

Minutes of the meeting of the Finance Committee of the Board of Directors of the Cook County Health and Hospitals System held Thursday, January 19, 2023 at the hour of 9:00 A.M. This meeting was held by remote means only, due to the determination that a public health emergency exists.

## **I. Attendance/Call to Order**

Chair Reiter called the meeting to order.

Present: Chair Robert G. Reiter, Jr. and Directors Hon. Dennis Deer, LCPC, CCFC; Joseph M. Harrington; and Otis L. Story, Sr. (4)

Director Sam A Robinson, III, PhD

Absent: None (0)

Additional attendees and/or presenters were:

Valarie Amos – Chief Human Resources Officer  
Shannon Andrews - Chief Equity & Inclusion Officer  
Pamela Cassara –Chief Financial Officer  
Claudia Fegan, MD – Chief Medical Officer  
Aaron Galeener - Chief Administrative Officer, Health Plan Services  
LaMar Hasbrouck, MD, MPH, MBA - CCDPH Chief Operating Officer  
Charles Jones – Chief Procurement Officer  
Jeff McCutchan – General Counsel

Iliana Mora – Chief Administrative Officer, Ambulatory Services  
Angela O'Banion – Chief Information Officer  
Alisha Patel – Assistant General Counsel  
Beena Peters, DNP, RN, FACHE, FABC – Chief Nursing Executive  
Israel Rocha, Jr. – Chief Executive Officer  
Deborah Santana – Secretary to the Board  
Craig Williams – Interim Chief Administrative Officer, Operations and Development

The next regular meeting of the Finance Committee is scheduled for Thursday, February 16, 2023 at 9:00 A.M.

## **II. Public Speaker Testimony**

There was no public testimony submitted.

**NOTE: action was taken on Agenda Items III(A), IV(A) and V(A) in one (1) combined motion.**

## **III. Action Items**

### **A. Minutes of the Finance Committee Meeting, November 18, 2022**

Chair Reiter inquired whether any corrections were needed to be made to the Minutes.

### **B. Any Action Items listed under Section III, IV and V**

#### IV. Items under Chief Procurement Officer

##### A. Action Items: Contracts and Procurement Items (Attachment #1)

It was noted that request numbers 6 and 32 are being withdrawn from consideration. Director Robinson noted that he will abstain from the discussion of request number 2.

The following individuals provided an overview of the contractual requests presented for the Committee's consideration:

1	CCDPH	Dr. LaMar Hasbrouck- CCDPH Chief Operating Officer
2-5	Health Plan Services	Aaron Galeener - Chief Administrative Officer, Health Plan Services
6-7	Ambulatory Services	Iliana Mora – Chief Administrative Officer, Ambulatory Services
8-11	Clinical	Dr. Claudia Fegan – Chief Medical Officer
12-15	Equity & Inclusion	Shannon Andrews - Chief Equity and Inclusion Officer
16-18	Finance	Pam Cassara - Chief Financial Officer
19-20	Health Information Systems (HIS)	Angela O'Banion – Chief Information Officer
21-22	HIS and Operations and Development	Angela O'Banion – Chief Information Officer, and Craig Williams - Interim Chief Administrative Officer, Operations and Development
23	Human Resources	Valarie Amos – Chief Human Resources Officer
24	Nursing	Dr. Beena Peters - Chief Nursing Executive
25-35	Operations and Development	Craig Williams - Interim Chief Administrative Officer, Operations and Development
36	Operations and Development and Ambulatory Services	Craig Williams - Interim Chief Administrative Officer, Operations and Development, and Iliana Mora – Chief Administrative Officer, Ambulatory Services

With regard to request number 24 (increase contract with Vaya Workforce Solutions, LLC for contract management and nursing registry services), Director Deer inquired regarding the regular report that is to be presented to the Committee, on how subcontractors are being utilized and M/WBE utilization in relation to this contract. He believed that the last report was in August, and thought it was to be presented quarterly. Dr. Peters believed that the reporting was every six (6) months, but said she would verify that. Director Deer stated that, due to this contractual request, he would like to get some information prior to next week's Board Meeting. Dr. Peters responded that she will connect with Director Deer and will provide information before the Board Meeting.

