

COOK COUNTY
PRELIMINARY FORECAST

2019

TONI PRECKWINKLE

President, Cook County Board of Commissioners



The background of the slide is a grayscale photograph of the Cook County Courthouse. The top portion of the image shows the ornate architectural details of the building's facade, including a decorative frieze with the words 'COOK COUNTY' in large, raised, serif capital letters. Below the title, the text is overlaid on a semi-transparent white rectangular area.

OVERVIEW OF FY2018 YEAR-END AND FY2019 PRELIMINARY FORECAST

The Department of Budget and Management Services (DBMS) prepared this preliminary forecast report in accordance with Section 2-934(c) of the Cook County Code of Ordinances. The report presents a mid-year projection of year-end revenues and expenses for Fiscal Year 2018, and an initial forecast of Fiscal Year 2019 revenues and expenditures.

FISCAL YEAR 2018 YEAR-END

For FY2018, DBMS anticipates a combined budgetary surplus of \$0.6 million in the General Fund and the Health Fund, which are the two major operating funds for Cook County. The General Fund is projected to have a positive variance of \$2.9 million and the Health Fund a \$2.3 million shortfall.

In the General Fund, year-end expenditures are estimated to come in roughly \$6.0 million over budget due primarily to an overage in Reserve for Claims related to an unanticipated settlement.

The projected County FY2018 General Fund surplus is driven by greater than anticipated growth in Home Rule Sales Tax revenue. Home Rule Sales Tax revenue is projecting a positive variance of \$44.9 million, largely due to better than anticipated economic growth and a onetime accelerated payment from the State of Illinois. In addition, the State has also reduced its collection fee from 2 percent to 1.5 percent effective July 1, 2017. This offsets a negative variance in County Treasurer revenue of \$23 million resulting from a decrease


in fees on delinquent tax bills. Due to the positive state of the economy, prepayment of property taxes in anticipation of the Federal tax reform and enhanced communications to impacted taxpayers, there are fewer delinquent taxes. Additional favorable revenue projections are attributed to increased revenues in the County Use Tax of \$2.3 million and better than budget State Income Tax revenues of \$1.8 million, again due to a robust economy.

In the Health Enterprise Fund, the Cook County Health and Hospitals System (CCHHS) is currently projecting a deficit of \$2.3 million, or 0.1 percent higher than budget, driven primarily by projected expenditures. Although Patient Fees are expected to be \$51 million below budget, Managed Care (CountyCare) revenue is projected to come in \$559 million above budget due to higher than budgeted member enrollment, while CCHHS year-end expenditures are projected to be \$2.3 million over budget. CCHHS continues to actively review expenditures and revenues to stay within the appropriated budget.

FISCAL YEAR 2019 FORECAST

The FY2019 outlook includes a \$52.3 million shortfall projected in the General Fund and a \$29.5 million shortfall in the Health Fund, creating a total operating funds projected deficit of \$81.8 million. This projection assumes a flat operating tax allocation for the Health System of \$102 million. This projected operating deficit also reflects an increased appropriation of \$360 million from \$353.4 million in FY2018 for supplemental pension contributions that will put the County on a path to address the outstanding unfunded pension liability at the County Employee's and Officer's Annuity and Benefit Fund of Cook County (the "Retirement Fund"), consistent with the intention of the majority of the Board of Commissioners when they raised the Home Rule Sales Tax in 2015.

In the General Fund, projected expenditures of \$1,863 million will exceed projected revenues of \$1,810 million. The projected shortfall is driven by an increase in estimated expenditures of \$63 million that outpaced an increase in expected revenues of roughly \$10.5 million over the FY2018 adopted budget. In the Health Fund, revenues are

A decorative column with intricate carvings, including a capital with acanthus leaves and a central medallion, set against a light background.

expected to increase by \$600 million reflecting the increased revenue generated by the acquisition of new members in the CountyCare program. Expenditures are projected to increase by \$682 million, primarily driven by the associated expenses related to the increased CountyCare membership.

In the General Fund, projected cost increases driving this gap are an increase in expenditures for projected wages (\$29.5M), employee health benefit increases (\$10.1M), costs related to external borrowing (\$9.4M) and spending on technology and system maintenance (\$3.2M).

Revenue increases are driven primarily by an increase in Sales Tax revenues of \$37 million due to growth in the nation's economy. Although, a change in state legislation moving the date of delinquent tax sales from April to May resulted in an increase in revenue collected by the County

Treasurer, timely payments caused an offsetting decline in this revenue. In FY2019, revenue is expected to decrease by \$31 million.

PENSION

In 2016, the County began making supplemental payments to the County Employees' and Officers' Annuity and Benefit Fund (Cook County Pension Fund) to help shore up unfunded pension liabilities. The FY2019 preliminary forecast continues to incorporate a supplemental appropriation to the Pension Fund that targets a 2 percent growth in payments as appropriations are approved by the County Board of Commissioners. The FY2019 payment amount is projected at \$360.5 million. These payments were set at the lowest possible level to allow the Board of Commissioners to pay down the unfunded pension liabilities by 2049, and limit the projected growth rate of future payments to 2 percent or less or less.

PRELIMINARY FORECAST SUMMARY

THE TABLE BELOW PROVIDES A DETAILED SUMMARY OF THE PRELIMINARY FORECAST:

\$ in Millions	2018 Appropriation	2018 Year-End Projection	2019 Preliminary Forecast
General Fund Revenues	\$1,799.8	\$1,808.7	\$1,810.3
Total General Fund Expenditures	\$1,799.8	\$1,805.8	\$1,862.6
Health Fund Revenue	\$2,043.2	\$2,551.2	\$2,632.7
Health Fund Expenditures	\$2,043.2	\$2,553.5	\$2,662.2
Total Revenue	\$3,843.0	\$4,360.0	\$4,443.0
Total Expenditures	\$3,843.0	\$4,359.3	\$4,524.8
General Fund Gap	-	\$3.0	(\$52.3)
Health Fund Gap	-	(\$2.3)	(\$29.5)
Operating Funds Gap	-	\$0.6	(\$81.8)

CLARK STREET

PRELIMINARY FORECAST PUBLIC FORUM

PUBLIC FORUM

A public hearing and online forum will be held on the Preliminary Forecast on July 12, 2018 at 6 p.m. in the Cook County Board Room to obtain constituent feedback on budget priorities. The Department of Budget and Management Services will work closely with residents, elected officials,

and County departments to review potential efficiencies and cost savings opportunities that will allow for the presentation of a balanced budget recommendation to the Board of Commissioners in October.

More information about the Preliminary Forecast can be found at: <http://www.cookcountyil.gov/budget/>

Additionally, residents may provide recommendations on efficiencies and cost savings or submit budget questions at: <https://www.cookcountyil.gov/service/submit-budget-questions>



PROJECTED 2018 YEAR-END REVENUES AND EXPENDITURES

Cook County's General Fund is projected to end FY2018 with a \$2.9 million surplus, while the Health Fund is projecting a \$2.3 million shortfall, for a combined surplus of \$.6 million in the County's major operating funds.

2018 YEAR-END REVENUE PROJECTION

General Fund and Health Enterprise Fund revenues support the County's general operating funds and finance the Corporate, Public Safety and Health Enterprise funds and activities. The total projected combined revenue for FY2018 year-end is \$4,360 million, which represents a 13 percent, or \$517 million increase from budgeted revenues. The vast majority of this increased revenue is specific to the Health Enterprise Fund.

GENERAL FUND

The total budgeted revenue for FY2018 is \$1,800 million for the General Fund. The projected year-end revenues of \$1,809 million are higher than budgeted revenues by \$9 million, or less than half a percent. This projected increase in revenues is attributed to higher than anticipated revenues in the County Sales Tax due to a non-recurring accelerated payment from the State of Illinois to compensate for increased receipts in comparison

to the prior year. Also, effective with the State's FY2019 budget, the 2 percent service fee imposed by the State on municipalities for the collection and remittance of sales tax revenue has been reduced to 1.5 percent, further attributing to the favorable revenue projection.

HEALTH ENTERPRISE FUND

The total budgeted revenue for FY2018 is \$2,043 million for the Health Enterprise Fund. The projected year-end revenues of \$2,551 million are higher than budgeted revenues by \$508 million, or 25 percent. The projected increase in revenue is attributed to the increase in enrollment in the Managed Care Medicaid expansion program, commonly referred to as CountyCare, which is allocated and collects reimbursements on a per member per month basis.

The County's General Fund revenue is comprised of Property Tax, Non-Property Taxes, Fees, Intergovernmental Revenues, Investment Income, Indirect Costs and Miscellaneous Revenues. The

Health Enterprise Fund revenue is comprised of Patient Fees, Managed Care and Other revenue.

PROPERTY TAX

The projected year-end Property Tax Levy and Tax Increment Financing Surplus collections to the General and Health Enterprise Funds for FY2018 remains estimated at the budgeted amount of \$274.8 million.

NON-PROPERTY TAXES

Several of the Non-Property Taxes are on track to meet or exceed the FY2018 budgeted amounts. The projected year-end revenues of \$1,324 million in the General Fund are higher than budgeted revenues by \$36.2 million, or 3 percent. The aforementioned projected year-end revenue in the County Sales Tax for FY2018 is \$38.9 million higher than budget, representing a 5 percent favorable variance. Due to the robust economy, the State Income Tax which is collected by the State and remitted to the County is projecting year-end revenues of \$12.3 million, that is \$1.8 million higher than budget, or 17 percent.

GENERAL FUND FEES

The County imposes various General Fund fees for certain services it performs. The fees charged by various County departments include fees for vital records, real estate transactions, court case filings, and delinquent taxes. General Fund fees are anticipated to be \$197.6 million for year-end FY2018, which is a negative variance of \$21.9 million, or 10 percent. The primary driver of the negative variance relates to fees generated by the County Treasurer's office. The fees consist of penalties on delinquent taxes. Due to the positive state of the economy and enhanced communications to inform impacted residents, there are fewer delinquent taxes.

INTERGOVERNMENTAL REVENUES

The projected year-end Intergovernmental Revenues for FY2018 is \$46.3 million, this represents a \$3 million, or 7 percent increase from the budgeted amount. Intergovernmental Revenues include reimbursements from the State of Illinois and Forest Preserve District for select

services under the administration of Cook County. The favorable year-end revenue projection is attributable to higher than anticipated subsidies from the Administrative Office of the Illinois Courts (AOIC).

INVESTMENT INCOME, INDIRECT COSTS, AND MISCELLANEOUS REVENUES

The County is projecting to receive Investment Income of \$1.8 million, at the budgeted amount. Investment Income is the interest garnered on County fund cash balances.

Indirect Costs are charged to Grants and Special Purpose Funds to reimburse the General Fund

for pension and administrative resources. The projected year-end Indirect Costs revenues for FY2018 are \$11.6 million, on par with budget.

Miscellaneous Revenues are projected to generate \$25.8 million in FY2018; this is below budgeted expectations by \$8.3 million due to delays in anticipated one-time legal settlements.

