

Minutes of the Meeting of the Board of Directors of the Cook County Health and Hospitals System (CCHHS) held Friday, September 27, 2019 at the hour of 9:00 A.M. at 1950 West Polk Street, in Conference Room 5301, Chicago, Illinois.

## **I. Attendance/Call to Order**

Acting Chair Richardson-Lowry called the meeting to order.

Present: Acting Chair Mary B. Richardson-Lowry and Directors Hon. Dr. Dennis Deer, LCPC, CCFC; Mary Driscoll, RN, MPH; Ada Mary Gugenheim; Mike Koetting; David Ernesto Munar; Robert G. Reiter, Jr.; Layla P. Suleiman Gonzalez, PhD, JD; and Sidney A. Thomas, MSW (9)

Absent: Chair M. Hill Hammock and Director Heather M. Prendergast, MD, MS, MPH (2)

Additional attendees and/or presenters were:

Ekerete Akpan – Chief Financial Officer  
Cathy Bodnar – Chief Corporate Compliance and Privacy Officer  
Jessica Caffrey – Director of Real Estate, Cook County Bureau of Asset Management  
Hon. Natalie Hall – Fulton County Commissioner  
Charles Jones – Chief Procurement Officer  
James Kiamos – Chief Executive Officer, CountyCare  
Terry Mason, MD – Cook County Department of Public Health  
Gina Massuda-Barnett – Cook County Department of Public Health

Jeff McCutchan – General Counsel  
Hon. Stanley Moore – Cook County Commissioner  
Barbara Pryor – Chief Human Resources Officer  
Deborah Santana – Secretary to the Board  
Tom Schroeder – Director of Internal Audit  
John Jay Shannon, MD – Chief Executive Officer  
Caryn Stancik – Chief Communications and Marketing Officer  
Wayne Wright – Director of Organizational Development and Training  
Ronald Wyatt, MD – Chief Quality Officer

## **II. Employee Recognition**

Dr. John Jay Shannon, Chief Executive Officer, recognized employees for outstanding achievements. Details and further information is included in Attachment #9 - Report from the Chief Executive Officer.

## **III. Public Speakers**

Acting Chair Richardson-Lowry asked the Secretary to call upon the registered public speakers.

The Secretary called upon the following registered public speakers:

1. Laurie Cohen Senior Analyst, Civic Federation
2. David Cohn Chief Executive Officer and Founder, Regroup
3. George Blakemore Concerned Citizen

## **IV. Board and Committee Reports**

### **A. Minutes of the Board of Directors Meeting, August 30, 2019**

Director Thomas, seconded by Director Gugenheim, moved the approval of the Minutes of the Board of Directors Meeting of August 30, 2019. THE MOTION CARRIED UNANIMOUSLY.

#### **IV. Board and Committee Reports (continued)**

##### **B. Minutes of the Special Board of Directors Meeting, September 13, 2019**

Director Munar, seconded by Director Koetting, moved the approval of the Minutes of the Special Board of Directors Meeting of September 13, 2019. THE MOTION CARRIED UNANIMOUSLY.

##### **C. Human Resources Committee**

###### **i. Metrics (Attachment #1)**

Acting Chair Richardson-Lowry and Barbara Pryor, Chief Human Resources Officer, provided an overview of the Metrics.

With regard to the subject of the Board's recent discussions on eliminating vacant positions in relation to the FY2020 budget, Director Munar inquired whether information is available on the categories of positions that are not expected to be filled. Ms. Pryor responded that she expects to have that information in time for discussion at the next Human Resources Committee Meeting in October.

##### **D. Audit and Compliance Committee Meeting, September 19, 2019**

###### **i. Metrics (Attachment #2)**

###### **ii. Meeting Minutes**

Director Koetting and Cathy Bodnar, Chief Corporate Compliance and Privacy Officer, provided an overview of the metrics and meeting minutes. The Board reviewed and discussed the information.

Director Suleiman Gonzalez, seconded by Director Gugenheim, moved the approval of the Minutes of the Audit and Compliance Committee Meeting of September 19, 2019. THE MOTION CARRIED UNANIMOUSLY.

##### **E. Managed Care Committee Meeting, September 19, 2019**

###### **i. Metrics (Attachment #3)**

###### **ii. Meeting Minutes**

Director Thomas and James Kiamos, Chief Executive Officer of CountyCare, provided an overview of the metrics and meeting minutes. The Board reviewed and discussed the information.

Caryn Stancik, Chief Communications and Marketing Officer, provided an update on marketing activities regarding Open Enrollment. As has been done in past years, there will be outdoor advertising, and they have ramped up digital advertising. She expects to share the digital commercials with the Board next month. The fifteen (15) and thirty (30) second spots were shot last week, and the ad buy is approximately the same as it has been in years past.

Director Koetting, seconded by Director Reiter, moved the approval of the Minutes of the Managed Care Committee Meeting of September 19, 2019. THE MOTION CARRIED UNANIMOUSLY.

#### **IV. Board and Committee Reports (continued)**

##### **F. Quality and Patient Safety Committee Meeting, September 20, 2019**

- i. Metrics (Attachment #4)
- ii. Meeting Minutes, which included the following action items and report:
  - Medical Staff Appointments/Reappointments/Changes

Director Gugenheim and Dr. Ronald Wyatt, Chief Quality Officer, provided an overview of the metrics and meeting minutes. The Board reviewed and discussed the information.

Director Gugenheim, seconded by Director Driscoll, moved the approval of the Minutes of the Quality and Patient Safety Committee Meeting of September 20, 2019. THE MOTION CARRIED UNANIMOUSLY.

##### **G. Finance Committee Meeting, September 20, 2019**

- i. Metrics (Attachment #5)
- ii. Meeting Minutes, which include the following action items and report:
  - Contracts and Procurement Items (detail was provided as an attachment to this Agenda)
  - Proposed Transfers of Funds, as amended
  - Proposed Resolutions regarding Cook County Health bank accounts

Director Reiter presented the Meeting Minutes for the Board's consideration. He noted that a Substitute Transfer of Funds is being presented, so that item will be separated from the Finance Committee Meeting Minutes and will be considered separately.

Director Reiter, seconded by Director Koetting, moved to separate the Transfers of Funds item from the September 20, 2019 Minutes of the Finance Committee Meeting. THE MOTION CARRIED UNANIMOUSLY.

Director Reiter, seconded by Director Munar, moved to accept the Substitute Transfers of Funds.

Ekerete Akpan, Chief Financial Officer, reviewed the Substitute Transfer of Funds. At the Finance Committee Meeting, they had reviewed the proposed transfers listed at the top of the document; the Substitute Transfer of Funds includes an additional transfer based on an agreement with the County Budget Director that these funds are available for transfer; this brings the total transfer amount to \$80 million.

Dr. Shannon stated that there is a State Statute that puts a time limit on a point at which the County budget (which includes the Health System and Health Plan budget) can be modified; it can only be modified within thirty (30) days after passage, so there is a limit on what can be spent. CountyCare's revenues significantly exceed the expenses of the Plan, so the Plan is financially quite healthy; however, the challenge is that the administration underestimated in the actual allocation that was approved by the County Board the amount of external claims that would need to be paid. There are assets that have been received for CountyCare, but the Plan is bumping up against an appropriation limit. By taking these funds that have been appropriated but are not going to be spent, and moving them into the CountyCare line, the administration is thus able to make those funds flow. For the record, and at the request of Acting Chair Richardson-Lowry, Jeff McCutchan, General Counsel, concurred that the System is within its authority to transfer these funds.

#### **IV. Board and Committee Reports**

##### **G. Finance Committee Meeting, September 20, 2019 (continued)**

On the motion to accept the Substitute Transfers of Funds, a vote was taken and THE MOTION CARRIED UNANIMOUSLY.

Director Reiter, seconded by Director Koetting, moved to approve the Substitute Transfers of Funds. THE MOTION CARRIED UNANIMOUSLY.

Charles Jones, Chief Procurement Officer, provided a brief overview of the contractual requests considered at the Finance Committee Meeting. Additionally, he reviewed the report on minority and women-owned business enterprise (M/WBE) participation and quarterly report of purchases made under the authority of the Chief Executive Officer. It was noted that there are four (4) contractual requests pending review by Contract Compliance (request numbers 4, 5, 16 and 17) contained within the Finance Committee Meeting Minutes.

During the discussion of the quarterly report of purchases made under the authority of the Chief Executive Officer, Acting Chair Richardson-Lowry inquired regarding the contract with The Exeter Group – TMN, LLC, for cultural competency and implicit training services. Wayne Wright, Director of Organizational Development and Training, provided information on the scope of the services provided under the contract. The vendor will assess the organization's needs and develop content for a 2.5 hour course that will be rolled out to all management, hopefully before November of this year; the course will then be pared down for a train-the-trainer session that will go out to all of CCH's workforce before the conclusion of 2020.

For the record, Director Suleiman Gonzalez expressed concerns regarding the vendor's capacity to be able to address issues of immigration, immigrant groups and language capacity. Following further discussion, Acting Chair Richardson-Lowry stated that the Human Resources Committee will bring the subject forward for a more robust review and discussion, to assuage any concerns that have been expressed by Directors on the subject.

Mr. Akpan reviewed the metrics and proposed banking resolutions that were recommended for approval by the Finance Committee.

At this point, Director Deer raised a point of personal privilege to introduce the following visitors who were on the premises for a tour of the Stroger Campus: Hon. Stanley Moore, Cook County Commissioner, and Hon. Natalie Hall, Fulton County Commissioner. He noted that Commissioner Hall is the niece of former Cook County Board President John H. Stroger, Jr.

Director Reiter, seconded by Director Gugenheim, moved the approval of the Minutes of the Meeting of the Finance Committee of September 20, 2019, as amended. THE MOTION CARRIED UNANIMOUSLY.

#### **V. Action Items**

##### **A. Contracts and Procurement Items**

There were no contracts and procurement items presented directly for the Board's consideration.

**V. Action Items (continued)**

- B. Proposed request to exercise lease option with 12757 S. Western Avenue, LLC, of Orland Park, Illinois, to purchase real estate located at 12757 S. Western Avenue, in Blue Island, Illinois, for the purpose of operating the Blue Island Health Center (Attachment #6)**

Mr. Akpan and Jessica Caffrey, Director of Real Estate for the Cook County Bureau of Asset Management, provided an overview of the proposed request.

Director Reiter, seconded by Director Thomas, moved the approval of the Proposed request to exercise the lease option with 12757 S. Western Avenue, LLC, of Orland Park, Illinois, to purchase real estate located at 12757 S. Western Avenue, in Blue Island, Illinois, for the purpose of operating the Blue Island Health Center. THE MOTION CARRIED UNANIMOUSLY.

**C. Any items listed under Sections IV, V and IX**

**VI. Recommendations, Discussion/Information Item**

- A. Quarterly report from the Cook County Department of Public Health (CCDPH) (Attachment #7)**  
• **2019 Update: Good Food Purchasing in Cook County**

Dr. Terry Mason, Chief Operating Officer of CCDPH, and Gina Massuda-Barnett, Deputy Director of Public Health Programs, reviewed the presentation on the 2019 Update on Good Food Purchasing in Cook County, which included information on the following subjects:

- Good Food Purchasing (GFPP) Resolution – Highlights
- Why GFPP is Important
- Two-Phase, Multi-Step Process
- National Movement and GFPP Impact
- GFPP Policy Adoption
- GFPP Successes
- 2019 Actions and Progress
- Key Action Steps
- Identified Relevant Departments and Agencies
- Determined how Food is Procured
- Collected Food Operations and Contracts
- Other Key Progress
- Challenges and Opportunities
- Next Steps

**VII. Report from Chair of the Board**

- A. Quarterly report on Board and Committee meeting attendance by Directors and members of Committees (Attachment #8)**

Acting Chair Richardson-Lowry presented the quarterly report on Board and Committee meeting attendance.

**VIII. Report from the Chief Executive Officer** (Attachment #9)

Dr. Shannon provided an update on several subjects; detail is included in Attachment #9.

**IX. Closed Meeting Items**

- A. Claims and Litigation**
- B. Discussion of personnel matters**
- C. September 19, 2019 Audit and Compliance Committee Meeting Minutes**

The Board did not recess into a closed meeting.

**X. Adjourn**

As the agenda was exhausted, Acting Chair Richardson-Lowry declared that the meeting was ADJOURNED.

