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9<sup>TH</sup> DIST.  
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12<sup>TH</sup> DIST.  
13<sup>TH</sup> DIST.  
14<sup>TH</sup> DIST.  
15<sup>TH</sup> DIST.  
16<sup>TH</sup> DIST.  
17<sup>TH</sup> DIST.



OFFICE OF THE INDEPENDENT INSPECTOR GENERAL  
**PATRICK M. BLANCHARD**  
INSPECTOR GENERAL

69 West Washington Street  
Suite 1160  
Chicago, Illinois 60602  
PHONE (312) 603-0350  
FAX (312) 603-9948

October 20, 2017

*Via Electronic Mail*

Honorable John P. Daley  
Chairman, Finance Committee  
Cook County Board of Commissioners  
118 North Clark Street, Room 567  
Chicago, Illinois 60602

Re: OIIG Plan for Budget Reductions totaling 10% of the FY18 Executive Recommendation

Dear Commissioner Daley:

This letter is written in response to your correspondence of October 13, 2017, requesting a plan for budget reductions by this office totaling 10% of the FY2018 Executive Budget Recommendation. In order to achieve the requested 10% goal, a \$207,926 reduction will be necessary. Accordingly, the Office of the Independent Inspector General (OIIG) offers the following reductions for your consideration:

1) Training (Account 501805)	\$13,000
2) Professional Services (Account 520830)	\$29,504
3) Elimination of Grade 24 Salary Increases	\$21,015
4) Elimination of an Investigator V Position	\$96,639
5) OIIG Furlough Days (16 Days)	\$93,456
6) Elimination of Turnover Adjustment	<u>(\$45,569)</u>
	\$208,045

The identified reductions represent a 10% overall reduction from the FY2018 Executive Budget Recommendation for the OIIG in the amount of \$2,079,269 (Attached Executive Budget Recommendation). As shown above, the Training and Professional Services Accounts will be reduced by the indicated amounts. The formerly proposed increase in three Grade 24 positions, an effort to achieve parity with other similar positions in Cook County, is being eliminated. (Exec. Budget Rec., p. K-6, addressing the Deputy Inspector General and General Counsel positions). The OIIG will also eliminate another Investigator V position (PCID # 1100441) while accounting for the anticipated savings of a turnover adjustment.

Finally, in order to achieve the remaining savings requested, we recommend furlough leave be imposed on all OIIG staff (16 employees) for 16 days. This represents a reduction of \$5,841 per collective furlough day totaling \$93,456. OIIG staff will be requested to schedule furlough leave in a manner to limit the disruption of OIIG operations. The OIIG will be

Hon. John P. Daley  
October 20, 2017  
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responsible for tracking each employee's time to ensure compliance with this mandate. We recommend the use of furlough leave to meet the budgetary goal because further position elimination will significantly impact the overall capacity to meet the mission of this office.

Thank you for your consideration. We look forward to discussing these recommendations during the OIIG budget hearing on October 30, 2017.

Very truly yours,



Patrick M. Blanchard  
Inspector General

encl.

cc: Honorable Members of the Board of Commissioners  
Ms. Tanya Anthony, Director, Budget and Management  
Mr. Jeron Bland, Budget Analyst

**SUMMARY OF APPROPRIATIONS**

Department and Title	2017 Expend.	2017 Adjusted Appropriation	Department Request	President's Recommendation	Difference
<b>Corporate Fund</b>					
1080-Office Of Inspector General	1,548,162	2,094,923	2,079,269	2,079,269	(15,654)
<b>Corporate Fund Total</b>	<b>\$1,548,162</b>	<b>\$2,094,923</b>	<b>\$2,079,269</b>	<b>\$2,079,269</b>	<b>\$(15,654)</b>
<b>General Funds Total</b>	<b>\$1,548,162</b>	<b>\$2,094,923</b>	<b>\$2,079,269</b>	<b>\$2,079,269</b>	<b>\$(15,654)</b>
<b>Total Appropriations</b>	<b>\$1,548,162</b>	<b>\$2,094,923</b>	<b>\$2,079,269</b>	<b>\$2,079,269</b>	<b>\$(15,654)</b>

**SUMMARY OF POSITIONS**

Department and Title	2017 Approved Positions	Department Request	President's Recommendation	Difference
<b>Corporate Fund</b>				
1080-Office Of Inspector General	18.0	17.0	17.0	(1.0)
<b>Corporate Fund Total</b>	<b>18.0</b>	<b>17.0</b>	<b>17.0</b>	<b>(1.0)</b>
<b>General Funds Total</b>	<b>18.0</b>	<b>17.0</b>	<b>17.0</b>	<b>(1.0)</b>
<b>Total Positions</b>	<b>18.0</b>	<b>17.0</b>	<b>17.0</b>	<b>(1.0)</b>