COOK COUNTY HEALTH AND HOSPITALS SYSTEM FEES

The Health Enterprise Fund receives revenue from patient fees and supplemental payments for care provided at County Hospitals. In addition, the Cook County Health and Hospitals System

(CCHHS) operates a Managed Care Community Network (MCCN) known as CountyCare.

CountyCare receives a fixed per member per month reimbursement for each of its roughly 332,000 members. CCHHS projects that it will end FY2018 with fees totaling \$2,479 million, a 26 percent, or \$508 million increase to the FY2018 budget. The increased FY2018 revenues projected by CCHHS are attributed to increased enrollment in the Managed Care Community Network. CCHHS experienced CountyCare membership growth from 140,000 members per month to an estimated 332,000; outpacing the projected 225,000 members per month budgeted in the FY2018 budget.

PROJECTED FY2018 YEAR-END EXPENDITURES

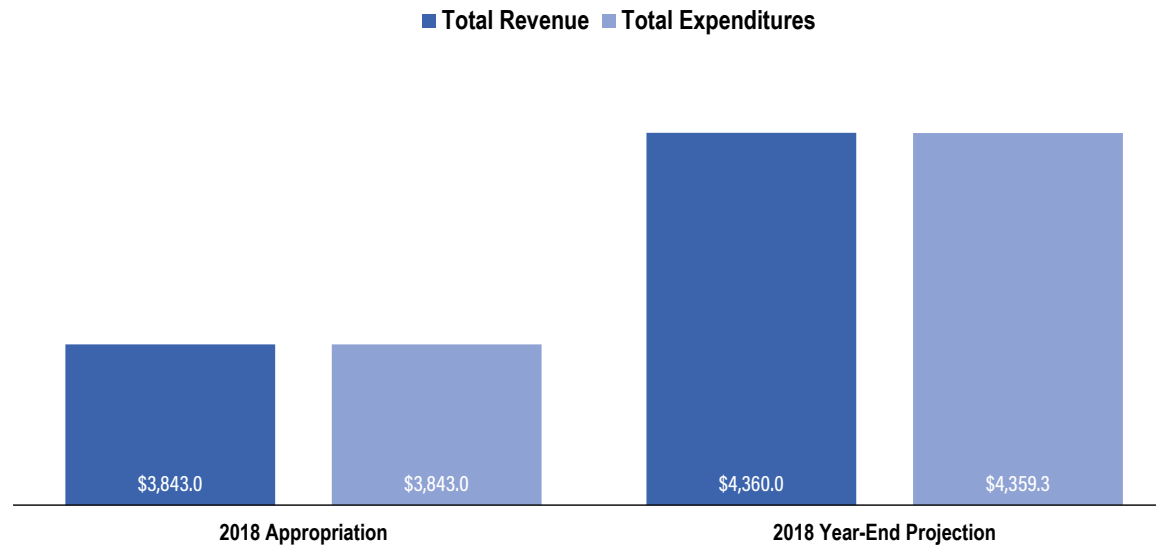
2018 YEAR-END EXPENDITURE ESTIMATE

Year-end expenditures in the General Fund are projected to have a \$6.0 million negative variance. The overage is primarily attributable to higher than anticipated salary and wages (\$5.8M) and reserve for claims (\$4.5M). These increases are partially offset by lower than anticipated overtime spending (\$8.4M).

The Health Fund year-end expenditures are projected to be above the FY2018 appropriation by about \$510 million due to higher than budgeted member enrollment in CountyCare, causing a large increase in managed care claims. Projected overtime costs are expected to exceed the budgeted amount by \$4.4 million while regular employee salaries will be under budget due to employee turnover and position vacancy rates.

Additionally, maintenance of facilities budgets is projected to be over budget by \$5.2 million to continue to meet Joint Commission accreditation.

The tables at the end of this document detail the FY2018 revenue projections and expenditure estimates by department.



The seal of Cook County, Illinois, is a circular emblem. It features a central shield with a cityscape, including a prominent building and a banner that reads "JANUARY 1831". The shield is surrounded by a wreath. The outer ring of the seal contains the text "SEAL OF COOK COUNTY ILLINOIS" in a circular arrangement.

2019 PRELIMINARY FORECAST

The outlook for FY2019 includes a \$81.8 million shortfall across the General and Health Enterprise Funds. The General Fund's deficit is projected at \$52.3 million and an additional \$29.5 million deficit is estimated in the Health Enterprise Fund for a total projected deficit of \$81.8 million. The FY2019 forecast reflects a decrease in legacy debt service payments of \$19.5 million increasing the amount of property tax levy available to the General Fund. It includes a \$36.9 million increase in County Sales Tax due to a growing economy. The FY2019 revenue collections are projecting to decline in County Treasurer revenue as experienced in the FY2018 budget. Also included is an increase in the supplemental pension appropriation of \$71 million over the FY2018 budget to \$360.5 million, consistent with the alternative payment schedule adopted by the County Board of Commissioners to address the unfunded liability in the Pension Fund.

2019 REVENUE OVERVIEW

The preliminary revenue estimate for FY2019 is \$4,443 million for the General and Health Enterprise Funds. This represents a 16 percent, or \$600.1 million increase over the FY2018 budget, which is overwhelmingly dedicated to Managed Care Community Network revenue in the Health Enterprise Fund.

The County's General Fund revenue is comprised of Property Tax, Non-Property Taxes, Fees, Intergovernmental Revenues, Investment Income,

Indirect Costs and Miscellaneous Revenues. The Health Enterprise Fund revenue is comprised of Patient Fees, Managed Care and Other revenue.

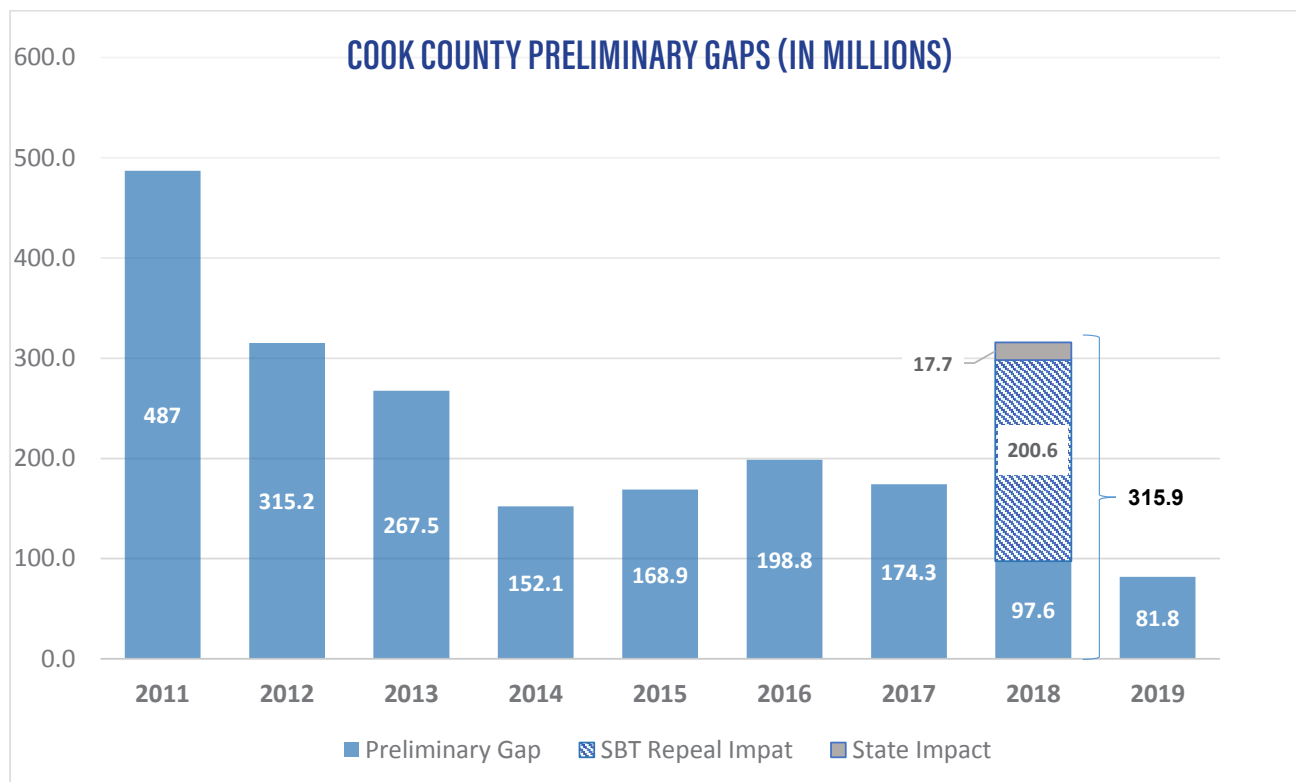
GENERAL FUND

The preliminary estimate for General Fund revenues in FY2019 is \$1,810 million, an increase of \$10.5 million, or 1 percent compared to FY2018 budgeted revenues. This figure assumes an operating tax allocation to the Health Enterprise Fund consistent with the FY2018 figure of \$102 million which essentially covers expenses related

to non-fee generating programs in public health and correctional health.

HEALTH ENTERPRISE FUND

The preliminary estimate for Health Enterprise Fund revenues in FY2019 is \$2,633 million, an increase of \$589.5 million, or 29 percent compared to FY2018 budgeted revenues. This figure does account for the operating tax allocation from the General Fund to the Health Enterprise Fund of \$102 million, consistent with FY2018.



PROPERTY TAX

The preliminary estimate for the Property Tax Levy in FY2019 is \$281.8 million, an increase from the prior fiscal year budget by \$19.5 million primarily due to the decline in debt service payments for General Obligation Bonds that are supported by Property Taxes. The Tax Increment Financing Surplus to the General Fund is projected at \$6 million.

NON-PROPERTY TAXES

The preliminary estimate for revenues for Non-Property Taxes for FY2019 is \$1,323 million, which is \$35.8 million more than prior year budgeted revenues. This increase is driven solely by the increase in County Sales Tax revenue due to a robust economy and the reduction of the 2 percent service fee imposed by the State on municipalities for the collection and remittance of sales tax revenue to 1.5 percent. Absent the growth in County Sales Tax revenue, Non-Property Taxes would be decreasing compared to prior year budgeted revenues by \$1.1 million.

GENERAL FUND FEES

The County imposes various General Fund fees for certain services that it performs. The fees charged by various County departments include: fees for vital records, real estate transactions, court case filings, and delinquent taxes. The preliminary

estimate for General Fund Fees in FY2019 is \$187.2 million, a \$32.3 million, or 15 percent decrease in comparison to FY2018 budgeted revenues. This is primarily the result of a decline in fees generated by the County Treasurer's office. The fees consist of penalties on delinquent taxes. Due to the positive state of the economy and enhanced communications to inform impacted residents, there are fewer delinquent taxes. The County Treasurer is projecting FY2019 revenues of \$30 million, that is \$31 million, or 51 percent less than the FY2018 budget.

