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ALMA E. ANAYA
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October 28, 2019

Honorable Commissioner John Daley
Chairman, Finance Committee
118 N. Clark Street
Chicago, IL 60602

Dear Commissioner Daley,
Per the request of your office, please find questions regarding the Cook County Health budget below.

1. The budget shows Stroger Hospital with a reduction of 50 FTEs but when taking into account transfers from Ambulatory and the Community Health Network, Stroger appears to have lost 325 FTEs or half of all the FTE cuts at CCHHS.
 - a. Please explain what cuts were made at Stroger including what services were reduced and what position titles were affected.
 - b. What number of the FTEs that are no longer receiving appropriations are vacant positions? Have there been obstacles to filling vacancies?
 - c. Positions that are no longer appropriated for at Stroger appear to include emergency room nurses, around two dozen attending physicians, and many other providers of care. Will the quality or timeliness of care provided at Stroger be impacted?
 - d. Will this result in a staff shortage requiring overtime, or other coping needs?
2. The budget shows that 73 FTEs were cut from Integrated Health Services in Public Health and Managed Care.
 - a. What community assistance and other patient-centered services will be impacted by these cuts? Will this impact patient support in community clinics (e.g. language access)?
3. Federal, State, and private agencies appropriated grant funds to the Public Health Department's programs and services went from a 2019 appropriation of \$16,698,422 to a 2020 appropriation of \$7,895,335.
 - a. Why are we at half of last year's listed value in grants to public health?

- b. Are they expected to come in eventually, or are we anticipating not having these grants?
 - c. Was the \$8,803,087.00 in prior-year grants applied elsewhere in the CCH budget?
4. Under CountyCare you receive approximately \$1.6B in premiums as revenue. While I appreciate how much CountyCare has done to improve the finances and operation of CCH hospitals and clinics, only 11% of those premiums are paid for services provided by Stroger/Provident Hospitals and CCH clinics. The rest goes to outside providers and administrative costs for running the County Care insurance business.
- a. Please describe the strategies CCH will employ to increase the amount of CCH services paid for by CountyCare. What performance metrics do you regularly use to monitor progress?

If you have any questions, please feel free to contact my office at (312)603-5443.

Sincerely,



Commissioner Alma E. Anaya
Chair, Cook County Commissioner on Social Innovation