie Courthouse – Judges’ Entrance ADA Renovations
- Skokie Courthouse – Roof / Parapet Renovation Project
- Skokie Courthouse – New Carpet/Tile
- Outlying Courthouses Garage Doors Replacements
- DOC – RTU (Division 8) Shower Secure Enclosures
- DOC Division XI Lift Stations
- DOC South Campus Building 1 Cooling System Replacement & Fire Suppression
- DOC South Campus Building 2 Chiller Replacement
- JTDC – 4th & 5th Floor Refinishing
- JTDC – Energy Efficiency Upgrades, Lighting Replacement
- JTDC & Rolling Meadows Courthouse Concrete Sidewalk
- Juvenile West Court New Carpet/Tile
- States Attorney, Carpet Replacement (Multiple Sites)
- Courthouse Gallery Seating Replacement Phase III
- RJ Stein Toxicology Walk-In Freezer/Cooler
- RJ Stein Autopsy Modernization
- RJ Stein – Energy Efficient Upgrades Assessment and Implementation
- Daley Center – Façade Renovations
- Daley Center – Plaza Renovations

CAPITAL IMPROVEMENT PROJECTS

EXECUTIVE BUDGET RECOMMENDATION VOLUME 1

CIP Project Type/Portfolio/Facility CIP	Prioritized Spending 2022-2031	Annual Capital Investment 2022	Annual Capital Investment 2023	Annual Capital Investment 2024	Annual Capital Investment 2025	Annual Capital Investment 2026	Annual Capital Investment 2027-2031
CIP Total Spending	1,427,642,518	244,727,518	401,700,000	318,465,000	198,620,000	98,780,000	165,350,000
Corporate	157,925,000	58,275,000	32,020,000	28,150,000	13,070,000	11,920,000	14,490,000
Cap Renew/ Deferred Maintenance	70,380,000	20,410,000	18,070,000	15,570,000	5,220,000	4,220,000	6,890,000
County Building	27,025,000	5,725,000	8,000,000	6,500,000	2,200,000	2,200,000	2,400,000
550 Countywide CF CM Services	12,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000
551 Countywide CF Elevator Renovations	1,000,000	1,000,000	-	-	-	-	-
County Building Recorder of Deeds:CCL Leakage (21175)	5,000,000	1,500,000	2,500,000	1,000,000	-	-	-
AE Services for small projects delivered by DFM or JOC	1,800,000	600,000	200,000	200,000	200,000	200,000	400,000
JRTC Fiber Relocation	6,675,000	75,000	3,300,000	3,300,000	-	-	-
BOA - CAO's Office Design for restacking	250,000	250,000	-	-	-	-	-
ERP Bathrooms and Kitchen Renovation	150,000	150,000	-	-	-	-	-
Division of Deputy Office into two Director Offices (9 North)(3 North)(3 East)	150,000	150,000	-	-	-	-	-
County-Wide Corporate Facilities	6,440,000	920,000	920,000	920,000	920,000	920,000	1,840,000
Countywide Legal Services for Capital Assets	6,440,000	920,000	920,000	920,000	920,000	920,000	1,840,000
George W. Dunne Admin. Building	17,140,000	4,090,000	4,600,000	2,600,000	2,100,000	1,100,000	2,650,000
504 Restrooms Upgrades	2,150,000	200,000	200,000	200,000	200,000	200,000	1,150,000
69 W. Heating System Actuators & Thermostat Upgrades	1,050,000	300,000	300,000	150,000	150,000	150,000	-
Dunne Building Plaza Improvements (22397)	4,500,000	500,000	2,000,000	1,000,000	1,000,000	-	-
847 CAO Cable Studio Capital Improvements	115,000	115,000	-	-	-	-	-
863 69 W Domestic Water Pumps (booster pumps)	500,000	250,000	250,000	-	-	-	-
870 69W Restroom Upgrades	4,000,000	1,000,000	1,000,000	400,000	400,000	400,000	800,000
69 WW Motor Control Center	750,000	250,000	250,000	250,000	-	-	-
69 WW Ped-way Floor Replacement	1,875,000	375,000	250,000	250,000	250,000	250,000	500,000
69 WW Data Center Cooling	500,000	500,000	-	-	-	-	-
1310 - Carpet Request for 69 W Washington Family Mediation	100,000	100,000	-	-	-	-	-
ERP 8th Floor Training Room	50,000	50,000	-	-	-	-	-
Ramps - resurface - 69W	100,000	100,000	-	-	-	-	-
69WW Mechanical Systems Valve Replacement	1,450,000	350,000	350,000	350,000	100,000	100,000	200,000
Oak Forest Campus (OFC) Site	11,300,000	2,200,000	3,550,000	5,550,000	-	-	-
Oak Forest MDF Relocation	6,900,000	300,000	3,300,000	3,300,000	-	-	-
CSFN Fiber Expansion	4,400,000	1,900,000	250,000	2,250,000	-	-	-
CCHD Maintenance Fac. Dist. 2 - Site (9801 Ballard Rd.)	250,000	250,000	-	-	-	-	-
*District 2 Masonary Tuck-Pointing & Sealing	250,000	250,000	-	-	-	-	-
Sheriff Vehicle Services - Bldg A (901 W. 26th St.)	200,000	200,000	-	-	-	-	-
LaGrange Sheriff's Vehicle Services Roof Replacement and Tuckpointing	200,000	200,000	-	-	-	-	-
Rockwell Warehouse - Sheriff's Garage (2323 S. Rockwell St.)	300,000	300,000	-	-	-	-	-
*Print Shop Restroom	300,000	300,000	-	-	-	-	-
CCHD Maintenance Fac. Dist. 5	1,300,000	300,000	1,000,000	-	-	-	-
District 5 Maintenance Facility Concrete Floor Repair	100,000	100,000	-	-	-	-	-
District 5 Roof & Exhaust Fan Replacement	1,200,000	200,000	1,000,000	-	-	-	-
CCHD Maintenance Fac. Dist. 4 - Site (8900 W. 135th St.)	1,600,000	1,600,000	-	-	-	-	-
District 4 Maintenance Facility Site and interior Improvements	300,000	300,000	-	-	-	-	-
District #4 Roof Replacement Bldgs A, B, C	1,300,000	1,300,000	-	-	-	-	-
Rockwell Warehouse (2323 S. Rockwell St.)	4,825,000	4,825,000	-	-	-	-	-
Renovate Rockwell Warehouse Envelope, Concrete Flooring, Window Replacement and HVAC	4,550,000	4,550,000	-	-	-	-	-
Rockwell Warehouse Record Retention Consolidation	275,000	275,000	-	-	-	-	-
Energy/Department Initiatives	16,700,000	3,600,000	2,650,000	2,550,000	1,950,000	2,350,000	3,600,000
County Building	1,650,000	250,000	250,000	250,000	250,000	650,000	-
271 County Building - Energy Efficiency Upgrade Assessment Implementation	1,650,000	250,000	250,000	250,000	250,000	650,000	-
County-Wide Corporate Facilities	5,900,000	1,200,000	900,000	800,000	700,000	700,000	1,600,000
534 Countywide CF BAS/Smart Building Systems Assessment/Design	800,000	100,000	100,000	-	-	-	600,000
669 Green Buildings Program	2,400,000	600,000	300,000	300,000	300,000	300,000	600,000

CIP Project Type/Portfolio/Facility CIP	Prioritized Spending 2022-2031	Annual Capital Investment 2022	Annual Capital Investment 2023	Annual Capital Investment 2024	Annual Capital Investment 2025	Annual Capital Investment 2026	Annual Capital Investment 2027-2031
831 Countywide Historic Preservation & Public Art Planning	300,000	100,000	100,000	100,000	-	-	-
Countywide CF - Toilet Room Upgrades	2,400,000	400,000	400,000	400,000	400,000	400,000	400,000
George W. Dunne Admin. Building	6,300,000	300,000	1,000,000	1,000,000	1,000,000	1,000,000	2,000,000
69WW Window Replacement	6,300,000	300,000	1,000,000	1,000,000	1,000,000	1,000,000	2,000,000
CCHD Maintenance Fac. Dist. 1 - Site (2325 N. Meacham Rd.)	1,100,000	100,000	500,000	500,000	-	-	-
District 1 Maintenance New Location	1,100,000	100,000	500,000	500,000	-	-	-
Rockwell Warehouse (2323 S. Rockwell St.)	1,750,000	1,750,000	-	-	-	-	-
Rockwell Interior Lighting, Security System, Emergency Generator	1,750,000	1,750,000	-	-	-	-	-
Life Safety/ADA/Security	7,520,000	3,270,000	2,000,000	1,000,000	500,000	250,000	500,000
County Building	350,000	350,000	-	-	-	-	-
Security system planning and design for County Building	350,000	350,000	-	-	-	-	-
County-Wide Corporate Facilities	1,300,000	550,000	250,000	250,000	250,000	-	-
Countywide CF ADA Improvements (21178)	1,300,000	550,000	250,000	250,000	250,000	-	-
Oak Forest Hospital Site	4,100,000	2,100,000	1,500,000	500,000	-	-	-
806 OFH - DHSEM Stand-Alone Facility Upgrades	4,100,000	2,100,000	1,500,000	500,000	-	-	-
George W. Dunne Admin. Building	1,770,000	270,000	250,000	250,000	250,000	250,000	500,000
860 69 W ADA Upgrades	1,550,000	50,000	250,000	250,000	250,000	250,000	500,000
69WW Lobby Escalator Railing	220,000	220,000	-	-	-	-	-
Redevelopment/Demolition	63,325,000	30,995,000	9,300,000	9,030,000	5,400,000	5,100,000	3,500,000
County Building	5,130,000	1,500,000	3,300,000	330,000	-	-	-
712 County Building 11th Floor Renovation and Department Consolidation	5,130,000	1,500,000	3,300,000	330,000	-	-	-
County-Wide Corporate Facilities	12,300,000	10,100,000	2,100,000	100,000	-	-	-
538 County Public Art Initiatives	300,000	100,000	100,000	100,000	-	-	-
Renovation county-owned properties to increase value prior to redevelopment or sale	12,000,000	10,000,000	2,000,000	-	-	-	-
Oak Forest Hospital Site	17,500,000	500,000	2,000,000	5,000,000	5,000,000	5,000,000	-
578 Oak Forest--Master Plan	17,500,000	500,000	2,000,000	5,000,000	5,000,000	5,000,000	-
Rockwell Warehouse	4,820,000	3,020,000	1,000,000	500,000	300,000	-	-
844 Renovation of Rockwell Warehouse	4,820,000	3,020,000	1,000,000	500,000	300,000	-	-
George W. Dunne Admin. Building	23,575,000	15,875,000	900,000	3,100,000	100,000	100,000	3,500,000
514 69 West Consolidations	18,300,000	15,000,000	300,000	3,000,000	-	-	-
544 Buildout of Quality Assurance Test Environment	75,000	75,000	-	-	-	-	-
Building shell and core capital renovations in non-tenant areas of the building	700,000	100,000	100,000	100,000	100,000	100,000	200,000
879 69 W Pedway Retail Space Build-out	4,100,000	600,000	500,000	-	-	-	3,000,000
884 69w Remediation	400,000	100,000	-	-	-	-	300,000
Health and Hospitals	539,032,518	72,822,518	226,840,000	161,135,000	61,750,000	7,475,000	9,010,000
Cap Renew/ Deferred Maintenance	112,265,000	25,580,000	40,730,000	27,295,000	10,400,000	200,000	8,060,000
Dr. Jorge Prieto Health Center	320,000	320,000	-	-	-	-	-
561 Prieto Clinic-Site and Envelope Renovations	150,000	150,000	-	-	-	-	-
Prieto BAS Upgrades	170,000	170,000	-	-	-	-	-
Englewood Health Center	2,875,000	75,000	-	-	300,000	-	2,500,000
Englewood Health Center -- Parking Lot Repavement	75,000	75,000	-	-	-	-	-
Englewood Health Center Roof Replacement	2,800,000	-	-	-	300,000	-	2,500,000
John H. Stroger Jr. Hospital	72,145,000	12,380,000	27,610,000	19,495,000	8,100,000	200,000	4,360,000
565 JHS Interior LED Lighting Replacement Phase I	5,100,000	1,100,000	2,000,000	2,000,000	-	-	-
568 JHS Total Rebalancing of HVAC System	1,600,000	100,000	1,200,000	-	-	-	300,000
573 JHS Replace/Upgrade Electrical System	11,400,000	500,000	2,500,000	6,000,000	2,400,000	-	-
925 JHS - Elevator modernization	4,375,000	1,000,000	2,600,000	775,000	-	-	-
JHS Add Chillers to Emergency Power	2,200,000	500,000	1,500,000	200,000	-	-	-
JHS Auto Transfer Switches	400,000	50,000	350,000	-	-	-	-
JHS Dielectric Fittings Replacement	400,000	200,000	200,000	-	-	-	-
JHS Extended Exhaust Stacks for Ventilation System	650,000	50,000	600,000	-	-	-	-
JHS Isolation Room Controls Replacement	2,850,000	50,000	950,000	1,250,000	-	-	600,000

CIP Project Type/Portfolio/Facility CIP	Prioritized Spending 2022-2031	Annual Capital Investment 2022	Annual Capital Investment 2023	Annual Capital Investment 2024	Annual Capital Investment 2025	Annual Capital Investment 2026	Annual Capital Investment 2027-2031
JHS Mechanical Systems Capital Renewal/Replacement Projects (21298)	3,985,000	475,000	250,000	100,000	100,000	100,000	2,960,000
JHS MEP Analysis	4,225,000	2,195,000	1,210,000	820,000	-	-	-
JHS Penn Heat Recovery	300,000	50,000	250,000	-	-	-	-
JHS Replace Hinges on Nuclear Accelerator Doors	100,000	100,000	-	-	-	-	-
JHS Replacement of All Chilled Water Coils	3,050,000	500,000	1,050,000	1,000,000	500,000	-	-
JHS Replacement Project 40 Fan Units	3,450,000	400,000	1,050,000	1,000,000	1,000,000	-	-
JHS Variable Frequency Drive Replacement for AHU's and Pumps	250,000	50,000	200,000	-	-	-	-
JHS Façade Inspection & Repair (AGAE)	100,000	100,000	-	-	-	-	-
JHS Cooling Towers Upgrade	7,000,000	500,000	2,500,000	3,000,000	1,000,000	-	-
JHS Main Loading Dock Modernization	2,750,000	1,250,000	1,250,000	250,000	-	-	-
JHS Fire Sprinkler System Evaluation	9,460,000	460,000	3,000,000	3,000,000	3,000,000	-	-
JHS Upgrade Medical Gas Sys	850,000	850,000	-	-	-	-	-
562 JHS Stormwater Sewer	500,000	500,000	-	-	-	-	-
JHS Roof Replacement Design (24071)	5,000,000	900,000	4,100,000	-	-	-	-
JHS Upgrade Boom Lights	1,000,000	250,000	750,000	-	-	-	-
Provident Mechanical Systems Capital Renewal/Replacement Projects	1,150,000	250,000	100,000	100,000	100,000	100,000	500,000
John H. Stroger Jr. Parking Structure	3,750,000	2,000,000	1,750,000	-	-	-	-
559 JHS Parking Garage Upgrade	3,750,000	2,000,000	1,750,000	-	-	-	-
Provident Hospital	12,170,000	6,100,000	5,570,000	500,000	-	-	-
Prov Hosp AHU Refurbishing	3,100,000	1,000,000	2,100,000	-	-	-	-
Prov Hosp Refurbish Boiler Feed Water Sys	850,000	850,000	-	-	-	-	-
Prov Hosp Dom House Pump Repl	900,000	450,000	450,000	-	-	-	-
Prov Hosp Ejector Pump Repl	370,000	250,000	120,000	-	-	-	-
Prov Hosp Repl Secondary Water Sys.	3,200,000	1,000,000	1,700,000	500,000	-	-	-
269 Provident Sewer Replacement	1,500,000	1,500,000	-	-	-	-	-
Provident Elevator Modernization	2,000,000	1,000,000	1,000,000	-	-	-	-
Provident BAS Upgrades	250,000	50,000	200,000	-	-	-	-
Provident Hospital Parking Structure	1,000,000	500,000	500,000	-	-	-	-
931 Provident - Parking Structure - Capital Renewals	1,000,000	500,000	500,000	-	-	-	-
Robbins Health Center	255,000	255,000	-	-	-	-	-
Robbins Health Center BAS with VAV & Boiler Replacement	255,000	255,000	-	-	-	-	-
Ruth M. Rothstein Core Center	50,000	50,000	-	-	-	-	-
Lighting Upgrades to CORE Center	50,000	50,000	-	-	-	-	-
JHS Campus Power Plant	5,000,000	750,000	1,500,000	1,550,000	-	-	1,200,000
JHS Blower Replacement at Powerhouse	5,000,000	750,000	1,500,000	1,550,000	-	-	1,200,000
Blue Island Regional Outpatient Center	50,000	50,000	-	-	-	-	-
Blue Island Sidewalk Project	50,000	50,000	-	-	-	-	-
Stoger Campus Site	1,000,000	500,000	250,000	250,000	-	-	-
Task Order A/E Services for Smaller Projects	1,000,000	500,000	250,000	250,000	-	-	-
JHS Campus Power Plant	13,625,000	2,575,000	3,550,000	5,500,000	2,000,000	-	-
JHS Repl Three Clean Steam Generators	325,000	325,000	-	-	-	-	-
JHS BAS Replacement	12,500,000	1,500,000	3,500,000	5,500,000	2,000,000	-	-
JHS Replace RO System	800,000	750,000	50,000	-	-	-	-
Des Plaines TB Clinic	25,000	25,000	-	-	-	-	-
Des Plaines TB Clinic BAS Upgrades	25,000	25,000	-	-	-	-	-
Energy/Department Initiatives	8,665,000	3,775,000	4,200,000	390,000	300,000	-	-
CCHHS Administration Building	4,390,000	2,000,000	2,000,000	390,000	-	-	-
566 Polk Building Demolition Preparation (Environmental Assessment & Abatement)	4,390,000	2,000,000	2,000,000	390,000	-	-	-
Cottage Grove Medical Center	20,000	20,000	-	-	-	-	-
Cottage Grove EV Charging Stations	20,000	20,000	-	-	-	-	-
Dr. Jorge Prieto Health Center	25,000	25,000	-	-	-	-	-
PrietoHC Occupancy Sensor	25,000	25,000	-	-	-	-	-

CIP Project Type/Portfolio/Facility CIP	Prioritized Spending 2022-2031	Annual Capital Investment 2022	Annual Capital Investment 2023	Annual Capital Investment 2024	Annual Capital Investment 2025	Annual Capital Investment 2026	Annual Capital Investment 2027-2031
Englewood Health Center	45,000	45,000	-	-	-	-	-
Englewood Occupancy Sensor	25,000	25,000	-	-	-	-	-
EnglewoodHC EV Charging Stations	20,000	20,000	-	-	-	-	-
John H. Stroger Jr. Hospital	20,000	20,000	-	-	-	-	-
Stroger EV Charging Stations	20,000	20,000	-	-	-	-	-
Provident Hospital	520,000	220,000	-	-	300,000	-	-
552 Provident Hospital--RCX	25,000	25,000	-	-	-	-	-
Provident Hospital Environmental Assessment	450,000	150,000	-	-	300,000	-	-
Provident Occupancy Sensor	25,000	25,000	-	-	-	-	-
Provident EV Charging Stations	20,000	20,000	-	-	-	-	-
Robbins Health Center	45,000	45,000	-	-	-	-	-
Robbins EV Charging Stations	20,000	20,000	-	-	-	-	-
Robbins Occupancy Sensor	25,000	25,000	-	-	-	-	-
Stoger Campus Site	2,800,000	800,000	2,000,000	-	-	-	-
Healthcare Services Long-Term Plan_	2,800,000	800,000	2,000,000	-	-	-	-
CCDPH Administration	500,000	500,000	-	-	-	-	-
CCDPH Long-Term Plan	500,000	500,000	-	-	-	-	-
Belmont Cragin Health Center	300,000	100,000	200,000	-	-	-	-
PV on Belmont Cragin Health Center	300,000	100,000	200,000	-	-	-	-
Life Safety/ADA/Security	7,825,000	2,750,000	2,500,000	850,000	1,250,000	275,000	200,000
CCHHS Administration Building	75,000	-	-	25,000	-	-	50,000
Polk HH - Exterior Inspections and Renovations	75,000	-	-	25,000	-	-	50,000
John H. Stroger Jr. Hospital	6,000,000	2,100,000	2,000,000	825,000	1,000,000	-	75,000
569 JHS Interior Signage / Life Safety	2,100,000	1,100,000	1,000,000	-	-	-	-
JHS Overhead Paging System & Nurse Call System Replacement (JOC)	3,800,000	1,000,000	1,000,000	800,000	1,000,000	-	-
Stroger - Exterior Inspections and Renovations	100,000	-	-	25,000	-	-	75,000
Logan Square Health Center	575,000	75,000	-	-	250,000	250,000	-
571 Existing Logan Square -- Assessing and Repurposing	575,000	75,000	-	-	250,000	250,000	-
Provident Hospital	50,000	25,000	-	-	-	25,000	-
Provident - Exterior Inspections and Renovations	50,000	25,000	-	-	-	25,000	-
Provident Hospital Parking Structure	50,000	50,000	-	-	-	-	-
575 Provident Parking Structure--Lighting Upgrade--identify requestor	50,000	50,000	-	-	-	-	-
The Professional Building	1,075,000	500,000	500,000	-	-	-	75,000
Prof Bldg--Expansion of Vestibule/Replacement of Internal Entrance Doors	1,000,000	500,000	500,000	-	-	-	-
Prof Bldg - Exterior Inspections and Renovations	75,000	-	-	-	-	-	75,000
Redevelopment/Demolition	410,277,518	40,717,518	179,410,000	132,600,000	49,800,000	7,000,000	750,000
CCDPH Administration	1,500,000	1,500,000	-	-	-	-	-
CCDPH Bridgeview Renovation	1,500,000	1,500,000	-	-	-	-	-
CCHHS Administration Building	10,020,000	760,000	760,000	1,900,000	4,600,000	2,000,000	-
Polk Building Demolition	8,520,000	260,000	260,000	1,500,000	4,500,000	2,000,000	-
Polk Decommissioning Project (B&G Relocation)	1,500,000	500,000	500,000	400,000	100,000	-	-
Cottage Grove Medical Center	10,525,000	25,000	9,750,000	-	-	-	750,000
Cottage Grove Health Center	10,525,000	25,000	9,750,000	-	-	-	750,000
Dr. Jorge Prieto Health Center	17,775,000	25,000	10,000,000	7,750,000	-	-	-
New Prieto Health Center	17,775,000	25,000	10,000,000	7,750,000	-	-	-
Edward Piszczek TB Clinic	4,652,000	652,000	3,000,000	1,000,000	-	-	-
555 Forest Park--Facility Modernization	4,652,000	652,000	3,000,000	1,000,000	-	-	-
Englewood Health Center	17,775,000	25,000	10,000,000	7,750,000	-	-	-
New Englewood Health Center	17,775,000	25,000	10,000,000	7,750,000	-	-	-
John H. Stroger Jr. Hospital	30,050,000	4,300,000	22,750,000	3,000,000	-	-	-
JHS Pharmacy Medicine Carousel	400,000	400,000	-	-	-	-	-
JHS-In-patient Clean Air Room for Pharmacy	3,200,000	200,000	3,000,000	-	-	-	-

CIP Project Type/Portfolio/Facility CIP	Prioritized Spending 2022-2031	Annual Capital Investment 2022	Annual Capital Investment 2023	Annual Capital Investment 2024	Annual Capital Investment 2025	Annual Capital Investment 2026	Annual Capital Investment 2027-2031
JHS Lab Frozen Section Extension	1,000,000	250,000	750,000	-	-	-	-
JHS Negative Pressure Rooms	15,200,000	200,000	15,000,000	-	-	-	-
Relocation of Mail order pharmacy	10,000,000	3,000,000	4,000,000	3,000,000	-	-	-
JHS Hybrid/Cath/Robotic OR Upgrades	250,000	250,000	-	-	-	-	-
John Sengstacke Clinic	1,000,000	1,000,000	-	-	-	-	-
John Sengstacke Clinic Demolition (JOC)	1,000,000	1,000,000	-	-	-	-	-
Logan Square Health Center	150,000	150,000	-	-	-	-	-
New Health Clinic Logan Square_	100,000	100,000	-	-	-	-	-
ACHN- Center of Excellence Clinic	50,000	50,000	-	-	-	-	-
Provident Hospital	203,900,000	10,100,000	88,300,000	85,500,000	20,000,000	-	-
572 Provident Renal Dialysis Exterior Sealant Replacement	75,000	75,000	-	-	-	-	-
Behavioral Health Center Renovation/Replacement Project_	2,825,000	25,000	2,800,000	-	-	-	-
Provident Hospital Replacement Project	201,000,000	10,000,000	85,500,000	85,500,000	20,000,000	-	-
Robbins Health Center	9,775,000	25,000	9,750,000	-	-	-	-
New Robbins Health Center	9,775,000	25,000	9,750,000	-	-	-	-
Ruth M. Rothstein Core Center	3,805,518	3,805,518	-	-	-	-	-
Ruth M. Rothstein Core Center	3,805,518	3,805,518	-	-	-	-	-
Oak Forest Campus (OFC) Site	80,500,000	5,900,000	18,700,000	25,700,000	25,200,000	5,000,000	-
556 Oak Forest Watermain Connection	1,750,000	1,750,000	-	-	-	-	-
946 OFC - Major Site Demolition (A/E)	2,800,000	700,000	700,000	700,000	700,000	-	-
OFC - Major Site Demolition (CMAR)	43,750,000	2,250,000	13,000,000	14,500,000	14,000,000	-	-
New EMRS Facility	32,200,000	1,200,000	5,000,000	10,500,000	10,500,000	5,000,000	-
Stoger Campus Site	12,600,000	6,200,000	6,400,000	-	-	-	-
Countywide Clinics Renovation/Replacement Projects (22377)	12,600,000	6,200,000	6,400,000	-	-	-	-
Durant	1,100,000	1,100,000	-	-	-	-	-
Demolition of Durant	1,100,000	1,100,000	-	-	-	-	-
Hektoen	3,900,000	3,900,000	-	-	-	-	-
Demolition of Hektoen	3,900,000	3,900,000	-	-	-	-	-
Old Cook County	1,250,000	1,250,000	-	-	-	-	-
557 CHDG Tenant Buildout	250,000	250,000	-	-	-	-	-
927 Old Cook County Hospital Environmental Remediation	1,000,000	1,000,000	-	-	-	-	-
Public Safety	730,685,000	113,630,000	142,840,000	129,180,000	123,800,000	79,385,000	141,850,000
Cap Renew/ Deferred Maintenance	243,015,000	46,910,000	56,780,000	38,375,000	37,350,000	29,600,000	34,000,000
Cicero Records Center	1,075,000	825,000	250,000	-	-	-	-
Cicero Records Center Envelope Upgrades	200,000	200,000	-	-	-	-	-
Expanded paper ballot processing area	375,000	375,000	-	-	-	-	-
Cicero Records Center Emergency Generator / Secondary Power Source	500,000	250,000	250,000	-	-	-	-
County-Wide Public Safety Facilities	55,750,000	17,500,000	12,250,000	5,500,000	4,000,000	3,000,000	13,500,000
629 Rolling Meadows and Domestic Violence - Replace Cooling Tower	1,500,000	650,000	850,000	-	-	-	-
860 Countywide PS - Elevator Upgrades and Modernizations	100,000	100,000	-	-	-	-	-
863 Countywide PS -Mechanical, Electrical and Plumbing Projects	33,800,000	2,800,000	5,000,000	5,500,000	4,000,000	3,000,000	13,500,000
880 Ceiling Tile Replacement - All Outlying Courthouses	1,150,000	750,000	400,000	-	-	-	-
881 JTDC/Rolling Meadows Courthouses - Concrete Ramp & Sidewalk Replace	450,000	450,000	-	-	-	-	-
Countywide PS Roof Replacements	17,750,000	11,750,000	6,000,000	-	-	-	-
JOC Administration	1,000,000	1,000,000	-	-	-	-	-
Daley Center	3,900,000	3,900,000	-	-	-	-	-
523 Concrete Sealer and Traffic Topping Replacement	370,000	370,000	-	-	-	-	-
526 Façade and Louver Repairs	200,000	200,000	-	-	-	-	-
527 Plaza Sealant Joints	200,000	200,000	-	-	-	-	-
529 Elevator Upgrades	650,000	650,000	-	-	-	-	-
531 Re-lining of Cooling Towers	1,000,000	1,000,000	-	-	-	-	-
841 Daley Center Lock-Up Security and Privacy Upgrades	600,000	600,000	-	-	-	-	-

CIP Project Type/Portfolio/Facility CIP	Prioritized Spending 2022-2031	Annual Capital Investment 2022	Annual Capital Investment 2023	Annual Capital Investment 2024	Annual Capital Investment 2025	Annual Capital Investment 2026	Annual Capital Investment 2027-2031
RJDC - EV Charging Stations	30,000	30,000	-	-	-	-	-
RJDC - Replace lower level drainline to Sheriff's LL locker room	250,000	250,000	-	-	-	-	-
RJDC - Retrofit (2) City Hall/County Building Pedway revolving doors	300,000	300,000	-	-	-	-	-
RJDC - Retrofit (6) revolving doors in SW and SE 1st floor lobby	300,000	300,000	-	-	-	-	-
Domestic Violence Courthouse	9,300,000	800,000	-	-	500,000	2,000,000	6,000,000
Domestic Violence Courthouse - Elevator Upgrades and Modernizations	8,550,000	50,000	-	-	500,000	2,000,000	6,000,000
Domestic Violence Courthouse - FY21 Flooring Replacement Projects	750,000	750,000	-	-	-	-	-
Skokie Courthouse (2nd Dist.)	7,725,000	2,325,000	2,650,000	250,000	1,500,000	1,000,000	-
832 Skokie Penthouse Enclosure Rehabilitation	850,000	350,000	500,000	-	-	-	-
Skokie Courthouse - Lower Level Interior Finishes Renovations	150,000	-	150,000	-	-	-	-
Skokie Courthouse -FY22 Flooring Replacement Projects	75,000	75,000	-	-	-	-	-
Skokie Courthouse - Courtroom Sound System Upgrades	750,000	750,000	-	-	-	-	-
Skokie Courthouse - Elevator Upgrades and Modernizations	3,800,000	50,000	1,000,000	250,000	1,500,000	1,000,000	-
Skokie Courthouse - Parking Garage Assessment and Rehabilitation	1,100,000	100,000	1,000,000	-	-	-	-
Skokie Courthouse -FY21 Flooring Replacement Projects	1,000,000	1,000,000	-	-	-	-	-
DOC Division X	1,580,000	630,000	950,000	-	-	-	-
Division X - Sally port Door Replacement	260,000	260,000	-	-	-	-	-
Division X Sump and Ejector System Replacement	270,000	70,000	200,000	-	-	-	-
Div X - Radiant Heating System Replacement	1,050,000	300,000	750,000	-	-	-	-
DOC Division XI	350,000	150,000	200,000	-	-	-	-
Division XI Domestic Water Pump System Replacement	350,000	150,000	200,000	-	-	-	-
Juvenile West (Courthouse)	1,860,000	1,310,000	250,000	300,000	-	-	-
Juvenile Courthouse - Circuit Clerk IEQ Office Improvements	200,000	200,000	-	-	-	-	-
Juvenile West - FY21 Flooring Replacement Projects	1,100,000	1,100,000	-	-	-	-	-
Juvenile West Emergency Generator Project	560,000	10,000	250,000	300,000	-	-	-
Rolling Meadows Courthouse (3rd Dist.)	650,000	400,000	250,000	-	-	-	-
Rolling Meadows - HVAC Replacements	150,000	150,000	-	-	-	-	-
806 Sewer system rehab - Rolling Meadows	500,000	250,000	250,000	-	-	-	-
Criminal Court Admin. Building	17,300,000	1,200,000	5,900,000	5,100,000	3,500,000	1,600,000	-
650 States Attorney Office Space Remodel	7,150,000	650,000	4,000,000	2,500,000	-	-	-
786 CCAB - UPS Replacement	375,000	375,000	-	-	-	-	-
796 Window replacement at CCAB	4,100,000	100,000	1,500,000	1,500,000	1,000,000	-	-
CCAB - Elevator Upgrades and Modernizations	5,675,000	75,000	400,000	1,100,000	2,500,000	1,600,000	-
Maywood Courthouse (4th Dist.)	4,315,000	250,000	65,000	-	300,000	2,000,000	1,700,000
Maywood Courthouse - FY22 Flooring Replacement Projects	125,000	125,000	-	-	-	-	-
OCJ - Maywood Jury Assembly Room Furnishing/Relocation	75,000	75,000	-	-	-	-	-
Maywood Courthouse - Elevator Upgrades and Modernizations	4,050,000	50,000	-	-	300,000	2,000,000	1,700,000
Maywood Courthouse - FY21 Flooring Replacement Projects	65,000	-	65,000	-	-	-	-
Rolling Meadows Courthouse (3rd Dist.)	9,450,000	925,000	4,475,000	750,000	2,000,000	1,300,000	-
Rolling Meadows Courthouse - FY22 Flooring Replacement Projects	450,000	450,000	-	-	-	-	-
Rolling Meadows Courthouse - Roof Replacement	3,500,000	-	3,500,000	-	-	-	-
Rolling Meadows Courthouse - Courtroom Sound System Upgrades	950,000	25,000	475,000	450,000	-	-	-
Rolling Meadows Courthouse - Elevator Upgrades and Modernizations	3,650,000	50,000	-	300,000	2,000,000	1,300,000	-
Rolling Meadows Courthouse - FY21 Flooring Replacement Projects	400,000	400,000	-	-	-	-	-
Rolling Meadows - Resurface Parking Lots and Drives	500,000	-	500,000	-	-	-	-
DOC Division IX	700,000	250,000	450,000	-	-	-	-
Division IX Shower Rehabilitation	400,000	200,000	200,000	-	-	-	-
Division IX Water Heater Replacement	300,000	50,000	250,000	-	-	-	-
Boot Camp Building #1	450,000	300,000	150,000	-	-	-	-
797 Window replacement at MHTC Bldg #1	450,000	300,000	150,000	-	-	-	-
DOC Tunnels	350,000	250,000	100,000	-	-	-	-
802 Rolling Fire Door Replacement - DOC Tunnels	350,000	250,000	100,000	-	-	-	-

CIP Project Type/Portfolio/Facility CIP	Prioritized Spending 2022-2031	Annual Capital Investment 2022	Annual Capital Investment 2023	Annual Capital Investment 2024	Annual Capital Investment 2025	Annual Capital Investment 2026	Annual Capital Investment 2027-2031
Markham Courthouse (6th Dist.)	12,415,000	1,925,000	4,690,000	1,050,000	1,050,000	2,000,000	1,700,000
850 Markham Ceiling	3,250,000	1,000,000	750,000	750,000	750,000	-	-
Markham Courthouse - FY22 Flooring Replacement Projects	350,000	350,000	-	-	-	-	-
OCJ - Markham Jury Assembly Room	75,000	75,000	-	-	-	-	-
Markham Courthouse Emergency Generator Project	575,000	-	275,000	300,000	-	-	-
Markham Courthouse - Elevator Upgrades and Modernizations	4,050,000	50,000	-	-	300,000	2,000,000	1,700,000
Markham Courthouse Loading Dock Rehabilitation Project	650,000	250,000	400,000	-	-	-	-
Markham Courthouse - FY21 Flooring Replacement Projects	65,000	-	65,000	-	-	-	-
Markham Courthouse - Roof Replacement	3,400,000	200,000	3,200,000	-	-	-	-
DOC Campus	37,750,000	2,350,000	6,800,000	8,600,000	5,500,000	5,500,000	9,000,000
Countywide DOC Camera Project Phase II	20,350,000	2,150,000	5,600,000	5,600,000	3,500,000	3,500,000	-
DOC Campus - Elevator Upgrades and Modernizations	15,250,000	50,000	200,000	2,000,000	2,000,000	2,000,000	9,000,000
DOC Campus - Parking Garage Assessment and Rehabilitation	2,150,000	150,000	1,000,000	1,000,000	-	-	-
Maywood Campus	2,975,000	1,050,000	1,925,000	-	-	-	-
603 Maywood - Renovation of Windows and Gutters	200,000	200,000	-	-	-	-	-
624 Maywood Campus Rooftop Mechanical Unit Replacements	1,500,000	500,000	1,000,000	-	-	-	-
DOR Investigation Supervisor Office - Maywood	50,000	50,000	-	-	-	-	-
Maywood - Gun Range Fire Suppression System	450,000	100,000	350,000	-	-	-	-
Whitcomb Building - Roof replacement	100,000	100,000	-	-	-	-	-
Maywood Sheriffs Training Facility - Roof Replacement	675,000	100,000	575,000	-	-	-	-
JTDC Campus	4,240,000	1,490,000	1,800,000	800,000	150,000	-	-
656 Juvenile / Child Protection - New Carpet / Tile	50,000	50,000	-	-	-	-	-
882 JTDC - Floor Tile Replacement - Plus Abatement	3,500,000	1,250,000	1,300,000	800,000	150,000	-	-
JTDC - Carpet Replacement 4th and 5th Floors	100,000	100,000	-	-	-	-	-
JTDC East Replace hot water storage tanks	590,000	90,000	500,000	-	-	-	-
Bridgeview Campus	40,000	40,000	-	-	-	-	-
Replacement Jury Box Platforms - Various Locations	40,000	40,000	-	-	-	-	-
Maywood Campus	1,925,000	175,000	1,750,000	-	-	-	-
Maywood parking lot curb replacement and asphalt paving	1,925,000	175,000	1,750,000	-	-	-	-
Robert J. Stein Institute of Forensic Medicine	3,785,000	1,160,000	625,000	-	-	200,000	1,800,000
RJ Stein - Ceiling Tile Replacement	700,000	700,000	-	-	-	-	-
R.J. Stein Renovation/Replacement Projects (22413)	35,000	35,000	-	-	-	-	-
782 RJ Stein IFM - Renovation of Decomp Cooler	375,000	375,000	-	-	-	-	-
784 RJ Stein IFM - Resurfacing of Parking Lots	225,000	-	225,000	-	-	-	-
RJ Stein IFM Room 214 Renovation	15,000	-	15,000	-	-	-	-
RJ Stein IFM Locker Rooms Renovation	385,000	-	385,000	-	-	-	-
RJ Stein IFM - Elevator Upgrades and Modernizations	2,050,000	50,000	-	-	-	200,000	1,800,000
DOC Division VI	2,420,000	1,320,000	1,000,000	100,000	-	-	-
Division VI - Replace Chilled Water & Steam Coils - All AHU's	500,000	500,000	-	-	-	-	-
DOC - Cable TV Upgrade	1,100,000	500,000	500,000	100,000	-	-	-
Division VI - Radiant Heating System Replacement	500,000	250,000	250,000	-	-	-	-
Division VI Domestic Water Pump System Replacement	320,000	70,000	250,000	-	-	-	-
Criminal Court Admin. Building	50,575,000	3,525,000	6,100,000	14,500,000	16,850,000	9,300,000	300,000
599 CCB - Remodel Bond Court Judges Bathroom	100,000	100,000	-	-	-	-	-
627 CCB - Replace Pneumatic Controls	1,200,000	200,000	500,000	500,000	-	-	-
633 CCB - Replace Court Room Gallery & Office Ceilings - Flrs 1-3	200,000	-	150,000	50,000	-	-	-
CCAB - Plaza Deck Replacement	35,000,000	1,000,000	3,000,000	10,000,000	13,000,000	8,000,000	-
A/E Services for Smaller Projects	2,500,000	1,000,000	300,000	300,000	300,000	300,000	300,000
CCB - FY22 Flooring Replacement Projects	850,000	850,000	-	-	-	-	-
OCJ-CCB Courtroom Refurbishing - 2nd and 3rd floors	2,250,000	-	150,000	1,050,000	1,050,000	-	-
CCB - Elevator Upgrades and Modernizations	6,675,000	75,000	500,000	2,600,000	2,500,000	1,000,000	-
CCB/CCAB Emergency Generator Project	1,100,000	300,000	800,000	-	-	-	-

CIP Project Type/Portfolio/Facility CIP	Prioritized Spending 2022-2031	Annual Capital Investment 2022	Annual Capital Investment 2023	Annual Capital Investment 2024	Annual Capital Investment 2025	Annual Capital Investment 2026	Annual Capital Investment 2027-2031
CCB - FY21 Flooring Replacement Projects	700,000	-	700,000	-	-	-	-
DOC Division V	1,720,000	270,000	1,050,000	400,000	-	-	-
622 DOC - Division 5 - Replacement of Building Fire Alarm System	1,400,000	200,000	800,000	400,000	-	-	-
Division V Domestic Water Pump System Replacement	320,000	70,000	250,000	-	-	-	-
DOC Division VII-Div I Annex	350,000	350,000	-	-	-	-	-
Division VI- Faucet Rehabilitation	350,000	350,000	-	-	-	-	-
Juvenile Temp. Detention Center (East)	1,050,000	550,000	500,000	-	-	-	-
830 JTDC Dock Concrete Rehabilitation	650,000	150,000	500,000	-	-	-	-
Juvenile Campus Cooling Tower Refurbishment / Replacement	400,000	400,000	-	-	-	-	-
Bridgeview Courthouse (5th Dist.)	6,755,000	1,430,000	1,000,000	625,000	2,000,000	1,700,000	-
Bridgeview Courthouse - FY22 Flooring Replacement Projects	140,000	140,000	-	-	-	-	-
OCJ - Bridgeview Jury Box Platform and Chairs	15,000	15,000	-	-	-	-	-
Bridgeview Courthouse - Courtroom Sound System Upgrades	950,000	25,000	600,000	325,000	-	-	-
Bridgeview Courthouse - Elevator Upgrades and Modernizations	4,050,000	50,000	-	300,000	2,000,000	1,700,000	-
Bridgeview Courthouse - FY21 Flooring Replacement Projects	950,000	950,000	-	-	-	-	-
Bridgeview Courthouse Loading Dock Rehabilitation Project	650,000	250,000	400,000	-	-	-	-
DOC South Campus Building 1	500,000	-	100,000	400,000	-	-	-
DOC South Campus Building 1 North Façade Rehabilitation	200,000	-	50,000	150,000	-	-	-
DOC South Campus Covered Walkway Rehabilitation	300,000	-	50,000	250,000	-	-	-
DOC Div. II, Dorm I	20,000	20,000	-	-	-	-	-
Division II, Dorm I Variable Speed Drive Replacement	20,000	20,000	-	-	-	-	-
DOC Div. II, Dorm II	20,000	20,000	-	-	-	-	-
Division II, Dorm II Variable Speed Drive Replacement	20,000	20,000	-	-	-	-	-
DOC Div. II, Dorm III	20,000	20,000	-	-	-	-	-
Division II, Dorm III Variable Speed Drive Replacement	20,000	20,000	-	-	-	-	-
DOC Division III Annex (RTU)	300,000	50,000	250,000	-	-	-	-
Division III (Annex) Water Heater Replacement	300,000	50,000	250,000	-	-	-	-
Rolling Meadows Courthouse Parking Structure	1,400,000	150,000	1,250,000	-	-	-	-
Rolling Meadows Courthouse - Parking Garage Assessment and Rehabilitation	1,400,000	150,000	1,250,000	-	-	-	-
Energy/Department Initiatives	208,575,000	42,840,000	33,970,000	26,990,000	23,500,000	9,425,000	71,850,000
Cicero Records Center	1,050,000	150,000	150,000	150,000	150,000	150,000	300,000
Countywide warehouses planning	1,050,000	150,000	150,000	150,000	150,000	150,000	300,000
County-Wide Public Safety Facilities	575,000	575,000	-	-	-	-	-
876 BOIT Tap In Boxes	25,000	25,000	-	-	-	-	-
601 Countywide PS - Courthouse Point of Drinking Water Appliances	550,000	550,000	-	-	-	-	-
Daley Center	850,000	850,000	-	-	-	-	-
838 Daley Center: Adding Direct Public Access to 2 Hearing Rooms	400,000	400,000	-	-	-	-	-
885 State's Attorney's (SAO) Daley Center Office Reception Remodel	200,000	200,000	-	-	-	-	-
RJDC - ASHRAE Level 2 Audit Energy Conservation	250,000	250,000	-	-	-	-	-
Domestic Violence Courthouse	13,925,000	13,900,000	25,000	-	-	-	-
812 DVC HVAC Upgrades	1,050,000	1,050,000	-	-	-	-	-
Domestic Violence Courthouse - Exterior Door Replacement and Actuators	300,000	300,000	-	-	-	-	-
OCJ - Domestic Violence Courthouse Parking Expansion	12,400,000	12,400,000	-	-	-	-	-
SAO - Domestic Violence Courthouse Interior Renovation	175,000	150,000	25,000	-	-	-	-
DOC Site	375,000	375,000	-	-	-	-	-
609 DOC - Cermak Hospital - Recreation Yard Improvements	375,000	375,000	-	-	-	-	-
Skokie Courthouse (2nd Dist.)	11,560,000	1,940,000	4,870,000	4,000,000	750,000	-	-
641 Skokie - Energy Efficiency Upgrades Assessment Implementation	100,000	100,000	-	-	-	-	-
849 Skokie Envelope Project	5,000,000	1,000,000	2,000,000	2,000,000	-	-	-
Office of the Chief Judge, Social Services Department - Skokie Waiting Area Renovation	45,000	45,000	-	-	-	-	-
807 Remodel of waiting area of PD space at Skokie Courthouse	50,000	-	50,000	-	-	-	-
Skokie Courthouse - Exterior Door Replacement and Actuators	300,000	10,000	290,000	-	-	-	-

CIP Project Type/Portfolio/Facility CIP	Prioritized Spending 2022-2031	Annual Capital Investment 2022	Annual Capital Investment 2023	Annual Capital Investment 2024	Annual Capital Investment 2025	Annual Capital Investment 2026	Annual Capital Investment 2027-2031
Skokie Courthouse - Renovation of Circuit Clerk Work Areas	750,000	-	-	-	750,000	-	-
SAO - Skokie Courthouse Interior Renovation	280,000	250,000	30,000	-	-	-	-
Skokie Courthouse - CCAO Space Reallocation	25,000	25,000	-	-	-	-	-
Skokie Courthouse - MEP System Upgrades	3,010,000	10,000	1,000,000	2,000,000	-	-	-
Skokie Courthouse - Solar installations and native landscaping	2,000,000	500,000	1,500,000	-	-	-	-
DOC Division X	1,000,000	500,000	500,000	-	-	-	-
819 Division 10 energy efficiency upgrades	1,000,000	500,000	500,000	-	-	-	-
DOC Division XI	2,025,000	425,000	1,100,000	500,000	-	-	-
818 Division 11 energy efficiency upgrades	750,000	400,000	350,000	-	-	-	-
Div XI - Door Actuators, Elevator and HVAC Filtration Improvements	1,275,000	25,000	750,000	500,000	-	-	-
Juvenile West (Courthouse)	280,000	250,000	30,000	-	-	-	-
SAO - Juvenile Courthouse Interior Renovation	280,000	250,000	30,000	-	-	-	-
Criminal Court Admin. Building	2,650,000	275,000	1,500,000	125,000	750,000	-	-
CCAB - Corridor and Stairwell LED and Lighting Controls Upgrades	250,000	250,000	-	-	-	-	-
SAO Victim Witness Remodel at CCAB	2,400,000	25,000	1,500,000	125,000	750,000	-	-
Maywood Courthouse (4th Dist.)	3,625,000	1,385,000	2,240,000	-	-	-	-
808 Renovation of waiting area at PD Maywood Courthouse location	50,000	-	50,000	-	-	-	-
Maywood Courthouse - Exterior Door Replacement and Actuators	150,000	10,000	140,000	-	-	-	-
Maywood Courthouse - Roof Access Ladder	25,000	25,000	-	-	-	-	-
Maywood Courthouse - MEP System Upgrades	3,000,000	1,000,000	2,000,000	-	-	-	-
SAO - Maywood Courthouse Interior Renovation	400,000	350,000	50,000	-	-	-	-
Rolling Meadows Courthouse (3rd Dist.)	6,715,000	985,000	980,000	2,750,000	2,000,000	-	-
PD Rolling Meadows Courthouse - client interview room and break area	75,000	75,000	-	-	-	-	-
Rolling Meadows Courthouse - Exterior Envelope Energy Improvements	1,000,000	250,000	750,000	-	-	-	-
Rolling Meadows Courthouse - Geothermal Assessment and Design	50,000	50,000	-	-	-	-	-
Rolling Meadows Courthouse - Hot water storage tanks for HVAC system	300,000	100,000	200,000	-	-	-	-
Rolling Meadows Courthouse - Renovation of Circuit Clerk Work Areas	750,000	-	-	750,000	-	-	-
Rolling Meadows Courthouse - MEP System Upgrades	3,010,000	10,000	-	1,000,000	2,000,000	-	-
Rolling Meadows Courthouse - Solar installations and native landscaping	1,250,000	250,000	-	1,000,000	-	-	-
SAO - Rolling Meadows Courthouse Interior Renovation	280,000	250,000	30,000	-	-	-	-
DOC Division IX	600,000	200,000	400,000	-	-	-	-
793 Install Cycling LED Lights in Division IX	150,000	150,000	-	-	-	-	-
Division IX - Water Saving Technology at Cells	450,000	50,000	400,000	-	-	-	-
Boot Camp Building #1	240,000	240,000	-	-	-	-	-
800 Installation of roof access ladder -MHTC Bld 1	30,000	30,000	-	-	-	-	-
Boot Camp HVAC Upgrade - Building 1	210,000	210,000	-	-	-	-	-
Markham Courthouse (6th Dist.)	8,650,000	2,050,000	4,300,000	2,300,000	-	-	-
643 Markham - Energy Efficiency Upgrades Assessment Implementation	250,000	250,000	-	-	-	-	-
Markham Courthouse - Exterior Envelope Energy Improvements	1,200,000	100,000	800,000	300,000	-	-	-
Markham Courthouse - Geothermal Assessment and Design	50,000	50,000	-	-	-	-	-
Markham Courthouse - Hot water storage tanks for HVAC system	300,000	100,000	200,000	-	-	-	-
Markham Probation Reception Area Renovation (Room 136)	75,000	75,000	-	-	-	-	-
Markham Courthouse - CCAO Space Reallocation	325,000	325,000	-	-	-	-	-
Markham Courthouse - MEP System Upgrades	3,100,000	100,000	1,000,000	2,000,000	-	-	-
Markham Courthouse - Renovation of Circuit Clerk Work Areas	850,000	100,000	750,000	-	-	-	-
Markham Courthouse - Solar installations and native landscaping	2,000,000	500,000	1,500,000	-	-	-	-
Markham Courthouse - Touch Screen Installations	100,000	100,000	-	-	-	-	-
SAO - Markham Courthouse Interior Renovation	400,000	350,000	50,000	-	-	-	-
Boot Camp Building #6	520,000	520,000	-	-	-	-	-
Boot camp HVAC Upgrades - gym and mess hall	520,000	520,000	-	-	-	-	-
DOC Campus	16,950,000	7,225,000	2,675,000	3,350,000	2,350,000	350,000	1,000,000
892 DOC Campus - Energy Efficiency Upgrades	1,150,000	250,000	100,000	100,000	100,000	100,000	500,000

CIP Project Type/Portfolio/Facility CIP	Prioritized Spending 2022-2031	Annual Capital Investment 2022	Annual Capital Investment 2023	Annual Capital Investment 2024	Annual Capital Investment 2025	Annual Capital Investment 2026	Annual Capital Investment 2027-2031
893 DOC Campus - Energy Efficiency Upgrades for Water Conservation	1,050,000	150,000	100,000	100,000	100,000	100,000	500,000
DOC Parking Garage LED Upgrades	850,000	850,000	-	-	-	-	-
New Administration/Training Building & Parking	2,400,000	2,400,000	-	-	-	-	-
799 Community Resource Center CCSO	2,800,000	100,000	1,700,000	1,000,000	-	-	-
828 Countywide PS DOC storm water and sewer back flow prevention	50,000	50,000	-	-	-	-	-
CM Services for Public Safety Portfolio	3,000,000	3,000,000	-	-	-	-	-
Pedestrian Traffic Signal at California Avenue	400,000	25,000	375,000	-	-	-	-
Upgrade to LED lighting on DOC Campus	750,000	150,000	150,000	150,000	150,000	150,000	-
DOC Campus - Solar installations and native landscaping	4,500,000	250,000	250,000	2,000,000	2,000,000	-	-
Maywood Campus	650,000	650,000	-	-	-	-	-
637 Maywood - Whitcomb - Energy Efficiency Upgrades Assessment Implementation	300,000	300,000	-	-	-	-	-
640 Maywood - Jefferson - Energy Efficiency Upgrades Assessment Implementation	300,000	300,000	-	-	-	-	-
878 New CCSO Training Facility	50,000	50,000	-	-	-	-	-
JTDC Campus	1,400,000	875,000	525,000	-	-	-	-
JTDC East LED Upgrade	600,000	600,000	-	-	-	-	-
JTDC West Space Consolidation Improvements	300,000	25,000	275,000	-	-	-	-
JTDC Campus ASHRAE Level II audit implementation	500,000	250,000	250,000	-	-	-	-
Maywood Campus	1,830,000	1,580,000	250,000	-	-	-	-
638 Maywood Courthouse - Energy Efficient Upgrades Assessment Implementation	250,000	250,000	-	-	-	-	-
639 Maywood - Cooling Tower Refurbishment	400,000	400,000	-	-	-	-	-
Maywood - Administrative Hearings Courtroom Buildout	400,000	400,000	-	-	-	-	-
OCJ - Maywood Courtroom 105 Vestibule Conversion	60,000	60,000	-	-	-	-	-
Office of the Chief Judge, Social Services Department - Maywood Office Renovation	685,000	435,000	250,000	-	-	-	-
Maywood Campus EV Charging System Installations	35,000	35,000	-	-	-	-	-
Robert J. Stein Institute of Forensic Medicine	2,600,000	2,350,000	250,000	-	-	-	-
RJ Stein - Interior Renovations	1,700,000	1,700,000	-	-	-	-	-
590 RJ Stein/IFM--Assessment Implementation	600,000	600,000	-	-	-	-	-
831 RJ Stein IFM Biosafety Level 4 Autopsy Suite Dock	300,000	50,000	250,000	-	-	-	-
RTU-RCDC	25,000	25,000	-	-	-	-	-
Division VIII - Install Pole Barn for Lift Station	25,000	25,000	-	-	-	-	-
DOC Division VI	1,725,000	75,000	1,150,000	500,000	-	-	-
Div VI - Door Actuators, Elevator and HVAC Filtration Improvements	1,275,000	25,000	750,000	500,000	-	-	-
Division VI - Water Saving Technology at Cells	450,000	50,000	400,000	-	-	-	-
Maywood Campus Site	85,245,000	30,000	600,000	715,000	7,400,000	7,000,000	69,500,000
593 Countywide Maywood Long-Term Plan	85,245,000	30,000	600,000	715,000	7,400,000	7,000,000	69,500,000
Criminal Court Admin. Building	6,455,000	1,155,000	1,100,000	1,050,000	1,050,000	1,050,000	1,050,000
598 Office of the Chief Judge, Social Services Department	1,100,000	500,000	600,000	-	-	-	-
820 Bond Room Relocation - CCAB & CCB	275,000	275,000	-	-	-	-	-
Courtroom Technology AV/IT Upgrades	5,000,000	300,000	500,000	1,050,000	1,050,000	1,050,000	1,050,000
CCB - Touch Screen Installations	80,000	80,000	-	-	-	-	-
DOC Division V	16,250,000	1,150,000	6,100,000	7,000,000	2,000,000	-	-
792 Division IV and Division V Renovation and Repair	16,250,000	1,150,000	6,100,000	7,000,000	2,000,000	-	-
DOC Powerhouse	5,750,000	1,750,000	2,000,000	2,000,000	-	-	-
635 DOC Powerhouse - Chillers	5,750,000	1,750,000	2,000,000	2,000,000	-	-	-
DOC Site	1,650,000	150,000	900,000	600,000	-	-	-
798 CCDOC Enhanced Visitation	1,650,000	150,000	900,000	600,000	-	-	-
Juvenile Temp. Detention Center (East)	290,000	290,000	-	-	-	-	-
JTDC - Exterior Door Replacement and Actuators	150,000	150,000	-	-	-	-	-
JTDC Dental Office Expansion 3rd Floor	25,000	25,000	-	-	-	-	-
PD JTDC - Library to Training Room Project	75,000	75,000	-	-	-	-	-
JTDC EV Charging System Installations	40,000	40,000	-	-	-	-	-
Bridgeview Courthouse (5th Dist.)	7,695,000	570,000	1,975,000	1,650,000	3,500,000	-	-

CIP Project Type/Portfolio/Facility CIP	Prioritized Spending 2022-2031	Annual Capital Investment 2022	Annual Capital Investment 2023	Annual Capital Investment 2024	Annual Capital Investment 2025	Annual Capital Investment 2026	Annual Capital Investment 2027-2031
Bridgeview Courthouse - Hot water storage tanks for HVAC system	300,000	100,000	200,000	-	-	-	-
Bridgeview Courthouse - Exterior Envelope Energy Improvements	1,250,000	100,000	1,000,000	150,000	-	-	-
Bridgeview Courthouse - Geothermal Assessment and Design	50,000	50,000	-	-	-	-	-
Bridgeview Courthouse - MEP System Upgrades	3,010,000	10,000	-	1,000,000	2,000,000	-	-
Bridgeview Courthouse - Renovation of Circuit Clerk Work Areas	850,000	100,000	750,000	-	-	-	-
Bridgeview Courthouse - Solar installations and native landscaping	2,010,000	10,000	-	500,000	1,500,000	-	-
SAO - Bridgeview Courthouse Interior Renovation	225,000	200,000	25,000	-	-	-	-
DOC Guard House B / Post 5	5,100,000	25,000	350,000	300,000	3,550,000	875,000	-
DOC Visitor Lobby Expansion - Receiving Post	5,100,000	25,000	350,000	300,000	3,550,000	875,000	-
Boot Camp Building #5	110,000	110,000	-	-	-	-	-
Boot Camp HVAC Upgrade - Building 5	110,000	110,000	-	-	-	-	-
Boot Camp Building #3	210,000	210,000	-	-	-	-	-
Boot Camp HVAC Upgrades - Building 3	210,000	210,000	-	-	-	-	-
Life Safety/ADA/Security	228,795,000	16,170,000	45,865,000	57,150,000	44,700,000	28,910,000	36,000,000
Cicero Records Center	100,000	100,000	-	-	-	-	-
Intercom system Installation	100,000	100,000	-	-	-	-	-
County-Wide Public Safety Facilities	73,030,000	3,530,000	11,000,000	13,500,000	13,500,000	12,000,000	19,500,000
835 Countywide PS ADA Improvements	2,180,000	1,680,000	500,000	-	-	-	-
862 Countywide PS - Fire Alarm Projects	300,000	300,000	-	-	-	-	-
904 Countywide PS Courthouse - Hardening/Physical Security Upgrades	68,000,000	1,000,000	8,500,000	13,500,000	13,500,000	12,000,000	19,500,000
Countywide Fire & Life Safety Systems Upgrades Package #10	2,500,000	500,000	2,000,000	-	-	-	-
619 Countywide - All Courts - Interior Security Assessment and Upgrades	50,000	50,000	-	-	-	-	-
Daley Center	19,500,000	1,250,000	2,250,000	2,000,000	2,000,000	2,000,000	10,000,000
528 Security Enhancements	19,000,000	1,000,000	2,000,000	2,000,000	2,000,000	2,000,000	10,000,000
RJDC - 31st Flr generator load transfer to 27th Flr generator	200,000	200,000	-	-	-	-	-
Daley Center - Courtroom Duress Buttons	300,000	50,000	250,000	-	-	-	-
Domestic Violence Courthouse	1,450,000	50,000	-	-	400,000	1,000,000	-
Domestic Violence Courthouse - Structural Facade Egress Elements Inspection and Repair	250,000	25,000	-	-	225,000	-	-
Domestic Violence Courthouse - Interior Security Assessment and Upgrades	1,200,000	25,000	-	-	175,000	1,000,000	-
DOC Site	8,250,000	750,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000
616 DOC - ADA Assessment and Improvements - Div. 2, 4, 6, 9 & 10	8,250,000	750,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000
Skokie Courthouse (2nd Dist.)	3,265,000	140,000	400,000	975,000	1,500,000	250,000	-
Skokie Courthouse - Interior Security Assessment and Upgrades	1,200,000	25,000	-	175,000	1,000,000	-	-
Skokie Courthouse ADA Comprehensive Assessment	2,065,000	115,000	400,000	800,000	500,000	250,000	-
DOC Division X	10,385,000	385,000	500,000	500,000	1,000,000	4,000,000	4,000,000
614 DOC - Division 10 Holding Cells	375,000	375,000	-	-	-	-	-
Div. X Cell Doors, Locks, Frames and Master Control System Replacement	10,010,000	10,000	500,000	500,000	1,000,000	4,000,000	4,000,000
DOC Division XI	13,775,000	550,000	6,225,000	4,500,000	2,000,000	500,000	-
Div XI - Exterior Inspection and Repair	275,000	50,000	225,000	-	-	-	-
Div. XI Cell Doors, Locks, Frames and Master Control System Replacement	13,500,000	500,000	6,000,000	4,500,000	2,000,000	500,000	-
Juvenile West (Courthouse)	5,275,000	275,000	500,000	1,825,000	1,175,000	1,500,000	-
Juvenile West - Interior Security Assessment and Upgrades	1,200,000	25,000	-	-	175,000	1,000,000	-
Juvenile West Courthouse -Exterior Inspection and Repair	300,000	75,000	-	225,000	-	-	-
Juvenile West Courthouse ADA Comprehensive Assessment	3,775,000	175,000	500,000	1,600,000	1,000,000	500,000	-
Criminal Court Admin. Building	300,000	75,000	225,000	-	-	-	-
CCAB - Exterior Inspection and Repair	300,000	75,000	225,000	-	-	-	-
Maywood Courthouse (4th Dist.)	3,265,000	140,000	400,000	800,000	675,000	1,250,000	-
Maywood Courthouse - Interior Security Assessment and Upgrades	1,200,000	25,000	-	-	175,000	1,000,000	-
Maywood Courthouse ADA Comprehensive Assessment	2,065,000	115,000	400,000	800,000	500,000	250,000	-
Rolling Meadows Courthouse (3rd Dist.)	4,940,000	165,000	500,000	1,775,000	2,000,000	500,000	-
Rolling Meadows Courthouse - Interior Security Assessment and Upgrades	1,200,000	25,000	-	175,000	1,000,000	-	-
Rolling Meadows Courthouse ADA Comprehensive Assessment	3,740,000	140,000	500,000	1,600,000	1,000,000	500,000	-

