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**SHERIFF'S OFFICE OF COOK COUNTY, ILLINOIS
DEPARTMENT OF FISCAL ADMINISTRATION AND SUPPORT SERVICES**

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October 26, 2016

Honorable John P. Daley
Chairman on Finance
Cook County Board of Commissioners
118 N. Clark Street, Room 567
Chicago, Illinois 60602

Dear Chairman Daley:

We have reviewed the Chicago Federation of labor's FY 2017 Cook County Budget Efficiency Report and offer the following responses to your inquiries:

1. Is the increase in management staff directly related to an increase in front-line staff, namely corrections officers?
 - The perceived increase in management staff can be directly tied to the budget for Fiscal Year 2014. In Fiscal Year 2014, the Sheriff's Office, converted all non-union staff from grade 21 to 23 to grade 24. So although it appears the number of grade 24's increased for the office, this action was a cost saving measure to reduce or eliminate salary increases by eliminating the step and cost of living increase for management level staff. Unfortunately, after a few years this created a compression issue in which non-union supervisor were being compensated at a lower rate than their union subordinates. In order to address this issue, we converted approximately 55 grade 24 positions back to grade 21 through 23, in the Fiscal Year 2016 Budget.
2. Is there a more efficient way to address the management staffing in the Sheriff's Office without negatively effecting the office's primary mission of public safety?
 - As part of the preparation of our budget each year we do an extensive review of all management and senior staff positions. Our Fiscal Year 2017 budget is a reflections of reductions of staff from all levels in the Sheriff's Office, including reductions in managerial positions. With reference to these managerial positions this budget reflects a reduction of 25 positions classified grades 18 through 24, the savings derived from these reductions in salaries alone was approximately \$2.2 million or \$2.7 million adjusted for fringe benefits.

Below please find questions received from Commissioners Moore and Gainers and the Civic Federation and our responses for dissemination to the Board.



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Commissioner Moore

“How much we spend to house inmates in another jurisdictions, can you send that figure over?”

As reflected on the chart below the Sheriff’s Office projects to spend approximately \$2.2 million on outside Counties.

Counties	2016 YE Projected
DeWitt	0
Kankakee	1,318,360
Livingston	706,042
Mercer	0
Moultrie	0
Piatt	135,619
Rock Island	62,461
Kendall	195
Total	2,222,678

Commissioner Gainer

“What cost savings were achieved in 2016 due to the elimination of the Day Reporting Unit and the Graffiti Unit?”

Exclusive of fringe benefit costs the salary savings achieved from the elimination of the Day Reporting Unit was approximately **\$1,469,173**

Case Management Services

The Day Reporting Center closed on Friday, November 6, 2015 at which time there were 30 males on the program. The Sheriff’s Office is currently providing access to services for 68 individuals, 60 men and 8 women, on Electronic Monitoring with a court order to receive case management services. Participants meet once per week in-person with their DOC case manager, who identifies their areas of need, connects them with community-based services to address those needs and completes a court report for every status date."

Graffiti Unit

Exclusive of fringe benefit costs and including some operational costs the savings achieved from the elimination of the Graffiti Unit was approximately **\$331,664**.

Civic Federation

“At our budget briefing, it was explained that part of the decline in the jail population was due to a decrease in the number of detainees charged with traffic-related offenses. Please provide the number of such detainees in September 2013 and August 2016. Are these misdemeanor charges?”

Yes, it is true that the number of traffic cases has decreased, traffic/petty admissions have seen a decrease from 6% of admissions in January 2013 (n=344) to 2% of admissions in September 2016 (n=38). However more realistically the decline in population can be attributed to the increase in Electronic Monitoring participants. In January of 2014 the Jail Average Daily Population (ADP) was 10,067, since that time the number of detainees in custody has seen a steady decline. The current ADP is around 8,400. This decline in ADP is in contrast to the dramatic increase in the number of participants ordered to Electronic Monitoring. In January of 2011 the ADP for Electronic Monitoring was 790. In the summer of 2011 the ADP for Electronic Monitoring began to increase steadily, by October of 2013, the ADP reached over 2,000. Currently the ADP is approximately 2,300 participants. So, we agree, it is true that the number of detainees charged with traffic offenses has decreased since 2013, the change in ADP is more likely a reflection of the increase in the number of individuals sentenced to Electronic Monitoring. See ADP Reports for Jail Population and Electronic Monitoring. These charts will illustrate the decrease in Jail Population and the Increase in Electronic Monitoring.