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

Account	2017 Expend.	2017 Adjusted Appropriation	Department Request	President's Recommendation	Difference
<b>Personal Services</b>					
501006-Sal/Wag Of Reg Employees	1,282,556	1,706,063	1,697,194	1,697,194	(8,869)
501210-Planned Overtime Compensation	101	-	-	-	0
501510-Mandatory Medicare Cost	17,918	25,403	25,270	25,270	(133)
501585-Insurance Benefits	165,890	199,136	203,927	203,927	4,791
501765-Professional Develop/Fees	4,750	19,206	15,800	15,800	(3,406)
501835-Transp And Travel Expenses	115	289	300	300	11
<b>Personal Services Total</b>	<b>1,471,330</b>	<b>1,950,097</b>	<b>1,942,491</b>	<b>1,942,491</b>	<b>(7,606)</b>
<b>Contractual Service</b>					
520149-Communication Services	264	845	1,219	1,219	374
520259-Postage	40	388	300	300	(88)
520485-Graphics And Reproduction Svcs	57	900	700	700	(200)
520825-Professional Services	4,988	16,656	31,504	31,504	14,848
521005-Professional Legal Expenses	248	-	-	-	0
<b>Contractual Service Total</b>	<b>5,597</b>	<b>18,789</b>	<b>33,723</b>	<b>33,723</b>	<b>14,934</b>
<b>Supplies &amp; Materials</b>					
530600-Office Supplies	762	7,944	-	-	(7,944)
530635-Books, Periodicals And Publish	4,777	4,915	6,912	6,912	1,997
<b>Supplies &amp; Materials Total</b>	<b>5,538</b>	<b>12,859</b>	<b>6,912</b>	<b>6,912</b>	<b>(5,947)</b>
<b>Operations &amp; Maintenance</b>					
540129-Maint And Subscription Svcs	4,679	23,907	8,463	8,463	(15,444)
540245-Automotive Operation And Maint	-	2,425	2,500	2,500	75
540345-Property Maint And Operations	51,858	69,144	68,359	68,359	(785)
<b>Operations &amp; Maintenance Total</b>	<b>56,537</b>	<b>95,476</b>	<b>79,322</b>	<b>79,322</b>	<b>(16,154)</b>
<b>Rental &amp; Leasing</b>					
550029-Countywide Office And Data Proc Equip Rental	9,160	6,702	5,822	5,822	(880)
550129-Facility And Office Space Rental	-	11,000	11,000	11,000	0
<b>Rental &amp; Leasing Total</b>	<b>9,160</b>	<b>17,702</b>	<b>16,822</b>	<b>16,822</b>	<b>(880)</b>
<b>Operating Funds Total</b>	<b>1,548,162</b>	<b>2,094,923</b>	<b>2,079,269</b>	<b>2,079,269</b>	<b>(15,654)</b>



**MISSION**

The Office of the Independent Inspector General (OIIG) detects, deters and prevents corruption, fraud, waste, mismanagement, unlawful political discrimination and other forms of misconduct in the operation of Cook County government with integrity, independence, professionalism and respect for both the rule of law and the residents of Cook County.

**MANDATES**

Continues to meet the goals set forth in the OIIG enabling ordinance, Cook County Ordinances 07-O-52 (2007), and the Supplemental Relief Orders entered in Shakman v. Cook County, 69 C 2145 (N.D. Ill.).

**KEY ACTIVITIES AND SERVICES**

- Reviews and considers over 350 complaints annually for possible investigative action.
- Investigates all complaints filed pursuant to the Supplemental Relief Orders in the Shakman litigation.
- Provides training to Cook County employees on the functions and mission of the OIIG and unlawful political discrimination and other unlawful practices.
- Initiates compliance surveys and reviews to determine the efficiency and effectiveness of Cook County government agencies and departments.

**10155 - ADMINISTRATION**

Supervises departmental programs and manages administrative functions.

**15220 - INVESTIGATIONS**

Investigates all complaints filed pursuant to the Supplemental Relief Orders entered in Shakman v. Cook County.