Respectfully submitted,  
Board of Directors of the  
Cook County Health and Hospitals System

XXXXXXXXXXXXXXXXXXXXXXXXXXXX  
Mary B. Richardson-Lowry, Acting Chair

Attest:




XXXXXXXXXXXXXXXXXXXXXXXXXXXX  
Deborah Santana, Secretary

**Requests/Follow-up:**

- Follow-up: Information to be provided at the next Human Resources Committee meeting regarding the categories of positions that are not expected to be filled, based on the elimination of vacant positions in relation to the FY2020 budget. Page 2
- Follow-up: The subject of cultural competency and implicit training services for staff will be robustly reviewed and discussed at an upcoming Human Resources Committee meeting, with regard to the plan for developing and training staff, and with regard to the capacity of the vendor providing services relating to it. Page 4

Cook County Health and Hospitals System  
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ATTACHMENT #1



# Human Resources Metrics CCH Board of Directors

**Barbara Pryor**  
**Chief Human Resources Officer**

**September 27, 2019**



**COOK COUNTY**  
**HEALTH**



# Metrics



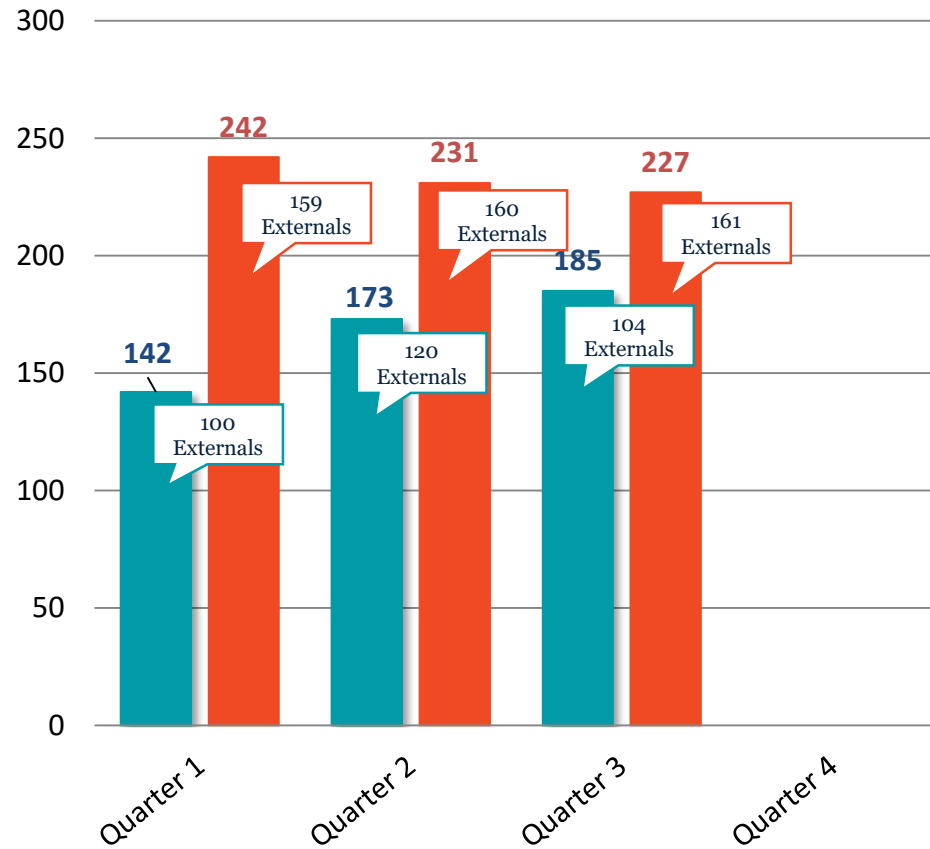
COOK COUNTY  
**HEALTH**

# CCH HR Activity Report

Thru 08/31/2019

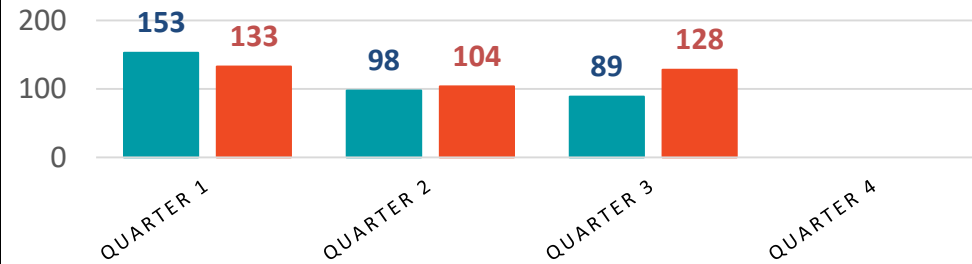
## FILLED POSITIONS

■ 2018 Filled (500) | Externals (324)  
■ 2019 Filled (700) | Externals (480)

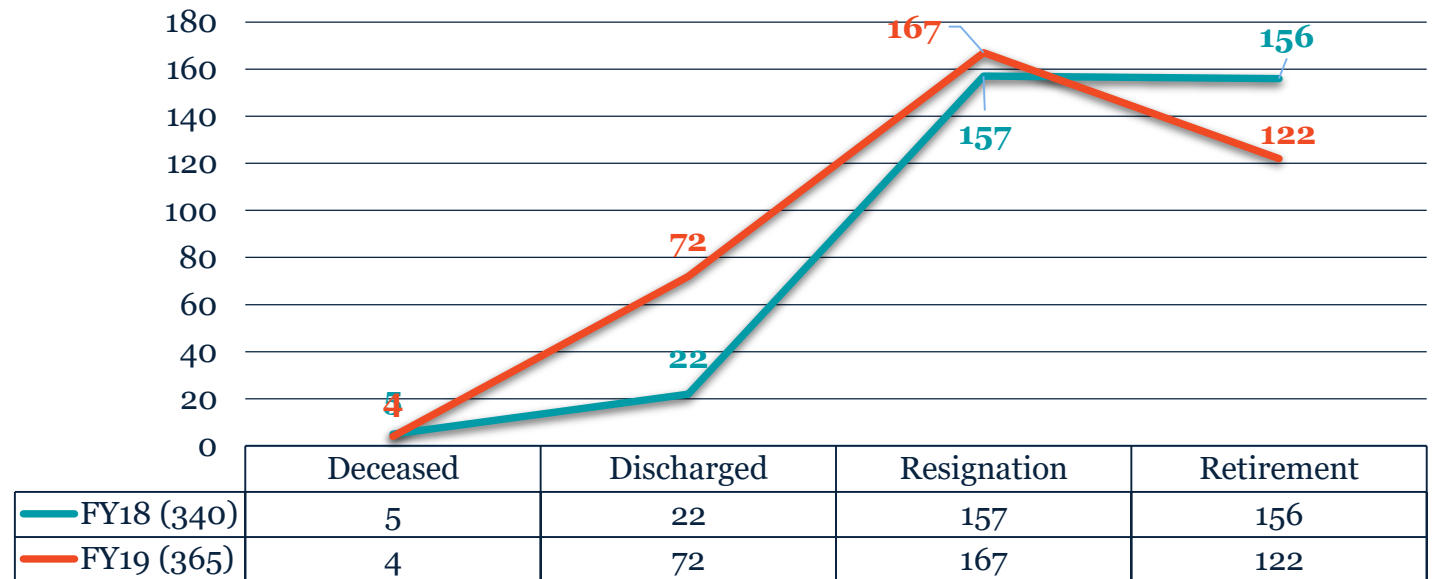
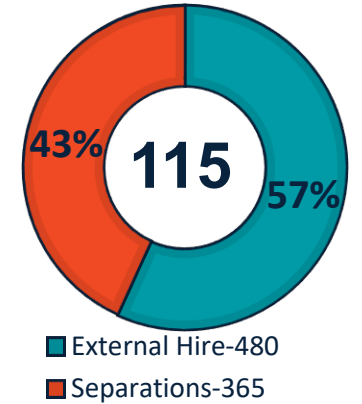


## SEPARATIONS

■ 2018 Separations (340) ■ 2019 Separations (365)



## NET NEW



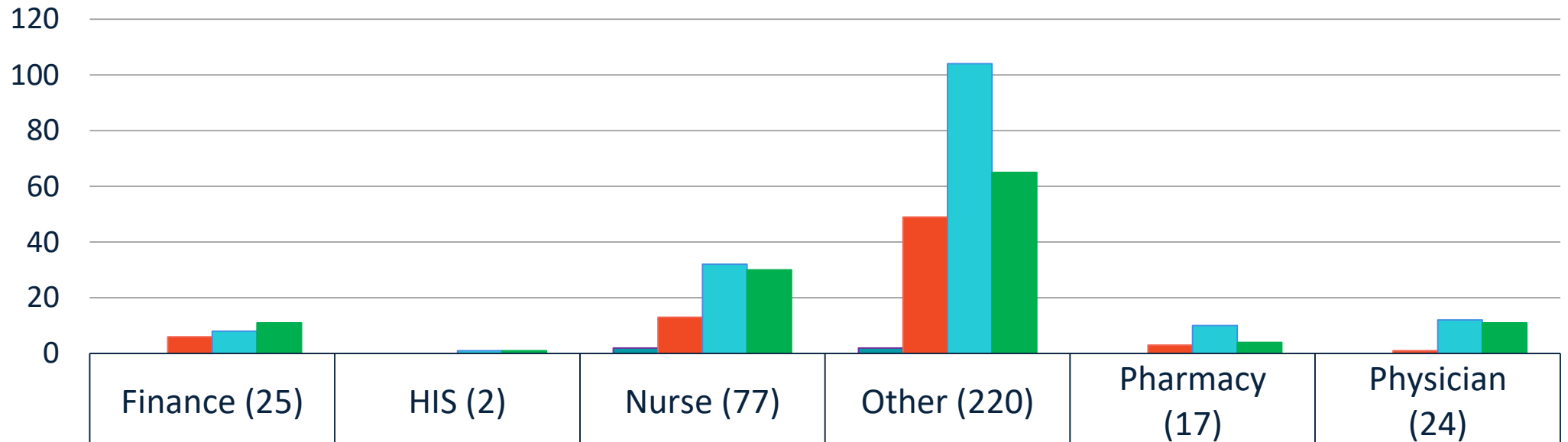
COOK COUNTY  
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Does not include Consultants, Registry and House Staff

# CCH HR Activity Report

Thru 08/31/2019

## SEPARATIONS BY CLASSIFICATION - 365

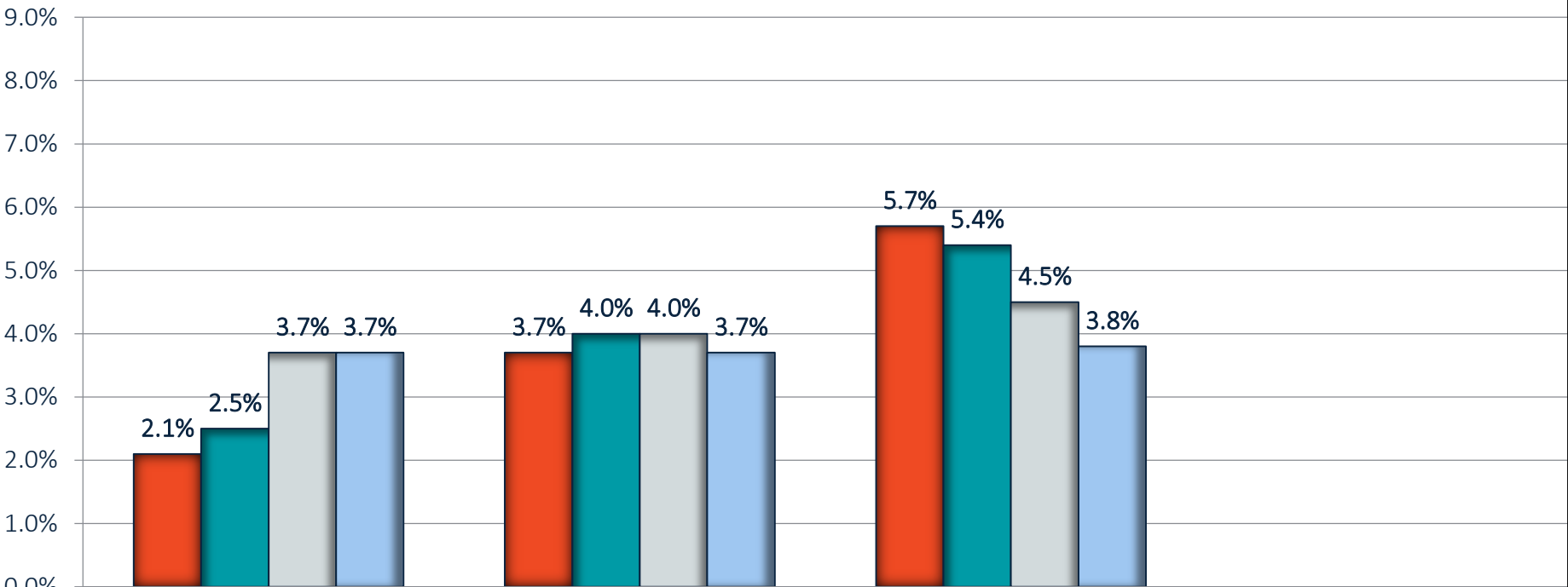


	Finance (25)	HIS (2)	Nurse (77)	Other (220)	Pharmacy (17)	Physician (24)
Deceased (4)			2	2		
Discharged (72)	6		13	49	3	1
Resignation (167)	8	1	32	104	10	12
Retirement (122)	11	1	30	65	4	11



# CCH HR Activity Report – Turnover

CCH TURNOVER  
Turnover Year-to-Date  
Head Count: 6,437



YTD Cumulative Totals:

<div></div> FY19 CCH Turnover	2.1%	3.7%	5.7%	
<div></div> FY18 CCH Turnover	2.5%	4.0%	5.4%	
<div></div> FY17 U.S. IL Health & Hospital Assoc. Turnover Data	3.7%	4.0%	4.5%	
<div></div> FY18 U.S. Dept. of Labor Turnover Data	3.7%	3.7%	3.8%	

