



COOK COUNTY
GOVERNMENT

2025 Capital Budget Hearing



October 29, 2024

Tanya Anthony, Chief Financial Officer

Tom Lynch, Chief Information Officer

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Jennifer Killen, Superintendent, Dept of Transportation & Highway



Capital Budget Overview





COOK COUNTY
GOVERNMENT

Foundation for the FY2025 Capital Budget



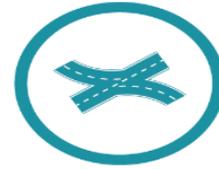
**Healthy
Communities**
Health and Wellness



**Open
Communities**
Good Government



**Safe and Thriving
Communities**
Criminal Justice



**Smart
Communities**
Public Infrastructure



**Sustainable
Communities**
Environment
and Sustainability

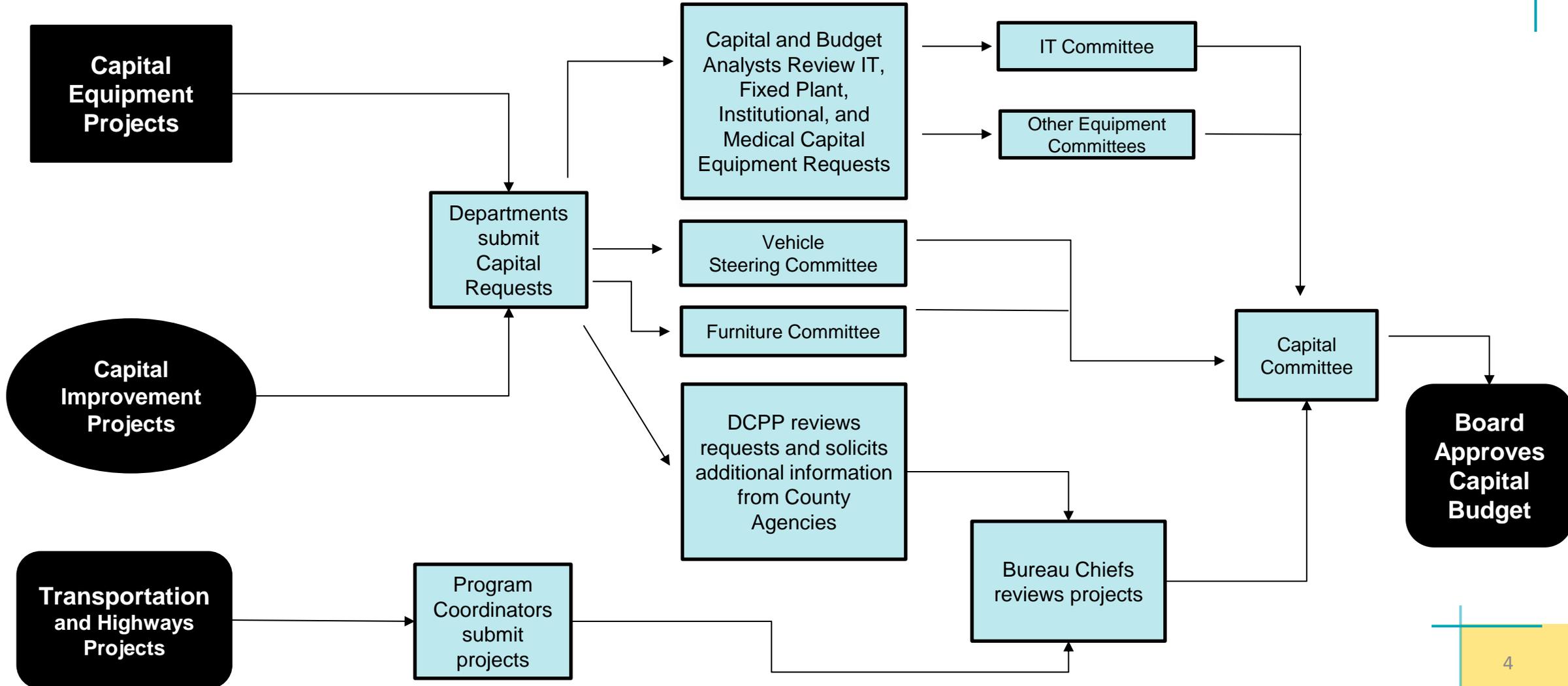


**Vital
Communities**
Economic Development

In FY2018, the Offices Under the President (OUP) spearheaded the Cook County ***Policy Roadmap: Five - Year Strategic Plan for Offices Under the President***. However, using this policy framework to improve outcomes for residents requires continuous coordination and collaboration with separately elected officials and other partners. The six policy priorities are the foundation for the FY2025 budget.