INTERGOVERNMENTAL REVENUES

The preliminary estimate for Intergovernmental Revenues for FY2019 is \$46.1 million, \$2.8 million higher than FY2018 budgeted revenues. This projection reflects a slight increase in subsidies from the Administrative Office of the Illinois Courts (AOIC).

INVESTMENT INCOME, INDIRECT COSTS, AND MISCELLANEOUS REVENUES

The County is projecting to receive Investment Income of \$1.8 million in FY2019, the same as FY2018 budgeted revenues. Investment Income is the interest garnered on County fund cash balances.

Indirect Costs are charged to Grants and Special Purpose Funds to reimburse the General Fund

for pension and administrative resources. The projected FY2019 Indirect Costs revenues are projected to remain steady at \$11.6 million in comparison to FY2018.

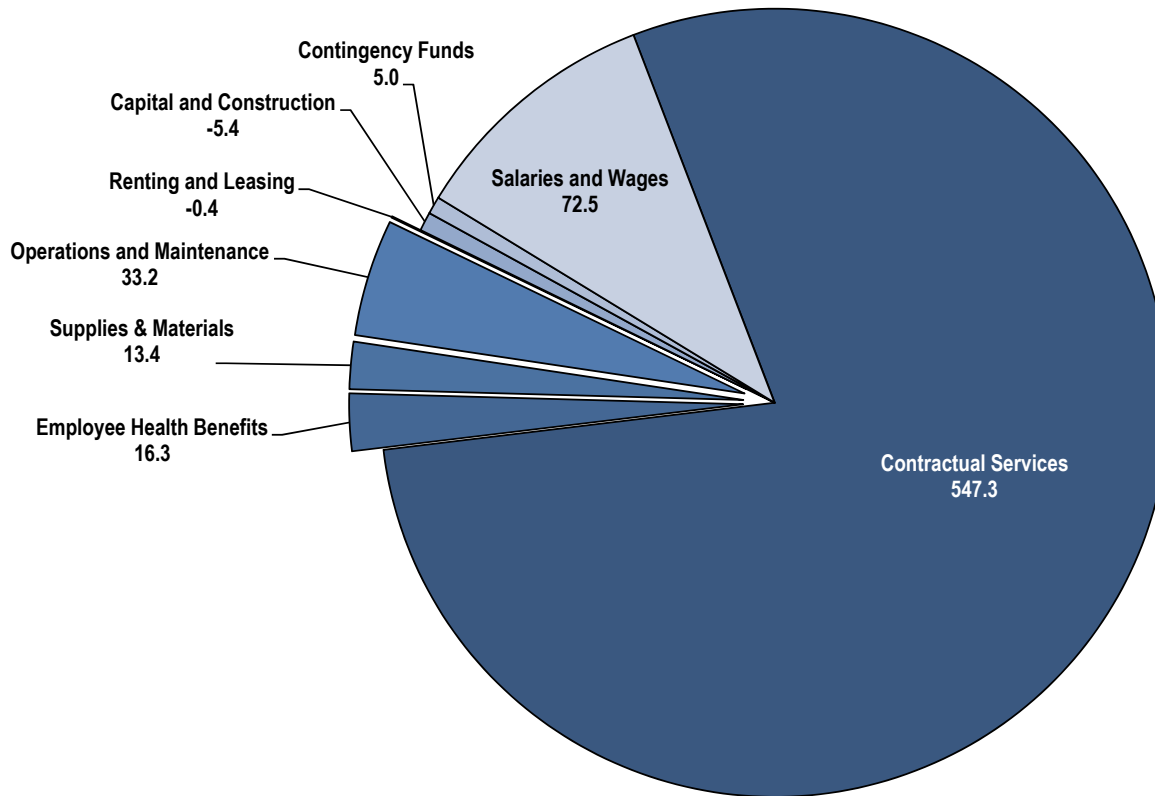
The preliminary estimate for Miscellaneous Revenues for FY2019 is \$25.3 million, which is a decrease of \$8.7 million compared to FY2018 budgeted revenues due to one-time legal settlements anticipated in FY2018 but not in FY2019.

COOK COUNTY HEALTH AND HOSPITALS SYSTEM FEES

The Health Enterprise Fund receives patient fees and supplemental payments for care provided at County Hospitals. In addition, the Cook County Health and Hospitals System (CCHHS) operates a Managed Care Community Network (MCCN) referred to as CountyCare. CountyCare receives a fixed per member per month reimbursement for each of its roughly 332,000 members. CountyCare membership realized a substantial increase above the 140,000 members in FY2017 and the estimated 225,000 members in FY2018 as a result of two successful strategic acquisitions. CCHHS' preliminary estimate for fees in FY2019 increases 30 percent, or \$589.5 million to \$2,560 million compared to Fiscal Year 2018 budget. The projected rise is due to increased enrollment into the Managed Care Community Network.

PROJECTED 2019 EXPENDITURES

FY19-18 PROJECTED CHANGE IN EXPENSES FOR GENERAL AND HEALTH ENTERPRISE FUNDS (IN MILLIONS)



GENERAL FUND

The FY2019 General Fund expenditures are projected to increase by \$62.8 million over the FY2018 appropriation. This increase is driven by rising personnel costs (\$29.5M) as a result of projected wage increases. Further increases are driven by scheduled step increases. Another key driver of increasing expenses are rising employee health benefit costs (\$10.1M) which are expected to rise at the rate of medical inflation.

Non-personnel spending is also forecasted to increase by 1.3 percent over FY2018 appropriations. Contributing non-personnel factors include increased costs related to external borrowing (\$9.4M) as well as an increase in technology spending as a result of upgrades and maintenance obligations (\$3.2M).

HEALTH FUND

Health Fund expenditures are expected to increase by \$619 million from the FY2018 appropriation, a 30 percent increase from the prior year, with budgeted expenses for FY2019 totaling \$2.662 billion. The primary drivers of the cost increases are due to larger than anticipated CountyCare enrollment and personnel costs, increasing by \$519 million and \$33 million, respectively.

Additionally, CCHHS anticipates increases in the operating budget to continue upgrades and advancements of medical and technology equipment to provide better and more efficient care for patients. Historically, CCHHS relied on debt proceeds from the County to purchase capital equipment, now capital expenditures are funded through its operating budget. Additional expenditures include a \$27.6 million increase for the maintenance and procurement of software and hardware to continue efficiency upgrades to the Cerner system and other software, and increases in surgical, medical and dental supply budgets by \$16.5 million, to support increased patient volumes.

DEBT SERVICE FUND

The County has undertaken a long-term plan to manage its debt service in a manner which will target the rate at which debt service will grow in future years at no more than 2 percent off the 2018 figure, when including all projected new money borrowing. Even with this long-term plan, achieved through strategic refinancing, limited principal re-amortization as necessary, and continuing to limit the issuance debt as the County has done in recent years, debt service will continue to rise through 2026 before leveling off at approximately \$335 million based on a significant legacy debt service burden and the need to invest in County facilities and technology infrastructure.

During 2009 and 2010 the County sold a significant amount of new money debt, approximately \$686 million, which was structured for a roughly \$100 million increase in debt service in the 2011 fiscal year. Subsequent refinancing of this legacy debt service has allowed the County to create this multi-year ramp, and even though the County has limited the issuance of new money borrowing in recent years and has \$358 million less debt outstanding at the end of FY 2017 than in FY2011, the County's debt levels remain very elevated versus peer Counties across the nation.

CONCLUSION

The County continues to emphasize long-term fiscal sustainability. Although the County has a diverse revenue base, inflationary factors put pressure on expenditures, causing them to rise, in many cases faster than the rate of inflation. In FY2019, the County expects to benefit from a robust economy with the anticipated growth in the Home Rule Sales Tax. However, due to uncer-

tainty of activities at both the state and federal levels as well as economic volatility, out year budget gaps are still of great concern and reinforce the need for judicious fiscal management.

In FY2019 the County will continue to target both expenditure and revenue solutions that support long-term fiscal sustainability. The County's long-term outlook addresses challenges associated with the solvency of the Retirement Fund, stability

of debt service and growing expenditures. The administration looks forward to working with the Board of Commissioners, elected offices, taxpayers, employees and other stakeholders to address challenges. The tables that follow provide further analysis as described in this summary overview.



2019 SPECIAL PURPOSE FUNDS OUTLOOK

The County's Annual Appropriation Bill contains Special Purpose Funds in addition to the General Fund, Health Fund and the Debt

Service Fund. Special Purpose Funds are established for a specific and dedicated purpose, and are considered to be self-balancing.

Self-balancing means that the appropriated revenues for each of the special purpose funds supports the required expenditures for the budgeted fiscal year.

MFT ILLINOIS FIRST (1ST)

Used to plan, design, construct, maintain and operate transportation facilities in Cook County and is funded by proceeds from the State distribution of Motor Fuel Tax (MFT). The FY2019 Motor Fuel Tax revenue estimate is \$46.94 million, with a projected \$47.17 million in expenditures, resulting in an FY2019 projected ending surplus balance of \$23.64 million.

ANIMAL CONTROL DEPARTMENT

Responsible for the prevention of the transmission of rabies and other diseases from animals to humans. The department forecasts revenue in 2019 to be \$3.65 million, with \$5.34 million in expenditures resulting in \$7.56 million positive fund balance by the end of FY2019.

COUNTY CLERK – ELECTION DIVISION FUND; BOARD OF ELECTION COMMISSIONERS- ELECTION FUND

Funds the cost of elections using property tax revenue. In 2019, the funds' expenses are projected to decrease by \$16.74 million to \$24.88 million due to FY2019 being a non-election year.

This increases the amount of property tax revenue available for other obligations, such as the cost of debt service or capital project pay-as-you-go financing. The FY2019 projected ending surplus balance is \$17.28 million.

COUNTY RECORDER DOCUMENT STORAGE SYSTEM FUND

Funds the equipment, materials and necessary expenses to implement and maintain the Recorder of Deeds' document storage system. Fees are charged for record retrieval and other items. The 2019 revenue estimates are \$2.5 million, with \$3.15 million in expenditures, resulting in a 2019 year-end fund balance deficit of \$1.69 million. This fund is one of a number of Special Purpose Funds that required a corrective action plan to restore solvency.

CLERK OF THE CIRCUIT COURT AUTOMATION FUND

Maintains the automated systems which support the activities of the Circuit Court, meets the needs of Court constituents, and provides constant access to both internal and external users. The

2019 revenues are estimated to be \$10.5 million, with expenditures of \$11.25 million, resulting in a 2019 fund balance deficit of \$5.96 million. This will require expenditure reductions to reduce the negative fund balance.

CLERK OF THE CIRCUIT COURT DOCUMENT STORAGE FUND

Manages Circuit Court records. Projected revenues for 2019 are \$9.50 million and expenditures of \$7.97 million. The 2019 ending fund balance is estimated to be a negative \$220,441 compared to an ending FY2018 estimated negative \$1.74 million. Continued expenditure reductions are necessary to fully restore solvency to this fund.