Quarter 1

Quarter 2

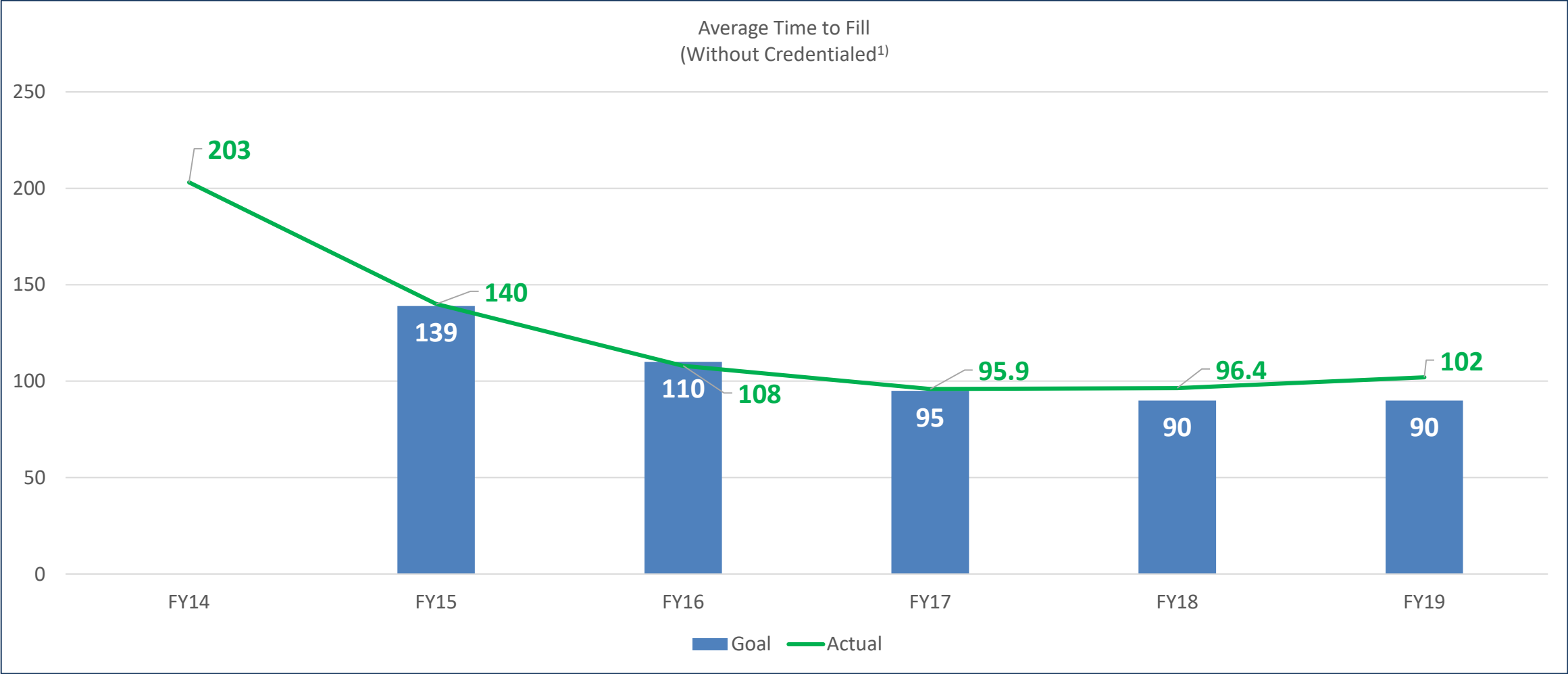
Quarter 3

Quarter 4



# CCH HR Activity Report

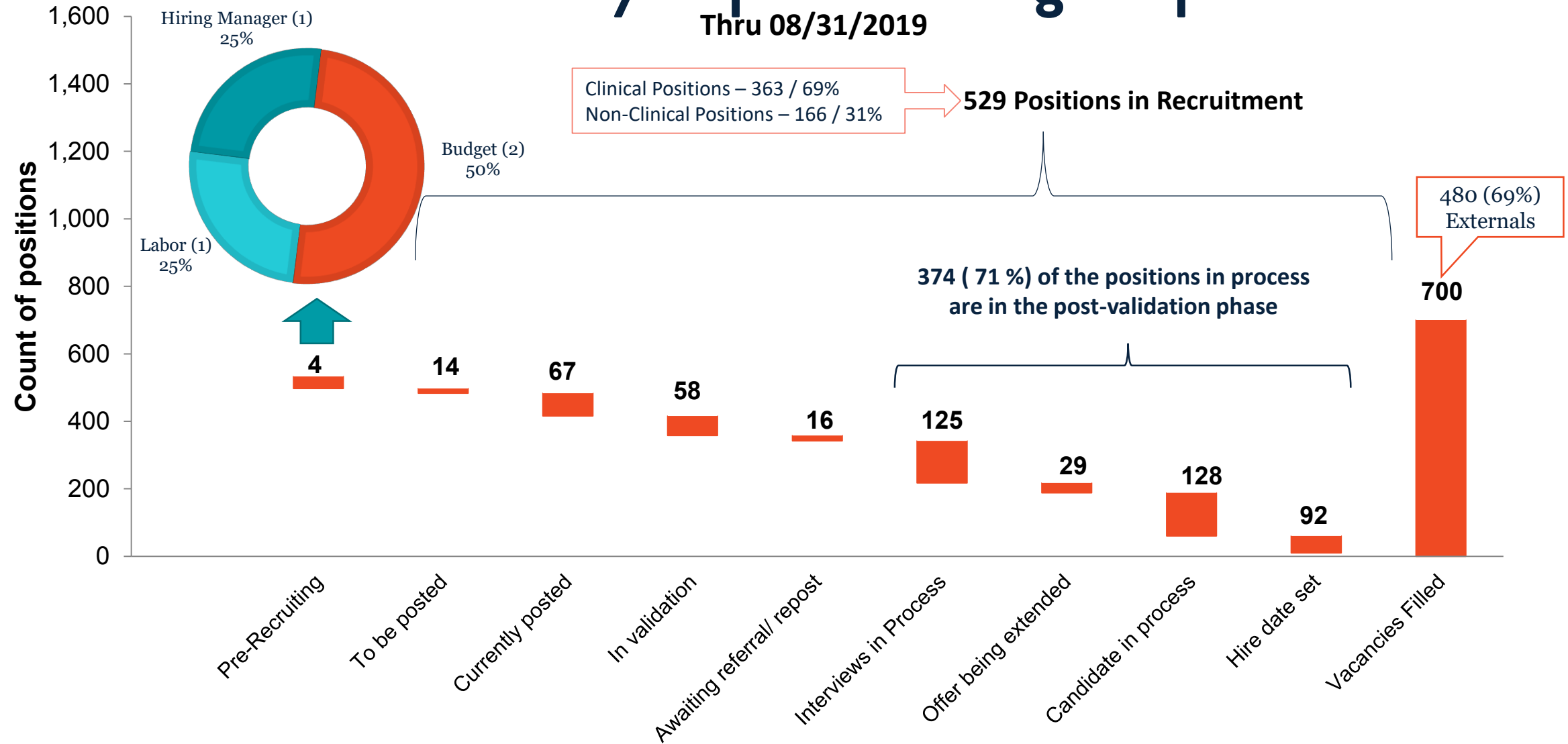
Improve/Reduce Average Time to Hire\*



<sup>1</sup>Credentialed Positions: Physicians, Psychologist, Physician Assistant I and Advanced Practice Nurses.

# CCH HR Activity Report – Hiring Snapshot

Thru 08/31/2019



Shared Responsibility

Human Resources

Management

Human Resources

Shared Responsibility



**COOK COUNTY  
HEALTH**

# Thank you.



COOK COUNTY  
**HEALTH**

# Appendix

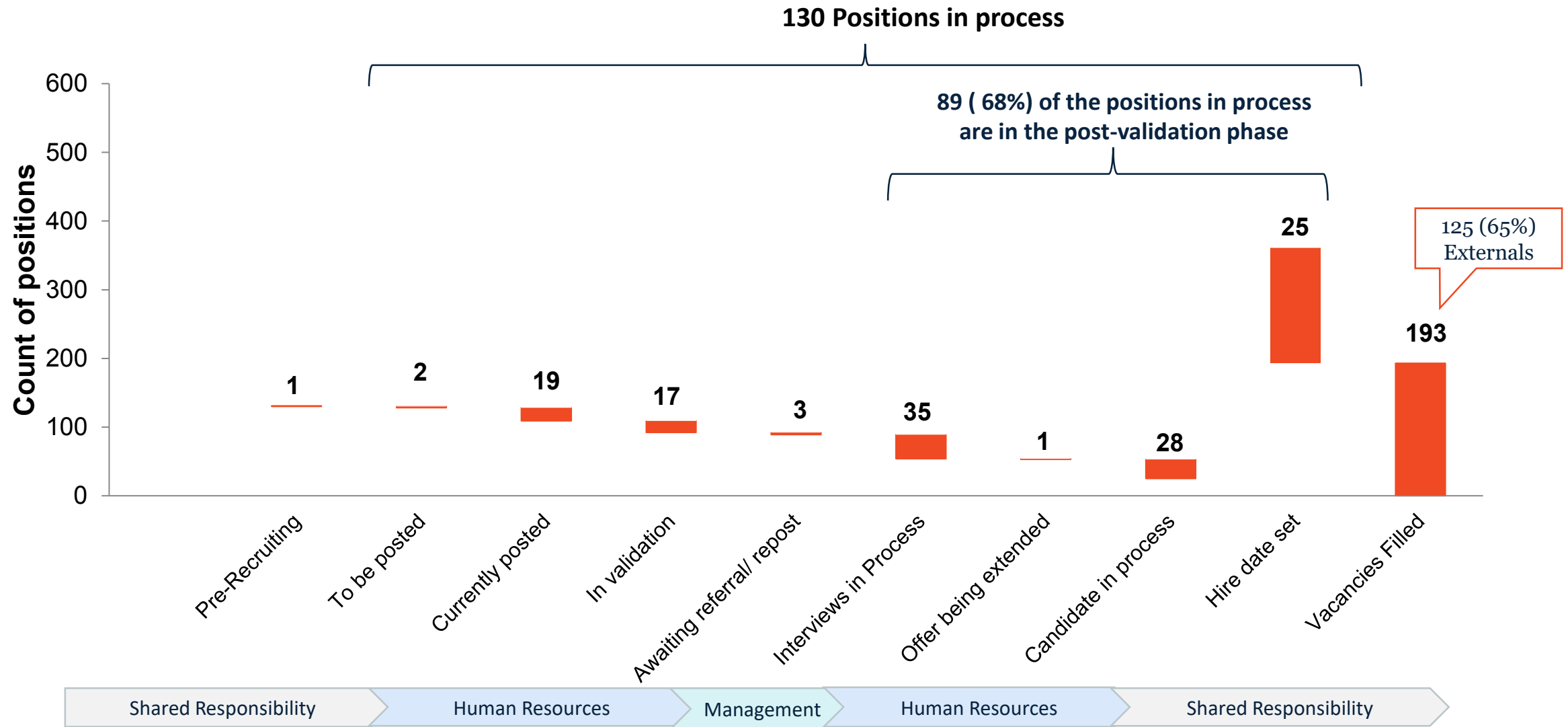


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# CCH HR Activity Report – Nursing Hiring Snapshot