Program	2018 FTE	2018 Expenses
10155-Administration	5.0	603,823
15220-Investigations	12.0	1,138,940

**DISCUSSION OF 2017 DEPARTMENT  
AND PROGRAM OUTCOMES**

In 2017, the OIIG saw an increase in the number of new complaints being handled by the office from 357 in 2016 to a projected 384 in 2017, a 7.6% increase. This increase resulted in part from the Illinois Supreme Court's decision in Blanchard v. Berrios, 2016 IL 120315, issued on December 1, 2016, affirming the OIIG's jurisdiction over the separately elected County officials.

With the cooperation of the separately elected officials after the Supreme Court's ruling, the OIIG expects the number new complaints handled by the office to increase again in 2018 to approximately 390.

Through the second quarter of 2017, the OIIG also experienced an increase in the percentage of its recommendations adopted by County agencies and departments from 73% in 2016 to 79% for 2017 as of June 30.

**BUDGET, COST ANALYSIS AND 2018  
STRATEGIC INITIATIVES AND GOALS**

As for the 2018 budget, the OIIG staffing costs will decrease due to the elimination of certain positions that were temporarily vacant in 2017.

In addition, the OIIG will see a decrease in professional training costs in 2018. Professional training costs for the office have continued to decrease since 2016 when a significant portion of the OIIG staff was able to enroll in the national Association of Inspectors General (AIG) training and certification course which was held over a one week period in Chicago. By enrolling a larger group in the course when it was held at a local venue, the OIIG was able to avoid the travel and lodging expenses normally associated with it. This national training allowed various OIIG staff members to become AIG Certified Inspectors General, AIG Certified Inspector General Investigators, or AIG Certified Inspector General Auditors. Those OIIG staff members who obtained certification will be able to retain the certification in 2017 and future years through continuing professional education (40 hours every two years) most of which can be achieved through free training provided by the local Illinois chapter of the AIG. This training and certification ensures that OIIG staff members maintain national best practices and techniques as they provide services to the residents of Cook County.

Strategic initiatives and goals for 2018 include:

- Continued outreach and investigative efforts involving the offices of the separately elected officials.
- Continued focus on monitoring and enforcement of the prohibitions of unlawful political discrimination and the increased work load in this area resulting from the ongoing transition of responsibility from the Compliance Administrator's Office to the OIIG.
- Capturing the estimated cost savings to the County as a result of adopted OIIG recommendations.

Appropriations (\$ thousands)			
Fund Category	2016 Adopted	2017 Adjusted Appropriation	2018 Recommended
Corporate Fund	2,032	2,095	2,079
	Adopted	Adjusted Appropriation	Recommended
FTE Positions	20.0	18.0	17.0

Performance Metric Name	2016 Year End Actual	2017 Q1 Actual	2017 Q2 Actual	2017 Year End Projection	2017 Year End Target	2018 Year End Target
<b>OIIG Output Metric</b>						
Number of new complaints	357	95	97	384	370	390
<b>OIIG Efficiency Metric</b>						
Average number of new complaints per investigator	27	8	8	35	34	35
<b>OIIG Outcome Metric</b>						
Percentage of recommendations adopted	73%	85%	68%	79%	75%	75%
<b>Zero Based Budget Metric</b>						
Average field staff cost per complaint	\$3,211	\$2,838	\$3,350	\$2,812	\$2,918	\$2,711

## DISTRIBUTION BY APPROPRIATION CLASSIFICATION

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<b>Personal Services</b>					
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501835-Transp And Travel Expenses	115	289	300	300	11
<b>Personal Services Total</b>	<b>1,471,330</b>	<b>1,950,097</b>	<b>1,942,491</b>	<b>1,942,491</b>	<b>(7,606)</b>
<b>Contractual Service</b>					
520149-Communication Services	264	845	1,219	1,219	374
520259-Postage	40	388	300	300	(88)
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520825-Professional Services	4,988	16,656	31,504	31,504	14,848
521005-Professional Legal Expenses	248	-	-	-	0
<b>Contractual Service Total</b>	<b>5,597</b>	<b>18,789</b>	<b>33,723</b>	<b>33,723</b>	<b>14,934</b>
<b>Supplies &amp; Materials</b>					
530600-Office Supplies	762	7,944	-	-	(7,944)
530635-Books, Periodicals And Publish	4,777	4,915	6,912	6,912	1,997
<b>Supplies &amp; Materials Total</b>	<b>5,538</b>	<b>12,859</b>	<b>6,912</b>	<b>6,912</b>	<b>(5,947)</b>
<b>Operations &amp; Maintenance</b>					
540129-Maint And Subscription Svcs	4,679	23,907	8,463	8,463	(15,444)
540245-Automotive Operation And Maint	-	2,425	2,500	2,500	75
540345-Property Maint And Operations	51,858	69,144	68,359	68,359	(785)
<b>Operations &amp; Maintenance Total</b>	<b>56,537</b>	<b>95,476</b>	<b>79,322</b>	<b>79,322</b>	<b>(16,154)</b>
<b>Rental &amp; Leasing</b>					
550029-Countywide Office And Data Proc Equip Rental	9,160	6,702	5,822	5,822	(880)
550129-Facility And Office Space Rental	-	11,000	11,000	11,000	0
<b>Rental &amp; Leasing Total</b>	<b>9,160</b>	<b>17,702</b>	<b>16,822</b>	<b>16,822</b>	<b>(880)</b>
<b>Operating Funds Total</b>	<b>1,548,162</b>	<b>2,094,923</b>	<b>2,079,269</b>	<b>2,079,269</b>	<b>(15,654)</b>