COOK COUNTY LAW LIBRARY

Provides legal information resources to legal professionals, judiciary, government officials, litigants and the residents of Cook County at six locations. In 2019, revenues are estimated to be \$5.9 million, with \$4.59 million in expenditures. After following a multi-year corrective action plan, the fund is projecting a 2019 positive fund balance of \$2.53 million.

CHIEF JUDGE DISPUTE RESOLUTION

This fund is used to record fees from civil filings disbursed to Dispute Resolution Centers. The fund is projected to receive \$180,000 in revenues in 2019, with estimated expenditures of \$226,646. As a result, the projected fund balance in 2019 is estimated to be a negative \$186,537. The fund will not be able to withstand a similar shortfall of revenues in future years. An expenditure reduction plan must be implemented.

ADULT PROBATION SERVICE FEE FUND

Collects court-ordered fees from certain adult felony offenders, based upon the defendant's ability to pay. The 2019 revenues are estimated at \$3.10 million with \$3.29 million in expenditures, leaving a projected negative fund balance of \$257,011 by the end of 2019. A corrective action plan should be implemented to eliminate the estimated negative balance.

COUNTY CLERK AUTOMATION FUND

Funds automation of the County Clerk's Office non-election activities, and is funded by vital records fees. The 2019 revenue estimates are

\$1.35 million with expenditures projected at \$1.55 million. The County Clerk Automation fund is projected to end 2019 with a \$420,945 estimated fund balance.

COUNTY TREASURER TAX SALES AUTOMATION FUND

Funds automation-related expenses in the Cook County Treasurer's Office. In 2019, there is an estimated \$9.50 million in revenue with estimated expenditures of \$12.29 million. There is a projected 2019 positive fund balance of \$11.27 million.

ETSB 911 - INTERGOVERNMENTAL AGREEMENT

Provides telephone service to unincorporated Cook County and municipalities that are part of the Emergency Telephone System Board - 911 Center. Revenue for 2019 is expected to be \$1.87 million with equal expenditures of \$1.87 million. The fund balance is projected to be a negative \$2.38 million at the end of FY2019. A corrective action plan needs to be implemented to address the negative fund balance.

SOCIAL SERVICES AND PROBATION COURT SERVICES FUND

Collects court-ordered fees from certain adult offenders, based upon the defendants' ability to pay. Revenue for FY2019 is projected to be \$2.45 million, with expenditures at \$2.46 million. The projected 2019 ending fund balance is \$172,714.

COOK COUNTY LEAD POISONING PREVENTION FUND

Reduces the dangers of lead-based paint in Cook County dwellings; prevents lead poisoning through lead abatement and mitigation; educates residents on the dangers of lead based paint; and disseminates lead-poisoning prevention materials to residents of lead mitigated dwellings. The 2018 projected ending fund balance is \$7.44 million. Expenditures for 2019 are projected at \$2.86 million, while \$10,258 additional revenue for 2019 is projected, leaving an estimate of \$4,585,716 ending FY2019 fund balance. The Lead Poisoning Prevention fund is financed by the repeal of Torrens Fund in January 2014, which represents a one-time transfer to this account. The services provided by this SPF will be absorbed by the

hospital's operating accounts when the fund balance is depleted.

GEOGRAPHICAL INFORMATION SYSTEMS

Provides maintenance and access to Cook County's enterprise geographic information system. The county is moving to preserve the fiscal integrity of this fund by eliminating staff reimbursements and emphasizing the use of these funds on critical infrastructure and technology projects. The estimated revenue to this fund in 2019 is \$7.34 million, with expenditures of \$11.56 million, resulting in a projected fund balance of \$7.96 million at the end of FY2019.

STATE'S ATTORNEY NARCOTICS FORFEITURE

Supports work with the State, City and County Agencies on various drug related cases. Revenue is estimated to be \$1.85 million in 2019 with expenditures estimated at \$1.51 million, resulting in a projected negative fund balance of \$3.44 million. Expenditure reductions will be needed to stabilize this Special Purpose Fund.

SUBURBAN COOK COUNTY TB SANITARIUM DISTRICT

Serves to prevent, diagnose, treat, and care for all Cook County residents afflicted with tuberculosis. In 2019, revenue is projected to be \$1.28 million along with expenditures of \$5.07 million. The projected FY2019 ending fund balance is expected to be \$2.63 million. The fund balance originates from a surplus of real estate taxes from the State, and is required by the State to be used exclusively for the purposes of this fund.

CLERK OF THE CIRCUIT COURT ADMINISTRATIVE FUND

The Clerk's Office administration utilizes the fund to improve information technology, operational efficiency, customer service, employee development and training, and financial accountability. For 2019, estimated revenues are \$620,000 with expenditures of \$780,072. The 2019 year-end estimated negative fund balance is \$687,810. The Clerk of the Circuit Court needs to implement corrective actions to eliminate this negative fund balance.

COUNTY RECORDER GIS FEE FUND

Provides and maintains a countywide map through a geographic system. In 2019, the Recorder's Office revenue estimate is \$1.5 million, with an expenditure estimate \$1.7 million. By the end of 2019, the fund is projecting negative balance of \$143,567. County Recorder needs to implement corrective actions to resolve the negative balance.

COUNTY RECORDER RENTAL HOUSING SUPPORT FEE FUND

Established to assist in addressing the need for rental housing. A state surcharge funds this program. In 2019, the Recorder's Office estimates revenue for this fund at \$220,000, with expenditures of \$299,876. The Fund is projected to end FY2019 with a positive fund balance of \$69,410.

CHIEF JUDGE CHILDREN'S WAITING ROOM

Court services fees are credited to this fund to operate and administer the children's waiting rooms in Cook County. For 2019, estimated revenues are \$2.55 million, with expenditures at \$3.026 million, leaving an estimated 2019 ending fund balance of negative \$113,300. Chief Judge

needs to implement corrective actions to eliminate the projected negative fund balance.

SHERIFF WOMEN'S JUSTICE SERVICES FUND

The fund operates rehabilitation programs provided by the Sheriff's Department of Women's Justice Services, including mental health and substance abuse services. The 2019 projected revenue of \$20,000 is equal to projected expenditures. The 2019 projected fund balance is \$74,997.

CHIEF JUDGE COURT FUNDS: THE MENTAL HEALTH FUND; PEER COURT FUND; DRUG COURT FUND

Various court services fees are credited to the appropriate funds to operate and administer court programs. In 2019, the Mental Health Fund is projecting revenue of \$675,000 and expenditures of \$550,000. The Peer Court Fund is projecting revenue of \$310,000, compared to expenditures of \$161,070. The Drug Court Fund is projecting \$320,000 in revenue and \$230,000 in expenditures. The Mental Health Fund is projected to end 2019 with a negative fund balance of \$175,868. The Peer Court Fund is projected to end 2019 with

a fund balance of \$92,222. The Drug Court Fund is projected to end 2019 with a fund balance of \$31,133.

SHERIFF VEHICLE PURCHASE FUND

Fees from violations of Illinois Vehicle Codes support the acquisition or maintenance of law enforcement vehicles. Estimated revenue for 2019 is \$200,000 in revenues, with expenditure estimate of \$750,000 resulting in a projected ending fund balance of \$346,874.

SHERIFF PHARMACEUTICAL DISPOSAL FUND

Funds a collection plan managed by the Sheriff's Prescription Drug Take Back Program which assists Cook County residents with a free disposal service for unused or expired drugs. Fund implementation starts July 1, 2018. Projected 2019 expenditures are \$10,000, resulting in an estimated fund balance of \$130,000 ending FY2019.

ASSESSOR SPECIAL REVENUE FUND

Revenues generated from advertising on the Assessor's Website, Assessor Database Subscriptions, and Filing Fees are used to pay

for costs in the Assessor's Office. Revenues and expenditures are projected at \$815,000 in 2019, with an equal expenditure of \$815,000, resulting in a positive fund balance projection of \$88,203 ending FY2019.

CIRCUIT COURT CLERK ELECTRONIC CITATION FUND

Used to defray the Clerk's expenses of establishing and maintaining electronic citations in any traffic, misdemeanor, municipal ordinance, or conservation case upon a judgment of guilty or grant of supervision. The 2019 revenue projection is \$250,000, with an estimated FY2019 surplus fund balance of \$534,300.

STATE'S ATTORNEY RECORDS AUTOMATION

Supports expenditures for hardware, software, research and development costs, and personnel related to Records Automation. Fees are collected from defendants upon a finding of guilty or supervision in a court of law. This Special Purpose Fund is projected to collect \$138,000 in 2019 with expenditures of \$139,891, resulting in a projected fund balance of \$378,045.

PUBLIC DEFENDER RECORDS AUTOMATION

Identical to the State's Attorney Records Automation fund, this fund supports expenditures for hardware, software, research and development costs and personnel related to Records Automation. Fees are collected from defendants upon a finding of guilty or supervision in a court of law. This Special Purpose Fund is projected to collect \$138,000 revenue in 2019, with expenditures of 138,869, and a 2019 projected fund balance of \$43,401.

ENVIRONMENTAL CONTROL SOLID WASTE PROGRAM FUND

Fund established for the collection of fees associated with Environmental Control's Solid Waste Program. The Solid Waste Program improves the quality of the environment for the residents of Cook County through inspection, compliance and

sustainability. The 2019 projected revenues are estimated at \$510,000, with \$510,884 in expenditures, and a 2019 projected fund balance of \$1,226,086.

LAND BANK AUTHORITY

Fund established to reduce and return vacant and abandoned properties back into productive and sustainable community assets. In 2019, revenues are estimated at \$17.9 million and expenditures at \$18.0 million, resulting in an ending fund balance of \$2.29 million.

ASSESSOR ERRONEOUS HOMESTEAD EXEMPTION RECOVERY FUND

The Erroneous Homestead Exemption program seeks to end abuse of existing erroneous homestead exemptions, stop future abuse of homestead exemptions, and recoup lost tax district revenue.

The fund is projecting equal revenues and expenses of \$2.73 million, leaving an estimated positive fund balance of \$915,129.

ECONOMIC DEVELOPMENT SECTION 108 LOAN PROGRAM

Created in 2017, the Section 108 Loan Fund provides Cook County financing through the Bureau of Economic Development's lending authority. This program supports sustainable economic development benefitting low and moderate-income individuals. The Section 108 program is administered as part of HUD's Community Development and Block Grant (CDBG) program and is subject to the requirements governing the CDBG program. The fund is projecting 2019 revenues of \$35,000 and expenditures of \$35,000. The FY2019 projected year end fund balance is expected to be \$437,512.

COOK COUNTY BUDGET CALENDAR

MAY/JUNE

Departments submit preliminary revenue and expense estimates to the Department of Budget and Management Services (DBMS). The agencies specifically summarize issues, request specific funding levels, and justify staffing requests.