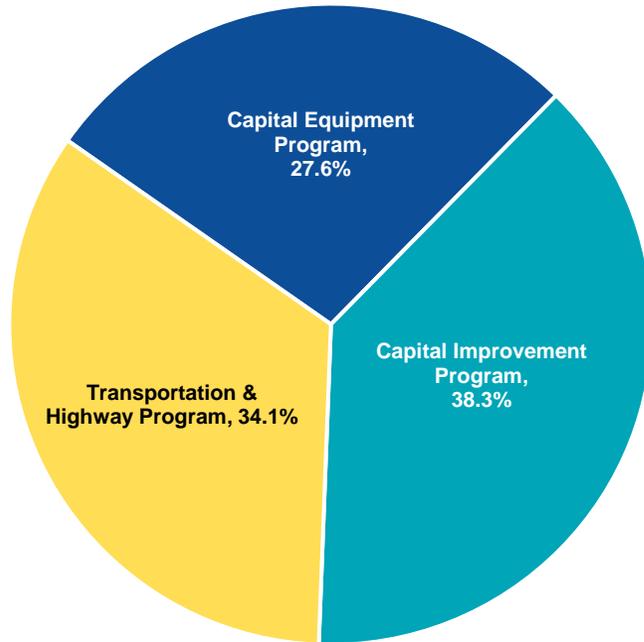
Capital Review Process



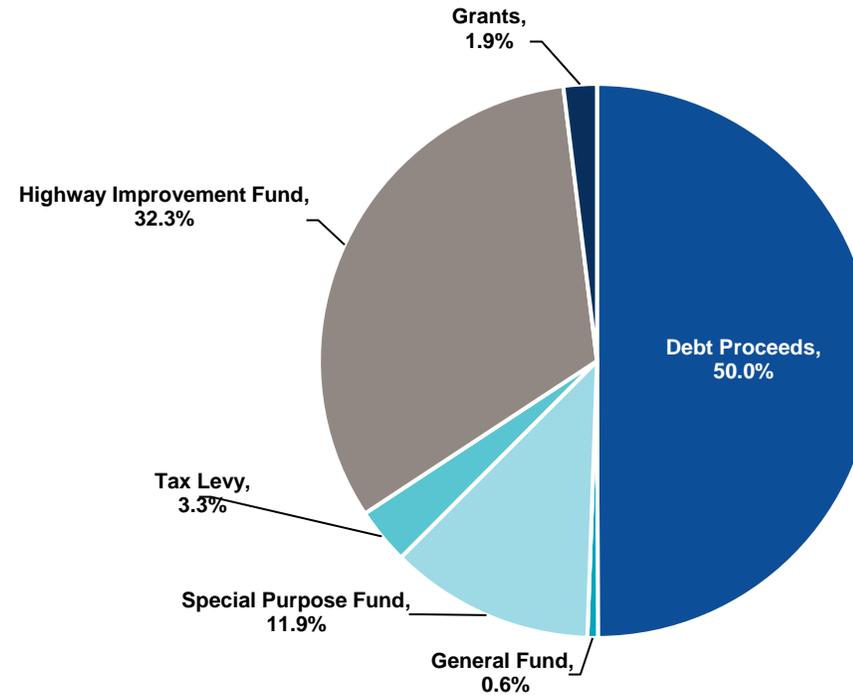


Capital Uses and Sources

**Capital Investment Plan
\$653.4 million**



**Capital Funding Source
\$653.4 million**

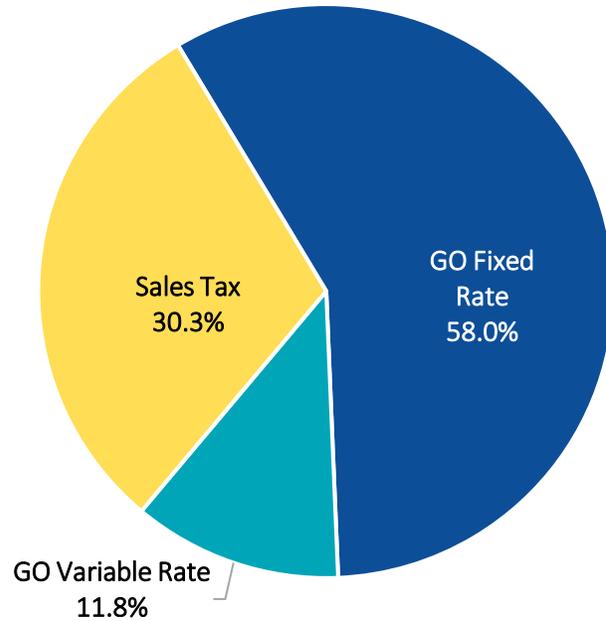




County Debt Profile

Judicious management of debt allows the County to enjoy high investment grade bond ratings and lower cost of borrowing