Please let me know if have any further questions.

Regards,



Alexis Herrera
Chief Financial Officer
Cook County Sheriff's Office



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CCDOC Average Daily Population by Month

Month	Year	Behind the Walls (GP, PRC, Hospital, Women's Residential, VRIC, Outlying Counties)
1	2011	9670
2	2011	9380
3	2011	9411
4	2011	9511
5	2011	9598
6	2011	9898
7	2011	9995
8	2011	9959
9	2011	10162
10	2011	10087
11	2011	10154
12	2011	10037
1	2012	10220
2	2012	10205
3	2012	10059
4	2012	10179
5	2012	10348
6	2012	10377
7	2012	10500
8	2012	10536
9	2012	10697
10	2012	10704
11	2012	10615
12	2012	10471
1	2013	10433
2	2013	10688
3	2013	10817
4	2013	10965
5	2013	10913
6	2013	10940
7	2013	10928
8	2013	11011
9	2013	11247
10	2013	11059
11	2013	10764
12	2013	10262
1	2014	10067
2	2014	9681
3	2014	9506



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4	2014	9619
5	2014	9627
6	2014	9490
7	2014	9543
8	2014	9815
9	2014	9902
10	2014	9526
11	2014	9371
12	2014	9074
1	2015	9045
2	2015	8827
3	2015	8500
4	2015	8468
5	2015	8401
6	2015	8251
7	2015	8600
8	2015	8634
9	2015	8882
10	2015	8877
11	2015	8680
12	2015	8396
1	2016	8203
2	2016	8205
3	2016	8194
4	2016	8254
5	2016	8226
6*	2016	8387

*As of 6/6/2016



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Average Daily Population by Month

Month	Year	Electronic Monitoring
		Total
1	2011	790
2	2011	813
3	2011	824
4	2011	812
5	2011	798
6	2011	821
7	2011	867
8	2011	872
9	2011	1096
10	2011	1317
11	2011	1501
12	2011	1566
1	2012	1572
2	2012	1493
3	2012	1496
4	2012	1489
5	2012	1362
6	2012	1429
7	2012	1516
8	2012	1539
9	2012	1702
10	2012	1687
11	2012	1660
12	2012	1481
1	2013	1353
2	2013	1271
3	2013	1252
4	2013	1222
5	2013	1225
6	2013	1373
7	2013	1478
8	2013	1757
9	2013	1962
10	2013	2064
11	2013	2278
12	2013	2381
1	2014	2434
2	2014	2402
3	2014	2322
4	2014	2271



