

Cook County Government Bureau of Finance Office of Enterprise Resource Planning

STEP Countywide ERP Status Report *Item #16-4042*

June 28, 2016





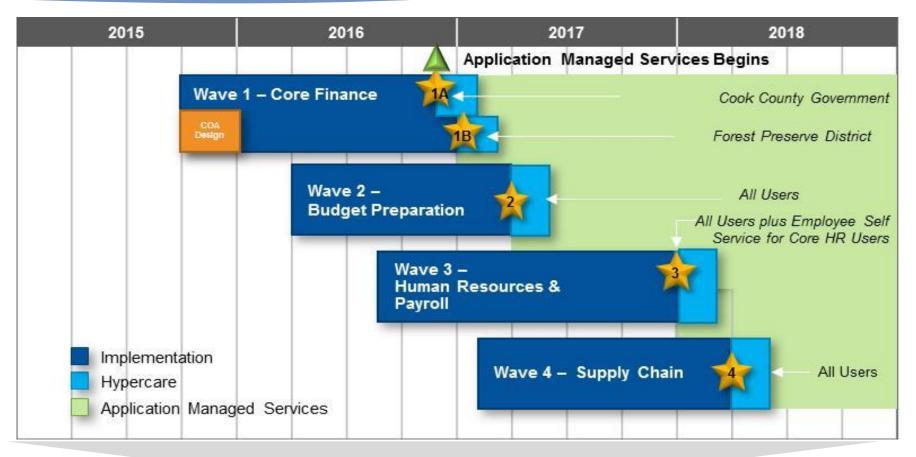
STEP Countywide ERP Implementation

- Deployment Schedule
- Methodology
- Key Activity
- Project Status
- Governance
- Testing
- Change Management





STEP Countywide ERP Implementation Deployment Schedule



Minimize

- Implementation time
- Implementation costs
- Business disruption
- Risk



Maximize

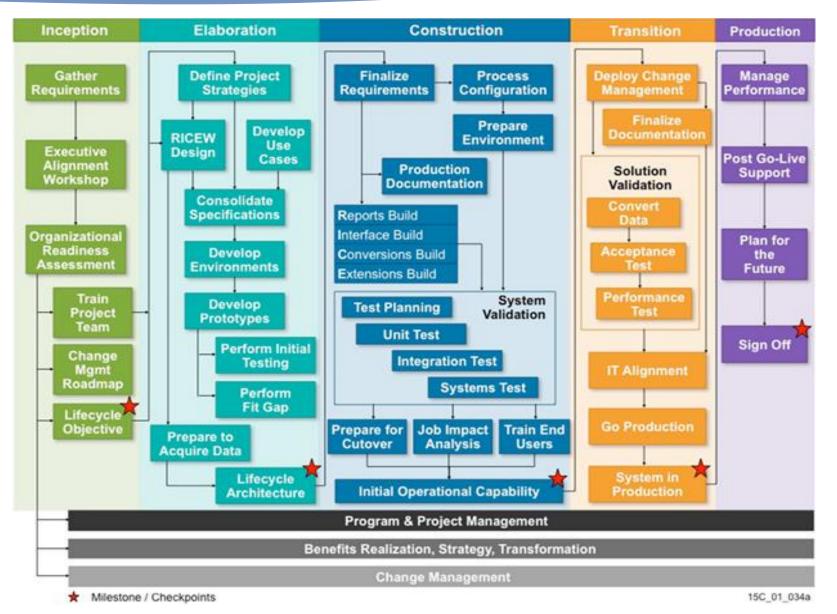
- Implementation benefits
- Use of technology
- Organizational Adoption