#### **IV. Items under Chief Procurement Officer**

##### **A. Action Items: Contracts and Procurement Items (continued)**

The Committee held a robust discussion on the subject of national trends in the travel agency market and strategies to increase nurse hiring to reduce nurse agency utilization. Chair Reiter noted that the organization has vastly improved its position from where it was seven (7) years ago, in being able to onboard faster and being able to keep up with attrition and turnover rate to start closing that gap. Between what the organization pays in wages and defined benefit package, it is the best option as an employer for those looking at long-term viability in this field. Valarie Amos, Chief Human Resources Officer, noted that, particularly in late FY22, they are trending in the right direction and were starting to gain some ground toward the end of the year. This is due to strategies and initiatives largely executed at the beginning of the year.

With regard to request number 31 (amend, extend and increase contract with Kore SAE, LLC for temporary staffing – operations services), Chair Reiter inquired about the performance of the vendor. Mr. Williams responded that the vendor is easy to work with and responds in timely manner; on a scale of 1-10 (10 being best), he'd rate their responsiveness at an 8. Director Harrington noted that he had some concerns based upon his review of the vendor's website (they only had two (2) jobs posted), but he accepted Mr. William's assessment of their performance.

- B. Report on Minority and Women-Owned Business Enterprise (M/WBE) Participation (Attachment #2)**
- C. FY2022 4th Quarter Report of Contracts Executed under the Authority of the Chief Executive Officer (deferred to February)**
- D. Report of Emergency Purchases – two (2) presented (Attachment #3)**

Mr. Jones provided an overview of the reports presented. The Committee reviewed and discussed the information.

#### **V. Items under the Chief Financial Officer**

- A. Action Item: Receive and file Grant Award-Related Items (Attachment #4)**
- B. Report – Interim FY2022 Financials (Attachment #5)**

Ms. Cassara provided an overview of the Grant Award-Related Items and the Interim FY2022 Financials.

The Financials presentation included information on the following:

- Executive Summary: Statement of Financial Condition
- Financial Results – November 30, 2022
- CCH Volumes: November 30, 2022 – Key Revenue Indicators
- CCH Operating Trends
- Payer Mix – Year Over Year Comparison
- Revenue Cycle KPI Trending
- Denial Trending
- CCH 2022 Charitable & Public Program Expenditures – Budget/Projection
- CCH Savings Initiatives: November 30, 2022
- Health Plan Services Financial Results – November 30, 2022
- Medicare Financial Results – November 30, 2022

Director Harrington, seconded by Director Deer, moved to:

- Accept Item III(A) 11/18/22 Finance Committee Meeting Minutes;
- Approve Item IV(A) Contracts and Procurement Items containing request numbers 1 through 36, with the exception of request numbers 6 and 32, which were withdrawn, and subject to completion of review by Contract Compliance; and
- Receive and file the grant award-related items.

A roll call vote was taken, the votes of yeas and nays being as follows:

Yeas: Chair Reiter and Directors Deer and Harrington (3)

Nays: None (0)

Absent: Director Story (1)

THE MOTION CARRIED UNANIMOUSLY.

## VI. Adjourn

As the agenda was exhausted, Chair Reiter declared the meeting ADJOURNED.

Respectfully submitted,  
Finance Committee of the  
Board of Directors of the  
Cook County Health and Hospitals System

XXXXXXXXXXXXXXXXXXXXXXXXXXXX  
Robert G. Reiter, Jr., Chair

Attest:

XXXXXXXXXXXXXXXXXXXXXXXXXXXX  
Deborah Santana, Secretary

### Requests/Follow-up:

Request: With regard to request number 24 (increase contract with Vaya Workforce Solutions, LLC for contract management and nursing registry services), Director Deer inquired regarding the regular report that is to be presented to the Committee, on how subcontractors are being utilized and M/WBE utilization in relation to this contract. Director Deer stated that, due to this contractual request, he would like to get some information prior to next week's Board Meeting. Dr. Peters will verify if the report is to be presented quarterly or biannually, will connect with Director Deer and will provide information before the Board Meeting. Page 2