Thru 08/31/2019

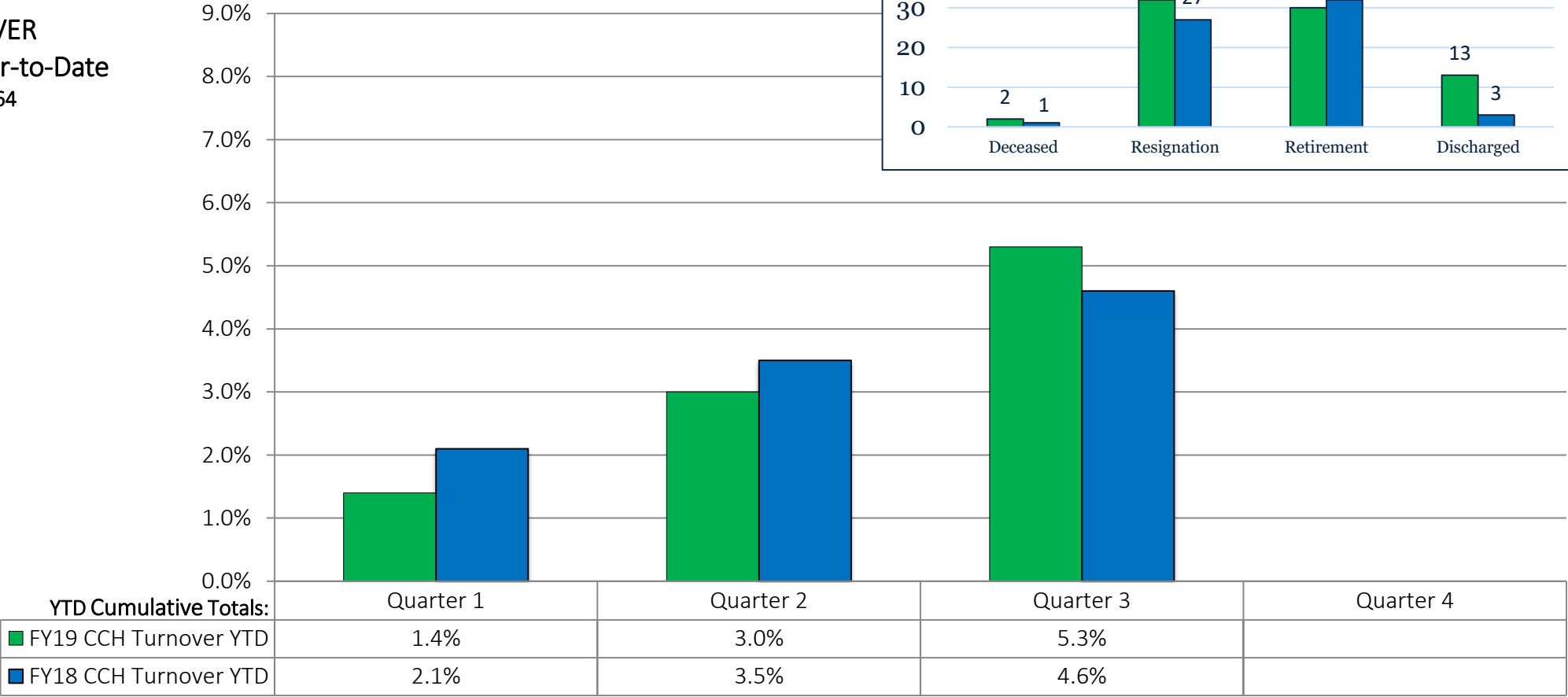


COOK COUNTY  
**HEALTH**

Position Control 1 + Recruitment 130 = 131 Positions in Process

# Nursing Activity Report – Turnover

CCH TURNOVER  
Turnover Year-to-Date  
Head Count: 1,464

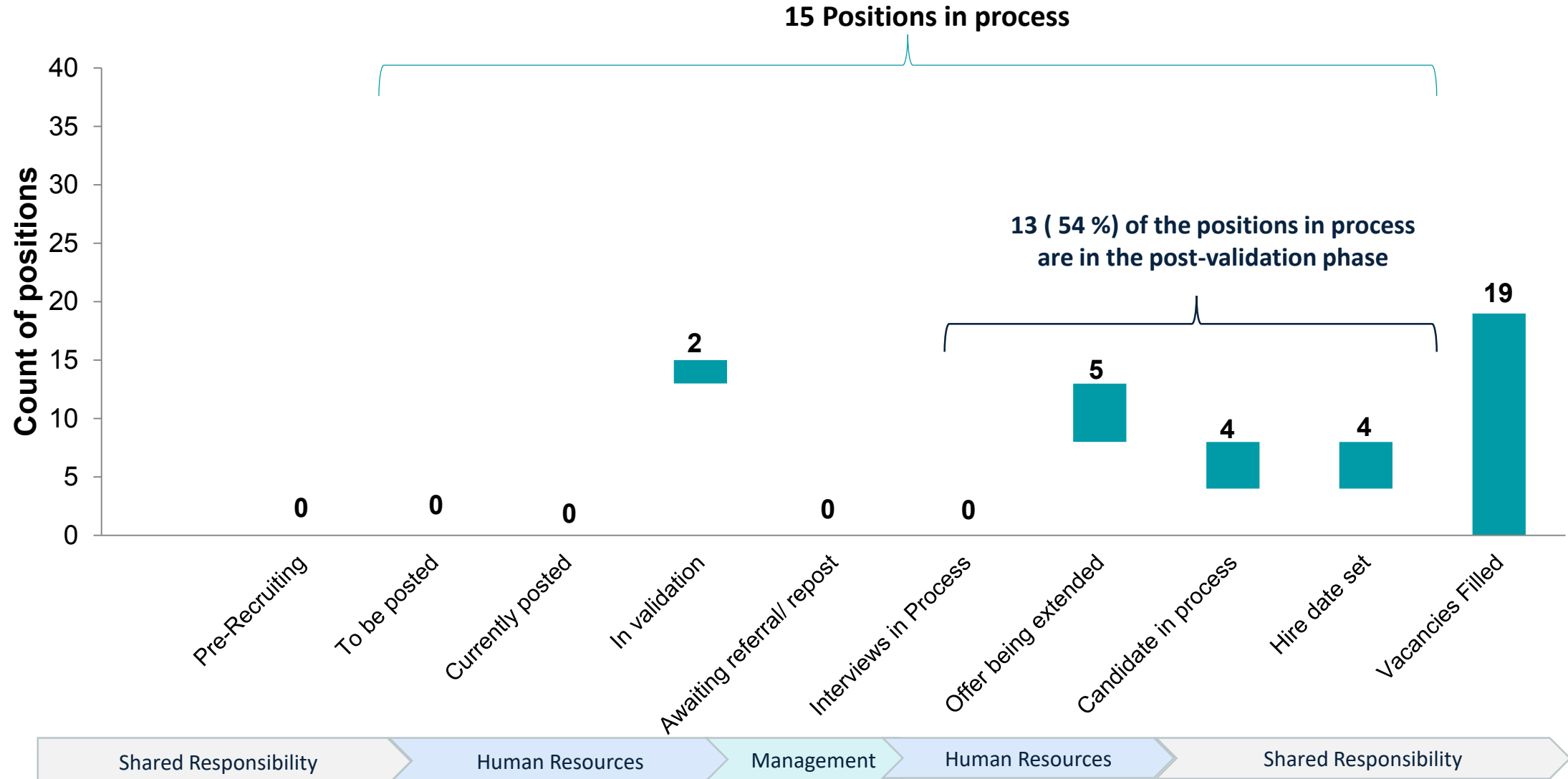


Include Registry  
FY19 data is through 08/31/2019



# CCH HR Activity Report – Finance Hiring Snapshot

Thru 08/31/ 2019



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Position Control 0 + Recruitment 15 = 15 Positions in Process

Cook County Health and Hospitals System  
Minutes of the Board of Directors Meeting  
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ATTACHMENT #2

# Corporate Compliance Report

Board of Directors

September 27, 2019



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# Meeting Objectives

## Review

- Cook County Health as a Provider of Health Care Services
  - County Fiscal Year-to-Date (F-YTD) 2019 Provider Metrics (Q 1-2-3)
- CountyCare Medicaid Health Plan Special Investigation Unit (SIU)
  - State Fiscal Year (S-FY) 2019 SIU Metrics

# Metrics



Cook County Health as a Provider of Care

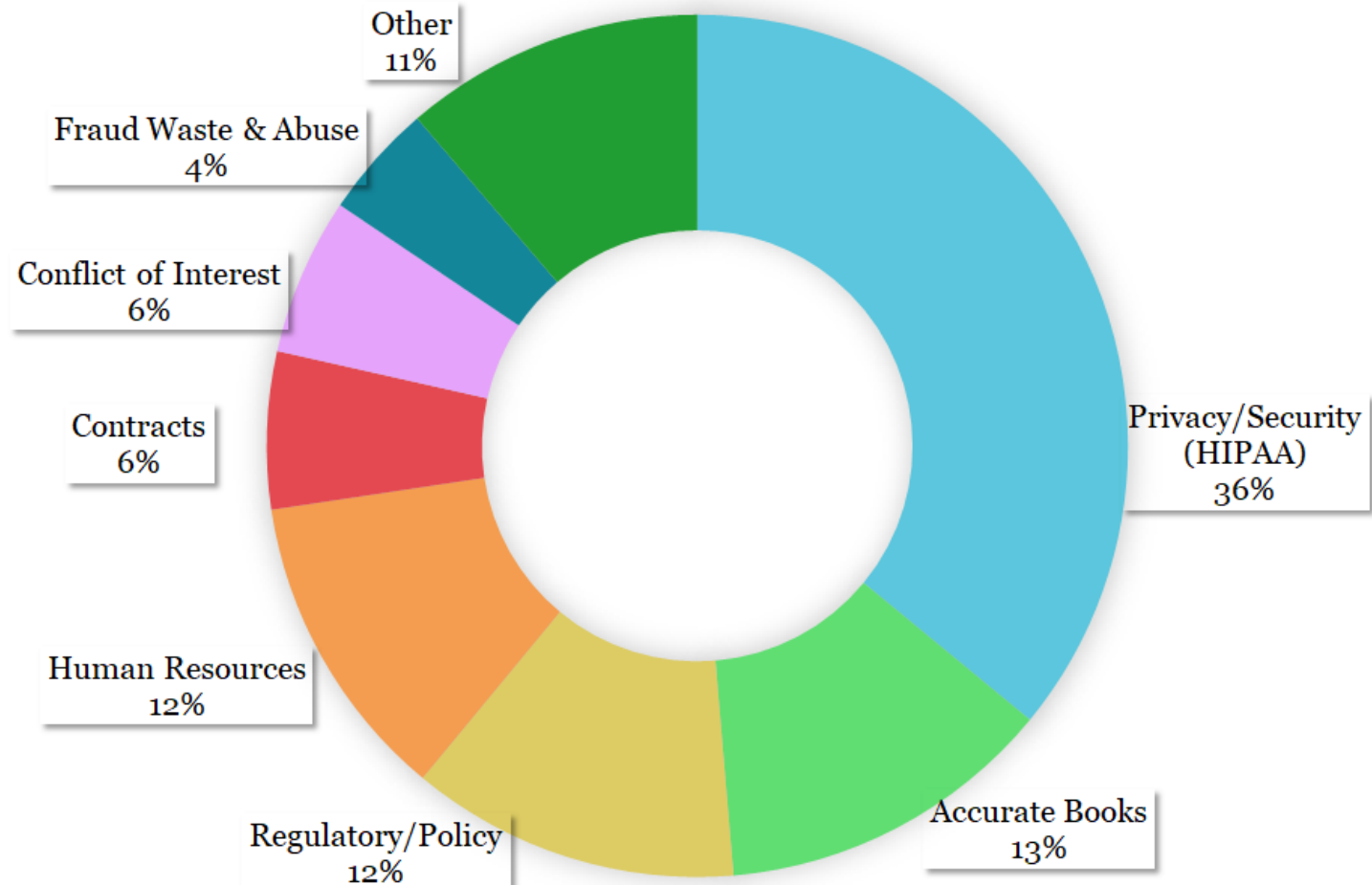


COOK COUNTY  
**HEALTH**



# F-YTD 2019 Contacts by Category

CCH as a Provider of Care – Dec 2018 through Aug 2019



Categories	
Privacy/Security (HIPAA)	201
Accurate Books	71
Regulatory/Policy	69
Human Resources	65
Contracts	33
Conflict of Interest	33
Fraud Waste & Abuse	24
Other	63
	559 <sup>2</sup>

<sup>2</sup> Of the reactive contacts, 21% were validated/substantiated.



# Metrics



CountyCare Special Investigation Unit (SIU)



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# Special Investigation Unit (SIU) Activity

State Fiscal Year 2019 (July 1, 2018 – June 30, 2019)

Number of Tips <sup>1</sup>	Number of Investigations <sup>2</sup>	Number of Audits <sup>3</sup>	Amount of Overpayments Collected <sup>4</sup>
237	170	26,424	\$ 1,986,699.41

- <sup>1</sup> Tips      Incidents of suspected FWA by a provider or member; not vetted
- <sup>2</sup> Investigations      Any tip that has monetary exposure; provider or member specific
- <sup>3</sup> Audits      Claim lines implicated by data mining or algorithms;  
Data mining/algorithms are trend specific, not provider specific
- <sup>4</sup> Overpayments Collected      Money actually recouped and in the bank; small amount may be paid back to the provider on a corrected claim

# Questions?



COOK COUNTY  
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Cook County Health and Hospitals System  
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ATTACHMENT #3

# CountyCare Metrics

*Prepared for: CCH Board of Directors*

James Kiamos

CEO, CountyCare

September 27, 2019



# Current Membership

Monthly membership as of September 6, 2019

Category	Total Members	ACHN Members	% ACHN
FHP	211,329	17,244	8.2%
ACA	71,926	13,130	18.3%
ICP	29,552	5,927	20.1%
MLTSS	6,008	0	N/A
<b>Total</b>	<b>318,816</b>	<b>36,301</b>	<b>11.4%</b>

**ACA:** Affordable Care Act

**FHP:** Family Health Plan

**ICP:** Integrated Care Program

**MLTSS:** Managed Long-Term Service and Support (Dual Eligible)

# Managed Medicaid Market

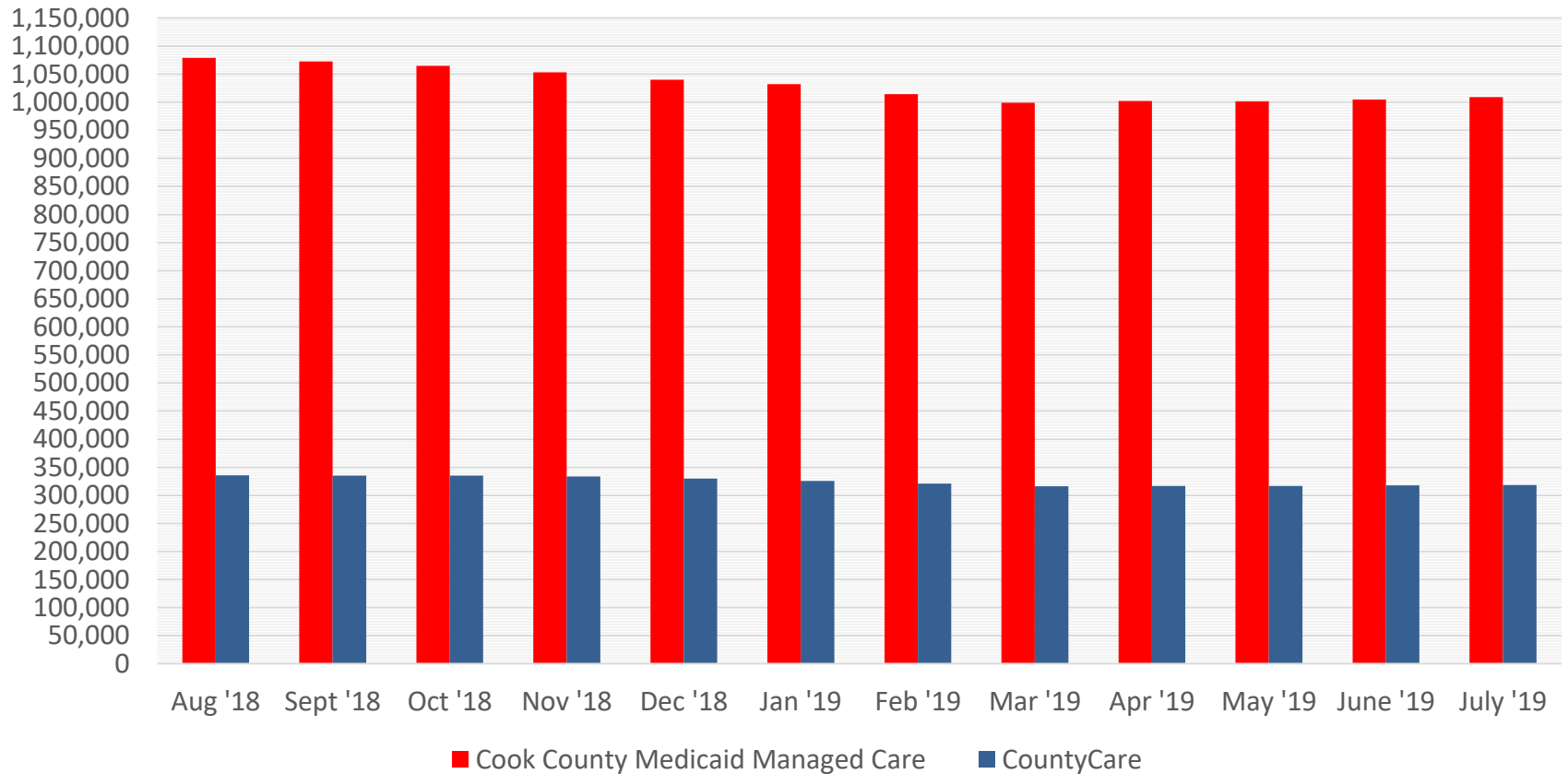
Illinois Department of Healthcare and Family Services July 2019 Data