**Total Principal Outstanding
\$2.77 Billion**



Current Credit Ratings

GENERAL OBLIGATION DEBT

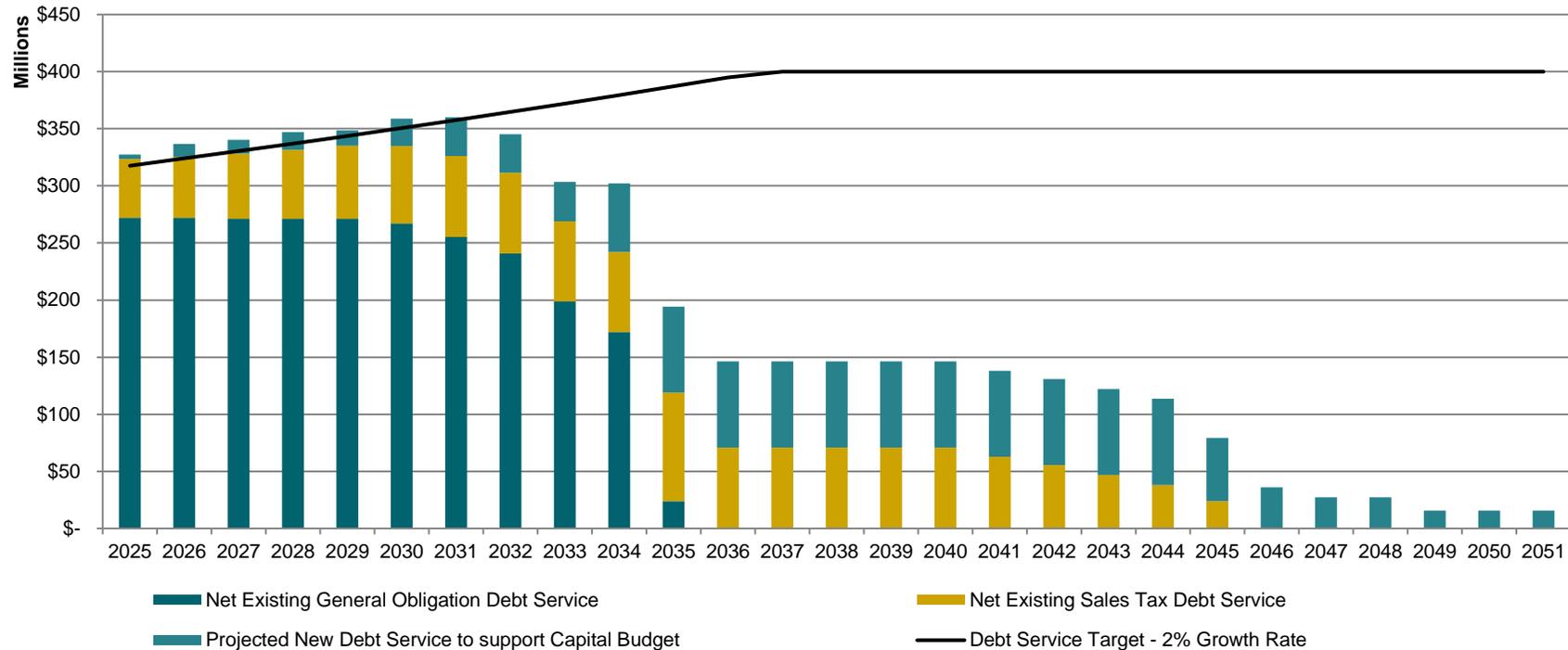
Rating Agency	Rating	Outlook
Moody's	A1	Positive
S&P Global Ratings	A+	Stable
Fitch Ratings	AA	Positive

SALES TAX DEBT

Rating Agency	Rating	Outlook
Kroll Bond Rating Agency	AAA	Stable
S&P Global Ratings	AA-	Stable
Fitch Ratings	AA	Positive



Projected Debt Service to Support Capital Plan



- In order to manage debt responsibly, the County needs to stay within a 2% growth rate of debt service annually, and not exceed a \$400 million threshold.
- The County will seek to decrease budget on debt supported capital equipment with the goal of funding capital equipment through pay-as-you-go means entirely, except for large non-recurring multi-year initiatives.
- All capital equipment purchases funded with sources other than debt proceeds also require capital appropriation.

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Capital Improvement Projects





Unlocking the Value of Our Assets

Strategic Framework

- Real Estate Asset Strategic Realignment Plan (REASRP) provides an overview across all portfolios
- Facilities Conditions Assessments (FCAs) underway; 10-year update of REASRP assessments
- Cook County Policy Roadmap is the policy guideline
- Data to drive investment decisions in our facilities

Capital Plan Development

- Worked with user agencies to identify efficiencies, critical upgrades, or needed replacements
- Estimated costs of improvements
- Prioritized improvements along County's long-term objectives
- Develop capital plan and budget to sustain facilities, support core functions, reduce long-term recurring operational costs & increase ADA compliance and accessibility



Unlocking the Value of Our Assets

Green Buildings Program (GBP)

- Use the GBP initiative to reduce the environmental impact of our County buildings and create a positive impact on communities
- Leverage revenues from high-performance design project to yield measurable reductions in operating costs
- Clean Energy Plan (2020) drives building performance

FY2025 Capital Improvements

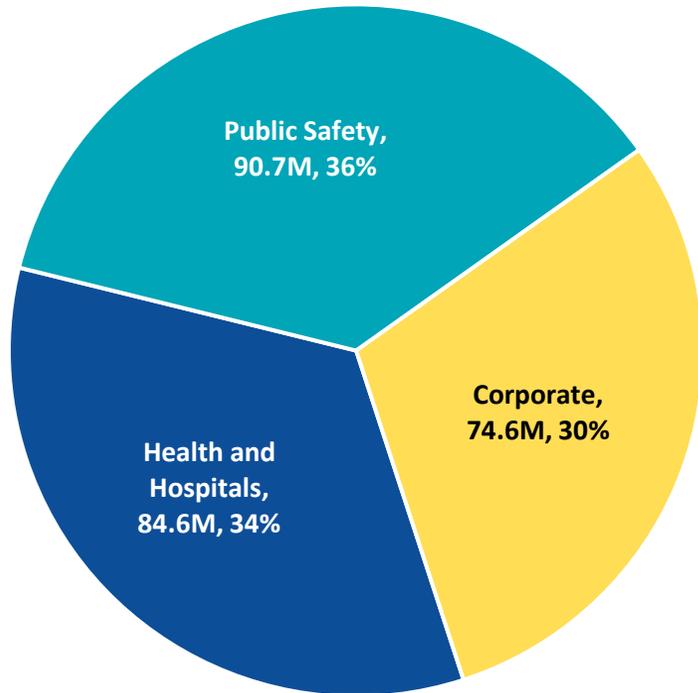
- Ensure completion of active carryover projects
- Prioritize work to be completed by in-house trades
- **Appropriation request for FY2025 is \$249.9 million**