PERSONAL SERVICES - SUMMARY OF POSITIONS BY PROGRAM AND JOB CODE

Job Code/Title	Grade	2017 Approved & Adopted		Department Request		President's Recommendation	
		FTE Pos.	Salaries	FTE Pos.	Salaries	FTE Pos.	Salaries
10155-Administration							
0062-Inspector General	24	-	-	1.0	162,284	1.0	162,284
5203-Deputy Inspector General	24	-	-	2.0	247,458	2.0	247,458
5566-General Counsel-OIIG	24	-	-	1.0	123,729	1.0	123,729
6292-Exec Asst to the Inspect Gen	21	-	-	1.0	70,353	1.0	70,353
		-	-	5.0	\$603,823	5.0	\$603,823
15220-Investigations							
0149-Investigator IV Financial	21	2.0	190,658	2.0	195,409	2.0	195,409
0150-Investigator III	20	4.0	334,440	4.0	336,306	4.0	336,306
0642-Investigator V	22	5.0	503,648	4.0	406,223	4.0	406,223
5575-Investigator IV-OIIG	21	2.0	196,054	2.0	201,002	2.0	201,002
		13.0	\$1,224,800	12.0	\$1,138,940	12.0	\$1,138,940
19765-Supervisory and Clerical							
0048-Administrative Assistant III	16	0.0	2	-	-	-	-
0062-Inspector General	24	1.0	162,283	-	-	-	-
5203-Deputy Inspector General	24	2.0	233,448	-	-	-	-
5566-General Counsel-OIIG	24	1.0	116,724	-	-	-	-
6292-Exec Asst to the Inspect Gen	21	1.0	68,816	-	-	-	-
		5.0	\$581,273	-	-	-	-
Total Salaries and Positions		18.0	\$1,806,073	17.0	\$1,742,763	17.0	\$1,742,763
Turnover Adjustment		-	(54,182)	-	(45,569)	-	(45,569)
Operating Fund Totals		18.0	\$1,751,891	17.0	\$1,697,194	17.0	\$1,697,194

\*Elimination of Grade 24 Salary Increase



## PERSONAL SERVICES - SUMMARY OF POSITIONS BY GRADE

Salary Grade	2017 Approved & Adopted		Department Request		President's Recommendation	
	FTE Pos.	Salaries	FTE Pos.	Salaries	FTE Pos.	Salaries
16	-	2	-	-	-	-
20	4.0	334,440	4.0	336,306	4.0	336,306
21	5.0	455,528	5.0	466,763	5.0	466,763
22	5.0	503,648	4.0	406,223	4.0	406,223
24	4.0	512,455	4.0	533,471	4.0	533,471
<b>Total Salaries and Positions</b>	<b>18.0</b>	<b>\$1,806,073</b>	<b>17.0</b>	<b>\$1,742,763</b>	<b>17.0</b>	<b>\$1,742,763</b>
<b>Turnover Adjustment</b>	<b>-</b>	<b>\$(54,182)</b>	<b>-</b>	<b>\$(45,569)</b>	<b>-</b>	<b>\$(45,569)</b>
<b>Operating Funds Total</b>	<b>18.0</b>	<b>\$1,751,891</b>	<b>17.0</b>	<b>\$1,697,194</b>	<b>17.0</b>	<b>\$1,697,194</b>