CIP Project Type/Portfolio/Facility CIP	Prioritized Spending 2022-2031	Annual Capital Investment 2022	Annual Capital Investment 2023	Annual Capital Investment 2024	Annual Capital Investment 2025	Annual Capital Investment 2026	Annual Capital Investment 2027-2031
DOC Division IX	14,285,000	150,000	1,500,000	3,000,000	5,225,000	3,410,000	1,000,000
Div IX - Structural Facade Egress Elements Inspection and Repair	275,000	50,000	-	-	225,000	-	-
Div. IX Cell Doors, Locks, Frames and Master Control System Replacement	14,010,000	100,000	1,500,000	3,000,000	5,000,000	3,410,000	1,000,000
Markham Courthouse (6th Dist.)	4,880,000	180,000	600,000	2,600,000	1,000,000	500,000	-
867 PD Additional Space Req	15,000	15,000	-	-	-	-	-
Markham Courthouse - Interior Security Assessment and Upgrades	1,125,000	25,000	100,000	1,000,000	-	-	-
Markham Courthouse ADA Comprehensive Assessment	3,740,000	140,000	500,000	1,600,000	1,000,000	500,000	-
DOC Campus	100,000	100,000	-	-	-	-	-
DOC Campus Security Gate Replacements	100,000	100,000	-	-	-	-	-
JTDC Campus	8,975,000	2,125,000	3,600,000	3,000,000	250,000	-	-
848 JTDC Renovation of Bathroom Shower Stalls	6,000,000	2,000,000	2,000,000	2,000,000	-	-	-
886 JTDC - Fire Grade Doors in North and South Gyms	500,000	100,000	400,000	-	-	-	-
Juvenile Campus - Camera Security System	2,475,000	25,000	1,200,000	1,000,000	250,000	-	-
Circuit Court Branch	12,080,000	1,505,000	3,000,000	4,575,000	3,000,000	-	-
871 Branch Courthouse 43/44 Flournoy Renovations	2,900,000	500,000	1,000,000	1,400,000	-	-	-
872 Branch Courthouse 35/38 111th Location Renovations	2,800,000	400,000	1,000,000	1,400,000	-	-	-
875 Branch Courthouse 23/50 Grand Location Renovations	2,930,000	530,000	1,000,000	1,400,000	-	-	-
Branch 23/50 Grand - Interior Security Assessment and Upgrades	1,150,000	25,000	-	125,000	1,000,000	-	-
Branch 35/38 111th - Interior Security Assessment and Upgrades	1,150,000	25,000	-	125,000	1,000,000	-	-
Branch 43/44 Flournoy - Interior Security Assessment and Upgrades	1,150,000	25,000	-	125,000	1,000,000	-	-
Bridgeview Campus	2,000,000	50,000	750,000	600,000	600,000	-	-
Courthouse Security Fusion Center	2,000,000	50,000	750,000	600,000	600,000	-	-
Maywood Campus	325,000	75,000	250,000	-	-	-	-
602 Maywood - ADA Improvements at Maywood Courthouse Lockup	325,000	75,000	250,000	-	-	-	-
DOC Guard House H / Post 8	3,700,000	350,000	3,350,000	-	-	-	-
845 Post 8 New Construction	3,700,000	350,000	3,350,000	-	-	-	-
DOC Cermak Hospital	3,150,000	500,000	1,400,000	1,250,000	-	-	-
869 Cermak - Renovation, ADA Improvements, Fixture Installation and Replacements	2,400,000	350,000	1,100,000	950,000	-	-	-
Cermak Health Service Fire Alarm Project	750,000	150,000	300,000	300,000	-	-	-
Robert J. Stein Institute of Forensic Medicine	1,210,000	610,000	600,000	-	-	-	-
940 RJS/IFM Biosafety Level 3 Autopsy Suite	750,000	150,000	600,000	-	-	-	-
937 Forensic Medicine Toxicology & Autopsy Modernization	60,000	60,000	-	-	-	-	-
RJ Stein IFM Security Upgrades	400,000	400,000	-	-	-	-	-
RTU-RCDC	900,000	575,000	325,000	-	-	-	-
Division VIII ADA Capacity Expansion (JOC)	600,000	500,000	100,000	-	-	-	-
Div VIII (RTU) - Exterior Inspection and Repair	300,000	75,000	225,000	-	-	-	-
DOC Division VI	7,935,000	70,000	390,000	4,750,000	2,725,000	-	-
829 Div. VI Cell Doors, Locks, Frames and Master Control System Replacement	6,810,000	10,000	300,000	4,000,000	2,500,000	-	-
Division VI ATS and Generator Replacement	850,000	10,000	90,000	750,000	-	-	-
Div VI - Structural Facade Egress Elements Inspection and Repair	275,000	50,000	-	-	225,000	-	-
Criminal Court Admin. Building	14,550,000	1,575,000	5,025,000	4,750,000	3,200,000	-	-
CCB Main Holding Area ADA Improvements & Lock-Up Renovation	11,375,000	975,000	4,000,000	3,200,000	3,200,000	-	-
OCL - ADA Bathroom Leighton Courthouse	75,000	75,000	-	-	-	-	-
CCB - Exterior Inspection and Repair	450,000	50,000	400,000	-	-	-	-
CCB - Interior Security Assessment and Upgrades	1,300,000	150,000	100,000	1,050,000	-	-	-
CCB/CCAB Fire Alarm Project	1,250,000	250,000	500,000	500,000	-	-	-
CCB Courthouse ADA Comprehensive Assessment	100,000	75,000	25,000	-	-	-	-
DOC Division V	275,000	50,000	-	-	225,000	-	-
Div V - Structural Facade Egress Elements Inspection and Repair	275,000	50,000	-	-	225,000	-	-
Bridgeview Courthouse (5th Dist.)	4,940,000	240,000	600,000	2,600,000	1,000,000	500,000	-
Bridgeview Courthouse - Interior Security Assessment and Upgrades	1,200,000	100,000	100,000	1,000,000	-	-	-
Bridgeview Courthouse ADA Comprehensive Assessment	3,740,000	140,000	500,000	1,600,000	1,000,000	500,000	-

CIP Project Type/Portfolio/Facility CIP	Prioritized Spending 2022-2031	Annual Capital Investment 2022	Annual Capital Investment 2023	Annual Capital Investment 2024	Annual Capital Investment 2025	Annual Capital Investment 2026	Annual Capital Investment 2027-2031
DOC South Campus Building 1	275,000	50,000	225,000	-	-	-	-
South Campus Building 1 - Exterior Inspection and Repair	275,000	50,000	225,000	-	-	-	-
DOC Div. II, Dorm I	750,000	50,000	100,000	300,000	300,000	-	-
Division II, Dorm I Fire Alarm Project	750,000	50,000	100,000	300,000	300,000	-	-
DOC Div. II, Dorm II	750,000	50,000	100,000	300,000	300,000	-	-
Division II, Dorm II Fire Alarm Project	750,000	50,000	100,000	300,000	300,000	-	-
DOC Div. II, Dorm III	750,000	50,000	100,000	300,000	300,000	-	-
Division II, Dorm III Fire Alarm Project	750,000	50,000	100,000	300,000	300,000	-	-
DOC Div. II, Dorm IV	750,000	50,000	100,000	300,000	300,000	-	-
Division II, Dorm IV Fire Alarm Project	750,000	50,000	100,000	300,000	300,000	-	-
DOC Division III Annex (RTU)	750,000	50,000	100,000	300,000	300,000	-	-
Division III (Annex) Fire Alarm Project	750,000	50,000	100,000	300,000	300,000	-	-
DOC South Campus Building 3	300,000	75,000	-	225,000	-	-	-
DOC South Campus Building 3 Door Control Replacement	50,000	50,000	-	-	-	-	-
South Campus Building 3 - Structural Facade Egress Elements Inspection and Repair	250,000	25,000	-	225,000	-	-	-
DOC South Campus Building 4	300,000	75,000	-	225,000	-	-	-
DOC South Campus Building 4 Door Control Replacement	50,000	50,000	-	-	-	-	-
South Campus Building 4 - Structural Facade Egress Elements Inspection and Repair	250,000	25,000	-	225,000	-	-	-
DOC Division IV	230,000	5,000	-	-	225,000	-	-
Div IV - Structural Facade Egress Elements Inspection and Repair	230,000	5,000	-	-	225,000	-	-
DOC Kitchen	600,000	100,000	250,000	250,000	-	-	-
DOC Kitchen Fire Alarm Project	600,000	100,000	250,000	250,000	-	-	-
DOC South Campus Building 2	250,000	25,000	-	225,000	-	-	-
South Campus Building 2 - Structural Facade Egress Elements Inspection and Repair	250,000	25,000	-	225,000	-	-	-
DOC South Campus Building 5	250,000	25,000	-	225,000	-	-	-
South Campus Building 5 - Structural Facade Egress Elements Inspection and Repair	250,000	25,000	-	225,000	-	-	-
Redevelopment/Demolition	50,300,000	7,710,000	6,225,000	6,665,000	18,250,000	11,450,000	-
Daley Center	100,000	100,000	-	-	-	-	-
545 Daley Center - Digital Signage	50,000	50,000	-	-	-	-	-
839 Office of the Chief Judge Relocation and Consolidation of Administrative Offices	50,000	50,000	-	-	-	-	-
Skokie Courthouse (2nd Dist.)	600,000	100,000	300,000	200,000	-	-	-
Skokie Courthouse - Toilet Room Upgrades	600,000	100,000	300,000	200,000	-	-	-
Criminal Court Admin. Building	1,150,000	500,000	500,000	150,000	-	-	-
CCAB - Toilet Room Upgrades	1,150,000	500,000	500,000	150,000	-	-	-
Maywood Courthouse (4th Dist.)	750,000	50,000	700,000	-	-	-	-
Maywood Environmental Lab Buildout	750,000	50,000	700,000	-	-	-	-
DOC Campus	200,000	200,000	-	-	-	-	-
887 Mental Health Transition Center	100,000	100,000	-	-	-	-	-
DOC - Adult Detention Center (Jail Replacement)	100,000	100,000	-	-	-	-	-
Maywood Campus	2,800,000	600,000	2,200,000	-	-	-	-
620 Maywood - Firearms Range Target/Vent System	1,350,000	150,000	1,200,000	-	-	-	-
846 Maywood ERPS HVAC Upgrades	1,400,000	400,000	1,000,000	-	-	-	-
Relocation of CCSPD Headquarters	50,000	50,000	-	-	-	-	-
JTDC Campus	175,000	100,000	75,000	-	-	-	-
870 JTDC - Staff Showers	175,000	100,000	75,000	-	-	-	-
Maywood Campus	550,000	10,000	400,000	140,000	-	-	-
Maywood Courthouse - Toilet Room Upgrades	550,000	10,000	400,000	140,000	-	-	-
Robert J. Stein Institute of Forensic Medicine	31,100,000	200,000	1,600,000	6,000,000	12,200,000	11,100,000	-
939 RJS/IFM Intake Garage Enclosure	500,000	100,000	400,000	-	-	-	-
New Building for Medical Examiner's Office	30,600,000	100,000	1,200,000	6,000,000	12,200,000	11,100,000	-
DOC Division I	5,475,000	5,475,000	-	-	-	-	-
Division I & 1A Demolition	5,475,000	5,475,000	-	-	-	-	-

CIP Project Type/Portfolio/Facility CIP	Prioritized Spending 2022-2031	Annual Capital Investment 2022	Annual Capital Investment 2023	Annual Capital Investment 2024	Annual Capital Investment 2025	Annual Capital Investment 2026	Annual Capital Investment 2027-2031
Cook County Assistance Center	350,000	350,000	-	-	-	-	-
Cook County Assistance Center Renovation	350,000	350,000	-	-	-	-	-
DOC Division IV	7,050,000	25,000	450,000	175,000	6,050,000	350,000	-
Demolition of Division IV	7,050,000	25,000	450,000	175,000	6,050,000	350,000	-





TRANSPORTATION AND HIGHWAYS OVERVIEW

Cook County's historic transportation system is a hub for national and international commerce. With its extensive highway and freight network, the ability to move people and goods is essential to the economic vitality of the region. The Cook County Department of Transportation and Highways (DOTH) prioritizes investment in its existing transportation assets, recognizing it as an investment in the County's future and the lives of its residents. The department is equally committed to identifying and responding to changes in demands on the transportation network by building a truly multimodal system that supports the economy, reduces transportation costs, and creates livable communities.

Accordingly, Connecting Cook County, the department's Long Range Transportation Plan (LRTP), establishes policy goals that support the efficient movement of freight and passenger vehicles while also enhancing transit and other transportation alternatives. This Capital Budget document demonstrates how DOTH intends to advance the goals of the LRTP by providing a detailed forecast of spending for the next five years.

DOTH has jurisdiction over 561 miles of roadway and maintains 1,620 lane miles of pavement, 365 traffic signals, 7 pumping stations, and 4 maintenance facilities. It also has jurisdiction over 93 structures and shares responsibility with other agencies for another 42 structures. The Capital Budget presents work to be implemented in fiscal years 2022-2026 that will maintain, modernize, and strategically expand this network.

DOTH relies on a variety of funding sources to meet the needs of its complex inventory of transportation infrastructure. Motor Fuel Tax (MFT) revenue continues to represent the largest proportion of DOTH's program, bolstered by new revenues generated from the 2019 passage of the State's REBUILD Illinois capital program. Further, leveraging outside funding is an important part of DOTH's programming strategy; DOTH has an established track record of securing project-specific funding from federal, state, and local sources in the forms of grants and reimbursements. This year's Capital Budget represents a well-rounded and fiscally balanced plan for investments in the region.

BUDGET DEVELOPMENT

DOTH's capital budgeting process is driven by the combined policy priorities of the Cook County Policy Roadmap, the first comprehensive, policy-driven strategic plan for the Offices Under the President (OUP), and the department's own Long Range Transportation Plan (LRTP).

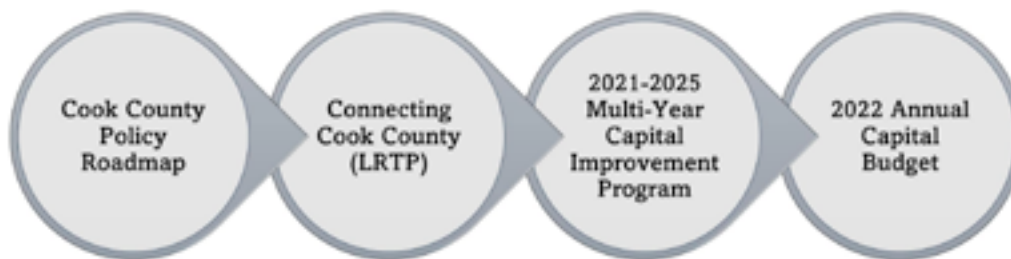


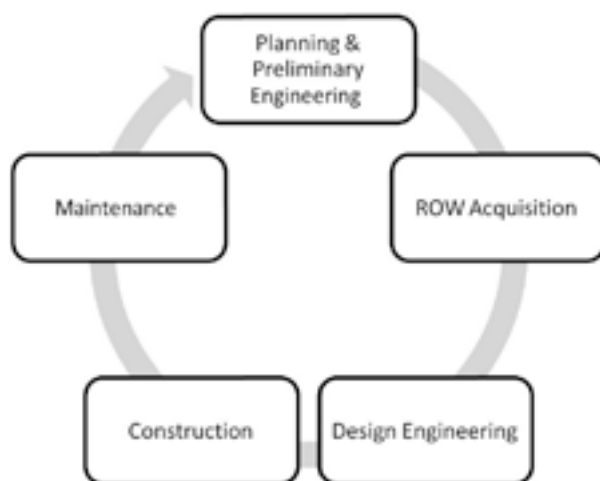
Figure 1: Budget development process. The 2022 Capital Budget implements the goals of the Policy Roadmap and LRTP by advancing projects in the MYP.

The LRTP functions as a framework for DOTH's capital planning that expands on DOTH's previous role as a highway maintenance agency and broadens its scope of work to reflect the County's evolving multimodal transportation system. The LRTP is part of DOTH's active leadership to holistically address mobility challenges for people and goods; further, it supports the Policy Roadmap's goal of integrating strategies for work on justice, health, economic development, and the environment into all facets of County operations. The LRTP identifies five policy priorities to guide future implementation of transportation projects:

- Prioritize transit and other transportation alternatives
- Support the region's role as North America's freight capital
- Promote equal access to opportunities
- Maintain and modernize what already exists
- Increase investments in transportation

DOTH's Multi-Year Capital Improvement Program (MYP) transforms principles into practice. As a recipient of state Motor Fuel Tax (MFT) revenues, Cook County is required to publish an MYP annually that provides a five-year overview of how DOTH will advance its wide portfolio of planned improvements and execute County goals. The MYP previews potential opportunities to the transportation industry by project, phase, and estimated cost.

The project development cycle involves multiple phases of work, including planning, engineering, land acquisition, construction, and maintenance. Each phase may span several years depending on the complexity of the project. The MYP reflects the updated status of the project year-to-year, and projects may be removed, deferred, or replaced with other opportunities in the plan based on a variety of circumstances including funding, safety considerations, land acquisition, or coordination with other regional projects. Cook County's role as an umbrella unit of government, made up of 134 municipalities and 29 townships, crisscrossed by six of the nation's seven Class I railroads, with roadways under local, state, federal jurisdiction means DOTH often supports or leads multijurisdictional projects with unique community and environmental concerns.



*Figure 2: Project development cycle.
A project's development is a complex and time-consuming process that proceeds through multiple phases, each of which can span multiple years.*

The Capital Budget provides a detailed, cashflow-based look at the next five years to ensure that adequate funding will be available to support ongoing and future projects over multiple phases. Most projects presented in the Capital Budget are a continuation of work that began in previous years. Many projects will advance from one phase to the next, while others continue work on a current phase.

CONSTRUCTION HIGHLIGHTS

DOTH's active construction projects vary in scope, complexity, and duration. FY2021 project progress included:

Lake Cook Road from Raupp Boulevard to Hastings Lane – The \$58.5 million reconstruction of Lake Cook Road will be completed in late 2021. The result will be a wider, six-lane roadway between Raupp Boulevard and Hastings Lane, intersection improvements at Buffalo Grove Road and IL 83/McHenry Road, and an extension of Weiland Road from Buffalo Grove Road and McHenry Road. The regional project will improve mobility by reducing congestion, improving access to businesses, improving arterial connections, and incorporating new bicycle and pedestrian facilities.



Figure 3: Construction on Lake Cook Road from Raupp Boulevard to Hastings Lane will be completed in FY2021.

County Line Road, South, from the I-294 Ramp to North Avenue – The County Line Road South Project from I-294 to North Avenue began in summer 2021, with \$28.2 million allocated for construction and construction engineering over the next three years. This project reconfigures the IL 64/North Avenue and US 20/Lake Street Intersections with County Line Road and adds new connections between County Line Road and North Avenue. The project involves multiple components to eliminate bottle-necks in traffic and improve access to the regional expressway network in west Cook County.

Old Orchard Road from Woods Drive to Skokie Boulevard – DOTH will finish land acquisition in FY2021 and will be advancing to construction in late FY2022. This \$21.4 million project includes construction of additional turn lanes at the I-94 southbound ramps and Old Orchard Road intersection, pavement widening, bridge widening of the Illinois Department of Transportation (IDOT) structure over I-94, and installation of storm sewers, traffic signals, and street lighting. The project will also construct a new multi-use path on the south side of Old Orchard Road, in keeping with *Connecting Cook County's* goal to prioritize other transportation alternatives. This project ensures safe and smooth travel along county highways and reduces congestion for a more efficient and sustainable highway system.



Figure 4: The Old Orchard Road project involves coordination between many DOTH departments and with other agencies to coordinate drainage, electrical, roadway, and bicycle and pedestrian upgrades along Old Orchard Road.

FY2022-26 PRIORITIES

Cook County has emerged as a leader in supporting and improving the regional transportation network by advancing a dynamic vision of mobility and promoting strong local partnerships. DOTH continuously brings multiple municipalities, public entities, and private agencies to the table to realize critical improvements that boost economic outcomes and quality of life for all Cook County residents. These investments are guided by the five LRTP policy priorities. Every project in the department's MYP and annual capital budget addresses at least one of the priorities, and many projects address two or more. Consistent across the program is an awareness that transportation policy is integral to economic health and the development of the region.

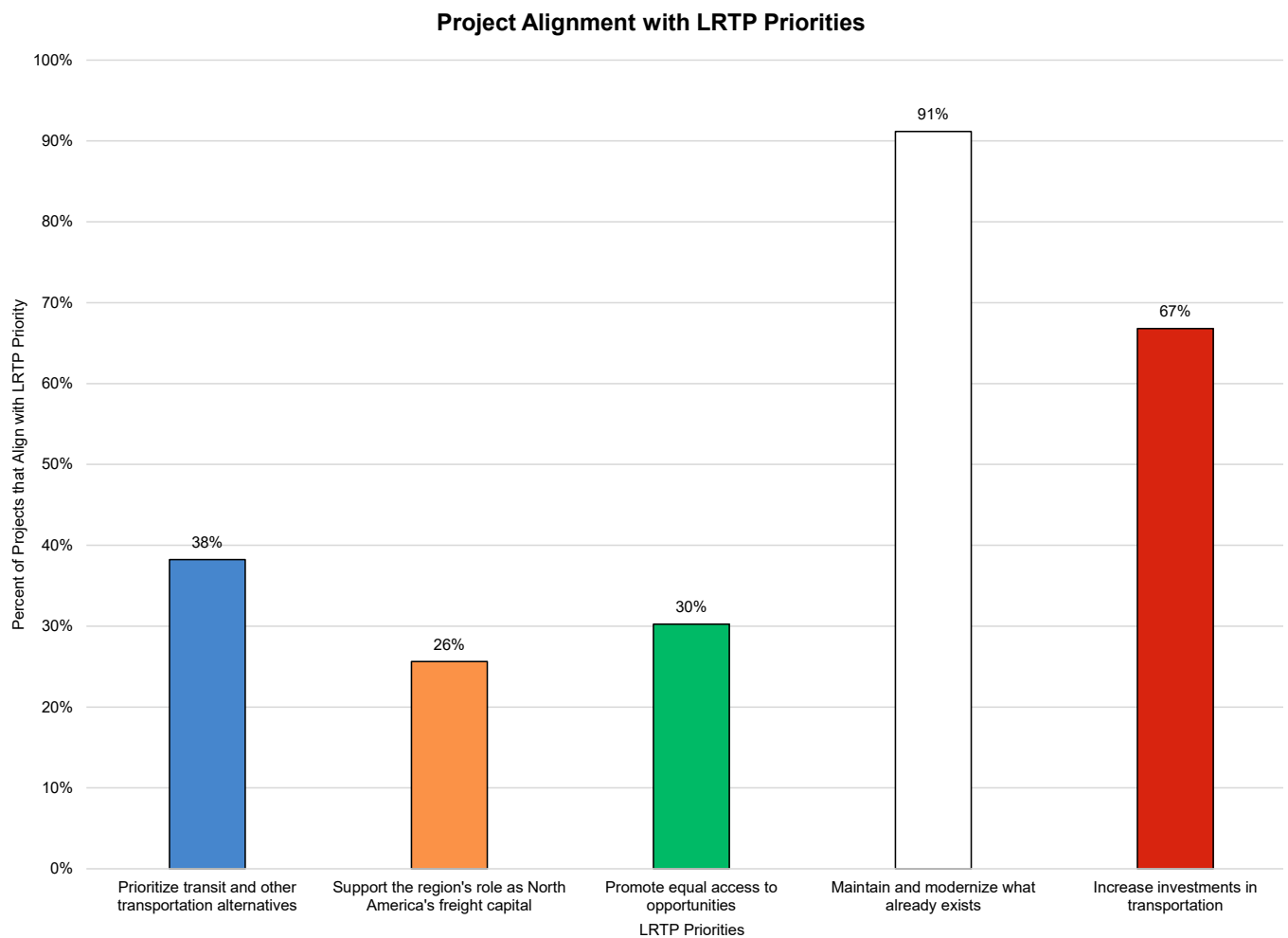


Chart 1: Percent of FY2022-2026 projects that advance each LRTP policy priority.

PRIORITIZE TRANSIT AND OTHER TRANSPORTATION ALTERNATIVES

If the 19th century was defined by the railroad and the 20th century was undeniably the era of the automobile, the 21st century is multimodal. A sustainable mobility network requires complementary modes of transportation that satisfy transit, cycling, and pedestrian needs. While an efficient transit system is a signifier of a world class metropolitan region, providing a complete and fully accessible cycling/pedestrian mobility system is also integral to a high quality of life.

That is why DOTH incorporates a Complete Streets policy that is considerate of pedestrians, bicyclists, and public transit, into the planning, engineering, and design of all improvement projects. DOTH works with its partner agencies and municipalities to integrate the best mobility infrastructure for the existing environment while also seeking to close gaps in the pedestrian and bicycling network. The department's commitment to Complete Streets is reflected in this budget, with new County-led and municipal partnership projects including bicycle and pedestrian components like multi-use paths and ADA accessible curb ramps.

The Sauk Village Multi-Use Path is one example of this commitment. The project will construct a new 3.5-mile multi-use path along Cottage Grove Avenue, Sauk Trail, Cornell Avenue, and 223rd Street, filling a critical gap in the South Cook County bike/ped network along a combination of local and County routes. This project is partially grant funded: the Village was awarded a Congestion Mitigation and Air Quality (CMAQ) grant to fund a portion of the feasibility study in 2017. This was later supplemented by a 2019 Invest in Cook award, which also expanded the scope of the initial plan. Preliminary engineering will commence in 2022.



Figure 5: Cook County staff in the field, evaluating the condition and connectivity of existing bike trails in the region.

At a policy level, DOTH is advancing a Bike Plan in FY2022 that will refine the department's priorities for bicycle infrastructure, expand partnerships to build and maintain bicycle facilities, and establish long-term goals for bicycling in Cook County. The plan is guided by the following principles:

1. Expand the existing system of off-street trails and other low-stress routes into a coherent countywide network.
2. Ensure investments in the mobility network serve a greater number of County residents and are more equitably distributed.
3. Enhance facilities to support bike commuting and other purposeful bike trips.

These principles taken together seek to reshape the social understanding of what it means to be mobile. By focusing on facilitating a low stress trails network free of heavy traffic, the County hopes to increase accessibility for all residents and reach those who are interested in cycling recreationally or for transport but concerned about safety on open roads.

Transit also continues to be a major priority for Cook County. The FY2022 Transit Plan will build on the LRTP and refine how the County can support improvements to public transportation through investing in transit facilities and services, working with sister agencies, and conducting broader advocacy. The County's involvement with public transportation is guided by the following goals:

- Increase overall transit ridership, a key objective as we seek to rebuild transit usage from the COVID-19 pandemic;
- Increase seamlessness of transit services, which will make it simpler and more convenient to take transit; and
- Focus on the needs of transit-reliant communities, which would improve transit access in disadvantaged neighborhoods in the county.

The principles of the Transit Plan are embodied in the ongoing Fair Transit South Cook Pilot. In this three-year, \$35.0 million commitment, DOTH is partnering with the region's public transit agencies to lower fares for the Metra Electric and Rock Island Lines and increase service on Pace route 352 Halsted to advance transit equity. The south side of Chicago and South Cook have fewer options for public transportation, making for longer commutes with more transfers. This structural inequality has stifled access to opportunities and hindered job growth. The pilot started in January 2021 and provided immediate support to essential workers and commuters during the COVID-19 pandemic. Making transit more affordable and providing higher service frequency are an integral part of speeding recovery.

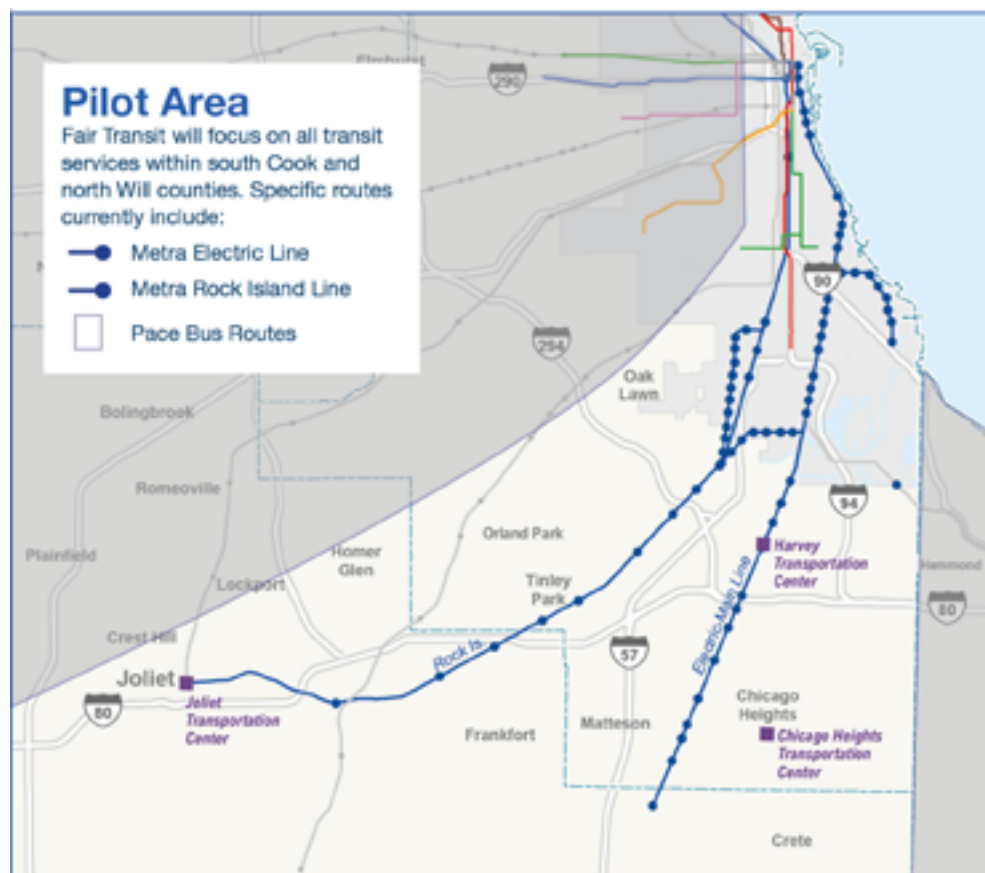


Figure 6: The Fair Transit South Cook Pilot Area

SUPPORT THE REGION'S ROLE AS NORTH AMERICA'S FREIGHT CAPITAL

Northeastern Illinois is the epicenter of freight activity in North America. Approximately 28% of all jobs in the County are associated with the freight sector. Transportation, Distribution, and Logistics is a rapidly expanding sector of the economy, with the COVID-19 pandemic driving exponential growth in the field nationally and in Cook County.

DOTH leverages public-private partnerships for various projects across the County. The department remains committed to the Chicago Region Environmental and Transportation Efficiency (CREATE) Program, an ongoing partnership of railroads and public-sector agencies that advances critical rail improvements across northeastern Illinois. Though substantial, DOTH's involvement is not limited to the \$77.8 million in matching funds for the 75th Street Corridor Improvement Project, the largest single remaining component of the CREATE program. The department is actively involved with multiple CREATE program projects annually. The Dolton Interlocking Junction project, identified as CREATE WA-11 in South Cook, will increase train speeds for multiple freight rail routes as they move through the region, reducing congestion and improving traffic flow. Phase II design work is slated to complete in FY2022, advancing the project to land acquisition needed for construction.

Cook County successfully applied for a \$12.9 million Consolidated Rail Infrastructure and Safety Improvement (CRISI) grant on behalf of the CREATE partners to support work on the Pullman Junction project, EW-3a. These funds will leverage \$6.5 million investment from IDOT and an additional \$6.5 million from the American Association of Railroads to add rail capacity and improve the fluidity of east-west freight traffic through the Chicago region.



Figure 7: The CREATE partners work together to advance critical rail improvements that make train movements more efficient and contribute to the region's economic vitality.

Roadways are just as vital to freight commerce as railways. In FY2022 preliminary and design engineering will continue for the Elgin-O'Hare Western Access (EOWA) project, a multi-billion-dollar multijurisdictional program of national and regional significance that will dramatically improve mobility, freight connectivity, and enhance the regional economy. Begun in 2013, the EOWA is led by the Illinois Tollway, and is supported by a broad coalition of municipalities and local agencies, including coordination with Cook and DuPage Counties. Cook County is the lead agency for over \$157.0 million in construction work across four projects that support EOWA, including DOTH's work on Touhy Avenue. Together with DuPage, Cook County secured \$95.0 million in CMAQ funding to support the County Line Road and Franklin Avenue EOWA projects.

In FY2022, the \$26.0 million Franklin Avenue/Green Street improvement project will advance to construction. Coordinating with IDOT, the Illinois Tollway, the Village of Franklin Park, and the Village of Bensenville, this DOTH project will reconstruct 1.8 miles of roadway, expand a 2-lane road into a 5-lane road, as well as improve drainage infrastructure and installing a multi-use path. Franklin Avenue was identified as a priority trucking corridor in the 2018 Cook County Freight Plan; it provides access to the Canadian Pacific Railway's Bensenville Intermodal Facility and major industrial areas in Franklin Park, as well as improved access to O'Hare, the second largest freight airport in the nation by shipped tonnage.



Figure 8: Improvements to Franklin Avenue and Green Street will support freight movement in and through the region.

PROMOTE EQUAL ACCESS TO OPPORTUNITIES

A transportation network should facilitate easy connections to jobs, schools, healthcare centers, recreation, and much more. Historical economic development practices and land use regulation mean that the opportunities afforded by access to a robust transportation system are not guaranteed by the current built environment. Cook County is committed to combatting these inequities through significant transportation investments in disadvantaged communities, and through partnerships with other agencies that make equity a priority in their work.

ADA Transition Plan

DOH implements inclusive mobility considerations into all construction projects and proposed project studies. In accordance with Title II of the Americans with Disabilities Act (ADA), in FY2021 Cook County Department of Transportation published an ADA Transition Plan to serve as a guide to further the goals and initiatives set forth in the LRTP. By prioritizing pedestrian travel, promoting equal access, and maintaining & modernizing existing facilities within the public right-of-way, the ADA Transition plan demonstrates how a single project may touch on multiple priorities of the LRTP. DOTH's target is to improve 1/25th of

the inventory annually, approximately 365 curb ramps. The plan will be implemented throughout DOTH's multiple projects and programs such as the pavement preservation program, Traffic Signal Replacement and Modernization Program, issuing municipal and private permits, and coordinating work with other agencies such as the Chicago Department of Transportation (CDOT) and IDOT. Locations have been prioritized based on factors such as disabled/senior population density, distance from existing public transit, and distance from public buildings.

The Invest in Cook program continues to afford DOTH opportunities to support projects that promote equal access to employment, housing, recreation, and other opportunities for the region. In FY2021, over 30% of awarded project funds, \$2.8 million, were dedicated to projects that included ADA improvements. The Village of Glenview was awarded \$142,000 design engineering and construction funds to improve the existing pedestrian facilities at the intersection of Milwaukee Avenue and Zenith Drive. Installation of new pedestrian crossing signals, in addition to ADA compliant curb cuts and ramps will improve access to area park district amenities and also enhance pedestrian connections to Pace bus routes 270/272 along the Milwaukee Avenue. Metra was awarded \$600,000 to continue the rehabilitation of the 147th (Sibley Boulevard) Electric District station in Harvey. These improvements will make the facility fully ADA compliant, and supports the goals of the Fair Transit South Cook project.

MAINTAIN AND MODERNIZE WHAT ALREADY EXISTS

The maintenance and modernization of transportation system assets remains a top priority for DOTH. These projects improve the service life, capacity, and safety of existing transportation assets.

Pavement Program

DOTH is responsible for the maintenance of 1,620 lane miles of pavement. The department's main avenues for this vital work are the Pavement Preservation and Pavement Rehabilitation Programs. Each program uses a data-driven approach to evaluate roadway conditions and prioritize project work. Maintenance tasks, such as grinding, patching, and filling, keep the County's



pavement in a state of good serviceability. Rehabilitation tasks, such as milling and the installation of structural overlays, improve the useful service life of the pavement. Contracts for the work are issued geographically, with one for the northern half of the County and the other for the southern half. \$26.6 million is budgeted for pavement maintenance and rehabilitation activities across north and south Cook County in FY2022, representing approximately 20% of the \$154.0 million allocated between FY2022-2026 for this routine roadway work systemwide.

Figure 9: Cook County maintenance crews repair and maintain asphalt pavement surfaces. Existing surface was removed by milling, full depth deteriorated pavement areas were removed, patched with concrete and roadway overlaid with a new asphalt surface.

Bridge Maintenance and Replacement Projects

DOTH's bridge maintenance program continues to strategically program condition-based as well as schedule-based improvements to bridge structures systemwide. In FY2022 DOTH will perform preliminary engineering for the replacement of five County bridges: 143rd Street over Tinley Creek, 170th Street over Thorn Creek, East Lake Avenue over the Middle Fork of the North Branch of the Chicago River, Lehigh Avenue over East Lake Avenue, and Meacham Avenue over Salt Creek. This work is funded by REBUILD bonds and partially fulfills the department goal to replace 11 bridge decks by 2030. In FY2022 DOTH will undertake \$3.1 million in construction work to replace the deck for the 87th Street Bridge over B.O.C.T. railroad. REBUILD Illinois funds have enhanced the department's ability to tackle a higher amount of complicated but critical bridge repairs.



Figure 10: Bridges are large and complex structures and proper maintenance of County bridges is paramount to their safety and longevity.

Traffic Signal Modernization and Replacement Program

The FY2022-26 Capital Budget also includes approximately \$15.2 million for the implementation of a biennial Traffic Signal Modernization/Replacement Program (TSMRP). The TSMRP will proactively provide upgrades to the County's aging traffic signal equipment, most of which is twenty to thirty years old. The program will incorporate the latest technological and safety standards to improve operations, increase safety, and minimize life-cycle maintenance costs. As part of the traffic signal upgrades existing pedestrian and bicyclist ramps will be brought into compliance with the ADA. In FY2022 DOTH will implement a \$6.0 million construction package that will replace thirteen traffic signals and modernize ten others. In addition to the traffic signal modernization and replacement projects, the County will also install infrastructure which will create remote cloud-based communications to some of CCDOTH's traffic signals and lay the groundwork for future regional connections to other traffic signals and systems.

Increase Investments in Transportation

The amount of funding available for transportation infrastructure projects expanded significantly with the historic 2019 REBUILD Illinois Capital Bill. The new revenue supplements the traditional monthly motor fuel tax allotments DOTH receives from the State. Under the Capital Bill, DOTH also received \$251.1 million in bond funds that must be obligated to projects by FY2025. To accomplish this goal, DOTH has awarded nearly \$100 million in various engineering and construction management contracts to fill the project pipeline and expedite project delivery.

The additional funding allows Cook County to lay an increasingly active role in supporting local governments in their efforts to build and maintain comprehensive transportation networks. The County has provided monetary support and staff support to help municipal and regional transportation agencies leverage revenues to complete or expedite transportation improvements.

The Invest in Cook grant program is one avenue by which DOTH supports its municipal partners. Annually, applicants apply for up to a combined \$8.5 million in transportation funds to cover the cost of planning and feasibility studies, engineering, and construction for improvements that meet the goals of the LRTP. Since 2017, DOTH has evaluated nearly 400 project applications from municipal and State agencies, as well as qualifying non-profit organizations. Since the inception of the program, DOTH has awarded \$39.7 million in grants for 162 projects across the County. Further, the Invest in Cook program has enabled projects to leverage \$3.00 from local, state, and federal sources for every \$1.00 invested by DOTH. The 2021 program includes fifteen bicycle/pedestrian projects, three freight projects, twelve roadway projects, and four transit projects. Fourteen of these awards are for construction activities and nineteen went to high need communities, demonstrating DOTH's commitments to support the advancement of local improvements and provide equal access to opportunities.

Between FY2022-2024 the department has allocated nearly \$17.0 million to the Cook County Forest Preserve District (CCFPD). This will allow CCFPD to modernize and expand trailheads, improve safety at pedestrian crossings, and improve connectivity to existing regional trails, a goal of the department's first countywide bike planning effort. The FY2022 budget also allocates nearly \$30.0 million through 2024 to the Chicago Department of Transportation (CDOT) for various roadway improvements such as resurfacing, bridge and viaduct improvements, sidewalks, pedestrian safety improvements, and traffic signals.



Figure 11: Cook County DOTH and the Village of Burnham are working together to invest in improving freight traffic in the South Suburbs.

Through cooperation with local municipalities, high priority projects have secured full funding and been completed in a timely and efficient way. The department's involvement has helped advance projects that might otherwise have languished due to insufficient funding.

FY2022 BUDGET

In FY2022, DOTH projects \$656.5 million in funding and \$360.1 million in total expenditures. Available funding for the FY2022 Capital Budget (i.e., what remains after accounting for operations expenditures and debt service payments) totals \$596.1 million. The FY2022 program is fully funded, with planned project expenditures totaling \$299.7 million. Of this, \$159.0 million are capital expenditures and \$140.7 million are maintenance or non-capitalizable expenditures. The imbalance between revenues and expenditures is largely due to the front-loaded nature of DOTH's new revenue streams. DOTH will have received the full \$251.1 million in funding from State bond proceeds by the end of 2022. The expenditure of these funds is underway and spread over the five-year program as demonstrated in the FY2022-26 Forecast section below. The department worked closely with IDOT to ensure projects slated for bond fund usage met the eligibility standards and pre-approval requirements.

The anticipated total FY2022 capital expenditure level is 8.8% higher than the expenditures requested in the FY2021 appropriation, reflecting the ongoing advancement of major improvements.

REVENUES

DOTH's revenue is comprised of a mix of state Motor Fuel Tax (MFT), federal and state grants, and local agency reimbursements. The 2019 REBUILD Illinois capital bill provided DOTH with two new sources of revenue: the Transportation Renewal Fund (TRF) and REBUILD Illinois Bond Funds.

The impact of these new revenue streams is substantial; however, the coronavirus pandemic and associated changes in travel behavior have somewhat destabilized ongoing transportation funding. Vehicle travel is undergoing unprecedented flux, which impacts the amount of MFT the County receives. Given that workforces and educational institutions may still be partially or fully remote, it's unclear how long vehicle travel will be reduced or when gas consumption will approach pre-pandemic levels. Considering this uncertainty, DOTH is taking a cautious approach to forecasting MFT revenues based on industry consultation. The department does not anticipate a return to pre-pandemic MFT levels before 2023. The additional funding created by REBUILD Illinois bonds and the Transportation Renewal Fund has provided a safety net despite this uncertainty, allowing planned projects in the near term to progress as planned.

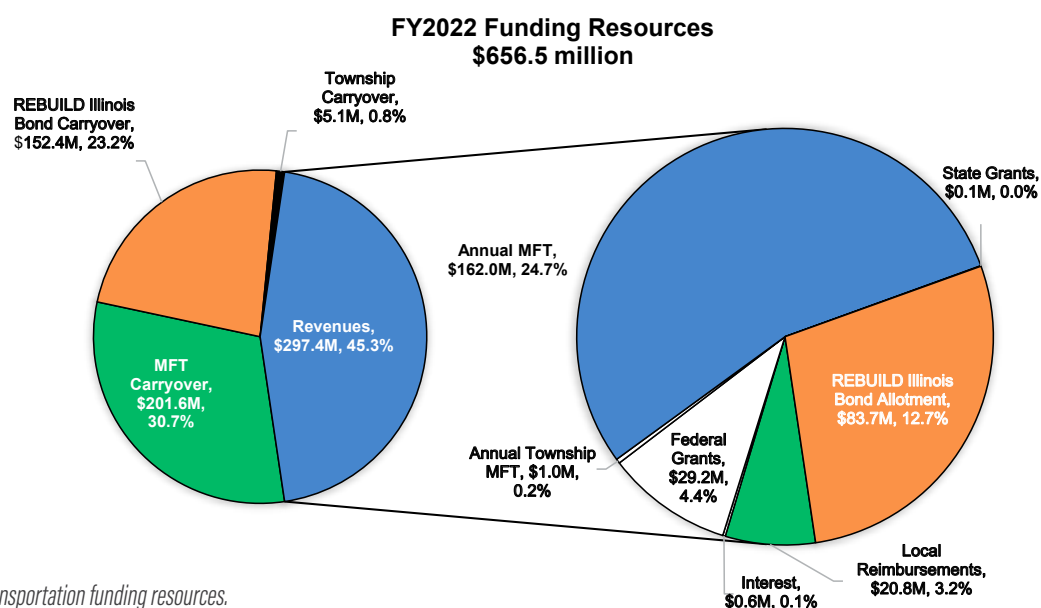


Chart 2: FY2022 transportation funding resources.

Motor Fuel Tax (MFT)/ Transportation Renewal Fund (TRF) revenue

Motor Fuel Tax revenue is the department's primary funding source for its operations and projects. The TRF, an additional MFT revenue source, increased the Motor Fuel Tax rate from 19 cents to 38 cents per gallon in 2019, supplementing the traditional monthly allotments that DOTH receives from the State. The capital bill also included a provision to index the tax rate to increase annually with inflation. The combined rate for MFT and TRF is up to 39.2 cents as of July 2021. This translates to approximately 2.7 cents per gallon for Cook County.

In FY2022 DOTH estimates \$162.0 million in total MFT revenue which is 5.9% increase over FY2021. The projected total MFT revenue carryover in FY2022 is \$201.6 million, due in part to the increase in MFT revenues resulting from the REBUILD Transportation Renewal Fund as well as the award of several large capital construction projects planned for early FY2022.

REBUILD Illinois Bond Funds (RBI)

DOTH will receive the final two installments totaling \$83.7 million in FY2022 from REBUILD Illinois Bond Funds. The projected carryover revenue is \$152.4 million. These funds must be expended by FY2025 on bondable capital improvements in accordance with the State's policy, which, in general, requires that projects have an average useful life of greater than or equal to 13 years. Bond funds are deposited by the State into the department's MFT account and represented as traditional MFT funds.

MFT Interest Income

MFT funds are invested on DOTH's behalf by the Cook County Treasurer, creating an estimated \$600,000 in interest revenue in FY2022.

Federal and State Grants and Local Reimbursements

DOTH also receives project-specific revenue from federal, state, and local governments in the form of grants and reimbursements. In FY2022, anticipated grant revenues total \$29.3 million and local reimbursements total \$20.8 million. DOTH will continue to compete for grant funding and partnering with local agencies to advance projects.

Township MFT funds

The last revenue source is Township MFT funds. DOTH serves as the central repository for the monthly Township MFT allotments and has fiduciary responsibility over these accounts on behalf of 23 townships in a separate special revenue fund. Townships advance projects for their roadway construction and/or maintenance needs and seek reimbursement for these efforts from DOTH. A total of \$1.0 million in new township revenues is projected for FY2022, in addition to the approximately \$6.2 million in carryover township revenues from prior years. Townships are also recipients of REBUILD Illinois bond funds, contributing to their available carryover. DOTH works closely with each Township to program use of these funds.

EXPENDITURES

The total FY2022 recommended expenditure is \$360.1 million, which includes \$299.7 million in capital expenditure, \$54.1 million in operating expenditure and \$6.3 million in debt service payments.

The capital expenditure of \$299.7 million is funded by \$201.9 million in MFT, \$41.6 million in RBI funds, followed by \$29.3 million in grant funding, \$20.8 million in local reimbursements, and \$6.1 million in Township MFT. Of the recommended capital expenditures, \$207.8 million or 57.7% are for construction, \$56.8 million or 15.8% for preliminary and design engineering, \$27.5 million or 7.6% for maintenance, and \$5.6 million or 1.6% for right-of-way acquisition. FY2021 expenditures also include a \$2.0 million annual transfer to the Chicago Transit Authority (CTA) as shown in the chart below.

A total of \$54.1 million will be used from MFT funds to cover DOTH's operating expenses which include staff salaries and benefits, office supplies, materials, district and office real estate, and equipment. Additionally, \$6.3 million is used for debt service payments for the 2012 Sales Tax Bond.

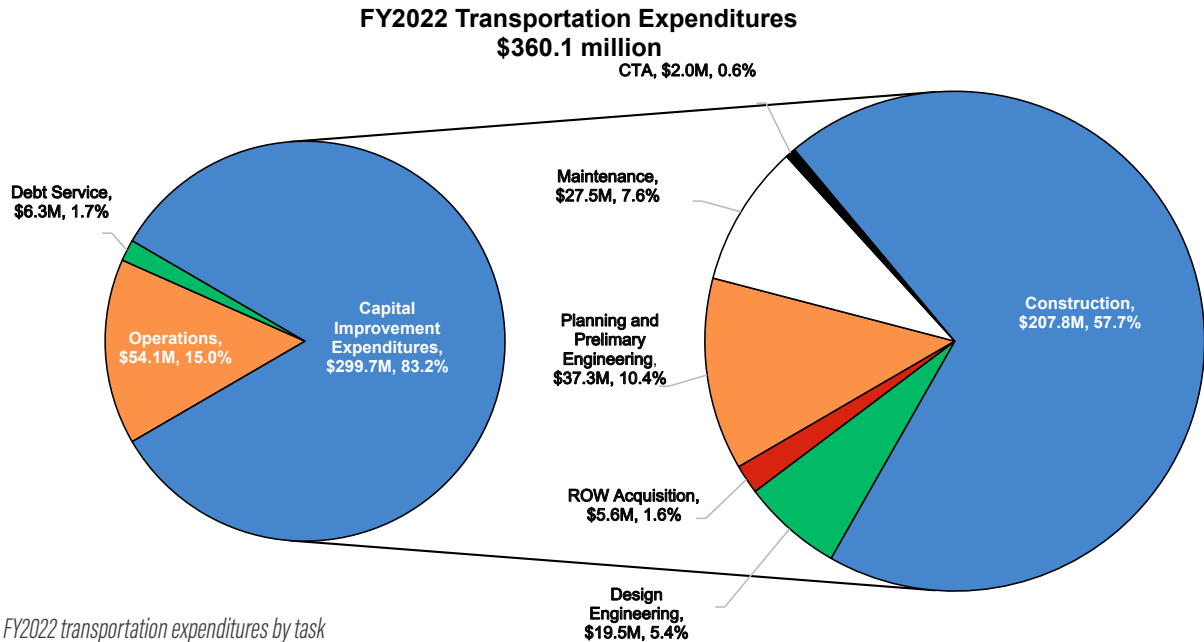


Chart 3: FY2022 transportation expenditures by task

Expenditures are also categorized into three primary work types: preservation, modernization, and expansion. Preservation projects, which account for about 39% of FY2022 expenditures, extend the service life of transportation assets to minimize life cycle costs. Modernization projects, which make up 40% of FY2022 expenditures, provide safety and capacity improvements to the system and accommodate future enhancement opportunities. Expansion projects, which represent 21% of the FY2022 expenditures, typically involve additions to the system in the form of new multi-use paths, travel lanes, ramps, or new roadways.

FY2022 Capital Improvement Expenditures by Work Type
\$299.7M

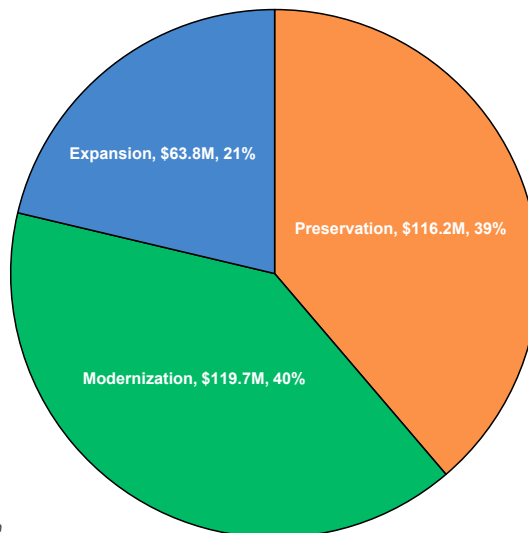


Chart 4: FY2022 transportation expenditures by work type

COOK COUNTY DEPARTMENT OF TRANSPORTATION AND HIGHWAYS FY2022 CAPITALIZABLE PROJECTS

Project Name	Project Description	Commissioner District	Primary Work Type	Municipality	Miles	Scope of Work	Funded by MFT	Funded by Federal Grant	Funded by Local Reimbursements	Total Project Request
103RD ST A 10-B4531-03-RS	Western Ave to Seeley Ave	11	Preservation	City of Chicago	0.46	Asphalt surface removal - replacement; pavement patching; catch basin, manhole, and inlet adjustment	198,091	-	-	198,091
143RD ST 18-B8026-00-EG	over Tinley Creek (SN 016-3069)	6	Modernization	Unincorporated Cook County	-	Bridge reconstruction	375,000	-	-	375,000
151ST ST	over Boca Rio Ditch	6	Modernization	Oak Forest	-	Replacement of culvert crossing and upstream channel improvements	41,175	-	370,575	411,750
170TH ST 18-B5936-00-EG	over Thorn Creek (SN 016-3069)	6	Modernization	Unincorporated Cook County	-	Bridge reconstruction	375,000	-	-	375,000
175TH ST 17-B6125-00-EG	175th St, Ridgeland Ave, Oak Park Ave	6,17	Modernization	Tinley Park	1.34	Reconstruct roadways, improve drainage & construct left-turn lane for side streets and driveways.	50,000	-	-	50,000
175TH ST 20-B6125-00-PV	175th St, Ridgeland Ave, Oak Park Ave	6,17	Modernization	Tinley Park	1.34	Reconstruct roadways, improve drainage & construct left-turn lane for side streets and driveways.	13,282,902	-	-	13,282,902
2019 VARIOUS PAVEMENT REPAIRS 19-VPREP-00-Countywide PV	Countywide	Countywide	Preservation	Countywide	n/a	Various Pavement Repairs within Cook County	1,700,000	-	-	1,700,000
86TH AVENUE	131st St to Cal Sag Rd	17	Modernization	Palos Park	2	Roadway reconstruction and addition of a sidepath	100,000	-	-	100,000
87TH ST AT ROBERTS RD	at 87th St and Roberts Rd	6	Expansion	Bridgeview, Justice, Hickory Hills	0.5	Roadway reconstruction & widening, sidewalk and traffic signal improvements	4,989,000	-	-	4,989,000
87TH STREET 19-B4224-00-BR	over BOCT Road	6	Modernization	Bridgeview	-	Remove and replace bridge deck, clean and paint structural steel	3,061,000	-	-	3,061,000
ADA PROGRAM 2022	Countywide	Countywide	Modernization	Various	n/a	Improve various ADA curb ramps countywide	2,500,000	-	-	2,500,000
ARLINGTON HEIGHTS RD 20-V6937-00-PV	Turner Ave to Brantwood Ave	15	Modernization	Elk Grove Village	1.10	Pavement patching , curb and gutter replacement, HMA overlay, drainage improvements, pavement markings, ADA ramps an other necessary work	4,847,619	-	-	4,847,619
ASHLAND AVE A 10-W4822-02-RS	59th Street to 63rd Street	2	Preservation	City of Chicago	0.46	Asphalt surface removal - replacement, pavement patching	890,000	-	-	890,000
BUFFALO GROVE ROAD 21-W1446-00-PV	Hintz Rd to St. Mary's Pkwy	14	Modernization	Buffalo Grove	2	Roadway reconstruction	375,000	-	-	375,000
BUSSE ROAD 20-W7141-00-PV	Golf Rd to Central Rd	9,15	Expansion	Mount Prospect, Arlington Heights	1.24	Roadway reconstruction and widening, multi-use path, and drainage improvements.	858,000	-	-	858,000
CAL SAG BRIDGES 18-CSSTS-00-BR	104th Ave, Ridgeland Ave, Pulaski Ave, Francisco Ave	5,6,17	Preservation	Alsip, Palos Heights, Worth, Unincorporated Cook County	-	Steel Truss Repairs, Concrete Repairs, Cleaning and Painting Steel	2,000,000	-	-	2,000,000
CENTRAL RD 21-A6107-00-PV	Barrington Rd to Huntington Blvd	15	Expansion	Barrington, Hoffman Estates	1.3	Reconstruction and new bike path	-	-	190,000	190,000
COUNTY LINE RD (N) 18-W7331-00-RP	I-294 Ramp to North Ave	17	Expansion	Elmhurst	1.06	Roadway reconstruction & new intersections	-	3,161,107	2,970,099	6,131,206
COUNTY LINE RD (S) 16-W7331-00-RP	I-294 Ramp to North Ave	17	Expansion	Elmhurst, Northlake	1.46	Structure & roadway reconstruction. New construction of connector road.	74,311	1,406,680	836,107	2,317,099
CRAWFORD AVENUE 18-W4339-00-EG	Oakton Street to Golf Road	1	Modernization	Skokie	2	Roadway reconstruction	682,652	-	-	682,652
DONLEA RD 20-V4647-00-DR	Butternut Rd to County Line Rd	15	Preservation	Barrington Hills	0.40	Preliminary drainage investigation	6,514	-	-	6,514
EAST LAKE AVE AT C&NW RR	at C&NW RR (SN 016-3206)	14	Preservation	Glenview	-	Clean and Paint Structural Steel. Minor Concrete Repairs	369,500	-	-	369,500

COOK COUNTY DEPARTMENT OF TRANSPORTATION AND HIGHWAYS FY2022 CAPITALIZABLE PROJECTS

Project Name	Project Description	Commissioner District	Primary Work Type	Municipality	Miles	Scope of Work	Funded by MFT	Funded by Federal Grant	Funded by Local Reimbursements	Total Project Request
EAST LAKE AVE AT SOO LINE RR	at SOO Line RR (SN 016-1127)	14	Preservation	Glenview	-	Clean and Paint Structural Steel. Minor Concrete Repairs	573,500	-	-	573,500
EAST LAKE AVE OVER MFNB CHICAGO RIVER 18- A5924-00-EG	over MFNB Chicago River (SN 016-0544)	14	Modernization	Glenview, Wilmette	-	Full reconstruction of the East Lake Avenue bridge over the MFNB of the Chicago River.	375,000	-	-	375,000
GERMAN CHURCH ROAD	over Flag Creek (Sn 016-3064)	17	Preservation	Burr Ridge	-	Remove and replace expansion joints	555,600	-	-	555,600
HAPP RD 20-W4044-00-PV	Winnetka Rd to Willow Rd	13,14	Modernization	Northfield	0.57	Roundabout construction, roadway reconstruction, ped/bike and drainage improvements	336,000	-	-	336,000
I-294 AT 103RD STREET	at 103rd St	6	Expansion	Chicago Ridge	-	New I-294 interchange near the intersection of Midlothian Turnpike and Pulaski Road	1,000,000	-	-	1,000,000
I-294 AT MIDLOTHIAN TPKE / PULASKI RD	at Midlothian Tpke and Pulaski Rd	5,6	Expansion	Crestwood, Robbins	-	New I-294 interchange near the intersection of Midlothian Turnpike and Pulaski Road	1,000,000	-	-	1,000,000
I-55 NORTH FRONTAGE ROAD 21-FRI55-00-PV	County Line Road to I-294 bridge	17	Modernization	Burr Ridge	1.00	Reconstruction of the I-55 frontage road from County Line Road to I-294	450,000	-	-	450,000
IIC 2017 - BUTLER DRIVE 17-IICFR-03-PV (IIPD)	130th Street to Doty Avenue	4	Preservation	Illinois International Port District	1.20	Reconstruction of roadway at IL International Port District	64,489	-	-	64,489
IIC 2019 - 25TH AVE 19-IICFR-04-ES (MELROSE PARK)	Lake Street to North Avenue (IL 64)	16	Modernization	Melrose Park	0.90	Roadway reconstruction	180,000	-	-	180,000
IIC 2019 - CENTRAL AVE 19-IICFR-03-ES (MATTESON)	Sauk Trl to Lincoln Hwy (US30)	6	Modernization	Matteson	1.50	Roadway reconstruction	300,000	-	-	300,000
IIC 2020 - FOREST NOR 20-IICRD-03-EG 20-IICRD-03-EG (PARK FOREST)	Indian Wood Boulevard to Westwood Drive	5,6	Modernization	Park Ridge	0.80	Reconstruction, improved sidewalk, pavement marking, bike lanes.	240,000	-	-	240,000
IL RT 19 18-V4738-00-PV	at Bartlett Road	15	Modernization	Streamwood	0.53	Intersection reconstruction and sidewalk construction	775,670	-	-	775,670
JOC - 5TH AVENUE GUARDRAIL REPLACEMENT 20-B7120-00-BR	at Pleasantdale Dr	17	Modernization	Contryside	-	Replace and Bring to Current Standards Guardrail with Guardrail Terminal Ends	2,737	-	-	2,737
JOC - CENTRAL AVE 21-W3924-00-BR	Bridge Repairs	16	Modernization	Forest View	-	Bridge parapet wall repair and railing replacement	6,125	-	-	6,125
JOE ORR RD 04-B6737-02-LA	Torrence Ave to Burnham Ave	6	Expansion	Lynwood	2.03	Includes pavement widening and reconstruction, intersection & pedestrian accommodation improvements.	228,900	-	-	228,900
JOE ORR RD 02-B6737-01-EG	Torrence Ave to Burnham Ave	6	Expansion	Lynwood	2.03	Includes pavement widening and reconstruction, intersection & pedestrian accommodation improvements.	80,000	-	-	80,000
KEDZIE AVE 13-W4611-02-RP	147th St to 146th St	5	Expansion	Midlothian, Posen	0.12	Concrete pavement reconstruction with median and southbound left lane	251,771	-	-	251,771
KEDZIE AVE 16-W4506-00-EG	Vollmer Rd to 159th St	5,6	Modernization	Olympia Fields, Flossmoor, Hazel Crest, Homewood, Markham	5.00	Roadway reconstruction and/or re-surfacing and bicycle/pedestrian improvements	450,000	800,000	-	1,250,000
KEDZIE AVE AT 139TH ST (2016 HSIP) 14-6PESV-03-ES	at 139th St (2016 HSIP)	5	Modernization	Robbins	0.32	Traffic signal modernization, roadway geometry modifications, and ADA ramp upgrades	101,305	18,603	-	119,908
KEDZIE AVE AT 175TH ST (2016 HSIP) 14-6PESV-03-ES	at 175th St (2016 HSIP)	5	Modernization	Hazel Crest	0.44	Traffic signal modernization, roadway geometry modifications, and ADA ramp upgrades	189,717	21,127	-	210,844
LAKE AVENUE	At Skokie Road (US 41)	13	Modernization	Wilmette	-	Traffic signal modernization and pedestrian safety enhancements	54,425	-	-	54,425
LAKE COOK RD 13-A5015-02-EG	Raupp Blvd to Hastings Ln	14	Expansion	Buffalo Grove, Wheeling	3.08	Ph II engineering services for Lake Cook Road - Raupp Boulevard to Hasting	22,777	-	-	22,777