Capital Improvement Program by Category and Portfolio

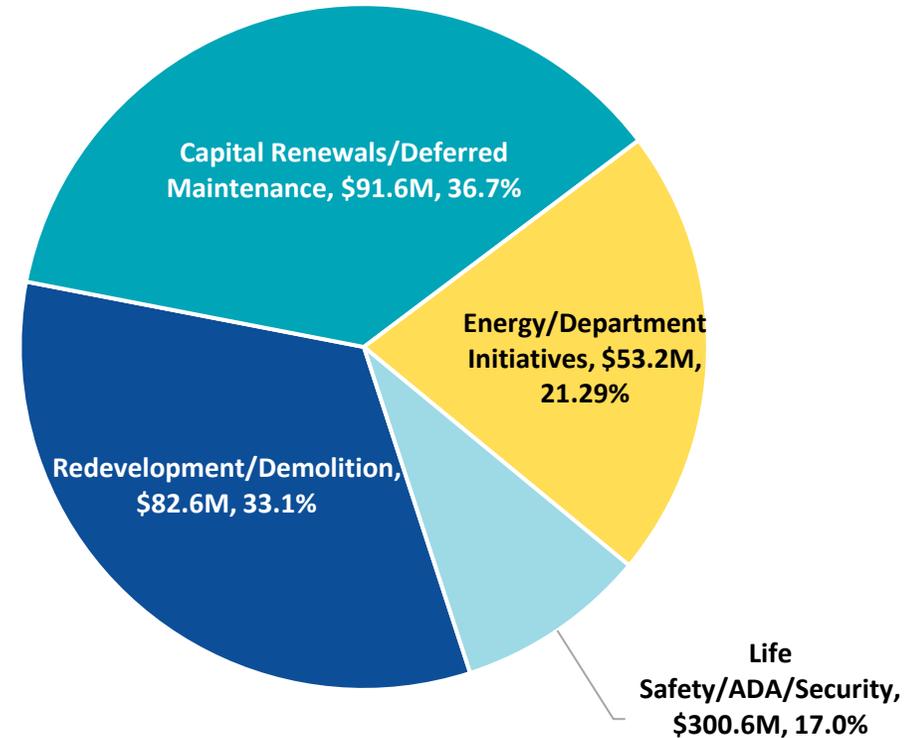
Capital Improvement Portfolio

Portfolios \$249.9 Million



Program Category

Categories \$249.9 Million





Major 2025 CIP Projects

Sustainable Communities

Countywide

- Green Building Program, efficiencies, and rebates
- Countywide solar installations
- Enhanced HVAC filtration assessments
- Life safety and ADA upgrades
- Roof and building envelope renovations
- Solar EV charging stations

Safe & Thriving Communities

Public Safety

- New DOC Enhanced Visitation facility
- New MEO Facility design
- Demolition of DOC Division IV - design
- DOC Powerhouse heating & cooling upgrades
- CCAB/CCB Plaza renovation design
- Courthouses AV/IT and ADA upgrades planning & design
- Court Utilization Plan Phase II
- Courthouses hardening construction

Healthy Communities

Health and Hospital

- Provident Campus major improvements
- Stroger Hospital major renovations
- Community based healthcare centers
- Cook County Health Care System Long Term Planning
- CCDPH system planning & design
- Gender Neutral Restrooms and Mothers' Rooms
- Elevator upgrades

Connected Communities

Corporate Facilities

- Renovation and consolidation at County Building
- 1st, 2nd, and 5th Floor/Board Room ADA Upgrades
- Dunne Building re-stack
- Optimize technology solutions in buildings
- Implement Workplace Strategy & Design guidelines

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TRANSPORTATION & HIGHWAYS PROJECTS