Managed Care Organization	Cook County Enrollment	Cook County Market Share
*CountyCare	318,207	31.6%
Blue Cross Blue Shield	235,707	23.4%
Meridian (a WellCare Co.)	229,757	22.8%
IlliniCare (a Centene Co.)	110,390	11.0%
Molina	66,139	6.6%
*Next Level	47,853	4.7%
<b>Total</b>	<b>1,008,053</b>	<b>100.0%</b>

\* Only Operating in Cook County

Meridian and WellCare (dba Harmony) merged as of 1/1/2019. Pending Merger with Centene (dba IlliniCare)

# Medicaid Managed Care Trend





# 2019 Operations Metrics: Claims Payment

		Performance		
Key Metrics	State Goal	May	Jun	Jul
<b>Claims Payment Turnaround Time</b>				
% of Clean Claims Adjudicated < 30 days	90%	95.9%	97.4%	97.4%
% of Claims Paid < 30 days	90%	44.0%	40.7%	44.9%

# 2018-2019 Operations Metrics:

## Overall Care Management Performance

		Performance		
Key Metrics	Market %	May	Jun	Jul
<b>Completed HRS/HRA (all populations)</b>				
Overall Performance	40%	63.0%	63.3%	64.6%
<b>Completed Care Plans on High Risk Members</b>				
Overall Performance	65%	61.9%	61.5%	61.7%

CountyCare's high-risk percentage exceeds the State's requirement of 2% for Family Health Plan and 5% for Integrated Care Program

Cook County Health and Hospitals System  
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ATTACHMENT #4

# QPS Quality Dashboard



September 20, 2019



COOK COUNTY  
HEALTH

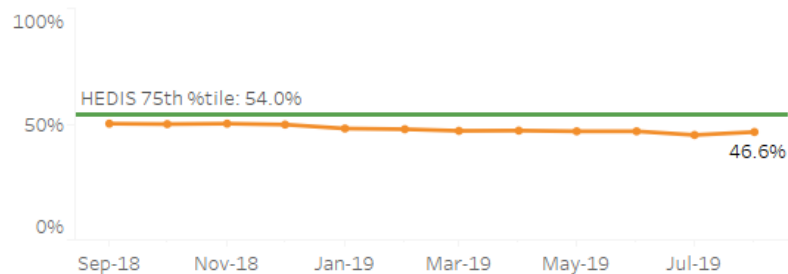


# COOK COUNTY HEALTH

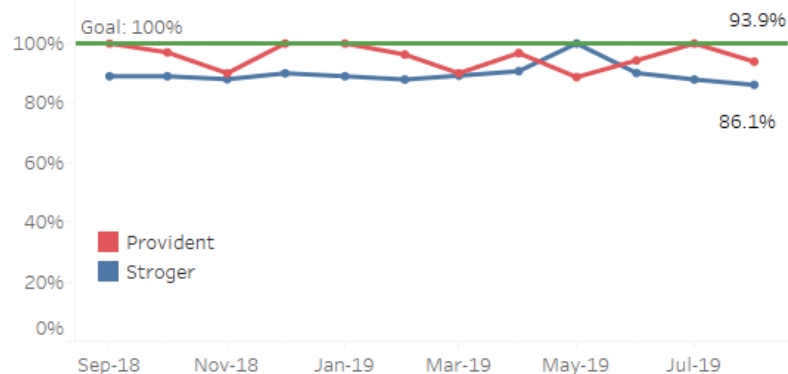
Quality Dashboard  
September 20, 2019

## Health Outcomes

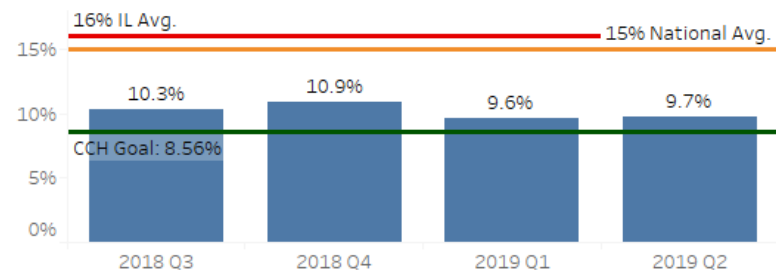
### HEDIS - Diabetes Management: HbA1c < 8%



### Core Measure - Venous Thromboembolism (VTE) Prevention

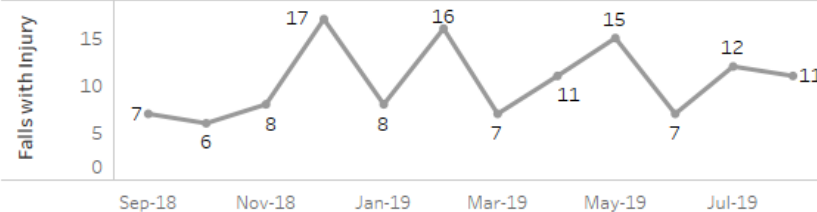
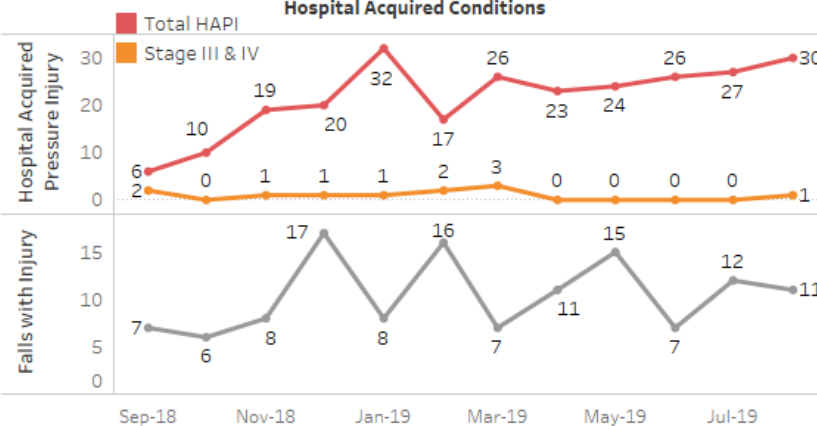


### 30 Day Readmission Rate

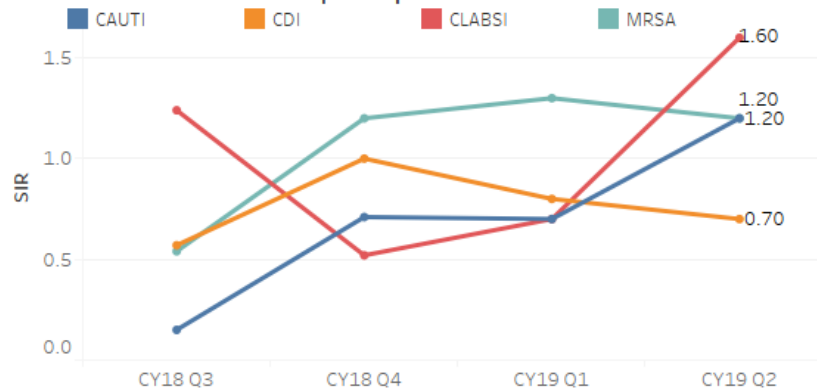


## Patient Safety

### Hospital Acquired Conditions



### Hospital Acquired Infections

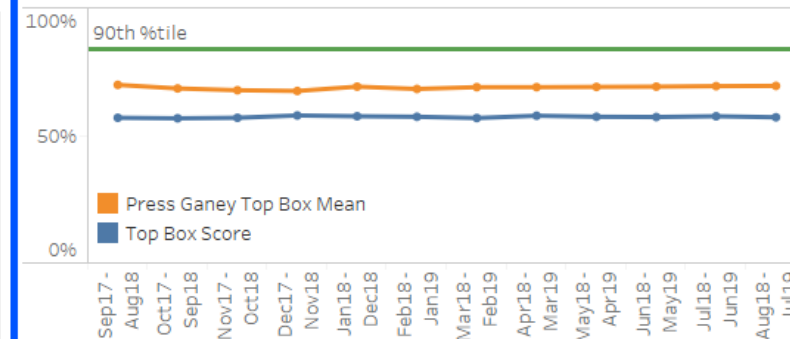


SIR (Standardized Infection Ratio) is a summary measure which compares the actual number of Healthcare Associated Infections (HAI) in a facility with the baseline data for standard population. SIR > 1.0 indicates more HAIs were observed than predicted, conversely SIR of < 1.0 indicates that fewer HAIs were observed than predicted.

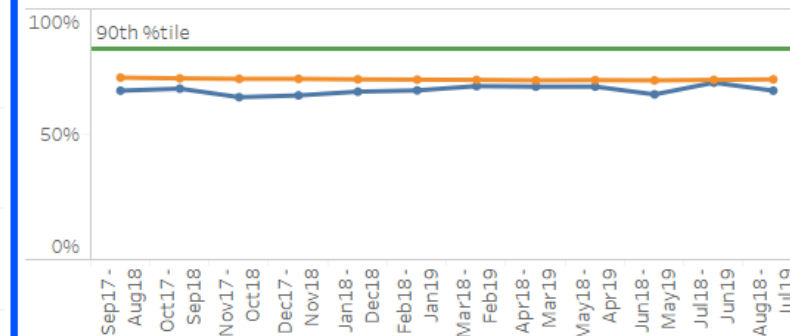
	Aug-18	Sep-18	Oct-18	Nov-18	Dec-18	Jan-19	Feb-19	Mar-19	Apr-19	May-19	Jun-19	Jul-19
CAUTI	1	0	0	1	3	1	1	2	1	2	5	6
CDI	4	2	10	4	4	6	2	6	5	4	4	9
CLABSI	3	0	0	0	2	1	0	2	2	2	3	2
MRSA	1	0	0	1	0	1	0	1	0	0	2	0

## Utilization

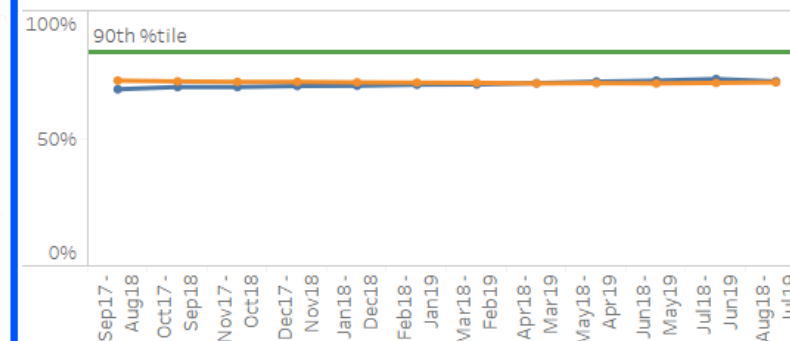
### ACHN--Overall Clinic Assessment



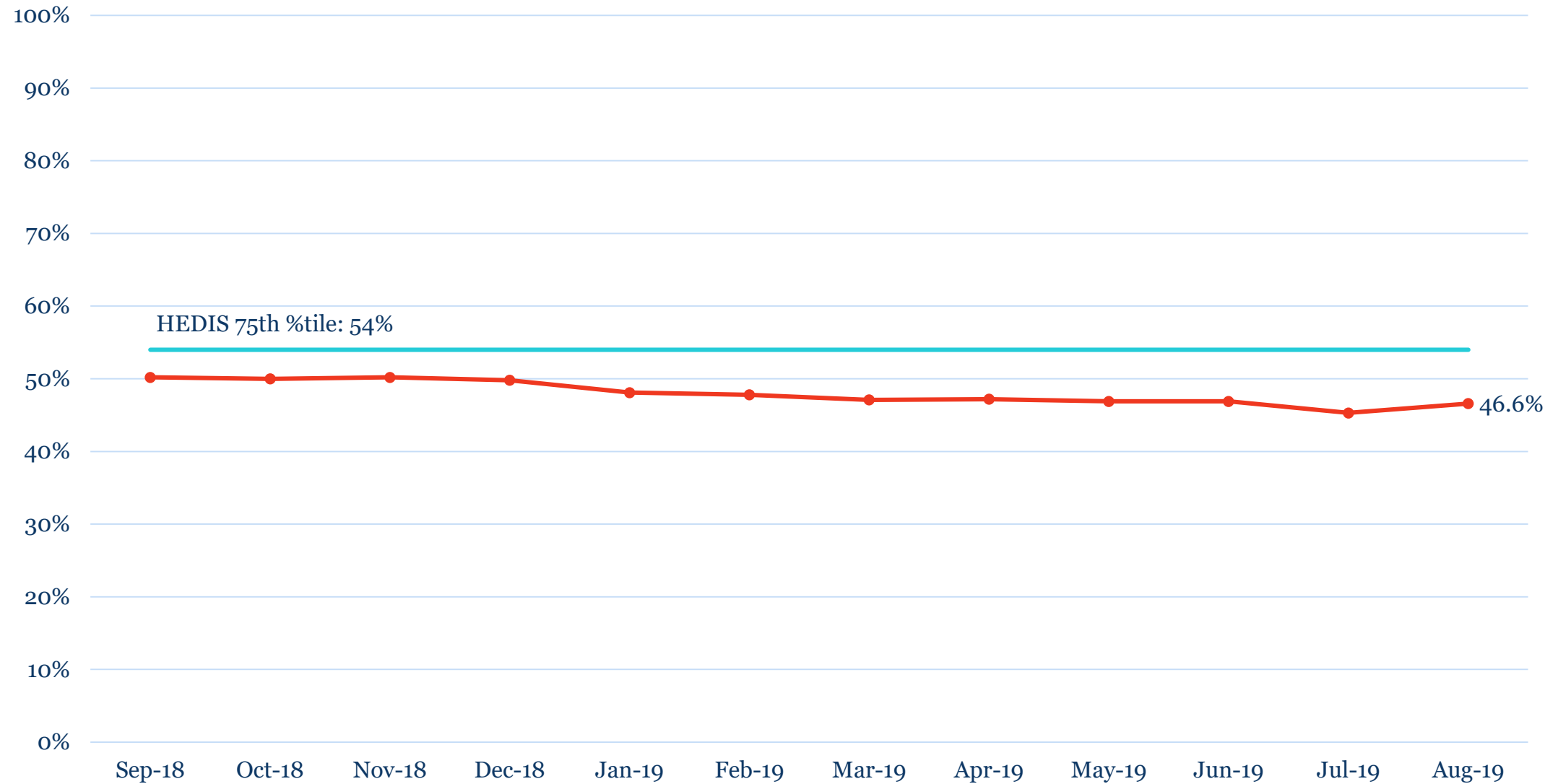
### Provident--Willingness to Recommend Hospital