COOK COUNTY DEPARTMENT OF TRANSPORTATION AND HIGHWAYS FY2022 CAPITALIZABLE PROJECTS

Project Name	Project Description	Commissioner District	Primary Work Type	Municipality	Miles	Scope of Work	Funded by MFT	Funded by Federal Grant	Funded by Local Reimbursements	Total Project Request
LAKE COOK RD 14-A5015-03-RP	Raupp Blvd to Hastings Ln	14	Expansion	Buffalo Grove, Wheeling	3.08	Reconstruction/widening with drainage, bridge, signal, lighting and pedestrian improvements.	2,750,000	-	50,000	2,800,000
LAKE COOK RD AT OLD HICKS RD	at Old Hicks Rd	14	Modernization	Palatine	-	Traffic Signal Modernization and signage. Pavement widening and re-channelization.	210,468	8,033	-	218,500
LAKE COOK RD AT SOO LINE	at SOO Line RR (SN 016-3201)	14	Preservation	Deerfield	-	Cleaning and painting structural steel, minor concrete repairs	458,800	-	-	458,800
VARIOUS DESIGN ENG SERVICES #1 14-8DESV-01-EG	Countywide	Countywide	Modernization	Countywide	n/a	Various design engineering services	80,000	-	-	80,000
VARIOUS DESIGN ENG SERVICES #2 14-8DESV-02-EG	Countywide	Countywide	Modernization	Countywide	n/a	Various design engineering services	500,000	-	-	500,000
VARIOUS DESIGN ENG SERVICES #3 14-8DESV-03-ES	Countywide	Countywide	Modernization	Countywide	n/a	Various design engineering services	1,537,241	-	-	1,537,241
VARIOUS ELECTRICAL ENG DESIGN SERVICES #1 15-8TSDS-11-ES	Countywide	Countywide	Modernization	Countywide	n/a	Traffic signal and roadway lighting design, traffic signal interconnect system monitoring.	50,000	-	-	50,000
LEHIGH AVE 18-A5923-00-EG	over East Lake Avenue (SN 016-1129)	14	Modernization	Glenview	-	Bridge replacement	375,000	-	-	375,000
MEACHAM AVENUE 18-V6438-00-EG	over Salt Creek (SN 016-3217)	15	Modernization	Elk Grove Village	-	Remove and Replace Existing Bridge.	300,000	-	-	300,000
NERGE RD (2018 HSIP) 14-6PESV-03-ES	Nerge Road at Plum Grove Road	15	Modernization	Roselle	0.20	Traffic signal modernization, roadway geometry modifications, and ADA ramp upgrades	-	160,110	-	160,110
PAVEMENT MAINTENANCE NORTH 23-PVPM-00-GM	Various locations	Countywide	Preservation	Countywide	6.49	Pavement Maintenance Program for Northern Cook County	12,550,000	-	-	12,550,000
PAVEMENT MAINTENANCE SOUTH 23-PVPS-00-GM	Various locations	Countywide	Preservation	Countywide	14.50	Pavement Maintenance Program for Southern Cook County	23,700,000	-	-	23,700,000
PLAINFIELD ROAD 16-B3719-00-EG	County Line Road to East Avenue	16,17	Modernization	Burr Ridge, Western Springs, Indian Head Park, Countryside, LaGrange, McCook	3.50	Pavement Reconstruction, Drainage, Traffic Signals, and Bike/Ped Improvements	500,000	-	-	500,000
PLAINFIELD RD OVER I-294	Over I-294	17	Preservation	Burr Ridge, Indian Head Park, Western Springs	0.10	Bridge reconstruction, multi-use path construction	760,000	-	-	760,000
PRP SOUTH 2022 (A) XX-XXXX-XX-XX	Various locations	Multi	Preservation	Burr Ridge, Willow Springs, Palos Park, Orland Park, Country Club Hills, Flossmoor, Homewood, Chicago Heights, Olympia Fields, Glenwood, Lynwood, Lansing, Ford Heights, Sauk Village, Steger	n/a	Pavement rehabilitation Program	3,898,600	-	-	3,898,600
PRP NORTH 2022 (A) XX-XXXX-XX-XX	Various locations	Multi	Preservation	Northbrook, Glenview, Elk Grove Village, Bartlett, Elgin	n/a	Pavement rehabilitation Program	2,010,200	-	-	2,010,200
PPRP SOUTH 2021 (A) 20-PPRPS-00-PV	Various locations	Multi	Preservation	Orland Park, Lemont, Hillside, Berkeley, Unincorporated Cook County	4.10	Pavement rehabilitation Program	3,812,233	-	-	3,812,233
PPRP NORTH 2021 (A) 20-PPRPN-00-PV	Various locations	Multi	Preservation	Arlington Heights, Schaumburg, Palatine, Elk Grove, Roselle	10.20	Pavement rehabilitation Program	16,793,449	-	119,573	16,913,022
PULASKI RD 16-W4312-00-EG	159th Street to 127th Street	5,6	Modernization	Alsip, Crestwood, Robbins, Midlothian, Markham	4.03	Replace bridge over the Cal-Sag, Pavement Rehab, Drainage, Traffic Signal, and Bike/Ped Improvements	800,000	-	-	800,000
OLD ORCHARD RD 14-A8327-09-RP	I-94 NB ramp to Skokie Blvd	13	Expansion	Skokie	0.28	Includes pavement widening and reconstruction, intersection & pedestrian accommodation improvements.	1,656,408	-	-	1,656,408
OLD ORCHARD RD 15-A8327-10-PV	Woods Dr to I-94 NB Ramp	13	Expansion	Skokie	0.28	Includes pavement widening and reconstruction, intersection & pedestrian accommodation improvements.	46,594	-	-	46,594

COOK COUNTY DEPARTMENT OF TRANSPORTATION AND HIGHWAYS FY2022 CAPITALIZABLE PROJECTS

Project Name	Project Description	Commissioner District	Primary Work Type	Municipality	Miles	Scope of Work	Funded by MFT	Funded by Federal Grant	Funded by Local Reimbursements	Total Project Request
QUENTIN RD 00-V6246-09-RP	Dundee Road to Lake Cook Road	14	Modernization	Palatine, Deer Park	1.00	Reconstruction, channelization, drainage and a new multi-use path.	250,000	-	-	250,000
RIDGELAND AVE AT 143RD (2018 HSIP) 14-6PESV- at 143rd St (2018 HSIP) 03-ES		5	Modernization	Unincorporated Cook County	-	Traffic Signal Modification, lighting and re-channelization.	21,402	181,098	-	202,500
ROBERTS RD 19-W3216-00-PV	Valley Dr to 87th St	17	Modernization	Hickory Hills, Palos Hills	2.86	Concrete milling and asphalt grinding, pavement patching, new markings, replacing curb and gutter	700,000	-	-	700,000
ROBERTS RD AT 103RD ST (2014 HSIP) 14-6PESV- at 103rd St (2014 HSIP) 03-ES		17	Modernization	Palos Hills	0.44	Traffic signal modernization, roadway geometry modifications, and ADA ramp upgrades	261,375	22,500	-	283,875
ROBERTS RD 20-W3216-00-PV	at 111th Street	17	Modernization	Palos Hills	-	Phases II-III & Land Acquisition for Intersection Improvements w/ a Southbound Right-Turn Lane.	445,000	-	-	445,000
ROSELLE RD (2019 HSIP) 14-6PESV-03-ES	at Hartford Dr (2019 HSIP)	15	Modernization	Schaumburg	0.20	Traffic signal modernization, roadway geometry modifications, and ADA ramp upgrades	49,950	179,820	-	229,770
SANDERS RD 16-W2444-00-PV	Milwaukee Ave to Techny Rd	9	Modernization	Glenview, Prospect Heights, Unincorporated Cook County	1.90	Installation of left turn lanes, multi-use path, ADA improvements, traffic signals, drainage	546,056	-	-	546,056
SAUK TRAIL 21-C1131-00-PV	Ashland Avenue to Western Avenue	6	Modernization	Bloom Township	1.00	Roadway reconstruction and bridge replacement	562,500	-	-	562,500
SHOE FACTORY RD 06-A6202-01-EG	Essex Dr to Beverly Rd	15	Modernization	Hoffman Estates	1.09	Pavement reconstruction and widening, median improvements, roadway alignment, PCC sidewalk.	68,566	-	-	68,566
SKOKIE VALLEY TRL 18-SVTEX-00-BT	Lake Cook Rd to Voltz Rd	14	Expansion	Northbrook	2.31	Pedestrian bridge construction and trail extension	293,496	729,996	63,748	1,087,240
TOUHY AVE A 13-A8730-02-SW	At Kedzie Ave-Albany Ave-Francisco Ave	13	Modernization	City of Chicago	-	Sidewalk and pedestrian safety improvements	192,000	-	-	192,000
TRAFFIC SIGNAL MODERNIZATION/REPLACEMENT PROGRAM (TSMRP)	Countywide	Countywide	Modernization	Countywide	n/a	Various traffic signal replacement and modernization improvements.	4,600,000	-	-	4,600,000
VARIOUS CONSTRUCTION ENGINEERING INSPECTION SERVICES CE 16-8CEGN-00-EG	Countywide	Countywide	Modernization	Countywide	n/a	Construction, supervision, coordination, inspection and documentation	1,500,000	-	-	1,500,000
VARIOUS CONSTRUCTION MANAGEMENT SERVICES #3 20 CMSVV 01 PV	Countywide	Countywide	Modernization	Countywide	n/a	Provide professional engineering and construction inspection services.	2,000,000	-	-	2,000,000
VARIOUS CONSTRUCTION MANAGEMENT SERVICES #2 20 CMSVV 00 PV	Countywide	Countywide	Modernization	Countywide	n/a	Provide professional engineering and construction inspection services.	2,000,000	-	-	2,000,000
VARIOUS CONSTRUCTION MANAGEMENT SERVICES PPR 20-CMPPN-00-PV	Countywide	Countywide	Modernization	Countywide	n/a	Provide professional engineering and construction inspection services.	4,000,000	-	-	4,000,000
VARIOUS CONSTRUCTION MANAGEMENT SERVICES PPR 20-CMPPS-00-PV	Countywide	Countywide	Modernization	Countywide	n/a	Provide professional engineering and construction inspection services.	4,000,000	-	-	4,000,000
VARIOUS DESIGN ENG SERVICES #4 17-8DESV-00-EG	Countywide	Countywide	Modernization	Countywide	n/a	Various design engineering services	1,755,346	-	-	1,755,346
VARIOUS DESIGN ENG SERVICES #5 17-8DESV-01-EG	Countywide	Countywide	Modernization	Countywide	n/a	Various design engineering services	102,715	-	-	102,715
VARIOUS DESIGN ENG SERVICES #6	Countywide	Countywide	Modernization	Countywide	n/a	Various design engineering services	250,000	-	-	250,000
VARIOUS DESIGN ENG SERVICES #7	Countywide	Countywide	Modernization	Countywide	n/a	Various design engineering services	250,000	-	-	250,000
VARIOUS DESIGN ENG SERVICES #8	Countywide	Countywide	Modernization	Countywide	n/a	Various design engineering services	250,000	-	-	250,000

COOK COUNTY DEPARTMENT OF TRANSPORTATION AND HIGHWAYS FY2022 CAPITALIZABLE PROJECTS

Project Name	Project Description	Commissioner District	Primary Work Type	Municipality	Miles	Scope of Work	Funded by MFT	Funded by Federal Grant	Funded by Local Reimbursements	Total Project Request
VARIOUS DESIGN ENG SERVICES #9	Countywide	Countywide	Modernization	Countywide	n/a	Various design engineering services	250,000	-	-	250,000
VARIOUS DRAINAGE ENG SERVICES 19-6VDES-00-EG	Countywide	Countywide	Modernization	Countywide	n/a	Countywide drainage engineering services	250,000	-	-	250,000
VARIOUS PRELIM ENG SERVICES #4 18-6PESV-00-ES	Countywide	Countywide	Modernization	Countywide	n/a	Various preliminary engineering services	1,100,000	-	-	1,100,000
VARIOUS PRELIM ENG SERVICES #5 18-6PESV-01-ES	Countywide	Countywide	Modernization	Countywide	n/a	Various preliminary engineering services	850,000	-	-	850,000
VARIOUS PRELIM ENG SERVICES #6 18-6PESV-02-ES	Countywide	Countywide	Modernization	Countywide	n/a	Various preliminary engineering services	950,000	-	-	950,000
VARIOUS QCQA AND MATERIAL TESTING SERVICES #1 17-8TEST-00-EG	Countywide	Countywide	Modernization	Countywide	n/a	Quality Control/Quality Assurance and material testing services and inspection	500,000	-	-	500,000
VARIOUS TOPOGRAPHIC SURVEYING SERVICES 16-6SURV-00-ES	Countywide	Countywide	Modernization	Countywide	n/a	To provide professional surveying services on a work order basis for all aspects of roadway work.	290,481	-	-	290,481
VARIOUS TRAFFIC ENG SERVICES #1 19-TCIDS-00-ES	Countywide	Countywide	Modernization	Countywide	n/a	Crash data, speed studies, traffic counts, signal warrants, geometrics, permit & project reviews.	400,000	-	-	400,000
VARIOUS TRAFFIC SIGNAL SYSTEMS AND ELECTRICAL DESIGN SERVICES (TSSEDS) 20-8TSDS-00-ES	Countywide	Countywide	Modernization	Countywide	n/a	Traffic signal and roadway lighting design, signal system monitoring, centralized system analysis.	495,000	-	-	495,000
VOLLMER ROAD	Kedzie Avenue to Western Avenue	5,6	Modernization	Olympia Fields, Flossmoor	1.00	Reconstruction of Vollmer Rd from Kedzie Rd to Western Ave including railroad viaduct improvements.	600,000	-	-	600,000
WEST LAKE AVE - DEMPSTER ST C 19-A5918-00-PV	Wolf Rd to Landwehr Ave; Elmhurst Rd to Wolf Rd	14	Modernization	Glenview, Mt. Prospect, Des Plaines	4.00	Grind and overlay of HMA and PCC pavements, PCC pavement patching, ADA improvements	84,337	-	-	84,337
WILLOW ROAD	over Hillcrest Lake	2	Modernization	Prospect Heights	-	Roadway profile raise and reconstruction, culvert replacement	400,000	-	-	400,000
WOLF ROAD 20-W2221-00-EG	79th Street to Plainfield Avenue	17	Modernization	Indian Head Park, Burr Ridge	2.28	Pavement Reconstruction, Bridge Recon/Rehab, Drainage, Traffic Signals, and Bike/Ped Improvements	662,500	-	-	662,500
							Total Funded by MFT	Total Funded by Federal Grant	Total Funded by Local Reimbursements	Total - All Projects
							\$147,733,496	\$6,689,073	\$4,600,102	\$159,022,672

COOK COUNTY DEPARTMENT OF TRANSPORTATION AND HIGHWAYS FY2022 NON-CAPITALIZABLE PROJECTS

Project Name	Project Description	Commissioner District	Primary Work Type	Municipality	Miles	Scope of Work	Funded by Township Funds	Funded by MFT	Funded by Federal Grant	Funded by State Grant	Funded by Local Reimbursements	Total Project Request
131ST ST 15-13129-01-FP	Pulaski Road to Kedzie Avenue	5,6	Expansion	Alsip	1	Reconstruction, drainage improvements, traffic signal modernization, multi use path	-	-	-	-	1,692,000	1,692,000
134TH ST 16-13433-00-RP	Halsted St to Marsden Drive	5	Modernization	Riverdale	0.33	Pavement reconstruction, drainage improvements, addition of a sidewalk	-	163,223	-	59,474	-	222,697
151ST ST	over Boca Rio Ditch	6	Modernization	Oak Forest	-	Replacement of culvert crossing and upstream channel improvements	-	-	-	-	376,910	376,910
25TH AVE 18-25SUP-00-BT	Salt Creek Greenway Trl to Roosevelt Rd	1	Expansion	Broadview	1.2	Phase I & II for the construction of a shared use path	-	170,000	-	-	-	170,000
ARGYLE BIKE PATH 19-HHAREG-00-PW	at W Argyle St	9	Preservation	Harwood Heights	1.5	Widening of Street, ADA upgrades, Bike Path	-	88,000	-	-	-	88,000
ASPHALT PATCHING 19-CSTWD-00-PV	Various	6	Preservation	Crestwood	2.5	Asphalt Patching and Paving	-	25,000	-	-	-	25,000
BIKE COUNTING PARTNER ASSISTANCE	Various	Countywide	Modernization	Countywide	n/a	support bike counting processes with CDOT and Forest Preserve	-	200,000	-	-	-	200,000
BURNHAM AVE	at Brainard Avenue	4	Expansion	Burnham	-	Preliminary engineering for grade separated crossing of Burnham Ave at NS, NICTD, CSX Railroads	-	-	-	-	1,400,000	1,400,000
CAMP McDONALD ROAD	Camp McDonald Road	14	Modernization	Prospect Heights	1.5	Modernization of the road for better car and foot traffic	-	50,000	-	-	-	50,000
CAREGIE STREET DRAINAGE	Village of Rolling Meadows	14	Modernization	Rolling Meadows	3.5	Drainage Improvements on and near surrounding roadway	-	25,000	-	-	-	25,000
CDOT PAVEMENT REHABILITATION 20-REHAB-00-PV 20-REHAB-00-PV	Various locations	1,2,3,4,7,8,10	Modernization	City of Chicago	n/a	Pavement preservation and rehabilitation	-	6,000,000	-	-	-	6,000,000
CENTRAL RD 21-A6107-00-PV	Barrington Rd to Huntington Blvd	15	Expansion	Barrington, Hoffman Estates	1.3	Reconstruction and new bike path	-	760,000	-	-	-	760,000
CHICAGO PAVEMENT PRESERVATION AND REHABILITATION A 17-REHAB-03-PV	Various locations	1,2,3,4,7,8,10	Modernization	City of Chicago	n/a	Pavement preservation and rehabilitation	-	1,726,897	-	-	-	1,726,897
CHICAGO PAVEMENT PRESERVATION AND REHABILITATION A 18-REHAB-00-PV	Various locations	1,2,3,4,7,8,10	Modernization	City of Chicago	n/a	Pavement preservation and rehabilitation	-	6,959,405	-	-	-	6,959,405
CITY-COUNTY BUILDING PEDWAY EXTENSION	Various locations	2,3	Expansion	City of Chicago	-	Cook County and the City of Chicago will undertake	-	66,666	-	-	-	66,666
CLOVER LANE AND SHOE FACTORY 19-HOFES-00-PV	19- Old Timber Lane to Sunflower Lane	15	Preservation	Hoffman Estates	0.7	Resurfacing of roadway and a new shared use path	-	26,711	-	-	-	26,711
COUNTY LINE RD (S) 16-W7331-00-RP	I-294 Ramp to North Ave	17	Expansion	Elmhurst, Northlake	1.46	Structure & roadway reconstruction. New construction of connector road.	-	39,542	11,732,483	-	8,856,543	20,628,568
CREATE - 75TH ST CORRIDOR IMPROVEMENT 19-75CIP-00-RR	75th St CIP and Argo Connection	2,3,4	Modernization	City of Chicago	-	CREATE program: 75th street corridor improvement plan of rail tracks, connections, crossing	-	3,050,769	-	-	-	3,050,769
CREATE - DOLTON JUNCTION INTERLOCK UPGRADE (WA11) 21-WRDOL-00-DR	at 144th St and Halsted St	5	Modernization	Dolton	-	Relocation of V of Dolton water main as part of WA-11 project	-	300,000	-	-	-	300,000
CREATE - PULLMAN/95TH ST (EW3)	at 95th St	4	Modernization	City of Chicago	-	CREATE program: upgrade rail tracks and signals near pullman junction	-	-	3,871,701	-	-	3,871,701
CTA ANNUAL TRANSFER 22-00CTA-00-AA	Countywide	Countywide	Modernization	Countywide	n/a	Annual CTA Transfer	-	2,000,000	-	-	-	2,000,000
ELGIN O'HARE WESTERN ACCESS DESIGN ENGINEERING 18-6EOWA-00-EG	Various locations	15	Modernization	Schaumburg, Roselle, Elk Grove Village	11.5	Develop corridor or location specific aesthetic, architectural or enhancement features.	-	26,266	-	-	-	26,266
ELGIN O'HARE WESTERN ACCESS PRELIMINARY ENGINEERING 15-6EOWA-01-ES	Various locations	15	Modernization	Schaumburg, Roselle, Elk Grove Village	11.5	Develop corridor or location specific aesthetic, architectural or enhancement features.	-	43,318	-	-	-	43,318

COOK COUNTY DEPARTMENT OF TRANSPORTATION AND HIGHWAYS FY2022 NON-CAPITALIZABLE PROJECTS

Project Name	Project Description	Commissioner District	Primary Work Type	Municipality	Miles	Scope of Work	Funded by Township Funds	Funded by MFT	Funded by Federal Grant	Funded by State Grant	Funded by Local Reimbursements	Total Project Request
ENGAGING SOUTH COOK RESIDENTS TO ADVANCE FAIR TRANSIT 21-SCFTP-00-TD	Countywide	3,4,5,6,11,17	Modernization	Multi	-	Grant award to fund public outreach and access to the SC Fair Transit Pilot	-	110,000	165,000	-	-	275,000
EQUITY PERFORMANCE MEASURES: INVEST IN COOK PILOT 21-JICES-00-ES	Countywide	Countywide	Modernization	Countywide	n/a	Develop equity performance measures for IIC and other grant programs	-	105,268	-	-	-	105,268
FAIR TRANSIT DEMONSTRATION	Various locations	3,4,5,6,11,17	Modernization	Multi	n/a	Funding to support Metra and Pace during the Fair Transit Pilot	-	13,275,000	-	-	-	13,275,000
FOREST PRESERVE DISTRICT OF COOK COUNTY - VARIOUS IMPROVEMENTS 20-FPDCC-00-PV	Various locations	Countywide	Preservation	Countywide	n/a	Various capital improvements to shared use paths and roadways within Forest Preserves holdings	-	9,309,761	-	-	-	9,309,761
FRANKLIN AVE 21-FRAGS-00-PV	York Rd to Runge St	17	Expansion	Bensenville, Franklin Park	1	Reconstruction & widening, new construction of 4-lane roadway.	-	-	4,252,441	-	1,252,420	5,504,861
GENERAL BRIDGE MAINTENANCE NORTH 2022 20-8BRMN-00-GM	Countywide	Countywide	Preservation	Countywide	n/a	Bridge maintenance and preservation activities	-	1,000,000	-	-	-	1,000,000
GENERAL BRIDGE MAINTENANCE SOUTH 2022 20-8BRMS-00-GM	Countywide	Countywide	Preservation	Countywide	n/a	Bridge maintenance and preservation activities	-	1,000,000	-	-	-	1,000,000
GENERAL MAINTENANCE - AGGREGATE MATERIALS 21-STONE-00-GM	Countywide	Countywide	Preservation	Countywide	n/a	Stone Material utilized on Countywide Preservation Projects	-	150,000	-	-	-	150,000
GENERAL MAINTENANCE - BULK ROCK SALT DE-ICING MATERIALS 21-8-SALT-00-GM	Countywide	Countywide	Preservation	Countywide	n/a	Bulk Rock Salt De-icing Materials utilized Countywide During Winter Operations	-	3,600,000	-	-	-	3,600,000
GENERAL MAINTENANCE - CALCIUM CHLORIDE 21-8CACH-00-GM	Countywide	Countywide	Preservation	Countywide	n/a	Calcium Chloride Liquid De-icing Materials Utilized Countywide During Winter Operations	-	85,000	-	-	-	85,000
GENERAL MAINTENANCE - COLD PATCH (NORTH) 21-CBITN-00-GM	Countywide	Countywide	Preservation	Countywide	n/a	Bituminous Cold Patch Materials used in Northern Districts 1 and 2 Pavement Projects	-	120,000	-	-	-	120,000
GENERAL MAINTENANCE - COLD PATCH (SOUTH) 21-CBITS-00-GM	Countywide	Countywide	Preservation	Countywide	n/a	Cold Patch Materials Utilized in Southern Districts 4 and 5 Pavement Projects	-	120,000	-	-	-	120,000
GENERAL MAINTENANCE - CRACK FILL MATERIALS 21-8CFMA-00-GM	Countywide	Countywide	Preservation	Countywide	n/a	Crafco Crack Fill Materials and Detackfying Solution Utilized for Pavement Preservation.	-	35,000	-	-	-	35,000
GENERAL MAINTENANCE - ELECTRICAL MECHANICAL ITEM #2 (EMIM) (22-8EMIM-00-GM)	Countywide	Countywide	Preservation	Countywide	n/a	Maintain traffic signals, lighting, bridge cathodic, pump stations, maintenance facilities elect.	-	3,900,000	-	-	800,000	4,700,000
GENERAL MAINTENANCE - ELECTRICAL MECHANICAL ITEM (EMIM) 20-8EMIM-00-GM	Countywide	Countywide	Preservation	Countywide	n/a	Maintain traffic signals, lighting, bridge cathodic, pump stations, maintenance facilities electric	-	450,000	-	-	200,000	650,000
GENERAL MAINTENANCE - GUARDRAIL AND TRAFFIC BARRIER REPAIR AND REPLACEMENT 21-8GRMS-00-GM	Countywide	Countywide	Preservation	Countywide	n/a	Guardrail and Traffic Barrier Terminal Replacement and Repair Services	-	350,000	-	-	-	350,000
GENERAL MAINTENANCE - HOT PATCH (NORTH) 21-HBITN-00-GM	Countywide	Countywide	Preservation	Countywide	n/a	Bituminous Hot Patch Materials utilized in Northern Districts 1 and 2 for pavement preservation.	-	155,000	-	-	-	155,000
GENERAL MAINTENANCE - HOT PATCH (SOUTH AREA 1) 21-HBITS-00-GM	District 4	Countywide	Preservation	Countywide	n/a	Bituminous Hot Patch Materials utilized in South Area 1 District 4 Pavement Preservation Projects.	-	85,000	-	-	-	85,000
GENERAL MAINTENANCE - HOT PATCH (SOUTH AREA 2) 21-HBIT5-00-GM	District 5	Countywide	Preservation	Countywide	n/a	Bituminous Hot Patch Materials utilized in South Area District 5 Pavement Preservation Projects.	-	85,000	-	-	-	85,000
GENERAL MAINTENANCE - MOWING 21-MOWNG-00-GM	Countywide	Countywide	Preservation	Countywide	n/a	Chargeback to CCFPD Mowing for ROW along FPD Property.	-	275,000	-	-	-	275,000
GENERAL MAINTENANCE - PAVEMENT MARKINGS	Countywide	Countywide	Preservation	Countywide	n/a	Maintenance of pavement markings and pavement markers countywide.	-	2,700,000	-	-	-	2,700,000
GENERAL MAINTENANCE - PAVEMENT MARKINGS COUNTYWIDE (MARK) 22-8MARK-00-GM	Countywide	Countywide	Preservation	Countywide	n/a	Furnish and install pavement markings, median markings, and raised reflective pavement markers.	-	200,000	-	-	-	200,000
GENERAL MAINTENANCE - SIGNING	Countywide	Countywide	Preservation	Countywide	n/a	Maintenance of signs and sign supports countywide.	-	1,500,000	-	-	-	1,500,000

COOK COUNTY DEPARTMENT OF TRANSPORTATION AND HIGHWAYS FY2022 NON-CAPITALIZABLE PROJECTS

Project Name	Project Description	Commissioner District	Primary Work Type	Municipality	Miles	Scope of Work	Funded by Township Funds	Funded by MFT	Funded by Federal Grant	Funded by State Grant	Funded by Local Reimbursements	Total Project Request
GENERAL MAINTENANCE - SIGNING 19- 8SIGN-00-GM	Countywide	Countywide	Preservation	Countywide	n/a	Furnish, install, and maintain signs through out Cook County Highway system.	-	41,769	-	-	-	41,769
GENERAL MAINTENANCE - SIGNING 22- 8SIGN-00-GM	Countywide	Countywide	Preservation	Countywide	n/a	Furnish, install, and maintain signs through out Cook County Highway system.	-	250,000	-	-	-	250,000
GENERAL MAINTENANCE - SPOILS REMOVAL 21-8SPRS-00-GM	Countywide	Countywide	Preservation	Countywide	n/a	Spoils Removal Services Utilized for the Removal of Waste Materials Countywide.	-	165,000	-	-	-	165,000
GENERAL MAINTENANCE - TREE REMOVAL SERVICES 21-8TREE-00-GM	Countywide	Countywide	Preservation	Countywide	n/a	Tree Removal Services in Areas Too Large and Inaccessible due to terrain or near power lines.	-	110,000	-	-	-	110,000
GLEN OAK 20-W3643-00-SS	Various locations	14	Modernization	Glenview	-	Storm Sewer Improvements	-	125,000	-	-	-	125,000
GRAND AVE GRADE SEP 18-91376-00-EG	Grand Avenue (at Metra-CP Railroad)	9	Modernization	Elmwood Park	-	Grade separation at Grand Avenue and Metra	-	600,000	-	-	-	600,000
I-294 CORRIDOR TRAVEL DEMAND ASSESSMENT 18-6I294-00-ES	95th Street to Balmoral Avenue	Countywide	Expansion	Countywide	-	Interchange feasibility study to evaluate potential new interchange options along Central Tri-State.	-	90,000	-	-	-	90,000
I-390 CORRIDOR ENHANCEMENTS 19-EOCOR-00-PV	Various	Countywide	Modernization	Countywide	6.5	Multijurisdictional Corridor Enhancements	-	50,000	-	-	-	50,000
IIC 2017 - 135TH ST 17-IICRB-01-PV (CRESTWOOD)	Central Ave to Kostner Ave	6	Modernization	Crestwood	1.5	Preliminary engineering for resurfacing and addition of sidewalk and bikepath	-	58,500	-	-	-	58,500
IIC 2017 - 135TH ST 17-IICRB-01-PV (ROBBINS)	Kostner Ave to Claire Blvd	6	Preservation	Robbins	1.62	Resurfacing, ADA-compliant sidewalks and ramps.	-	90,000	-	-	-	90,000
IIC 2017 - ARMITAGE AVE 17-IICFB-00-PV (MELROSE PARK)	Mannheim Road to 25th Avenue	16	Modernization	Melrose Park	1	Preliminary Engineering for the reconstruction of Armitage Avenue.	-	20,300	-	-	-	20,300
IIC 2017 - BUTLER DRIVE 17-IICFR-03-PV (IIPD)	130th Street to Doty Avenue	4	Preservation	Illinois International Port District	1.2	Reconstruction of roadway at IL International Port District	-	-	-	100,000	-	100,000
IIC 2017 - CTA BLUE LINE POWER TRACTION STUDY 17-IICTR-02-ES (CTA)	CTA Blue Line O'Hare branch	1,2,3,8,9,10,12	Modernization	City of Chicago	-	comprehensive traction power study on the CTA Blue Line to enhance capacity	-	55,911	-	-	-	55,911
IIC 2017 - DES PLAINES RIVER TRL 17-IICBP-07-BT (ROSEMONT)	Touhy Ave to North Ave	9	Modernization	Rosemont	1	Constructing a trail, addressing geometric deficiencies and flooding issues.	-	120,000	-	-	-	120,000
IIC 2018 - 175TH ST IIC 18-IICRD-00-FP (HOMEWOOD)	LAFO Resurfacing Project	5,6	Preservation	Homewood	1	Construction improvements for 175th Street LAFO resurfacing project.	-	22,336	-	-	-	22,336
IIC 2018 - BEVERLY RD 18-IICRD-01-ES (HOFFMAN ESTATES)	Over I-90	15	Expansion	Hoffman Estates	0.5	Phase I Engineering for Roadway and Bridge Pavement Resurfacing and Bicycle Accommodations.	-	27,900	-	-	-	27,900
IIC 2018 - BURNHAM MULTIMODAL CONNECTOR BRIDGE 18-IICBP-10-ES (BURNHAM)	Metra Hegewich Station to Burnham Greenway Trl	4	Modernization	Burnham, Chicago	0.4	New bike/ped bridge over 5 rail lines	-	475,000	-	-	-	475,000
IIC 2018 - DOLTON JUNCTION INTERLOCK UPGRADE (WA11) 18-IICFR-01-LA (IDOT)	at 144th St and Halsted St	5	Modernization	Dolton, Riverdale	-	2018 IIC PROJECT; RAIL JUNCTION MODERNIZATION WITH THREE LINES	-	575,000	-	-	-	575,000
IIC 2018 - DOLTON RD/STATE ST 18-IICFR-00-ES (IDOT)	I-94 to Wentworth and Plummer Avenue	4	Modernization	Calumet City	3	Phase I Scope of Work for reconstruction of Dolton Road. Pedestrian Accomodations	-	20,000	-	-	-	20,000
IIC 2018 - FLOSSMOOR CBD 2018 IIC 18-IICBP-02-ES (FLOSSMOOR)	Western Ave to Indianwood Blvd	5,6	Modernization	Flossmoor	0.25	Pedestrian and Streetscape improvements.	-	10,000	-	-	-	10,000
IIC 2018 - LOGISTICENTER 18-IICFR-04-ES (CSEDC)	at Sauk Village Road and Rail Expansion	6	Expansion	Sauk Village	2	Phase I engineering for reconstruction and extension of Wimpak Way; extension of CN railway spurs	-	172,500	-	-	-	172,500
IIC 2018 - NATALIE CREEK TRL 18-IICBP-08-ES (MIDLOTHIAN)	Various locations	5,6	Expansion	Midlothian, Crestwood, Oak Forest, Robbins, Blue Island	12.5	Preliminary Engineering for expansion of Natalie Creek Trail network.	-	73,100	-	-	-	73,100
IIC 2018 - OAKTON/CALDWELL SIDEWALK 18-IICBP-12-EG (MORTON GROVE)	Oakton/Caldwell	13	Expansion	Morton Grove	1.86	Oakton Street and Caldwell Avenue Sidewalk Expansion	-	15,789	-	-	-	15,789

COOK COUNTY DEPARTMENT OF TRANSPORTATION AND HIGHWAYS FY2022 NON-CAPITALIZABLE PROJECTS

Project Name	Project Description	Commissioner District	Primary Work Type	Municipality	Miles	Scope of Work	Funded by Township Funds	Funded by MFT	Funded by Federal Grant	Funded by State Grant	Funded by Local Reimbursements	Total Project Request
IIC 2018 - SOUTH DEERFIELD COMMUTING STUDY 18-IICTR-00-ES (TRANSPORTATION MANAGEMENT ASSOCIATION OF LAKE-COOK)	Deerfield South of Lake Cook Road	14	Expansion	Deerfield	-	study to analyze what types of shuttle/ride share service could service local users	-	40,000	-	-	-	40,000
IIC 2018 - WESTERN SPRINGS UNDERPASS IIC 18-IICTR-01-GS (WESTERN SPRINGS)	Pedestrian Underpass Project	17	Expansion	Western Springs	0.04	Pedestrian underpass	-	130,000	-	-	-	130,000
IIC 2019 - 95TH ST IIC 19-ICRD-06-PV (HICKORY HILLS)	at 76th Avenue	17	Modernization	Hickory Hills	-	Pavement widening, traffic sign replacement, street light relocation	-	130,000	-	-	-	130,000
IIC 2019 - 95TH ST 19-ICCFR-01-GS (CHICAGO)	Eggleston Avenue to Harvard Avenue	4	Modernization	City of Chicago	0.12	Create a grade separation at 95th Street and UP R.R.	-	416,609	-	-	-	416,609
IIC 2019 - BEDFORD PARK FIRST LAST MILE PILOT 19-IICTR-00-ES (BEDFORD PARK)	Bedford Park and Adjacent communities	6,11,16	Expansion	Bedford Park	-	1/3 partner (with RTA and Bedford Park) to subsidize ride share and shuttle to/from Bedford Park IC	-	40,000	-	-	-	40,000
IIC 2019 - DES PLAINES RIVER TRL 19-IICBP-02-BT (CCFPD)	At the Union Pacific Rd	9	Expansion	Des Plaines	-	Construct Bike/Ped Trail over Union Pacific RR	-	105,600	-	-	-	105,600
IIC 2019 - HARVEY TRANSIT CENTER - OHARE CARGO PILOT 19-IICTR-04-TD (HARVEY)	Countywide	5,6,9,17	Expansion	Harvey, Rosemont	-	Pilot to provide first-last mile connectivity to workers arriving and departing from O'Hare	-	125,000	-	-	-	125,000
IIC 2019 - LAKE CALUMET TRAIL FEASIBILITY STUDY (ACTIVE TRANSPORTATION ALLIANCE)	115th St at I-94 to Stony Island Ave	4	Expansion	City of Chicago	1.28	Feasibility study of new bike route over the Bishop Ford Expy	-	25,000	-	-	-	25,000
IIC 2019 - METRA HOMEWOOD STATION IIC 19-IICTR-03-RR (HOMEWOOD)	Park Ave and Oak Rd	6	Modernization	Homewood	0.9	Rehabbing pedestrian tunnel, ADA ramp, building entry plaza with seats	-	300,000	-	-	-	300,000
IIC 2019 - MIDLOTHIAN TPKE IIC 19-ICBP-03-SW (CRESTWOOD)	Central Ave to Pulaski Rd	6	Modernization	Crestwood	2.07	Sidewalk improvement	-	230,000	-	-	-	230,000
IIC 2019 - MT PROSPECT 2019 IIC 19-ICRD-09-PV (MOUNT PROSPECT)	Rand Rd, Central Rd, Mt Prospect Rd	9	Preservation	Mt Prospect, Des Plaines	0.5	Multi-modal improvements at the triangle intersections of Rand, Central and Mt. Prospect Roads.	-	115,125	-	-	-	115,125
IIC 2019 - MULTI-USE PATH 19-ICBP-09-ES (SAUK VILLAGE)	Mary Byrne Drive to Burnham Avenue	6	Expansion	Sauk Village	1	Preliminary engineering for new shared use path	-	106,300	31,200	-	-	137,500
IIC 2019 - OAKTON STREET SIDEPATH 19-ICBP-04-ES (DES PLAINES)	Des Plaines River Rd to Des Plaines River Trail	17	Modernization	Des Plaines	0.5	Construction of a multi-use path	-	16,875	-	-	-	16,875
IIC 2019 - PROVISO DR IIC 19-ICCFR-00-PV (BERKELEY)	Wolf Rd to Proviso Yard	17	Expansion	Berkeley	0.1	Pavement construction, drainage improvements	-	275,000	-	-	-	275,000
IIC 2019 - RAILROAD AVE RECONSTRUCTION 19-ICCFR-05-ES (NORTHLAKE)	North Ave to Palmer Ave	9	Expansion	Northlake	1	Pavement reconstruction	-	12,500	-	-	-	12,500
IIC 2019 - RICHTON 19-ICRD-11-ES (RICHTON PARK)	Sauk Trail to Governors Highway	6	Modernization	Richton Park	0.33	Phase I to convert Richton Road and Poplar Avenue to two-way streets to better serve Metra station.	-	25,000	-	-	-	25,000
IIC 2019 - SKOKIE VALLEY TRL 19-ICBP-10-BT (WILMETTE)	Old Orchard Rd to Voltz Rd	13,14	Expansion	Wilmette, Glenview, Northfield, Skokie	3.9	Design Engineering for Skokie Valley Trail Network.	-	150,000	-	-	-	150,000
IIC 2019 - SOUTHWEST HWY 19-ICBP-07-ES (OAK LAWN)	Ridgeland Ave to 95th St	6	Modernization	Oak Lawn	0.9	Study to improve bicycle and pedestrian safety	-	30,750	-	-	-	30,750
IIC 2019 - ST CHARLES RD 19-ICRD-00-SW (BELLWOOD)	Davis Dr to Mannheim Rd	1	Modernization	Bellwood	0.8	Improvement of pedestrian accommodations at several intersections along St. Charles Road.	-	200,000	-	-	-	200,000
IIC 2019 - STONY ISLAND IIC 19-ICRD-07-PV (LYNWOOD)	Glenwood Dyer Rd to 198th St/Arena Dr	6	Modernization	Lynwood	0.2	Roadway extension and bike/ped	-	400,000	-	-	-	400,000
IIC 2019 - US30 (LINCOLN HWY) 19-ICRD-05-ES (FORD HEIGHTS)	Cottage Grove Ave to Torrence Ave	6	Modernization	Ford Heights, Sauk Village	2	Reconstruction of Lincoln Highway for pedestrian and transit development	-	56,250	-	-	-	56,250
IIC 2020 - 115TH ST 20-IICTR-00-RR (METRA)	Morgan Park Station	11	Modernization	City of Chicago	-	Rebuilding the 115th St (Morgan Park) Station on Rock Island Beverly Branch	-	500,000	-	-	-	500,000

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IIC 2020 - 153RD ST 20-ICRD-04-ES (PHOENIX)	Halsted St to North Ave	6	Modernization	Phoenix	0.642	Removal and replacement of roadway, adjusted manholes, curb and parkway restoration	-	192,020	-	-	-	192,020
IIC 2020 - 154TH ST 20-ICBP-03-SW (HARVEY)	Wood St to Broadway	5	Modernization	Harvey	1.1	Roadway, Sidewalk and Lighting improvements	-	210,000	-	-	-	210,000
IIC 2020 - 183RD ST 20-ICRD-00-PV (COUNTRY CLUB HILLS)	Cicero Ave to Pulaski Rd	5	Preservation	Country Club Hills	1	Resurfacing, curb and gutter replacement, drainage repairs	-	800,000	-	-	-	800,000
IIC 2020 - 25TH AVENUE 20-ICRD-02-LA (MELROSE PARK)	Lake Street to North Avenue	16	Expansion	Melrose Park	0.9	ROW acquisition for proposed improvements	-	262,500	-	-	-	262,500
IIC 2020 - 82ND PL 20-ICFR-05-PV (JUSTICE)	88th Ave to Cul-de-sac	6	Modernization	Justice	0.1	Reconstruction of 82nd Place from 88th/Cork Avenue going east to the end of the cul-de-sac.	-	400,000	-	-	-	400,000
IIC 2020 - ADA 20-ICBP-09-SW (POSEN)	Various locations	5	Modernization	Posen	-	Removing curbs at cross-walks and replacing with ADA accessible cross-walks	-	100,000	-	-	-	100,000
IIC 2020 - ALGONQUIN RD 20-ICRD-06-ES (ROLLING MEADOWS)	At New Wilke Road	15	Modernization	Rolling Meadows; Arlington Heights	-	Preliminary and Design Engineering for Intersection and Pedestrian Improvements.	-	87,000	-	-	-	87,000
IIC 2020 - BEVERLY ROAD 20-ICBP-04-EG (HOFFMAN STATES)	Prairie Stone Parkway (N) to Beacon Pointe Drive(S)	15	Modernization	Hoffman Estates	0.4	An off-street path would be constructed from Prairie Stone Parkway to Beacon Pointe Drive	-	50,000	-	-	-	50,000
IIC 2020 - BIKE/PED BRIDGE 20-ICBP-08-ES	over Northwest Highway and UP Railroad	9	Modernization	Mount Prospect	-	Proposed bike/ped bridge over railroad	-	31,000	-	-	-	31,000
IIC 2020 - BRAGA DR 20-ICFR-00-PV (BROADVIEW)	25th Ave to 17th Ave	1	Modernization	Broadview	0.53	Bike path, ADA ramps and crosswalk, ped signal head and pushbutton.	-	79,292	-	-	-	79,292
IIC 2020 - EUCLID AVE 20-ICFR-02-PV (CHICAGO HEIGHTS)	26th St to Hickory St	6	Modernization	Chicago Heights	0.56	Improvements to concrete pavement, new curb and gutter, and widening roadway	-	238,950	-	-	-	238,950
IIC 2020 - IL RT 59 BICYCLE AND PEDESTRIAN OVERPASS 20-ICBP-14-EG	Hummingbird Lane to Oak Ridge Park	15	Expansion	Streamwood	-	Construction of Bike/Ped Bridge over Illinois Route 59 (Sutton Road)	-	51,000	-	-	-	51,000
IIC 2020 - INDUSTRIAL SUBAREA ACTION PLAN 20-ICFR-01-ES (CALUMET PARK)	126th Street and Vincennes Avenue to 119th Street and Marshfield Avenue	6	Modernization	Calumet Park	-	Calumet Park and Blue Island will create an industrial subarea action plan	-	66,666	-	-	-	66,666
IIC 2020 - LAKE CALUMET RAIL EXTENSION 20-ICFR-04-ES	South Butler Dr and South Doty Ave to St Mary's Roadway and the Calumet River	4	Modernization	City of Chicago	-	Feasibility assessment to expand capacity of the railyard at Lake Calumet	-	146,250	-	-	-	146,250
IIC 2020 - LANSING GREENWAY 20-ICBP-05-ES (LANSING)	Pennsy Greenway to Thom Creek Trail	-	Modernization	Lansing	2.4	Proposed bike/ped bridge over railroad	-	77,500	-	-	-	77,500
IIC 2020 - MAIN ST 20-ICRD-01-PV (EVANSTON)	Maple Ave to Hinman Ave	13	Preservation	Evanston	0.4	Reconstruction, sidewalks ADA upgrade, and watermain improvements.	-	500,000	-	-	-	500,000
IIC 2020 - MICHIGAN CITY BIKE PATH 20-ICBP-01-EG	Torrence Ave and Michigan City Intersection to the Burnham Greenway	4	Modernization	Calumet City	0.5	Proposed bike/ped bridge over railroad	-	180,000	-	-	-	180,000
IIC 2020 - MIDBLOCK PEDESTRIAN CROSSING 20-ICBP-13-SW (SCHAUMBURG)	Various locations	15	Preservation	Schaumburg	0.1	Enhancing crosswalks at six locations, upgrading sidewalks and ramps, and new signage.	-	72,500	-	-	-	72,500
IIC 2020 - OAKTON ST 20-ICBP-07-SWT (MORTON GROVE)	Caldwell Ave	13	Preservation	Morton Grove	-	Sidewalk connectivity project.	-	267,000	-	-	-	267,000
IIC 2020 - OLD PLANK ROAD TRAIL EXTENSION 20-ICBP-12-ES	Chicago Heights (w) - Campbell and Hickory; Lynwood (e) - Lincoln Highway and Darren	6	Expansion	Sauk Village	-	Study to extend Plank Road Bike Trail East from current terminus	-	150,000	-	-	-	150,000
IIC 2020 - POPLAR AVENUE 20-ICBP-10-BT (RICHTON PARK)	Various locations	6	Expansion	Richton Park	-	Bike path, ADA ramps and crosswalk, ped signal head and pushbutton.	-	414,000	-	-	-	414,000
IIC 2020 - PRATT AVE 20-ICBP-06-ES (LINCOLNWOOD)	Cicero Avenue to Union Pacific Trail	13	Expansion	Lincolnwood	1.37	Phase I Engineering to re-purpose roadway and install bicycle lanes or shared-use path.	-	42,000	-	-	-	42,000
IIC 2020 - QUIET ZONES 20-ICFR-03-ES (DOLTON)	At CSX, IHB, NS & UP Rail Lines	5	Modernization	Dolton, Riverdale	-	Phase I Engineering for Quiet Zone Infrastructure Installations at 6 At-Grade RR Crossings.	-	135,000	-	-	-	135,000

COOK COUNTY DEPARTMENT OF TRANSPORTATION AND HIGHWAYS FY2022 NON-CAPITALIZABLE PROJECTS

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IIC 2020 - ROADWAY IMPROVEMENT 20-ICRD-05-PV (RIVER GROVE)	West St and Palmer St	9	Modernization	River Grove	0.6	Milling and resurfacing of streets	-	325,000	-	-	-	325,000
IIC 2020 - STEGER RD IMPROVEMENT PLAN 20-ICRD-07-ES	Steger Rd University Park	6	Modernization	University Park	0.15	Steger road improvement plan for freight, residential and multimodal uses	-	50,000	-	-	-	50,000
IIC 2020 - SWAN POND BIKE PATH 20-ICBP-11-BT (RIVERSIDE)	Millbridge Rd to Burling Rd	17	Modernization	Riverside	0.4	ADA compliant bike path.	-	50,000	-	-	-	50,000
IIC 2020 - TORRENCE AVE 20-ICBP-00-BT (BURNHAM)	Various locations	4	Preservation	Burnham	0.4	Construction of 10 foot wide asphalt multi-use path.	-	255,000	-	-	-	255,000
IIC 2020 - VAN BUREN ST 20-ICBP-02-BT (FOREST PARK)	Madison St to CTA Blue Line Forest Park Transit Center	1,9	Preservation	Forest Park	0.4	Construction of 10 foot wide asphalt multi-use path.	-	247,000	-	-	-	247,000
INVEST IN COOK 2022-2026 PROGRAM	Various locations	Countywide	Modernization	Countywide	n/a	Annual Invest in Cook Grant program	-	2,125,000	-	-	-	2,125,000
JOC - BUILDING DEMO 20-B7120-00-BR	20510 Burnham Ave, Lynwood	6	Modernization	Lynwood	-	Building Demolition	-	4,303	-	-	-	4,303
LAKE COOK RD 14-A5015-03-RP	Raupp Blvd to Hastings Ln	14	Expansion	Buffalo Grove, Wheeling	3.08	Reconstruction/widening with drainage, bridge, signal, lighting and pedestrian improvements.	-	-	-	-	400,000	400,000
LINNEMAN STREET 20-NORFD-00-SW	Linneman Street	14	Preservation	Northfield Township	0.5	Improving safety and roadway near a school	-	25,000	-	-	-	25,000
METRA A-20 19-MEA20-00-ES	Various locations	Multi	Modernization	Morton Grove, Golf	9	Modernization of A-20 interlocking and grade crossing	-	45,000	-	-	-	45,000
MUNICIPAL MAINTENANCE PARTNERSHIP 20-MUNMP-00-PV	Village of Tinley Park	5	Preservation	Tinley Park	n/a	Municipal Maintenance Partnership with Village, various	-	166,666	-	-	-	166,666
MUNICIPAL MAINTENANCE PARTNERSHIP 20-MUNMP-01-PV	Village of Skokie	13	Preservation	Skokie	n/a	Municipal Maintenance Partnership with Village, various	-	166,666	-	-	-	166,666
MUNICIPAL MAINTENANCE PARTNERSHIP 20-MUNMP-02-PV	City of Palos Heights	6	Preservation	Palos Heights	n/a	Municipal Maintenance Partnership with Village, various	-	166,666	-	-	-	166,666
MUNICIPAL MAINTENANCE PARTNERSHIP 20-MUNMP-03-PV	Village of Orland Park	17	Preservation	Orland Park	n/a	Municipal Maintenance Partnership with Village, various	-	166,666	-	-	-	166,666
MUNICIPAL MAINTENANCE PARTNERSHIP 20-MUNMP-04-PV	Village of Schaumburg	15	Preservation	Schaumburg	n/a	Municipal Maintenance Partnership with Village, various	-	166,666	-	-	-	166,666
MUNICIPAL MAINTENANCE PARTNERSHIP - CITY OF BERWYN	City of Berwyn	16	Preservation	City of Berwyn	n/a	Municipal Maintenance Partnership with City, various	-	100,000	-	-	-	100,000
MUNICIPAL MAINTENANCE PARTNERSHIP - ROLLING MEADOWS SIGNAGE	Village of Rolling Meadows	14	Modernization	Rolling Meadows	-	Improvements for safety enhancement, various locations	-	7,633	-	-	-	7,633
MUNICIPAL PARTNERSHIP - BELLWOOD PAVEMENT REHAB 18-REHAB-01-PV	Village of Bellwood	1	Preservation	Bellwood	-	Pavement reconstruction, drainage improvements, addition of a sidewalk	-	100,000	-	-	-	100,000
MUNICIPAL PARTNERSHIP - HANOVER PARK 19-HANPK-00-RS	Village of Hanover Park	15	Preservation	Hanover Park	0.3	Repair and Resurfacing of roadway	-	50,000	-	-	-	50,000
MUNICIPAL PARTNERSHIP - INDIAN HEAD PARK 19-W2220-00-PV	Village of Indian Head Park	17	Preservation	Indian Head Park	-	Pavement Patching at Various locations on Wolf Road	-	26,418	-	-	-	26,418
MUNICIPAL PARTNERSHIP - PALATINE 20-SMIST-00-BT	Dundee Road and Smith Street	14	Expansion	Palatine	-	New Pedestrian Signals	-	115,000	-	-	-	115,000
MUNICIPAL PARTNERSHIP - RICHTON PARK STREETLIGHTS	Village of Richton Park	6	Modernization	Richton Park	-	Safety improvements to the roadway with lighting	-	50,000	-	-	-	50,000
MUNICIPAL PARTNERSHIP - SCHILLER PARK 19-SCHPK-00-ES	Village of Schiller Park	9	Modernization	Schiller Park	4.3	Planning and Traffic Feasibility Study	-	50,000	-	-	-	50,000

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RIVER FOREST BICYCLE MASTER PLAN 18-RFBMP-00-ES	Village of River Forest	9	Modernization	River Forest	-	To create a bicycle master plan for the Village	-	4,326	-	-	-	4,326
RIVER FOREST BIKE PATH	Various locations	1,7,9	Preservation	River Forest	2	Bike Path improvements and enhancements	-	15,000	-	-	-	15,000
SHOE FACTORY RD 16-A6202-00-PV	Essex Drive to Beverly Road	15	Modernization	Hoffman Estates	1.09	Pavement reconstruction and widening, median improvements, roadway alignment, PCC sidewalk.	-	1,786,400	-	-	-	1,786,400
SKOKIE VALLEY TRL 18-SVTEX-00-BT	Lake Cook Rd to Voltz Rd	14	Expansion	Northbrook	2.31	Pedestrian bridge construction and trail extension	-	-	2,050,940	-	1,188,716	3,239,656
SOUTHWEST COOK COUNTY TRUCKING STUDY 19-6SCTS-00-ES	Various locations	Multi	Modernization	Summit, Bedford Park, Burbank, Bridgeview, Chicago Ridge, Justice, Willow Springs, Countryside, Hodgkins, McCook, Lyons, Stickney, Forest View, Unincorporated Cook County	n/a	Studying infrastructure investments and redevelopment opportunities in SW Cook County.	-	79,000	116,000	-	-	195,000
STREET IMPROVEMENTS 20-PROTP-00-PV	Various locations	16	Preservation	Proviso Township	-	Street Improvement Patching-various locations	-	70,971	-	-	-	70,971
TOUHY AVE 14-13018-01-EG	Elmhurst Rd to Mt Prospect Rd	15,17	Expansion	Chicago, Elk Grove, Des Plaines, and Unincorporated Cook County	2.85	Design engineering: grade separation, new alignments, pavement reconstruction & drainage.	-	170,000	-	-	-	170,000
TOUHY AVE 15-34117-01-RP	Elmhurst Rd to Mt Prospect Rd	15,17	Expansion	Chicago, Elk Grove, Des Plaines, and Unincorporated Cook County	2.85	Design engineering: grade separation, new alignments, pavement reconstruction & drainage.	-	3,901,492	-	-	-	3,901,492
TOWNSHIP EXPENDITURES	Countywide	Countywide	Preservation	Countywide	n/a	Various Township projects	6,171,630	-	-	-	-	6,171,630
TRANSIT PLAN 18-6CCTP-00-ES	Countywide	Countywide	Modernization	Countywide	n/a	guide to investments and policies to support transit	-	50,000	200,000	-	-	250,000
UIC BIKE COUNTING PLAN	Countywide	Countywide	Modernization	Countywide	n/a	Develop a plan for establishing a Countywide bicycle counting program	-	100,000	-	-	-	100,000
VARIOUS DESIGN ENG SERVICES #1 14- Countywide 8DESV-01-EG	Countywide	Countywide	Modernization	Countywide	n/a	Various design engineering services	-	800,000	-	-	-	800,000
VARIOUS DESIGN ENG SERVICES #2 14- Countywide 8DESV-02-EG	Countywide	Countywide	Modernization	Countywide	n/a	Various design engineering services	-	1,200,000	-	-	-	1,200,000
VARIOUS DESIGN ENG SERVICES #5 17- Countywide 8DESV-01-EG	Countywide	Countywide	Modernization	Countywide	n/a	Various design engineering services	-	150,000	-	-	-	150,000
VARIOUS DESIGN ENG SERVICES #6	Countywide	Countywide	Modernization	Countywide	n/a	Various design engineering services	-	250,000	-	-	-	250,000
VARIOUS DESIGN ENG SERVICES #7	Countywide	Countywide	Modernization	Countywide	n/a	Various design engineering services	-	250,000	-	-	-	250,000
VARIOUS DESIGN ENG SERVICES #8	Countywide	Countywide	Modernization	Countywide	n/a	Various design engineering services	-	250,000	-	-	-	250,000
VARIOUS DESIGN ENG SERVICES #9	Countywide	Countywide	Modernization	Countywide	n/a	Various design engineering services	-	250,000	-	-	-	250,000
VARIOUS DRAINAGE ENG SERVICES 19- Countywide 6VDES-00-EG	Countywide	Countywide	Modernization	Countywide	n/a	Countywide drainage engineering services	-	75,000	-	-	-	75,000

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VARIOUS GEOTECH ENG SERVICES 16-6SOIL-00-ES	Countywide	Countywide	Modernization	Countywide	n/a	Provide Geotechnical Services and Reports	-	150,000	-	-	-	150,000
VARIOUS PAVEMENT MANAGEMENT SERVICES	Countywide	Countywide	Preservation	Countywide	n/a	Engineering services for Systemwide Pavement Roadway Management.	-	2,000,000	-	-	-	2,000,000
VARIOUS PLANNING SERVICES #1 21-8PLAN-00-ES	Countywide	Countywide	Expansion	Countywide	n/a	Planning tasks to advance recommendations of countywide transit, bike, freight and other plans	-	400,000	-	-	-	400,000
VARIOUS PLANNING SERVICES #2 21-8PLAN-01-ES	Countywide	Countywide	Expansion	Countywide	n/a	Planning tasks to advance recommendations of countywide transit, bike, freight and other plans	-	400,000	-	-	-	400,000
VARIOUS PRELIM ENG SERVICES #4 18-6PESV-00-ES	Countywide	Countywide	Modernization	Countywide	n/a	Various preliminary engineering services	-	141,738	-	-	-	141,738
VARIOUS PRELIM ENG SERVICES #5 18-6PESV-01-ES	Countywide	Countywide	Modernization	Countywide	n/a	Various preliminary engineering services	-	300,000	-	-	-	300,000
VARIOUS ROADWAY MAINTENANCE - DISTRICT 1 23-8RMD1-00-GM	Various locations	Multi	Preservation	Countywide	n/a	Various maintenance contract for district 1	-	1,750,000	-	-	-	1,750,000
VARIOUS ROADWAY MAINTENANCE - DISTRICT 2 23-8RMD2-00-GM	Various locations	Multi	Preservation	Countywide	n/a	Various maintenance contract for district 2	-	1,750,000	-	-	-	1,750,000
VARIOUS ROADWAY MAINTENANCE - DISTRICT 4 23-8RMD4-00-GM	Various locations	Multi	Preservation	Countywide	n/a	Various maintenance contract for district 4	-	1,750,000	-	-	-	1,750,000
VARIOUS ROADWAY MAINTENANCE - DISTRICT 5 23-8RMD5-00-GM	Various locations	Multi	Preservation	Countywide	n/a	Various maintenance contract for district 5	-	1,750,000	-	-	-	1,750,000
WEBER DRIVE RECONSTRUCTION	Village of Rolling Meadows	14	Preservation	Rolling Meadows	0.6	Roadway improvements to Weber Drive	-	25,000	-	-	-	25,000
WILLOW ROAD/SHERMER ROAD 19-GLENV-00-ES	Willow Road/Shermer Road	14	Modernization	Glenview	-	Intersection Improvements	-	40,000	-	-	-	40,000
							\$6,171,630	\$95,799,230	\$22,419,765	\$159,474	\$16,166,589	\$140,716,687
							Total Funded by Township Funds	Total Funded by MFT	Total Funded by Federal Grant	Total Funded by State	Total Funded by Local Reimbursement	Total - All Projects
							\$6,171,630	\$243,532,726	\$29,108,838	\$159,474	\$20,766,691	\$299,739,359

FY2022-26 FORECAST

DOTH's project costs typically span over several years as they advance through the development pipeline and through construction. The Budget Book includes a five-year forecast of revenues and expenditures to enable more accurate financial management and planning. Estimated capital expenditures totals \$1.22 billion over the five-year program, with \$1.25 billion in capital funding sources. Available capital funding includes \$27.5 million in unallocated reserve funds with which DOTH can nimbly respond to changes in system needs, project schedules, and grant funding opportunities. These funds will allow DOTH to leverage additional funds for the region, as their immediate availability will strengthen future grant applications and best position the County for the upcoming federal infrastructure funding initiatives.