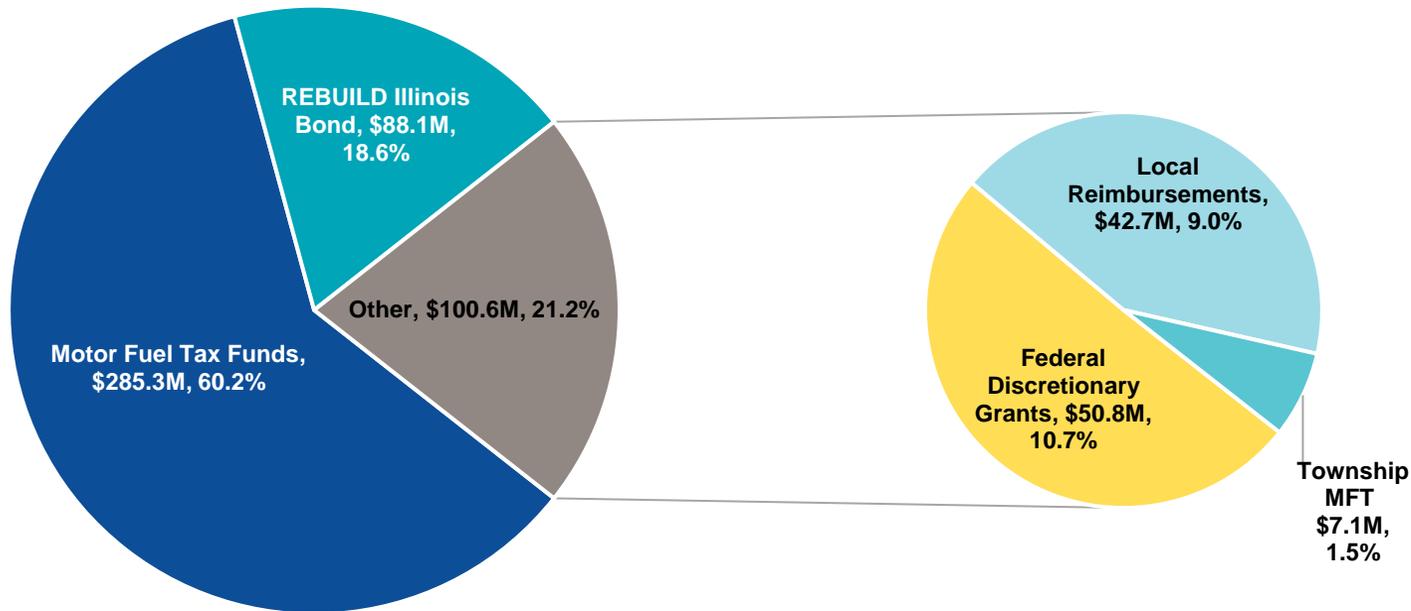




FY2025 Transportation Projects by Category & Funding

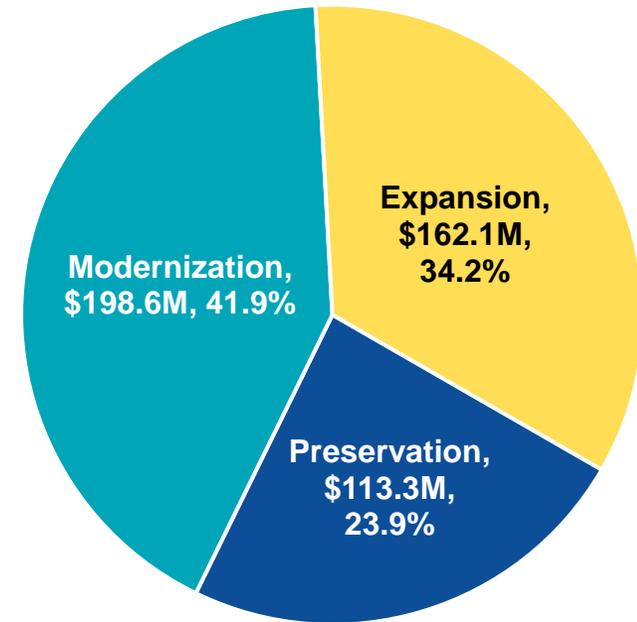
Funding Source

\$474.0 Million



Project Category

\$474.0 Million



*Capitalizable Projects - \$222.9M
Non Capitalizable Projects - \$251.1M



Major New and Ongoing Projects in FY2025

Planning

- Long Range Transportation Plan Update
- CREATE Grade Separation Studies

Engineering

- **Butler Drive:** Doty Avenue to 130th Street
- **Burnham Multimodal Connector Bridge:** Green Bay Ave to Brainard Ave
- **Cottage Grove Avenue Grade Separation (GS23a)**
- **I-294 Interchange** at Midlothian Turnpike / Pulaski Road
- **Plainfield Road:** Brainard Avenue to East Avenue

Construction

- **175th Street:** Ridgeland Avenue, Oak Forest Avenue
- **88th/Cork Avenue** at I-294 Interchange
- **Central Road:** Huntington Boulevard to Barrington Road
- **Franklin Avenue/Green Street:** York Road to Runge Street
- **Old Orchard Road:** Woods Drive to Skokie Boulevard
- **Touhy Avenue:** Elmhurst Road to Mt. Prospect Avenue



Roadway rehabilitation in suburban Cook County

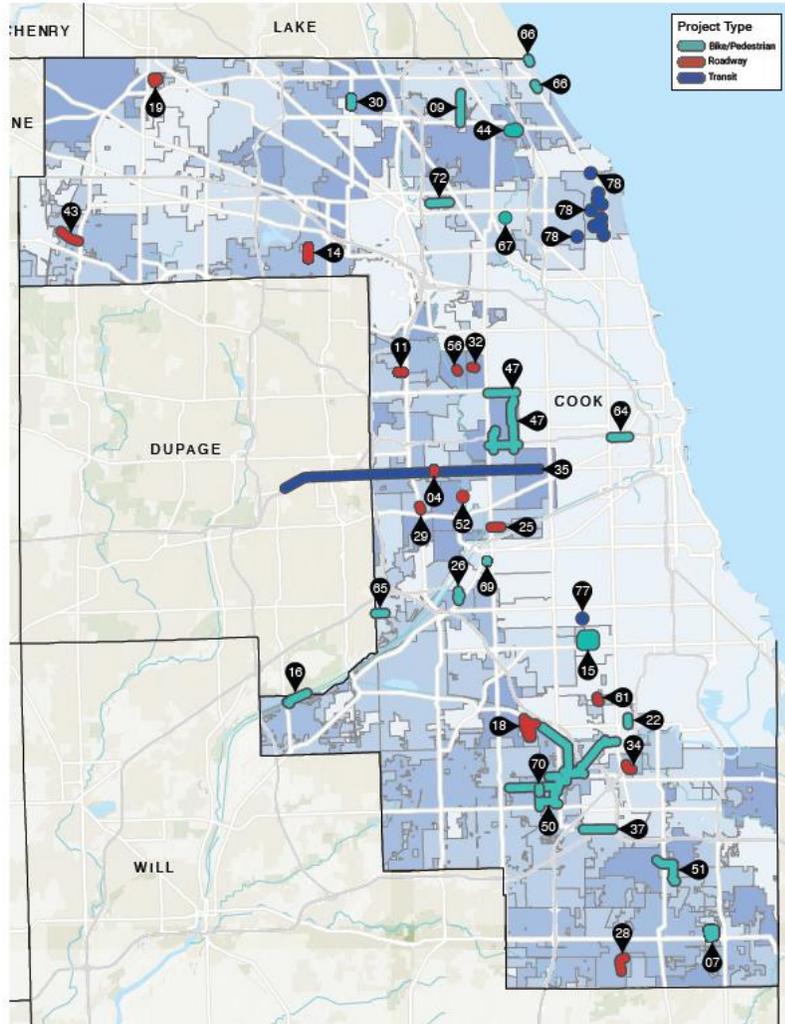


Central Avenue Bridge Deck Replacement



COOK COUNTY
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Invest in Cook Program – New Awards