JUNE

DBMS prepares the preliminary budget forecast based on the requests submitted by the departments and the revenue the County expects will be collected. The preliminary budget forecast is filed with the President's Office by June 30.

JULY

The President holds a public hearing on the Preliminary Budget, allowing the public to

provide feedback during the development of the Executive Budget Recommendation. The Chairman of the Finance Committee of the Board of Commissioners holds mid-year budget hearings with each Elected/Appointed Office.

SEPTEMBER

Residents and departments provide input during the final development of the County budget. The President and DBMS work to balance department requests with available resources.

OCTOBER

The President submits the Executive Budget Recommendation to the Committee on Finance of Cook County.

OCTOBER — NOVEMBER

The proposed budget is made available for public review at various locations throughout the County. Public hearings are conducted during which the Committee on Finance considers testimony from service providers, program staff, and the general public. After the hearings have been completed and any amendments inserted, the Board of Commissioners approves and adopts the Appropriation Bill, which authorizes funding and staffing levels for each department.

DECEMBER

The fiscal year begins. The Appropriation Ordinance is implemented on December 1.

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The background of the slide is a highly detailed, repeating pattern in a light gray color against a dark background. The pattern consists of circular medallions, each containing a floral or sunburst-like design. These medallions are interconnected by elaborate, symmetrical scrollwork and foliate motifs, creating a dense and intricate texture.

FY2018 YEAR-END REVENUE PROJECTIONS

FY2018 YEAR-END REVENUE PROJECTIONS

2018 YE Revenue Projections	Adopted FY18	Actual (Dec - May)	Estimated (Jun - Nov)	Estimated FY18 YE
400001-Property Taxes				
400010-Property Taxes	\$189,647,397	\$94,823,698	\$94,823,699	\$189,647,397
400040-Tax Increment Financing Taxes	12,450,000	10,974,538	1,475,462	12,450,000
Total 400001-Property Taxes	\$202,097,397	\$105,798,236	\$96,299,161	\$202,097,397
401100-Non-Property Taxes				
401130-Non Retailer Trans Use Tax	17,750,000	7,370,408	7,895,129	15,265,537
401150-County Sales Tax	779,200,000	413,819,029	404,280,971	818,100,000
401170-County Use Tax	77,000,000	40,408,988	37,953,128	78,362,116
401190-Gasoline / Diesel Tax	93,000,000	47,495,245	45,285,357	92,780,602
401210-Alcoholic Beverage Tax	37,000,000	17,303,548	19,693,348	36,996,896
401230-New Motor Vehicle Tax	3,000,000	1,440,296	1,579,598	3,019,894
401250-Wheel Tax	4,100,000	296,032	3,736,281	4,032,313
401310-Off Track Betting Comm.	1,150,000	562,625	555,000	1,117,625
401330-Il Gaming Des Plaines Casino	8,550,000	4,301,277	4,374,180	8,675,457
401350-Amusement Tax	37,000,000	20,262,552	17,436,466	37,699,018
401370-Parking Lot and Garage Operation	50,000,000	24,117,223	26,002,741	50,119,964
401390-State Income Tax	10,500,000	6,872,031	5,440,000	12,312,031
401430-Cigarette Tax	123,500,000	56,258,723	61,991,336	118,250,059
401450-Other Tobacco Products	7,500,000	3,700,854	3,863,572	7,564,426
401470-General Sales Tax	2,450,000	1,375,828	1,450,000	2,825,828
401490-Firearms Tax	1,650,000	865,318	756,469	1,621,787
401530-Gambling Machine Tax	2,100,000	105,595	2,030,000	2,135,595
401550-Hotel Accommodations Tax	32,000,000	12,898,947	19,876,682	32,775,629
Total 401100-Non-Property Taxes	\$1,287,450,000	\$659,454,519	\$664,200,258	\$1,323,654,777
402000-Fees and Licenses				
402100-County Treasurer	61,000,000	24,706,648	13,636,403	38,343,051
402150-County Clerk	10,610,000	4,307,930	6,307,501	10,615,431
402200-County Recorder and Registrar	34,000,000	19,112,607	14,887,393	34,000,000
402250-Recorder Audit Revenues	175,000	0	20,000	20,000
402300-Building and Zoning	3,500,000	1,563,364	1,800,000	3,363,364
402350-Environmental Control	4,780,000	3,521,000	1,259,000	4,780,000
402400-Highway Dept Permit Fees	1,300,000	624,658	675,342	1,300,000
402450-Liquor Licenses	305,000	296,164	15,000	311,164
402500-County Assessor	56,760	19,298	37,462	56,760

FY2018 YEAR-END REVENUE PROJECTIONS

2018 YE Revenue Projections	Adopted FY18	Actual (Dec - May)	Estimated (Jun - Nov)	Estimated FY18 YE
Clerk of the Circuit Court-				
402550-Law and Juvenile Division	10,000,000	5,300,931	5,300,000	10,600,931
402600-CCC Accounting Division	2,200,000	13,209	2,500,000	2,513,209
402650-County Division	4,800,000	3,306,146	1,400,000	4,706,146
402700-Chancery and Domestic Relations	11,500,000	4,815,415	4,900,000	9,715,415
402750-Criminal Division	1,900,000	732,607	700,000	1,432,607
402800-Probate Division	1,780,000	966,417	1,000,000	1,966,417
402840-Municipal District 1	17,600,000	10,365,804	10,000,000	20,365,804
402900-Municipal District 2-6	21,000,000	10,273,530	10,000,000	20,273,530
402950-Sheriff General Fees	17,830,108	10,342,430	7,487,678	17,830,108
403060-State's Attorney	1,600,000	447,000	1,153,000	1,600,000
403100-Supportive Services	15,000	9,530	1,415	10,945
403120-Public Administrator	1,200,000	679,461	520,289	1,199,750
403150-Public Guardian	3,300,000	2,281,953	1,648,047	3,930,000
403170-Court Service Fee	6,895,314	4,275,247	2,620,067	6,895,314
403210-Medical Examiner	2,100,000	1,016,543	690,000	1,706,543
403280-Contract Compliance M/WBE Cert	45,000	17,500	17,500	35,000
Total 402000-Fees and Licenses	\$219,492,182	\$108,995,392	\$88,576,097	\$197,571,489
404000-Governments				
404040-State of Illinois	41,512,211	21,958,326	22,553,885	44,512,211
404060-Other Governments	1,790,377	895,188	895,189	1,790,377
Total 404000-Governments	\$43,302,588	\$22,853,514	\$23,449,074	\$46,302,588
405000-Investment Income				
405010-Investment Income	1,800,000	1,053,451	746,549	1,800,000
Total 405000-Investment Income	\$1,800,000	\$1,053,451	\$746,549	\$1,800,000
406000-Indirect Costs				
406010-Indirect Costs	11,567,935	5,783,967	5,783,968	11,567,935
Total 406000-Indirect Costs	\$11,567,935	\$5,783,967	\$5,783,968	\$11,567,935
407000-Miscellaneous Revenue				
407010-Miscellaneous Revenue	9,112,500	4,860,583	4,860,583	9,721,166
407080-Other	24,948,362	9,016,634	7,016,634	16,033,268
Total 407000-Miscellaneous Revenue	\$34,060,862	\$13,877,217	\$11,877,217	\$25,754,434
Total General Fund	\$1,799,770,964	\$917,816,296	\$890,932,324	\$1,808,748,620

FY2018 YEAR-END REVENUE PROJECTIONS

2018 YE Revenue Projections	Adopted FY18	Actual (Dec - May)	Estimated (Jun - Nov)	Estimated FY18 YE
407000-Miscellaneous Revenue				
407080-Other	11,000,000	2,702,051	8,669,549	11,371,600
Total 407000-Miscellaneous Revenue	\$11,000,000	\$2,702,051	\$8,669,549	\$11,371,600
409000-Health and Hospitals				
409010-Net Patient Service Revenue	1,959,489,505	1,010,070,232	1,457,059,404	2,467,129,636
Total 409000-Health and Hospitals	\$1,959,489,505	\$1,010,070,232	\$1,457,059,404	\$2,467,129,636
Total CCHHS Fee Revenue	\$1,970,489,505	\$1,012,772,283	\$1,465,728,953	\$2,478,501,236
CCHHS Property Tax Subsidy	\$72,704,917	\$36,352,458	\$36,352,459	\$72,704,917
Total Health Enterprise Fund	\$2,043,194,422	\$1,049,124,741	\$1,502,081,412	\$2,551,206,153
Total General and Health Enterprise Fund	\$3,842,965,386	\$1,966,941,037	\$2,393,013,736	\$4,359,954,773



FY2018 YEAR-END EXPENSE PROJECTIONS

FY2018 YEAR-END EXPENSE PROJECTIONS

Department	2018 Approved & Adopted	2018 Adjusted Appropriation	Dec. - May Expenditures & Encumbrances	June - Nov. Estimated Expenditures	Total 2018 Estimated Expenditures
1010-Office of the President	2,112,278	2,110,760	1,014,497	1,078,065	2,092,562
1205-Justice Advisory Council	595,616	595,525	232,821	266,339	499,160
1007-Revenue	9,152,512	9,131,190	3,452,607	4,842,081	8,294,688
1008-Risk Management	2,199,942	2,199,037	1,040,822	1,129,813	2,170,635
1014-Budget and Management Services	2,115,461	2,115,199	897,038	949,245	1,846,283
1020-County Comptroller	3,430,055	3,428,253	1,627,159	1,796,913	3,424,072
1022-Contract Compliance	1,029,801	1,029,435	524,578	500,074	1,024,652
1030-Chief Procurement Officer	3,313,489	3,311,996	1,505,595	1,571,049	3,076,644
1021-Office of the Chief Financial Officer	1,200,052	1,199,629	545,227	645,222	1,190,449
1029-Enterprise Resource Planning (ERP)	1,765,536	1,764,942	831,956	862,656	1,694,612
1009-Technology Policy And Planning	18,119,668	18,110,783	9,205,761	7,924,905	17,130,666
1265-Emergency Management Agency	1,311,501	1,305,165	835,573	953,019	1,788,592
1451-Supportive Services	908,564	907,808	431,019	450,872	881,891
1011-Office of Chief Admin Officer	3,567,132	3,547,599	1,845,250	1,618,889	3,464,139
1259-Medical Examiner	13,738,557	13,673,444	6,152,777	6,864,902	13,017,679
1161-Department of Environmental Control	1,916,042	1,912,131	1,110,763	632,338	1,743,101
1500-Department of Transportation And Highways	667,809	653,829	31,283	622,939	654,222
1160-Building and Zoning	4,359,712	4,355,783	2,158,252	2,126,512	4,284,764
1170-Zoning Board of Appeals	507,191	506,913	228,229	196,199	424,428
1027-Office of Economic Development	805,874	805,552	573,820	574,609	1,148,429
1013-Planning and Development	739,818	739,700	685,647	548,679	1,234,326
1019-Civil Service Commission	72,868	72,508	10,085	66,666	76,751
1032-Department of Human Resources	5,872,448	5,866,913	2,284,294	3,367,672	5,651,966
1200-Department of Facilities Management	53,342,705	53,192,948	25,729,916	26,900,525	52,630,441
1031-Office of Asset Management	3,467,984	3,466,719	1,541,781	1,680,904	3,222,685
1002-Human Rights And Ethics	833,951	833,279	388,038	414,881	802,919
1026-Administrative Hearing Board	1,474,014	1,471,513	529,752	860,581	1,390,333
1070-County Auditor	1,124,875	1,124,672	454,128	476,339	930,467
1260-Public Defender	75,530,289	75,441,851	35,770,947	38,575,013	74,345,960
1018-Office of the County Commissioner	1,463,980	1,457,483	671,043	786,440	1,457,483
1081-First District	400,000	379,520	181,798	194,529	376,327