Position	Shakman Exempt?	Occupancy Status	Status	Empl#	Empl Name	Hours	Job Code/Title	Union	Salary Grade	Step	Budgeted Hours	2017 (Final) FTE	2017 Final Budget	2018 (Working) FTE	2018 Working
<b>Investigations-E1080:15220</b>															
0208002-Investigator III		Filled	Active	E1114169	Williams Andrew S	40	0150-Investigator III	NONE			2,080	-	-	1.0	84,071
0800033-Investigator III		Filled	Active	E832537	Galindo Thomas S	40	0150-Investigator III	NONE			2,080	-	-	1.0	86,672
0800035-Investigator V		Vacant	Active	-	-	-	0642-Investigator V	NONE			-	-	-	-	-
0800036-Investigator IV-OIIG		Filled	Active	E850522	Bochte Frank J	40	5575-Investigator IV-OIIG	NONE			2,080	-	-	1.0	99,318
0800041-Investigator V		Filled	Active	E374764	Jester Andrew T	40	0642-Investigator V	NONE			2,080	-	-	1.0	103,072
0800043-Investigator III		Filled	Active	E1101894	Duffin Christopher V	40	0150-Investigator III	NONE			2,080	-	-	1.0	85,008
0800034-Investigator III		Vacant	Active	E823233	Carlson Megan	40	0150-Investigator III	NONE			2,080	-	-	1.0	80,355
0800037-Investigator IV-OIIG		Vacant	Active	Not Budgeted	-	-	5575-Investigator IV-OIIG	NONE			-	-	-	-	-
1100439-Investigator IV Financial		Filled	Active	E1114178	Cerda Jorge	40	0149-Investigator IV Financial	NONE			2,080	-	-	1.0	96,190
1100440-Investigator IV-OIIG		Filled	Active	E833059	Burton Robert M	40	5575-Investigator IV-OIIG	NONE			2,080	-	-	1.0	101,684
1100441-Investigator V		Filled	Active	-	-	40	0642-Investigator V	NONE			2,080	-	-	1.0	96,639
1100442-Investigator V		Filled	Active	E821242	Marrello Rachel	40	0642-Investigator V	NONE			2,080	-	-	1.0	106,126
9701587-Investigator V		Filled	Active	E383762	Tierman Daniel O	40	0642-Investigator V	NONE			2,080	-	-	1.0	100,387
9701588-Investigator IV Financial		Filled	Active	E720723	Cohen Deborah	40	0149-Investigator IV Financial	NONE			2,080	-	-	1.0	99,219
<b>Total Investigations-E1080:15220</b>						<b>520</b>					<b>24,960</b>	-	-	<b>12.0</b>	<b>\$1,138,940</b>
<b>Supervisory And Clerical-E1080:19765</b>															
0208001-Administrative Assistant III		Vacant		Not Budgeted	-	-	No_JobCode	NONE			-	-	-	-	-
0800044-Deputy Inspector General				E817576	Paxton Tirrell J	40	5203-Deputy Inspector General	NONE			-	-	-	-	-
0903319-Deputy Inspector General				E812457	Norris Joseph K	40	5203-Deputy Inspector General	NONE			-	-	-	-	-
0903320-Administrative Assistant III		Vacant		Not Budgeted	-	-	0048-Administrative Assistant III	NONE			-	-	-	-	-
1100426-General Counsel-OIIG				E812281	Cyranoski Steven E	40	5566-General Counsel-OIIG	NONE			-	-	-	-	-
1400427-Exec Asst to the Inspect Gen				E830379	Foelher Jennifer L	40	6292-Exec Asst to the Inspect Gen	NONE			-	-	-	-	-
9701565-Inspector General	Yes			E377120	Blanchard Patrick M	40	0062-Inspector General	NONE			-	-	-	-	-
<b>Total Supervisory And Clerical-E1080:19765</b>						<b>240</b>									
<b>Administration-E1080:10155</b>															
0800044-Deputy Inspector General		Filled	Active	E817576	Paxton Tirrell J	40	5203-Deputy Inspector General	NONE			2,080	-	-	1.0	123,729
0903319-Deputy Inspector General		Filled	Active	E812457	Norris Joseph K	40	5203-Deputy Inspector General	NONE			2,080	-	-	1.0	123,729
1100426-General Counsel-OIIG		Filled	Active	E812281	Cyranoski Steven E	40	5566-General Counsel-OIIG	NONE			2,080	-	-	1.0	123,729
1400427-Exec Asst to the Inspect Gen		Filled	Active	E830379	Foelher Jennifer L	40	6292-Exec Asst to the Inspect Gen	NONE			2,080	-	-	1.0	70,353
9701565-Inspector General	Yes	Filled	Active	E377120	Blanchard Patrick M	40	0062-Inspector General	NONE			2,080	-	-	1.0	162,284
<b>Total Administration-E1080:10155</b>						<b>200</b>					<b>10,400</b>	-	-	<b>5.0</b>	<b>\$603,823</b>
<b>Totals</b>											<b>35,360</b>	-	-	<b>17.0</b>	<b>\$1,742,763</b>

\*Elimination of Investigator V Position.