4 Transit Projects



1 Freight Project



18 Pedestrian/
Bike Projects



13 Roadway Projects

36 projects in **30** municipalities and **4** townships

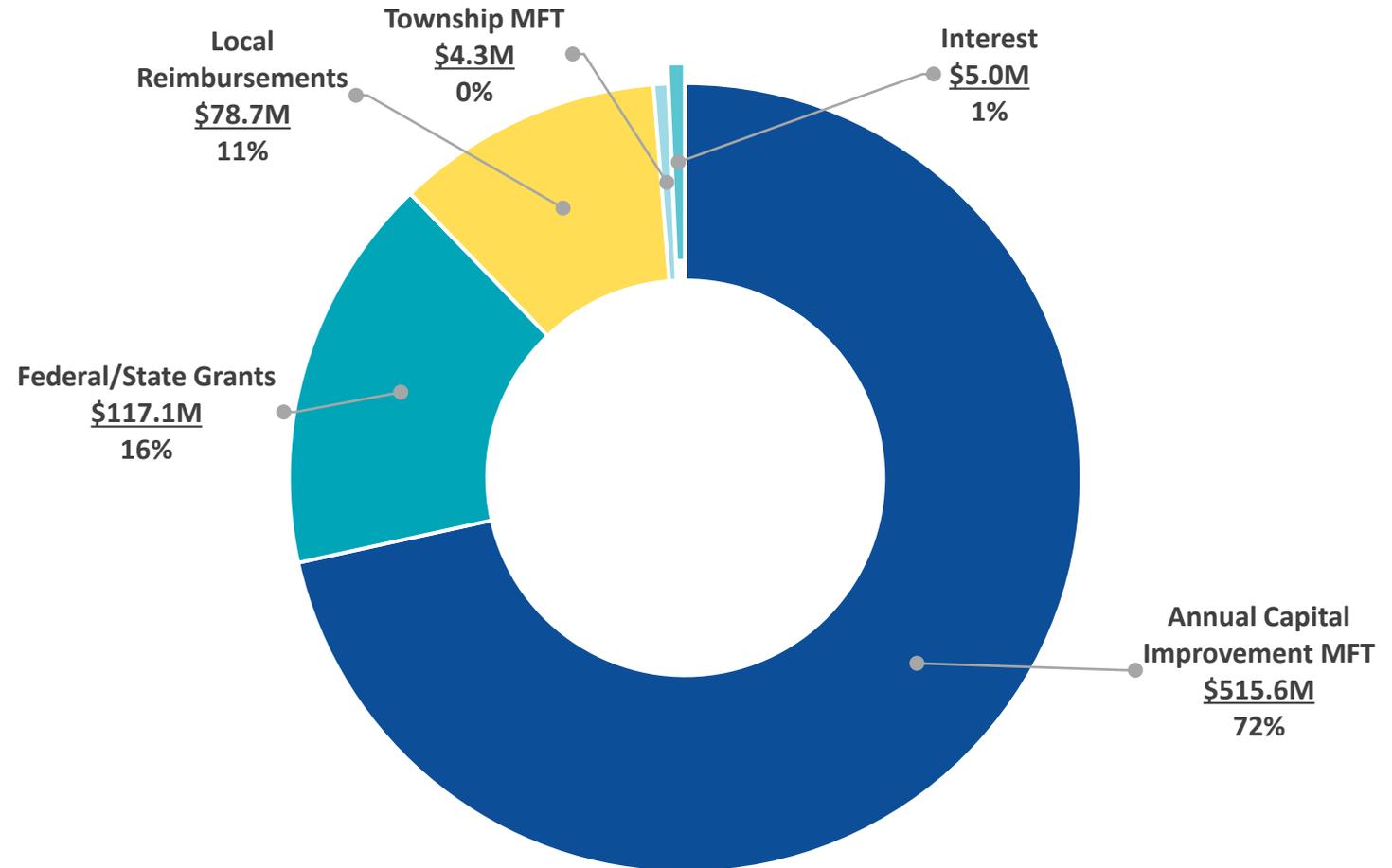


Over **60%** of Funds to High Need Communities



2025-2029 Transportation Program Funding Breakdown

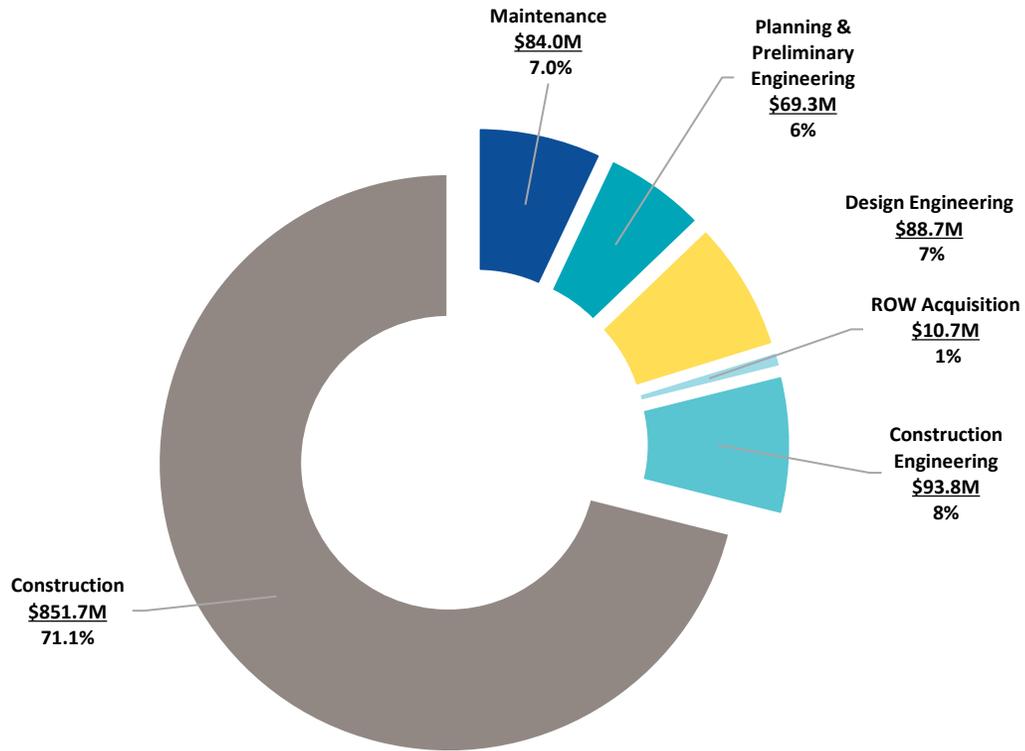