FY2018 YEAR-END EXPENSE PROJECTIONS

Department	2018 Approved & Adopted	2018 Adjusted Appropriation	Dec. - May Expenditures & Encumbrances	June - Nov. Estimated Expenditures	Total 2018 Estimated Expenditures
1082-Second District	400,000	390,000	174,776	212,997	387,773
1083-Third District	400,000	398,860	160,275	238,495	398,770
1084-Fourth District	400,000	399,150	176,000	211,874	387,874
1085-Fifth District	400,000	399,185	198,701	200,484	399,185
1086-Sixth District	400,000	399,870	172,290	188,856	361,146
1087-Seventh District	400,000	399,507	141,735	199,706	341,441
1088-Eighth District	400,000	399,522	163,065	225,300	388,365
1089-Ninth District	400,000	399,211	179,661	219,550	399,211
1090-Tenth District	400,000	391,555	162,222	193,486	355,708
1091-Eleventh District	450,000	449,943	129,488	140,555	270,043
1092-Twelfth District	400,000	399,555	171,815	152,642	324,457
1093-Thirteenth District	400,000	399,883	179,195	204,486	383,681
1094-Fourteenth District	400,000	399,460	177,594	217,809	395,403
1095-Fifteenth District	400,000	378,208	150,897	208,546	359,443
1096-Sixteenth District	400,000	399,905	186,972	203,781	390,753
1097-Seventeenth District	400,000	398,275	169,949	208,751	378,700
1040-County Assessor	24,893,871	24,822,772	11,229,994	12,900,760	24,130,754
1050-Board of Review	10,307,120	10,301,179	4,901,626	5,387,988	10,289,614
1060-County Treasurer	951,703	950,030	461,603	489,195	950,798
1080-Office of Independent Inspector General	1,964,684	1,964,161	957,530	1,030,237	1,987,767
1110-County Clerk	10,874,603	10,870,091	5,215,509	5,630,453	10,845,962
1130-Recorder of Deeds	6,946,022	6,940,788	2,898,281	3,092,288	5,990,569
1214-Sheriff's Administration And Human Resources	27,810,910	27,758,124	13,786,317	15,932,401	29,718,718
1216-Office of Prof Review, Prof Integrity Special Investigations	7,427,675	7,426,718	3,639,891	3,339,943	6,979,834
1217-Sheriff's Information Technology	9,069,103	9,062,895	4,568,173	6,607,063	11,175,236
1239-Department of Corrections	363,419,841	363,163,809	171,263,433	186,146,050	357,409,483
1249-Sheriff's Merit Board	1,415,777	1,413,296	628,889	1,039,569	1,668,458
1230-Court Services Division	96,117,471	96,092,545	48,749,484	50,957,272	99,706,756
1231-Police Department	65,190,652	65,166,890	31,373,814	31,274,454	62,648,268
1210-Office of the Sheriff	2,025,219	2,024,761	1,187,029	1,204,610	2,391,639
1250-State's Attorney	122,229,716	122,113,595	55,488,290	66,622,744	122,111,034

FY2018 YEAR-END EXPENSE PROJECTIONS

Department	2018 Approved & Adopted	2018 Adjusted Appropriation	Dec. - May Expenditures & Encumbrances	June - Nov. Estimated Expenditures	Total 2018 Estimated Expenditures
1280-Adult Probation Dept.	48,442,308	48,389,365	24,666,201	24,689,596	49,355,797
1305-Public Guardian	21,255,752	21,240,810	10,349,842	10,179,971	20,529,813
1312-Forensic Clinical Services	2,734,324	2,733,034	1,303,908	1,328,946	2,632,854
1313-Social Service	11,715,056	11,714,510	6,251,613	7,047,664	13,299,277
1326-Juvenile Probation	40,659,295	40,492,752	20,334,484	22,189,984	42,524,468
1300-Judiciary	13,720,794	13,703,576	7,856,758	7,754,877	15,611,635
1440-Juvenile Temporary Detention Center	61,462,380	61,271,630	32,022,034	32,551,137	64,573,171
1310-Office of the Chief Judge	40,680,015	40,574,538	20,239,290	20,545,119	40,784,409
1335-Clerk of the Circuit Court-Office of Clerk	95,044,437	95,019,594	48,011,421	47,102,896	95,114,317
1390-Public Administrator	1,342,506	1,339,179	614,777	665,686	1,280,463
1490-Fixed Charges and Special Purpose Appropriations	413,351,090	413,605,137	161,712,768	251,604,619	413,317,387
1499-Fixed Charges and Special Purpose Appropriations	75,128,919	76,501,020	32,452,384	48,419,172	80,871,556
Total General Fund	\$1,799,770,965	\$1,799,770,966	\$827,352,434	\$978,440,882	\$1,805,793,316
4240-Cermak Health Services	85,257,787	84,359,107	38,718,725	41,217,586	79,936,311
4890-Health System Administration	58,585,420	63,371,811	26,983,535	33,252,954	60,236,489
4891-Provident Hospital	50,471,208	48,687,966	24,166,067	25,211,399	49,377,466
4893-Ambulatory & Community Health Network of Cook County	112,209,151	112,073,621	40,011,924	64,203,577	104,215,501
4894-Ruth M. Rothstein CORE Center	15,083,149	17,924,079	9,700,502	8,830,002	18,530,504
4896-Managed Care	998,965,254	998,775,115	752,781,241	753,747,595	1,506,528,836
4897-John H. Stroger Jr, Hospital of Cook County	666,208,664	641,261,899	347,436,688	324,580,785	672,017,473
4898-Oak Forest Health Center	10,139,449	9,920,204	4,688,267	5,161,708	9,849,975
4899-Special Purpose Appropriations	29,555,962	36,079,880	13,228,493	22,791,951	36,020,444
4241-Health Services - JTDC	4,515,314	4,513,248	2,131,934	3,183,311	5,315,245
4895-Department of Public Health	12,203,065	12,186,078	5,157,016	6,333,355	11,490,371
Total Health Enterprise Fund	\$2,043,194,423	\$2,029,153,008	\$1,265,004,392	\$1,288,514,223	\$2,553,518,615
Total General and Health Enterprise Fund	\$3,842,965,388	\$3,828,923,974	\$2,092,356,826	\$2,266,955,105	\$4,359,311,931

A black and white photograph of a modern building facade. The building features a dense grid of rectangular windows, creating a strong geometric pattern. The perspective is looking up at the building, making it appear to rise steeply. The windows vary in brightness, with some showing interior details like curtains or furniture. The overall tone is professional and architectural.

FY2019 PRELIMINARY REVENUE PROJECTIONS

FY2019 PRELIMINARY REVENUE PROJECTIONS

2019 Revenue Projections	Adopted FY18	Estimated FY18 YE	Preliminary Estimate FY19
400001-Property Taxes			
400010-Property Taxes	\$189,647,397	\$189,647,397	\$209,106,250
400040-Tax Increment Financing Taxes	12,450,000	12,450,000	6,000,000
Total 400001-Property Taxes	\$202,097,397	\$202,097,397	\$215,106,250
401100-Non-Property Taxes			
401130-Non Retailer Trans Use Tax	17,750,000	15,265,537	17,500,000
401150-County Sales Tax	779,200,000	818,100,000	816,100,000
401170-County Use Tax	77,000,000	78,362,116	77,500,000
401190-Gasoline / Diesel Tax	93,000,000	92,780,602	92,000,000
401210-Alcoholic Beverage Tax	37,000,000	36,996,896	36,500,000
401230-New Motor Vehicle Tax	3,000,000	3,019,894	3,000,000
401250-Wheel Tax	4,100,000	4,032,313	4,200,000
401310-Off Track Betting Comm.	1,150,000	1,117,625	1,100,000
401330-Il Gaming Des Plaines Casino	8,550,000	8,675,457	8,650,000
401350-Amusement Tax	37,000,000	37,699,018	37,500,000
401370-Parking Lot and Garage Operation	50,000,000	50,119,964	50,500,000
401390-State Income Tax	10,500,000	12,312,031	11,900,000
401430-Cigarette Tax	123,500,000	118,250,059	120,000,000
401450-Other Tobacco Products	7,500,000	7,564,426	7,400,000
401470-General Sales Tax	2,450,000	2,825,828	2,620,000
401490-Firearms Tax	1,650,000	1,621,787	1,550,000
401530-Gambling Machine Tax	2,100,000	2,135,595	2,200,000
401550-Hotel Accommodations Tax	32,000,000	32,775,629	33,000,000
Total 401100-Non-Property Taxes	\$1,287,450,000	\$1,323,654,777	\$1,323,220,000
402000-Fees and Licenses			
402100-County Treasurer	61,000,000	38,343,051	30,000,000
402150-County Clerk	10,610,000	10,615,431	10,610,000
402200-County Recorder and Registrar	34,000,000	34,000,000	34,500,000
402250-Recorder Audit Revenues	175,000	20,000	50,000
402300-Building and Zoning	3,500,000	3,363,364	3,300,000

FY2019 PRELIMINARY REVENUE PROJECTIONS

2019 Revenue Projections	Adopted FY18	Estimated FY18 YE	Preliminary Estimate FY19
402350-Environmental Control	4,780,000	4,780,000	4,780,000
402400-Highway Dept Permit Fees	1,300,000	1,300,000	1,300,000
402450-Liquor Licenses	305,000	311,164	395,000
402500-County Assessor	56,760	56,760	56,760
Clerk of the Circuit Court -			
402550-Law and Juvenile Division	10,000,000	10,600,931	10,500,000
402600-CCC Accounting Division	2,200,000	2,513,209	2,200,000
402650-County Division	4,800,000	4,706,146	4,000,000
402700-Chancery and Domestic Relations	11,500,000	9,715,415	9,800,000
402750-Criminal Division	1,900,000	1,432,607	1,900,000
402800-Probate Division	1,780,000	1,966,417	1,800,000
402840-Municipal District 1	17,600,000	20,365,804	19,000,000
402900-Municipal District 2-6	21,000,000	20,273,530	20,000,000
402950-Sheriff General Fees	17,830,108	17,830,108	17,974,828
403060-State's Attorney	1,600,000	1,600,000	1,600,000
403100-Supportive Services	15,000	10,945	14,000
403120-Public Administrator	1,200,000	1,199,750	1,200,000
403150-Public Guardian	3,300,000	3,930,000	3,150,000
403170-Court Service Fee	6,895,314	6,895,314	7,508,743
403210-Medical Examiner	2,100,000	1,706,543	1,500,000
403280-Contract Compliance M/WBE Cert	45,000	35,000	45,000
Total 402000-Fees and Licenses	\$219,492,182	\$197,571,489	\$187,184,331
404000-Governments			
404040-State of Illinois	41,512,211	44,512,211	44,322,944
404060-Other Governments	1,790,377	1,790,377	1,790,377
Total 404000-Governments	\$43,302,588	\$46,302,588	\$46,113,321
405000-Investment Income			
405010-Investment Income	1,800,000	1,800,000	1,800,000
Total 405000-Investment Income	\$1,800,000	\$1,800,000	\$1,800,000
406000-Indirect Costs			