FIVE-YEAR REVENUE PROJECTIONS

The five-year revenue projections for the fiscal years 2022-2026 period total \$887.9 million, a 5.0% decrease from FY2021's projections. MFT revenues available for projects (i.e., those remaining after operations expenditures and debt service payments) are projected to represent more than half of total revenues for DOTH's capital improvement program, accounting for \$560.6 million, or 63.1% of the total anticipated revenue through 2026. Grants are the next largest share of revenues, accounting for \$158.3 million or 17.8% of the total. In FY2022 DOTH will receive the last RBI bond disbursements totaling \$83.7 million, or 9.4% of total revenues. Local reimbursements are expected to total \$78.6 million, or 8.9% of the total, and township MFT allotments and interest from investments make up \$3.6 million (0.4%) and \$3.0 million (0.3%), respectively. No transfers or carry-over balances are assumed in the five-year projections.

Revenue Source	FY2021	FY2022	FY2023	FY2024	FY2025	Total
Annual MFT for capital improvements	101,617,889	106,748,150	111,746,350	117,746,650	122,748,975	560,608,014
REBUILD Illinois Bond	83,700,000	-	-	-	-	83,700,000
Township MFT	1,028,382	650,000	650,000	650,000	650,000	3,628,382
Federal/State Grants	29,268,312	47,984,413	45,326,302	31,402,141	4,332,000	158,313,169
Local Reimbursements	20,766,691	29,083,594	17,905,766	9,515,898	1,420,257	78,692,207
Interest	600,000	600,000	600,000	600,000	600,000	3,000,000
Total	\$236,981,274	\$185,066,158	\$176,228,418	\$159,914,689	\$129,751,232	\$887,941,771

Table 2: Five-year revenue projections by funding source, excluding carryovers of MFT and township fund balances.

FIVE-YEAR EXPENDITURE PROJECTIONS

The five-year expenditure projections for the fiscal years 2022-2026 total \$1.22 billion. About 76.8% of expenditures are allocated to construction projects. Planning and preliminary engineering projects are predicted to account for 7.1% of expenditures, design engineering is 5.8%, and land acquisition and maintenance are 0.7%, and 9.6%, respectively.

Phase	FY2022	FY2023	FY2024	FY2025	FY2026	Total
Planning & Prelim. Engineering	37,309,479	29,042,418	9,260,250	6,235,250	5,339,642	87,187,039
Design Engineering	19,464,765	20,469,086	18,675,953	7,121,954	5,116,962	70,848,720
Right-of-Way	5,642,478	1,050,209	1,116,460	180,460	180,460	8,170,067
Construction	209,793,285	231,175,191	213,056,686	148,160,487	135,676,835	937,862,484
Maintenance	27,529,352	22,096,500	21,626,500	21,786,500	22,426,500	115,465,352
Total	\$299,739,359	\$303,833,404	\$263,735,849	\$183,484,651	\$168,740,399	\$1,219,533,662

Table 3: FY2022-2026 expenditures by task

Expenditures are also categorized by work type. Over the 5-year program, it's expected that 31% of expenditures will be for preservation projects, 47% for modernization projects, and 22% for expansion projects. The split among work types is reflective of DOTH's diverse portfolio of projects.

FY2022-FY2026 Capital Improvement Expenditures by Work Type \$1.2B

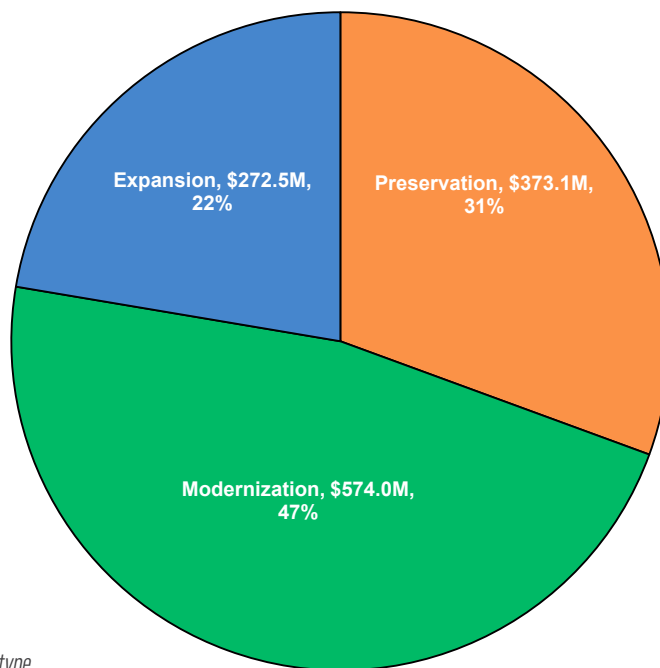


Chart 5: FY2022-2026 expenditures by work type

The FY2022-2026 program is fully funded. Available funding is front loaded because the infusion of cash from RBI funds between FY2020-2022, but its expenditure will be spread out between FY2021-FY2026. Chart 6 shows the cash flow over the five-year program, including the drawdown of the fund balance.

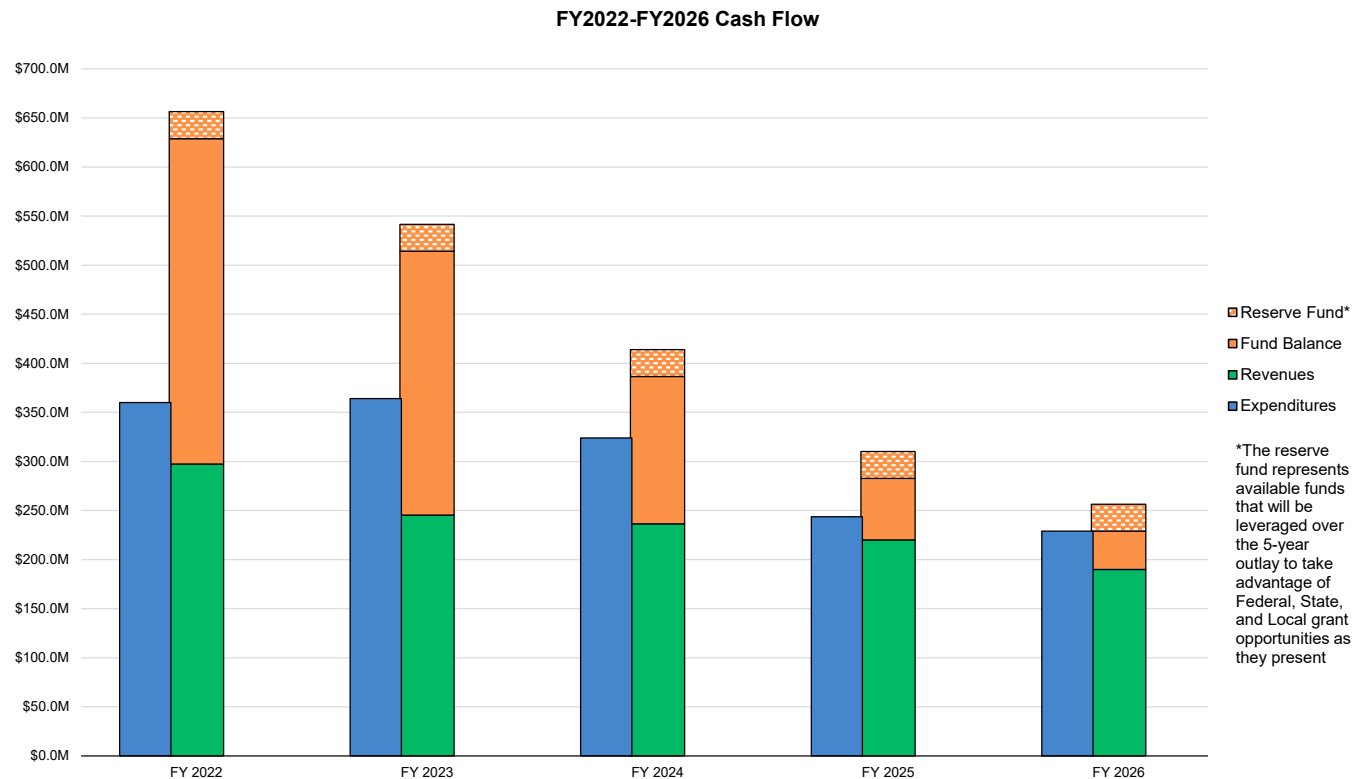


Chart 6: FY2022-2026 cash flow

With the historic influx of funding, DOTH can fully realize the goals of Connecting Cook County. The five-year program supports the present transportation needs of Cook County residents and businesses, while transitioning the transportation system into the 21st-century. It is vital that people and goods can move safely and efficiently through the regional transportation network. DOTH recognizes transportation investments are investments in the future of our region – from road to rail, transit to trail, being forward-thinking will keep Cook County competitive. DOTH is ready to collaborate with regional partners to meet the moment and implement meaningful improvements and, at the same time, prepare for the challenges and opportunities on the horizon.

COOK COUNTY DEPARTMENT OF TRANSPORTATION AND HIGHWAY FY2022-FY2026 CAPITALIZABLE PROJECTS

	Project Name	Primary Work Type	FY2022	FY2023	FY2024	FY2025	FY2026	Est. Total Cost	County Funding	Outside Funding
Project Tasks	103RD ST A 10-B4531-03-RS	Preservation	-	-	-	-	-	-	-	-
Design Engineering			85,000	-	-	-	-	85,000	85,000	-
Construction			113,091	-	-	-	-	113,091	113,091	-
Total Project Cost			\$198,091	-	-	-	-	\$198,091	\$198,091	\$0
Project Tasks	108TH AVE 13-W7509-02-FP	Modernization	-	-	-	-	-	-	-	-
Design Engineering			-	450,000	450,000	-	-	900,000	900,000	-
Right-of-Way			-	620,000	-	-	-	620,000	620,000	-
Construction			-	-	-	2,475,000	7,425,000	9,900,000	9,900,000	-
Total Project Cost			-	\$1,070,000	\$450,000	\$2,475,000	\$7,425,000	\$11,420,000	\$11,420,000	\$0
Project Tasks	131ST ST 15-13129-01-FP	Expansion	-	-	-	-	-	-	-	-
Construction			-	-	91,000	-	-	91,000	-	91,000
Total Project Cost			-	-	\$91,000	-	-	\$91,000	\$0	\$91,000
Project Tasks	143RD ST 18-B8026-00-EG	Modernization	-	-	-	-	-	-	-	-
Planning & Prelim. Engineering			375,000	125,000	-	-	-	500,000	500,000	-
Design Engineering			-	250,000	250,000	-	-	500,000	500,000	-
Construction			-	-	-	750,000	2,250,000	3,000,000	3,000,000	-
Total Project Cost			\$375,000	\$375,000	\$250,000	\$750,000	\$2,250,000	\$4,000,000	\$4,000,000	\$0
Project Tasks	151ST ST	Modernization	-	-	-	-	-	-	-	-
Construction			411,750	-	-	-	-	411,750	41,175	370,575
Total Project Cost			\$411,750	-	-	-	-	\$411,750	\$41,175	\$370,575
Project Tasks	170TH ST 18-B5936-00-EG	Modernization	-	-	-	-	-	-	-	-
Planning & Prelim. Engineering			375,000	125,000	-	-	-	500,000	500,000	-
Design Engineering			-	250,000	250,000	-	-	500,000	500,000	-
Construction			-	-	-	1,725,000	5,175,000	6,900,000	6,900,000	-
Total Project Cost			\$375,000	\$375,000	\$250,000	\$1,725,000	\$5,175,000	\$7,900,000	\$7,900,000	\$0
Project Tasks	175TH ST 17-B6125-00-EG	Modernization	-	-	-	-	-	-	-	-
Design Engineering			50,000	-	-	-	-	50,000	50,000	-
Total Project Cost			\$50,000	-	-	-	-	\$50,000	\$50,000	\$0
Project Tasks	175TH ST 20-B6125-00-PV	Modernization	-	-	-	-	-	-	-	-
Construction			13,282,902	3,590,726	-	-	-	16,873,628	16,603,628	270,000
Total Project Cost			\$13,282,902	\$3,590,726	-	-	-	\$16,873,628	\$16,603,628	\$270,000
Project Tasks	2019 VARIOUS PAVEMENT REPAIRS 19-VPREP-00-PV	Preservation	-	-	-	-	-	-	-	-
Construction			1,700,000	-	-	-	-	1,700,000	1,700,000	-
Total Project Cost			\$1,700,000	-	-	-	-	\$1,700,000	\$1,700,000	\$0
Project Tasks	86TH AVENUE	Modernization	-	-	-	-	-	-	-	-
Planning & Prelim. Engineering			100,000	600,000	300,000	-	-	1,000,000	1,000,000	-
Design Engineering			-	-	-	-	500,000	500,000	500,000	-
Total Project Cost			\$100,000	\$600,000	\$300,000	-	\$500,000	\$1,500,000	\$1,500,000	\$0
Project Tasks	87TH ST AT ROBERTS RD	Expansion	-	-	-	-	-	-	-	-
Right-of-Way			39,000	-	-	-	-	39,000	39,000	-
Construction			4,950,000	-	-	-	-	4,950,000	4,950,000	-
Total Project Cost			\$4,989,000	-	-	-	-	\$4,989,000	\$4,989,000	\$0
Project Tasks	87TH STREET 19-B4224-00-BR	Modernization	-	-	-	-	-	-	-	-
Construction			3,061,000	734,000	-	-	-	3,795,000	3,795,000	-
Total Project Cost			\$3,061,000	\$734,000	-	-	-	\$3,795,000	\$3,795,000	\$0
Project Tasks	88TH/CORK AVE 19-W3019-00-PV	Expansion	-	-	-	-	-	-	-	-
Construction			-	5,031,250	5,031,250	-	-	10,062,500	3,340,660	6,721,840
Total Project Cost			-	\$5,031,250	\$5,031,250	-	-	\$10,062,500	\$3,340,660	\$6,721,840
Project Tasks	ADA PROGRAM 2022	Modernization	-	-	-	-	-	-	-	-
Construction			2,500,000	-	-	-	-	2,500,000	2,500,000	-
Total Project Cost			\$2,500,000	-	-	-	-	\$2,500,000	\$2,500,000	\$0

COOK COUNTY DEPARTMENT OF TRANSPORTATION AND HIGHWAY FY2022-FY2026 CAPITALIZABLE PROJECTS

	Project Name	Primary Work Type	FY2022	FY2023	FY2024	FY2025	FY2026	Est. Total Cost	County Funding	Outside Funding
Project Tasks	ADA PROGRAM 2023-2026	Modernization	-	-	-	-	-	-	-	-
Construction			-	2,500,000	2,500,000	2,500,000	2,500,000	10,000,000	10,000,000	-
Total Project Cost			-	\$2,500,000	\$2,500,000	\$2,500,000	\$2,500,000	\$10,000,000	\$10,000,000	\$0
Project Tasks	ARLINGTON HEIGHTS RD 20-V6937-00-PV	Modernization	-	-	-	-	-	-	-	-
Construction			4,847,619	-	-	-	-	4,847,619	4,847,619	-
Total Project Cost			\$4,847,619	-	-	-	-	\$4,847,619	\$4,847,619	\$0
Project Tasks	ASHLAND AVE A 10-W4822-02-RS	Preservation	-	-	-	-	-	-	-	-
Construction			890,000	-	-	-	-	890,000	890,000	-
Total Project Cost			\$890,000	-	-	-	-	\$890,000	\$890,000	\$0
Project Tasks	BARRYPOINT RD	Preservation	-	-	-	-	-	-	-	-
Construction			-	272,000	48,000	-	-	320,000	320,000	-
Total Project Cost			-	\$272,000	\$48,000	-	-	\$320,000	\$320,000	\$0
Project Tasks	BUFFALO GROVE ROAD 21-W1446-00-PV	Modernization	-	-	-	-	-	-	-	-
Planning & Prelim. Engineering			375,000	125,000	-	-	-	500,000	500,000	-
Design Engineering			-	375,000	125,000	-	-	500,000	500,000	-
Construction			-	-	-	1,437,500	4,312,500	5,750,000	5,750,000	-
Total Project Cost			\$375,000	\$500,000	\$125,000	\$1,437,500	\$4,312,500	\$6,750,000	\$6,750,000	\$0
Project Tasks	BUSSE ROAD 20-W7141-00-PV	Expansion	-	-	-	-	-	-	-	-
Design Engineering			420,000	140,000	140,000	-	-	700,000	700,000	-
Right-of-Way			438,000	146,000	146,000	-	-	730,000	730,000	-
Construction			-	-	-	2,863,500	6,681,500	9,545,000	9,545,000	-
Total Project Cost			\$858,000	\$286,000	\$286,000	\$2,863,500	\$6,681,500	\$10,975,000	\$10,975,000	\$0
Project Tasks	CAL SAG BRIDGES 18-CSSTS-00-BR	Preservation	-	-	-	-	-	-	-	-
Construction			2,000,000	1,000,000	-	-	-	3,000,000	3,000,000	-
Total Project Cost			\$2,000,000	\$1,000,000	-	-	-	\$3,000,000	\$3,000,000	\$0
Project Tasks	CENTRAL AVE OVER SANITARY & SHIP CANAL	Modernization	-	-	-	-	-	-	-	-
Construction			-	-	22,000,000	-	-	22,000,000	22,000,000	-
Total Project Cost			-	-	\$22,000,000	-	-	\$22,000,000	\$22,000,000	\$0
Project Tasks	CENTRAL RD 21-A6107-00-PV	Expansion	-	-	-	-	-	-	-	-
Design Engineering			90,000	90,000	-	-	-	180,000	-	180,000
Right-of-Way			100,000	-	-	-	-	100,000	-	100,000
Construction			-	-	500,000	1,500,000	-	2,000,000	-	2,000,000
Total Project Cost			\$190,000	\$90,000	\$500,000	\$1,500,000	-	\$2,280,000	\$0	\$2,280,000
Project Tasks	COUNTY LINE RD (S) 16-W7331-00-RP	Expansion	-	-	-	-	-	-	-	-
Construction			2,317,099	605,819	115,517	-	-	3,038,435	74,311	2,964,123
Total Project Cost			\$2,317,099	\$605,819	\$115,517	-	-	\$3,038,435	\$74,311	\$2,964,123
Project Tasks	COUNTY LINE RD (N) 18-W7331-00-RP	Expansion	-	-	-	-	-	-	-	-
Construction			6,131,206	3,065,602	3,065,602	3,065,602	-	15,328,012	-	15,328,012
Total Project Cost			\$6,131,206	\$3,065,602	\$3,065,602	\$3,065,602	-	\$15,328,012	\$0	\$15,328,012
Project Tasks	CRAWFORD AVENUE 18-W4339-00-EG	Modernization	-	-	-	-	-	-	-	-
Planning & Prelim. Engineering			482,652	-	-	-	-	482,652	482,652	-
Design Engineering			200,000	600,000	-	-	-	800,000	800,000	-
Construction			-	-	3,450,000	10,350,000	-	13,800,000	13,800,000	-
Total Project Cost			\$682,652	\$600,000	\$3,450,000	\$10,350,000	-	\$15,082,652	\$15,082,652	\$0
Project Tasks	CREATE - COTTAGE GROVE AVE OVER IHB/CSX RR (GS23A)	Modernization	-	-	-	-	-	-	-	-
Planning & Prelim. Engineering			-	1,000,000	1,000,000	-	-	2,000,000	-	2,000,000
Design Engineering			-	-	-	1,000,000	1,000,000	2,000,000	2,000,000	-
Total Project Cost			-	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$4,000,000	\$2,000,000	\$2,000,000
Project Tasks	DONLEA RD 20-V4647-00-DR	Preservation	-	-	-	-	-	-	-	-
Planning & Prelim. Engineering			6,514	-	-	-	-	6,514	6,514	-
Total Project Cost			\$6,514	-	-	-	-	\$6,514	\$6,514	\$0

COOK COUNTY DEPARTMENT OF TRANSPORTATION AND HIGHWAY FY2022-FY2026 CAPITALIZABLE PROJECTS

	Project Name	Primary Work Type	FY2022	FY2023	FY2024	FY2025	FY2026	Est. Total Cost	County Funding	Outside Funding
Project Tasks	EAST LAKE AVE AT C&NW RR	Preservation	-	-	-	-	-	-	-	-
Construction			369,500	171,000	-	-	-	540,500	540,500	-
Total Project Cost			\$369,500	\$171,000	-	-	-	\$540,500	\$540,500	\$0
Project Tasks	EAST LAKE AVE AT SOO LINE RR	Preservation	-	-	-	-	-	-	-	-
Construction			573,500	231,500	-	-	-	805,000	805,000	-
Total Project Cost			\$573,500	\$231,500	-	-	-	\$805,000	\$805,000	\$0
Project Tasks	EAST LAKE AVE OVER MFNB CHICAGO RIVER 18-A5924-00-EG	Modernization	-	-	-	-	-	-	-	-
Planning & Prelim. Engineering			375,000	125,000	-	-	-	500,000	500,000	-
Design Engineering			-	250,000	250,000	-	-	500,000	500,000	-
Construction			-	-	-	1,180,000	3,540,000	4,720,000	944,000	3,776,000
Total Project Cost			\$375,000	\$375,000	\$250,000	\$1,180,000	\$3,540,000	\$5,720,000	\$1,944,000	\$3,776,000
Project Tasks	GERMAN CHURCH ROAD	Preservation	-	-	-	-	-	-	-	-
Construction			555,600	272,400	-	-	-	828,000	828,000	-
Total Project Cost			\$555,600	\$272,400	-	-	-	\$828,000	\$828,000	\$0
Project Tasks	HAPP RD 20-W4044-00-PV	Modernization	-	-	-	-	-	-	-	-
Design Engineering			250,000	250,000	-	-	-	500,000	500,000	-
Right-of-Way			86,000	-	-	-	-	86,000	86,000	-
Construction			-	-	2,875,000	2,875,000	-	5,750,000	5,750,000	-
Total Project Cost			\$336,000	\$250,000	\$2,875,000	\$2,875,000	-	\$6,336,000	\$6,336,000	\$0
Project Tasks	HINTZ RD	Preservation	-	-	-	-	-	-	-	-
Construction			-	400,000	160,000	-	-	560,000	560,000	-
Total Project Cost			-	\$400,000	\$160,000	-	-	\$560,000	\$560,000	\$0
Project Tasks	I-294 AT 103RD STREET	Expansion	-	-	-	-	-	-	-	-
Planning & Prelim. Engineering			1,000,000	1,000,000	-	-	-	2,000,000	2,000,000	-
Total Project Cost			\$1,000,000	\$1,000,000	-	-	-	\$2,000,000	\$2,000,000	\$0
Project Tasks	I-294 AT MIDLOTHIAN TPKE / PULASKI RD	Expansion	-	-	-	-	-	-	-	-
Planning & Prelim. Engineering			1,000,000	1,000,000	-	-	-	2,000,000	2,000,000	-
Total Project Cost			\$1,000,000	\$1,000,000	-	-	-	\$2,000,000	\$2,000,000	\$0
Project Tasks	I-55 NORTH FRONTAGE ROAD 21-FRI55-00-PV	Modernization	-	-	-	-	-	-	-	-
Planning & Prelim. Engineering			450,000	150,000	-	-	-	600,000	600,000	-
Design Engineering			-	450,000	150,000	-	-	600,000	600,000	-
Construction			-	-	-	2,875,000	8,625,000	11,500,000	11,500,000	-
Total Project Cost			\$450,000	\$600,000	\$150,000	\$2,875,000	\$8,625,000	\$12,700,000	\$12,700,000	\$0
Project Tasks	IIC 2017 - BUTLER DRIVE 17-IICFR-03-PV (IIPD)	Preservation	-	-	-	-	-	-	-	-
Planning & Prelim. Engineering			64,489	-	-	-	-	64,489	64,489	-
Total Project Cost			\$64,489	-	-	-	-	\$64,489	\$64,489	\$0
Project Tasks	IIC 2019 - 25TH AVE 19-IICFR-04-ES (MELROSE PARK)	Modernization	-	-	-	-	-	-	-	-
Planning & Prelim. Engineering			180,000	-	-	-	-	180,000	180,000	-
Total Project Cost			\$180,000	-	-	-	-	\$180,000	\$180,000	\$0
Project Tasks	IIC 2019 - CENTRAL AVE 19-IICFR-03-ES (MATTESON)	Modernization	-	-	-	-	-	-	-	-
Planning & Prelim. Engineering			300,000	100,000	-	-	-	400,000	400,000	-
Design Engineering			-	300,000	100,000	-	-	400,000	400,000	-
Construction			-	-	-	1,150,000	3,450,000	4,600,000	4,600,000	-
Total Project Cost			\$300,000	\$400,000	\$100,000	\$1,150,000	\$3,450,000	\$5,400,000	\$5,400,000	\$0
Project Tasks	IIC 2020 - FOREST NOR 20-IICRD-03-EG 20-IICRD-03-EG (PARK FOREST)	Modernization	-	-	-	-	-	-	-	-
Construction			240,000	-	-	-	-	240,000	240,000	-
Total Project Cost			\$240,000	-	-	-	-	\$240,000	\$240,000	\$0
Project Tasks	IL RT 19 18-V4738-00-PV	Modernization	-	-	-	-	-	-	-	-
Design Engineering			10,000	-	-	-	-	10,000	10,000	-
Right-of-Way			325,000	-	-	-	-	325,000	325,000	-

COOK COUNTY DEPARTMENT OF TRANSPORTATION AND HIGHWAY FY2022-FY2026 CAPITALIZABLE PROJECTS

Project Name	Primary Work Type	FY2022	FY2023	FY2024	FY2025	FY2026	Est. Total Cost	County Funding	Outside Funding
Construction		440,670	-	-	-	-	440,670	440,670	-
Total Project Cost		\$775,670	-	-	-	-	\$775,670	\$775,670	\$0
Project Tasks	JOC - 5TH AVENUE GUARDRAIL REPLACEMENT 20-B7120-00-BR	Modernization	-	-	-	-	-	-	-
Construction		2,737	-	-	-	-	2,737	2,737	-
Total Project Cost		\$2,737	-	-	-	-	\$2,737	\$2,737	\$0
Project Tasks	JOC - CENTRAL AVE 21-W3924-00-BR	Modernization	-	-	-	-	-	-	-
Construction		6,125	-	-	-	-	6,125	6,125	-
Total Project Cost		\$6,125	-	-	-	-	\$6,125	\$6,125	\$0
Project Tasks	JOE ORR RD 02-B6737-01-EG	Expansion	-	-	-	-	-	-	-
Design Engineering		80,000	-	-	-	-	80,000	80,000	-
Total Project Cost		\$80,000	-	-	-	-	\$80,000	\$80,000	\$0
Project Tasks	JOE ORR RD 04-B6737-02-LA	Expansion	-	-	-	-	-	-	-
Right-of-Way		228,900	-	-	-	-	228,900	228,900	-
Total Project Cost		\$228,900	-	-	-	-	\$228,900	\$228,900	\$0
Project Tasks	JOE ORR RD 15-B6737-03-RP	Expansion	-	-	-	-	-	-	-
Construction		-	6,695,991	6,695,991	-	-	13,391,982	10,891,982	2,500,000
Total Project Cost		-	\$6,695,991	\$6,695,991	-	-	\$13,391,982	\$10,891,982	\$2,500,000
Project Tasks	JOE ORR RD EXTENSION	Expansion	-	-	-	-	-	-	-
Planning & Prelim. Engineering		-	-	500,000	400,000	100,000	1,000,000	1,000,000	-
Total Project Cost		-	-	\$500,000	\$400,000	\$100,000	\$1,000,000	\$1,000,000	\$0
Project Tasks	KEDZIE AVE 13-W4611-02-RP	Expansion	-	-	-	-	-	-	-
Construction		251,771	-	-	-	-	251,771	251,771	-
Total Project Cost		\$251,771	-	-	-	-	\$251,771	\$251,771	\$0
Project Tasks	KEDZIE AVE 16-W4506-00-EG	Modernization	-	-	-	-	-	-	-
Planning & Prelim. Engineering		1,250,000	625,000	625,000	-	-	2,500,000	900,000	1,600,000
Design Engineering		-	-	-	-	1,250,000	1,250,000	1,250,000	-
Total Project Cost		\$1,250,000	\$625,000	\$625,000	-	\$1,250,000	\$3,750,000	\$2,150,000	\$1,600,000
Project Tasks	KEDZIE AVE AT 139TH ST (2016 HSIP) 14-6PESV-03-ES	Modernization	-	-	-	-	-	-	-
Construction		119,908	359,722	-	-	-	479,630	405,218	74,412
Total Project Cost		\$119,908	\$359,722	-	-	-	\$479,630	\$405,218	\$74,412
Project Tasks	KEDZIE AVE AT 175TH ST (2016 HSIP) 14-6PESV-03-ES	Modernization	-	-	-	-	-	-	-
Construction		210,844	632,536	-	-	-	843,380	758,870	84,510
Total Project Cost		\$210,844	\$632,536	-	-	-	\$843,380	\$758,870	\$84,510
Project Tasks	LAKE AVENUE	Modernization	-	-	-	-	-	-	-
Planning & Prelim. Engineering		54,425	-	-	-	-	54,425	54,425	-
Design Engineering		-	11,709	-	-	-	11,709	11,709	-
Construction		-	-	-	160,994	-	160,994	160,994	-
Total Project Cost		\$54,425	\$11,709	-	\$160,994	-	\$227,128	\$227,128	\$0
Project Tasks	LAKE COOK RD 13-A5015-02-EG	Expansion	-	-	-	-	-	-	-
Design Engineering		22,777	-	-	-	-	22,777	22,777	-
Total Project Cost		\$22,777	-	-	-	-	\$22,777	\$22,777	\$0
Project Tasks	LAKE COOK RD 14-A5015-03-RP	Expansion	-	-	-	-	-	-	-
Construction		2,800,000	-	-	-	-	2,800,000	2,750,000	50,000
Total Project Cost		\$2,800,000	-	-	-	-	\$2,800,000	\$2,750,000	\$50,000
Project Tasks	LAKE COOK ROAD AT ARLINGTON HEIGHTS	Modernization	-	-	-	-	-	-	-
Construction		-	5,060,000	1,265,000	-	-	6,325,000	6,325,000	-
Total Project Cost		-	\$5,060,000	\$1,265,000	-	-	\$6,325,000	\$6,325,000	\$0
Project Tasks	LAKE COOK RD AT OLD HICKS RD	Modernization	-	-	-	-	-	-	-
Construction		218,500	655,500	-	-	-	874,000	841,870	32,130
Total Project Cost		\$218,500	\$655,500	-	-	-	\$874,000	\$841,870	\$32,130
Project Tasks	LAKE COOK RD AT SOO LINE	Preservation	-	-	-	-	-	-	-

COOK COUNTY DEPARTMENT OF TRANSPORTATION AND HIGHWAY FY2022-FY2026 CAPITALIZABLE PROJECTS

Project Name	Primary Work Type	FY2022	FY2023	FY2024	FY2025	FY2026	Est. Total Cost	County Funding	Outside Funding
Construction		458,800	185,200	-	-	-	644,000	644,000	-
Total Project Cost		\$458,800	\$185,200	-	-	-	\$644,000	\$644,000	\$0
Project Tasks	LEHIGH AVE 18-A5923-00-EG								
Modernization		-	-	-	-	-	-	-	-
Planning & Prelim. Engineering		375,000	125,000	-	-	-	500,000	500,000	-
Design Engineering		-	250,000	250,000	-	-	500,000	500,000	-
Construction		-	-	-	1,006,250	3,018,750	4,025,000	4,025,000	-
Total Project Cost		\$375,000	\$375,000	\$250,000	\$1,006,250	\$3,018,750	\$5,025,000	\$5,025,000	\$0
Project Tasks	MEACHAM AVENUE 18-V6438-00-EG								
Modernization		-	-	-	-	-	-	-	-
Planning & Prelim. Engineering		300,000	-	-	-	-	300,000	300,000	-
Design Engineering		-	250,000	-	-	-	250,000	250,000	-
Construction		-	-	987,500	2,962,500	-	3,950,000	3,950,000	-
Total Project Cost		\$300,000	\$250,000	\$987,500	\$2,962,500	-	\$4,500,000	\$4,500,000	\$0
Project Tasks	NERGE RD (2018 HSIP) 14-6PESV-03-ES								
Modernization		-	-	-	-	-	-	-	-
Construction		160,110	524,805	133,425	-	-	818,340	177,900	640,440
Total Project Cost		\$160,110	\$524,805	\$133,425	-	-	\$818,340	\$177,900	\$640,440
Project Tasks	OLD ORCHARD RD 14-A8327-09-RP								
Expansion		-	-	-	-	-	-	-	-
Design Engineering		52,008	-	-	-	-	52,008	52,008	-
Right-of-Way		1,604,400	-	-	-	-	1,604,400	1,604,400	-
Total Project Cost		\$1,656,408	-	-	-	-	\$1,656,408	\$1,656,408	\$0
Project Tasks	OLD ORCHARD RD 15-A8327-10-PV								
Expansion		-	-	-	-	-	-	-	-
Design Engineering		46,594	-	-	-	-	46,594	46,594	-
Total Project Cost		\$46,594	-	-	-	-	\$46,594	\$46,594	\$0
Project Tasks	OLD ORCHARD RD 17-A8327-00-PV								
Expansion		-	-	-	-	-	-	-	-
Construction		-	4,629,850	4,629,850	-	-	9,259,700	4,379,700	4,880,000
Total Project Cost		-	\$4,629,850	\$4,629,850	-	-	\$9,259,700	\$4,379,700	\$4,880,000
Project Tasks	OLYMPIAN WAY								
Preservation		-	-	-	-	-	-	-	-
Construction		-	508,667	254,333	-	-	763,000	763,000	-
Total Project Cost		-	\$508,667	\$254,333	-	-	\$763,000	\$763,000	\$0
Project Tasks	PAVEMENT MAINTENANCE NORTH 23-PVPN-00-GM								
Preservation		-	-	-	-	-	-	-	-
Construction		12,550,000	-	-	-	-	12,550,000	12,550,000	-
Total Project Cost		\$12,550,000	-	-	-	-	\$12,550,000	\$12,550,000	\$0
Project Tasks	PAVEMENT MAINTENANCE SOUTH 23-PVPS-00-GM								
Preservation		-	-	-	-	-	-	-	-
Construction		23,700,000	-	-	-	-	23,700,000	23,700,000	-
Total Project Cost		\$23,700,000	-	-	-	-	\$23,700,000	\$23,700,000	\$0
Project Tasks	PLAINFIELD RD OVER I-294								
Preservation		-	-	-	-	-	-	-	-
Construction		760,000	-	-	-	-	760,000	760,000	-
Total Project Cost		\$760,000	-	-	-	-	\$760,000	\$760,000	\$0
Project Tasks	PLAINFIELD ROAD 16-B3719-00-EG								
Modernization		-	-	-	-	-	-	-	-
Planning & Prelim. Engineering		500,000	-	-	-	-	500,000	500,000	-
Design Engineering		-	-	900,000	900,000	-	1,800,000	1,800,000	-
Construction		-	-	-	-	5,125,000	5,125,000	5,125,000	-
Total Project Cost		\$500,000	-	\$900,000	\$900,000	\$5,125,000	\$7,425,000	\$7,425,000	\$0
Project Tasks	PPP NORTH 2023-2026 XX-XXXX-XX-XX								
Preservation		-	-	-	-	-	-	-	-
Construction		-	4,466,000	10,298,000	-	5,028,000	19,792,000	19,792,000	-
Total Project Cost		-	\$4,466,000	\$10,298,000	-	\$5,028,000	\$19,792,000	\$19,792,000	\$0
Project Tasks	PPP SOUTH 2023-2026 XX-XXXX-XX-XX								
Preservation		-	-	-	-	-	-	-	-
Construction		-	-	248,000	8,784,000	4,624,000	13,656,000	13,656,000	-
Total Project Cost		-	-	\$248,000	\$8,784,000	\$4,624,000	\$13,656,000	\$13,656,000	\$0
Project Tasks	PPRP NORTH 2021 (A) 20-PPRPN-00-PV								
Preservation		-	-	-	-	-	-	-	-
Construction		16,913,022	2,963,550	-	-	-	19,876,572	19,756,999	119,573
Total Project Cost		\$16,913,022	\$2,963,550	-	-	-	\$19,876,572	\$19,756,999	\$119,573

COOK COUNTY DEPARTMENT OF TRANSPORTATION AND HIGHWAY FY2022-FY2026 CAPITALIZABLE PROJECTS

	Project Name	Primary Work Type	FY2022	FY2023	FY2024	FY2025	FY2026	Est. Total Cost	County Funding	Outside Funding
Project Tasks	PPRP SOUTH 2021 (A) 20-PPRPS-00-PV	Preservation	-	-	-	-	-	-	-	-
Construction			3,812,233	423,581	-	-	-	4,235,814	4,235,814	-
Total Project Cost			\$3,812,233	\$423,581	-	-	-	\$4,235,814	\$4,235,814	\$0
Project Tasks	PRP NORTH 2022 (A) XX-XXXX-XX-XX	Preservation	-	-	-	-	-	-	-	-
Construction			2,010,200	8,040,800	-	-	-	10,051,000	10,051,000	-
Total Project Cost			\$2,010,200	\$8,040,800	-	-	-	\$10,051,000	\$10,051,000	\$0
Project Tasks	PRP SOUTH 2022 (A) XX-XXXX-XX-XX	Preservation	-	-	-	-	-	-	-	-
Construction			3,898,600	15,594,400	-	-	-	19,493,000	19,493,000	-
Total Project Cost			\$3,898,600	\$15,594,400	-	-	-	\$19,493,000	\$19,493,000	\$0
Project Tasks	PRP NORTH 2023(A) XX-XXXX-XX-XX	Preservation	-	-	-	-	-	-	-	-
Construction			-	4,128,000	4,128,000	-	-	8,256,000	8,256,000	-
Total Project Cost			-	\$4,128,000	\$4,128,000	-	-	\$8,256,000	\$8,256,000	\$0
Project Tasks	PRP SOUTH 2023 (A) XX-XXXX-XX-XX	Preservation	-	-	-	-	-	-	-	-
Construction			-	7,851,000	7,851,000	-	-	15,702,000	15,702,000	-
Total Project Cost			-	\$7,851,000	\$7,851,000	-	-	\$15,702,000	\$15,702,000	\$0
Project Tasks	PRP NORTH 2024-2026 XX-XXXX-XX-XX	Preservation	-	-	-	-	-	-	-	-
Construction			-	-	6,835,000	6,835,000	-	13,670,000	13,670,000	-
Total Project Cost			-	-	\$6,835,000	\$6,835,000	-	\$13,670,000	\$13,670,000	\$0
Project Tasks	PRP SOUTH 2024-2026 XX-XXXX-XX-XX	Preservation	-	-	-	-	-	-	-	-
Construction			-	-	3,186,500	14,672,500	11,486,000	29,345,000	29,345,000	-
Total Project Cost			-	-	\$3,186,500	\$14,672,500	\$11,486,000	\$29,345,000	\$29,345,000	\$0
Project Tasks	PULASKI RD 16-W4312-00-EG	Modernization	-	-	-	-	-	-	-	-
Planning & Prelim. Engineering			800,000	-	-	-	-	800,000	800,000	-
Design Engineering			-	-	1,250,000	1,250,000	-	2,500,000	2,500,000	-
Construction			-	-	-	-	8,250,000	8,250,000	8,250,000	-
Total Project Cost			\$800,000	-	\$1,250,000	\$1,250,000	\$8,250,000	\$11,550,000	\$11,550,000	\$0
Project Tasks	QUENTIN RD 00-V6246-09-RP	Modernization	-	-	-	-	-	-	-	-
Planning & Prelim. Engineering			250,000	250,000	-	-	-	500,000	500,000	-
Design Engineering			-	-	1,200,000	1,200,000	-	2,400,000	2,400,000	-
Right-of-Way			-	-	790,000	-	-	790,000	790,000	-
Construction			-	-	-	-	8,625,000	8,625,000	8,625,000	-
Total Project Cost			\$250,000	\$250,000	\$1,990,000	\$1,200,000	\$8,625,000	\$12,315,000	\$12,315,000	\$0
Project Tasks	RIDGELAND AVE AT 143RD (2018 HSIP) 14-6PESV-03-ES	Modernization	-	-	-	-	-	-	-	-
Construction			202,500	607,500	-	-	-	810,000	85,608	724,392
Total Project Cost			\$202,500	\$607,500	-	-	-	\$810,000	\$85,608	\$724,392
Project Tasks	ROBERTS RD 19-W3216-00-PV	Modernization	-	-	-	-	-	-	-	-
Construction			700,000	-	-	-	-	700,000	700,000	-
Total Project Cost			\$700,000	-	-	-	-	\$700,000	\$700,000	\$0
Project Tasks	ROBERTS RD 20-W3216-00-PV	Modernization	-	-	-	-	-	-	-	-
Design Engineering			10,000	-	-	-	-	10,000	10,000	-
Right-of-Way			90,000	-	-	-	-	90,000	90,000	-
Construction			345,000	34,500	-	-	-	379,500	379,500	-
Total Project Cost			\$445,000	\$34,500	-	-	-	\$479,500	\$479,500	\$0
Project Tasks	ROBERTS RD AT 103RD ST (2014 HSIP) 14-6PESV-03-ES	Modernization	-	-	-	-	-	-	-	-
Construction			283,875	851,625	-	-	-	1,135,500	1,045,500	90,000
Total Project Cost			\$283,875	\$851,625	-	-	-	\$1,135,500	\$1,045,500	\$90,000
Project Tasks	ROSELLE RD (2019 HSIP) 14-6PESV-03-ES	Modernization	-	-	-	-	-	-	-	-
Construction			229,770	689,310	-	-	-	919,080	199,800	719,280
Total Project Cost			\$229,770	\$689,310	-	-	-	\$919,080	\$199,800	\$719,280
Project Tasks	ROSEMONT TRANSIT CENTER 19-TRANS-00-EG	Expansion	-	-	-	-	-	-	-	-
Construction			-	-	-	-	10,000,000	10,000,000	10,000,000	-

COOK COUNTY DEPARTMENT OF TRANSPORTATION AND HIGHWAY FY2022-FY2026 CAPITALIZABLE PROJECTS

Project Name		Primary Work Type	FY2022	FY2023	FY2024	FY2025	FY2026	Est. Total Cost	County Funding	Outside Funding
Total Project Cost			-	-	-	-	\$10,000,000	\$10,000,000	\$10,000,000	\$0
Project Tasks	SANDERS RD 16-W2444-00-PV	Modernization	-	-	-	-	-	-	-	-
Planning & Prelim. Engineering			91,756	-	-	-	-	91,756	91,756	-
Design Engineering			370,000	370,000	-	-	-	740,000	740,000	-
Right-of-Way			84,300	-	-	-	-	84,300	84,300	-
Construction			-	-	2,083,706	6,251,114	-	8,334,820	8,334,820	-
Total Project Cost			\$546,056	\$370,000	\$2,083,706	\$6,251,114	-	\$9,250,876	\$9,250,876	\$0
Project Tasks	SAUK TRAIL 21-C1131-00-PV	Modernization	-	-	-	-	-	-	-	-
Planning & Prelim. Engineering			562,500	187,500	-	-	-	750,000	750,000	-
Design Engineering			-	562,500	187,500	-	-	750,000	750,000	-
Construction			-	-	-	2,875,000	8,625,000	11,500,000	11,500,000	-
Total Project Cost			\$562,500	\$750,000	\$187,500	\$2,875,000	\$8,625,000	\$13,000,000	\$13,000,000	\$0
Project Tasks	SAUK TRL AT ICG COMMUTER LINE RR (SN 016-3208)	Preservation	-	-	-	-	-	-	-	-
Construction			-	20,000	-	-	-	20,000	20,000	-
Total Project Cost			-	\$20,000	-	-	-	\$20,000	\$20,000	\$0
Project Tasks	SAUK TRL AT ICG MAIN LINE RR (SN 016-3207)	Preservation	-	-	-	-	-	-	-	-
Construction			-	35,000	-	-	-	35,000	35,000	-
Total Project Cost			-	\$35,000	-	-	-	\$35,000	\$35,000	\$0
Project Tasks	SHOE FACTORY RD 06-A6202-01-EG	Modernization	-	-	-	-	-	-	-	-
Design Engineering			68,566	-	-	-	-	68,566	68,566	-
Total Project Cost			\$68,566	-	-	-	-	\$68,566	\$68,566	\$0
Project Tasks	SHOE FACTORY RD 16-A6202-00-PV	Modernization	-	-	-	-	-	-	-	-
Construction			-	13,997,545	3,499,387	-	-	17,496,932	17,496,932	-
Total Project Cost			-	\$13,997,545	\$3,499,387	-	-	\$17,496,932	\$17,496,932	\$0
Project Tasks	SKOKIE VALLEY TRL 18-SVTEX-00-BT	Expansion	-	-	-	-	-	-	-	-
Right-of-Way			166,000	-	-	-	-	166,000	166,000	-
Construction			921,240	-	-	-	-	921,240	127,496	793,744
Total Project Cost			\$1,087,240	-	-	-	-	\$1,087,240	\$293,496	\$793,744
Project Tasks	TOUHY AVE A 13-A8730-02-SW	Modernization	-	-	-	-	-	-	-	-
Construction			192,000	-	-	-	-	192,000	192,000	-
Total Project Cost			\$192,000	-	-	-	-	\$192,000	\$192,000	\$0
Project Tasks	TOUHY AVE 15-34117-01-RP	Expansion	-	-	-	-	-	-	-	-
Construction			-	275,000	275,000	-	-	550,000	550,000	-
Total Project Cost			-	\$275,000	\$275,000	-	-	\$550,000	\$550,000	\$0
Project Tasks	TRAFFIC SIGNAL MODERNIZATION/REPLACEMENT PROGRAM (TSMRP)	Modernization	-	-	-	-	-	-	-	-
Construction			4,600,000	2,300,000	3,450,000	3,450,000	3,450,000	17,250,000	17,250,000	-
Total Project Cost			\$4,600,000	\$2,300,000	\$3,450,000	\$3,450,000	\$3,450,000	\$17,250,000	\$17,250,000	\$0
Project Tasks	VARIOUS CONSTRUCTION ENG SERVICES	Modernization	-	-	-	-	-	-	-	-
Construction			-	-	6,000,000	10,000,000	10,000,000	26,000,000	26,000,000	-
Total Project Cost			-	-	\$6,000,000	\$10,000,000	\$10,000,000	\$26,000,000	\$26,000,000	\$0
Project Tasks	VARIOUS CONSTRUCTION ENGINEERING INSPECTION SERVICES CE 16-8CEGN-00-EG	Modernization	-	-	-	-	-	-	-	-
Construction			1,500,000	-	-	-	-	1,500,000	1,500,000	-
Total Project Cost			\$1,500,000	-	-	-	-	\$1,500,000	\$1,500,000	\$0
Project Tasks	VARIOUS CONSTRUCTION MANAGEMENT SERVICES #2 20-CMSVV-00-PV	Modernization	-	-	-	-	-	-	-	-
Construction			2,000,000	2,000,000	1,000,000	-	-	5,000,000	5,000,000	-
Total Project Cost			\$2,000,000	\$2,000,000	\$1,000,000	-	-	\$5,000,000	\$5,000,000	\$0
Project Tasks	VARIOUS CONSTRUCTION MANAGEMENT SERVICES #3 20-CMSVV-01-PV	Modernization	-	-	-	-	-	-	-	-
Construction			2,000,000	2,000,000	1,000,000	-	-	5,000,000	5,000,000	-
Total Project Cost			\$2,000,000	\$2,000,000	\$1,000,000	-	-	\$5,000,000	\$5,000,000	\$0

COOK COUNTY DEPARTMENT OF TRANSPORTATION AND HIGHWAY FY2022-FY2026 CAPITALIZABLE PROJECTS

Project Name		Primary Work Type	FY2022	FY2023	FY2024	FY2025	FY2026	Est. Total Cost	County Funding	Outside Funding
Project Tasks	VARIOUS CONSTRUCTION MANAGEMENT SERVICES PPR 20-CMPPN-00-PV	Modernization	-	-	-	-	-	-	-	-
Construction			4,000,000	4,000,000	1,000,000	-	-	9,000,000	9,000,000	-
Total Project Cost			\$4,000,000	\$4,000,000	\$1,000,000	-	-	\$9,000,000	\$9,000,000	\$0
Project Tasks	VARIOUS CONSTRUCTION MANAGEMENT SERVICES PPR 20-CMPPS-00-PV	Modernization	-	-	-	-	-	-	-	-
Construction			4,000,000	4,000,000	1,000,000	-	-	9,000,000	9,000,000	-
Total Project Cost			\$4,000,000	\$4,000,000	\$1,000,000	-	-	\$9,000,000	\$9,000,000	\$0
Project Tasks	VARIOUS DESIGN ENG SERVICES #1 14-8DESV-01-EG	Modernization	-	-	-	-	-	-	-	-
Design Engineering			80,000	-	-	-	-	80,000	80,000	-
Total Project Cost			\$80,000	-	-	-	-	\$80,000	\$80,000	\$0
Project Tasks	VARIOUS DESIGN ENG SERVICES #2 14-8DESV-02-EG	Modernization	-	-	-	-	-	-	-	-
Design Engineering			500,000	-	-	-	-	500,000	500,000	-
Total Project Cost			\$500,000	-	-	-	-	\$500,000	\$500,000	\$0
Project Tasks	VARIOUS DESIGN ENG SERVICES #3 14-8DESV-03-ES	Modernization	-	-	-	-	-	-	-	-
Design Engineering			1,537,241	-	-	-	-	1,537,241	1,537,241	-
Total Project Cost			\$1,537,241	-	-	-	-	\$1,537,241	\$1,537,241	\$0
Project Tasks	VARIOUS DESIGN ENG SERVICES #4 17-8DESV-00-EG	Modernization	-	-	-	-	-	-	-	-
Design Engineering			1,755,346	-	-	-	-	1,755,346	1,755,346	-
Total Project Cost			\$1,755,346	-	-	-	-	\$1,755,346	\$1,755,346	\$0
Project Tasks	VARIOUS DESIGN ENG SERVICES #5 17-8DESV-01-EG	Modernization	-	-	-	-	-	-	-	-
Design Engineering			102,715	-	-	-	-	102,715	102,715	-
Project Tasks	VARIOUS DESIGN ENG SERVICES #6	Modernization	-	-	-	-	-	-	-	-
Design Engineering			250,000	1,000,000	1,250,000	-	-	2,500,000	2,500,000	-
Total Project Cost			\$250,000	\$1,000,000	\$1,250,000	-	-	\$2,500,000	\$2,500,000	\$0
Project Tasks	VARIOUS DESIGN ENG SERVICES #6	Modernization	-	-	-	-	-	-	-	-
Design Engineering			250,000	1,000,000	1,250,000	-	-	2,500,000	2,500,000	-
Total Project Cost			\$250,000	\$1,000,000	\$1,250,000	-	-	\$2,500,000	\$2,500,000	\$0
Project Tasks	VARIOUS DESIGN ENG SERVICES #6	Modernization	-	-	-	-	-	-	-	-
Design Engineering			250,000	1,000,000	1,250,000	-	-	2,500,000	2,500,000	-
Total Project Cost			\$250,000	\$1,000,000	\$1,250,000	-	-	\$2,500,000	\$2,500,000	\$0
Project Tasks	VARIOUS DESIGN ENG SERVICES #6	Modernization	-	-	-	-	-	-	-	-
Design Engineering			250,000	1,000,000	1,250,000	-	-	2,500,000	2,500,000	-
Total Project Cost			\$250,000	\$1,000,000	\$1,250,000	-	-	\$2,500,000	\$2,500,000	\$0
Project Tasks	VARIOUS DRAINAGE ENG SERVICES 19-6VDES-00-EG	Modernization	-	-	-	-	-	-	-	-
Design Engineering			250,000	250,000	-	-	-	500,000	500,000	-
Total Project Cost			\$250,000	\$250,000	-	-	-	\$500,000	\$500,000	\$0
Project Tasks	VARIOUS ELECTRICAL ENG DESIGN SERVICES #1 15-8TSDS-11-ES	Modernization	-	-	-	-	-	-	-	-
Design Engineering			50,000	-	-	-	-	50,000	50,000	-
Total Project Cost			\$50,000	-	-	-	-	\$50,000	\$50,000	\$0
Project Tasks	VARIOUS PRELIM ENG SERVICES #4 18-6PESV-00-ES	Modernization	-	-	-	-	-	-	-	-
Planning & Prelim. Engineering			1,100,000	1,100,000	600,000	600,000	404,392	3,804,392	3,804,392	-
Total Project Cost			\$1,100,000	\$1,100,000	\$600,000	\$600,000	\$404,392	\$3,804,392	\$3,804,392	\$0
Project Tasks	VARIOUS PRELIM ENG SERVICES #5 18-6PESV-01-ES	Modernization	-	-	-	-	-	-	-	-
Planning & Prelim. Engineering			850,000	850,000	850,000	850,000	700,000	4,100,000	4,100,000	-
Total Project Cost			\$850,000	\$850,000	\$850,000	\$850,000	\$700,000	\$4,100,000	\$4,100,000	\$0
Project Tasks	VARIOUS PRELIM ENG SERVICES #6 18-6PESV-02-ES	Modernization	-	-	-	-	-	-	-	-
Planning & Prelim. Engineering			950,000	950,000	950,000	950,000	700,000	4,500,000	4,500,000	-
Total Project Cost			\$950,000	\$950,000	\$950,000	\$950,000	\$700,000	\$4,500,000	\$4,500,000	\$0
Project Tasks	VARIOUS QCQA AND MATERIAL TESTING SERVICES #1 17-8TEST-00-EG	Modernization	-	-	-	-	-	-	-	-
Construction			500,000	-	-	-	-	500,000	500,000	-

COOK COUNTY DEPARTMENT OF TRANSPORTATION AND HIGHWAY FY2022-FY2026 CAPITALIZABLE PROJECTS

Project Name		Primary Work Type	FY2022	FY2023	FY2024	FY2025	FY2026	Est. Total Cost	County Funding	Outside Funding
Total Project Cost			\$500,000	-	-	-	-	\$500,000	\$500,000	\$0
Project Tasks	VARIOUS TOPOGRAPHIC SURVEYING SERVICES 16-6SURV-00-ES	Modernization	-	-	-	-	-	-	-	-
Design Engineering			290,481	-	-	-	-	290,481	290,481	-
Total Project Cost			\$290,481	-	-	-	-	\$290,481	\$290,481	\$0
Project Tasks	VARIOUS TRAFFIC ENG SERVICES #1 19-TCIDS-00-ES	Modernization	-	-	-	-	-	-	-	-
Planning & Prelim. Engineering			400,000	400,000	400,000	200,000	-	1,400,000	1,400,000	-
Total Project Cost			\$400,000	\$400,000	\$400,000	\$200,000	-	\$1,400,000	\$1,400,000	\$0
Project Tasks	VARIOUS TRAFFIC ENG SERVICES #2	Modernization	-	-	-	-	-	-	-	-
Planning & Prelim. Engineering			-	-	-	200,000	400,000	600,000	600,000	-
Total Project Cost			-	-	-	\$200,000	\$400,000	\$600,000	\$600,000	\$0
Project Tasks	VARIOUS TRAFFIC SIGNAL SYSTEMS AND ELECTRICAL DESIGN SERVICES (TSSEDS) 20-8TSDS-00-ES	Modernization	-	-	-	-	-	-	-	-
Design Engineering			495,000	495,000	495,000	495,000	470,000	2,450,000	2,450,000	-
Total Project Cost			\$495,000	\$495,000	\$495,000	\$495,000	\$470,000	\$2,450,000	\$2,450,000	\$0
Project Tasks	VOLLMER ROAD	Modernization	-	-	-	-	-	-	-	-
Planning & Prelim. Engineering			600,000	250,000	-	-	-	850,000	850,000	-
Design Engineering			-	-	-	500,000	1,000,000	1,500,000	1,500,000	-
Total Project Cost			\$600,000	\$250,000	-	\$500,000	\$1,000,000	\$2,350,000	\$2,350,000	\$0
Project Tasks	VOLLMER ROAD AT RIDGELAND AVE 2020 HSIP 14-6PESV-03-3S	Modernization	-	-	-	-	-	-	-	-
Construction			-	284,677	854,033	-	-	1,138,710	451,830	686,880
Total Project Cost			-	\$284,677	\$854,033	-	-	\$1,138,710	\$451,830	\$686,880
Project Tasks	WEST LAKE AVE - DEMPSTER ST C 19-A5918-00-PV	Modernization	-	-	-	-	-	-	-	-
Construction			84,337	-	-	-	-	84,337	84,337	-
Total Project Cost			\$84,337	-	-	-	-	\$84,337	\$84,337	\$0
Project Tasks	WILLOW ROAD	Modernization	-	-	-	-	-	-	-	-
Construction			400,000	417,000	-	-	-	817,000	817,000	-
Total Project Cost			\$400,000	\$417,000	-	-	-	\$817,000	\$817,000	\$0
Project Tasks	WOLF ROAD 20-W2221-00-EG	Modernization	-	-	-	-	-	-	-	-
Planning & Prelim. Engineering			662,500	-	-	-	-	662,500	662,500	-
Design Engineering			-	-	750,000	750,000	-	1,500,000	1,500,000	-
Construction			-	-	-	-	5,125,000	5,125,000	5,125,000	-
Total Project Cost			\$662,500	-	\$750,000	\$750,000	\$5,125,000	\$7,287,500	\$7,287,500	\$0
Total - Projects			\$159,022,672	\$131,553,765	\$124,419,594	\$101,038,960	\$133,840,142	\$649,875,132	\$603,078,221	\$46,796,912

COOK COUNTY DEPARTMENT OF TRANSPORTATION AND HIGHWAY FY2022-FY2026 NON-CAPITALIZABLE PROJECTS

Project Name	Primary Work Type	FY2022	FY2023	FY2024	FY2025	FY2026	Est. Total Cost	County Funding	Outside Funding
Project Tasks	131ST ST 15-13129-01-FP	Expansion	-	-	-	-	-	-	-
Design Engineering		1,092,000	-	-	-	-	1,092,000	-	1,092,000
Right-of-Way		600,000	-	-	-	-	600,000	-	600,000
Construction		-	-	10,374,000	-	-	10,374,000	150,000	10,224,000
Total Project Cost		\$1,692,000	-	\$10,374,000	-	-	\$12,066,000	\$150,000	\$11,916,000
Project Tasks	134TH ST 16-13433-00-RP	Modernization	-	-	-	-	-	-	-
Planning & Prelim. Engineering		15,200	-	-	-	-	15,200	7,600	7,600
Design Engineering		103,749	103,749	-	-	-	207,497	103,748	103,749
Right-of-Way		103,749	103,749	-	-	-	207,498	207,498	-
Construction		-	-	1,193,108	1,193,108	-	2,386,216	1,193,108	1,193,108
Total Project Cost		\$222,697	\$207,498	\$1,193,108	\$1,193,108	-	\$2,816,411	\$1,511,954	\$1,304,457
Project Tasks	151ST ST	Modernization	-	-	-	-	-	-	-
Construction		376,910	-	-	-	-	376,910	-	376,910
Total Project Cost		\$376,910	-	-	-	-	\$376,910	\$0	\$376,910
Project Tasks	25TH AVE 18-25SUP-00-BT	Expansion	-	-	-	-	-	-	-
Planning & Prelim. Engineering		170,000	-	-	-	-	170,000	170,000	-
Total Project Cost		\$170,000	-	-	-	-	\$170,000	\$170,000	\$0
Project Tasks	88TH/CORK AVE 19-W3019-00-PV	Expansion	-	-	-	-	-	-	-
Construction		-	5,031,250	5,031,250	-	-	10,062,500	3,340,660	6,721,840
Total Project Cost		-	\$5,031,250	\$5,031,250	-	-	\$10,062,500	\$3,340,660	\$6,721,840
Project Tasks	ARGYLE BIKE PATH 19-HHAREG-00-PW	Preservation	-	-	-	-	-	-	-
Planning & Prelim. Engineering		88,000	-	-	-	-	88,000	88,000	-
Total Project Cost		\$88,000	-	-	-	-	\$88,000	\$88,000	\$0
Project Tasks	ASPHALT PATCHING 19-CSTWD-00-PV	Preservation	-	-	-	-	-	-	-
Construction		25,000	-	-	-	-	25,000	25,000	-
Total Project Cost		\$25,000	-	-	-	-	\$25,000	\$25,000	\$0
Project Tasks	BIKE COUNTING PARTNER ASSISTANCE	Modernization	-	-	-	-	-	-	-
Planning & Prelim. Engineering		200,000	200,000	200,000	-	-	600,000	600,000	-
Total Project Cost		\$200,000	\$200,000	\$200,000	-	-	\$600,000	\$600,000	\$0
Project Tasks	BURNHAM AVE	Expansion	-	-	-	-	-	-	-
Planning & Prelim. Engineering		1,400,000	500,000	-	-	-	1,900,000	-	1,900,000
Total Project Cost		\$1,400,000	\$500,000	-	-	-	\$1,900,000	\$0	\$1,900,000
Project Tasks	CAMP McDONALD ROAD	Modernization	-	-	-	-	-	-	-
Construction		50,000	62,000	-	-	-	112,000	112,000	-
Total Project Cost		\$50,000	\$62,000	-	-	-	\$112,000	\$112,000	\$0
Project Tasks	CAREGIE STREET DRAINAGE	Modernization	-	-	-	-	-	-	-
Construction		25,000	25,000	-	-	-	50,000	50,000	-
Total Project Cost		\$25,000	\$25,000	-	-	-	\$50,000	\$50,000	\$0
Project Tasks	CDOT PAVEMENT REHABILITATION 20-REHAB-00-PV 20-REHAB-00-PV	Modernization	-	-	-	-	-	-	-
Design Engineering		600,000	400,000	400,000	-	-	1,400,000	1,400,000	-
Construction		5,400,000	3,600,000	3,600,000	-	-	12,600,000	12,600,000	-
Total Project Cost		\$6,000,000	\$4,000,000	\$4,000,000	-	-	\$14,000,000	\$14,000,000	\$0
Project Tasks	CENTRAL RD 21-A6107-00-PV	Expansion	-	-	-	-	-	-	-
Construction		760,000	760,000	2,065,000	6,000,000	-	9,585,000	9,585,000	-
Total Project Cost		\$760,000	\$760,000	\$2,065,000	\$6,000,000	-	\$9,585,000	\$9,585,000	\$0
Project Tasks	CHICAGO PAVEMENT PRESERVATION AND REHABILITATION A 17-REHAB-03-PV	Modernization	-	-	-	-	-	-	-
Design Engineering		12,842	-	-	-	-	12,842	12,842	-
Construction		1,714,055	-	-	-	-	1,714,055	1,714,055	-
Total Project Cost		\$1,726,897	-	-	-	-	\$1,726,897	\$1,726,897	\$0