Cook County Government ERP Projects Technology Committee Briefing





STEP Countywide ERP Implementation *Methodology*

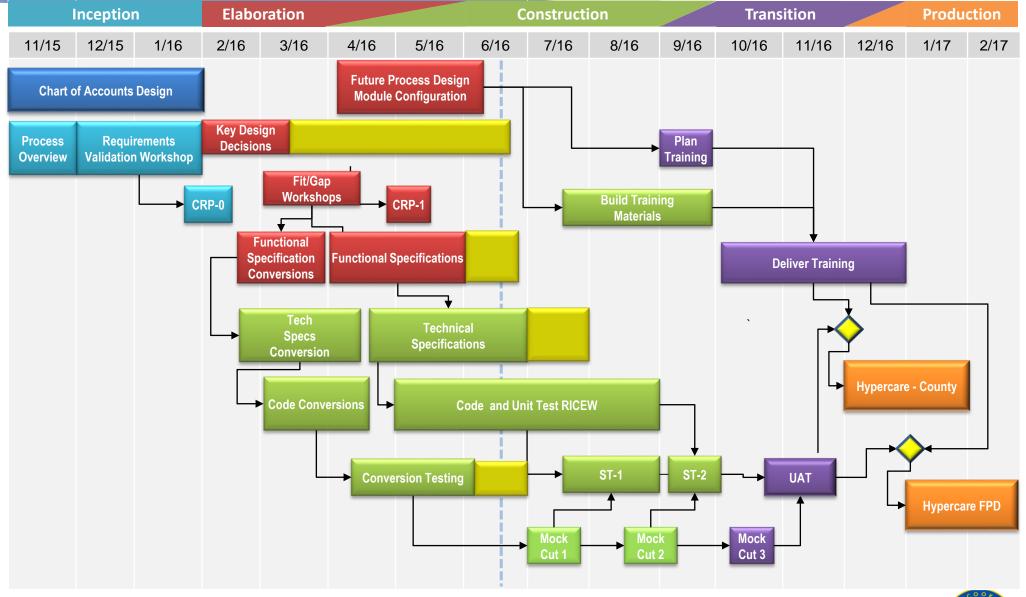


Cook County Government ERP Projects Technology Committee Briefing



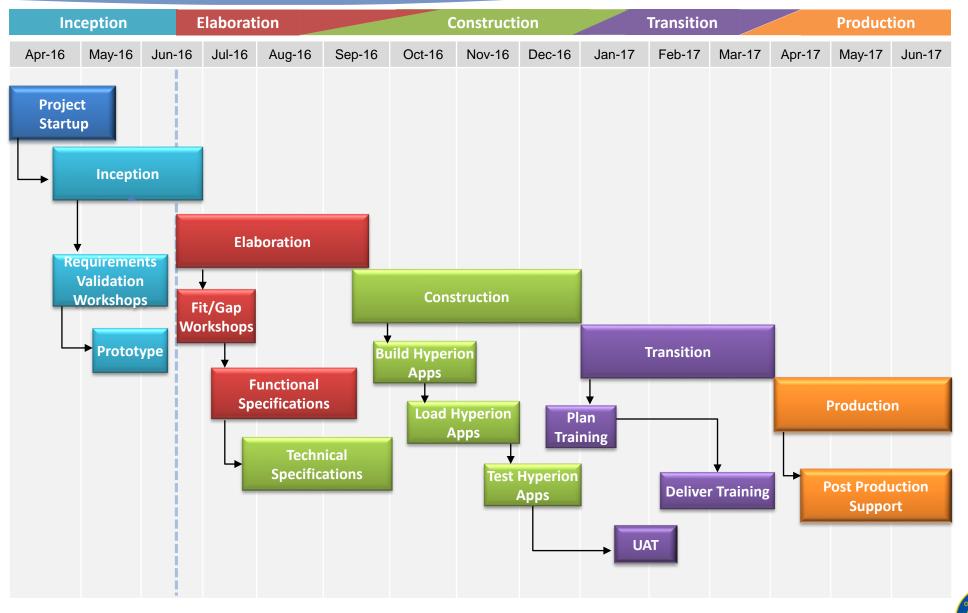


Wave 1 Key Activities Methodology





Wave 2 Key Activities Methodology



Project Status



Status Workstream

- Procure to Pay (P2P)
- Acquire to Retire (A2R)
- Bill to Cash (B2C)
- Record to Report (R2R)
- G Human Resources (MHR)
- Business Intelligence
 - Technical and RICE
- Change Management
- Generation Wave2