### Stroger--Willingness to Recommend Hospital

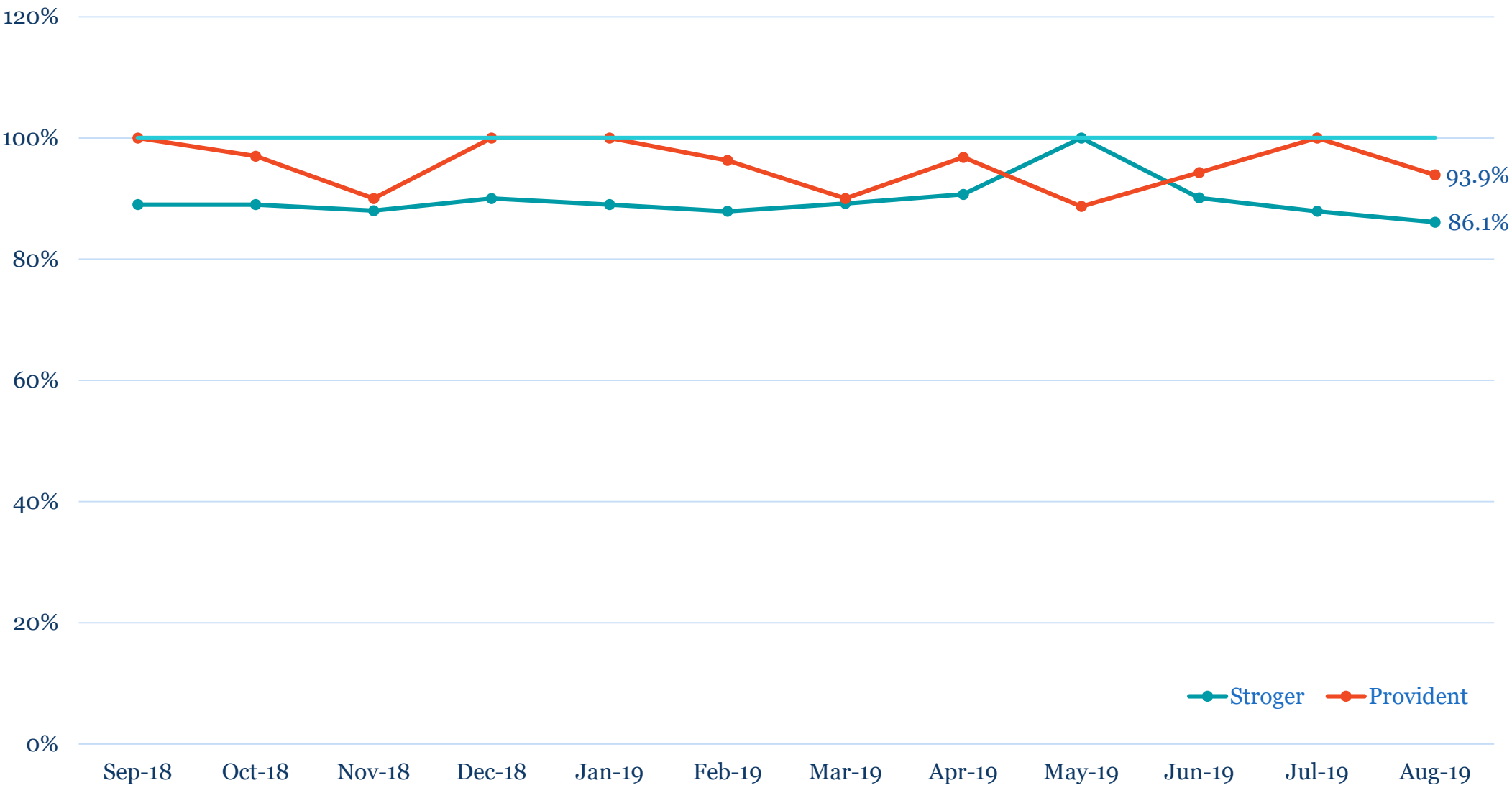


## HEDIS – Diabetes Management: HbA1c < 8%



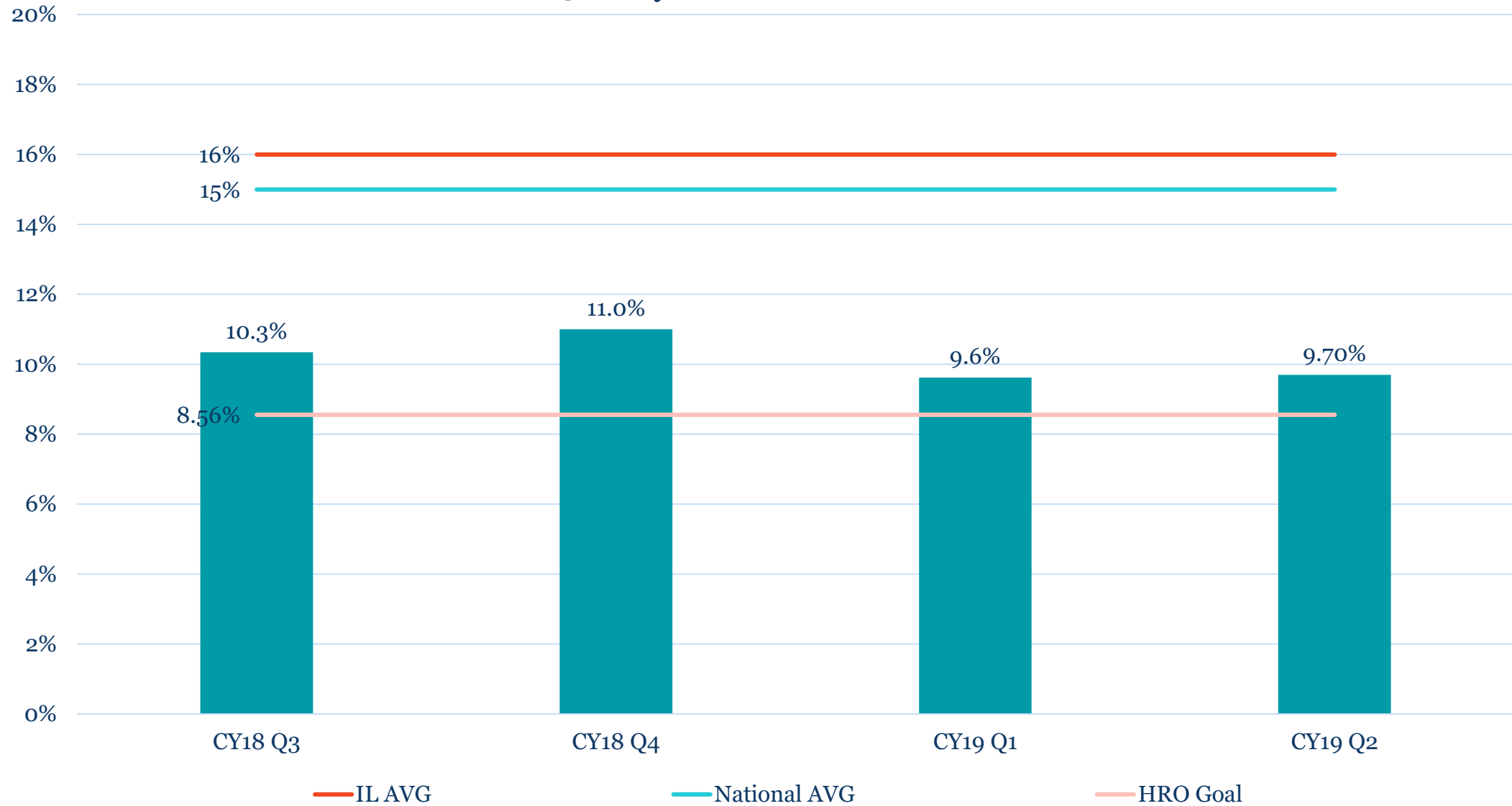
Source: Business Intelligence

# Core Measure – Venous Thromboembolism (VTE) Prevention



Source: Quality Dept.