COOK COUNTY DEPARTMENT OF TRANSPORTATION AND HIGHWAY FY2022-FY2026 NON-CAPITALIZABLE PROJECTS

	Project Name	Primary Work Type	FY2022	FY2023	FY2024	FY2025	FY2026	Est. Total Cost	County Funding	Outside Funding
Project Tasks	CHICAGO PAVEMENT PRESERVATION AND REHABILITATION A 18-REHAB-00-PV	Modernization	-	-	-	-	-	-	-	-
Planning & Prelim. Engineering			725,000	-	-	-	-	725,000	725,000	-
Design Engineering			229,000	-	-	-	-	229,000	229,000	-
Construction			6,005,405	1,251,081	-	-	-	7,256,486	7,256,486	-
Total Project Cost			\$6,959,405	\$1,251,081	-	-	-	\$8,210,486	\$8,210,486	\$0
Project Tasks	CITY-COUNTY BUILDING PEDWAY EXTENSION	Expansion	-	-	-	-	-	-	-	-
Planning & Prelim. Engineering			66,666	33,334	-	-	-	100,000	100,000	-
Total Project Cost			\$66,666	\$33,334	-	-	-	\$100,000	\$100,000	\$0
Project Tasks	CLOVER LANE AND SHOE FACTORY 19-HOFES-00-PV	Preservation	-	-	-	-	-	-	-	-
Construction			26,711	-	-	-	-	26,711	26,711	-
Total Project Cost			\$26,711	-	-	-	-	\$26,711	\$26,711	\$0
Project Tasks	COUNTY LINE RD (S) 16-W7331-00-RP	Expansion	-	-	-	-	-	-	-	-
Construction			20,628,568	3,840,495	718,740	-	-	25,187,803	39,542	25,148,260
Total Project Cost			\$20,628,568	\$3,840,495	\$718,740	-	-	\$25,187,803	\$39,542	\$25,148,260
Project Tasks	CREATE - 75TH STREET CORRIDOR IMPROVEMENT PLAN 19-75CIP-00-RR	Modernization	-	-	-	-	-	-	-	-
Design Engineering			3,050,769	3,050,769	-	-	-	6,101,538	6,101,538	-
Construction			-	34,698,807	34,698,807	-	-	69,397,614	69,397,614	-
Total Project Cost			\$3,050,769	\$37,749,576	\$34,698,807	-	-	\$75,499,152	\$75,499,152	\$0
Project Tasks	CREATE - DOLTON JUNCTION INTERLOCK UPGRADE (WA11) 21-WRDOL-00-DR	Modernization	-	-	-	-	-	-	-	-
Construction			300,000	-	-	-	-	300,000	300,000	-
Total Project Cost			\$300,000	-	-	-	-	\$300,000	\$300,000	\$0
Project Tasks	CREATE - PULLMAN/95TH ST (EW3)	Modernization	-	-	-	-	-	-	-	-
Construction			3,871,701	3,871,701	2,581,134	2,581,134	-	12,905,671	-	12,905,671
Total Project Cost			\$3,871,701	\$3,871,701	\$2,581,134	\$2,581,134	-	\$12,905,671	\$0	\$12,905,671
Project Tasks	CTA ANNUAL TRANSFER 22-00CTA-00-AA	Modernization	-	-	-	-	-	-	-	-
Construction			2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	10,000,000	10,000,000	-
Total Project Cost			\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000	\$10,000,000	\$10,000,000	\$0
Project Tasks	DIVISION STREET 17-IICFR-01-PV	Modernization	-	-	-	-	-	-	-	-
Design Engineering			-	200,000	200,000	-	-	400,000	400,000	-
Construction			-	-	-	1,125,000	3,375,000	4,500,000	2,500,000	2,000,000
Total Project Cost			\$0	\$200,000	\$200,000	\$1,125,000	\$3,375,000	\$4,900,000	\$2,900,000	\$2,000,000
Project Tasks	ELGIN O'HARE WESTERN ACCESS DESIGN ENGINEERING 18-6EOWA-00-EG	Modernization	-	-	-	-	-	-	-	-
Design Engineering			26,266	-	-	-	-	26,266	26,266	-
Total Project Cost			\$26,266	-	-	-	-	\$26,266	\$26,266	\$0
Project Tasks	ELGIN O'HARE WESTERN ACCESS PRELIMINARY ENGINEERING 15-6EOWA-01-ES	Modernization	-	-	-	-	-	-	-	-
Planning & Prelim. Engineering			43,318	-	-	-	-	43,318	43,318	-
Total Project Cost			\$43,318	-	-	-	-	\$43,318	\$43,318	\$0
Project Tasks	ENGAGING SOUTH COOK RESIDENTS TO ADVANCE FAIR TRANSIT 21-SCFTP-00-TD	Modernization	-	-	-	-	-	-	-	-
Planning & Prelim. Engineering			275,000	275,000	-	-	-	550,000	220,000	330,000
Total Project Cost			\$275,000	\$275,000	-	-	-	\$550,000	\$220,000	\$330,000
Project Tasks	EQUITY PERFORMANCE MEASURES: INVEST IN COOK PILOT 21-UICES-00-ES	Modernization	-	-	-	-	-	-	-	-
Planning & Prelim. Engineering			105,268	-	-	-	-	105,268	105,268	-
Total Project Cost			\$105,268	-	-	-	-	\$105,268	\$105,268	\$0
Project Tasks	FAIR TRANSIT DEMONSTRATION	Modernization	-	-	-	-	-	-	-	-
Planning & Prelim. Engineering			13,275,000	14,275,000	-	-	-	27,550,000	27,550,000	-
Total Project Cost			\$13,275,000	\$14,275,000	-	-	-	\$27,550,000	\$27,550,000	\$0

COOK COUNTY DEPARTMENT OF TRANSPORTATION AND HIGHWAY FY2022-FY2026 NON-CAPITALIZABLE PROJECTS

	Project Name	Primary Work Type	FY2022	FY2023	FY2024	FY2025	FY2026	Est. Total Cost	County Funding	Outside Funding
Project Tasks	FOREST PRESERVE DISTRICT OF COOK COUNTY - VARIOUS IMPROVEMENTS 20-FPDCC-00-PV	Preservation	-	-	-	-	-	-	-	-
Design Engineering			701,813	250,000	112,500	-	-	1,064,313	1,064,313	-
Construction			8,607,948	4,750,000	2,137,500	-	-	15,495,448	15,495,448	-
Total Project Cost			\$9,309,761	\$5,000,000	\$2,250,000	-	-	\$16,559,761	\$16,559,761	\$0
Project Tasks	FRANKLIN AVE 21-FRAGS-00-PV	Expansion	-	-	-	-	-	-	-	-
Construction			5,504,861	16,163,596	4,042,945	-	-	25,711,401	20,000	25,691,401
Total Project Cost			\$5,504,861	\$16,163,596	\$4,042,945	-	-	\$25,711,401	\$20,000	\$25,691,401
Project Tasks	GENERAL BRIDGE MAINTENANCE NORTH 2022 20-8BRMN-00-GM	Preservation	-	-	-	-	-	-	-	-
Maintenance			1,000,000	-	-	-	-	1,000,000	1,000,000	-
Total Project Cost			\$1,000,000	-	-	-	-	\$1,000,000	\$1,000,000	\$0
Project Tasks	GENERAL BRIDGE MAINTENANCE NORTH 2023-2026	Preservation	-	-	-	-	-	-	-	-
Maintenance			-	1,000,000	1,000,000	1,000,000	1,000,000	4,000,000	4,000,000	-
Total Project Cost			-	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$4,000,000	\$4,000,000	\$0
Project Tasks	GENERAL BRIDGE MAINTENANCE SOUTH 2022 20-8BRMS-00-GM	Preservation	-	-	-	-	-	-	-	-
Maintenance			1,000,000	-	-	-	-	1,000,000	1,000,000	-
Total Project Cost			\$1,000,000	-	-	-	-	\$1,000,000	\$1,000,000	\$0
Project Tasks	GENERAL BRIDGE MAINTENANCE SOUTH 2023-2026	Preservation	-	-	-	-	-	-	-	-
Maintenance			-	1,000,000	1,000,000	1,000,000	1,000,000	4,000,000	4,000,000	-
Total Project Cost			-	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$4,000,000	\$4,000,000	\$0
Project Tasks	GENERAL MAINTENANCE - AGGREGATE MATERIALS 21-STONE-00-GM	Preservation	-	-	-	-	-	-	-	-
Maintenance			150,000	155,000	165,000	170,000	175,000	815,000	815,000	-
Total Project Cost			\$150,000	\$155,000	\$165,000	\$170,000	\$175,000	\$815,000	\$815,000	\$0
Project Tasks	GENERAL MAINTENANCE - BULK ROCK SALT DE-ICING MATERIALS 21-8-SALT-00-GM	Preservation	-	-	-	-	-	-	-	-
Maintenance			3,600,000	3,700,000	3,800,000	3,900,000	4,000,000	19,000,000	19,000,000	-
Total Project Cost			\$3,600,000	\$3,700,000	\$3,800,000	\$3,900,000	\$4,000,000	\$19,000,000	\$19,000,000	\$0
Project Tasks	GENERAL MAINTENANCE - CALCIUM CHLORIDE 21-8CACH-00-GM	Preservation	-	-	-	-	-	-	-	-
Maintenance			85,000	90,000	95,000	100,000	105,000	475,000	475,000	-
Total Project Cost			\$85,000	\$90,000	\$95,000	\$100,000	\$105,000	\$475,000	\$475,000	\$0
Project Tasks	GENERAL MAINTENANCE - COLD PATCH (NORTH) 21-CBITN-00-GM	Preservation	-	-	-	-	-	-	-	-
Maintenance			120,000	125,000	125,000	135,000	140,000	645,000	645,000	-
Total Project Cost			\$120,000	\$125,000	\$125,000	\$135,000	\$140,000	\$645,000	\$645,000	\$0
Project Tasks	GENERAL MAINTENANCE - COLD PATCH (SOUTH) 21-CBITS-00-GM	Preservation	-	-	-	-	-	-	-	-
Maintenance			120,000	125,000	125,000	135,000	140,000	645,000	645,000	-
Total Project Cost			\$120,000	\$125,000	\$125,000	\$135,000	\$140,000	\$645,000	\$645,000	\$0
Project Tasks	GENERAL MAINTENANCE - CRACK FILL MATERIALS 21-8CFMA-00-GM	Preservation	-	-	-	-	-	-	-	-
Maintenance			35,000	35,000	40,000	40,000	45,000	195,000	195,000	-
Total Project Cost			\$35,000	\$35,000	\$40,000	\$40,000	\$45,000	\$195,000	\$195,000	\$0
Project Tasks	GENERAL MAINTENANCE - ELECTRICAL MECHANICAL ITEM (EMIM) 20-8EMIM-00-GM	Preservation	-	-	-	-	-	-	-	-
Maintenance			650,000	-	-	-	-	650,000	450,000	200,000
Total Project Cost			\$650,000	-	-	-	-	\$650,000	\$450,000	\$200,000
Project Tasks	GENERAL MAINTENANCE - ELECTRICAL MECHANICAL ITEM #2 (EMIM) (22-8EMIM-00-GM)	Preservation	-	-	-	-	-	-	-	-
Maintenance			4,700,000	500,000	-	-	-	5,200,000	4,200,000	1,000,000
Total Project Cost			\$4,700,000	\$500,000	-	-	-	\$5,200,000	\$4,200,000	\$1,000,000
Project Tasks	GENERAL MAINTENANCE - ELECTRICAL MECHANICAL ITEM #3 (EMIM)	Preservation	-	-	-	-	-	-	-	-
Maintenance			-	5,500,000	5,500,000	5,500,000	6,000,000	22,500,000	18,800,000	3,700,000
Total Project Cost			-	\$5,500,000	\$5,500,000	\$5,500,000	\$6,000,000	\$22,500,000	\$18,800,000	\$3,700,000

COOK COUNTY DEPARTMENT OF TRANSPORTATION AND HIGHWAY FY2022-FY2026 NON-CAPITALIZABLE PROJECTS

Project Name		Primary Work Type	FY2022	FY2023	FY2024	FY2025	FY2026	Est. Total Cost	County Funding	Outside Funding
Project Tasks	GENERAL MAINTENANCE - GUARDRAIL AND TRAFFIC BARRIER REPAIR AND REPLACEMENT 21-8GRMS-00-GM	Preservation	-	-	-	-	-	-	-	-
Maintenance			350,000	360,000	370,000	380,000	390,000	1,850,000	1,850,000	-
Total Project Cost			\$350,000	\$360,000	\$370,000	\$380,000	\$390,000	\$1,850,000	\$1,850,000	\$0
Project Tasks	GENERAL MAINTENANCE - HOT PATCH (NORTH) 21-HBITN-00-GM	Preservation	-	-	-	-	-	-	-	-
Maintenance			155,000	160,000	160,000	165,000	165,000	805,000	805,000	-
Total Project Cost			\$155,000	\$160,000	\$160,000	\$165,000	\$165,000	\$805,000	\$805,000	\$0
Project Tasks	GENERAL MAINTENANCE - HOT PATCH (SOUTH AREA 1) 21-HBITS-00-GM	Preservation	-	-	-	-	-	-	-	-
Maintenance			85,000	85,000	85,000	90,000	90,000	435,000	435,000	-
Total Project Cost			\$85,000	\$85,000	\$85,000	\$90,000	\$90,000	\$435,000	\$435,000	\$0
Project Tasks	GENERAL MAINTENANCE - HOT PATCH (SOUTH AREA 2) 21-HBITS-00-GM	Preservation	-	-	-	-	-	-	-	-
Maintenance			85,000	85,000	85,000	90,000	90,000	435,000	435,000	-
Total Project Cost			\$85,000	\$85,000	\$85,000	\$90,000	\$90,000	\$435,000	\$435,000	\$0
Project Tasks	GENERAL MAINTENANCE - MOWING 21-MOWNG-00-GM	Preservation	-	-	-	-	-	-	-	-
Maintenance			275,000	275,000	275,000	275,000	275,000	1,375,000	1,375,000	-
Total Project Cost			\$275,000	\$275,000	\$275,000	\$275,000	\$275,000	\$1,375,000	\$1,375,000	\$0
Project Tasks	GENERAL MAINTENANCE - PAVEMENT MARKINGS	Preservation	-	-	-	-	-	-	-	-
Maintenance			2,700,000	2,700,000	2,700,000	2,700,000	2,700,000	13,500,000	13,500,000	-
Total Project Cost			\$2,700,000	\$2,700,000	\$2,700,000	\$2,700,000	\$2,700,000	\$13,500,000	\$13,500,000	\$0
Project Tasks	GENERAL MAINTENANCE - PAVEMENT MARKINGS COUNTYWIDE (MARK) 22-8MARK-00-GM	Preservation	-	-	-	-	-	-	-	-
Maintenance			200,000	-	-	-	-	200,000	200,000	-
Total Project Cost			\$200,000	-	-	-	-	\$200,000	\$200,000	\$0
Project Tasks	GENERAL MAINTENANCE - SIGNING	Preservation	-	-	-	-	-	-	-	-
Maintenance			1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	7,500,000	7,500,000	-
Total Project Cost			\$1,500,000	\$1,500,000	\$1,500,000	\$1,500,000	\$1,500,000	\$7,500,000	\$7,500,000	\$0
Project Tasks	GENERAL MAINTENANCE - SIGNING 19-8SIGN-00-GM	Preservation	-	-	-	-	-	-	-	-
Maintenance			41,769	-	-	-	-	41,769	41,769	-
Total Project Cost			\$41,769	-	-	-	-	\$41,769	\$41,769	\$0
Project Tasks	GENERAL MAINTENANCE - SIGNING 22-8SIGN-00-GM	Preservation	-	-	-	-	-	-	-	-
Maintenance			250,000	-	-	-	-	250,000	250,000	-
Total Project Cost			\$250,000	-	-	-	-	\$250,000	\$250,000	\$0
Project Tasks	GENERAL MAINTENANCE - SPOILS REMOVAL 21-8SPRS-00-GM	Preservation	-	-	-	-	-	-	-	-
Maintenance			165,000	165,000	165,000	165,000	170,000	830,000	830,000	-
Total Project Cost			\$165,000	\$165,000	\$165,000	\$165,000	\$170,000	\$830,000	\$830,000	\$0
Project Tasks	GENERAL MAINTENANCE - TREE REMOVAL SERVICES 21-8TREE-00-GM	Preservation	-	-	-	-	-	-	-	-
Maintenance			110,000	115,000	115,000	120,000	120,000	580,000	580,000	-
Total Project Cost			\$110,000	\$115,000	\$115,000	\$120,000	\$120,000	\$580,000	\$580,000	\$0
Project Tasks	GLEN OAK 20-W3643-00-SS	Modernization	-	-	-	-	-	-	-	-
Construction			125,000	-	-	-	-	125,000	125,000	-
Total Project Cost			\$125,000	-	-	-	-	\$125,000	\$125,000	\$0
Project Tasks	GRAND AVE GRADE SEP 18-91376-00-EG	Modernization	-	-	-	-	-	-	-	-
Planning & Prelim. Engineering			600,000	-	-	-	-	600,000	600,000	-
Total Project Cost			\$600,000	-	-	-	-	\$600,000	\$600,000	\$0
Project Tasks	I-294 CORRIDOR TRAVEL DEMAND ASSESSMENT 18-6I294-00-ES	Expansion	-	-	-	-	-	-	-	-
Planning & Prelim. Engineering			90,000	-	-	-	-	90,000	90,000	-
Total Project Cost			\$90,000	-	-	-	-	\$90,000	\$90,000	\$0
Project Tasks	I-390 CORRIDOR ENHANCEMENTS 19-EOCOR-00-PV	Modernization	-	-	-	-	-	-	-	-
Construction			50,000	-	-	-	-	50,000	50,000	-
Total Project Cost			\$50,000	-	-	-	-	\$50,000	\$50,000	\$0

COOK COUNTY DEPARTMENT OF TRANSPORTATION AND HIGHWAY FY2022-FY2026 NON-CAPITALIZABLE PROJECTS

	Project Name	Primary Work Type	FY2022	FY2023	FY2024	FY2025	FY2026	Est. Total Cost	County Funding	Outside Funding
Project Tasks	IIC 2017 - 135TH ST 17-IICRB-01-PV (CRESTWOOD)	Modernization	-	-	-	-	-	-	-	-
	Planning & Prelim. Engineering		58,500	-	-	-	-	58,500	58,500	-
Total Project Cost			\$58,500	-	-	-	-	\$58,500	\$58,500	\$0
Project Tasks	IIC 2017 - 135TH ST 17-IICRB-01-PV (ROBBINS)	Preservation	-	-	-	-	-	-	-	-
	Construction		90,000	-	-	-	-	90,000	90,000	-
Total Project Cost			\$90,000	-	-	-	-	\$90,000	\$90,000	\$0
Project Tasks	IIC 2017 - ARMITAGE AVE 17-IICFB-00-PV (MELROSE PARK)	Modernization	-	-	-	-	-	-	-	-
	Planning & Prelim. Engineering		20,300	-	-	-	-	20,300	20,300	-
Total Project Cost			\$20,300	-	-	-	-	\$20,300	\$20,300	\$0
Project Tasks	IIC 2017 - BUTLER DRIVE 17-IICFR-03-PV (IIPD)	Preservation	-	-	-	-	-	-	-	-
	Design Engineering		100,000	500,000	-	-	-	600,000	-	600,000
	Construction		-	-	5,000,000	15,000,000	-	20,000,000	6,927,600	13,072,400
Total Project Cost			\$100,000	\$500,000	\$5,000,000	\$15,000,000	-	\$20,600,000	\$6,927,600	\$13,672,400
Project Tasks	IIC 2017 - CTA BLUE LINE POWER TRACTION STUDY 17-IICTR-02-ES (CTA)	Modernization	-	-	-	-	-	-	-	-
	Planning & Prelim. Engineering		55,911	-	-	-	-	55,911	55,911	-
Total Project Cost			\$55,911	-	-	-	-	\$55,911	\$55,911	\$0
Project Tasks	IIC 2017 - DES PLAINES RIVER TRL 17-IICBP-07-BT (ROSEMONT)	Modernization	-	-	-	-	-	-	-	-
	Planning & Prelim. Engineering		120,000	-	-	-	-	120,000	120,000	-
Total Project Cost			\$120,000	-	-	-	-	\$120,000	\$120,000	\$0
Project Tasks	IIC 2017 - UNION AVE IIC 17-IICBP-09-SW (STEGER)	Expansion	-	-	-	-	-	-	-	-
	Construction		-	90,000	-	-	-	90,000	90,000	-
Total Project Cost			\$0	\$90,000	-	-	-	\$90,000	\$90,000	\$0
Project Tasks	IIC 2018 - 175TH ST IIC 18-IICRD-00-FP (HOMEWOOD)	Preservation	-	-	-	-	-	-	-	-
	Construction		22,336	-	-	-	-	22,336	22,336	-
Total Project Cost			\$22,336	-	-	-	-	\$22,336	\$22,336	\$0
Project Tasks	IIC 2018 - BEVERLY RD 18-IICRD-01-ES (HOFFMAN ESTATES)	Expansion	-	-	-	-	-	-	-	-
	Planning & Prelim. Engineering		27,900	-	-	-	-	27,900	27,900	-
Total Project Cost			\$27,900	-	-	-	-	\$27,900	\$27,900	\$0
Project Tasks	IIC 2018 - BURNHAM MULTIMODAL CONNECTOR BRIDGE 18-IICBP-10-ES (BURNHAM)	Modernization	-	-	-	-	-	-	-	-
	Design Engineering		475,000	475,000	-	-	-	950,000	950,000	-
	Construction		-	-	2,185,000	6,555,000	-	8,740,000	6,740,000	2,000,000
Total Project Cost			\$475,000	\$475,000	\$2,185,000	\$6,555,000	-	\$9,690,000	\$7,690,000	\$2,000,000
Project Tasks	IIC 2018 - DOLTON JUNCTION INTERLOCK UPGRADE (WA11) 18-IICFR-01-LA (IDOT)	Modernization	-	-	-	-	-	-	-	-
	Design Engineering		75,000	-	-	-	-	75,000	75,000	-
	Right-of-Way		500,000	-	-	-	-	500,000	500,000	-
Total Project Cost			\$575,000	-	-	-	-	\$575,000	\$575,000	\$0
Project Tasks	IIC 2018 - DOLTON RD/STATE ST 18-IICFR-00-ES (IDOT)	Modernization	-	-	-	-	-	-	-	-
	Planning & Prelim. Engineering		20,000	-	-	-	-	20,000	20,000	-
Total Project Cost			\$20,000	-	-	-	-	\$20,000	\$20,000	\$0
Project Tasks	IIC 2018 - FLOSSMOOR CBD 2018 IIC 18-IICBP-02-ES (FLOSSMOOR)	Modernization	-	-	-	-	-	-	-	-
	Planning & Prelim. Engineering		10,000	-	-	-	-	10,000	10,000	-
Total Project Cost			\$10,000	-	-	-	-	\$10,000	\$10,000	\$0
Project Tasks	IIC 2018 - LOGISTICENTER 18-IICFR-04-ES (CSEDC)	Expansion	-	-	-	-	-	-	-	-
	Planning & Prelim. Engineering		172,500	-	-	-	-	172,500	172,500	-
Total Project Cost			\$172,500	-	-	-	-	\$172,500	\$172,500	\$0
Project Tasks	IIC 2018 - NATALIE CREEK TRL 18-IICBP-08-ES (MIDLOTHIAN)	Expansion	-	-	-	-	-	-	-	-
	Planning & Prelim. Engineering		73,100	-	-	-	-	73,100	73,100	-
Total Project Cost			\$73,100	-	-	-	-	\$73,100	\$73,100	\$0

COOK COUNTY DEPARTMENT OF TRANSPORTATION AND HIGHWAY FY2022-FY2026 NON-CAPITALIZABLE PROJECTS

Project Name	Primary Work Type	FY2022	FY2023	FY2024	FY2025	FY2026	Est. Total Cost	County Funding	Outside Funding
Project Tasks	IIC 2018 - OAKTON/CALDWELL SIDEWALK 18-IICBP-12-EG (MORTON GROVE)	Expansion	-	-	-	-	-	-	-
Design Engineering		15,789	-	-	-	-	15,789	15,789	-
Total Project Cost		\$15,789	-	-	-	-	\$15,789	\$15,789	\$0
Project Tasks	IIC 2018 - SOUTH DEERFIELD COMMUTING STUDY 18-IICTR-00-ES (TRANSPORTATION MANAGEMENT ASSOCIATION OF LAKE-COOK)	Expansion	-	-	-	-	-	-	-
Planning & Prelim. Engineering		40,000	-	-	-	-	40,000	40,000	-
Total Project Cost		\$40,000	-	-	-	-	\$40,000	\$40,000	\$0
Project Tasks	IIC 2018 - WESTERN SPRINGS UNDERPASS IIC 18-IICTR-01-GS (WESTERN SPRINGS)	Expansion	-	-	-	-	-	-	-
Construction		130,000	-	-	-	-	130,000	130,000	-
Total Project Cost		\$130,000	-	-	-	-	\$130,000	\$130,000	\$0
Project Tasks	IIC 2019 - 95TH ST 19-ICCFR-01-GS (CHICAGO)	Modernization	-	-	-	-	-	-	-
Design Engineering		416,609	-	-	-	-	416,609	416,609	-
Total Project Cost		\$416,609	-	-	-	-	\$416,609	\$416,609	\$0
Project Tasks	IIC 2019 - 95TH ST IIC 19-IICRD-06-PV (HICKORY HILLS)	Modernization	-	-	-	-	-	-	-
Construction		130,000	-	-	-	-	130,000	130,000	-
Total Project Cost		\$130,000	-	-	-	-	\$130,000	\$130,000	\$0
Project Tasks	IIC 2019 - BEDFORD PARK FIRST LAST MILE PILOT 19-IICTR-00-ES (BEDFORD PARK)	Expansion	-	-	-	-	-	-	-
Planning & Prelim. Engineering		40,000	-	-	-	-	40,000	40,000	-
Total Project Cost		\$40,000	-	-	-	-	\$40,000	\$40,000	\$0
Project Tasks	IIC 2019 - DES PLAINES RIVER TRL 19-IICBP-02-BT (CCFPD)	Expansion	-	-	-	-	-	-	-
Design Engineering		105,600	70,400	-	-	-	176,000	176,000	-
Total Project Cost		\$105,600	\$70,400	-	-	-	\$176,000	\$176,000	\$0
Project Tasks	IIC 2019 - HARVEY TRANSIT CENTER - O'HARE CARGO PILOT 19-IICTR-04-TD (HARVEY)	Expansion	-	-	-	-	-	-	-
Planning & Prelim. Engineering		125,000	-	-	-	-	125,000	125,000	-
Total Project Cost		\$125,000	-	-	-	-	\$125,000	\$125,000	\$0
Project Tasks	IIC 2019 - LAKE CALUMET TRAIL FEASIBILITY STUDY (ACTIVE TRANSPORTATION ALLIANCE)	Expansion	-	-	-	-	-	-	-
Planning & Prelim. Engineering		25,000	-	-	-	-	25,000	25,000	-
Total Project Cost		\$25,000	-	-	-	-	\$25,000	\$25,000	\$0
Project Tasks	IIC 2019 - METRA HOMEWOOD STATION IIC 19-IICTR-03-RR (HOMEWOOD)	Modernization	-	-	-	-	-	-	-
Construction		300,000	-	-	-	-	300,000	300,000	-
Total Project Cost		\$300,000	-	-	-	-	\$300,000	\$300,000	\$0
Project Tasks	IIC 2019 - MIDLOTHIAN TPKE IIC 19-IICBP-03-SW (CRESTWOOD)	Modernization	-	-	-	-	-	-	-
Construction		230,000	-	-	-	-	230,000	230,000	-
Total Project Cost		\$230,000	-	-	-	-	\$230,000	\$230,000	\$0
Project Tasks	IIC 2019 - MT PROSPECT 2019 IIC 19-IICRD-09-PV (MOUNT PROSPECT)	Preservation	-	-	-	-	-	-	-
Design Engineering		115,125	-	-	-	-	115,125	115,125	-
Total Project Cost		\$115,125	-	-	-	-	\$115,125	\$115,125	\$0
Project Tasks	IIC 2019 - MULTI-USE PATH 19-IICBP-09-ES (Sauk Village)	Expansion	-	-	-	-	-	-	-
Planning & Prelim. Engineering		137,500	412,500	-	-	-	550,000	425,200	124,800
Total Project Cost		\$137,500	\$412,500	-	-	-	\$550,000	\$425,200	\$124,800
Project Tasks	IIC 2019 - OAKTON STREET SIDEPATH 19-IICBP-04-ES (DES PLAINES)	Modernization	-	-	-	-	-	-	-
Planning & Prelim. Engineering		16,875	-	-	-	-	16,875	16,875	-
Total Project Cost		\$16,875	-	-	-	-	\$16,875	\$16,875	\$0
Project Tasks	IIC 2019 - PROVISIO DR IIC 19-IICFR-00-PV (BERKELEY)	Expansion	-	-	-	-	-	-	-
Construction		275,000	-	-	-	-	275,000	275,000	-
Total Project Cost		\$275,000	-	-	-	-	\$275,000	\$275,000	\$0

COOK COUNTY DEPARTMENT OF TRANSPORTATION AND HIGHWAY FY2022-FY2026 NON-CAPITALIZABLE PROJECTS

Project Name		Primary Work Type	FY2022	FY2023	FY2024	FY2025	FY2026	Est. Total Cost	County Funding	Outside Funding
Project Tasks	IIC 2019 - RAILROAD AVE RECONSTRUCTION 19-IICFR-05-ES (NORTHLAKE)	Expansion	-	-	-	-	-	-	-	-
Planning & Prelim. Engineering			12,500	-	-	-	-	12,500	12,500	-
Total Project Cost			\$12,500	-	-	-	-	\$12,500	\$12,500	\$0
Project Tasks	IIC 2019 - RICHTON 19-IICRD-11-ES (RICHTON PARK)	Modernization	-	-	-	-	-	-	-	-
Planning & Prelim. Engineering			25,000	-	-	-	-	25,000	25,000	-
Total Project Cost			\$25,000	-	-	-	-	\$25,000	\$25,000	\$0
Project Tasks	IIC 2019 - SKOKIE VALLEY TRL 19-IICBP-10-BT (WILMETTE)	Expansion	-	-	-	-	-	-	-	-
Design Engineering			150,000	-	-	-	-	150,000	150,000	-
Total Project Cost			\$150,000	-	-	-	-	\$150,000	\$150,000	\$0
Project Tasks	IIC 2019 - SOUTHWEST HWY 19-IICBP-07-ES (OAK LAWN)	Modernization	-	-	-	-	-	-	-	-
Planning & Prelim. Engineering			30,750	-	-	-	-	30,750	30,750	-
Total Project Cost			\$30,750	-	-	-	-	\$30,750	\$30,750	\$0
Project Tasks	IIC 2019 - ST CHARLES RD 19-IICRD-00-SW (BELLWOOD)	Modernization	-	-	-	-	-	-	-	-
Design Engineering			100,000	-	-	-	-	100,000	100,000	-
Construction			100,000	-	-	-	-	100,000	100,000	-
Total Project Cost			\$200,000	-	-	-	-	\$200,000	\$200,000	\$0
Project Tasks	IIC 2019 - STONY ISLAND IIC 19-IICRD-07-PV (LYNWOOD)	Modernization	-	-	-	-	-	-	-	-
Construction			400,000	-	-	-	-	400,000	400,000	-
Total Project Cost			\$400,000	-	-	-	-	\$400,000	\$400,000	\$0
Project Tasks	IIC 2019 - US30 (LINCOLN HWY) 19-IICRD-05-ES (FORD HEIGHTS)	Modernization	-	-	-	-	-	-	-	-
Planning & Prelim. Engineering			56,250	-	-	-	-	56,250	56,250	-
Total Project Cost			\$56,250	-	-	-	-	\$56,250	\$56,250	\$0
Project Tasks	IIC 2020 - 115TH ST 20-IICTR-00-RR (METRA)	Modernization	-	-	-	-	-	-	-	-
Construction			500,000	-	-	-	-	500,000	500,000	-
Total Project Cost			\$500,000	-	-	-	-	\$500,000	\$500,000	\$0
Project Tasks	IIC 2020 - 153RD ST 20-IICRD-04-ES (PHOENIX)	Modernization	-	-	-	-	-	-	-	-
Construction			192,020	-	-	-	-	192,020	192,020	-
Total Project Cost			\$192,020	-	-	-	-	\$192,020	\$192,020	\$0
Project Tasks	IIC 2020 - 154TH ST 20-IICBP-03-SW (HARVEY)	Modernization	-	-	-	-	-	-	-	-
Construction			210,000	-	-	-	-	210,000	210,000	-
Total Project Cost			\$210,000	-	-	-	-	\$210,000	\$210,000	\$0
Project Tasks	IIC 2020 - 183RD ST 20-IICRD-00-PV (COUNTRY CLUB HILLS)	Preservation	-	-	-	-	-	-	-	-
Construction			800,000	-	-	-	-	800,000	800,000	-
Total Project Cost			\$800,000	-	-	-	-	\$800,000	\$800,000	\$0
Project Tasks	IIC 2020 - 25TH AVENUE 20-IICRD-02-LA (MELROSE PARK)	Expansion	-	-	-	-	-	-	-	-
Right-of-Way			262,500	-	-	-	-	262,500	262,500	-
Total Project Cost			\$262,500	-	-	-	-	\$262,500	\$262,500	\$0
Project Tasks	IIC 2020 - 82ND PL 20-IICFR-05-PV (JUSTICE)	Modernization	-	-	-	-	-	-	-	-
Construction			400,000	-	-	-	-	400,000	400,000	-
Total Project Cost			\$400,000	-	-	-	-	\$400,000	\$400,000	\$0
Project Tasks	IIC 2020 - ADA 20-IICBP-09-SW (POSEN)	Modernization	-	-	-	-	-	-	-	-
Construction			100,000	-	-	-	-	100,000	100,000	-
Total Project Cost			\$100,000	-	-	-	-	\$100,000	\$100,000	\$0
Project Tasks	IIC 2020 - ALGONQUIN RD 20-IICRD-08-ES (ROLLING MEADOWS)	Modernization	-	-	-	-	-	-	-	-
Planning & Prelim. Engineering			87,000	-	-	-	-	87,000	87,000	-
Total Project Cost			\$87,000	-	-	-	-	\$87,000	\$87,000	\$0
Project Tasks	IIC 2020 - BEVERLY ROAD 20-IICBP-04-EG (HOFFMAN STATES)	Modernization	-	-	-	-	-	-	-	-
Design Engineering			50,000	50,000	-	-	-	100,000	100,000	-
Total Project Cost			\$50,000	\$50,000	-	-	-	\$100,000	\$100,000	\$0
Project Tasks	IIC 2020 - BIKE/PED BRIDGE 20-IICBP-08-ES	Modernization	-	-	-	-	-	-	-	-

COOK COUNTY DEPARTMENT OF TRANSPORTATION AND HIGHWAY FY2022-FY2026 NON-CAPITALIZABLE PROJECTS

Project Name	Primary Work Type	FY2022	FY2023	FY2024	FY2025	FY2026	Est. Total Cost	County Funding	Outside Funding
Planning & Prelim. Engineering		31,000	15,500	-	-	-	46,500	46,500	-
Total Project Cost		\$31,000	\$15,500	-	-	-	\$46,500	\$46,500	\$0
Project Tasks	IIC 2020 - BRAGA DR 20-IICFR-00-PV (BROADVIEW)								
Construction	Modernization	-	-	-	-	-	-	-	-
Total Project Cost		\$79,292	-	-	-	-	\$79,292	\$79,292	\$0
Project Tasks	IIC 2020 - EUCLID AVE 20-IICFR-02-PV (CHICAGO HEIGHTS)								
Construction	Modernization	-	-	-	-	-	-	-	-
Total Project Cost		\$238,950	-	-	-	-	\$238,950	\$238,950	\$0
Project Tasks	IIC 2020 - IL RT 59 BICYCLE AND PEDESTRIAN OVERPASS 20-IICBP-14-EG								
Design Engineering	Expansion	-	-	-	-	-	-	-	-
Total Project Cost		\$51,000	\$119,000	-	-	-	\$170,000	\$170,000	\$0
Project Tasks	IIC 2020 - INDUSTRIAL SUBAREA ACTION PLAN 20-IICFR-01-ES (CALUMET PARK)								
Planning & Prelim. Engineering	Modernization	-	-	-	-	-	-	-	-
Total Project Cost		\$66,666	\$33,334	-	-	-	\$100,000	\$100,000	\$0
Project Tasks	IIC 2020 - LAKE CALUMET RAIL EXTENSION 20-IICFR-04-ES								
Planning & Prelim. Engineering	Modernization	-	-	-	-	-	-	-	-
Total Project Cost		\$146,250	\$146,250	-	-	-	\$292,500	\$292,500	\$0
Project Tasks	IIC 2020 - LANSING GREENWAY 20-IICBP-05-ES (LANSING)								
Planning & Prelim. Engineering	Modernization	-	-	-	-	-	-	-	-
Total Project Cost		\$77,500	\$38,750	-	-	-	\$116,250	\$116,250	\$0
Project Tasks	IIC 2020 - MAIN ST 20-IICRD-01-PV (EVANSTON)								
Construction	Preservation	-	-	-	-	-	-	-	-
Total Project Cost		\$500,000	-	-	-	-	\$500,000	\$500,000	\$0
Project Tasks	IIC 2020 - MICHIGAN CITY BIKE PATH 20-IICBP-01-EG								
Planning & Prelim. Engineering	Modernization	-	-	-	-	-	-	-	-
Total Project Cost		\$180,000	\$90,000	-	-	-	\$270,000	\$270,000	\$0
Project Tasks	IIC 2020 - MIDBLOCK PEDESTRIAN CROSSING 20-IICBP-13-SW (SCHAUMBURG)								
Construction	Preservation	-	-	-	-	-	-	-	-
Total Project Cost		\$72,500	-	-	-	-	\$72,500	\$72,500	\$0
Project Tasks	IIC 2020 - OAKTON ST 20-IICBP-07-SWT (MORTON GROVE)								
Construction	Preservation	-	-	-	-	-	-	-	-
Total Project Cost		\$267,000	-	-	-	-	\$267,000	\$267,000	\$0
Project Tasks	IIC 2020 - OLD PLANK ROAD TRAIL EXTENSION 20-IICBP-12-ES								
Planning & Prelim. Engineering	Expansion	-	-	-	-	-	-	-	-
Total Project Cost		\$150,000	-	-	-	-	\$150,000	\$150,000	\$0
Project Tasks	IIC 2020 - POPLAR AVENUE 20-IICBP-10-BT (RIGHTON PARK)								
Construction	Expansion	-	-	-	-	-	-	-	-
Total Project Cost		\$414,000	-	-	-	-	\$414,000	\$414,000	\$0
Project Tasks	IIC 2020 - PRATT AVE 20-IICBP-06-ES (LINCOLNWOOD)								
Planning & Prelim. Engineering	Expansion	-	-	-	-	-	-	-	-
Total Project Cost		\$42,000	-	-	-	-	\$42,000	\$42,000	\$0
Project Tasks	IIC 2020 - QUIET ZONES 20-IICFR-03-ES (DOLTON)								
Planning & Prelim. Engineering	Modernization	-	-	-	-	-	-	-	-
Total Project Cost		\$135,000	-	-	-	-	\$135,000	\$135,000	\$0
Project Tasks	IIC 2020 - ROADWAY IMPROVEMENT 20-IICRD-05-PV (RIVER GROVE)								
Construction	Modernization	-	-	-	-	-	-	-	-
Total Project Cost		\$325,000	-	-	-	-	\$325,000	\$325,000	\$0
Project Tasks	IIC 2020 - STEGER RD IMPROVEMENT PLAN 20-IICRD-07-ES								
Planning & Prelim. Engineering	Modernization	-	-	-	-	-	-	-	-

COOK COUNTY DEPARTMENT OF TRANSPORTATION AND HIGHWAY FY2022-FY2026 NON-CAPITALIZABLE PROJECTS

Project Name		Primary Work Type	FY2022	FY2023	FY2024	FY2025	FY2026	Est. Total Cost	County Funding	Outside Funding
Total Project Cost			\$50,000	-	-	-	-	\$50,000	\$50,000	\$0
Project Tasks	IIC 2020 - SWAN POND BIKE PATH 20-IICBP-11-BT (RIVERSIDE)	Modernization	-	-	-	-	-	-	-	-
Construction			50,000	-	-	-	-	50,000	50,000	-
Total Project Cost			\$50,000	-	-	-	-	\$50,000	\$50,000	\$0
Project Tasks	IIC 2020 - TORRENCE AVE 20-IICBP-00-BT (BURNHAM)	Preservation	-	-	-	-	-	-	-	-
Construction			255,000	-	-	-	-	255,000	255,000	-
Total Project Cost			\$255,000	-	-	-	-	\$255,000	\$255,000	\$0
Project Tasks	IIC 2020 - VAN BUREN ST 20-IICBP-02-BT (FOREST PARK)	Preservation	-	-	-	-	-	-	-	-
Construction			247,000	-	-	-	-	247,000	247,000	-
Total Project Cost			\$247,000	-	-	-	-	\$247,000	\$247,000	\$0
Project Tasks	INVEST IN COOK 2022-2026 PROGRAM	Modernization	-	-	-	-	-	-	-	-
Planning & Prelim. Engineering			467,625	935,250	935,250	935,250	935,250	4,208,625	4,208,625	-
Design Engineering			383,475	766,950	766,950	766,950	766,950	3,451,275	3,451,275	-
Right-of-Way			90,230	180,460	180,460	180,460	180,460	812,070	812,070	-
Construction			1,183,670	2,367,340	2,367,340	2,367,340	2,367,340	10,653,030	10,653,030	-
Total Project Cost			\$2,125,000	\$4,250,000	\$4,250,000	\$4,250,000	\$4,250,000	\$19,125,000	\$19,125,000	\$0
Project Tasks	JOC - BUILDING DEMO 20-B7120-00-BR	Modernization	-	-	-	-	-	-	-	-
Construction			4,303	-	-	-	-	4,303	4,303	-
Total Project Cost			\$4,303	-	-	-	-	\$4,303	\$4,303	\$0
Project Tasks	JOE ORR RD 15-B6737-03-RP	Expansion	-	-	-	-	-	-	-	-
Construction			-	2,424,268	596,000	-	-	3,020,268	1,828,268	1,192,000
Total Project Cost			-	\$2,424,268	\$596,000	-	-	\$3,020,268	\$1,828,268	\$1,192,000
Project Tasks	LAKE COOK RD 14-A5015-03-RP	Expansion	-	-	-	-	-	-	-	-
Construction			400,000	-	-	-	-	400,000	-	400,000
Total Project Cost			\$400,000	-	-	-	-	\$400,000	\$0	\$400,000
Project Tasks	LINNEMAN STREET 20-NORFD-00-SW	Preservation	-	-	-	-	-	-	-	-
Construction			25,000	25,000	-	-	-	50,000	50,000	-
Total Project Cost			\$25,000	\$25,000	-	-	-	\$50,000	\$50,000	\$0
Project Tasks	METRA A-20 19-MEA20-00-ES	Modernization	-	-	-	-	-	-	-	-
Planning & Prelim. Engineering			45,000	-	-	-	-	45,000	45,000	-
Total Project Cost			\$45,000	-	-	-	-	\$45,000	\$45,000	\$0
Project Tasks	MUNICIPAL MAINTENANCE PARTNERSHIP - CITY OF BERWYN	Preservation	-	-	-	-	-	-	-	-
Maintenance			100,000	100,000	-	-	-	200,000	200,000	-
Total Project Cost			\$100,000	\$100,000	-	-	-	\$200,000	\$200,000	\$0
Project Tasks	MUNICIPAL MAINTENANCE PARTNERSHIP - ROLLING MEADOWS SIGNAGE	Modernization	-	-	-	-	-	-	-	-
Construction			7,633	-	-	-	-	7,633	7,633	-
Total Project Cost			\$7,633	-	-	-	-	\$7,633	\$7,633	\$0
Project Tasks	MUNICIPAL MAINTENANCE PARTNERSHIP 20-MUNMP-00-PV	Preservation	-	-	-	-	-	-	-	-
Construction			166,666	166,668	-	-	-	333,334	333,334	-
Total Project Cost			\$166,666	\$166,668	-	-	-	\$333,334	\$333,334	\$0
Project Tasks	MUNICIPAL MAINTENANCE PARTNERSHIP 20-MUNMP-01-PV	Preservation	-	-	-	-	-	-	-	-
Construction			166,666	166,668	-	-	-	333,334	333,334	-
Total Project Cost			\$166,666	\$166,668	-	-	-	\$333,334	\$333,334	\$0
Project Tasks	MUNICIPAL MAINTENANCE PARTNERSHIP 20-MUNMP-02-PV	Preservation	-	-	-	-	-	-	-	-
Construction			166,666	166,668	-	-	-	333,334	333,334	-
Total Project Cost			\$166,666	\$166,668	-	-	-	\$333,334	\$333,334	\$0
Project Tasks	MUNICIPAL MAINTENANCE PARTNERSHIP 20-MUNMP-03-PV	Preservation	-	-	-	-	-	-	-	-
Construction			166,666	166,668	-	-	-	333,334	333,334	-
Total Project Cost			\$166,666	\$166,668	-	-	-	\$333,334	\$333,334	\$0
Project Tasks	MUNICIPAL MAINTENANCE PARTNERSHIP 20-MUNMP-04-PV	Preservation	-	-	-	-	-	-	-	-

COOK COUNTY DEPARTMENT OF TRANSPORTATION AND HIGHWAY FY2022-FY2026 NON-CAPITALIZABLE PROJECTS

Project Name		Primary Work Type	FY2022	FY2023	FY2024	FY2025	FY2026	Est. Total Cost	County Funding	Outside Funding
Construction			166,666	166,668	-	-	-	333,334	333,334	-
Total Project Cost			\$166,666	\$166,668	-	-	-	\$333,334	\$333,334	\$0
Project Tasks	MUNICIPAL PARTNERSHIP - BELLWOOD PAVEMENT REHAB 18-REHAB-01-PV	Preservation	-	-	-	-	-	-	-	-
Construction			100,000	-	-	-	-	100,000	100,000	-
Total Project Cost			\$100,000	-	-	-	-	\$100,000	\$100,000	\$0
Project Tasks	MUNICIPAL PARTNERSHIP - HANOVER PARK 19-HANPK-00-RS	Preservation	-	-	-	-	-	-	-	-
Construction			50,000	-	-	-	-	50,000	50,000	-
Total Project Cost			\$50,000	-	-	-	-	\$50,000	\$50,000	\$0
Project Tasks	MUNICIPAL PARTNERSHIP - INDIAN HEAD PARK 19-W2220-00-PV	Preservation	-	-	-	-	-	-	-	-
Construction			26,418	-	-	-	-	26,418	26,418	-
Total Project Cost			\$26,418	-	-	-	-	\$26,418	\$26,418	\$0
Project Tasks	MUNICIPAL PARTNERSHIP - PALATINE 20-SMIST-00-BT	Expansion	-	-	-	-	-	-	-	-
Construction			115,000	-	-	-	-	115,000	115,000	-
Total Project Cost			\$115,000	-	-	-	-	\$115,000	\$115,000	\$0
Project Tasks	MUNICIPAL PARTNERSHIP - RICHTON PARK STREETLIGHTS	Modernization	-	-	-	-	-	-	-	-
Construction			50,000	100,000	-	-	-	150,000	150,000	-
Total Project Cost			\$50,000	\$100,000	-	-	-	\$150,000	\$150,000	\$0
Project Tasks	MUNICIPAL PARTNERSHIP - SCHILLER PARK 19-SCHPK-00-ES	Modernization	-	-	-	-	-	-	-	-
Planning & Prelim. Engineering			50,000	-	-	-	-	50,000	50,000	-
Total Project Cost			\$50,000	-	-	-	-	\$50,000	\$50,000	\$0
Project Tasks	OLD ORCHARD RD 17-A8327-00-PV	Expansion	-	-	-	-	-	-	-	-
Design Engineering			-	189,000	189,000	-	-	378,000	-	378,000
Construction			-	7,314,575	6,558,575	-	-	13,873,150	-	13,873,150
Total Project Cost			-	\$7,503,575	\$6,747,575	-	-	\$14,251,150	\$0	\$14,251,150
Project Tasks	RIVER FOREST BICYCLE MASTER PLAN 18-RFBMP-00-ES	Modernization	-	-	-	-	-	-	-	-
Planning & Prelim. Engineering			4,326	-	-	-	-	4,326	4,326	-
Total Project Cost			\$4,326	-	-	-	-	\$4,326	\$4,326	\$0
Project Tasks	RIVER FOREST BIKE PATH	Preservation	-	-	-	-	-	-	-	-
Construction			15,000	15,735	-	-	-	30,735	30,735	-
Total Project Cost			\$15,000	\$15,735	-	-	-	\$30,735	\$30,735	\$0
Project Tasks	RIVERSIDE DRIVE IMPROVEMENT 21-CALCI-00-PV	Modernization	-	-	-	-	-	-	-	-
Construction			-	844,476	-	-	-	844,476	844,476	-
Total Project Cost			-	\$844,476	-	-	-	\$844,476	\$844,476	\$0
Project Tasks	SHOE FACTORY RD 16-A6202-00-PV	Modernization	-	-	-	-	-	-	-	-
Right-of-Way			296,400	-	-	-	-	296,400	296,400	-
Construction			1,490,000	3,621,412	905,353	-	-	6,016,765	1,490,000	4,526,765
Total Project Cost			\$1,786,400	\$3,621,412	\$905,353	-	-	\$6,313,165	\$1,786,400	\$4,526,765
Project Tasks	SKOKIE VALLEY TRL 18-SVTEX-00-BT	Expansion	-	-	-	-	-	-	-	-
Right-of-Way			628,000	-	-	-	-	628,000	-	628,000
Construction			2,611,656	-	-	-	-	2,611,656	-	2,611,656
Total Project Cost			\$3,239,656	-	-	-	-	\$3,239,656	\$0	\$3,239,656
Project Tasks	SOUTHWEST COOK COUNTY TRUCKING STUDY 19-6SCTS-00-ES	Modernization	-	-	-	-	-	-	-	-
Planning & Prelim. Engineering			195,000	-	-	-	-	195,000	79,000	116,000
Total Project Cost			\$195,000	-	-	-	-	\$195,000	\$79,000	\$116,000
Project Tasks	STREET IMPROVEMENTS 20-PROTP-00-PV	Preservation	-	-	-	-	-	-	-	-
Construction			70,971	-	-	-	-	70,971	70,971	-
Total Project Cost			\$70,971	-	-	-	-	\$70,971	\$70,971	\$0
Project Tasks	TOUHY AVE 14-13018-01-EG	Expansion	-	-	-	-	-	-	-	-
Design Engineering			170,000	-	-	-	-	170,000	170,000	-

COOK COUNTY DEPARTMENT OF TRANSPORTATION AND HIGHWAY FY2022-FY2026 NON-CAPITALIZABLE PROJECTS

Project Name	Primary Work Type	FY2022	FY2023	FY2024	FY2025	FY2026	Est. Total Cost	County Funding	Outside Funding
Total Project Cost		\$170,000	-	-	-	-	\$170,000	\$170,000	\$0
Project Tasks	TOUHY AVE 15-34117-01-RP	Expansion	-	-	-	-	-	-	-
Design Engineering		250,000	650,009	260,004	260,004	130,012	1,550,029	250,000	1,300,029
Construction		3,651,492	25,025,559	20,162,340	19,266,445	290,245	68,396,081	12,404,956	55,991,125
Total Project Cost		\$3,901,492	\$25,675,568	\$20,422,344	\$19,526,449	\$420,257	\$69,946,110	\$12,654,956	\$57,291,154
Project Tasks	TOWNSHIP EXPENDITURES	Preservation	-	-	-	-	-	-	-
Construction		3,119,046	328,500	328,500	328,500	328,500	4,433,046	4,433,046	-
Maintenance		3,052,584	321,500	321,500	321,500	321,500	4,338,584	4,338,584	-
Total Project Cost		\$6,171,630	\$650,000	\$650,000	\$650,000	\$650,000	\$8,771,630	\$8,771,630	\$0
Project Tasks	TRANSIT PLAN 18-6CCTP-00-ES	Modernization	-	-	-	-	-	-	-
Planning & Prelim. Engineering		250,000	-	-	-	-	250,000	50,000	200,000
Total Project Cost		\$250,000	-	-	-	-	\$250,000	\$50,000	\$200,000
Project Tasks	UIC BIKE COUNTING PLAN	Modernization	-	-	-	-	-	-	-
Planning & Prelim. Engineering		100,000	-	-	-	-	100,000	100,000	-
Total Project Cost		\$100,000	-	-	-	-	\$100,000	\$100,000	\$0
Project Tasks	VARIOUS DESIGN ENG SERVICES #1 14-8DES-01-EG	Modernization	-	-	-	-	-	-	-
Design Engineering		800,000	-	-	-	-	800,000	800,000	-
Total Project Cost		\$800,000	-	-	-	-	\$800,000	\$800,000	\$0
Project Tasks	VARIOUS DESIGN ENG SERVICES #2 14-8DES-02-EG	Modernization	-	-	-	-	-	-	-
Design Engineering		1,200,000	-	-	-	-	1,200,000	1,200,000	-
Total Project Cost		\$1,200,000	-	-	-	-	\$1,200,000	\$1,200,000	\$0
Project Tasks	VARIOUS DESIGN ENG SERVICES #5 17-8DES-01-EG	Modernization	-	-	-	-	-	-	-
Design Engineering		150,000	-	-	-	-	150,000	150,000	-
Total Project Cost		\$150,000	-	-	-	-	\$150,000	\$150,000	\$0
Project Tasks	VARIOUS DESIGN ENG SERVICES #6	Modernization	-	-	-	-	-	-	-
Design Engineering		250,000	1,000,000	1,250,000	-	-	2,500,000	2,500,000	-
Total Project Cost		\$250,000	\$1,000,000	\$1,250,000	-	-	\$2,500,000	\$2,500,000	\$0
Project Tasks	VARIOUS DESIGN ENG SERVICES #7	Modernization	-	-	-	-	-	-	-
Design Engineering		250,000	1,000,000	1,250,000	-	-	2,500,000	2,500,000	-
Total Project Cost		\$250,000	\$1,000,000	\$1,250,000	-	-	\$2,500,000	\$2,500,000	\$0
Project Tasks	VARIOUS DESIGN ENG SERVICES #8	Modernization	-	-	-	-	-	-	-
Design Engineering		250,000	1,000,000	1,250,000	-	-	2,500,000	2,500,000	-
Total Project Cost		\$250,000	\$1,000,000	\$1,250,000	-	-	\$2,500,000	\$2,500,000	\$0
Project Tasks	VARIOUS DESIGN ENG SERVICES #9	Modernization	-	-	-	-	-	-	-
Design Engineering		250,000	1,000,000	1,250,000	-	-	2,500,000	2,500,000	-
Total Project Cost		\$250,000	\$1,000,000	\$1,250,000	-	-	\$2,500,000	\$2,500,000	\$0
Project Tasks	VARIOUS DRAINAGE ENG SERVICES 19-6VDES-00-EG	Modernization	-	-	-	-	-	-	-
Design Engineering		75,000	50,000	-	-	-	125,000	125,000	-
Total Project Cost		\$75,000	\$50,000	-	-	-	\$125,000	\$125,000	\$0
Project Tasks	VARIOUS GEOTECH ENG SERVICES 16-6SOIL-00-ES	Modernization	-	-	-	-	-	-	-
Design Engineering		150,000	-	-	-	-	150,000	150,000	-
Total Project Cost		\$150,000	-	-	-	-	\$150,000	\$150,000	\$0
Project Tasks	VARIOUS PAVEMENT MANAGEMENT SERVICES	Preservation	-	-	-	-	-	-	-
Planning & Prelim. Engineering		2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	10,000,000	10,000,000	-
Total Project Cost		\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000	\$10,000,000	\$10,000,000	\$0
Project Tasks	VARIOUS PLANNING SERVICES #1 21-8PLAN-00-ES	Expansion	-	-	-	-	-	-	-
Planning & Prelim. Engineering		400,000	400,000	400,000	-	-	1,200,000	1,200,000	-
Total Project Cost		\$400,000	\$400,000	\$400,000	-	-	\$1,200,000	\$1,200,000	\$0
Project Tasks	VARIOUS PLANNING SERVICES #2 21-8PLAN-01-ES	Expansion	-	-	-	-	-	-	-
Planning & Prelim. Engineering		400,000	400,000	400,000	-	-	1,200,000	1,200,000	-
Total Project Cost		\$400,000	\$400,000	\$400,000	-	-	\$1,200,000	\$1,200,000	\$0

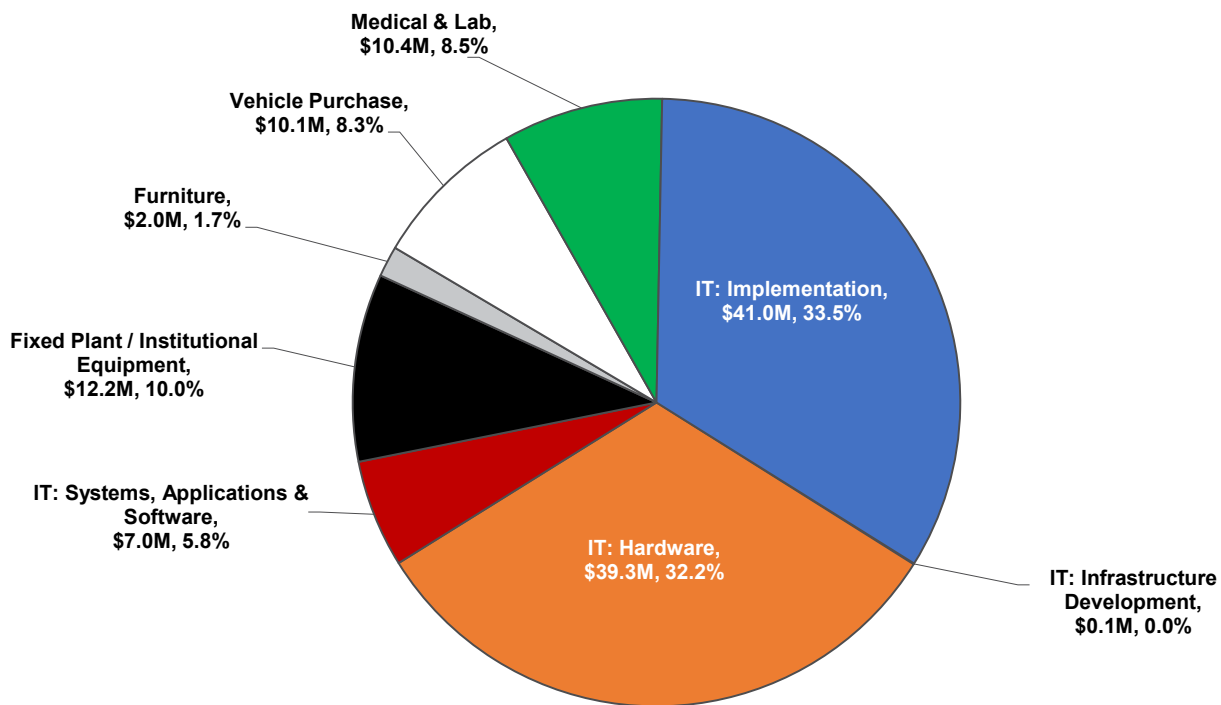
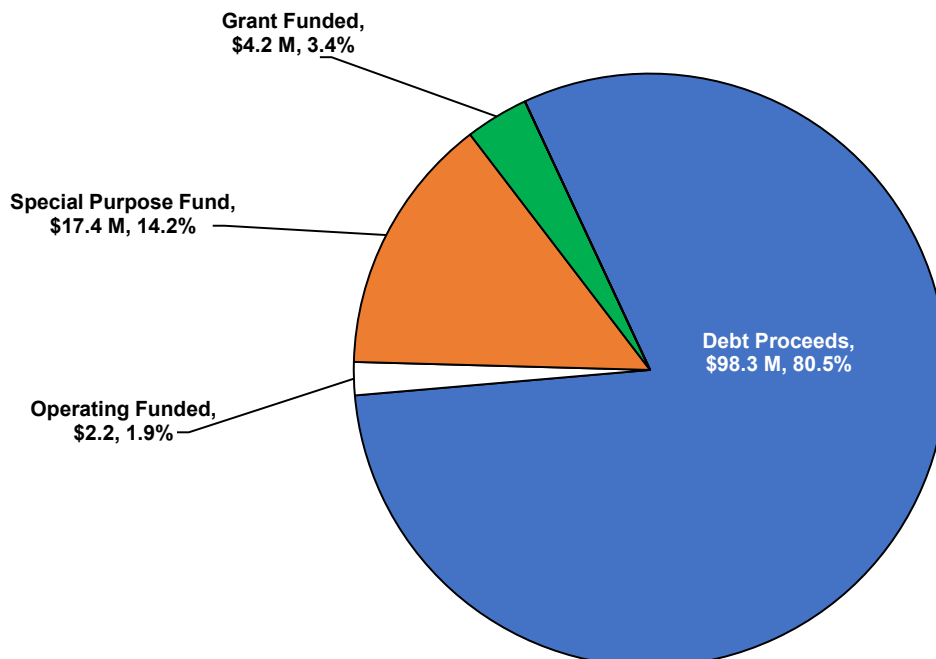
COOK COUNTY DEPARTMENT OF TRANSPORTATION AND HIGHWAY FY2022-FY2026 NON-CAPITALIZABLE PROJECTS

Project Name		Primary Work Type	FY2022	FY2023	FY2024	FY2025	FY2026	Est. Total Cost	County Funding	Outside Funding
Project Tasks	VARIOUS PRELIM ENG SERVICES #4 18-6PESV-00-ES	Modernization	-	-	-	-	-	-	-	-
Planning & Prelim. Engineering			141,738	100,000	100,000	100,000	100,000	541,738	541,738	-
Total Project Cost			\$141,738	\$100,000	\$100,000	\$100,000	\$100,000	\$541,738	\$541,738	\$0
Project Tasks	VARIOUS PRELIM ENG SERVICES #5 18-6PESV-01-ES	Modernization	-	-	-	-	-	-	-	-
Planning & Prelim. Engineering			300,000	100,000	-	-	-	400,000	400,000	-
Total Project Cost			\$300,000	\$100,000	-	-	-	\$400,000	\$400,000	\$0
Project Tasks	VARIOUS ROADWAY MAINTENANCE - DISTRICT 1 23-8RMD1-00-GM	Preservation	-	-	-	-	-	-	-	-
Maintenance			1,750,000	1,000,000	1,000,000	1,000,000	1,000,000	5,750,000	5,750,000	-
Total Project Cost			\$1,750,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$5,750,000	\$5,750,000	\$0
Project Tasks	VARIOUS ROADWAY MAINTENANCE - DISTRICT 2 23-8RMD2-00-GM	Preservation	-	-	-	-	-	-	-	-
Maintenance			1,750,000	1,000,000	1,000,000	1,000,000	1,000,000	5,750,000	5,750,000	-
Total Project Cost			\$1,750,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$5,750,000	\$5,750,000	\$0
Project Tasks	VARIOUS ROADWAY MAINTENANCE - DISTRICT 4 23-8RMD4-00-GM	Preservation	-	-	-	-	-	-	-	-
Maintenance			1,750,000	1,000,000	1,000,000	1,000,000	1,000,000	5,750,000	5,750,000	-
Total Project Cost			\$1,750,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$5,750,000	\$5,750,000	\$0
Project Tasks	VARIOUS ROADWAY MAINTENANCE - DISTRICT 5 23-8RMD5-00-GM	Preservation	-	-	-	-	-	-	-	-
Maintenance			1,750,000	1,000,000	1,000,000	1,000,000	1,000,000	5,750,000	5,750,000	-
Total Project Cost			\$1,750,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$5,750,000	\$5,750,000	\$0
Project Tasks	WEBER DRIVE RECONSTRUCTION	Preservation	-	-	-	-	-	-	-	-
Construction			25,000	25,000	-	-	-	50,000	50,000	-
Total Project Cost			\$25,000	\$25,000	-	-	-	\$50,000	\$50,000	\$0
Project Tasks	WILLOW ROAD/SHERMER ROAD 19-GLENY-00-ES	Modernization	-	-	-	-	-	-	-	-
Planning & Prelim. Engineering			40,000	-	-	-	-	40,000	40,000	-
Total Project Cost			\$40,000	-	-	-	-	\$40,000	\$40,000	\$0
Total - Projects			\$140,716,687	\$172,279,639	\$139,316,256	\$82,445,691	\$34,900,257	\$569,658,530	\$379,450,066	\$190,208,464
			FY2022	FY2023	FY2024	FY2025	FY2026	Est. Total Cost	County Funding	Outside Funding
			299,739,359	303,833,404	263,735,849	183,484,651	168,740,399	1,219,533,662	982,528,286	237,005,376



CAPITAL EQUIPMENT OVERVIEW

Cook County's capital equipment acquisition strategy is a two-pronged approach designed to improve customer service and contribute to taxpayer savings. These goals are achieved by updating aging technologies, replacing existing infrastructure, refreshing outdated computer systems, purchasing vehicles, and making cost-conscious purchases on various discrete equipment, like technology hardware and software, furniture, and institutional equipment. The County's Capital Equipment Program (CEP) provides for long-term investments in major countywide systems and ensures that the essential tools for day-to-day operations are adequate and operational.