Deliverables Status

Wave 0 Startup 100%	Inception 100%	Elaboration 89% Key De	Construction 1372 Deliverables/Activ	Transition 075 vities	Prod	Closeout 075
 ✓ Project Plan ✓ Kick off ✓ Staffing ✓ System Access ✓ Contract 	 ✓ Requirements Validation ✓ Charter ✓ Conversion Strategy ✓ Core Team Training ✓ CRP0 ✓ OCM Plan ✓ Infrastructure Plan 	 ✓ Test Strategy Cut Over Strategy ✓ Fit/Gap KDDs ✓ CRP1 Functional Designs ✓ Initial Configuration Training Assessment ✓ BI Report Survey 	 Configuration RICE Design RICE Build SIT 1 & 2 Test scripts Change Impacts Performance Test Configuration Updates Job Roles Security Matrix Cut Over List Training Dev 	 UAT Config. UAT Exec. Defect Resolution Training Delivery-CCG Cutover Activities List Hypercare Onboarding Knowledge Transfer for Hypercare Office Readiness Go No Go 1 	 GO No Go 2 Finalize Documents Execute Cut Over Data Validation Hypercare Training Delivery-FPD 	 Lessons Learned Closeout

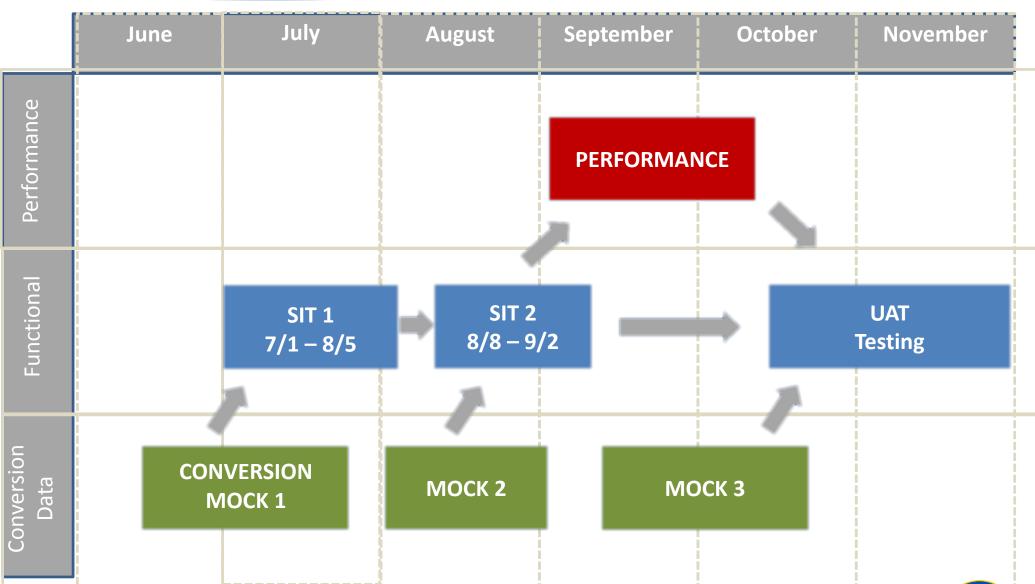
Cook County Government ERP Projects Technology Committee Briefing





Board of Commissioners										
Project Sponsors										
Ex	Advisors									
Project Leadership/Executives										
Proj	Change Control Board									
Project Leads and Teams										
Waves	Financials Bud	geting HR/	Payroll	SCM						
Organizational Change Management										
Technical Infrastructure and Architecture / Technical Development										
Independent Verification & Validation (IV&V)										









Testing System Integration Testing Purpose

- Purpose is to find bugs, and we will
- Daily script will change depending upon findings we need to be nimble
- Sense of Urgency not Emergency End to End **Bugs/Fixes Test Cases Updated Test** County **Scenarios Provided Scenarios** code eam system often requirements defects in development and the state box of the requirements defects in the state of the state box of the state of t offered needed Certification fa Validated Cases results results data i RICE **Function Point** coverage **Tests IBM Method** 190 Configuration **Other RTVM Updates Testable Items**





Change Management Communications





Change Management Training

Feb - March

Analysis and Design Plan

Review business process
UPK Considerations
Leverage SMEs

March-Sept

Materials Development

- Identify topics
- •Curriculum mapping, role identification
- •Create Training Guides/Job Aids
- •Create Sandbox
- Build Case Scenarios

- October-Nov
- Training Wave 1A
 Instructor Lead Delivery
 Rollout Self Study
- •Conduct Evaluations

- December 2016
- GO-Live Wave 1A
- Monitor
- Support
- •Training- Wave 1B
- •Instructor Lead Delivery
- Rollout Self Study
- Conduct Evaluations

- January 2017
- GO-Live Wave 1B
 - MonitorSupport