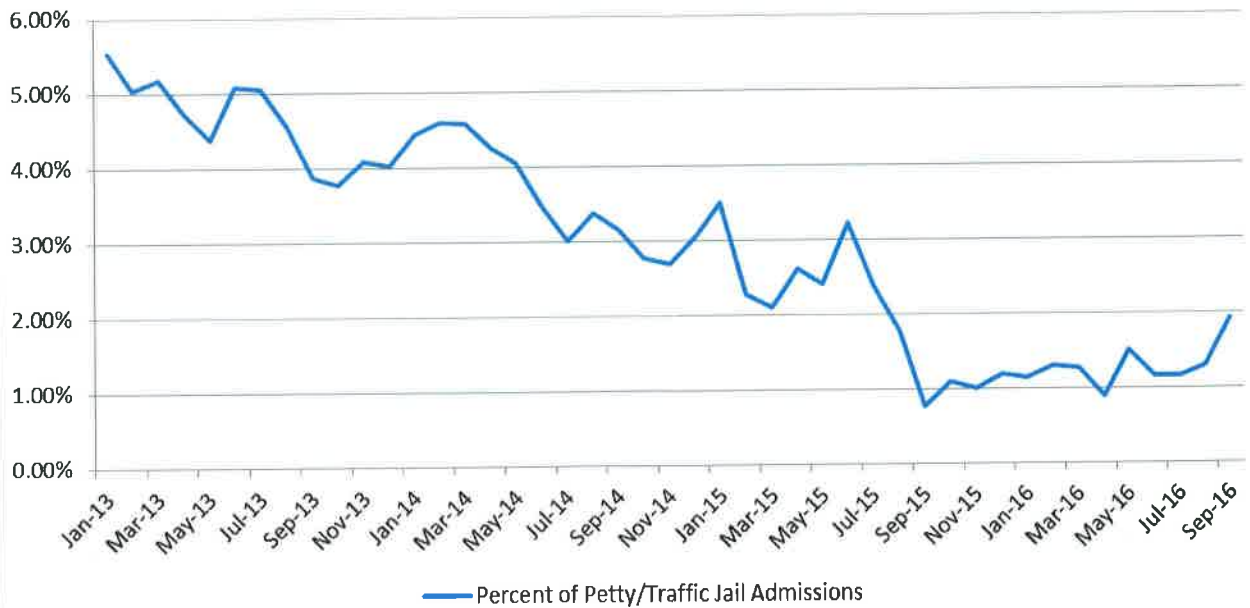
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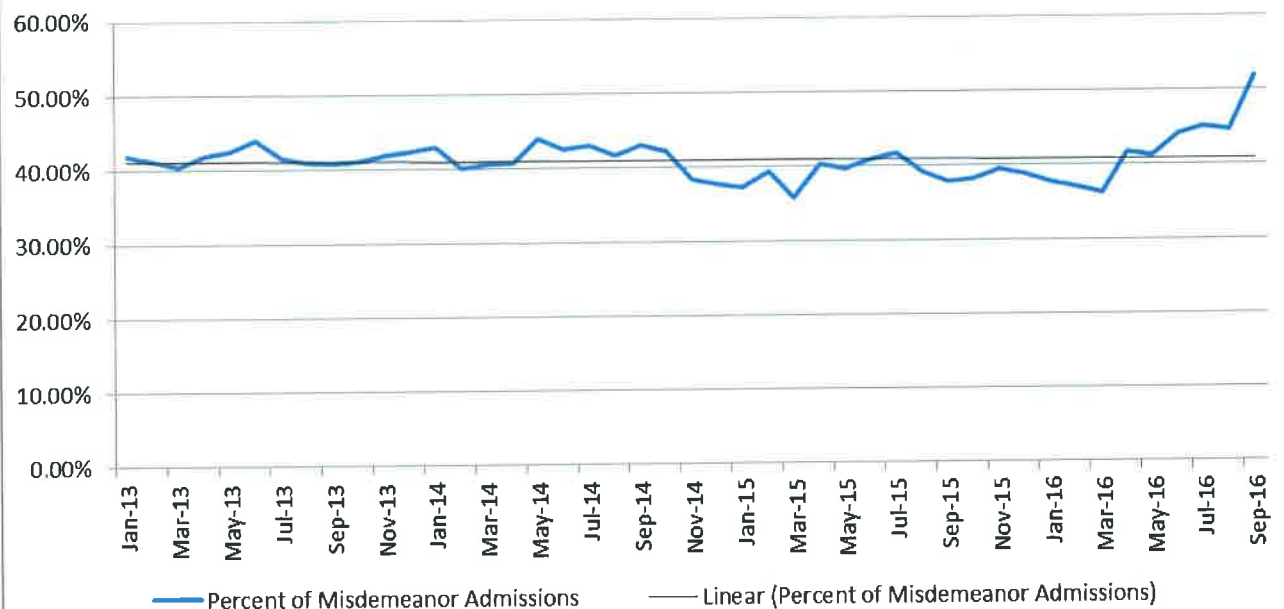
5	2014	2146
6	2014	2079
7	2014	2133
8	2014	2064
9	2014	1993
10	2014	2109
11	2014	2062
12	2014	2024
1	2015	2121
2	2015	2076
3	2015	1955
4	2015	1949
5	2015	1969
6	2015	1956
7	2015	1977
8	2015	2092
9	2015	2283
10	2015	2180
11	2015	2189
12	2015	2311
1	2016	2338
2	2016	2387
3	2016	2344
4	2016	2226
5	2016	2213
6	2016	2304

*Through 6/6/2016

Petty/Traffic Jail Admissions as Percent of All Jail Admissions
Jan 2013 - Sept 2016



Misdemeanor Jail Admissions as Percent of All Jail Admissions
Jan 2013 - Sept 2013



Jail and EM Admissions Jan 2013 - Sept 2013