**FY18 - Department Account Summary By Fund**  
**11000-Cook County Corporate**  
**1080-Office Of Inspector General**

	FY2017 Curr. Exp.	FY2017 Adopted	FY2017 Adjusted	FY2018 Working	FY2018 Request	Difference*	Inc(Dec)%
501010-Sal/Wag Of Reg Employees - Budget Entry	-	\$1,751,891	-	\$1,742,763	\$1,742,763	\$1,742,763	100.0%
501030-Turnover Adjustment	-	-	-	(45,569)	(45,569)	(45,569)	100.0%
501511-Mandatory Medicare Cost - Budget Entry	-	25,403	-	25,270	25,270	25,270	100.0%
501590-Group Life Insurance- Budget Entry	-	2,889	-	1,747	1,747	1,747	100.0%
501610-Group Health Insurance- Budget Entry	-	141,521	-	143,691	143,691	143,691	100.0%
501640-Group Dental Insurance- Budget Entry	-	6,882	-	7,667	7,667	7,667	100.0%
501660-Unemployment Compensation- Budget Entry	-	756	-	630	630	630	100.0%
501690-Vision Care- Budget Entry	-	1,841	-	1,822	1,822	1,822	100.0%
501715-Group Pharmacy Insurance- Budget Entry	-	45,247	-	48,369	48,369	48,369	100.0%
501790-Prof /Tech Membership Fees- Budget Entry	-	2,800	-	2,800	2,800	2,800	100.0%
501805-Training Program Staff Pe- Budget Entry	-	17,000	-	13,000	13,000	13,000	100.0%
501836-Transp And Travel Expenses - Budget Entry	-	300	-	300	300	300	100.0%
501838-Transportation Or Resident- Budget Entry	-	300	-	-	-	0	0.0%
520150-Communication Services - Budget Entry	-	871	-	1,219	1,219	1,219	100.0%
520260-Postage - Budget Entry	-	400	-	300	300	300	100.0%
520508-Prtg And Inside Repro Svcs	-	900	-	700	700	700	100.0%
520830-Professional Services - Budget Entry	-	16,656	-	31,504	31,504	31,504	100.0%
530605-Office Supplies - Budget Entry	-	8,190	-	-	-	0	0.0%
530640-Books, Periodicals And Publish - Budget Entry	-	5,067	-	800	800	800	100.0%
530646-Countywide Lexis-Nexis Contract - Budget Entry	-	3,967	-	6,112	6,112	6,112	100.0%
540130-Maint And Subscription Svcs - Budget Entry	-	700	-	-	-	0	0.0%
540135-Wkng Cap-Maint Of Data Proc Eq- Budget Entry	-	19,327	-	4,463	4,463	4,463	100.0%
540146-Operation Of Auto Equipment- Budget Entry	-	4,000	-	4,000	4,000	4,000	100.0%
540250-Automotive Operation And Maint - Budget Entry	-	2,500	-	2,500	2,500	2,500	100.0%
540402-Operating Costs - 69 W. Wash.- Budget Entry	-	69,144	-	68,359	68,359	68,359	100.0%
550010-Office And Data Proc Equip Rental - Budget Entry	-	6,702	-	-	-	0	0.0%
550030-Countywide Photocopier Lease - Budget Entry	-	6,702	-	5,822	5,822	5,822	100.0%
550130-Facility And Office Space Rental - Budget Entry	-	11,000	-	11,000	11,000	11,000	100.0%
<b>Total Operating:</b>	<b>\$0</b>	<b>\$2,152,956</b>	<b>\$0</b>	<b>\$2,079,269</b>	<b>\$2,079,269</b>	<b>\$2,079,269</b>	<b>#Err</b>

**\*Reductions in Training and Professional Services Accounts.**

Reflects Original Appropriation column in Appropriation Trial Balance

\*Difference = FY2018 Request - FY2017 Adjusted

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/BR Reports/Department Account Summary By Fund