FY2019 PRELIMINARY REVENUE PROJECTIONS

2019 Revenue Projections	Adopted FY18	Estimated FY18 YE	Preliminary Estimate FY19
406010-Indirect Costs	11,567,935	11,567,935	11,567,935
Total 406000-Indirect Costs	\$11,567,935	\$11,567,935	\$11,567,935
407000-Miscellaneous Revenue			
407010-Miscellaneous Revenue	9,112,500	9,721,166	9,572,854
407080-Other	24,948,362	16,033,268	15,754,362
Total 407000-Miscellaneous Revenue	\$34,060,862	\$25,754,434	\$25,327,216
Total General Fund	\$1,799,770,964	\$1,808,748,620	\$1,810,319,053
407000-Miscellaneous Revenue			
407080-Other	11,000,000	11,371,600	11,000,000
Total 407000-Miscellaneous Revenue	\$11,000,000	\$11,371,600	\$11,000,000
409000-Health and Hospitals			
409010-Net Patient Service Revenue	1,959,489,505	2,467,129,636	2,549,000,000
Total 409000-Health and Hospitals	\$1,959,489,505	\$2,467,129,636	\$2,549,000,000
Total CCHHS Fee Revenue	\$1,970,489,505	\$2,478,501,236	\$2,560,000,000
CCHHS Property Tax Subsidy	72,704,917	72,704,917	72,704,917
Total Health Enterprise Fund	\$2,043,194,422	\$2,551,206,153	\$2,632,704,917
Total General and Health Enterprise Fund	\$3,842,965,386	\$4,359,954,773	\$4,443,023,970



FY2019 PRELIMINARY EXPENDITURE PROJECTIONS

FY2019 PRELIMINARY EXPENDITURE PROJECTIONS

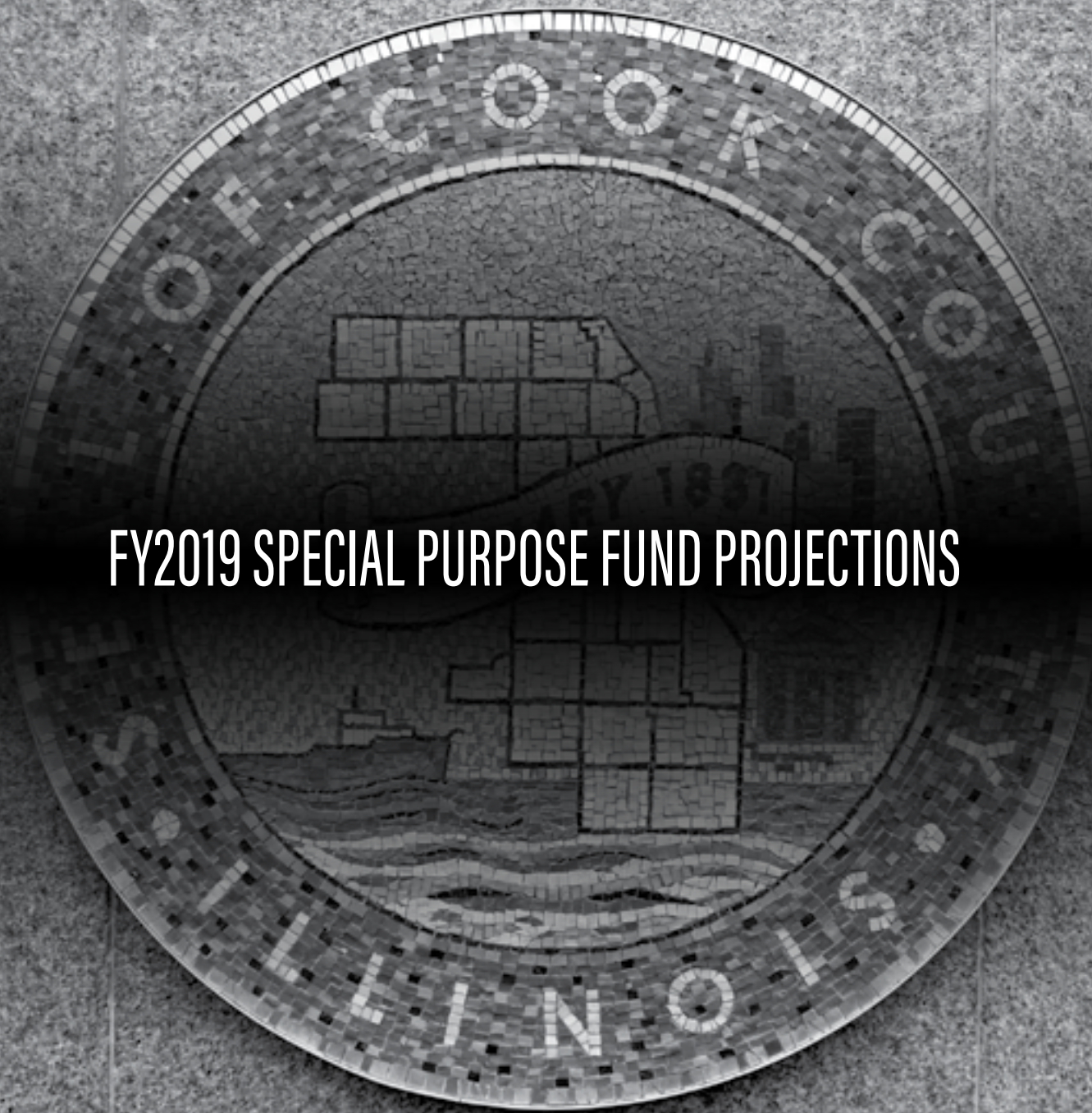
Department	2018 Approved & Adopted	Total 2018 Estimated Expenditures	Department Estimated 2019	Executive 2019 Estimate
1010-Office of the President	2,112,278	2,092,562	2,267,875	2,267,875
1205-Justice Advisory Council	595,616	499,160	598,299	598,299
1007-Revenue	9,152,512	8,294,688	9,435,996	9,435,996
1008-Risk Management	2,199,942	2,170,635	2,301,596	2,301,596
1014-Budget and Management Services	2,115,461	1,846,283	2,259,410	2,259,410
1020-County Comptroller	3,430,055	3,424,072	3,564,180	3,564,180
1022-Contract Compliance	1,029,801	1,024,652	1,073,042	1,073,042
1030-Chief Procurement Officer	3,313,489	3,076,644	3,354,970	3,354,970
1021-Office of the Chief Financial Officer	1,200,052	1,190,449	1,182,173	1,182,173
1029-Enterprise Resource Planning (ERP)	1,765,536	1,694,612	1,764,835	1,764,835
1009-Technology Policy And Planning	18,119,668	17,130,666	20,777,993	20,777,993
1265-Emergency Management Agency	1,311,501	1,788,592	1,875,690	1,875,690
1451-Supportive Services	908,564	881,891	921,229	921,229
1011-Office of Chief Admin Officer	3,567,132	3,464,139	3,879,206	3,879,206
1259-Medical Examiner	13,738,557	13,017,679	14,470,975	14,470,975
1161-Department of Environmental Control	1,916,042	1,743,101	2,105,065	2,105,065
1500-Department of Transportation And Highways	667,809	654,222	701,904	701,904
1160-Building and Zoning	4,359,712	4,284,764	4,499,485	4,499,485
1170-Zoning Board of Appeals	507,191	424,428	479,870	479,870
1027-Office of Economic Development	805,874	1,148,429	1,035,150	1,035,150
1013-Planning and Development	739,818	1,234,326	745,225	744,927
1019-Civil Service Commission	72,868	76,751	72,906	72,906
1032-Department of Human Resources	5,872,448	5,651,966	5,823,728	5,823,728
1200-Department of Facilities Management	53,342,705	52,630,441	55,913,582	55,913,582
1031-Office of Asset Management	3,467,984	3,222,685	3,690,075	3,690,075
1002-Human Rights And Ethics	833,951	802,919	768,960	768,960
1026-Administrative Hearing Board	1,474,014	1,390,333	1,396,818	1,396,818
1070-County Auditor	1,124,875	930,467	1,193,059	1,193,059
1260-Public Defender	75,530,289	74,345,960	77,968,932	77,968,932
1018-Office of the County Commissioner	1,463,980	1,457,483	1,488,978	1,488,978
1081-First District	400,000	376,327	400,000	400,000

FY2019 PRELIMINARY EXPENDITURE PROJECTIONS

Department	2018 Approved & Adopted	Total 2018 Estimated Expenditures	Department Estimated 2019	Executive 2019 Estimate
1082-Second District	400,000	387,773	400,000	400,000
1083-Third District	400,000	398,770	400,000	400,000
1084-Fourth District	400,000	387,874	400,000	400,000
1085-Fifth District	400,000	399,185	400,000	400,000
1086-Sixth District	400,000	361,146	400,000	400,000
1087-Seventh District	400,000	341,441	400,000	400,000
1088-Eighth District	400,000	388,365	400,000	400,000
1089-Ninth District	400,000	399,211	400,000	400,000
1090-Tenth District	400,000	355,708	400,000	400,000
1091-Eleventh District	450,000	270,043	450,000	450,000
1092-Twelfth District	400,000	324,457	400,000	400,000
1093-Thirteenth District	400,000	383,681	400,000	400,000
1094-Fourteenth District	400,000	395,403	400,000	400,000
1095-Fifteenth District	400,000	359,443	400,000	400,000
1096-Sixteenth District	400,000	390,753	400,000	400,000
1097-Seventeenth District	400,000	378,700	400,000	400,000
1040-County Assessor	24,893,871	24,130,754	24,613,639	24,613,639
1050-Board of Review	10,307,120	10,289,614	11,163,692	11,163,692
1060-County Treasurer	951,703	950,798	971,997	971,997
1080-Office of Independent Inspector General	1,964,684	1,987,767	2,100,254	2,100,254
1110-County Clerk	10,874,603	10,845,962	11,541,900	11,541,900
1130-Recorder of Deeds	6,946,022	5,990,569	6,875,997	6,875,997
1214-Sheriff's Administration And Human Resources	27,810,910	29,718,718	28,204,117	28,204,117
1216-Office of Prof Review, Prof Integrity Special Investigations	7,427,675	6,979,834	7,575,877	7,575,877
1217-Sheriff's Information Technology	9,069,103	11,175,236	10,796,683	10,796,683
1239-Department of Corrections	363,419,841	357,409,483	379,687,792	379,687,792
1249-Sheriff's Merit Board	1,415,777	1,668,458	1,239,634	1,239,634
1230-Court Services Division	96,117,471	99,706,756	98,020,339	98,020,339
1231-Police Department	65,190,652	62,648,268	67,343,896	67,343,896
1210-Office of the Sheriff	2,025,219	2,391,639	2,028,676	2,028,676
1250-State's Attorney	122,229,716	122,111,034	124,652,445	123,987,957