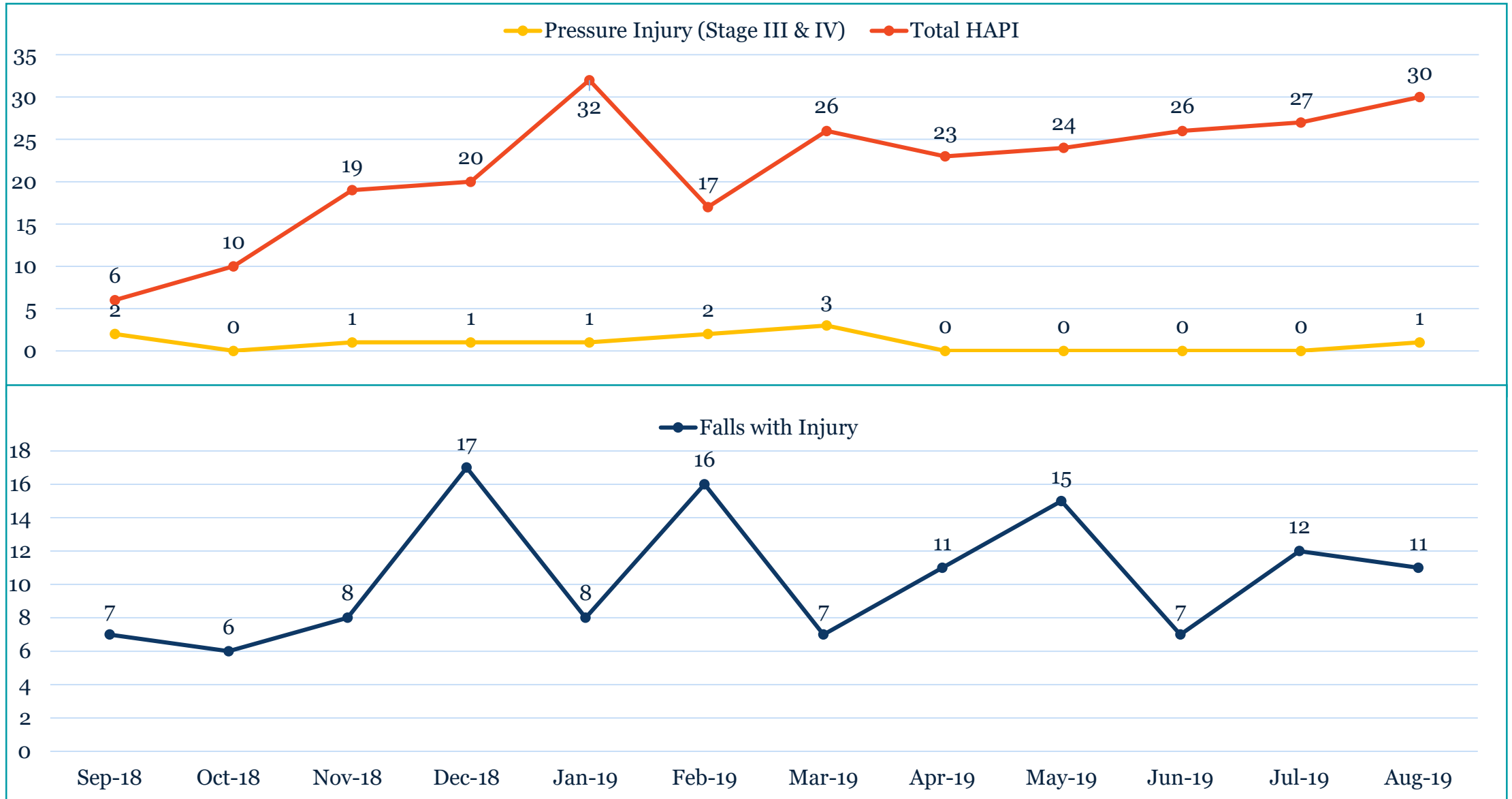
## 30 Day Readmission Rate



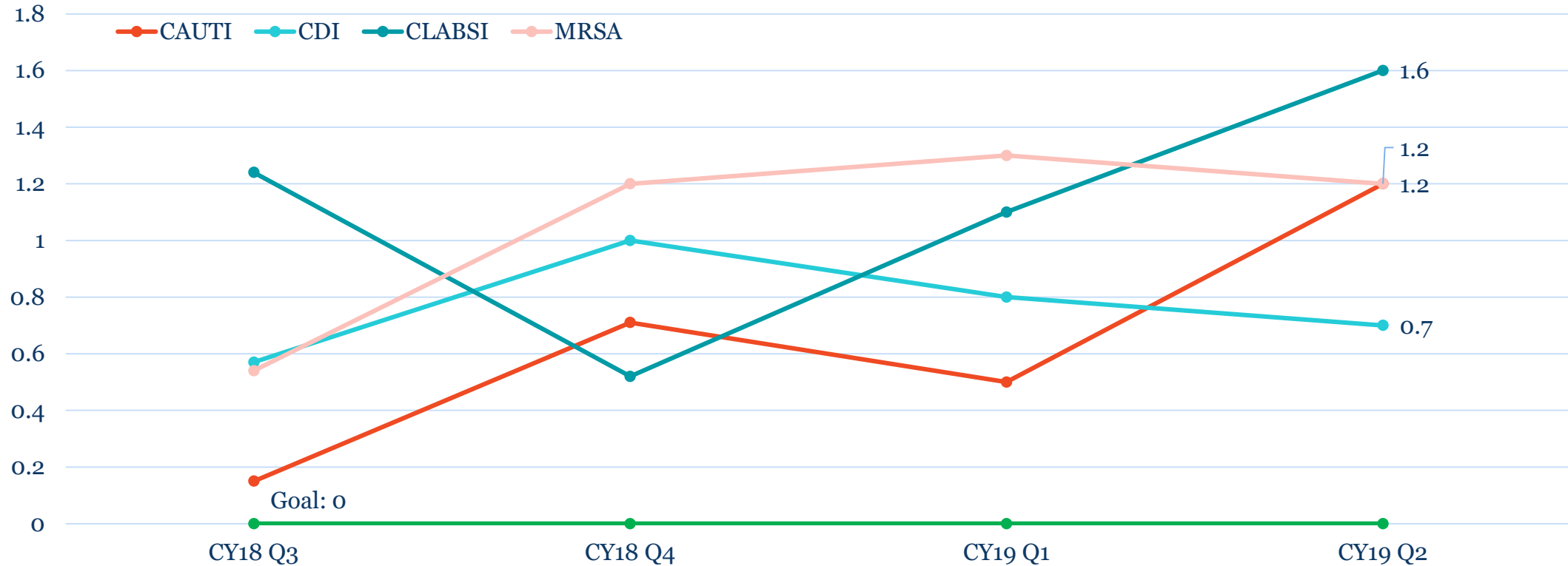
Source: Business Intelligence



## Hospital Acquired Conditions



# Hospital Acquired Infections



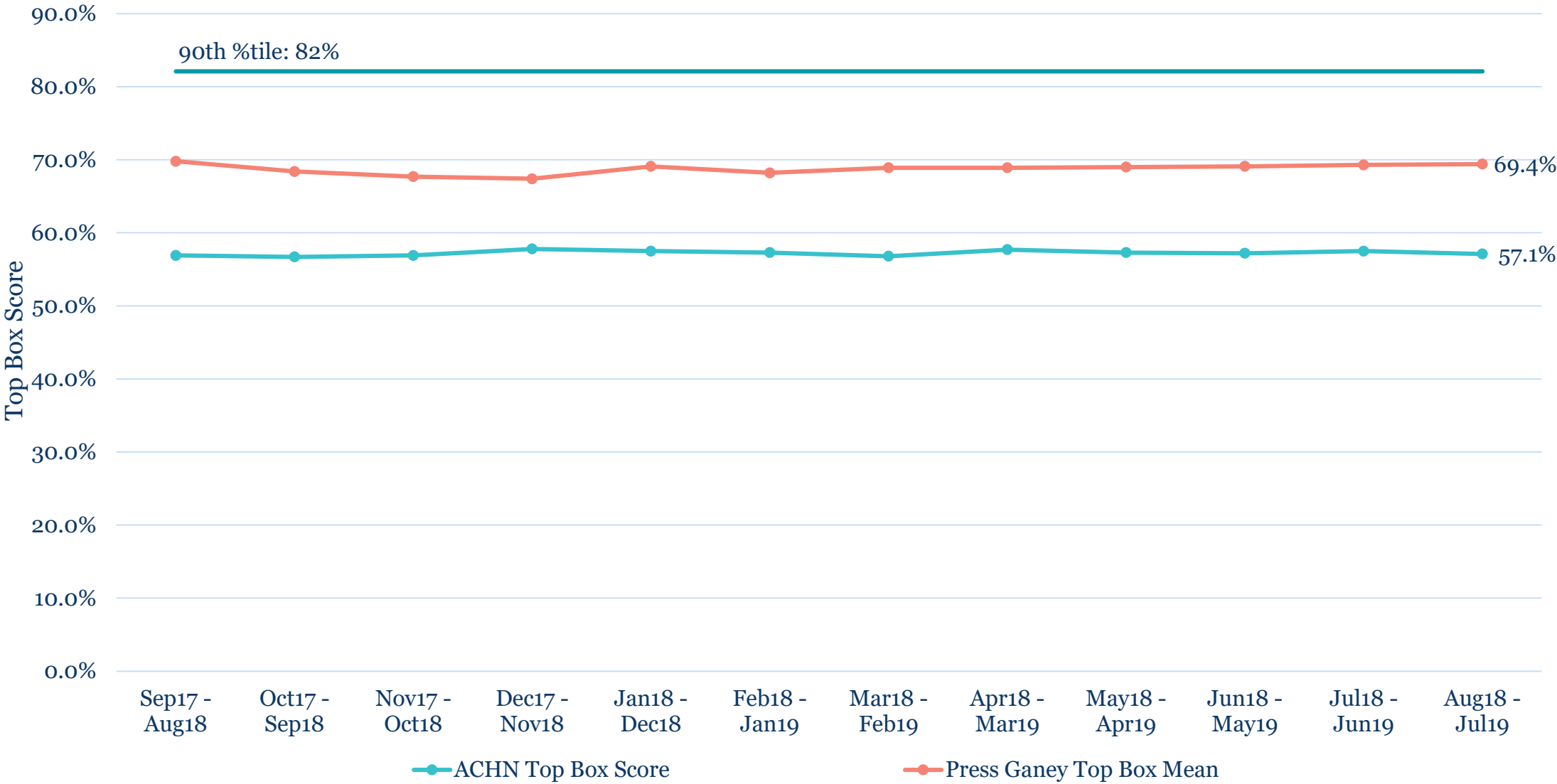
	Aug-18	Sep-18	Oct-18	Nov-18	Dec-18	Jan-19	Feb-19	Mar-19	Apr-19	May-19	Jun-19	Jul-19
CAUTI	1	0	0	1	3	1	1	2*	1	2*	5	6
CDI	4	2	10	4	4	6	2	6	5	4	4	9
CLABSI	3	0	0	0	2	1	0	2*	2	2	3	2
MRSA	1	0	0	1	0	1	0	1	0	0	2	0

\*Amended

SIR (Standardized Infection Ratio) is a summary measure which compares the actual number of Healthcare Associated Infections (HAI) in a facility with the baseline data for standard population. SIR > 1.0 indicates more HAIs were observed than predicted, conversely SIR of < 1.0 indicates that fewer HAIs were observed than predicted.

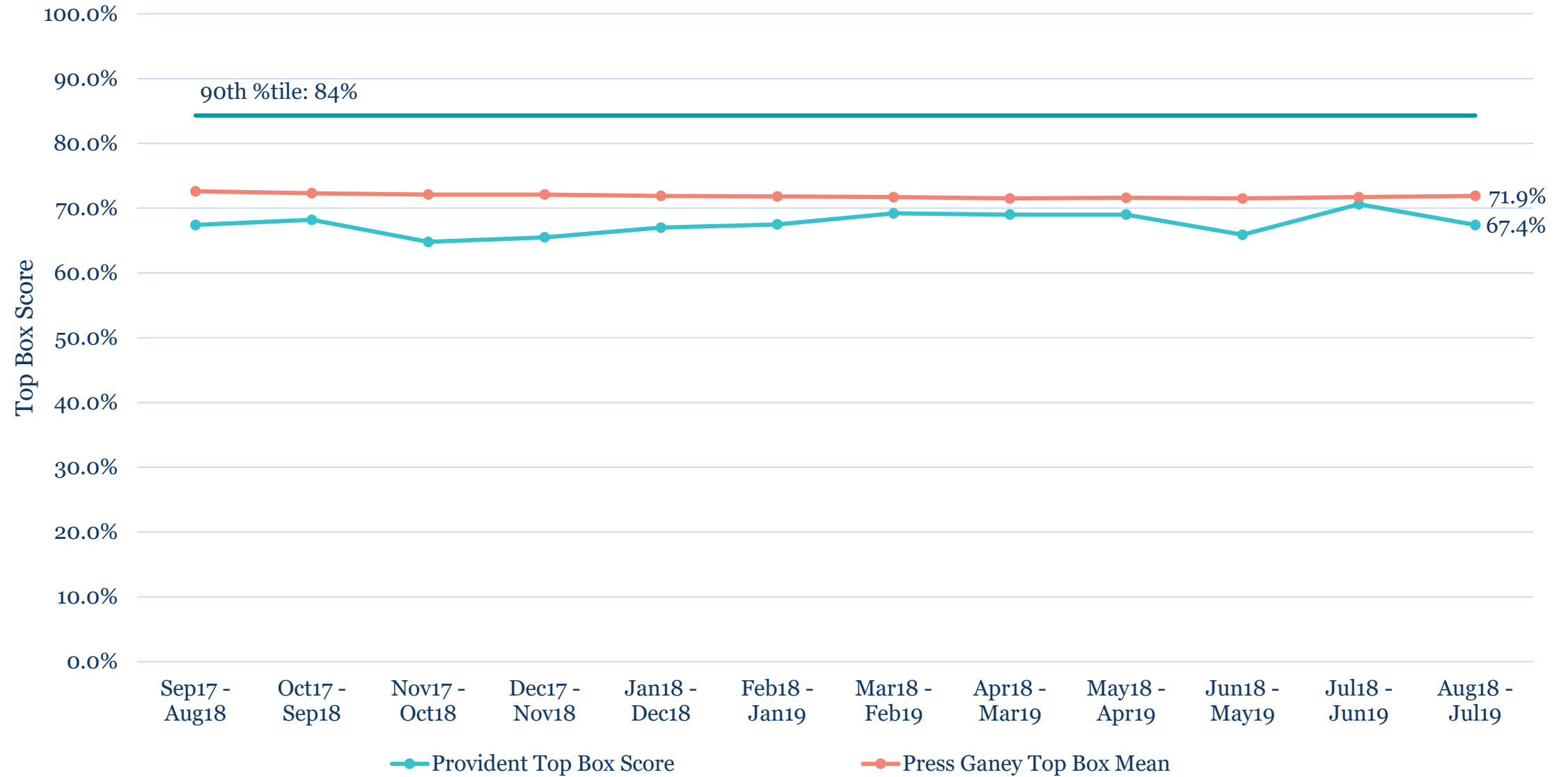
Source: Infection Control Dept.

# ACHN – Overall Clinic Assessment

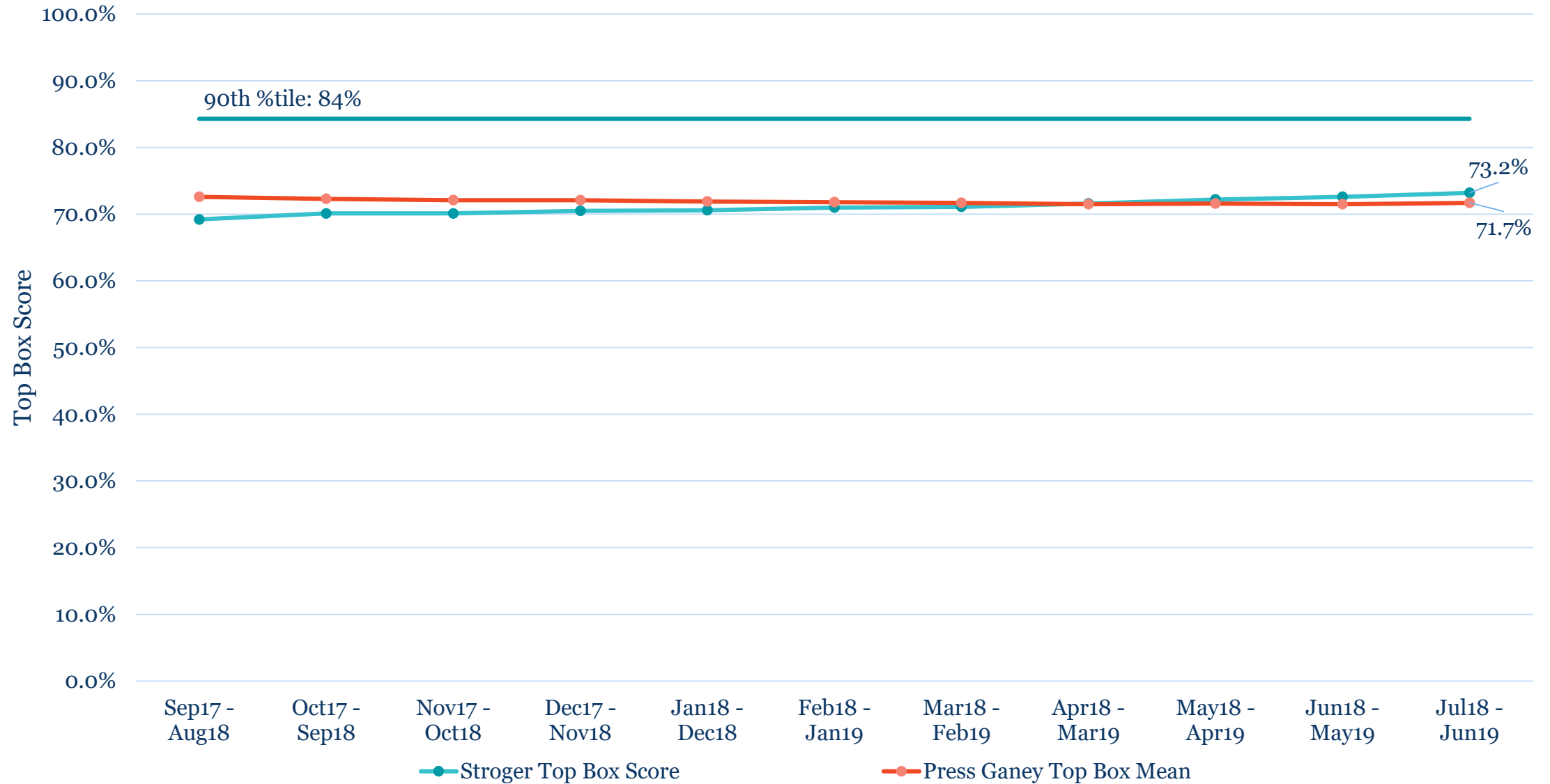


Source: Press Ganey

## Provident – Willingness to Recommend the Hospital



# Stroger – Willingness to Recommend the Hospital



Source: Press Ganey

Cook County Health and Hospitals System  
Minutes of the Board of Directors Meeting  
September 27, 2019