**FY2022 Capital Equipment Recommendation
\$122.1 million****FY2022 Capital Equipment Funding Sources
\$122.1 million**

RECOMMENDATION SUMMARY

All Cook County departments were required to identify specific capital equipment needs for FY2022. The initial capital equipment requests submitted by departments totaled \$217.3 million for FY2022. Following the completion of a County capital equipment review process designed to judiciously determine priorities and projects, the capital equipment recommendation for funding was reduced from \$217.3 million to \$122.1 million, or 56.2%. Of the FY2022 capital equipment recommendation, a total of \$87.8 million or 72.0% is devoted to information technology, with the remaining \$34.2 million or 28.0% composed of vehicle purchases, fixed plant assets, institutional equipment, furniture, and medical lab equipment.

REVIEW PROCESS

Each year, as part of the annual budget process, Cook County departments provide the Department of Budget and Management Services (DBMS) with cost estimates, project details, operating budget impact, and explanations of how capital equipment investments have the potential to improve services/yield value to taxpayers. In an effort to improve oversight and reduce waste, capital equipment requests undergo an extensive review process. This ensures the recommended projects are indeed necessary, produce operational savings, or improve services to County residents and employees. DBMS reviews requests in partnership with the Bureau of Technology (BOT), Chief Administrative Officer, and the Department of Capital Planning and Policy to prioritize limited resources and ensure compatibility with the County's long-term strategic plan and vision.

All County departments are required to submit an annual capital equipment inventory which includes a replacement cycle for all IT and non-IT assets under their control. Departments are also required to provide a business case to justify their FY2022 capital equipment request and a review of alternative financing for acquiring the item. A separate analysis is performed for vehicle requests to determine if vehicles are being utilized as intended by the County's fleet vehicle policy and to ensure that additional or replacement vehicles are required due to safety reasons or useful life parameters. The departments requesting furniture for FY2022 were required to submit a space request form to the Space Allocation Committee to evaluate departmental needs as well as conduct site visits and interviews to confirm certain criteria were met. Combined, these processes further enhance the ability to provide a long-term funding plan for capital equipment in FY2022 and future years.

The recommendation to fund \$122.1 million in FY2022 resulted from this collaborative, transparent review process. Review committees identified investments that:

- Support County strategic priorities such as: centralized vehicle management, reuse of equipment in good condition, and standardizing County computer hardware and software,
- Have a useful life of at least five years,
- Secure operational savings and process efficiencies to support departments' core functions,
- Achieve strategic savings through Countywide contracts when possible, and
- Have a viable implementation plan.

OVERALL CAPITAL EQUIPMENT STRATEGY

As part of President Preckwinkle's comprehensive plan for Cook County, the capital equipment recommendations have historically been driven by four key goals: fiscal responsibility, innovative leadership, transparency and accountability, and improved services. Additionally, capital equipment appropriations are guided by the County's Policy Roadmap goals of Open Communities and Smart Communities; focusing on investments that improve data integration and analysis, promotes transparency, and innovative IT solutions. Investments in capital equipment support these goals while providing departments and employees with the tools they need to better serve all residents.

FISCAL RESPONSIBILITY

- Implementation of a Countywide fleet vehicle management software which allows for improved tracking of vehicle maintenance and repairs.
- Upgrading the County's GIS systems will continue to allow the County to maintain property tax information and ensure collection of a vital revenue source.
- Continued migration to cloud-based systems, application modernization, and phasing out use of outdated, cost-prohibitive legacy mainframes.

INNOVATIVE LEADERSHIP

- Establishing a Countywide consolidated, unified disaster recovery plan to protect against service disruptions and recovery of lost data.
- Countywide data integration projects will help County public safety agencies share information and allow the public to more efficiently access and utilize data to make better data-driven policy decisions.

TRANSPARENCY & ACCOUNTABILITY

- Centralized citation management solution will provide real-time account status, improved audit controls, eliminate paper citations and integrate workflows for the entire County.
- New case and document management systems will eliminate manual data entry, enhance reporting abilities, and improve data analysis for numerous departments.
- Property Imaging, Multi-Aerial Imaging, and LiDAR imaging will assist the County in regional planning, environmental monitoring, property assessment, and disaster preparedness.

IMPROVED SERVICES

- New electronic poll books for the County Clerk to conduct secure and transparent elections for the residents of Cook County.
- Continued commitment to Public Health by investing in new and advanced medical equipment for the Cook County Health Systems hospitals and clinics.
- Replacement of heavy equipment and machinery for the Department of Transportation's work on countywide roadway construction and maintenance projects.

INVESTMENTS IN TECHNOLOGY

The County's continued investment in technology has allowed for upgrades to critical IT infrastructure, software, and systems that support key human resource, public safety, public health, finance, and tax related functions. Partnered with those investments the County is also able to modernize countywide infrastructure and improve system security.

BOT and the DBMS met with departments with major information technology (IT) requests to review computer, software, case management system, and other IT infrastructure needs. In addition to specifically evaluating FY2022 requests, BOT and DBMS reviewers and user departments discussed spending-to-date on approved FY2020-2021 IT equipment. The initial IT requests went through the capital review process that determined which requests would best meet the County's most critical IT needs and provide the highest return on investment, resulting in the acceptance of a \$87.8 or 72.0% appropriation out of the \$122.0 million of the total capital equipment recommended for FY2022.

FY2022 Major IT capital equipment projects include:

- GIS Integrated Property Tax System (\$12.6 million)
- Disaster Recovery System (\$10.0 million)
- E-Poll Book Replacement (\$8.4 million)
- Asset Management System (\$4.2 million)
- Enterprise Identity Access (\$4.0 million)
- JTDC Video Camera Project (\$2.8 million)

The Integrated Property Tax System (IPTS) is a collaborative effort for the County's property tax agencies. IPTS creates an improved central database of the County's 1.8 million real property parcels and all the related data behind each parcel from each of the agencies engaged in the County's property tax system. It will also provide more streamlined ways of processing property services as information travels between agencies.

Bureau of Asset Management (BAM) does not currently have an asset management solution. Departments currently rely on their own, internal processes to manage assets and deliver services. These are generally manual, paper-based processes with heavy reliance on disparate spreadsheets. The procurement and implementation of an asset management solution that supports the full BAM asset lifecycle will allow the departments to increase transparency, improve workflows, enhance reporting, introduce new capabilities, and overall, increase BAM's ability to make sound, strategic decisions.

Upon the full implementation of the IT systems and applications mentioned above, the County will be able to fundamentally transform the way it operates while providing more innovative and transparent services to its residents.

VEHICLE POLICY IMPLEMENTATION

To reduce costs and improve efficiencies, the countywide fleet continues to undergo a comprehensive fleet assessment. In coordination with the County's Vehicle Steering Committee (VSC), vehicle requests are based on criteria such as: vehicle utilization, odometer readings, and fleet age. All FY2022 vehicle requests were reviewed against these criteria to ensure that the County's established requirements for new or replacement vehicles were met. In addition, the vehicle request and acqui-

sition process were improved by providing a standardized vehicle list menu to all departments for passenger and light duty vehicles. The vehicle request form has been improved with instructions, data, and dropdown choices.

The Bureau of Administration is responsible for managing, coordinating, and replacing of all passenger and light duty vehicles for Offices under the President. All departments under the Offices of the President coordinate with the Bureau of Administration for future vehicle requests and all non-routine repairs. Using departments will continue to coordinate their own routine preventative maintenance, such as oil changes, tires, brakes, belts, spark plugs, filters, and lights. Elected Offices are responsible for managing, coordinating, and replacing their department vehicles.

Per the Cook County Vehicle Ordinance, the VSC will annually review all take-home vehicle assignments, not including Law Enforcement or Specialty Vehicles. The County will continue to move into a cost-efficient replacement cycle for passenger vehicles by establishing a replacement plan for all passenger vehicles.

For FY2022 vehicle requests were approved by the capital committee in the amount of \$10.1 million.

The Countywide Fleet Management System will give the County and using departments a better understanding of their fleet operations. By having a comprehensive fleet system, it will improve operational costs and increase efficiency. A fleet management system can produce fleet reports to help departments understand their fleet and make the necessary adjustments. In addition, a fleet management system will track all maintenance and repairs throughout the life cycle of the vehicle.

CAPITAL EQUIPMENT FUNDING

The primary source of capital equipment funding is debt proceeds. Debt will fund \$98.3 million or 80.5% of the \$122.1 million in capital equipment recommendation in this budget. The debt funded capital includes several major IT projects, discussed in the Investments in Technology section, that are expected to transform the way the County operates. The remaining \$23.8 million or 19.5% is funded on a "Pay-As-You-Go" basis by using operating funds, grant funds and special purpose funds (SPF), to reduce the reliance on debt proceeds.

The County is allocating \$2.2 million or 1.9% of its General Fund operating revenues toward the acquisition of various discrete capital equipment like technology, hardware, and vehicles. The project being funded by these revenues are a planned equipment purchases for the Sheriff.

Grant funds are also used to offset capital needs in the amount of \$4.2 million or 3.4% in FY2022. These will be used to fund IT, vehicle, and discrete equipment projects (\$2.4 million) for the Department of Emergency Management and Regional Security (DEMRS). The remaining funds will go toward vehicle and IT purchases for the State's Attorney's Office, a trailer for Environment and Sustainability, and medical device for the Medical Examiner.

Special Purpose Funds (SPF) will fund \$17.4 million or 14.2% of the total capital equipment requests recommended. The largest projects funded with SPF are the improvements for Geographic Information Systems (GIS) data imaging collection (\$5.8) and the County Clerks E-Poll Book replacement project (\$8.4 million). By utilizing SPF, the County avoids funding these projects with long-term debt.

OPERATING BUDGET IMPACT

Funding Capital Equipment Projects (CEP) with debt, special purpose funds and grant funds allows Cook County not only to fund vital projects but reduce the impact on a department's fiscal operating budget. Financing projects with debt instead of operating funds allows County agencies to use operating dollars to fund core functions for corporate, public safety, and health services.

The decision to fund various capital equipment projects often provides some additional savings to the operating budgets of County offices. The continued investment in cloud-based software applications allows the County to continue to migrate computing and data operations off on-premise mainframes leading to lower operating and maintenance expenses. This move towards cloud computing also helps to reduce energy costs associated with on-premise mainframe operations.

The implementation of new vehicle management software will allow the Offices Under the President and other user agencies the opportunity to better manage routine maintenance projects on vehicles to prevent the need for costly major repairs. Also, the continued replacement of aging or end of life county fleet vehicles helps to reduce fuel consumption as departments procure newer more fuel efficient or hybrid vehicles.

Finally, the replacement of outdated, end of life fixed plant and institutional equipment will provide savings to departments in the form of reduced maintenance and repair costs within their operating budgets. The purchase of newer, modern equipment can not only save on maintenance costs but reduce employee down time.

CAPITAL EQUIPMENT

FY2022 CAPITAL PROJECTS BY BUREAU

EXECUTIVE BUDGET RECOMMENDATION VOLUME 1

	Project Title	Project Type	Request
1010-Office of the President	1010 - FY22 IT Refresh	IT and Telecommunications	16,968
1205-Justice Advisory Council	1205 - IT Refresh FY2022	IT and Telecommunications	6,945
Total Project Request - Debt Proceeds for 1051-President			\$23,913
1007-Revenue	Revenue: ITAS (FY20)	IT and Telecommunications	1,383,116
	Replacement Vehicle - Investigations	Vehicle Purchase	30,000
	New Vehicles - Investigations	Vehicle Purchase	99,000
	1007 - IT Refresh FY2022	IT and Telecommunications	93,063
1014-Budget and Management Services	1014 - IT Refresh FY2022	IT and Telecommunications	18,057
1020-County Comptroller	1020 - IT Refresh FY2022	IT and Telecommunications	19,446
1022-Contract Compliance	1022 - IT Refresh FY2022	IT and Telecommunications	5,556
1030-Chief Procurement Officer	1030 - IT Refresh FY2022	IT and Telecommunications	6,945
1021-Office of the Chief Financial Officer	Vehicle Reserve	Vehicle Purchase	251,500
	Medical/Lab Reserve	Medical and Lab Equipment	500,000
	Fixed Plant/Institutional Equipment Reserve	Fixed Plant or Institutional Equipment	500,000
	Furniture Reserve	Furniture Not Under CIP	100,000
	IT/Telecommunications Reserve	IT and Telecommunications	1,844,819
Total Project Request - Debt Proceeds for 1076-Chief Financial Officer			\$4,851,502
1009-Enterprise Technology	Unified Communications	IT and Telecommunications	2,075,000
	Appl Modern (MF Migrtions)	IT and Telecommunications	300,000
	ESB/CW Data Intergration	IT and Telecommunications	750,000
	GIS IPTS	IT and Telecommunications	12,653,105
	218 Enterp Identity Access	IT and Telecommunications	4,000,000
	028 1009_Independent Ver	IT and Telecommunications	312,000
	043 1009_Citation Manage	IT and Telecommunications	878,435
	214 Network & Computer E	IT and Telecommunications	1,050,000
	033 69 West Washington D	IT and Telecommunications	500,000
	075 ERP Consultants	IT and Telecommunications	1,928,756
	149 Disaster Recovery- B	IT and Telecommunications	10,000,000
	151 Cloud Expansion & Re	IT and Telecommunications	299,582
	160 IVR Updates for the	IT and Telecommunications	835,000
	217 FY20 Hardware Refres	IT and Telecommunications	300,000
	218 FY20 Software Bucket	IT and Telecommunications	150,000
	054 UPS battery replacement	IT and Telecommunications	350,000
	064 Cybersecurity Tool	IT and Telecommunications	961,118
	088 ERP Intgrtd Enhnc	IT and Telecommunications	700,000
	089 IVV for IPTS	IT and Telecommunications	665,000
	1009-New Project-Dual Power Remediation	IT and Telecommunications	1,100,000
	1009-New Project-SAN Expansion	IT and Telecommunications	400,000
	1009-New Project-DMZ Data Protection	IT and Telecommunications	400,000
	1009-New Project-Data Protection Consolidation	IT and Telecommunications	750,000
	1009-New Project-ERP Cube Reconfiguration	Furniture Not Under CIP	42,750
	1009-New Project-EBS Financials for CCC	IT and Telecommunications	490,000
	1009 - FY2022 IT Refresh	IT and Telecommunications	138,572
	1009-New Project- ERP Technical Rebuilds	IT and Telecommunications	1,600,000
Total Project Request - Debt Proceeds for 1105-Chief Information Officer			\$43,629,318
1011-Office of Chief Admin Officer	OUP Passenger and Light Duty Vehicle Replacement Requests FY2022	Vehicle Purchase	473,500
	CAO Computer Equipment for Communications	IT and Telecommunications	21,440
	1011 - IT Refresh FY2022	IT and Telecommunications	18,057
1259-Medical Examiner	131 Forklift - MEO Cooler	Fixed Plant or Institutional Equipment	130,000
	Histology Cassette Printer	Medical and Lab Equipment	45,000
	Autopsy Carts	Medical and Lab Equipment	12,500
	AVOXimeter 4000	Medical and Lab Equipment	11,000
	Computer Refresh - MEO	IT and Telecommunications	49,569
1161-Department of Environment and Sustainability	104 Speciation Mntrs	Medical and Lab Equipment	60,000

FY2022 CAPITAL PROJECTS BY BUREAU

	Project Title	Project Type	Request
1500-Department of Transportation And Highways	105 Flow Calibrators	Medical and Lab Equipment	20,000
	112 Containers	Medical and Lab Equipment	60,000
	113 S02 Monitors	Medical and Lab Equipment	15,000
	135 Zero Air	Medical and Lab Equipment	42,000
	Air Monitoring Trailer	Medical and Lab Equipment	50,000
	Data Telemetry (modems)	IT and Telecommunications	6,000
	NOx Monitor	Medical and Lab Equipment	15,000
	Ozone Monitors	Medical and Lab Equipment	30,000
	Zero Air Generators	Medical and Lab Equipment	16,000
	1161 - IT Refresh FY2022	IT and Telecommunications	13,890
	037 FY 2021 Road Service	Vehicle Purchase	454,428
	038 FY 2021 Tractor Mowe	Fixed Plant or Institutional Equipment	750,000
	039 FY 2021 Forestry Tre	Vehicle Purchase	200,000
	042 Tractor Field Mowers	Fixed Plant or Institutional Equipment	720,000
	043 FY 2021 Pavement Rollers	Fixed Plant or Institutional Equipment	300,000
	044 FY 2021 Asphalt Spreaders	Fixed Plant or Institutional Equipment	250,000
	FY 2022 5 Ton Crew Cab Dump Truck	Vehicle Purchase	400,000
	FY 2022 Sport Utility Vehicles	Vehicle Purchase	120,000
	FY 2022 Snow Fighters	Vehicle Purchase	1,800,000
1265-Cook County Department of Emergency Management & Regional Security	FY 2022 Low Boy Tractor Truck with 20 Ton Dump Trailer	Fixed Plant or Institutional Equipment	900,000
	FY 2022 Gradall Trencher	Fixed Plant or Institutional Equipment	950,000
	1500 - IT Refresh FY2022	IT and Telecommunications	119,672
	Baker Pump Trailer Modification	Fixed Plant or Institutional Equipment	9,200
	Diesel Fuel Truck	Vehicle Purchase	135,000
	1265 - IT Refresh FY2022	IT and Telecommunications	13,890
Total Project Request - Debt Proceeds for 1115-Chief Administrative Officer			\$8,211,146
1027-Office of Economic Development	1027 - Charis Replacement	Furniture Not Under CIP	19,780
1013-Planning and Development	Refresh of Computer Equipment	IT and Telecommunications	9,624
Total Project Request - Debt Proceeds for 1125-Office of Economic Development			\$29,404
1032-Department of Human Resources	Performance Management Application	IT and Telecommunications	450,000
	1032 - IT Refresh FY2022	IT and Telecommunications	20,835
Total Project Request - Debt Proceeds for 1135-Chief of Human Resources			\$470,835
1200-Department of Facilities Management	Toilet exhaust fans	Fixed Plant or Institutional Equipment	15,000
	fixed plant equipment	Fixed Plant or Institutional Equipment	250,000
	Inst. Supplies	Fixed Plant or Institutional Equipment	250,000
	Glycol water system	Fixed Plant or Institutional Equipment	50,000
	Compressor	Fixed Plant or Institutional Equipment	20,000
	Perimeter hot water heating system	Fixed Plant or Institutional Equipment	150,000
	laptops	IT and Telecommunications	115,287
	Building Re-Key - Various Locations	Fixed Plant or Institutional Equipment	50,000
	081 Asset Management System	IT and Telecommunications	4,200,000
	028 1310 - Admin Off Frnt	Furniture Not Under CIP	50,000
1031-Office of Asset Management	094 SAO CJC Frnt	Furniture Not Under CIP	33,700
	County Building ADA Modernization Audio Visual Equipment	IT and Telecommunications	1,500,000
	County Building ADA Modernization Furniture	Furniture Not Under CIP	1,000,000
	Skokie ADA Courtroom Audio Visual Equipment	IT and Telecommunications	210,000
	Skokie ADA Courtroom Furniture	Furniture Not Under CIP	25,000
	RJ Stein Interior Renovations Furniture	Furniture Not Under CIP	175,000
	Assessor Bridgeview Courthouse Furniture	Furniture Not Under CIP	50,000
Total Project Request - Debt Proceeds for 1140-Chief of Asset Management			\$8,143,987
1002-Human Rights And Ethics	IT & Telecom	IT and Telecommunications	9,624
	1002 - Furniture Request (Chairs, tables, Workstations)	Furniture Not Under CIP	34,344

CAPITAL EQUIPMENT

EXECUTIVE BUDGET RECOMMENDATION VOLUME 1

FY2022 CAPITAL PROJECTS BY BUREAU

	Project Title	Project Type	Request
1145-Department of Human Rights And Ethics			\$43,968
1026-Administrative Hearing Board	1026 - IT Refrsh FY2022	IT and Telecommunications	11,112
Total Project Request - Debt Proceeds for 1150-Administrative Hearings			\$11,112
1070-County Auditor	Computer Refresh	IT and Telecommunications	12,832
Total Project Request - Debt Proceeds for 1155-County Auditor			\$12,832
1260-Public Defender	134 - PD Resource Library	IT and Telecommunications	46,336
	PD FY22 Computer Refresh	IT and Telecommunications	390,900
	1260 - PD IT Replacement	IT and Telecommunications	143,600
Total Project Request - Debt Proceeds for 1126-Public Defender			\$580,836
1018-Office of The Secretary To The Board of Commissioners	1018 - IT Refresh FY2022	IT and Telecommunications	15,279
Total Project Request - Debt Proceeds for 1176-Cook County Board of Commissioners			\$15,279
1040-County Assessor	154 Backup Software System	IT and Telecommunications	110,000
	Security Cameras	IT and Telecommunications	62,400
	Nutanix	IT and Telecommunications	140,500
Total Project Request - Debt Proceeds for 1251-Assessor			\$312,900
1050-Board of Review	087 IT Legacy/DAPS/Tyler	IT and Telecommunications	150,000
	089 BOR Comparative Tool	IT and Telecommunications	171,500
	Board of Review Facility Modernization Plan and Furniture Replacement	Furniture Not Under CIP	410,350
	IT Hardware End-of-Life Replacement Project	IT and Telecommunications	116,676
Total Project Request - Debt Proceeds for 1276-Board of Review			\$848,526
1110-County Clerk	059 Cnsldtd Website-C/ROD	IT and Telecommunications	387,000
	090 Tax Services	IT and Telecommunications	436,620
	SERVER HARDWARE REFRESH	IT and Telecommunications	30,000
	REPLACE LAPTOPS	IT and Telecommunications	60,000
Total Project Request - Debt Proceeds for 1352-County Clerk			\$913,620
1214-Sheriff's Administration And Human Resources	High Miles Vehicle Replacement	Vehicle Purchase	2,378,893
	Aftermarket Equipment for 150 Patrol Vehicles	Vehicle Purchase	461,284
1217-Sheriff's Information Technology	Toughbook Refresh	IT and Telecommunications	160,500
	Desktop and Laptop Refresh	IT and Telecommunications	274,850
	Zebra Printers	IT and Telecommunications	70,064
	Video Surveillance Camera Refresh-Server Streamvault	IT and Telecommunications	410,000
1239-Department of Corrections	Taylor Dunn Carts	Fixed Plant or Institutional Equipment	60,000
	New Washer and Dryers	Fixed Plant or Institutional Equipment	114,000
	Replacement Radios	Fixed Plant or Institutional Equipment	1,214,000
	Bodyscan Machine	Fixed Plant or Institutional Equipment	600,000
	Kitchen Ovens	Fixed Plant or Institutional Equipment	80,000
	Floor Scrubber	Fixed Plant or Institutional Equipment	42,000
1230-Court Services Division	Court Services - Radio Replacement	IT and Telecommunications	1,031,901
1231-Police Department	Police Department Radio Replacement	Fixed Plant or Institutional Equipment	337,500
1232-Community Corrections Department	Community Corrections Radio Replacement	Fixed Plant or Institutional Equipment	84,668
Total Project Request - Debt Proceeds for 1427-Sheriff			\$7,319,660
1280-Adult Probation Dept.	CMS Year 2 of 2	IT and Telecommunications	335,000
	APD Motorola Radios	IT and Telecommunications	163,701
	1280.Case Management	IT and Telecommunications	250,000
1305-Public Guardian	164 Dept 1305_ Juevenile	IT and Telecommunications	655,160
1313-Social Service	SSD 2-way radios	IT and Telecommunications	120,098
1326-Juvenile Probation	Juvenile EMS(JEMS)	IT and Telecommunications	793,191
	Juvenile Probation vehicle replacement FY2022	Vehicle Purchase	91,584
	Juvenile Probation Automatic Vehicle Location installation FY2022	Vehicle Purchase	6,426

FY2022 CAPITAL PROJECTS BY BUREAU

	Project Title	Project Type	Request
1300-Judiciary	Guardianship Fingerprint Scanner	IT and Telecommunications	25,000
1440-Juvenile Temporary Detention Center	140 JTDC Video Camera Project	IT and Telecommunications	2,801,197
	149 JTDC Handheld Dvc	IT and Telecommunications	104,000
	Motorola Security Radios	IT and Telecommunications	400,112
	JTDC Vehicles	Vehicle Purchase	190,000
1310-Office of the Chief Judge	173 Jury Administration	IT and Telecommunications	750,000
	1310 - Bridgeview Jury Box Platforms and Chairs	Furniture Not Under CIP	6,902
	Computer Technology Equipment Refresh	IT and Telecommunications	200,000
Total Project Request - Debt Proceeds for 1478-Chief Judge			\$6,892,371
1335-Clerk of the Circuit Court-Office of Clerk	CCC Legacy Elec CMS	IT and Telecommunications	2,272,970
	Desktops	IT and Telecommunications	316,800
	Printer Replacement	IT and Telecommunications	100,000
	High Volume Printer Replacement	IT and Telecommunications	108,370
	Duplex Desktop scanners for Courtrooms/Office	IT and Telecommunications	100,000
	Legacy Managers, Business Analysts and IT Developers	IT and Telecommunications	100,000
	InSight Records Management Upgrade	IT and Telecommunications	74,720
	006 Van for Record Mgmt	Vehicle Purchase	48,326
	HPE Synergy and Vmware Upgrade	IT and Telecommunications	256,000
Total Project Request - Debt Proceeds for 1503-Clerk of the Circuit Court			\$3,377,186
4891-Provident Hospital	Provident- Cardiology Capital Equipment	Medical and Lab Equipment	100,000
	Provident- Surgery Capital Equipment	Medical and Lab Equipment	1,461,778
	Provident- Gynecology Capital Equipment	Medical and Lab Equipment	125,000
	4891 - Provident Vehicle Replacement	Vehicle Purchase	42,500
4893-Ambulatory & Community Health Network of Cook County	ACHN- Institutional/ fixed plant Equipment- Cottage Grove Medical Center; Robbins Health Center	Fixed Plant or Institutional Equipment	15,000
4894-Ruth M. Rothstein CORE Center	4894- CORE Medical Dental and Lab Eqp.	Medical and Lab Equipment	25,000
4897-John H. Stroger Jr, Hospital of Cook County	Surgery Main Operating Rooms	Medical and Lab Equipment	2,709,000
	Anesthesia Main Operating Rooms	Medical and Lab Equipment	1,795,195
	Laboratory Equipment	Medical and Lab Equipment	764,880
	Enviromental Services	Fixed Plant or Institutional Equipment	425,000
	Medical Services	Medical and Lab Equipment	564,000
	Pediatric Medicine	Medical and Lab Equipment	51,000
	Stroger Pharmacy	Medical and Lab Equipment	1,338,500
	4897 - Stroger Vehicle Replacement	Vehicle Purchase	215,000
4895-Department of Public Health	Radiographic Equipment	Medical and Lab Equipment	150,000
	4895 - DPH Vehicle Replacement	Vehicle Purchase	105,000
Total Project Request - Debt Proceeds for 4020 - Cook County Health & Hospital Systems Board			\$9,886,853
1250-State's Attorney	206 SAO Case Managment Syst	IT and Telecommunications	1,003,000
	Ongoing SAO Audio and Visual Equipments	IT and Telecommunications	131,740
	CCSAO MIS Server Refresh	IT and Telecommunications	250,000
	CCSAO FY2022 Vehicle Request	Vehicle Purchase	786,500
	033 SAO Vehicle Rplcmt	Vehicle Purchase	520,525
	CCSAO Rockwell Intake High Density Mobile Shelving and Workstations	Furniture Not Under CIP	60,640
Total Project Request - Debt Proceeds for 1453-State's Attorney			\$2,752,405
Total Project Requests Funded by Debt Proceeds for All Departments			\$98,327,653

CAPITAL EQUIPMENT

EXECUTIVE BUDGET RECOMMENDATION VOLUME 1

FY2022 CAPITAL PROJECTS BY BUREAU

	Project Title	Project Type	Request
1009-Enterprise Technology	047 GIS PINMAP Upgrade	IT and Telecommunications	144,411
	140 Multi-Aerial Data Co	IT and Telecommunications	2,191,760
	LIDAR Capture	IT and Telecommunications	1,000,000
	1009-New Project-Cook County Border Survey	IT and Telecommunications	500,000
	1009-New Project-Cook County Bathmetry	IT and Telecommunications	2,000,000
Total Project Request - Special Purpose Fund for 1105-Chief Information Officer			\$5,836,171
1011-Office of Chief Admin Officer	071 CAO Cable Studio Equ	IT and Telecommunications	162,000
	CAO Cable Studio Equipment Refresh	IT and Telecommunications	82,000
1259-Medical Examiner	265 ME Computer Equipmen	IT and Telecommunications	50,000
1510-Cook County Animal and Rabies Control	023 Hyland On-Base Phase	IT and Telecommunications	900,000
	Animal Control Wardens Computers	IT and Telecommunications	17,600
	2 American Nighthawk Trailers	Fixed Plant or Institutional Equipment	25,000
	Customize Moule for F350 Truck	Fixed Plant or Institutional Equipment	25,000
	Customized modules for American Nighthawk trailers	Fixed Plant or Institutional Equipment	20,000
	1510 Replacment Vehicle Request	Vehicle Purchase	86,900
Total Project Request - Special Purpose Fund for 1115-Chief Administrative Officer			\$1,368,500
1060-County Treasurer	1060 IT Replacement - FY22	IT and Telecommunications	55,580
	1060 Data Storage - FY22	IT and Telecommunications	349,350
Total Project Request - Special Purpose Fund for 1301-Treasurer			\$404,930
1110-County Clerk	Workstation Replacement for Recording Operations (Due to Assumption of Duties)	IT and Telecommunications	210,000
	ePoll Book Replacement	IT and Telecommunications	8,480,000
	Mail Ballot Workstation Bar Stools	Furniture Not Under CIP	20,000
	ELECTIONS POSTAGE MACHINE AND PERIPHERALS	IT and Telecommunications	343,854
	Election Cargo Van	Vehicle Purchase	36,500
	Furniture/Chairs for Vital Record Customer Areas	Furniture Not Under CIP	27,807
Total Project Request - Special Purpose Fund for 1352-County Clerk			\$9,118,161
1214-Sheriff's Administration And Human Resources	ETSB Vehicle Replacement	Vehicle Purchase	120,000
Total Project Request - Special Purpose Fund for 1427-Sheriff			\$120,000
1250-State's Attorney	Evidence Room Equipment	Fixed Plant or Institutional Equipment	217,426
	Forensic IT Equipment	IT and Telecommunications	308,909
Total Project Request - Special Purpose Fund for 1453-State's Attorney			\$526,335
1586-Land Bank Authority	1586 - IT Refresh FY2022	IT and Telecommunications	9,723
Total Project Requests - Special Purpose Fund for 1586-Land Bank Authority			\$9,723
Total Project Requests Funded by Special Purpose Fund for All Departments			\$17,383,820

FY2022 CAPITAL PROJECTS BY BUREAU

	Project Title	Project Type	Request
1259-Medical Examiner	1259 - 2020 ME Rapid DNA	Medical and Lab Equipment	190,500
1161-Department of Environment and Sustainability	Air Monitoring Trailer	Medical and Lab Equipment	60,800
1265-Cook County Department of Emergency Management & Regional Security	048 Upgrade Unified Comm	IT and Telecommunications	155,000
	036 EMRS-Medical Examine	Fixed Plant or Institutional Equipment	180,000
	082 Geospatial Dashboard	IT and Telecommunications	325,000
	083 EMRS (UCP)	Vehicle Purchase	825,000
	141 UCP Radio	IT and Telecommunications	204,000
	Light Towers	Fixed Plant or Institutional Equipment	250,000
	Wanco Message Boards	Fixed Plant or Institutional Equipment	200,000
	Western Shelter Generator	Fixed Plant or Institutional Equipment	68,950
	Front End Loader	Fixed Plant or Institutional Equipment	241,000
	FEMA Capital Equipment	IT and Telecommunications	904,566
Total Project Request - Grant Funded for 1115-Chief Administrative Officer			\$3,604,816
Total Project Request - Grant Funded for 1352-County Clerk			-
1230-Court Services Division	Entry Screening Equipment Refresh	Fixed Plant or Institutional Equipment	123,703
Total Project Request - Grant Funded for 1427-Sheriff			\$123,703
1250-State's Attorney	245 Vehicle Request - Gr	Vehicle Purchase	165,000
	SAO Grant ICAC Laptops	IT and Telecommunications	29,352
	SAO ICAC 2018 FRED	IT and Telecommunications	8,549
	SAO Child Support Grant IT	IT and Telecommunications	80,226
	SAO CSE Grant IT	IT and Telecommunications	14,920
	033 SAO Vehicle Rplcmt	Vehicle Purchase	93,278
	205 SAO Grant Vehicle Request	Vehicle Purchase	34,510
Total Project Request - Grant Funded for 1453-State's Attorney			\$425,835
Total Project Requests Funded by Grant Funded for All Departments			\$4,154,354

CAPITAL EQUIPMENT

FY2022 CAPITAL PROJECTS BY BUREAU

Project Title		Project Type	Request
1217-Sheriff's Information Technology	248 Tasers/Body Cameras	Fixed Plant or Institutional Equipment	2,276,327
Total Project Request - Operating Funded for 1427-Sheriff			\$2,276,327
Total Project Requests Funded by Operating Funded for All Departments			\$2,276,327
Capitalizable Grand Total			\$ 122,142,154.00



RESOLUTION

SPONSORED BY

THE HONORABLE TONI PRECKWINKLE

PRESIDENT OF THE COOK COUNTY BOARD OF COMMISSIONERS

RESOLUTION AND ANNUAL APPROPRIATION BILL

FOR THE FISCAL YEAR 2022

A **RESOLUTION** providing for the Annual Appropriation for the Fiscal Year 2022 and for the closing of accounts of the County of Cook, Illinois, under the Annual Appropriation Bill for the Fiscal Year 2021.

PREAMBLES

WHEREAS, Section 6(a) of Article VII of the 1970 Constitution of the State of Illinois provides that “a County which has a Chief Executive Officer elected by the electors of the County...(is) a Home Rule Unit”, and the County of Cook, Illinois (the “County”) has a Chief Executive Officer elected by the electors of the County and is therefore a Home Rule Unit and may, therefore, under the powers granted by said Section 6(a) of Article VII of said Constitution of 1970, exercise any power and perform any function pertaining to its government and affairs; and

WHEREAS, appropriation of funds is a necessary annual function of government; and

WHEREAS, the County will close out its accounts as of November 30, 2021 and render an account and make settlements with the County for the Annual Appropriation Bill for the Fiscal Year 2021.

NOW THEREFORE, at a meeting convened and concluded on November ____, 2021, Be It Hereby Resolved by the Board of Commissioners of the County of Cook, Illinois as follows:

**RESOLUTION AND ANNUAL APPROPRIATION BILL
FOR THE FISCAL YEAR 2022**

BE IT RESOLVED BY THE BOARD OF COMMISSIONERS OF COOK COUNTY:

- Section 1.** That the Board of Commissioners of Cook County (the "County Board" or "Board") hereby finds that all recitals contained in the preambles to this resolution are full, true, and correct and does incorporate them into this resolution by this reference.
- Section 2.** That the County Board, hereby establishes and ordains Fiscal Year 2022 as commencing on December 1, 2021 and concluding on November 30, 2022.
- Section 3.** That this Resolution be and the same is hereby termed the "Annual Appropriation Bill" of the County of Cook for Fiscal Year 2022 and governs all Elected Officials, Departments, Offices, Institutions or Agencies of the County, including but not limited to the offices and departments under the jurisdiction of the County Board President, the Board of Commissioners, Cook County Health and Hospitals System ("CCH"), Cook County State's Attorney, Cook County Sheriff, Cook County Public Defender, Clerk of the Circuit Court of Cook County, Cook County Treasurer, Cook County Clerk, Cook County Assessor, Chief Judge of the Circuit Court of Cook County, Board of Review, the Office of the Independent Inspector General, the Cook County Land Bank Authority ("Land Bank Authority"), and the Public Administrator (hereinafter, "Agencies" or "Agency"). The Estimates of Current Assets and the Revenues of the Fiscal Year 2022 Available for Appropriation, and the amounts appropriated and the objects and purposes thereof, are as specified in the following: Executive Budget Recommendations for Fiscal Year 2022, Volumes I, II, and III, as amended by the County Board through the amendment process and the Estimate of Revenue and Available Resources for Fiscal Year 2022, as amended by the County Board through the amendment process.
- Section 4.** That the amounts set forth herein and the same are hereby appropriated for Fiscal Year 2022 and as further noted in Sections 26 and 27.
- Section 5.** That the salaries or rates of compensation of all officers and employees of the County or Agencies when not otherwise provided by law, shall be governed, and administered by the compensation plans in force and effective in the Fiscal Year 2022 Appropriation Bill. Amounts paid may vary due to rounding based upon the payroll automated system rounding conventions, which is anticipated not to exceed plus or minus 20 cents per pay period. Step advancement, cost of living increases and/or non-compounding allowances and other economic packages for union employees will be dictated per the terms of the applicable collective bargaining agreements. Step advancement for non-union employees will be dictated per the salary schedules and/or compensation plans in force and effect in Fiscal Year 2022, unless otherwise amended. Any and all changes in classification shall be subject to the approval of the Chief of the Bureau of Human Resources of Cook County (the "Chief of the Bureau of Human Resources"). Cost of living increases, non-compounding one-time allowances, and other one-time payments in Fiscal Year 2022 as a result of negotiated and approved collective bargaining agreements, shall also apply to non-union employees. Healthcare benefit plan design and cost changes as a result of negotiated and approved collective bargaining agreements shall also apply to the non-union employees through the same terms approved for union employees and as authorized by Resolution No. 21-4938. Any non-compounding

allowances shall be considered a one-time payment and offered only as a non-pensionable incentive. Any employee who accepts the non-compounding allowance does so voluntarily and with the knowledge and on the express condition that the payment is not included in any pension calculations.

Section 6. That whatever appropriations for salaries or wages of any office, agency or place of employment are supported by a detailed salary schedule as provided in Volume III of this Fiscal Year 2022 Appropriation Bill, all expenditures against such appropriations shall be made in accordance with such schedule and classification plan, and no payroll item shall be submitted to the Comptroller of the County (the "Comptroller") by any Agency of the County for a sum exceeding the amount shown in said salary schedule, except for rounding and except that the County Board may direct the Agencies of the County to expend all or any portion of the appropriation herein contained reserved for adjustments in wages of employees, when approved by the County Board.

Section 7. Only full-time employees working at least 30 hours per week on average during a standard measurement period as established by the Cook County Director of Risk Management (the "Director of Risk Management"), may receive healthcare benefits unless otherwise authorized by a Collective Bargaining Agreement, or Employment Agreement, as approved by the Chief of the Bureau of Human Resources. Employees shall contribute towards the cost of health (including pharmacy), dental or vision benefits as required by a standard of 40 working hours and for the duration of their employment. Employers shall certify employment and payroll status to the Comptroller and shall be charged back the full premium cost for inaccurate or incomplete certifications. The Cook County Department of Budget and Management Services Director (the "Budget Director") shall implement such a chargeback upon notification of an inaccuracy by the Director of Risk Management or Comptroller. All employers shall promptly utilize the payroll and timekeeping systems to identify duration and type of all Leaves of Absence including Personal Leave of Absence. County healthcare benefits are not available to (i) judges and associate judges of the Circuit Court, (ii) employees who work less than 30 hours per week for standard measurement periods, (iii) Chairman and members of the Cook County Sheriff's Merit Board, (iv) commissioners of the Chicago Board of Elections and (v) employees (excluding workers compensation claimants or those with other regulatory exemptions) on an authorized leave of absence in excess of 365 days; unless such individuals contribute the full cost of the healthcare premium associated with said County healthcare benefits.

Section 8. That the Budget Director is hereby authorized to utilize or transfer amounts between the Salaries and Wages of Regular Employees (501010), Planned Salary Adjustment (501166), Planned Overtime Compensation (501211), Planned Benefit Adjustment (501226), Per Diem Personnel (501296), and Salaries and Wages of Employees per Contract (501421) accounts where necessary to support salaries, increases and wages for employees carried on these accounts and consistent with pay plans, salary schedules or the classification authority authorized in Chapter 44, Article II, Section 44-44 of the Cook County Code. Transfers in the Corporate, Public Safety, Special Purpose and Health Enterprise Funds, out of the Personal Services account series (501000) to the Contractual Services (520000), Supplies and Materials (530000), Operations and Maintenance (540000), Rental and Leasing (550000), Capital Equipment and Improvements (560000), or Contingency and Special Purposes (580000) account series will be required to follow the provisions outlined in Section 9 of this Resolution.

Section 9. Agencies must request and receive advance approval from the Budget Director in order to make necessary transfers of \$50,000 or less in the Corporate, Public Safety, Special Purpose and Health Enterprise Funds, within and between the Personal Services (501000) (other than from the Salaries and Wages of Regular Employees (501010) account), Contractual Services (520000), Supplies and Materials (530000), Operations and Maintenance (540000), Rental and Leasing (550000), or Contingency and Special Purposes (580000) accounts/account series. Upon request and justification from the Agency, the Budget Director is hereby authorized to review said transfer requests and approve said transfer requests in an amount equal to \$50,000 or less within and between accounts without Board approval. The Budget Director shall issue a report of such approved transfers to the County Board and the Cook County Health System Board, where applicable, on a quarterly basis for the preceding quarter.

Except for transfers authorized in Section 8, agencies, including Land Bank Authority and CCH, must request and receive advance approval from the Board of Commissioners in order to make necessary transfers that are (i) equal to or less than \$50,000 from the Salaries and Wages of Regular Employees (501010) account or (ii) greater than \$50,000 that are between the Personal Services (501000), Contractual Services (520000), Supplies and Materials (530000), Operations and Maintenance (540000), Rental and Leasing (550000), or Contingency and Special Purposes (580000) account. The Agencies of the County, including Land Bank Authority and CCH, are prohibited from incurring any liability against any account in excess of the amount herein authorized for such account without securing prior approval by the Budget Director for transfers under \$50,000, or the Budget Director and the Board of Commissioners, for the pledging of appropriate unencumbered balances over \$50,000 for subsequent transfer as provided for by the Board of Commissioners.

Transfers made by Department 1018 from the Office Supplies (530605) account are restricted to the following accounts: Seminars for Professional Employees (501770), Transportation and Other Travel Expenses for Employees (501838), Communication Services (520150), Printing and Internal Reproduction (520508), Technical Services (521265) or Rental of Office and Data Processing Equipment (550010).

No transfers are allowed from the Workers' Compensation (501541), Group Life Insurance Program (501590), Group Health Insurance (501610), Group Dental Insurance Plan (501640), Unemployment Compensation (501660), Vision Care Insurance (501690), Group Pharmacy Insurance (501715) and Reserve for Claims (580010) accounts, except for the purposes of payment of employee benefit claims and related expenses.

Any newly Elected or appointed Official who assumes office on or after December 1, 2021, but before September 1, 2022 is hereby authorized to transfer funds within and between the Personal Services (501000), Contractual Services (520000), Supplies and Materials (530000), Operations and Maintenance (540000), Rental and Leasing (550000), or Contingency and Special Purposes (580000) accounts/account series under their respective departments or business units for 90 days after assuming office. Newly Elected or appointed Officials may also create and/or transfer positions among departments under their control during that 90-day period, subject to any necessary approval of any monitor appointed pursuant to the Shakman Consent Decree; provided however, that any funding of existing or newly created positions or transfer of funds within or between the Personal Services (501000), Contractual Services (520000), Supplies and Materials (530000), Operations and Maintenance (540000), Rental and Leasing (550000), or Contingency and Special Purposes (580000) account/account series

by a newly Elected or appointed Official may not increase the total appropriation of their Office as Approved and Adopted in the 2022 Cook County Appropriation Bill. Any newly Elected or appointed Official subject to this provision shall provide a report to the Budget Director and the Board of Commissioners summarizing any transfers made under this provision.

The Budget Director is hereby authorized to issue rules governing transfers and the limitations of authority placed on the Land Bank Authority and CCH in furtherance of Sections 8 and 9.

Section 10. Agencies of the County are prohibited from taking any employment action such as posting employment opportunities, offering employment or promotional opportunities, transferring personnel, changing funding sources, or implementing demotions without obtaining written approval and confirmation from the Budget Director that funds are available for said employment action. The Budget Director shall confirm on a quarterly basis with a report to the Board regarding Agency compliance in furtherance of Section 10.

Before any individual is extended an offer of employment and added to the payroll system or employees are recommended for a reclassification, the relevant Agency of the County must obtain the prior approval of the Budget Director to validate those funds as "available." Should employees be put onto the payroll system without these requisite prior approvals, while they will be paid for time worked, the Budget Director has the authority to withhold funding from an available account to pay for the unauthorized hire. The Budget Director shall issue a report of approved position reclassifications to the County Board on a quarterly basis for the preceding quarter.

The Department of Budget and Management Service's validation of funds available for the purpose of position control shall include the combined Salaries and Wages of Regular Employees (501010), Planned Salary Adjustment (501166), Planned Overtime Compensation (501211), Planned Benefit Adjustment (501226), Per Diem Personnel (501296), and Salaries and Wages of Employees per Contract (501421) accounts. In those instances where the Department of Budget and Management Services has determined that an Agency or Department's annualized payrolls will exceed the turnover requirement for the next funding period, for purposes of position control, funds will be deemed to be unavailable.

Section 11. That persons funded from accounts designated as Extra Employees (501131), Salaries and Wages of Replacements for Employees on Authorized L.O.A. (501137), Salaries and Wages of Extra Employees (501140), Per Diem Personnel (501296) and Salaries and Wages of Employees per Contract (501421) must subscribe to account definitions and salary schedules, or classification authority as outlined in the Appendices or Chapter 44, Article II, Section 44-44 of the Cook County Code. Appointments to Salaries and Wages of Extra Employees (501140) positions are limited to new positions, programs or emergencies that were not anticipated during the budget process. New appointments to Salaries and Wages of Extra Employees (501140) positions must be authorized for Salaries and Wages of Regular Employees (501010) funding in the next fiscal year or the position will be deleted at year-end. Funding the employment of persons as Extra Employees shall be in accordance with the rules established by the Department of Budget and Management Services.

Section 12. The Budget Director will create internal service accounts for consolidating payments to a single vendor for goods and services rendered to the various agencies of county government into which the County Comptroller may from time to time make transfers from corresponding amounts budgeted to each agency. Payment of claims,

premiums and other associated costs may be made directly from these internal service accounts. Each month, the County Comptroller shall make available to the County Board the Appropriation Trial Balance Report which shall include information related to said transfers. That appropriations for Personal Services, Contingency and Special Purposes shall be assigned to the Self-Insurance Fund during the fiscal year based upon premium and premium equivalent calculations and projections, including reserves as recommended by the Director of Risk Management, and shall be utilized to pay claims and costs associated with those items.

Section 13. Workers' compensation costs including indemnity and medical, and related payments associated with each workers' compensation claim shall be charged to the department, agency, or elected office's workers' compensation funds in instances where the previous three year's annual workers' compensation expenditures generally averaged more than \$50,000, calculated under policies jointly established by the Director of Risk Management and the Budget Director.

Section 14. That, in the event the Department of Facilities Management, Bureau of Technology or Comptroller's Office performs work on behalf of and at the behest of another County agency, the work performed on straight time using County employees shall not be charged to the beneficiary agency, but for all work performed on overtime, the overtime differential may be charged to the beneficiary agency's overtime account. Discretionary projects may be charged to beneficiary agency by approval of the space committee.

Section 15. That capital equipment purchases will follow an ongoing equipment replacement policy for each major category of equipment used by Agencies, as articulated in the County Performance Based Management and Budgeting Ordinance Article X Section 2-932, including but not limited to vehicles, telecommunications and technology equipment, office furniture, fixed plant and institutional equipment, and medical and lab equipment. During Fiscal Year 2022, all County Agencies shall submit an inventory of capital equipment to include specific inventories of software assets and technology hardware assets which shall identify such a replacement cycle. Capital Improvement projects shall be approved by the Board of Commissioners, with a replacement cycle where applicable, as identified in the Appropriation Bill. Total appropriations for approved capital equipment, capital improvements, and transportation and highway capital projects shall not exceed the amount as appropriated by the Board of Commissioners for said purposes during Fiscal Year 2022, except as permitted pursuant to Section 26. Capital equipment, capital improvements, and transportation and highway capital equipment should be funded, if possible, through a mix of funding sources including operating funds, special revenue funds, grant dollars, and short- and long-term financing alternatives including sales tax bonds, general obligation bonds, revolving lines or credit, or other debt instruments available to the County. In connection with any such short- and long-term financing alternatives, the Chief Financial Officer of Cook County (the "Chief Financial Officer") is authorized from time to time during Fiscal Year 2022 to declare in writing official intent that all or a portion of the proceeds from such financing alternatives be used to reimburse the County, which writing shall be filed and received with the Finance Committee.

That appropriation authority to procure capital equipment by Special Revenue Funds using short-term financing arrangements shall require repayment by the Special Revenue Fund over the period approved by the Chief Financial Officer. These repayments will be deposited annually to reimburse the funding source that was initially used to finance the project.

Section 16. That appropriations for Capital Improvements and Capital Equipment are made by projects and classified by a project type. The Budget Director is authorized to allocate available appropriations to projects within appropriate Internal Revenue Service Useful Life conditions. Additionally, the Budget Director is authorized to allocate available appropriations between Capitalizable and Non-Capitalizable projects within the Motor Fuel Tax fund. Upon completion or deprioritization of a Capital Improvement project, the Director of Capital Planning of Cook County (the "Director of Capital Planning") shall submit a formal request to the Budget Director to close or deprioritize the project and may request a reallocation of excess appropriations to other approved Capital Improvement projects, or approved Capital Equipment projects per the terms set forth herein. With regards to Capital Equipment, the respective requesting agency shall submit a formal request to the Budget Director to close or deprioritize the project. In the event, excess appropriations remain, the Budget Director may reallocate the associated appropriations to other approved Capital Equipment projects within said fiscal year.

In the event the Capital Equipment Appropriation reserves are exhausted, and Capital Equipment projects are not available to be deprioritized, the Budget Director is authorized to process a transfer from the Capital Improvement Appropriation with the approval of the Chief Financial Officer and Director of Capital Planning provided Internal Revenue Service Useful Life conditions are met.

The Budget Director and the Director of Capital Planning shall jointly submit on a quarterly basis to the County Board a Capital Improvements and Equipment Funding and Project Report, which consists of three sections; provided that the fourth quarter report shall be an annual report submitted by the 31st day of January. The first section of the report will identify all Capital Improvement and Capital Equipment expenditures, encumbrances and unencumbered balances by funding sources and shall show the bond funding by source and gross funds available through the end of the fiscal year. The second section of the report shall show all Capital Improvements by bond series and project number; and for each project, the funding allocated towards each project, the total amount of expenditures paid, the balance of encumbered funds, the amount of unencumbered funds, any transfers of funding allocated between projects, any adjustments made by the Budget Director upon the completion of a Capital Improvement project pursuant to this section, and the status of each project. The third section of the report shall show all Capital Equipment by bureau/department by bond series and project number; and for each project, the funding allocated towards each project, the total amount of expenditures paid, the balance of encumbered funds, the amount of unencumbered funds, any transfers of funding allocated between projects, and any adjustments made by the Budget Director upon the final purchase of Capital Equipment pursuant to this section.

Section 17. For the purpose of enabling the County to have in its treasury at all times sufficient money to meet demands thereon for ordinary and necessary expenditures and to provide adequate support for the County's bond ratings and protection against unanticipated revenue shortfalls, the total of the County's Working Cash Funds shall be maintained in the estimated amount of \$209,969,390 projected as of November 30, 2021 (unless the County Board elects to change this said amount as necessary), notwithstanding any provisions of the Illinois Compiled Statutes. The Working Cash Funds shall be reimbursed from time to time by authority of the Chief Financial Officer. The amount due to the Working Cash Funds after December 1, 2021 shall be repaid in its entirety by no later than November 30, 2022.

The Chief Financial Officer may direct the Comptroller to make a permanent transfer not to exceed \$25 million after County Board approval by roll call vote, from the Working Cash Fund to defer future borrowing requirements for the Self-Insurance Fund and Capital Equipment. The Comptroller shall transfer all interest earnings from the Working Cash Fund to the County General Fund. Such transfers shall not be subject to the Annual Working Cash Repayment Resolution.

Section 18. The Chief Financial Officer, in accordance with relevant authorizing ordinance or ordinances, and the associated forms of agreement as approved by the Board of Commissioners, may pay or pre-pay, from any unrestricted source, monies owed by the County as a result of a note or bond associated with a line of credit agreement, a revolver, or other debt instrument under which the County is a borrower, under such terms as are set forth in the governing documents and associated agreements.

Section 19. That the Comptroller and the Cook County Treasurer be and are hereby authorized and directed to close the accounts of the County pursuant to the Annual Appropriation Bill for the Fiscal Year 2021 and that such unexpended balances of the Annual Appropriation Bill for the Fiscal Year 2021 be placed to the credit of each specific fund.

Section 20. That there may be unencumbered balances in the various accounts in the different funds of the County that will be adequate to pay for services already rendered because of unforeseen deficiencies at the time the Annual Appropriation Bill for the Fiscal Year 2021 was passed and last adjusted. The Comptroller, Budget Director, and the Cook County Treasurer be, and are hereby authorized, to use these unexpended balances by way of transfers so that the deficiency may be liquidated, as part of closing out the year. For each fiscal year, the formatting arrangement of appropriations by object level in the relevant Appropriation Bill does not per se limit spending at the object level provided that total county expenditures do not exceed the total sum appropriated for the relevant fiscal year (including such sums as are appropriated on a continuing basis for CCH) and, when required by this Resolution or other applicable law, expenditures greater than an object level are accomplished through permissible transfers made by the Board of Commissioners, or the Budget Director as authorized by the Board of Commissioners, pursuant to Section 9.

Per the Encumbrance Policy promulgated by the Chief Financial Officer, all operating expenses will be applied to the fiscal year in which the goods or services are received. Any outstanding operating encumbrances will therefore be released to the appropriate fund at the close of the fiscal year. Grant, and Capital Improvement programs have fiscal calendars that span more than one fiscal year. Therefore, Grant and Capital Improvement programs may have their encumbrances carried forward into the following fiscal year as appropriated, in accordance with the provisions of the encumbrance policy.

Section 21. When all accounts and books for Fiscal Year 2021 are closed and final amounts determined, the Comptroller shall report back to the County Board with the revised revenues, fund balances and balance sheets in the Comprehensive Annual Financial Report. All appropriated amounts for Fiscal Year 2021 shall be reported as adopted by the County Board in the Annual Appropriation Bill for Fiscal Year 2021 and as subsequently adjusted by transfers of funds. Said information will be made available to the County Board and to the public via the Final Appropriation Trial Balance for 2021. The Final Appropriation Trial Balance for 2021 will be posted alongside

the 2022-line-item budget in a single document on the County's website by April 30, 2022 and shall be made concurrently available on the County's Open Data website in a format compatible with the County's Open Government Ordinance.

Section 22. That the Annual Appropriation Bill for Fiscal Year 2022 shall be made available on the Cook County website at www.cookcountyil.gov/Budget.