FY2019 PRELIMINARY EXPENDITURE PROJECTIONS

Department	2018 Approved & Adopted	Total 2018 Estimated Expenditures	Department Estimated 2019	Executive 2019 Estimate
1280-Adult Probation Dept.	48,442,308	49,355,797	52,167,319	52,167,319
1305-Public Guardian	21,255,752	20,529,813	21,813,671	21,813,671
1312-Forensic Clinical Services	2,734,324	2,632,854	2,835,721	2,835,721
1313-Social Service	11,715,056	13,299,277	14,468,648	14,468,648
1326-Juvenile Probation	40,659,295	42,524,468	43,139,390	43,139,390
1300-Judiciary	13,720,794	15,611,635	15,257,547	15,257,547
1440-Juvenile Temporary Detention Center	61,462,380	64,573,171	66,839,047	66,839,047
1310-Office of the Chief Judge	40,680,015	40,784,409	42,290,674	42,290,674
1335-Clerk of the Circuit Court-Office of Clerk	95,044,437	95,114,317	101,367,988	101,367,988
1390-Public Administrator	1,342,506	1,280,463	1,339,153	1,339,153
1490-Fixed Charges and Special Purpose Appropriations	413,351,090	413,317,387	428,747,571	428,747,571
1499-Fixed Charges and Special Purpose Appropriations	75,128,919	80,871,556	61,755,847	61,755,847
Total General Fund	\$1,799,770,965	\$1,805,793,316	\$1,863,300,721	\$1,862,635,935
4240-Cermak Health Services	85,257,787	79,936,311	85,742,139	85,742,139
4890-Health System Administration	58,585,420	60,236,489	60,699,976	60,699,976
4891-Provident Hospital	50,471,208	49,377,466	56,267,785	56,267,785
4893-Ambulatory & Community Health Network of Cook County	112,209,151	104,215,501	125,225,783	125,225,783
4894-Ruth M. Rothstein CORE Center	15,083,149	18,530,504	22,765,165	22,765,165
4896-Managed Care	998,965,254	1,506,528,836	1,518,781,509	1,518,781,509
4897-John H. Stroger Jr, Hospital of Cook County	666,208,664	672,017,473	738,505,366	738,505,366
4898-Oak Forest Health Center	10,139,449	9,849,975	-	-
4899-Special Purpose Appropriations	29,555,962	36,020,444	33,634,356	33,634,356
4241-Health Services - JTDC	4,515,314	5,315,245	8,248,149	8,248,149
4895-Department of Public Health	12,203,065	11,490,371	12,323,333	12,323,333
Total Health Enterprise Fund	\$2,043,194,423	\$2,553,518,615	\$2,662,193,562	\$2,662,193,562
Total General and Health Enterprise Fund	\$3,842,965,388	\$4,359,311,931	\$4,525,494,282	\$4,524,829,496



FY2019 SPECIAL PURPOSE FUND PROJECTIONS

FY2019 SPECIAL PURPOSE FUND PROJECTIONS

Fund Number	Description	2017 Ending Fund Balance	2018 Revised Revenue Estimate	2018 Estimated Total Resources	2018 Estimated Expenditures	2018 Projected Ending Balance	2019 Revenue Estimate	2019 Estimated Total Resources	2019 Estimated Expenditures	2019 Projected Ending Balance
11856	MFT Illinois First (1st)	17,865,661	44,526,188	62,391,849	38,516,727	23,875,122	46,940,817	70,815,939	47,171,317	23,644,622
11302	Township Roads	3,007,494	431,649	3,439,143	1,500,000	1,939,143	415,000	2,354,143	1,500,000	854,143
11312	Animal Control Department	9,588,795	3,737,338	13,326,133	4,075,106	9,251,027	3,650,000	12,901,027	5,338,631	7,562,396
11310	Cook County Law Library	(616,997)	5,887,033	5,270,036	4,047,295	1,222,741	5,900,000	7,122,741	4,588,521	2,534,220
11273	Environmental Control Solid Waste Program	1,169,662	510,000	1,679,662	452,692	1,226,970	510,000	1,736,970	510,884	1,226,086
11249	Geographical Information System	11,999,649	7,094,459	19,094,108	6,911,735	12,182,373	7,348,716	19,531,089	11,566,393	7,964,696
11306	County Clerk Election Division / Board of Election Commissioners	19,891,432	22,003,627	41,895,059	41,629,016	266,043	41,905,178	42,171,221	24,882,230	17,288,991
11316	County Clerk Automation	610,136	1,471,743	2,081,879	1,459,162	622,717	1,350,000	1,972,717	1,551,772	420,945
11314	County Recorder Document Storage System	(870,291)	2,651,762	1,781,471	2,818,929	(1,037,458)	2,500,000	1,462,542	3,154,583	(1,692,041)
11259	County Recorder GIS Fee	(86,251)	1,666,980	1,580,729	1,516,224	64,505	1,500,000	1,564,505	1,708,072	(143,567)
11260	County Recorder Rental Housing Support Fee	91,908	253,246	345,154	195,868	149,286	220,000	369,286	299,876	69,410
11854	County Treasurer Tax Sale Automation	16,305,207	9,500,000	25,805,207	11,731,651	14,073,556	9,500,000	23,573,556	12,293,683	11,279,873
11322	Chief Judge Dispute Resolution	57,927	180,000	237,927	377,816	(139,889)	180,000	40,111	226,648	(186,537)
11326	Adult Probation Service Fee	132,306	3,100,000	3,232,306	3,294,881	(62,575)	3,100,000	3,037,425	3,294,436	(257,011)
11328	Social Services and Probation Court Services	79,136	2,431,000	2,510,136	2,327,267	182,869	2,450,000	2,632,869	2,460,155	172,714
11261	Chief Judge Children Waiting Room	497,504	2,547,853	3,045,357	2,682,252	363,105	2,550,000	2,913,105	3,026,405	(113,300)
11263	Chief Judge Mental Health Court	(424,500)	673,632	249,132	550,000	(300,868)	675,000	374,132	550,000	(175,868)
11264	Chief Judge Peer Court	(203,729)	307,092	103,363	160,071	(56,708)	310,000	253,292	161,070	92,222
11265	Chief Judge Drug Court	(151,414)	321,899	170,485	229,352	(58,867)	320,000	261,133	230,000	31,133
11248	Cook County Lead Poisoning Prevention	8,885,136	10,258	8,895,394	1,451,872	7,443,522	10,258	7,453,780	2,868,064	4,585,716
11255	Suburban Cook County TB Sanitarium District	12,035,622	1,302,619	13,338,241	6,915,845	6,422,396	1,287,000	7,709,396	5,078,415	2,630,981
11320	Clerk of the Circuit Court Automation	(7,535,364)	11,427,047	3,891,683	9,100,111	(5,208,428)	10,500,000	5,291,572	11,252,729	(5,961,157)
11318	Clerk of the Circuit Court Document Storage	(4,581,657)	10,412,588	5,830,931	7,572,791	(1,741,860)	9,500,000	7,758,140	7,978,551	(220,411)
11258	Clerk of the Circuit Court Administrative	(438,481)	598,975	160,494	688,232	(527,738)	620,000	92,262	780,072	(687,810)
11269	Circuit Court Clerk Electronic Citation	284,532	238,876	523,408	239,108	284,300	250,000	534,300	-	534,300
11272	Public Defender Records Automation	45,139	138,000	183,139	138,869	44,270	138,000	182,270	138,869	43,401
11324	ETSB 911 - Intergovernmental Agreement	(2,777,329)	1,863,613	(913,716)	1,467,512	(2,381,228)	1,875,680	(505,548)	1,875,680	(2,381,228)
11262	Sheriff Women's Justice Service	74,997	20,000	94,997	20,000	74,997	20,000	94,997	20,000	74,997
11266	Sheriff Vehicle Purchase Fund	696,874	200,000	896,874	-	896,874	200,000	1,096,874	750,000	346,874
11252	State's Attorney Narcotics Forfeiture	(4,160,750)	1,850,000	(2,310,750)	1,467,860	(3,778,610)	1,850,000	(1,928,610)	1,512,914	(3,441,524)
11271	State's Attorney Records Automation	381,827	138,000	519,827	139,891	379,936	138,000	517,936	139,891	378,045
11268	Assessor Special Revenue Fund	88,203	815,000	903,203	815,000	88,203	815,000	903,203	815,000	88,203
11276	Assessor Erroneous Homestead Exemption Recovery	915,129	1,967,703	2,882,832	1,967,703	915,129	2,731,517	3,646,646	2,731,517	915,129
11274	Land Bank Authority	5,256,235	9,227,831	14,484,066	12,072,325	2,411,741	17,900,000	20,311,741	18,018,334	2,293,407
11275	Economic Development Sec.108 Loan Program	533,721	35,409	569,130	131,618	437,512	35,000	472,512	35,000	437,512
11277	Pharmaceutical Disposal Fund	-	75,000	75,000	10,000	65,000	75,000	140,000	10,000	130,000
		\$88,647,469	\$149,541,420	\$238,188,889	\$168,664,781	\$69,524,108	\$179,195,166	\$248,719,274	\$178,509,712	\$70,209,562

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Toni Preckwinkle
President, Cook County Board of Commissioners

John P. Daley
Chairman, Committee on Finance

Ammar Rizki
Chief Financial Officer

Tanya S. Anthony
Budget Director

Richard R. Boykin
1st District Commissioner

Dennis Deer
2nd District Commissioner

Jerry Butler
3rd District Commissioner

Stanley Moore
4th District Commissioner

Deborah Sims
5th District Commissioner

Edward M. Moody
6th District Commissioner

Jesús G. García
7th District Commissioner

Luis Arroyo Jr.
8th District Commissioner

Peter N. Silvestri
9th District Commissioner

Bridget Gainer
10th District Commissioner

John P. Daley
11th District Commissioner

John A. Fritchey
12th District Commissioner

Larry Suffredin
13th District Commissioner

Gregg Goslin
14th District Commissioner

Timothy O. Schneider
15th District Commissioner

Jeffrey R. Tobolski
16th District Commissioner

Sean M. Morrison
17th District Commissioner

2019

COOK COUNTY PRELIMINARY FORECAST

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