DOH's 2025-2029 Transportation funding program breakdown by funding source.



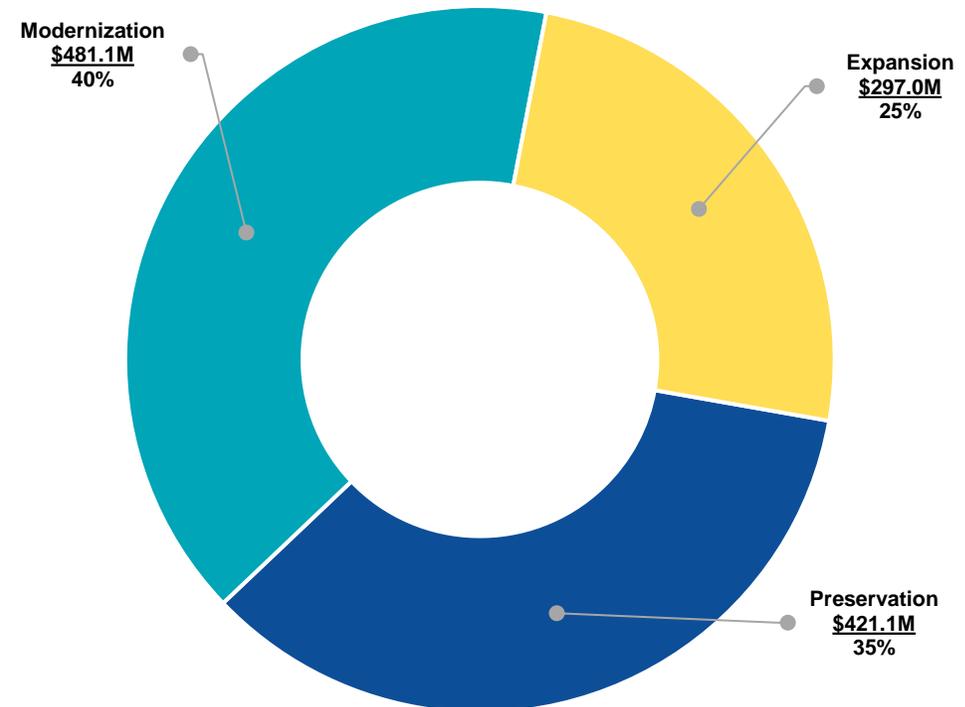


2025-2029 Project & Service Breakdown by Category and Task

Transportation Program by Project Task



Transportation Program by Project Type



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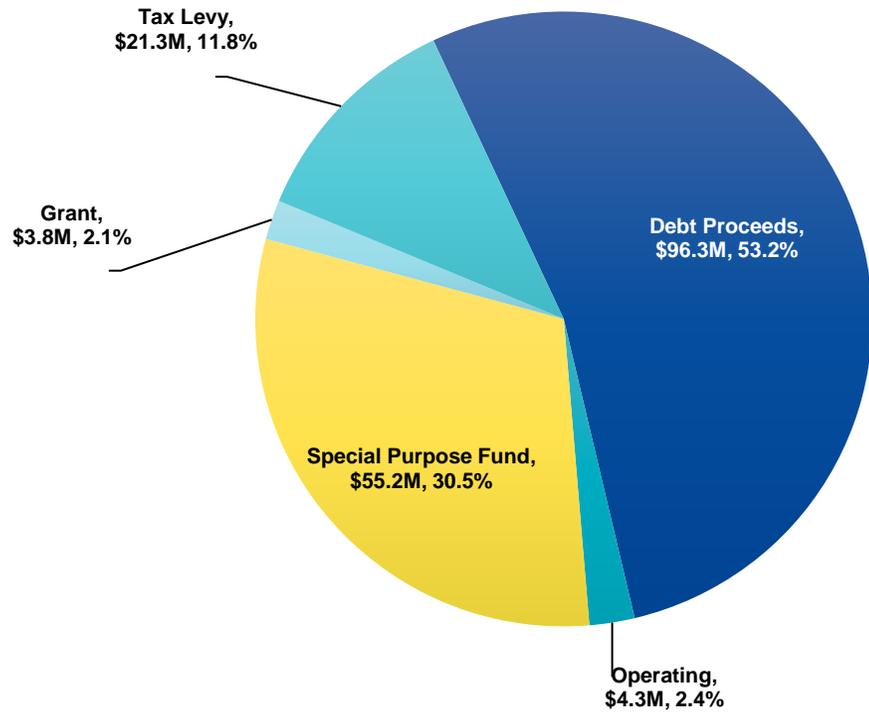
Capital Equipment Projects (CEP)