Section 23. As submitted in the 2022 Revenue Estimate, amounts equal to three percent of the estimated property tax levy allocated to the Public Safety Fund, Corporate Fund, Health Enterprise Fund and Election Fund are hereby appropriated for Fiscal Year 2022 for the Public Safety Fund, Corporate Fund, Health Enterprise Fund and Election Fund (a) for purposes of covering the loss and cost of collecting taxes levied for said Funds, and also the amounts of taxes so levied for the nonpayment of which real estate shall be forfeited to the State and abatements in the amounts of such taxes as extended upon the collectors' books; (b) to ensure the County meets its obligations for indebtedness as represented by the Bond and Interest Fund; and (c) in order that the actual collections of property taxes received by the Annuity and Benefit Fund are commensurate with the amounts so levied. The Cook County Clerk is authorized to extend loss and collections for the Public Safety Fund, Corporate Fund, Health Enterprise Fund and Election Fund in a manner that is sufficient for these purposes.

Section 24. That the Chief Financial Officer shall cause the disbursement to the County Officers' and Employees' Annuity and Benefit Fund, from the Annuity and Benefit Fund 1590, sub-account 501226, Additional Board Appropriated Pension, in the sum of \$324,199,712, provided that the County Board and the County Officers' and Employees' Annuity and Benefit Fund agree to the disbursement and receipt of such funds by way of an intergovernmental agreement; and further provided that until such time as the parties enter into said intergovernmental agreement, the Chief Financial Officer shall work with the Cook County Treasurer to invest the funds in sub-account 501226, in such manner as is permitted by law or intergovernmental agreement, the corpus and proceeds of which shall be fully reserved for the purpose stated in this Section 24.

Further, the Chief Financial Officer may from time to time transfer into a Pension Stabilization Account within the Pensions and Annuity Fund otherwise permissible funds, provided that each transfer of funds into the Pension Stabilization Account is, in the opinion of the Chief Financial Officer, feasible and prudent, taking into account the then-current and projected state of the County's revenues and authorized expenditures; provided further that such transfers do not, in the aggregate, exceed \$20,000,000; and provided further that the Chief Financial Officer shall notify the Board of Commissioners immediately upon such transfer. Funds so transferred into the Pension Stabilization Account shall be available for payment to the County Officers' and Employees' Annuity and Benefit Fund, provided the disbursement, receipt, and purposes of such funds are authorized through an intergovernmental agreement between the County Board and the County Officers' and Employees' Annuity and Benefit Fund.

Section 25. The following accounts have additional requirements imposed on expenditures therefrom:

FIXED CHARGES AND SPECIAL PURPOSE APPROPRIATIONS

(1490/1499-521313) - Special or Cooperative Programs. All grants of funds from this account administered by any department to entities outside of Cook County, must first be approved by the Office of the Chief Procurement Officer in accordance with the procurement code or shall be disbursed and administered pursuant to Chapter 2, Article VI, Division 4 of the Cook County Code or as otherwise authorized by the County Board.

(11287) - Equity Fund. All grants of funds from this special purpose fund administered by any department to entities outside of Cook County, must be approved by the Office of the Chief Procurement Officer in accordance with the procurement code or shall be disbursed and administered pursuant to Chapter 2, Article VI, Division 4 of the Cook County Code or as otherwise authorized by the County Board.

Section 26. All Grants or other financial awards, including grants and financial awards that may be awarded to the Land Bank Authority and CCH, and their intended purpose must first be approved by the County Board, unless otherwise authorized pursuant to this Section or by the County Board. In accordance with procedures prescribed by the Budget Director, and subject to the limitations of this section, the President of the County Board and the heads of the various County Agencies are authorized to apply for grants or other financial awards from governmental and private grantors. With respect to such grants or other financial awards, the President of the Board and the heads of various County Agencies are authorized to execute agreements and amendments to effectuate the purposes of such grants or other financial awards and appropriations and provide such additional information, assurances, and certifications as are necessary, in connection with any of the foregoing.

All grant applications and renewals as well as any financial awards regardless of amount must be submitted to the Department of Budget and Management Services no later than five business days prior to submission to the granting or awarding agency. With respect to grants that do not require an application process, and are automatically renewed by the grantor, the date in which the Board authorized the previous grant, and the amount granted at that time shall be included in the current request to renew to the Department of Budget and Management Services.

Grants identified in the Annual Appropriation Bill include estimated award amounts. No expenditures will be allowed against a grant until the actual grant has been awarded and confirmed with an agreement or other commitment notice from the Funding Agency, in such form as is approved by the Budget Director. Additionally, no amount shall be expended on any grant except to the degree approved by the Budget Director. To the extent that revenue of a grant or other financial award is not described in the Annual Appropriation Bill, or an amendment increases the budget of a grant beyond the appropriation described in the Annual Appropriation Bill, in each case, in an amount greater than \$150,000, no expenditure of such grant revenues or other financial award, including grants or awards applicable to the Land Bank Authority or CCH, shall be made without prior approval of the County Board. Grants, grant amendments, grant renewals or other financial awards received in an amount of \$150,000 or less, or solely for time extensions, shall not require approval by the County Board, but shall require the approval of the Budget Director.

Transfers of grant budgets or other financial awards are allowable subject to the terms of the specified agreements and advance approval from the Budget Director. Departments shall request capital appropriations during the annual budget process to expend grant funds on capital projects. Upon request from the Department, the Budget Director is authorized to allocate additional capital appropriation to projects when the grantor authorizes grant funds or other financial awards for use on such capital projects.

All grants are required to include indirect cost, unless disallowed by the granting agency, the grant does not fund personnel costs, or the inclusion of indirect cost is otherwise waived by the Budget Director during negotiations with the granting agency.

All grants or other financial awards submitted for inclusion on the County Board Agenda shall state the following: Budget and Management Services has received all requisite documents and determined the fiscal impact of such grant or financial award on Cook County, if any.

The Comptroller and the heads of the various departments and agencies of County Government shall administer the revenues of grants or other financial awards received by standard accounts, in accordance with the standard classification of accounts.

The Budget Director shall issue a report to the Board of Commissioners and the Cook County Health System Board by the 15th day after the end of each quarter identifying (i) all awards received and (ii) any grants, grant amendments, grant renewals or financial awards approved by the Budget Director pursuant to the terms of this Section 26, during the preceding quarter; provided that the fourth quarter report shall be submitted by the 31st day of January.

The Budget Director shall promulgate rules to County Agencies regarding the contents of a grant application, and the review and approval process for grant or financial awards, as well as the limitations of authority placed on the Land Bank Authority and CCH, and the documents that must be submitted for review to the Department of Budget and Management Services prior to seeking approval by the County Board or seeking the application, renewal or acceptance of a grant or financial award.

Section 27. Notwithstanding any other provision of this Resolution and Annual Appropriation Bill for Fiscal Year 2021, the maximum amounts available for appropriation to each budgetary unit or groups of budgetary units shall be set at 97% of the Final Adopted Appropriation for the personnel and non-personnel accounts identified by the Budget Director each fiscal year. The Budget Director has the sole discretion and is hereby authorized to release a portion of this holdback or allotment upon request and justification by the Agency. Should an Agency's request for a release of the holdback be denied by the Budget Director, the Agency may request a release directly from the Board of Commissioners. Should the Budget Director deny a request from CCH or the Land Bank Authority for a holdback release, CCH or the Land Bank Authority may request the release directly from the Board of Commissioners with notice to their applicable governing board.

For purposes of controlling expenditures, the expenditure of or incurring of obligations against any appropriation may be further delayed, restricted, or terminated with regard to any object or purpose for which appropriations were made in the appropriation bill or resolution. A monthly schedule for the year of proposed expenditure, including any limitations or conditions against appropriations for each bureau and/or agency shall be made

within 30 days of the adoption of the annual appropriation bill, and such schedule, as amended by the President of the County Board, shall be binding upon all Agencies, and such schedule of expenditure or of incurring obligations may not be exceeded, provided that any such schedule may be revised after three calendar months have elapsed since the last schedule. The monthly schedule and holdback provisions may differ across bureau/ or agency based upon expenditures and revenues.

Section 28. Where Agencies identify new revenues for purposes of avoiding decreases in appropriations, such new revenues shall be allocated based on the Allocation of Revenue to Appropriations, by Fund and Program as shown in the Revenue Section. In like fashion, where such new revenues fall short of their Revenue Estimate, the Chief Financial Officer, the Comptroller, or the Budget Director shall report the shortfall to the Board of Commissioners for an amendatory reduction in appropriation authority previously granted to the budgetary unit(s), based on the Allocation of Revenue to Appropriations, by Fund and Program.

Annual revenue projections for all fees administered by Elected Officials shall be determined by the office of the Elected Official with appropriate jurisdictional authority over the fee(s). Each office, department, or agency with said authority shall be responsible for preparation of an annual plan to collect revenues at a sufficient level to meet projections. In the event that revenue generated from a fee does not meet the annual projection and a shortfall is projected, as determined by the Budget Director at the end of each quarter, and when it is further determined that the shortfall is a result of a failure to impose a fee as required by law, or a failure to properly administer and collect a fee as required by law, the Budget Director shall report the shortfall to the Board of Commissioners for an amendatory reduction in appropriation authority previously granted, based on the Allocation of Revenue to Appropriations, by Fund and Program.

Notwithstanding this Section, when any Elected Official (or head of a department, office, institution, or agency) files a written Notice of Non-Concurrence with the Chief Financial Officer, the Comptroller, and the Budget Director of the County, not more than ten (10) days after amendatory action by the County Board, when such action results in an upward revision of any previously stated revenue estimate wherein the budgetary unit(s) so stated has management authority over the revenue generating activities, appropriations shall not be reduced as provided above.

Section 29. The Comptroller shall make available to the Finance Committee of the County Board a monthly report of revenue and expenses for the General Fund (which includes the Corporate and Public Safety Funds), the Health Enterprise Fund and Special Purpose Funds. The Comptroller shall also issue a monthly Appropriation Trial Balance that includes appropriations, expenditures, and unencumbered balances for the current fiscal year to the Board of Commissioners, other County elected officials, bureau chiefs, and department heads.

Section 30. Any employee who is required and is authorized to use his or her personally owned automobile in the regular conduct of official County business shall be allowed and reimbursed under the Cook County Business and Travel Expense Reimbursement Policy. This policy will supersede any other business or travel expense policy, except those provisions that may be contained in contracts approved by the County Board between the County and recognized collective bargaining agents. The Cook County Business and Travel Expense Reimbursement Policy is subject to change and such changes shall be issued by the Chief Financial Officer.

- Section 31.** The County's Financial and Anti-Fraud Policies set forth in Volume I of this Appropriation Bill are fully incorporated herein by reference and hereby fully adopted. Said Financial and Anti-Fraud Policies apply to all Agencies, Employees, Appointees and Elected/Appointed Officials and are supplemental to provisions mandated in the County's Code of Ordinances. To maintain the fiscal stability considered important by credit rating agencies and in accordance with Government Finance Officers Association recommended best practices, an unreserved fund balance shall be carried to provide adequate support for the County's bond ratings, to protect against unanticipated revenue shortfalls, and to guard against contingencies. Cook County will maintain a prudent level of financial resources, as established in said Financial Policies, to protect against reducing service levels or raising taxes and fees due to temporary revenue shortfalls or unpredicted one-time expenditures in the current and future fiscal years.
- Section 32.** Any excess CCH revenues received in Fiscal Year 2022, shall be designated to fund CCH, as approved by the County Budget Director. A continuing appropriation is established for all amounts necessary for the express purpose of allowing the Health System to comply with payment terms of its Managed Care agreements. Any such continuing appropriation, under such controls as imposed by the Budget Director, shall be appropriated strictly and solely to the Managed Care Claims (521155) account to pay for costs associated with managed care members or to fund amounts to the health plan services reserve fund (the "Health Plan Services Reserve"). Any such continuing appropriation for Managed Care Claims is contingent on the Health System's managed care expenditures not exceeding capitation revenue. Excess revenues shall not include a designated grant or financial award. Grants and financial awards not anticipated in the annual appropriation may be appropriated in accordance with Section 26.
- Section 33.** For the purpose of enabling the County to have in its treasury sufficient funds to meet demands of Health Plan Services' expenditures and to provide adequate support for the County's bond ratings and protection against unanticipated revenue shortfalls, reserves for Health Plan Services shall be established. Further, the Chief Financial Officer may from time to time transfer funds into the Health Plan Services Reserve, provided that each transfer of funds into the Health Plan Services Reserve is, in the opinion of the Chief Financial Officer, feasible and prudent, taking into account the then-current and projected state of the County's revenues, authorized expenditures and total Health Plan Services Reserves, provided further that the Chief Financial Officer shall notify the County Board, the Cook County Health Board, and the CCH Chief Financial Officer immediately upon such transfer. Health Plan Services Reserve funds may be invested in accordance with the investment policy of the Cook County Treasurer's Office and the Illinois Public Funds Act (30 ILCS 235). The Chief Financial Officer, with approval from the Cook County Health Board, may utilize funds from the Health Plan Services Reserve for payment of claims and other health plan expenses.
- Section 34.** Any additional revenues received in the State's Attorney's Narcotics Forfeiture, the Sheriff's Operations State Asset Forfeiture, and Money Laundering State Asset Forfeiture special purpose funds in excess of the appropriation on a cash basis for Fiscal Year 2022 shall be designated to the aforementioned special purpose funds, respectively, under controls as imposed by the Budget Director to pay for additional costs within these funds. This provision shall constitute a continuing appropriation of amounts necessary for such purposes subject to applicable procurement rules. A continuing appropriation is also established for all revenues received under

the Cannabis Retailer Occupation Tax in Fiscal Year 2022 and not otherwise budgeted, with any such additional revenues received in Fiscal Year 2022 being designated to the Equity Fund. Any such continuing appropriation for Cannabis Retailer Occupation Tax revenues not otherwise budgeted shall be allocated under such controls as imposed by the Budget Director and shall be appropriated strictly and solely to the Equity Fund. Any such continuing appropriation is contingent on Equity Fund expenditures not exceeding revenue collection. Excess revenues shall not include a designated grant or financial award. Grants and financial awards not anticipated in the annual appropriation may be appropriated in accordance with Section 26.

Section 35. Any excess Land Bank Authority revenues received in Fiscal Year 2022 shall be designated to fund the Land Bank Authority. This provision shall constitute a continuing appropriation of amounts necessary for such purposes as may be authorized pursuant to Chapter 103, Article I, Section 103-1, et seq., of the Cook County Code.

The Land Bank may expend such sums as it draws against a Line of Credit that it is party to as approved by the Board of Commissioners, under such limits of repayment requirements as established by such Line of Credit. Excess revenues shall not include a designated grant or financial award. Grants and financial awards not anticipated in the annual appropriation may be appropriated in accordance with Section 26.

Section 36. The County has established a Motor Fuel Tax Fund, and the Illinois Highway Code authorizes any and all expenditures resulting from capital projects approved by the Illinois Department of Transportation to be paid from Motor Fuel Tax revenues, such projects having been funded by the County's Series 2012 Sales Tax Revenue Bonds. The County issued the Series 2012 Bonds as Sales Tax Revenue Bonds as was in the best interest of the County, and as would provide the County with a lower cost of borrowing than traditional Motor Fuel Tax Revenue Bonds. With the 2022 Appropriation Bill the County shall transfer \$6,253,113 from the Motor Fuel Tax Fund to the Public Safety Fund to specifically reimburse the Public Safety Fund for Sales Tax Revenues that will be deposited into the pledged debt service account for the Series 2012 Sales Tax Revenue Bonds during the course of Fiscal Year 2022. The Cook County Treasurer is hereby directed to execute the transfer from the Motor Fuel Tax Fund upon written request by the Comptroller. The Comptroller shall provide notice to the County Board of the executed transfer within thirty days of the transfer of dollars from the Motor Fuel Tax Fund to the Public Safety Fund.

Section 37. Department Creation – Office 1033 – The Department of Labor Relations shall be created within the Bureau of Human Resources.

Section 38. Employment Grievance and Labor Resolution by the Bureau of Human Resources – The Chief of the Bureau of Human Resources for Cook County shall be granted the authority to settle employment related grievances, arbitrations, and mediations without Board approval at the same settlement authority level as the Cook County State's Attorney's Office has in litigation matters. A monthly report of such settlements approved by the Chief of the Bureau of Human Resources shall be directly provided to the Litigation Committee, a subcommittee of the Cook County Finance Committee.

- Section 39.** Claim Resolution by the Department of Risk Management - The Department of Risk Management shall be granted the authority to resolve and execute small liability claims and settlements and recoveries for an amount not to exceed \$25,000.00 for bodily injury and \$25,000.00 for property damage per occurrence, and the resolution of medical bills in accordance with the County Jail Act and Cook County Ordinance 10-0-48. A report of such approved claim resolutions shall be made available to the Finance Committee of the County Board on a monthly basis by the Director of Risk Management.
- Section 40.** Severability - If any section, paragraph, or provision of this resolution shall be held to be invalid or unenforceable for any reason, the invalidity or unenforceability of such section, paragraph or provision shall not affect any of the remaining provisions of this resolution.
- Section 41.** Repealed - All ordinances, resolutions or orders, or parts thereof, in conflict with the provision of this resolution are to the extent of such conflict hereby repealed.
- Section 42.** Constitutional power of the County - The Resolution is adopted pursuant to the constitutional and home rule powers of the County notwithstanding any provisions of the Illinois Compiled Statutes to the contrary.
- Section 43.** The Budget Director and the Comptroller are authorized to correct any factual errors or appropriation adjustments from the Appropriation Adjustments (580380) account in the Annual Appropriation Bill and to implement the adopted Amendments with any required modifications.
- Section 44.** Effective Date - The County Board hereby finds that this Resolution shall be in full force and effect immediately upon its adoption by the Board and approval by the President of the County Board.

Approved and Adopted this _____ day of November 2021.

TONI PRECKWINKLE

President of the Cook County Board of Commissioners

Attest: **KAREN A. YARBROUGH**, County Clerk





POLICIES

Cook County government is dedicated to delivering the highest levels of public service, while minimizing the use of taxpayer resources. The County recognizes that the best method for achieving this goal is to incorporate strong, goal-oriented financial policies and practices into all of its operations. Through the use of strategic planning and a sound resource allocation process, the County strives for fiscal resiliency that will ensure its core functions and mission are met even in the face of economic adversity.

The Cook County financial policies contained in this section provide a framework for the efficient and fiscally responsible management of County operations. The financial policies have been developed to (1) conform to Government Finance Officers Association (GFOA) and the National Advisory Council on State and Local Budgeting (NACSLB) best practices; (2) comply with the Cook County code of ordinances and State of Illinois statutes; and (3) provide various County entities with sound direction in managing the County's operations in an efficient and fiscally responsible manner.

1. BUDGETING POLICIES

ADOPTION OF A TIMELY BALANCED BUDGET

Cook County is committed to producing a balanced budget in a timely fashion.

The Cook County Board of Commissioners, in accordance with the applicable County code ordinance, will adopt an annual appropriation, which will appropriate sums of money to defray all necessary expenses and liabilities of Cook County. The County is committed to adhering to a balanced budget under normal circumstances and will provide disclosure when deviations are expected in either the preliminary budget forecast and/or executive budget recommendation before the start of the next fiscal year.

Illinois statute provides that the Board of Commissioners adopt the annual appropriation bill prior to or during the first quarter of each fiscal year. County ordinance requires a budget forecast to be published no later than June 30th in any given year, in order to identify both the expected year-end status of the current fiscal year and to provide an initial estimate for the ensuing fiscal year. An executive budget recommendation shall be presented no later than October 31st and be designed with the County's long-term financial outlook in mind, minimizing the use of non-recurring measures in favor of a structurally balanced approach. The final budget and appropriations are approved and adopted by the Cook County Board of Commissioners, with a target of adopting a balanced budget (where total revenues equal total expenses) prior to the start of the ensuing fiscal year. Adopting a structurally balanced budget before the start of the fiscal year allows for greater accountability and enhanced capacity to make mid-year corrections.

The annual budget document will also include:

- An overview of all available funding in a "Revenue Section".
- Identification of the key variables that affect the level of revenue.
- Assessments of the level at which capital investment can be made in a "Capital Budget".
- Identification of future commitments and resource demands in a long-term forecast.

MULTI-YEAR FORECASTING OF REVENUES AND EXPENDITURES

The County recognizes the importance of forecasting revenues, other resources and expenditures in order to understand the level of funding available for services and investment in capital improvement and equipment. The County will employ a conservative, but realistic forecasting approach allowing it to forecast revenues and expenditures as accurately as possible, as well as provide worst- and best-case scenarios. Assumptions for expenditure forecasts are consistent with parallel revenue and program performance assumptions. Forecasting methodology will include the following criteria:

- Analysis of historical, demographic, micro-economic, macro-economic and regulatory trends.
- Understanding of the impact of strategic operational initiatives on future revenue and expenditures.
- Linear regression analysis for revenues to predict possible trends.

FINANCIAL POLICY REVIEW AND ADOPTION

Cook County will review the financial policies contained herein and any potential new policies annually during the budget process to ensure continued relevance and to identify any gap areas that should be addressed by new policies.

2. REVENUES

REVENUE DIVERSIFICATION

Prudent planning requires understanding the revenue streams that finance County operations. County revenue policies aim to achieve financial resiliency and thus minimize or eliminate service disruptions caused by revenue shortfalls through (1) limiting the exposure to one-time revenues; (2) conservatively estimating unpredictable revenues that fund ongoing expenditures; and (3) by diversifying its revenue base to avoid a single point of failure or overreliance on a single revenue solution.

The County requires a diversity of revenue sources in order to improve its ability to handle fluctuations in individual revenue sources associated with economic conditions. The County will review its projected revenue stream annually in conjunction with the executive budget recommendation in order to (1) improve its revenue diversity to the extent feasible, and (2) ensure that taxes levied do not pose an undue burden on County residents or businesses or result in adverse economic effects when measured against the associated public services provided.

ONE-TIME AND UNPREDICTABLE REVENUES

The County defines one-time revenues as those that cannot be relied on in future budget periods. In order to decrease the County's dependence on these types of revenues, as well as mitigate the risk of not having these revenues in the future, the County shall use one-time revenues sparingly for recurring expenses. Prior to using one-time revenue for recurring expenses, the County must ensure that the source is structurally sound and that other revenue sources have been ruled out or exhausted. The source of one-time revenues must be thoroughly vetted, and a determination must be made whether the revenue will be used for either general fund or capital expenditures. The County will identify the one-time non-recurring revenues and aggregate them within the Executive Budget Recommendation.

When dealing with unpredictable revenues, revenue estimates must be made in a conservative manner, and accompanied by a commitment to reduce expenditures mid-year if the updated revenue estimates within the mid-year budget forecast show revenues not meeting projections.

FEES

Cook County imposes certain user fees to fund the provision of goods and services. A fee is imposed as a result of the public need to regulate activities, typically related to health, safety, or other protective purposes. Fees result in the purchase of a privilege or authorization and are applied to such activities as building permits and certain property tax-related services.

Per County code, Cook County maintains a comprehensive list of County fees. Some fees may be set at levels sufficient to cover the entire cost of service delivery or the service may be subsidized, as the County deems appropriate. The County will systematically review user fees and rates and consider adjustments as necessary to take into account the effects of additional service costs and inflation and to ensure that the rates will continue to support direct and indirect costs of operations, administration, plant maintenance, debt service, depreciation of capital assets, and moderate system extensions. The fee setting process will include (1) a calculation of the full cost of providing a service to provide the basis for setting the fee; and (2) a periodic review of the fees to ensure they are set at competitive rates.

3. GRANTS

Cook County Grants Management Policies are developed and enforced to (1) strengthen the oversight and requirements for internal controls; (2) ensure accountability of County agencies managing grant funds; and (3) ensure compliance with applicable federal, state, and County laws and regulations.

Each County agency applies and implements grant programs based on agreed upon compensation, performance, regulations, and guidelines outlined by each granting agency through a written and executed grant agreement. The County will only seek out grants that are consistent with its public mission and stated priorities and when the cost of administering the grant is at least fully offset by the funds received.

All County agencies shall adhere to procedures outlined in the County's Grants Manual for general administration of the grant, including accounting, budgeting, revenue recognition, eligible expenditure and reporting.

4. ASSET MANAGEMENT, CAPITAL IMPROVEMENT PLANNING AND BUDGETING OF CAPITAL

The following policies establish the framework for the County's overall capital asset planning and management. They provide guidance for current practices and a framework for evaluation of proposals for future projects. These policies also seek to improve Cook County's financial stability by providing a consistent approach to long-term fiscal strategy.

CAPITAL BUDGET

The appropriation of the capital budget is part of the annual budget process. The capital budget will be directly linked to, and flow from, the multi-year Capital Improvement Program, the Transportation and Highway Program, and the annual Capital Equipment Program. Modifications, however, may be necessary based on changes in the project scope, funding requirements, or other issues.

CAPITAL IMPROVEMENT PLAN

The County's Capital Improvement Program (CIP) sets forth the plan for the design, construction and renovation of buildings and building systems, making them safe, functional, efficient, and cost-effective to deliver Cook County services to the public.

The CIP will be based on the capital renewal and deferred maintenance priorities of the County and will contain an analysis of the following:

- A 10-year plan for future investments
- The impact on future debt service costs
- The impact on the operating budget

CAPITAL FUNDING

Capital funding will be made using the following criteria:

- Use of debt to finance components of the capital budget will be used only when other financing sources have been evaluated and deemed unavailable.
- To the extent possible, improvement projects and major equipment purchases will be funded on a pay-as-you-go basis from existing or foreseeable revenue sources.
- All equipment with a useful life of less than 5 years will be funded through pay-as-you-go means.
- The County will prioritize equipment/projects costing less than \$150,000 and equipment/projects with lower useful life to be funded through pay-as-you-go means.
- The County will seek to decrease the planned budgeted expenditure on debt supported capital equipment every year with the goal of eventually funding capital equipment through pay-as-you-go means entirely, with the exception of large non-recurring multi-year initiatives to acquire entirely new depreciable technology.
- The County will limit and clearly identify any County personnel that are associated with a capital project to be funded from debt proceeds and will avoid the funding of recurring personnel costs from debt proceeds.

DEBT ISSUANCE

Because interest costs impact our taxpayers and long-term financial flexibility, debt financing should be utilized only for the creation or full replacement of capital assets. Debt (including capital leases) may only be used to finance capital, including land acquisition, not ongoing operations. Projects that are financed through debt must have a useful service life at least equal to the debt repayment period.

FIXED ASSET INVENTORY

The County shall have a policy to inventory and assess all major capital assets annually. Accurate inventories of all physical assets, their condition, life spans, and cost will be maintained to ensure proper stewardship of public property.

ACHIEVEMENT OF MAXIMUM USEFUL LIFE

Cook County shall operate and maintain its physical assets in a manner that protects the public investment and ensures achievement of the assets' maximum useful lives. Establishing clear policies and procedures for monitoring, maintaining, repairing and replacing County equipment and essential components are central to good management practices. The County will develop written policies and procedures that address:

- Determination of ideal inventory totals per asset category.
- Multi-year planning for renewal and replacement cycles using steady state analysis.
- Determination of the best available funding stream for asset classes.
- Annual maintenance plans that avoid unnecessary deferred maintenance costs.

NEW FACILITIES

New County facilities will be planned within the overall business and service objectives of Cook County. To ensure that the public gains the maximum utility from the new facility or capital asset, the County will identify the full cost of building and operating the facility throughout its useful life. Resources generated from its operation or other sources will be identified to meet these needs. Acquisition or construction of new facilities shall be done in accordance with County adopted

facility and/or master plans. Prior to approving the acquisition or construction of a new asset, an estimate of the full cost to operate and maintain the facility through its useful life and the plan for meeting these costs will be established.

5. DEBT MANAGEMENT

The County will prudently manage the issuance of debt to ensure that debt does not unduly burden County taxpayers or pose a risk to the County's credit ratings and overall credit worthiness.

Accordingly, the following self-imposed limitations will be observed:

- Direct debt will not exceed 1.25% of the estimated market value of County property or 4% of Equalized Assessed Valuation (EAV).
- Direct debt measured per capita will not exceed \$1,000.
- Annual debt service costs associated with long-term debt obligations, as measured by the Debt Service Fund, should not be reasonably projected to exceed 15% of all funds' operating expenditures of the County in any given year.
- Any capital project or equipment funded through the issuance of bonds will be financed for a weighted average period not to exceed the life of the project or equipment.
- Annual debt service growth (including any issuance of new money) is aligned with the Federal Reserve's long-term aim for inflation at 2%.
- Variable rate debt will not exceed 20% of the total debt portfolio without a commitment to an analysis of variable rate assets and liabilities reflected on the County's balance sheet.
- Variable rate debt will not exceed 25% of total debt at any time.

The County may use various types of short-term borrowing as a cash management tool to provide interim financing for temporary cash flow deficits within a 12-month period and may not exceed in aggregate the amount of one month of general fund operating expenditures. Such types include, but are not limited to, short-term debt obligations (like commercial paper, tax anticipation notes, taxable short-term bonds, working cash notes, bond anticipation notes, lines of credit as well as any other appropriate instruments). In addition, the following processes will be observed:

- Communication will be maintained with bond and credit rating institutions, as well as capital market participants, lending institutions and financial advisors, regarding current and future financial conditions.
- Timely and comprehensive market disclosures will be provided, to include third-party credit agreements, budgets and Comprehensive Annual Financial Reports.
- Post filings promptly within 15 days of execution.
- In accordance with changes made in 2009 to Rule 15c2-12, those filings must be made electronically at the Electronic Municipal Market Access (EMMA) portal (www.emma.msrb.org).
- Maintain an up-to-date Investor Relations Page.
- Provide full and comprehensive disclosure of annual financial, operating and other significant information in a timely manner.
- The County's credit agreements will not contain immediate acceleration provisions and acceleration will only be allowed upon the completion of a tax levy, extension and collection cycle.

- Use of Swaps/interest rate derivatives may only be used to achieve a specific objective consistent with the County's overall Debt Policy and as a measure to reduce or hedge interest rate risks the County is otherwise exposed to, furthermore:
 - The County will not use interest rate swaps that are speculative in nature or increase the overall risk profile of the County.
 - The County will not execute such agreements with counterparties that are rated lower than A2/A/A from Moody's Investors Service/Fitch Ratings/Standard & Poor's and will require collateral from any counterparties that are downgraded below such a threshold.

6. OPERATING/CAPITAL EXPENDITURE ACCOUNTABILITY

At a minimum, on a quarterly basis, operating expenditures will be reviewed via the budget forecast to ensure that they follow the plan set forth by the current year's Adopted Appropriation. If the budget forecast finds that operating expenditures will exceed the Adopted Appropriation, corrective actions, such as expenditure reductions, shall be implemented.

An annual review of capital expenditures shall be completed. This shall include a review of capital expenditures and encumbrances in relation to both the current budget and over the entire life of the respective project. This will be completed in order to ensure that capital funding is being spent according to the original plan approved when funds were obtained. If funds are not being spent according to plan, corrective action shall be taken. Corrective actions can include, but are not limited to, expenditure reductions, reallocation of capital funds and the sweeping of associated funds.

In FY2022, appropriations and authorized expenditures for County issued parking contracts; County owned or operated parking garages; the purchase, lease, rental, repair, and maintenance of motor vehicles utilized for County purposes or operations; authorized travel; ambulance services; Geographic Information Systems operations and costs; County costs associated with vehicular accidents (such as medical treatment, law enforcement, risk management, and the like); and various court costs as determined by the Director of Budget and Management Services are for transportation purposes authorized by the 2022 Appropriation Bill. The foregoing itemized list is not exhaustive, and the Director of Budget and Management Services is further authorized to deem additional appropriations and expenditures as for transportation purposes.

ENCUMBRANCES

An encumbrance is an accounting transaction where funds from a specific budgetary account are claimed for a specific purpose. Encumbrances allow the County to properly fund services that have been rendered and invoiced, but not yet paid. A fiscally sound encumbrance policy allows the County to liquidate encumbrance balances that are no longer required, while ensuring that our financial obligations are fully funded.

Accordingly, all operating fund encumbrances are available for the fiscal year following the date they are issued. One year later, all associated purchase orders that have not been expended are cancelled, unless the Department of Budget and Management grants an extension per the using department's request. While capital improvement and capital equipment encumbrances tend to have a longer encumbrance period, they are still evaluated using the same methodology for operating fund encumbrances.

7. LONG-TERM FINANCIAL PLANNING STRATEGY

The County recognizes that long-term financial planning is a key process to the County's goal of being fiscally responsible. Within the Annual Appropriation, the County shall forecast general fund revenues and expenditures five years into the future. This forecast will help the County plan where to allocate resources in future budgets. This forecast shall be updated annually with each budget and published in the Executive Summary section of Volume I of the Annual Appropriation. The revenue forecast will be informed by recommendations provided by the Independent Revenue Forecasting Commission (IRFC). The deliberations of the IRFC and their annual recommendation will be published on the County's website.

The County's long-range financial planning will help recognize the effects of economic cycles on the demand for services and the County's resources. Cook County financial planning will help ensure the delivery of needed services (many of which become more critical during economic downturns) by assuring adequate reliance on ongoing resources in order to support continued County services during economic downturns. The County is a major force in a complex regional economic system; hence, it must understand and anticipate changes in both regional and national economic trends in order to engage in strategic financial and management planning. Therefore, to the extent possible the long-term growth rate of the County's expenditures will be targeted to match the long-term growth rate of the County's revenue sources.

8. INVESTMENT MANAGEMENT

Cook County recognizes the need for a prudent, professional, and practical approach to the investment of its funds. The County shall maintain liquid cash balances that reflect its cash flow needs. It is the policy of the County to manage public funds in a manner that will meet cash flow needs, ensure security of principal, and provide the highest investment return while voluntarily complying with the Illinois Public Funds Investment Act (30 ILCS 235), although the County, as a home rule unit of government, is not bound by the Act. A separate investment policy is maintained by the Cook County Treasurer's Office.

Cook County acknowledges three inherent risks associated with investing public funds: (1) credit risk, the risk of investing in instruments that may default; (2) market risk (liquidity), the risk of selling an investment prior to maturity at less than book value; and (3) opportunity risk (yield/return), the risk of investing long term and having rates rise or investing short term and having rates fall, or foregoing investment income on a risk-adjusted basis based on inefficient investment selection.

The County will at all times consider actions to mitigate these risks. These include voluntarily abiding by the set of permitted investments authorized in the Illinois Public Funds Investment Act to reduce credit risk, maintaining good cash flow estimates to reduce market risk, and integrating knowledge of prevailing and expected future market conditions with cash flow requirements to reduce opportunity risk. As with investment decisions made with other public funds, the balance is weighted heavily towards avoiding risk; accordingly, safety first, liquidity second, and yield third.

9. FUND DIVERSITY AND STABILIZATION/FINANCIAL RESERVE POLICY

PURPOSE

In its effort to achieve financial resiliency, Cook County has established a diversity of funds. Some of these different funds are used to account for non-current liabilities, like workers' compensation and legal settlements, while others are self-

supporting internal funds that contribute to efficient overhead services. The diversity of funds helps reduce the burden on the General Fund and keeps it from becoming a single source of fiscal stress.

Cook County will maintain a prudent level of financial resources to protect against reducing service levels or raising taxes and fees due to temporary cyclical revenue shortfalls or unpredicted one-time expenditures. The County recognizes that financial reserve funds provide the flexibility to respond to unexpected circumstances that may help the County achieve long-term fiscal objectives.

DEFINITIONS

GASB Statement 54 distinguishes fund balances based on the relative strength of the constraints that control the purposes for which specified amounts can be spent. Beginning with the most restrictive constraints, fund balance amounts will be reported in the following categories, though not all Governmental funds will have these fund balances:

- Non-spendable fund balance – amounts that are not in a spendable form (e.g., inventory) or are legally or contractually required to be maintained intact (e.g., permanent fund principal).
- Restricted fund balance – amounts that can be spent only for the specific purposes stipulated by external parties either constitutionally or through enabling legislation (e.g., grants or donations).
- Committed fund balance – amounts that can be used only for the specific purposes determined by a formal action of the Cook County Board of Commissioners (the “Board”). Commitments may be changed or lifted only by referring to the formal action that imposed the constraint originally (e.g. the Board’s commitment in connection with future construction projects).
- Assigned fund balance – amounts intended to be used by the government for specific purposes. Intent can be expressed by the Board or by a designee to whom the governing body delegates the authority. In non-major governmental funds, the assigned fund balance represents the amount that is not restricted or committed. In major governmental funds (like the General Fund) the assigned fund balance represents amounts that are intended to be used by the government for a specific purpose.
- Unassigned fund balance – includes all amounts not contained in other classifications and is the residual classification of the General Fund only. Unassigned amounts are available for any legal purpose. The unassigned category is also used to fund any deficit balance amounts.

POLICY

Cook County’s financial reserve policy is to maintain an unassigned fund balance for the General Fund (“unassigned fund balance”) of no less than two months (16.67%) or “floor”, and a “ceiling” of three-months-worth (25.0%), of the General Fund’s total expenditures, plus total other financing uses (e.g. transfers out) from the most recent audit. This calculation will be based on the values reported in the Statement of Revenues, Expenditures and Changes in Fund Balance of Governmental Funds in the most recently published Comprehensive Annual Financial Report.

MINIMUM UNASSIGNED FUND BALANCE

Should the unassigned fund balance fall below the two-month “floor”, the County will develop an action plan to replenish it in coordination with the annual adopted budget. The action plan will include the unassigned fund balance from the most recent audit, an estimate of the current year’s ending unassigned fund balance and a projection of the following three-year’s-ending unassigned fund balance (as needed) derived from the County’s annual long term financial plan.

It will also address potential remedial actions that may need to be approved by the Board to achieve the two-month threshold over the next one-to-three years, as necessary, to return the balance to the two-month floor.

MAXIMUM UNASSIGNED FUND BALANCE

If the unassigned fund balance should exceed the three-month “ceiling,” the County can use these funds to pay for non-recurring expenses, an outstanding liability (i.e. Pension or Other Post-Employment Benefits (OPEB) or bonded debt) or transfer it to a committed or assigned fund balance in the following fiscal year, subject to the level of approval necessary in the definitions above. Appropriation of any excess unassigned fund balance for any of these uses will be approved in the annual adopted budget and should only be considered if doing so will mean that the projected unassigned fund balance at year-end will not fall below the two-month floor in the upcoming fiscal year.

ASSIGNED FUND BALANCE

The County will maintain an assigned fund balance for the following purpose(s):

Pension Stabilization Fund: The value retained in the General Fund's fund balance for Pension Stabilization will be determined by the CFO, and will be used to offset unanticipated increases in the pension contributions to the Annuity and Benefit Fund, subject to the adoption of the Resolution and the Annual Appropriation Bill.

The Health Plan Services Reserve: The value retained in the Health Plan Services Reserve will be determined by the CFO in coordination with the CEO of the County's Health Plan Services provider. Reserves may be utilized for health plan expenses when any of the following situations occur:

- Claims payments are aged greater than 90 days,
- Health Plan Services is no longer contracted and receiving capitation payments but must fund remaining claim amounts and expenses,
- Delays in health plan capitation payments are experienced greater than 90 days,
- The Health Plan Services Reserve exceeds industry-standard metrics for reserves, as defined by the Department of Insurance Risk-Based Capital standards, by more than 125%, provided that amounts utilized shall not cause the amount to decrease below 100% of the Risk-Based Capital standard, or
- If a situation arises that may necessitate the use of Health Plan Services Reserves for Health Plan Services expenditures that are not listed in this section, approval of the Cook County Health Board and County Board shall be required.

10. SELF-INSURANCE FUND

Cook County shall maintain a Self-Insurance Fund for employee health benefits, life insurance, unemployment compensation, workers compensation and liability related claims and expenses arising from operations. The purpose of the Self-Insurance Fund is to centralize and mitigate risk to the County and provide certainty to the operating units, while properly allocating indirect costs to operational units. The County will establish a premium or premium equivalent to represent the actuarial estimate of specific health plans based on which funds will be appropriated to each department within the General, Health Enterprise, Special Purpose, and Grant Funds annually. On a monthly basis, the premium or premium equivalent will be charged to each department and credited to the Self-Insurance Fund. The premium equivalent calculation shall be revised as necessary, but

at least annually. The County will also establish an actuarial estimate of projected workers compensation and liability claim payments which will be appropriated to the General and Health Enterprise Funds annually. On a monthly basis, the cost of workers compensation and liability claims will be credited to the Self-Insurance Fund.

Cook County recognizes that it is prudent to maintain a sufficient level of financial resources to protect against reducing service levels or raising taxes or fees due to large, unexpected or catastrophic events. The County shall strive to maintain a fund balance in the Self-Insurance Fund of not less than one and one-half times the three-year average of claims and payments, notwithstanding outlier years impacted by the COVID-19 pandemic, for everything but health insurance payments to provide financial support to cover unforeseen or catastrophic events and emergencies not covered by any stop-loss insurance procured by the County. However, the intent of the Self-Insurance Fund is not to accumulate a fund balance that is greater than what is required to offset the volatility inherent in such claims. At the end of the fiscal year, if the fund balance is greater than three times the three-year average of claims and payments notwithstanding outlier years impacted by the COVID-19 pandemic, for everything but health insurance payments, only then may funds be transferred to the General Fund for operating purposes at the request of the Chief Financial Officer (CFO).

11. ACCOUNTING, AUDITING & FINANCIAL REPORTING

Regular monitoring of budgetary performance provides an early warning of potential problems and gives decision makers time to consider actions that may be needed if major deviations in budget-to-actual results become evident. It is also an essential input in demonstrating accountability.

An open government is essential for citizen-driven governance. The importance of this aspect in financial reporting cannot be overstated. Regular and frequent reporting is necessary to provide accountability, educate and inform stakeholders, and improve their confidence in County government. The financial reporting process should include the following criteria:

- The documentation of accounting policies and procedures will be evaluated annually and updated periodically, no less than once every three years, according to a predetermined schedule.
- Maintain an accounting system adequate to provide all of the data needed to allow for the timely preparation of financial statements for the entire financial reporting entity in conformity with GAAP and GASB standards.
- Issue timely audited financial statements, no greater than 180 days after the completion of the fiscal year, in conformity with GAAP and GASB standards as part of a Comprehensive Annual Financial Report.
- On or before June 30th of each year, the Department of Budget and Management Services shall issue an assessment of the fiscal condition of the County prior to the next year's budget cycle in the form of a budget forecast.
- On or before September 1st of each year, the Cook County Board President shall conduct a public hearing on the budget forecast to hear from the public on budget priorities. This input will be taken into account as the executive budget is prepared.
- The Executive Budget Recommendation shall be presented to the Cook County Board of Commissioners by October 31st of each year.

12. PERFORMANCE MANAGEMENT

The use of performance measures and standards in the planning and resource allocation processes, as well as the public reporting of performance information, will result in a more efficient and effective utilization of County resources. Performance management will also yield improved results for the public and will ensure that the County as a whole is addressing its core functions and mission.

Cook County believes performance management can assess accomplishments and identify areas for improvement on an organization-wide basis. Performance management is used in both long-term and short-term strategic planning and decision-making processes that in turn drive financial performance. The goals and initiatives derived from performance management are used to appropriately determine the allocation of limited county resources.

Performance management utilizes a statement of program mission that identifies the goals and objectives of functional areas within the County. The goals and objectives are prioritized in order to allocate resources over a specific period of time. The outcomes from the objectives must be verifiable, understandable and timely.

These benchmarks are evaluated for program efficiency and effectiveness, which are constantly assessed for improvement. A transparent outcome evaluation is produced which allows for managerial decision-making.

13. EQUITY IN FINANCIAL DECISION-MAKING

Cook County recognizes the disparate impact of many of our revenue sources. Many of the County's revenue streams are regressive by nature. Flat taxes, such as the sales tax, place a higher burden on low-income communities and communities of color, in that these communities often have access to less financial resources, and must pay a higher proportion of their disposable income in order to pay the same amount in taxes as wealthier communities. As a part of our responsibility to promote Open Communities and ensure the best and most equitable use of taxpayer dollars, we commit to limiting our reliance on additional regressive revenue sources.

By endeavoring to forecast our revenues as accurately as possible, we can ensure that we do not raise the existing financial burden on these communities beyond what is required for the functioning of the County government. In the long run, this could allow us to begin correcting historical and current disinvestment in low-income communities and communities of color.

We commit to considering and tracking the specific burdens and historical contexts of the communities we are taxing. By holding true to these principles, we can lower the burdens placed disproportionately on low-income communities and communities of color, while simultaneously ensuring that resources are allocated more equitably to these communities going forward.

COOK COUNTY ANTI-FRAUD POLICY

PURPOSE

Cook County Government is committed to maintaining an environment containing high standards of honesty and ethical behavior by its Officials, Agencies, Board or Commissioner Appointees and Employees. The purpose of this Cook County Government Anti-Fraud Policy ("Policy") is to:

- Prohibit dishonest acts and/or fraudulent activity;
- Advise Officials, Agencies, Appointees and Employees of their responsibility to report suspected fraudulent activity;
- Guide appropriate behavior;
- Assign responsibility for the development of adequate management controls;
- Identify responsibility for performance of investigations relating to allegations of fraud; and
- Inform all Officials, Appointees and Employees regarding their obligations not to engage in fraud, and to assist in deterring fraud, as part of their fiduciary duties to the County.

SCOPE OF POLICY

This policy applies to any fraud, or suspected fraud, involving Officials, Agencies, Appointees or Employees. This Policy supplements, but does not supersede, any fraud-related provisions of the Cook County Independent Inspector General Ordinance, Cook County Ethics Ordinance, Cook County Auditor Ordinance, and the Cook County Procurement Code.

DEFINITIONS

AGENCY OR AGENCIES OF THE COUNTY means offices and departments under the jurisdiction of the Cook County Board President, the Cook County Board of Commissioners, Cook County Health and Hospitals System, Cook County State's Attorney, Cook County Sheriff, Cook County Public Defender, Clerk of the Circuit Court of Cook County, Cook County Treasurer, Cook County Clerk, Cook County Assessor, Chief Judge of the Circuit Court of Cook County, Cook County Board of Review, the Office of the Independent Inspector General, the Cook County Land Bank Authority, and the Cook County Public Administrator.

APPOINTEE means individuals appointed by an Official to any Boards or Commissions created by State Statute or County Ordinance whose members are appointed by the President or Official and is subject to the approval, confirmation or advice and consent of the Cook County Board.

BOARD OR COMMISSION means any Board or Commission created under County Ordinance or State Statute whose members are appointed by the President or Official subject to the approval, confirmation or advice and consent of the County Board.

COOK COUNTY OR COUNTY means Cook County Government and Agencies of the County.

EMPLOYEE means an individual employed by an Agency whether part-time or full-time or by a contract of employment.

FRAUD OR FRAUDULENT ACTIVITY means a deceptive act committed with the intent to secure an improper benefit to oneself or another. A fraudulent act may also involve an omission designed to conceal or mislead.

OFFICIAL means any elected official (or appointed official) of any Agency of the County, regardless of whether the official is compensated.

CONDUCT CONSTITUTING FRAUD

A fraudulent act encompasses a broad range of behavior, including anything calculated to deceive another, whether by presenting false information or concealing the truth. It is conduct involving dishonesty and is willful in nature. As used in this Policy, the term “fraud” and “fraudulent activity” may include, but is not limited to, the following conduct:

- Forgery or alteration of any document or account belonging to the County;
- Forgery or alteration of a check, bank draft, or any other financial document;
- The provision of false or misleading information in a County document or record made with the intent to deceive;
- Misappropriation or theft of funds, services, securities, supplies, or other assets through deceit or willful scheme;
- Impropriety in the handling or reporting of money or financial transactions, when done with an intent to deceive;
- Offering, accepting, or seeking bribes or illegal gratuities;
- Destruction, removal or inappropriate use of Cook County Government property, records, or equipment, when done with an intent to deceive;
- Conduct that involves ghost-payrolling or timecard fraud, including assisting another in this conduct.

DUTIES AND RESPONSIBILITIES

- Officials, Appointees and Employees have a duty to comply with all applicable Federal, State, and County laws, rules, regulations, and policies.
- Officials, Appointees and Employees should be alert for any indication of fraud within their areas of responsibility.
- Any Official, Appointee or Employee of Cook County Government who has a reasonable basis for believing a fraudulent act has occurred, or is occurring, has a responsibility to report such activity to the Office of the Independent Inspector General and, if appropriate, his or her supervisor or department head.
- Any manager who receives a report of fraudulent activity from a subordinate must conduct a reasonable investigation into the matter and, if warranted, report such activity to the Office of the Independent Inspector General without undue delay. Reporting detected or suspected fraud to the Office of the Independent Inspector General in no way limits management’s ordinary responsibility to investigate detected or suspected fraud itself and impose appropriate discipline on subordinates. In addition to the Office of the Independent Inspector General, management may report detected or suspected fraud to other appropriate authorities if warranted.

- Any Official, Appointee or Employee who is unsure if an event or situation constitutes a violation of the Policy may contact the Board of Ethics, the Office of County Auditor or Office of the Independent Inspector General for consultation or clarification.
- Agencies are responsible for establishing and maintaining proper management controls that will provide for the security and accountability of the resources entrusted to them. The Board of Ethics, Office of County Auditor and Office of the Independent Inspector General can be consulted for additional information or assistance in establishing such controls.
- Annual countywide training will be provided by the Board of Ethics, Office of County Auditor and Office of the Independent Inspector General. Officials and Employees have a responsibility to take this training when it is provided and to assist in the provision of this training within their Agencies as requested by the Board of Ethics, Office of County Auditor or Office of the Independent Inspector General. A copy of the training will be provided to Appointees upon appointment.

NON-RETALIATION

No Official, Appointee, or Employee who has acted in accordance with the reporting requirements of this Policy shall be:

- Disciplined or threatened with disciplinary action for following the Policy;
- Retaliated against, punished, harassed, or penalized for following the Policy;
- Intimidated or coerced in retaliation for reporting fraud or fraudulent activity in accordance with this Policy.
- Employees found to have engaged in retaliatory conduct shall be subject to discipline, up to and including discharge.

FALSE ALLEGATIONS

It shall also be a violation of this Policy for any complainant to knowingly make a false allegation of fraudulent activity and/or to make an allegation with reckless disregard for its truth and that is intended to be disruptive or to cause harm, or to harass another individual. Any violation of this section will result in disciplinary action, up to and including discharge.

CONFIDENTIALITY

Any Official, Appointee or Employee contacted with respect to a suspected fraud or an ongoing audit/investigation into fraudulent activity shall treat the matter in a confidential manner. Any violation of this section may result in disciplinary action, up to and including discharge.

SANCTIONS

- In accordance with applicable personnel rules, employees may be suspended or placed on administrative leave during the course of an investigation into allegations involving fraud.
- Employees found to have participated in fraudulent activity may be subject to disciplinary action, up to and including discharge from employment, criminal prosecution, or civil action, and/or fines levied by the Board of Ethics, consistent with the Cook County Ethics Ordinance.
- Employees found to have knowledge of fraudulent activity and who knowingly failed to report the activity may be subject to disciplinary action up to and including discharge from employment.

STATUTORY REFERENCES

Sources of County law related to the protection of the County against fraud include but are not limited to the following:

- Cook County Independent Inspector General Ordinance – Cook County Code, Ch. 2, Art. IV, Sec. 2-281, et seq.
- Cook County Ethics Ordinance – Cook County Code, Ch. 2, Art. VII, Sec. 2-541, et seq.
- Cook County Auditor Ordinance – Cook County Code, Ch. 2, Art. IV, Sec. 2-311, et seq.
- Cook County Procurement Code – Cook County Code, Ch. 34, Art. IV, Sec. 34-120, et seq.

GLOSSARY OF TERMS

ACCRUAL BASIS

An accounting method where expenditures are recorded when good and services are received and where revenues are recorded when they are earned. It does not take into account when the payment was made or received.

ADMINISTRATION

A functional grouping of County departments that provide select services to other County departments and offices, and to the general public.

ANNUAL APPROPRIATION BILL

An Ordinance approved by the Cook County Board of Commissioners establishing the budget for Cook County government for the fiscal year.

ANNUAL BUDGET

The financial plan for maintaining Cook County government for one 12month period.

APPROPRIATION

The legal authorization granted by the Cook County Board of Commissioners to make expenditures and to incur obligations for specific purposes. An appropriation is usually limited in amount and as to the time when it may be expended.

ASSESSED VALUATION

The estimated value of all land and real property in Cook County. The valuation is used as the basis for computing the Property Tax Levy.

BALANCED BUDGET

A budget that has total revenues equal to total expenses.

BOND

A written promise to pay a specified sum of money (called the face value or principal amount) at a specified date or dates in the future, called the maturity date(s), together with periodic interest at a specified rate.

BONDED DEBT

The portion of indebtedness represented by outstanding bonds.

BUDGET

The budget is an estimate of proposed expenditures and the proposed means of financing them.

BUDGETARY ACCOUNTS

Accounts used to enter the formally adopted annual operating budget into the General Ledger.

BUDGETARY CONTROL

The management of a government in accordance with an approved budget to monitor and control expenditures within the limitations of approved appropriations and available revenues.

BUREAU

Organizational unit in which departments with related missions report to single executive such as Bureau Chief. Cook County has a Bureau of Administration, Bureau of Economic Development, Bureau of Finance, Bureau of Human Resources, Bureau of Technology, and Bureau of Asset Management.

BUSINESS UNIT (COST CENTER)	The division of the County which may require an income statement or balance sheet. This is where all accounting transactions are recorded. For the purpose of recording expenses, these divisions were previously called sub-activities or cost centers.
CAPITAL BUDGET	The estimate of capital project costs. It sets forth each project and equipment purchase, and specifies the resources estimated to be available to finance the projected expenditures.
CAPITAL EQUIPMENT	Equipment items that have physical substance, valued at \$5,000 or more with a useful life of five years or more and depreciable, such as: institutional equipment, office furnishings and equipment, computer equipment, vehicles, automotive equipment, telecommunications equipment, and other equipment.
CAPITAL EXPENDITURES	Expenditures resulting in the acquisition of, or addition, to the County's general fixed assets.
CAPITAL IMPROVEMENT	Improvements or additions to fixed County assets and the acquisition of new County assets. Capital Improvements are detailed in a separate section of the budget and are financed through the direct issuance of general obligation bonds.
CAPITAL RENEWAL	A systematic management process to plan and budget for known cyclic repair and replacement requirements that extend the life and retain usable condition of facilities and systems. Capital renewal is a planned investment program that ensures that facilities will function at levels commensurate with the facilities mission. Included are major building and infrastructure systems and components that have a maintenance cycle in excess of one year.
CASH BASIS	Basis of accounting that recognizes transactions or events when related cash amounts are received or disbursed.
CHARGEBACK	A transaction used for the financing of goods or services provided by one department to other departments or agencies of a government, or to other governments to reimburse costs.
CHART OF ACCOUNTS	<p>A chart detailing the system (numbered and descriptive) of general ledger accounts used to designate funds, expenditures, revenues, and balance sheet accounts.</p> <p>Operating Accounts - Provide funding for the purchase of goods and services deemed necessary throughout the fiscal year, excluding purchases categorized as Capital Outlay (See Object Classification).</p>

	<p>Capital Accounts (New/Replacement) – These funds provide financing for the purchase of capital equipment. Capital Equipment is defined as durable goods with a useful life of five or more years.</p> <p>Major Capital Accounts – These funds provide funding for certain projects with requirements and with a depreciable life of at least five (5) years.</p> <p>Major Lease of Capital Accounts - These funds provide funding for projects that would benefit from lease financing arrangements. Projects include the lease of the mainframe computer, mainframe printers, and large capacity document printers.</p>
CORPORATE FUND	The funds used to account for all financial resources attributable to government management and supporting services; control of environment; assessment, collection, and distribution of taxes; election; economic and human development; and transportation.
COMPREHENSIVE ANNUAL FINANCIAL REPORT	The official annual report stating the financial position and result of operations of Cook County for the fiscal year. It incorporates an opinion on the Report's general-purpose financial statements by an independent certified public accounting firm.
COST-OF-LIVING ALLOWANCE (COLA)	A periodic adjustment to salaries and wages to allow for inflation.
DEBT	An obligation resulting from the borrowing of money or from the purchase of goods and services.
DEBT SERVICE REQUIREMENTS	The amount of money required to pay interest on outstanding debt, the principal of maturing bonds and required contributions to accumulate money to pay off term bonds.
DEFERRED MAINTENANCE	The practice of postponing maintenance activities such as repairs on both real property (i.e., infrastructure) and personal property (i.e., equipment) in order to save costs, meet budget funding levels, or realign available budget monies. The failure to perform needed repairs could lead to asset deterioration and ultimately asset impairment. Generally, a policy of continued deferred maintenance may result in higher costs, asset failure, and in some cases, health and safety implications.
DEPARTMENT	A unit of Cook County government.
DEPRECIATION	A reduction in the value of an asset with the passage of time.
DERIVATIVES	A contract whose value is determined by performance of the underlying asset. The most common underlying assets include stocks, bonds, commodities, currencies, interest rates and market indexes.

EMPLOYEE EXPENSES	A sub-category of the Personal Services object classification. Employee expenses consist of expenditures that are related to employees, but not considered salary or fringe benefits. An example of an employee expense would be the cost of a training program or professional seminar.
ENCUMBRANCES	Encumbrances represent the estimated amount of expenditures from unperformed contracts that would occur if the unperformed contracts in process are completed. Expenditures and liabilities, as defined by GAAP, are not encumbrances. GAAP is a set of accounting standards created by the Financial Accounting Standards Board to create financial consistency and transparency across organizations.
ENTERPRISE FUND	Budget and accounting units created for particular self-sustaining operations, to separate the revenue and financial control of such operations from the County's General Fund.
EQUALIZED ASSESSED	The assessed value of real property, as determined by the Cook County Assessor, multiplied by an annual equalization factor determined for the County by the Illinois Department of Revenue. The Assessed Valuation is the basis for levying property taxes.
EXPENDITURE	Any use of financial resources by Cook County for the provision or acquisition of goods and services for operations, debt service, capital outlay, transfers, or other financial uses.
FISCAL YEAR	A 12month period for which the Annual Appropriation Bill is enacted. For Cook County, the fiscal year begins on December 1 and ends on November 30 of the succeeding year.
FRINGE BENEFITS	Personnel costs (hospitalization insurance, dental insurance, vision insurance, life insurance, employer match of employee's Medicare contribution, and pension) supplemental to an employee's salary or wages which are paid wholly or in part by the County.
FULL TIME EQUIVALENT (FTE)	A position converted to the decimal equivalent of a fulltime position based on 2,080 hours per year. A fulltime position would be 1.0 FTE while a part-time position scheduled for a 20hour week would be 0.5 FTE.
FUNCTION	Specific (or like group) activities or organizational units directed at attaining specific purposes or objectives. The principal functions of Cook County are health care, courts, and corrections.
FUND (COMPANY)	An independent, selfbalancing account used to record revenue and expenditures within the budget. For Cook County, the major funds are the General Fund, comprised of Corporate and Public Safety; the Health Enterprise Fund; special purpose funds; and grant funds.

FUND BALANCE

The difference between assets and liabilities of governmental funds.

FUND TYPES

Enterprise - Budget and accounting units created for particular purposes, particularly self-sustaining operations, to separate the revenue and financial control of such operations from the General Fund.

Fiduciary - Funds that are used to account for assets held in trust by the Cook County Government for the benefit of individuals or other entities.

Governmental - Funds that are not concerned with profitability and usually rely upon a modified accrual basis. This involves recognizing revenue when it becomes both available and measurable, rather than when it is earned.

Major - Local governments often manage and account for their financial activities in a limited number of funds, designated as major funds.

Special Revenue - Fund types that are required to account for the use of revenue earmarked by the law for a particular purpose.

GENERAL FUNDS

The funds used to account for all financial resources, except those accounted for in special purpose funds and enterprise funds. The General Fund consists of the Corporate and Public Safety Funds.

GENERAL OBLIGATION DEBT

Debt backed by the full faith and credit of Cook County government.

GENERAL PUBLIC

The individuals that Cook County serves.

GRANTS

Contributions of cash or other assets from another government, public or private foundation, or department to be used for a specified purpose, activity, or facility.

GROSS BONDED DEBT

The total amount of direct debt that is composed of outstanding bonds.

HOME RULE COUNTY

A county that has authority to exercise any power and perform any function pertaining to its government and affairs including; but not limited to, the power to regulate for the protection of the public health, safety, morals, and welfare; to license; to tax; and to incur debt.

INFRASTRUCTURE

Public domain fixed assets such as roads, bridges, curbs and gutters, streets and sidewalks, drainage systems, lighting systems, and similar assets that are immovable.

INSURANCE

The transfer of risk of loss from one party (the insured) to another party (the insurer) in which the insurer promises to pay the insured (or others on the insured's behalf) an amount of money for economic losses sustained from specific events.

INTERGOVERNMENTAL REVENUES

Revenues from other governments (federal, state, and local) in the form of grants, entitlements, or shared revenues.

INVESTMENTS	Securities and real estate held for income in the form of interest, dividends, rentals, or lease payments.
LEASE PURCHASE AGREEMENTS	Contractual agreements that are termed leases, but in substance, are purchase contracts.
LEVEL OF SERVICE	Used generally to define the current services, programs, activities, and/or facilities provided by a government to its residents.
LINE ITEM BUDGET	The presentation of the County's budget in a form which lists each expense in a separate line along with the dollar amount budgeted.
LONG-TERM DEBT	Any obligation of the County with a remaining maturity term of more than one year.
MAJOR CAPITAL EQUIPMENT	Certain equipment items involved in projects with funding requirements greater than \$1,000,000 and with a depreciable life of greater than five (5) years.
NONRECURRING REVENUES	Revenues collected by to the County that are unique and occur at one time only, or follow a sporadic, unpredictable pattern.
OBJECT CLASSIFICATION	<p>The categorization of expenditures grouped by similarity of purpose. For Cook County, the following object classifications are used:</p> <p>Personal Services includes expenditures for salaries and wages, fringe benefits, and other costs directly related to the support of employees. All budgetary accounts 501000 through 501999 are included in this object classification.</p> <p>Contractual Services includes expenditures for routine office/department activities such as, printing, transportation, communications and other purchased services. Also, included in this classification are all professional and technical services contracted by Cook County. All budgetary accounts 520000 through 521999 are included in this object classification.</p> <p>Supplies and Materials includes expenditures for necessary supplies for each department. All budgetary accounts 530000 through 531999 are included in this object classification.</p> <p>Operations and Maintenance includes expenditures for routine operation and maintenance, such as utility costs and repair of equipment. All budgetary accounts 540000 through 540999 are included in this object classification.</p> <p>Rental and Leasing includes expenditures for the rental and leasing of office, automotive, medical equipment, and facilities. All budgetary accounts 550000 through 550999 are included in this object classification.</p>

	<p>Capital Outlay includes expenditures for the acquisition of fixed assets including land, buildings, and equipment. All budgetary accounts 560000 through 560999 are included in this object classification.</p> <p>Contingencies and Special Purpose Appropriations includes various unanticipated and estimated expenditures, and reserves. All budgetary accounts 580000 through 589999 are included in this object classification.</p>
OBJECT ACCOUNT	<p>The numeric system that uniquely distinguishes each account in the County's Chart of Accounts.</p>
OFFICE	<p>A unit of Cook County government. Offices are generally managed by elected County officials. However, the term is also used to designate some nonelective units of County government.</p>
OPERATING BUDGET	<p>The primary means by which most of the financing, acquisition, spending, and service delivery activities of a government are controlled. The Operating Budget excludes capital improvements.</p>
PERFORMANCE-BASED BUDGETING	<p>Performance-based budgeting uses statements of missions, goals, and objectives to explain why the money is being spent. It is a way to allocate resources to achieve specific objectives based on program goals and measured results.</p>
PUBLIC SAFETY FUND	<p>The funds used to account for all financial resources attributable to the protection of persons and property (corrections and courts), to include the costs of administering laws related to vehicles and transportation; and government management and supporting services related to ensuring public health and safety in postmortem examinations.</p>
PROGRAM	<p>The functional units of a County Department or Agency focused on particular objectives and further delineated with employee and cost data specific to that function.</p>
PROGRAM INVENTORY	<p>A comprehensive listing of services offered by each Cook County Agency or Department to both external and internal users; organized to provide transparency into Cook County governmental services provided to Cook County residents, employees, and elected officials.</p>
RESERVED FUND BALANCE	<p>Those portions of fund balance that cannot be used for expenditure or that are legally restricted for a specific future use.</p>
REVENUE	<p>The amount of monies collected from taxes, fines, fees, and reimbursements from others for the purpose of financing governmental operations and services.</p>

REVISED REQUEST	A modification to a department's initial request, as deemed necessary, by a department; in conjunction with the Department of Budget and Management Services.
RISK MANAGEMENT	Use of the various ways and means to avoid accidental loss, or to reduce its consequences if it does occur.
SPECIAL PURPOSE FUNDS	These funds are used to account for the proceeds from special revenue sources, and the expenditures for specified or restricted purposes.
TAX EXTENSION	The process of calculating tax rates for all local governments.
TAX LEVY	The total dollar amount of the Cook County Annual Appropriation Bill that is to be covered by property taxes.
TAX RATE	The rate calculated to generate the revenue required from the tax levy. For Cook County, the rate is determined by dividing the final tax levy by the total Equalized Assessed Valuation of County real property.
TURNOVER ADJUSTMENT	The amount used to adjust the projected spending in salaries to account for the decrease in expenditures resulting from vacated positions.
ZERO-BASED BUDGETING	A budgeting approach which breakdowns service delivery functions into meaningful identifiable unit costs. Resources are allocated based on the fundamental level of service and budget priorities.

ACRONYMS

ACA	Affordable Care Act
ACHN	Ambulatory and Community Health Network
ADA	Americans with Disabilities Act
AOIC	Administrative Office of the Illinois Courts
ARPA	American Rescue Plan Act
BAM	Bureau of Asset Management
BHR	Bureau of Human Resources
BIPA	Benefits Improvement Protection Act
BOT	Bureau of Technology
CAGR	Compound Annual Growth Rate
CARES	Coronavirus Aid, Relief and Economic Security Act
CBA	Collective Bargaining Agreement
CCAB	Criminal Court Administration Building
CCB	Leighton Criminal Court Building
CCC	Clerk of the Circuit Court
CCDOC	Cook County Department of Corrections
CCH	Cook County Health and Hospitals System
CCSO	Cook County Sheriff's Office
CCVI	Covid-19 Community Vulnerability Index
CDOT	Chicago Department of Transportation
CEO	Chief Executive Officer
CEP	Capital Equipment Program
CFO	Chief Financial Officer
CIP	Capital Improvement Program
CMAQ	Congestion Mitigation and Air Quality
CODE	Council on Digital Equity
COLA	Cost of Living Allowance
CPI-U	Consumer Price Index for All Urban Consumers
CPO	Chief Procurement Officer
CREATE	Chicago Region Environmental and Transportation Efficiency
CRF	Coronavirus Relief Funds
CRISI	Consolidated Rail Infrastructure and Safety Improvement
CTA	Chicago Transit Authority
CTAA	Criminal and Traffic Assessment Act
DBMS	Department of Budget and Management Services
DCPP	Department of Capital and Policy
DEMRS	Department of Emergency Management and Regional Security
DES	Department of Environment and Sustainability
DFM	Department of Facilities Management

DOC	Department of Corrections
DOTH	Department of Transportation and Highways
DPLoC	Direct Pay Letter of Credit
DREM	Department of Real Estate Management
DSH	Disproportionate Share Hospital
EAV	Equalized Assessed Valuation
EM	Electronic Monitoring
EMMA	Electronic Municipal Market Access
EOWA	Elgin-O'Hare Western Access
ERA	Emergency Rental Assistance
ERP	Enterprise Resource Planning
FCA	Facility Condition Assessment
FCC	Federal Communications Commission
FEMA	Federal Emergency Management Agency
FHP	Family Health Plan
FMLA	Family and Medical Leave Act
FOIA	Freedom of Information Act
FPD	Forest Preserve District
FSCI	Facility Sustainability Condition Index
FTE	Full Time Equivalent
GAAP	Generally Accepted Accounting Principles
GASB	Governmental Accounting Standards Board
GBP	Green Buildings Program
GDP	Gross Domestic Product
GFOA	Government Finance Officers Association
GFPP	Good Food Purchasing Policy
GIS	Geographic Information System
GME	Graduate Medical Education
GO	General Obligation
HEF	Health Enterprise Fund
HPS	Health Plan Services
IBNR	Incurred but Not Recorded
IDOT	Illinois Department of Transportation
ILCS	Illinois Compiled Statutes
IMEC	Illinois Manufacturing Excellence Center
IPTS	Integrated Property Tax System
IRFC	Independent Revenue Forecasting Commission
ISTHA	Illinois State Toll Highway Authority
JAC	Justice Advisory Council
JTDC	Juvenile Temporary Detention Center

KPI	-----	Key Performance Indicator
L RTP	-----	Long Range Transportation Plan
MBE	-----	Minority-Owned Business Enterprise
MCCN	-----	Managed Care Community Network
MCO	-----	Managed Care Organization
MEO	-----	Office of the Chief Medical Officer
MFT	-----	Motor Fuel Tax
MWRD	-----	Metropolitan Water Reclamation District
MYP	-----	Multi-Year Capital Improvement Program
NACo	-----	National Association of Counties
NACSLB	-----	National Advisory Council on State and Local Budgeting
NPSR	-----	Net Patient Service Revenue
OCJ	-----	Office of the Chief Judge
OCPO	-----	Office of the Chief Procurement Officer
OIG	-----	Office of the Independent Inspector General
OPEB	-----	Other Post-Employment Benefits
OUP	-----	Offices Under the President
PACE	-----	Property Assessed Clean Energy
PMPM	-----	Per Member Per Month
PPRT	-----	Personal Property Replacement Tax
RBI	-----	REBUILD Illinois Bond Fund
REASRP	-----	Real Estate Asset Strategic Realignment Plan
RFP	-----	Request for Proposal
RFQ	-----	Request for Quote
ROI	-----	Office of Research, Operations and Innovation
RTU	-----	Residential Treatment Unit
SLFRFS	-----	State and Local Fiscal Recovery Funds
SOI	-----	State of Illinois
SPD	-----	Seniors and Persons with Disabilities
SPF	-----	Special Purpose Funds
STOPS	-----	Stop Taxpayer Over-Payment System
THP	-----	Transportation and Highways Program
TIF	-----	Tax Increment Financing
TRF	-----	Transportation Renewal Fund
TSMRP	-----	Traffic Signal Modernization/Replacement Program
UASI	-----	Urban Area Security Initiative
VSC	-----	Vehicle Steering Committee
WBE	-----	Woman-Owned Business Enterprise
WS+D	-----	Workplace Strategy and Design

DEPARTMENT DIRECTORY

The **Department of Administrative Hearings** is an independent entity that hears cases relating to violations of the County Ordinance and violations of the Cook County Human Rights Ordinance.

The **Adult Probation Department** provides the courts with quality information and offers viable, cost-effective sentencing options. Under the Office of the Chief Judge, the department provides a balance of enforcement and treatment strategies, holds offenders accountable, and affords them opportunities to become productive, law-abiding citizens.

The **Ambulatory and Community Health Network (ACHN)** provides quality primary and specialty care services to children and adults in their own communities.

The **Department of Animal and Rabies Control** provides health protection to the residents of Cook County through preparation, education, rabies vaccination and stray animal control.

The **Bureau of Asset Management** is responsible for implementing and monitoring the County's capital improvement program and reviewing policy concerning capital construction in the County. Additionally, it maintains, operates, and repairs County properties and operating equipment. It also provides the personnel and supervision needed to remodel, rehabilitate, construct, and install the facilities, offices, and equipment needed to keep the County functioning.

The **Board of Commissioners** is the governing board and legislative body of the County. It is comprised of 17 Commissioners; each serving a four-year term and elected from single member districts; and is responsible for the management of the affairs of Cook County.

The **Board of Election Commissioners** is responsible for providing a fair electoral system for all citizens, promoting convenient voter registration, encouraging voter turnout, and maintaining state-of-the-art equipment and registration records.

The **Board of Review** provides an efficient and citizen-focused review process to adjudicate real estate assessment appeals in a prompt manner pursuant to the Illinois Property Tax Code.

The **Department of Budget and Management Services (DBMS)** prepares the Annual Appropriation Bill of Cook County and coordinates the development of annual and long-term budgetary projections. Additionally, it coordinates budgetary and central reporting for all County grants, directs an expansive capital equipment program and monitors annual appropriations.

The **Department of Building and Zoning** enforces provisions of the Cook County Building Code and Cook County Zoning Ordinance while governing the erection, construction, alteration, demolition, relocation and/or inspections of all buildings and structures within zoning districts of unincorporated Cook County.

Cermak Health Services of Cook County provides high-quality, effective, and cost-efficient clinical services as well as early disease detection to the detainees at the Cook County Department of Corrections.

The **Chief Administrative Officer** coordinates the activities of the following seven Cook County departments: Animal and Rabies Control, Environment and Sustainability, Transportation and Highways, Law Library, Medical Examiner, Emergency Management and Regional Security and the Office of the Chief Administrative Officer.

The **Chief Financial Officer (CFO)** coordinates and supervises all the financial activities of the County. The Chief Financial Officer manages the Bureau of Finance to ensure financial integrity, encourage streamlined governance, and promote long-term fiscal responsibility.

The **Office of the Chief Judge (OCJ)** administers the Circuit Court of Cook County by providing administrative support and legal research for judges, supervising approximately 2,100 non-judicial employees, reviewing, and addressing the Court's space requirements, providing conciliation services in domestic relations proceedings, summoning jurors, drafting court rules and general orders, and educating the public about the Circuit Court. The Chief Judge also administers the Court's fiscal operations by representing the Court before the Cook County Board of Commissioners and preparing grant applications, budgets, and compliance reports.

The **Chief Procurement Officer (CPO)** leverages the County's purchasing power by managing the contracting process for all County agencies, except those in the Health and Hospital System and Forest Preserve District. Additionally, the office is responsible for the disposition and auctioning of salvage and surplus items no longer needed by the County.

The **Clerk of the Circuit Court (CCC)** keeps records for all judicial matters brought to the Circuit Court. The Clerk is responsible for attending all sessions of the courts, preserving all files and papers associated with judicial proceedings, maintaining a complete record of all determinations made in the Circuit Court, and performing all administrative duties required by law or the rules and orders of the Circuit Court.

The **Community Corrections Department** under the Sheriff includes Electronic Monitoring (EM), the Sheriff's Work Alternative Program (SWAP), and Restoring Neighborhoods Workforce (RENEW). These programs provide public safety, alternatives to incarceration, and community supervision for participants in these programs.

The **Office of Contract Compliance** is responsible for the day-to-day operation of the Cook County Minority Business Enterprise/Women's Business Enterprise/Veterans' Business Enterprise Ordinance. In an effort to make Cook County a more attractive business partner for minority, women and Veteran-owned businesses, the office monitors contractor activities for compliance.

The **Cook County Law Library** provides professional library services at seven branch locations, offering one of the largest and broadest collections of law books in the nation.

The **Department of Corrections (DOC)** under the Sheriff has the statutory responsibility for the detention of persons awaiting trial and those persons convicted of crimes and sentenced for up to one year of incarceration. Additionally, the department coordinates various programming for inmates. The various programs provide substance abuse counseling, vocational skills training, GED services, family counseling and health education to male and female nonviolent offenders. It also houses the fastest growing population within the Cook County Department of Corrections – women. The department consolidates, coordinates, and strategically plans the future intervention, supervision, and service plans for all females within the Sheriff's jurisdiction.

The **County Assessor** is responsible for setting accurate values for 1.8 million parcels of real property in Cook County, maintaining fair and equitable real property assessments and maximizing services for Cook County citizens in the processing and understanding of their assessments.

The **County Auditor** audits County fee offices and information systems, works with external auditors on the County's annual audit and performs special audits as directed by the President and the County Board of Commissioners.

The **County Clerk** is the official custodian of Cook County records and books. The office is charged with issuing tax extension rates, permanent real estate tax numbers and new tax codes. As the Clerk of the County Board of Commissioners, the office also keeps all minutes and agendas of Board proceedings. Its vital statistics department is responsible for the safe-keeping of all birth, death and marriage records generated within Cook County and for issuing all marriage applications and licenses, certifying notary publics, and registering businesses operating under an assumed name. Its ethics division follows State and County laws by receiving and administering statements filed under the Illinois Governmental Ethics Act, the Illinois Campaign Financing Act, and the Cook County Lobbyist Registration Ordinance. As of December 2020, the County Clerk assumed the former Recorder of Deeds duties. The County Clerk now records, stores, and provides accurate and easily retrievable information including public records for land transactions, federal and state tax liens, articles of incorporation, and Uniform Commercial Code filings.

The **County Comptroller** reviews and discharges all debts or credits in which the County is financially concerned. The Comptroller maintains a record of all budgetary appropriations, expenditures, encumbrances, and revenues made or received during each fiscal year.

The **County Treasurer** is responsible for the collection of real estate tax revenues and the distribution of those funds to taxing agencies throughout Cook County. The Office also serves as the County's banker responsible for the prudent investment of public funds.

The **Court Services Department** under the Sheriff executes all court orders issued by the Circuit Court of Cook County; maintains decorum and security in the courtrooms of all divisions of the Circuit Court; and is responsible for the apprehension of defendants who fail to respond to court orders. Court Services also supervises the Child Support Enforcement Division of the Sheriff's Office and coordinates the Sheriff's Preventive Programs section.

The **Office of Economic Development** strives to improve the quality of life for the residents of Cook County by implementing programs to ensure affordable housing, infrastructure improvements, and economic growth through effective and coordinated strategic planning.

The **Department of Emergency Management and Regional Security (DEMRS)** provides a Countywide security and emergency management system that responds to, coordinates, and communicates with all county departments, local governments, state and federal governments, and private entities. DEMRS directs efforts to ensure an appropriate County strategy for terrorist threats, attacks, or natural disasters within Cook County. DEMRS develops, coordinates, biennially reviews, and revises strategies and emergency operations plans.

The **Employee Appeals Board** is charged with hearing all appeals of any career service employee, not represented by a union, for disciplinary action relating to discharge, demotion, or suspension for a period of more than ten days to assure fair and equitable treatment of employees in a professional manner.

Enterprise Technology works to plan, develop, and manage enterprise software, hardware, infrastructure, and technology services in conjunction with numerous Cook County agencies. It works to provide County government services that are

cost-effective and easy to use for residents and employees. It also identifies opportunities for cross-agency collaboration to improve efficiency and a greater return on technology investments.

The **Department of Environment and Sustainability (DES)** protects the health and welfare of the people of Cook County through the preservation, protection, and improvement of the environment.

The **Department of Facilities Management** is charged with maintaining and operating Cook County's physical plant, which is comprised of approximately eleven million square feet.

Forensic Clinical Services under the Chief Judge gathers psychosocial histories of defendants and performs psychiatric and psychological examinations. Results and recommendations based on these studies are reported to the appropriate judges of the Circuit Court. The examining clinicians also provide direct testimony in court on issues of fitness to stand trial, questions of sanity at the time of offense and fitness for custody of children.

Health Plan Services (HPS), as part of the Health and Hospital System, provides comprehensive medical care to enrollees in CountyCare, the County's Medicaid expansion program offered through the Affordable Care Act. Health Plan Services coordinates and manages patient care through a Primary Care Medical Home model while creating and implementing all aspects of CountyCare.

Health Services – Juvenile Temporary Detention Center provides quality, timely, effective, and cost-efficient clinical services, and early disease detection to the detainees in the Juvenile Temporary Detention Center in accordance with acceptable community, accreditation, and regulatory standards.

Health System Administration administers all operational, planning and policy matters of the health care institutions, programs, and agencies under the jurisdiction of the Cook County Board of Commissioners.

The **Bureau of Human Resources (BHR)** oversees the County's personnel functions. The department is charged with attracting and retaining exemplary and helpful County employees. It provides the President and other County executives with the necessary flexibility and management control to assure the delivery of quality public service. Additionally, it establishes and enforces equitable hiring and promotion procedures for employees and applicants.

The **Department of Human Rights and Ethics** implements the activities of the Cook County Commission on Human Rights and the Cook County Board of Ethics. The department investigates and adjudicates complaints filed under the Cook County Ethics Ordinance. It also works to prevent discrimination, improve human relations, and encourage ethical conduct in County government. The department works with Administrative Hearings to hear cases related to violations of the Cook County Human Rights Ordinance.

The **Office of the Independent Inspector General (OIIG)** investigates citizen complaints relative to the performance of County employees with respect to any fraud, corruption, or deceit in operating procedures.

The **Independent Revenue Forecasting Commission (IRFC)** develops and analyzes the five-year consensus revenue forecast developed on an annual basis by the Chief Financial Officer (CFO) and provides quarterly updates to the Board of Commissioners.

John H. Stroger, Jr. Hospital is the flagship of the Cook County Health & Hospitals System, with a staff of more than 340 attending physicians along with more than 450 medical residents and fellows, offering a full range of specialized medical services. The hospital maintains a strong commitment to the healthcare needs of Cook County's underserved population, while partnering with communities and providers to enhance public health, and advocate for policies that promote the physical and mental well-being of the people of Cook County.

The **Judiciary** under the Chief Judge administers one of the largest unified court systems in the nation. Through the efforts of over 400 judges and associate judges, the Court completes approximately 1 million cases annually. The judges of the Court are assigned to the County Department, the Municipal Department, or the Juvenile Justice and Child Protection Department.

The **Justice Advisory Council (JAC)** works to improve the administration of justice in the County and formulates recommendations concerning legislation and other measures designed to encourage appreciable improvements.

The **Juvenile Probation and Court Services Department** under the Chief Judge serves the welfare of children and their families within a sound framework of public safety. The department is committed to providing the guidance, structure and services needed by every child under its supervision. In partnership with the community, the Department promotes the healing and recovery of neglected children and directs delinquent children toward reforming their behavior and making responsible decisions.

The **Juvenile Temporary Detention Center (JTDC)** under the Chief Judge provides the children in its custody with a caring environment, useful programs, and a structure that enhances personal development and improves opportunities for success.

The **Department of Labor Relations** works to ensure an effective working relationship between union personnel and Cook County management by facilitating collective, mid-term and impact bargaining, enforcing, and interpreting contract language, and administering contractual processes.

The **Land Bank Authority** facilitates the return of abandoned and tax-delinquent properties to productive use to combat community deterioration, create economic growth and stabilize the housing and job markets. The Land Bank will acquire, hold, and transfer interest in real property throughout Cook County as approved by its Board of Directors to promote redevelopment, support targeted efforts to stabilize neighborhoods, and stimulate residential, commercial, and industrial development.

The **Medical Examiner's Office** determines the cause and manner of death of those decedents whose death falls under the jurisdiction of the office.

The **Department of Planning and Development** is committed to developing sustainable communities by fostering economic opportunities and business development; preserving and expanding the supply of safe, decent, and affordable housing; facilitating infrastructure improvements; promoting fair housing; and supporting programs that address the problems of homelessness.

The **President of the Cook County Board of Commissioners** is the Chief Executive Officer of Cook County. As such, the President directs the administrative functions of the County.

Provident Hospital of Cook County continuously improves the quality and availability of comprehensive primary health care services to residents of Cook County. It works to enhance access to inpatient obstetrical, medical, surgical, and diagnostic services, offer unique teaching, training, and research opportunities, and provide comprehensive emergency services.

The **Public Administrator** provides comprehensive investigative and estate administrative services for Cook County decedents with unknown heirs.

The **Public Defender** is appointed by the court to act as attorney, without fee, for all persons who are held in custody or charged with criminal offense and who the court finds are unable to employ counsel.

The **Public Guardian** under the Chief Judge provides guardianship to adults with disabilities, acts as Guardian ad Litem and/or attorney for minors whose parents are charged with abuse, neglect or are involved in disputed proceedings.

The **Department of Public Health (CCDPH)** is responsible for protecting and promoting the health of the citizens of suburban Cook County.

The **Department of Revenue** is responsible for the administration, collection, and enforcement of all Cook County home-rule taxes.

The **Department of Risk Management** plans, directs, and coordinates a comprehensive risk management program, which minimizes the County's potential exposure to loss.

The **Ruth M. Rothstein CORE Center** is a specialized health care facility operating as a joint venture with Rush Medical Center to provide a broad range of outpatient care to individuals and families affected by HIV/AIDS and other infectious diseases.

The **Secretary to the Board of Commissioners** provides legislative support and information for the Cook County Board of Commissioners, President, elected officials, agencies, departments, and members of the public. By providing information regarding Board proceedings, it helps ensure an open, accessible, and transparent government.

The **Office of the Sheriff** directs and administers eight departments: Administration, Information Technology, Court Services, Police Department, Community Corrections, Department of Corrections, Merit Board, and the Office of Professional Review, Professional Integrity and Special Investigations.

The **Sheriff's Administration and Human Resources** streamlines the fiscal, legal, policy, and communications administrative functions to ensure that the operational departments of the Sheriff's Office are provided with the necessary resources to carry out their mission. This bureau is comprised of the Legal Department, Office of Policy and Communication, Office of Intelligence Center, Fiscal Administration, and Payroll Department.

The **Sheriff's Department of Information and Technology** promotes the integration of technology, provides reliable, predictable, and stable technology services to all Sheriff's Office departments. The Department provides project transparency through clear governance processes and predictability. In addition, the Department administers human resources, training, support, and vehicle services. This bureau is comprised of the Office of Information Technology, Office of Policy and Accountability, Vehicles Department, Department of Support Services, Training Institute, Office of Peer Support, and Human Resource's Administration.

The **Sheriff's Merit Board** adopts rules and regulations for governing the Sheriff's departments and conducts promotional exams for the Police Department and the Department of Corrections. The Board investigates all disciplinary problems within the Sheriff's budgetary units.

The **Sheriff's Police Department** is responsible for the preservation of peace, suppression of crime, and enforcement of regulatory ordinances. The police patrol unincorporated areas of Cook County, coordinate activities, and provide assistance to other police agencies throughout the County.

The **Sheriff's Office of Professional Review, Professional Integrity & Special Investigations** audits and evaluates activities in order to deter and prevent corruption, fraud, waste, mismanagement, and unlawful political discrimination within the Sheriff's Office.

The **Social Service Department** is a community corrections and court services department under the Chief Judge mandated by the Court to direct adult felony and misdemeanor offenders in satisfying court-ordered conditions and penalties. Staff craft and employ offender-specific strategies to achieve the sentencing objective of the court, which the Illinois Constitution defines as restoring the offender to useful citizenship. In partnership with the Court and the community, the Department increases public safety by redirecting offenders toward noncriminal behavior in the home, school, workplace, and community.

The **State's Attorney Office** works to preserve public safety, ensure the fair and efficient administration of justice, improve the delivery of services to the citizens of Cook County in the prosecution of criminal offenses, provide assistance to victims and witnesses, and vigorously represent Cook County and its officers in all civil proceedings.

The **Department of Transportation and Highways (DOTH)** is responsible for maintaining the highways in order to provide safe and economical movement of people and goods. It is also charged with creating a system of roads and highways that supports the development of the regional economy.

The **Zoning Board of Appeals** considers and hears all zoning appeals pertaining to land uses in unincorporated Cook County. Public hearings for Map Amendments and/or Special Use applications are conducted in the townships in which the property is located to decide a just and lawful determination of issues involved.

CHART OF ACCOUNTS FISCAL YEAR 2022

CLASSIFICATION DESCRIPTIONS AND CODING DEFINITIONS BY OBJECT AND PURPOSE OF APPROPRIATIONS
BUREAU OF FINANCE-DEPARTMENT OF BUDGET AND MANAGEMENT SERVICES

STATEMENT OF PURPOSE

This Chart of Accounts offers a detailed description of classifications and coding by object and purpose of accounts as a guideline for appropriate account usage in budgeting functions throughout Cook County.

REVENUE

400010 Property Taxes

Revenue from taxes levied on an assessed valuation of real and/or personal property.

400040 Tax Increment Financing Taxes

Revenue from tax increment finance (TIF) districts.

401130 Non-Retailer Trans Use Tax

Revenue from a tax on the transfer or purchase of a motor vehicle that is titled or registered from a non-retailer.

401150 County Sales Tax

Revenue from a tax imposed on general merchandise at the rate of 1.75%.

401170 County Use Tax

Revenue derived from a tax that applies to tangible personal property (e.g., cars, motorcycles, boats) titled or registered with a State agency, within the corporate limits of Cook County.

401190 Gasoline / Diesel Tax

Revenue from a tax imposed on the retail sale of gasoline and diesel in Cook County.

401210 Alcoholic Beverage Tax

Revenue from a tax imposed on the retail sale of all alcoholic beverages in Cook County.

401230 New Motor Vehicle Tax

Revenue from a tax that applies on the retail sale of new motor vehicles in Cook County.

401250 Wheel Tax

Revenue from an annual license fee authorizing the use of any motor vehicle within the unincorporated areas of Cook County.

401310 Off Track Betting Comm.

Fees collected from off track betting.

401330 Il Gaming Des Plaines Casino

Revenue from gambling machines at the Des Plaines Casino.

401350 Amusement Tax

Revenue from a tax imposed upon the patrons of amusement within Cook County, such as sporting events and theaters.

401370 Parking Lot and Garage Operation

Revenue from tax imposed upon the use and privilege of parking a motor vehicle in any parking lot or garage in Cook County.

401390 State Income Tax

Revenue from a flat tax of 4.95% on income.

401430 Cigarette Tax

Revenue from a tax imposed on packs of 20 cigarettes.

401450 Other Tobacco Products

Revenue from a tax imposed on all other tobacco products including vapor products.

401470 General Sales Tax

Revenue derived primarily from the Illinois Retailer's Occupation Tax which is imposed on persons engaged in selling tangible personal property at retail and persons in the business of selling services in the state.

401490 Firearms Tax

Revenue from a tax on firearms and ammunition sold in Cook County.

401530 Gambling Machine Tax

Revenue from tax on gambling machines.

401550 Hotel Accommodations Tax

Revenue from tax on gross rentals or leasing.

401570 Video Gaming Tax

Revenue generated from annual application and license fees for video gaming terminals.

401580 Cannabis Tax

Revenue derived from the Cannabis Retailer's Occupation Tax.

401590 Sports Wagering Tax

Revenue from licenses, fees and taxes associated with sports wagering in Cook County.

402010 Fees and Licenses

The Board of Review collects revenue for their Digital Appeals Processing System to absorb higher volumes of appeals and defend Property Tax Appeal Board cases.

402100 County Treasurer

Revenue primarily from fees and fines related to the delinquent collection of property taxes.

402150 County Clerk

Revenue primarily from fees related to the issuance of birth records, death records and marriage certificates records.

402200 County Recorder and Registrar

Fees, Taxes, and Fines related to the sale and purchase of real estate across the County including the Real Estate Transfer Tax.

402250 Recorder Audit Revenues

Revenue collected from audits of real estate transactions to recoup taxes that had previously been filed incorrectly.

402300 Building and Zoning

Building and Zoning Administration fees including the issuances of permits and contractor registration fees.

402350 Environmental Control

Fees issued by the Department of Environmental Control for permits and other fees.

402400 Highway Dept Permit Fees

Fees collected from Construction and Hauling permits.

402450 Liquor Licenses

Revenue from fees and fines related to the issuance of liquor licenses.

402500 County Assessor

Revenue derived from fees on FOIA requests.

402548 Clerk Of the Circuit Court Fees

Fees collected by the Clerk of the Circuit Court for the provision of services within the Courts of Cook County.

402950 Sheriff General Fees

General fees collected by the Sheriff's office coming primarily from traffic tickets and overweight alarm permits and Fees collected by the Sheriff's Municipal division for summons and evictions.

403060 State's Attorney

Revenue from fees for felony and misdemeanor convictions in Circuit Court that are imposed by judges and collected by the Clerk of the Circuit Court.

403100 Supportive Services

Revenue collected from fees related to adoption.

403120 Public Administrator

Revenue from administrative fees for investigation and administration services for people who die in Cook County without a will or where there is no person with the right or desire to administer the state.

403150 Public Guardian

Revenue from legal and estate fees charged to clients to manage their estates.

403170 Court Service Fee

Fee dedicated to defraying court security expenses incurred by the Sheriff in providing court services or for any other court services deemed necessary by the sheriff to provide for court security.

403210 Medical Examiner

Fees related to the provision of services by the Cook County Medical Examiner.

403280 Contract Compliance M/WBE Cert

Fees related to the certification and registration MBE and WBE Vendors.

404040 State of Illinois Reimbursements

Reimbursement by the State of Illinois for the Salaries of Public Defenders, State's Attorneys and Other Probationary Officers.

404060 Other Governments

Reimbursements to the County from the Forest Preserve.

405010 Investment Income

Returns and Interest on financial investments.

406008 Indirect Cost

Reimbursements to the General Fund for indirect costs provided to the Special Purpose Funds on behalf of the County.

406010 State of Illinois

State reimbursement related to Administrative Office of Illinois Court (AOIC). Reimbursement amount reflects funding to be received from the State for invoice vouchers billed, which is used to pay the salaries of probation officers and administrative staff working in adult, social service, juvenile and JTDC probation.

407010 Miscellaneous Revenue

Largely consists of revenues related to Pharmaceutical Rebates, telephone commissions, 69 west rental income, energy efficiency rebates and other revenues.

407080 Other

Revenues related to Favorable Settlements, Parking fees Cable TV Franchise fees, and miscellaneous other fees.

409010 Net Patient Service Revenue

State reimbursement to CCH for Graduate Medical Education (GME) for teaching costs at CCH Inpatient and Outpatient facilities.

409549 Medicare

Reimbursements to CCHHS from the federal health insurance program for people who are 65 or older, certain younger people with disabilities and people with end-stage renal disease.

409559 Medicaid Public Assistance

Reimbursements to CCHHS from Medicaid, a jointly funded State and Federal government program that pays for medical assistance for eligible children, parents and caretakers of children, pregnant women, persons who are disabled, blind or 65 years of age or older, those who were formerly in foster care services, and adults aged 19-64 who are not receiving Medicare coverage and who are not the parent or caretaker relative of a minor child.

409569 Private Payors and Carriers

Payments to CCHHS from individual or employer-based insurance plans for healthcare services.

409574 CCHHS Medicaid BIPA IGT

Reimbursements to CCHHS under the Medicare, Medicaid, and SCHIP Benefits Improvement and Protection Act of 2000 (BIPA) for healthcare services provided to a disproportionate number of Medicaid and low-income patients.

409579 Medicaid Revised Plan Revenue DSH

Reimbursements to CCHHS under Federal law which requires that state Medicaid programs make Disproportionate Share Hospital (DSH) payments for providing healthcare services to a large number of Medicaid and uninsured patients.

410050 Other Revenue

Miscellaneous CCHHS related revenue.

EXPENSES**501000 Personal Services**

This category includes accounts from which payment is made for personal services rendered to the County by an officer or employee of the County, any amount required or authorized to be deducted from salary for specific benefit programs, retirement or tax, or any amount directly related to authorized reimbursable employee expenses.

501005 Salaries and Wages of Employees with Benefits

Amounts paid to County employees appointed to positions indicated in the approved and adopted budget.

501006 Salaries and Wages of Regular Employees**501130 Salaries and Wages of Non-Regular Employees with Benefits****501164 Planned Salary Adjustments**

Amounts paid to employees for authorized work performed in addition to the normal work period for which an employee is compensated as provided by County policy or agreement. Includes expenses for per diem employees and other employees under contract with the County.

501165 Planned Salary Adjustment**501210 Planned Overtime Compensation****501225 Planned Benefit Adjustment****501295 Salaries and Wages of Per Diem Employees****501420 Salaries and Wages of Employees per Contract**

501510 Mandatory Medicare Costs

Payments mandated by Federal law to be paid by the County to match the Medicare (FICA) tax deducted from eligible employees. This amount is calculated by the DBMS.

501511 Mandatory Medicare Costs**501540 Workers' Compensation**

Amounts contributed to the Self Insurance Fund for payments of temporary total disability benefits to employees for work-related injury, payments to medical providers, and payments of awards or settlements mandated by the Industrial Commission of the State of Illinois. This amount is calculated by DBMS.

501541 Workers' Compensation**501585 Insurance Benefits**

Estimated value of payments made to carriers and providers on behalf of County employees for benefits.

501586 Insurance Benefits**501590 Group Life Insurance****501610 Group Health Insurance****501640 Group Dental Insurance****501660 Unemployment Compensation****501690 Vision Care****501710 Fringe Benefits****501715 Group Pharmacy Insurance****501750 Shared Tuition****501765 Professional Development and Fees**

Payments associated with the continuing training or education of Cook County personnel.

501766 Professional Development and Fees**501770 Seminars for Professional Employees****501790 Professional and Technical Membership Fees****501805 Training Programs for Staff Personnel****501830 Personal Allowances Not Classified****501835 Transportation and Travel Expenses**

Expenditures associated with the travel expense of employees to other County facilities, work locations, training, seminars, and meetings. These costs may include reimbursement for automobile usage, public transportation, or private carriers, and are paid at a rate determined by the Bureau of Administration.

501836 Transportation and Travel Expenses**501838 Transportation or Resident****520000 Contractual Services**

This category includes accounts funded for payment of services that by their nature can be performed only by persons or firms with specialized skills and knowledge. Although a product may or may not result from the transaction, the primary reason for the purchase is the service provided. Included are services that support the various policy-making and managerial activities of the County, professional services supporting various County facilities, and services that are not regarded as

professional but that require basic scientific knowledge or specialized skills. Expenditures related to routine building service functions are appropriately charged to these accounts. Excluded are expenditures for operation, maintenance and repair of equipment or facilities; any items related to capital building projects; and all capital equipment purchases. All persons paid for services rendered from accounts in this series will receive a 1099 form for federal and state income tax purposes. No payment will be made via payroll.

520005 Ambulance Service

Expenditures for transport provided by specially equipped vehicles for escorted transfer of the medically disabled between facilities for appointments, treatment, specialized care, or tests.

520010 Ambulance Service**520029 Armored Car Service**

Expenditures for transport provided by specially equipped vehicles to transfer currency from various County facilities to depositories.

520030 Armored Car Service**520049 Scavenger and Hazardous Materials Services**

Expenditures for transport of disposable waste and obsolete materials and equipment from County facilities.

520050 Scavenger and Hazardous Materials Services**520095 Transport Services**

Expenditures for transport of persons involved in special activities or projects which are sponsored by or are the responsibility of the County. Expenditures for transport not specified in other accounts, are in this category. This includes transportation expenses for non-employees traveling on the County's business for consulting, interviewing and recruitment activities or legal matters. Purpose for which funding is requested should be specified in the appropriation request.

520100 Transport Services**520149 Communication Services**

Expenditures for telecommunication services as determined by central services. Also, this account is used to pay for expenditures related to IP Addresses for Transmittal of Election Results.

520150 Communication Services**520189 Laundry and Linen Services**

Expenditures for the management and operation of the linen delivery and laundry function at County facilities. The cost of the service may include charges for management, pick-up and delivery of linen, replacement of linen and transportation related costs. For charges related to laundry supplies, refer to supply account 530175.

520190 Laundry and Linen Services**520209 Food Services**

Expenditures for management of the food service function at County facilities. The cost of the food is included only if the service and the food are part of the same contract. For charges related to food and dietary supplies, refer to supply account 530010.

520210 Food Services

520239 Media Broadcasting Services

Expenditures for cable transmission of programs or data.

520240 Media Broadcasting Services**520259 Postage**

Expenditures for postage stamps and service for general office and institutional use, including postage meter setting payments, stamped envelopes, stamped post cards, postal permit deposits, overnight/express mail, postal registry, and other U.S. Postal Services. For charges related to parcel delivery and courier service, refer to account 520280.

520260 Postage**520279 Shipping and Freight Services**

Expenditures for private courier or parcel delivery, such as Federal Express, United Parcel Service, etc. For charges related to the U.S. Postal Service, refer to account 520260.

520280 Shipping and Freight Services**520325 Lodging for Non-Employees**

Expenditures for lodging and meals of non-employees participating in County programs and prisoners in the custody of the County.

520330 Lodging for Non-Employees**520339 Lodging for Non-Employees****520389 Contract Maintenance Services**

Expenditures for services rendered such as janitorial, cleaning of buildings, carpet cleaning, control of vermin, window washing, snow removal, lawn care, mowing and grounds maintenance services. Excluded are building and site reconstruction or reconditioning activities typically provided by trades such as painters, tuck pointers, glaziers, and similar trades (refer to account 540370) or the services of landscapers, cement contractors, pavers and similar providers of grounds improvement services (refer to account 540430).

520390 Contract Maintenance Services**520469 Services for Minors or the Indigent**

Expenditures for housing, food and other services for minors, veterans, and the indigent as required by County programs or the courts.

520470 Services for Minors or the Indigent**520485 Graphics and Reproduction Services**

Expenditures and chargebacks for printing and publishing of media used for daily County operations and special events such as bound volumes of County Board proceedings, ballots, displays, brochures, and business materials, including business cards, stamps, seals, and labels. Includes expenditures for professional surveyors, providers of operational functions and non-employee staff submitting reports.

520490 Graphics and Reproduction Services**520508 Printing and Inside Reproduction Services****520512 Surveys, Operations and Reports****520518 Developing Services**

520569 Collection Services

Cost of payments to businesses or individuals who perform collection services for unpaid billings or delinquent accounts related to charges for services provided by the County.

520570 Collection Services**520609 Advertising and Promotions**

Expenditures for media advertising and publicizing for specific purposes such as employment, property sales, approved budget, bids, legal notices, and similar purposes. Purpose for which funding is requested should be specified in the appropriation request.

520610 Advertising and Promotions**520649 Media Storage Services**

Expenditures for imaging County records. This includes the cost of document preparation, transfer, and image processing.

520650 Media Storage Services**520670 Professional Services**

Cost of purchased services not specified in other accounts in this category.

520675 Purchased Services**520725 Loss and Valuation**

Premium cost paid to insurance companies to provide bonding services and liability insurance coverage to the County. It includes protection against catastrophic liability claims and losses of certain types of capital equipment.

520730 Loss and Valuation**520790 Malpractice Insurance****520810 Premiums for Equipment Insurance****520825 Professional Services**

Charges for services that by their nature can only be performed by persons or firms with specialized skills and knowledge. Included in this account are the services of architects, engineers, auditors for the independent County-wide audit and professional non-medical consultants. Also included are charges for consultant, technical and special services (e.g., court interpreters, data processors and security services).

520830 Professional Services**520894 Auditing Services**

521005 Professional Legal Expenses

Charges for the services of law firms, attorneys, medical consultants, expert witnesses, and court reporters relating to labor law, statutory compliance, union negotiation, and other legal county matters.

521010 Professional Legal Expenses**521019 Court Reporting****521024 Medical Consultation Services****521044 Legal Fees Regarding Labor Matters****521054 Legal Services****521074 Expert Witnesses****521119 Registry Services**

Charges for the services of professionals, who are required to be registered, licensed, or certified in their specialty and whose services are obtained through businesses established as professional registries to provide services as needed.

521120 Registry Services**521155 Managed Care Claims**

Reimbursement to service providers for managed care members.

521160 Managed Care Claims**521200 Laboratory Testing and Analysis**

Charges for professional laboratories or scientific professionals for performing or analyzing specimens.

521205 Laboratory Testing and Analysis**521210 Laboratory Test for Indigent Patients****521225 Hospital Billings for Prisoners****521235 Laboratory Related Services****521245 Expenses for the Cook County Board of Health Directors****521265 Other Technical Services****521300 Special or Cooperative Programs**

For all county-wide costs of special or cooperative programs established by the County as self-sustaining or as a cooperative program with private or other governmental agencies.

521306 Confiscated Vehicles in Accordance with Illinois Revised Statutes**521308 Revolving Fund Not Otherwise Classified****521310 Economic Development Cable TV****521313 Special or Cooperative Programs****521515 Other Contractual Services**

Charges for services not specified in other accounts are in this category which are not professional, managerial, or technical in nature, and are not transportation services or purchased services. Services for which funding is requested should be specified in the appropriation request.

521520 Impersonal Services Not Otherwise Classified

530000 Supplies and Materials

This category includes expenditures in connection with current operations to purchase articles of a consumable nature which show material change or depreciation with use. These items may also lose their identity through fabrication or incorporation into different or more complex units or substances. These accounts should not be used for outside services relating to operation, maintenance and repair of equipment or facilities but solely for the purchase of consumable supplies and materials. Items of equipment with a unit cost of less than \$1,000 are considered supplies and not capital equipment.

530005 Food Supplies

Expenditures for the acquisition of all fresh, frozen, canned, or otherwise preserved foods and beverages commonly associated with food service, including delivery cost. Also included are cost of items allied with food service, such as dietary sets, paper and plastic serving ware, utensils, paper products and other items not for consumption.

530010 Food Supplies**530100 Wearing Apparel**

Cost of all uniforms, protective clothing, and specialized wearing apparel, including shoes, for employees and non-employees. Material for fabrication of wearing apparel should not be charged to this account (refer to account 530228).

530105 Wearing Apparel**530170 Institutional Supplies**

Operating expenses for the purchase of supplies that are directly related to the administration of a department's or program's stated purpose or mission.

530175 Institutional Supplies**530188 Institutional Supply Expense****530212 Miscellaneous Dietary Supplies****530221 Formula****530224 Road Materials for Maintenance****530226 Other Maintenance Supplies****530228 Supplies and Materials Not Otherwise Classified****530257 Office Expense Secretary to the Board of Commissioners****530259 Office Expenses Chairman, Committee on Finance****530600 Office Supplies**

Charges for office machine supplies, writing supplies, art supplies, markers, chair pads, calendars and other items commonly considered stationer supplies. Also included are such items as bottled drinking water and coffee service (including delivery, supplies, and use of cooler or coffee maker). Items considered office equipment and furnishing should not be charged to this account unless the unit cost is less than \$1,000.

530605 Office Supplies

530635 Books, Periodicals and Publications

Charges for the acquisition of vital records, books, periodicals, publications and on-line data services for facility or institutional use. LexisNexis and data services for PTAB are included.

530640 Books, Periodicals and Publications**530646 County Wide LexisNexis Contract****530649 Data Services for PTAB****530700 Multimedia Supplies**

Charges for supplies directly related to copier, photographic and printing operations. Included in this account are film, developers, papers, inks, toners, solvents, and similar products. Excluded are computer printer-related supplies (refer to account 531670).

530705 Multimedia Supplies**530785 Medical, Dental, and Laboratory Supplies**

Charges for consumable supplies used in medical, dental and laboratory functions. Items such as utensils, disposable personal care items (health facilities only), oxygen, gases, reagents, solutions, therapy supplies, dentistry supplies and general laboratory supplies should be charged to this account.

530790 Medical, Dental, and Laboratory Supplies**530804 Clinical Laboratory Supplies****530814 Radioactive Agents****530822 Blood Derivatives****530905 Pharmaceutical Supplies**

Charges for all drugs, such as controlled substances, agents, liquids (including I.V. solutions), enzymes, vitamins and unclassified therapeutic substances which are prescribed in a medical service facility. Charges for surgical instruments, applicators, bandages, trays, packs, kits, and similar surgical supplies are also included.

530910 Pharmaceutical Supplies**530941 Surgical Supplies****530963 AZT Drugs****531645 Computer and Data Processing Supplies**

Charges for all data processing supplies, including cut and continuous feed papers, forms, diskettes, connectors, cables, toner cartridges for computer printers, and other computer supplies. Software and other computer equipment should not be charged to this account unless the unit cost is less than \$1,000.

531670 Computer and Data Processing Supplies**531900 Other Supplies and Materials**

Charges for supplies and materials not specified in other accounts are in this category.

531906 Miscellaneous Supplies and Materials**540000 Operations and Maintenance**

This category includes all accounts to which charges are made for the operation and maintenance of facilities, office equipment, automotive equipment, road repair equipment and all other plant or institutional equipment. Charges may include

contractual maintenance, emergency repairs, cost of heating, public water supply, natural and propane gas for heating, electricity, remodeling, and maintenance work done by the Department of Facilities Management and site improvements. Cost of parts and charges from providers of repair and maintenance service are included in this group of accounts. Generally, expenditures made for operation and maintenance are related to a capital item such as a vehicle or building. They are necessary for either the basic operation of the capital item, such as gasoline for cars, or to preserve the value of the capital item, such as tuckpointing of facilities.

540005 Utilities

Charges made for utilities such as electricity, water, and gas at County facilities.

540008 Utilities**540010 Utilities Oil****540016 Water****540022 Utilities Electricity****540028 Utilities Gas****540034 Other Utilities****540105 Moving Expenses and Remodeling**

Charges related to the minor remodeling of County facilities at the request of the department and performed by the Department of Facilities Management. Also included are moving expenses for relocation of County facilities, equipment, or materials.

540110 Moving Expenses and Remodeling**540129 Maintenance and Subscription Services**

Non-capitalizable expenses related to the maintenance and repair of equipment, including mainframe and personal computers, peripherals, and software. The costs may include any charges for usage, parts, labor, travel, etc. as billed by the vendor or provider of the maintenance or repair service.

540130 Maintenance and Subscription Services**540135 Working Capital Maintenance and Repair of Data Processing Equipment and Software****540140 Repair of Medical Equipment****540146 Operation of Automotive Equipment****540149 Other Maintenance Services****540165 Countywide Contract for Maintenance of Data Processing Equipment**

Charges for Countywide contracts for maintenance and repair of data processing equipment, such as mainframe and personal computers, peripherals, software, and similar equipment. The costs may include any charges for usage, parts, labor, travel, etc. as billed by the vendor or provider of the maintenance or repair service. Charges for accessories, non-replacement parts or upgrades purchased from any supplier or vendor, which include or exclude installation, should not be charged to this account, but to the appropriate supply or equipment account.

540170 Countywide Contract for Maintenance of Data Processing Equipment**540245 Automotive Operations and Maintenance**

Charges for maintenance and repair of all automotive equipment, including automobiles, trucks, hauling and other motorized road equipment. The costs may include any charges for replacement parts, oil, filters, tires, labor, or other

items included in billing for the commodity or service. Charges for accessories, non-replacement parts or upgrades purchased from the manufacturer or other vendor, which include or exclude installation, should not be charged to this account, but to the appropriate supply or equipment account. Charges related to the operation of the vehicle that are consumable, such as fuel, should be charged to account 540146-Operation of Automotive Equipment.

540250 Automotive Operations and Maintenance

540345 Property Maintenance and Operations

Charges for the operation, grounds improvement and maintenance of County facilities including the Richard J Daley Center and 69. W. Washington.

540350 Property Maintenance and Operations

540370 Maintenance of Facilities

540390 Operating Costs for the Richard J. Daley Center

540402 Operating Costs for the Cook County Adm. Bldg. 69 W. Washington

540410 Maintenance by the Department of Facilities Management

540430 Grounds Improvement

550000 Rental and Leasing

This category includes accounts from which payments are made for rental or leasing of automotive, institutional, medical and office equipment, and rental of offices or other facilities as required by various departments or elected officials of the County. Rental or lease agreements may include the cost of maintenance and utilities or other stipulated cost. Appropriate agencies of the County should be consulted before entering into negotiations for rentals or leases.

550005 Office and Data Processing Equipment Rental

Charges for the rental or lease of typewriters, computers, proprietary software, copiers, and other office equipment. Costs may include delivery, maintenance, parts or upgrades as stipulated in the rental or lease agreement. All rented or leased office equipment remains the property of the lessor.

550010 Office and Data Processing Equipment Rental

550029 Countywide Office and Data Processing Equipment Rental

Expenses related to the leasing and maintenance of Cook County's multi-functional printing and scanning devices.

550030 Countywide Photocopier Lease

550059 Automotive Equipment Rental

Charges for the rental or lease of automobiles, trucks, buses, and other automotive equipment. Costs may include delivery, routine repair and maintenance, parts or other provisions as stipulated in the rental or lease agreement. All rented or leased automotive equipment remains the property of the lessor. Charges for vehicles obtained through Lease Purchase Plan Agreements should not be charged to this account (refer to account 560269). If leased vehicle usage by an elected official is less than 100 percent for County business then the percentage of vehicle usage attributable to County business must be specified and substantiated with a mileage log that documents date, location of County activity, and round-trip miles for the day as a substantiation of the daily portion of County business use being claimed. Mileage logs must be submitted with any request for reimbursement.

550060 Automotive Equipment Rental

550079 Medical Equipment Rental

Charges for the rental or lease of radiography, patient care or clinical laboratory equipment. Costs may include delivery, maintenance, parts or upgrades as stipulated in the rental or lease agreement. All rented or leased medical equipment remains the property of the lessor.

550080 Medical Equipment Rental**550099 Institutional Equipment Rental**

Charges for the rental or lease of durable equipment which is considered necessary to the function of an institution, such as refrigeration units and kitchen or laundry equipment. Costs may include delivery, maintenance, parts or upgrades as stipulated in the rental or lease agreement. All rented or leased institutional equipment remains the property of the lessor. Charges for institutional equipment obtained through Lease Purchase Plan Agreements should not be charged to this account (refer to account 560269).

550100 Institutional Equipment Rental**550129 Facilities and Office Space Rental**

Charges for the rental or lease of space, equipment, or facilities.

550130 Facilities and Office Space Rental**550137 Rental and Leasing Not Otherwise Classified****560000 Capital Equipment and Improvements**

This category includes those accounts to which expenditures are charged for capital equipment and improvements to buildings. Items funded in this series of accounts are considered durable and are generally expected to be useful for five or more years and cost more than \$5,000. Certain equipment, although not expected to be useful for five or more years, is also considered capital in nature and should be charged to accounts in this series. Typical capital equipment items are automobiles, trucks, road building vehicles, computers, computer peripherals, computer software, office machines, office furnishings and durable equipment, parts, or accessories. Included in this category are accounts established for capital equipment obligations and reimbursement for capital equipment purchased in prior years. For additional detail and restrictions, see the Capital Equipment New Replacement Policy.

560005 Real Estate Operations

Expenditures related to enhancements to a plot of land to make it more usable.

560010 Real Estate Operations**560019 Land Improvements****560100 Property Maintenance and Operations**

Capitalizable costs related to the purchase of buildings, land, and easements, including the costs associated with the completion of the purchase process.

560105 Property Maintenance and Operations**560107 Building Improvements****560109 Fixed Plant Equipment****560111 Equipment – Special Fund**

560150 Institutional Supplies

Charges for the acquisition, at delivered price including transportation and assembling/installation costs, of such equipment as power-driven kitchen or laundry machines, stoves, refrigerators, implements, power tools and other portable machinery valued over \$5,000. In general, equipment other than fixed equipment which is necessary for the functioning of a particular facility, which is considered durable and retains specific identity, can be charged to this account.

560155 Institutional Supplies**560180 Medical, Dental and Laboratory Equipment**

Charges for the acquisition, at delivered price including transportation and assembling/installation costs, of such equipment as EKG machines, X-ray machines, scopes, respirators, dental drills, test analyzers, microscopes, and all other similar equipment for use in a medical, dental or laboratory facility.

560185 Medical, Dental and Laboratory Equipment**560200 Communication Services**

Charges for telephone instruments, switchboards, answering devices, facsimile machines, data terminals, interconnection equipment and all radio based, mobile, portable, or paging equipment, including transmission and receiving antennae. Cost may include delivery, setup, or installation charges as approved.

560205 Communication Services**560220 Computer & Data Processing Supplies**

Charges for the acquisition of durable equipment for electronic data processing use, including transportation and assembling/installation costs, such as mainframe computers, personal computers, peripherals, software, and similar equipment. Certain items under \$1,000 per unit (such as monitor, CPU and keyboard) should be grouped together and purchased as "desktop set". Expenditures for "proprietary software", which remains the property of the supplier and is leased by agreement, should not be charged to this account (refer to account 550010).

560225 Computer & Data Processing Supplies**560240 Furniture Supplies**

Charges for the acquisition, at delivered price including transportation and assembly/installation costs, of such equipment and furnishings as typewriters, cash registers, copiers, microfilm machines, desks, chairs, tables, file cabinets, floor covering (carpeting, tile, etc.), draperies and other furnishings suitable for office or institutional use. Certain items individually under \$1,000 (such as a conference room set of chairs and table) may be grouped and purchased through this account. Excluded from this account are charges for medical, communications, and computer equipment, for which separate accounts have been established (refer to accounts 560185, 560205, and 560225). For individual items under \$1,000 in unit value, refer to account 530605.

560245 Furniture Supplies**560260 Vehicle Equipment & Supplies**

Charges for the acquisition of vehicles and the equipment used for the repair of vehicles.

560265 Vehicle Equipment & Supplies**560267 Automotive Equipment****560269 Lease Purchase Plan Vehicles**

560300 Capital Projects

Funds allocated for payment over a period defined by the Bureau of Finance for capital improvement programs.

560305 Capital Projects**560311 Expenses on CIP Projects****560318 Alterations and Remodeling by the Department of Facilities Management****560320 Bond Expenses****560350 Capital Equipment**

Charges for durable equipment not included in other Capital Equipment and Improvement accounts. Included are reimbursements for capital equipment purchases made in prior years from operating funds.

560355 Capital Equipment**560371 Reimbursement for Capital Equipment****580000 Contingency and Special Purposes**

This category includes accounts established to provide funds for general expenses, special programs and other expenses which fluctuate each fiscal year and require contingent funding. These accounts are established by the Bureau of Finance as authorized.

580001 Reserve for Claims

Funds appropriated to be used for the payment of awards or settlements as a result of litigation arising out of liability.

580010 Reserve for Claims**580031 Reimbursement to Designated Fund**

Amounts allocated for transfer to designated fund for reimbursement of expenses incurred or to supplement available resources, including grant matching funds. Specify recipient fund in the appropriation request.

580033 Reimbursement to Designated Fund**580050 Cook County Administration**

Reimbursement for administrative services provided by offices in the County Corporate Fund.

580055 Cook County Administration**580060 Fees of Counsel and Expert Witnesses for Indigent**

Expenses for attorneys and expert witnesses for the indigent as authorized upon request of the Office of the Public Defender.

580065 Fees of Counsel and Expert Witnesses for Indigent**580070 Expenses by Order of Appellate Court**

Expenses for implementing orders of the Appellate Court as a result of litigation.

580075 Expenses by Order of Appellate Court**580080 Federal Court Fines**

Costs of fines levied by the United States District Court as a result of litigation.

580085 Federal Court Fines

580090 Reimbursement of Estates

Funds for distribution to heirs after an estate is settled.

580095 Reimbursement of Estates**580105 Workers' Compensation Settlements**

Amounts paid to settle Workers' Compensation claims against the County and paid from the County Self-Insurance Fund.

580110 Workers' Compensation Settlements**580135 Self-Insurance Settlements**

Amounts paid to settle claims against the County and paid from the County Self-Insurance Fund.

580140 Self-Insurance Settlements**580165 Grant Disbursements**

Funds disbursed to other agencies or individuals from a grant administered by the County.

580170 Grant Disbursements**580175 Expenditures Related to the Redistricting Process**

Costs associated with the mandated redistricting of Cook County.

580180 Expenditures Related to the Redistricting Process**580195 Expenses Related to External Borrowing**

Expenses include but are not limited to interest payments for a line of credit, rating agency service fees, trustee fees, arbitrage rebate calculations and investor relationship service fees.

580200 Expenses Related to External Borrowing**580215 Institutional Memberships & Fees**

Charges for membership of various County institutions in professional organizations related to their function or service or for licensure or certification by professional organizations as desired or required by the County agency.

580220 Institutional Memberships & Fees**580235 Public Programs and Events**

Costs for County-sponsored public programs and events, such as County Awareness Day and similar activities.

580240 Public Programs and Events**580279 Contingency (As Mandated by Law)**

Contingency funds for purposes and in amounts as mandated.

580280 Contingency (As Mandated by Law)**580299 General and Contingent Expenses Not Otherwise Classified**

County contingency funds for miscellaneous expenses and purposes not otherwise provided for; the Comptroller shall render a final account to the County Board and return any surplus remaining to the County Treasurer.

580300 General and Contingent Expenses Not Otherwise Classified

580339 Contingencies for Investigations

Special County contingency funds for special investigative purposes at the request of the President and the Board of Commissioners. The President of said Board shall report all expenditures made, and all unexpended funds shall be returned to the County Treasurer at the end of the fiscal year.

580340 Contingencies for Investigations**580359 Contingency Fund for the Use of the State's Attorney**

Special contingency funds for the use of the State's Attorney. The State's Attorney shall report all expenditures made to the County Board, and unexpended funds shall be returned to the County Treasurer at the end of the fiscal year.

580360 Contingency Fund for the Use of the State's Attorney**580379 Appropriation Adjustments**

Funds approved to adjust appropriations as authorized.

580380 Appropriation Adjustments**580399 Reimbursement for Special Purposes Programs**

Amounts allocated for transfer to designated fund for reimbursement of expenses incurred.

580400 Reimbursement for Special Purposes Programs**580419 Appropriation Transfer**

Amounts designated as transfer from a designated fund for reimbursement of expenses incurred or to supplement available resources.

580420 Appropriation Transfer**580431 Interest on Tax Anticipation Notes**

Interest paid to financial institutions for funds made available on a short-term basis in anticipation of repayment by the County when revenues from taxes are received.

580432 Interest on Tax Anticipation Notes**580435 Allowance for Delinquent Taxes**

An allowance for that portion of the property tax levy which is anticipated to be delinquent in the year due. This amount is determined by the DBMS. In FY 1993 and subsequent years, this appropriation was made as a subsection of the Budget Resolution.

580436 Allowance for Delinquent Taxes**580439 Short-Term Financing Expenses**

Expenses incurred related to the issuance of short-term debt, such as tax anticipation notes, tender notes, and letters of credit. Interest expense related to the short-term financing instrument should not be charged to this account (see account 580432).

580440 Short-Term Financing Expenses**580451 Reserve for Flexible Spending Account Program**

Contingent funds reserved to pay the cost of Flexible Spending Account charges incurred or not recovered.

580452 Reserve for Flexible Spending Account Program

580455 Reserve for County Health Insurance Program

Contingent funds reserved to pay the cost of medical treatment or to reimburse insurance carriers for benefits assigned on behalf of employees and eligible dependents.

580456 Reserve for County Health Insurance Program**580499 Capital Outlay**

Used to account for the acquisition, construction, and renovation of major Capital facilities of the County.

580500 Capital Outlay**580549 Principal**

To record principal payments due on the general long-term debt incurred by the County.

580550 Principal**580559 Interest and Other Charges**

To record interest payments due on the general long-term debt incurred by the County.

580570 Interest and Other Charges

Toni Preckwinkle

President, Cook County Board of Commissioners

John P. Daley

Chairman, Committee on Finance

Ammar M. Rizki

Chief Financial Officer

Annette C.M. Guzman

Budget Director



Brandon Johnson

1st District Commissioner

Dennis Deer

2nd District Commissioner

Bill Lowry

3rd District Commissioner

Stanley Moore

4th District Commissioner

Deborah Sims

5th District Commissioner

Donna Miller

6th District Commissioner

Alma E. Anaya

7th District Commissioner

Luis Arroyo Jr.

8th District Commissioner

Peter N. Silvestri

9th District Commissioner

Bridget Gainer

10th District Commissioner

John P. Daley

11th District Commissioner

Bridget Degnen

12th District Commissioner

Larry Suffredin

13th District Commissioner

Scott R. Britton

14th District Commissioner

Kevin B. Morrison

15th District Commissioner

Frank J. Aguilar

16th District Commissioner

Sean M. Morrison

17th District Commissioner

2022 | Cook County **Executive Budget Recommendation**

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