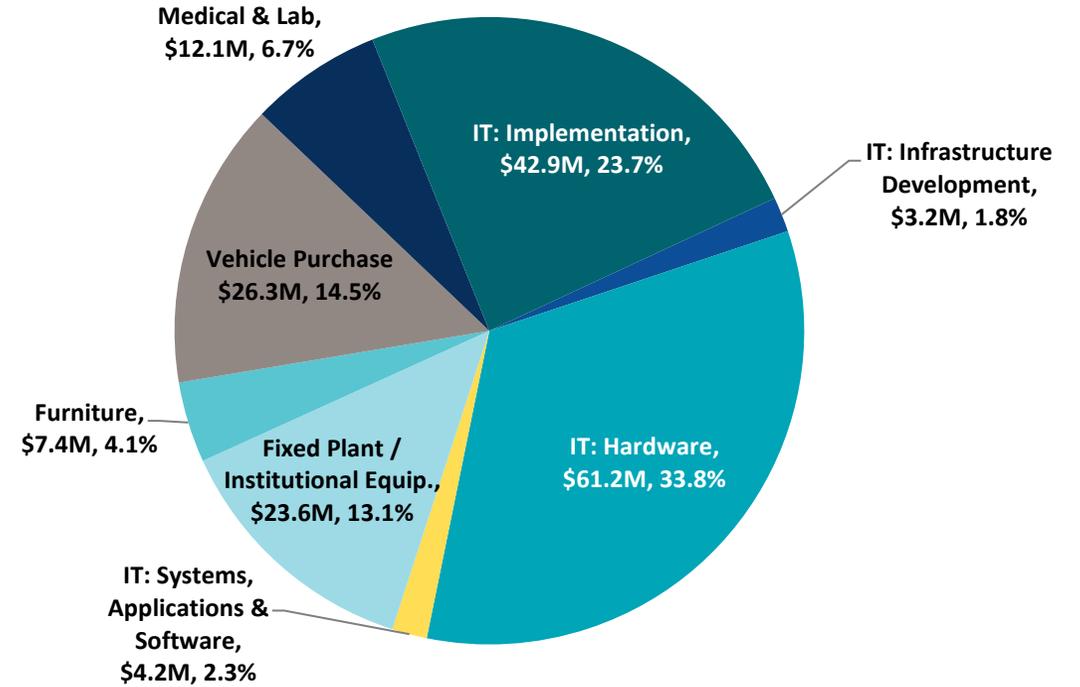


FY2025 Capital Equipment By Funding Sources

FY2025 Capital Equipment Funding Sources
\$180.9 million



FY2025 Capital Equipment Recommendation
\$180.9 million





Major 2025 Capital Equipment Projects



Connected Communities

- Data Center Consolidation & Remediation
- Integrated Property Tax System
- Storage Consolidation
- Generative AI
- Wi-Fi Upgrades



Vital Communities

- GIS Property Imaging and Data Collection
- ADA Enhancements



Safe & Thriving Communities

- Justice Data Exchanges
- Sheriff's Police Radio Expansion
- State's Attorney Case Management
- Jury Administration System
- Juvenile EMS (JEMS)
- JTDC Video Security System

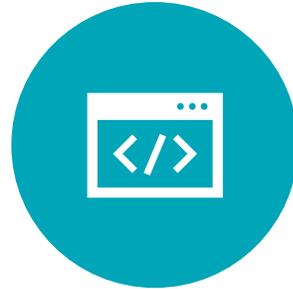


Open Communities

- Computer & Radio Hardware Lifecycle
- Hosting & Disaster Recovery
- ERP Enhancements
- Enterprise Identity & Access Management
- Enterprise Data Warehouse



Technology Strategy



APPLICATION MODERNIZATION

- Migrate legacy applications to a new platform, merging redundant applications whenever possible
- Focus on systems flexible enough to meet the needs of the County that require minimal changes; saving cost and eliminating excessive time to completion
- Align staff and skills to a more customer-centric approach



HYBRID CLOUD INFRASTRUCTURE

- Smart mix of on-premises and off-premises infrastructure
- Disaster recovery for all critical applications and data
- Facilitate cross-departmental data integration
- Improve data security, access and quality

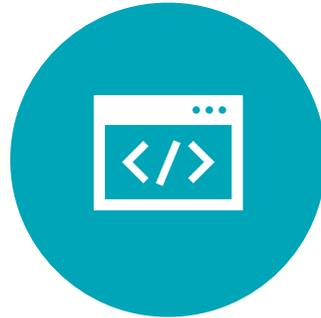


RESIDENT TECHNOLOGY ENGAGEMENT

- Open Data
- Digital access for underserved residents
- Digital mapping services



Major IT Project Strategic Areas



APPLICATION MODERNIZATION

- Property Tax Processing \$4.8M
- Data & File Storage \$7.2M
- Geographic Information Systems (GIS) \$6.1M
- ERP \$4.0M
- AI Implementation \$4.0M
- ADA Enhancements \$3.0M
- Budget Project \$2.9M



INFRASTRUCTURE IMPROVEMENTS

- Hosting and Disaster Recovery \$15.3M
- OUP Computer Hardware Lifecycle \$8.0M
- Enterprise Identity Access \$3.6M
- ITSM Tool Upgrade \$1.1M
- IVR Mitigation \$.8M
- Security \$.5M



Questions