ATTACHMENT #5

# CCH Board Meeting September 2019



**Ekerete Akpan, Chief Financial Officer**

**September 27, 2019**



**COOK COUNTY  
HEALTH**

# Observations on Financials

## Revenues

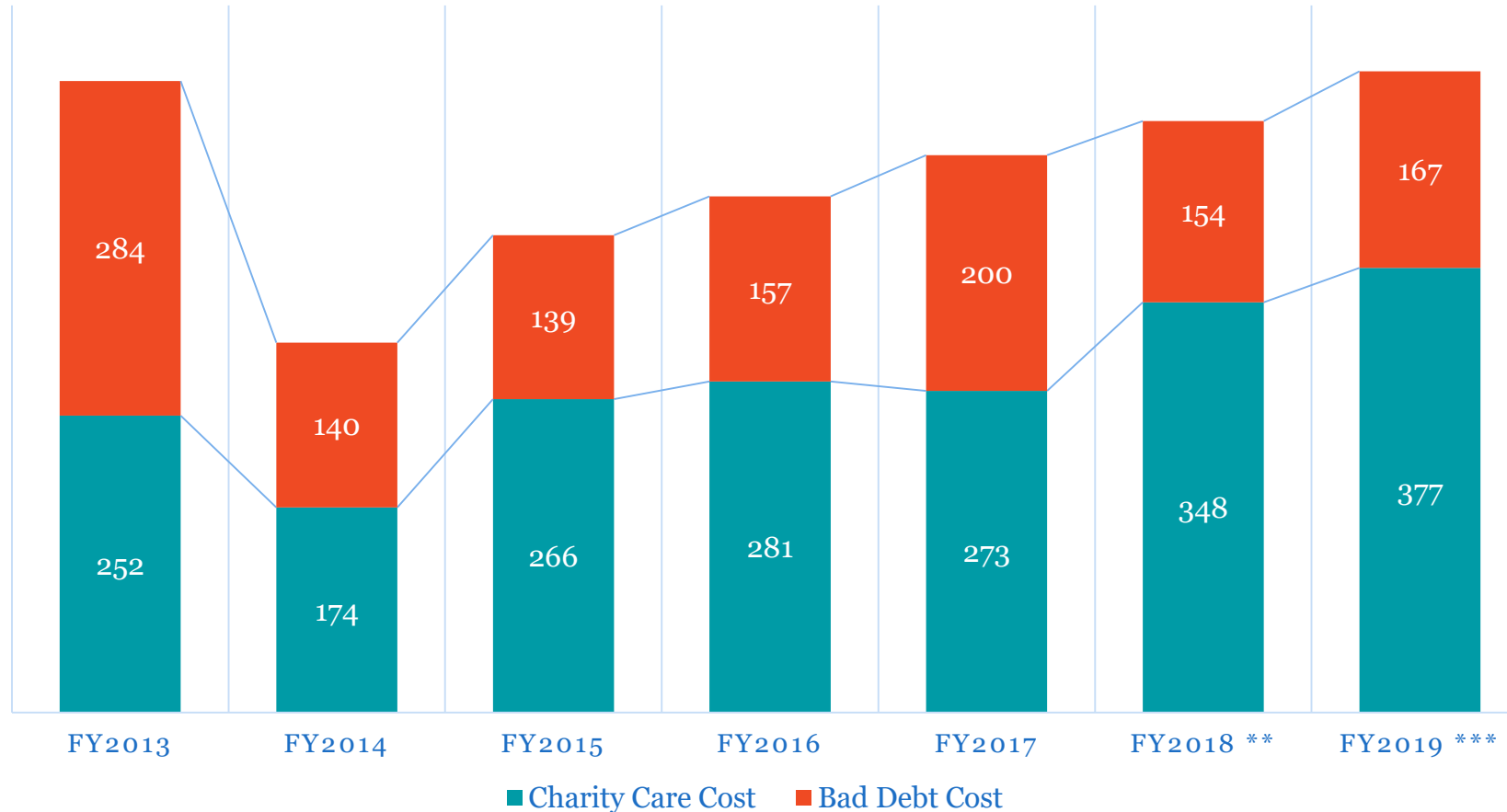
- Net Patient Service Revenues - \$455M, 5% unfavorable to target due to increasing and unsustainable growth in charity care, some lower clinical activity and lower revenue cycle activity
  - System-wide uninsured numbers
    - Captured by Visits, held at 44%
    - Captured by Charges, held at 40%
- CountyCare Capitation Revenues - \$1.2B, 4% unfavorable to target due to lower than budgeted enrollment as a result of lower State/County MCO enrollment
- Other Revenues - \$3.8M , ongoing review of outstanding payments to ensure we get caught up by year end

## Expenses

- Cost of Pharma - \$52, favorable by 4% compared to budget



# CCH Uncompensated Care\* (in \$millions)



\* Uncompensated Care is Charity Care + Bad Debt at cost

\*\* FY2018 Actual from Audited Financials

\*\*\*FY2019 projected



# Income Statement for the Eight Months ending July 2019 (in thousands)

CCH Systemwide	Year-To-Date		Variance	
	Actual	Budget	\$	%
<b><u>Operating Revenue</u></b>				
Net Patient Service Revenue	455,469	477,328	(21,859)	-5%
County Care Access Payments	276,472	-	276,472	n/a
CountyCare Capitation Revenue	1,170,565	1,214,500	(43,935)	-4%
Cook County Access Payments	44,672	44,672	-	0%
Other Revenue	3,824	8,667	(4,843)	-56%
<b>Total Operating Rev</b>	<b>1,951,001</b>	<b>1,745,166</b>	<b>205,835</b>	<b>12%</b>
<b><u>Operating Expenses</u></b>				
Salaries & Benefits	442,898	475,425	32,527	7%
Overtime	31,545	23,868	(7,677)	-32%
Contracted Labor	41,828	22,747	(19,081)	-84%
Pension*	73,286	218,242	144,956	66%
Supplies & Materials	31,461	50,018	18,557	37%
Pharmaceutical Supplies	51,757	53,885	2,128	4%
Purch. Svs., Rental, Oth.	162,116	223,253	61,137	27%
External Claims Expense	1,044,340	944,379	(99,961)	-11%
County Care Access Expense	276,472	-	(276,472)	n/a
Insurance Expense	17,787	19,624	1,837	9%
Depreciation	23,136	23,136	-	0%
Utilities	14,312	6,590	(7,721)	-117%
<b>Total Operating Exp</b>	<b>2,210,939</b>	<b>2,061,167</b>	<b>(149,771)</b>	<b>-7%</b>
<b>Operating Margin</b>	<b>(259,937)</b>	<b>(316,001)</b>	<b>56,064</b>	<b>18%</b>
<b>Operating Margin %</b>	<b>-13%</b>	<b>-18%</b>	<b>5%</b>	<b>26%</b>
<b>Non Operating Revenue</b>	<b>132,799</b>	<b>173,684</b>	<b>(40,885)</b>	<b>-24%</b>
<b>Net Income/(Loss)</b>	<b>(127,138)</b>	<b>(142,317)</b>	<b>15,179</b>	<b>11%</b>



# Balance Sheet for the Eight Months ending July 2019 (in thousands)

<b>CCH - Balance Sheet Summary</b>	<b>July 2019</b>	<b>July 2018</b>	<b>Variance</b>
<b><u>Current Assets</u></b>			
Cash and Cash equivalents	31,136	393,559	(362,423)
Property Taxes Receivable	69,911	91,558	(21,647)
Receivables	423,810	249,251	174,558
Inventory	15,079	27,639	(12,560)
<b>Total Current Assets</b>	<b>539,936</b>	<b>762,007</b>	<b>(222,071)</b>
Refundable Deposit	5,000	50,000	(45,000)
Intangible Assets	21,208	31,091	(9,883)
Capital Assets	490,681	434,530	56,151
<b>Total Assets</b>	<b>1,056,825</b>	<b>1,277,628</b>	<b>(220,803)</b>
<b><u>Deferred Outflow</u></b>			
Deferred Outflow	372,465	630,938	(258,473)
<b>Total Deferred Outflow</b>	<b>372,465</b>	<b>630,938</b>	<b>(258,473)</b>



# Balance Sheet for the Eight Months ending July 2019 (in thousands)

<b>CCH - Balance Sheet Summary</b>	<b>July 2019</b>	<b>July 2018</b>	<b>Variance</b>
<b>Current Liabilities</b>			
Cash Due to Treasurer	-	-	-
Accounts Payable	149,061	205,893	(56,832)
Accrued Salaries, wages and other liabilities	15,147	12,426	2,722
Claims payable	213,099	505,946	(292,847)
Access Payments Payable	-	43,001	(43,001)
Compensated Absences	6,676	6,654	22
Pension Contribution Payable	66,386	51,274	15,113
Unearned revenue	15,726	15,985	(259)
Due to State of Illinois	-	-	-
Due to other county governmental funds	43	43	-
Due to others	6,994	-	6,994
Self-insurance claims payable	41,897	32,765	9,132
<b>Total Current Liabilities</b>	<b>515,029</b>	<b>873,987</b>	<b>(358,958)</b>
Compensated Absences	37,829	37,705	124
Self-insurance claims payable	137,913	138,832	(919)
Reserve for tax objection suits	12,342	13,003	(661)
Net pension liability	4,858,676	4,504,508	354,168
<b>Total Liabilities</b>	<b>5,561,789</b>	<b>5,568,034</b>	<b>(6,245)</b>
<b>Deferred Inflow</b>			
Deferred Inflow	757,108	561,886	195,222
<b>Total Deferred Inflow</b>	<b>757,108</b>	<b>561,886</b>	<b>195,222</b>
<b>Net position</b>			
Contributed Capital	500,687	445,806	54,881
Unrestricted	(5,390,294)	(4,667,128)	(723,165)
<b>Total net position</b>	<b>(4,889,607)</b>	<b>(4,221,323)</b>	<b>(668,284)</b>



# Financial Metrics

Metric	As of end July-18/YTD	As of end July-19/YTD	CCH Target
Days Cash On Hand*	54	4	60
Operating Margin**	-4.9%	-11.1%	-5.4%
Overtime as Percentage of Gross Salary***	7.2%	7.6%	5.0%
Average Age of Plant (Years)	24.4	23.2	20

\*Days Cash in Hand – Point in time i.e. as of end of each month. Note State owed CCH **\$200.4M** in payments as of end July 2019

\*\*Excludes Pension Expense-Target based on compare group consisting of 'like' health systems : Alameda Health System, Nebraska Medical Center, Parkland Health & Hospital System, and UI Health

\*\*\*Overtime as percentage of Gross Salary – CCH target 5% , Moody's 2%



# Revenue Cycle Metrics

Metric	Average FYTD 2019	June-19	July-19	Aug-19	CCH Target
Average Days in Accounts Receivable <i>(lower is better)</i>	99	97	102	103	90
Discharged Not Finally Billed Days <i>(lower is better)</i>	11	12	12	13	7.0
Claims Initial Denials Percentage <i>(lower is better)</i>	20%	17%	15%	19%	20%

**Definitions:**

**Average Days in Accounts Receivable:** Total accounts receivable over average daily revenue

**Discharged Not Finally Billed Days:** Total charges of discharge not finally billed over average daily revenue

**Claims Initial Denials Percentage:** Percentage of claims denied initially compared to total claims submitted.



# Clinical Activity Observations

- Primary Care visits are up by 10% versus FY18, and up 5% versus FY19 target
- Specialty Care visits are up by 5% versus FY18 flat versus FY19 target
- Surgical Cases are down by 4% versus FY18, and down 9% versus FY19 target
- Inpatient Discharges are down 6% versus FY18
- Length of Stay is up 1% versus FY18, and up 1% versus FY19 target
- Emergency Department visits are down 1% versus FY18
- Deliveries are up by 5% versus FY18, and down 7% versus FY19 target
- CMI is up by 6% versus FY2018



# CountyCare – Observations and CCH Reimbursement Rates

## Comments:

- CountyCare contributes \$97M to CCH through internal capture of CountyCare business at CCH
- CountyCare Medical Loss Ratio is better than National and Regional, sustained at 97% YTD
- Total membership was 317,809 as of July 5, 2019
- Working with CCH leadership to increase appropriate CountyCare memberships access to clinical services at CCH facilities

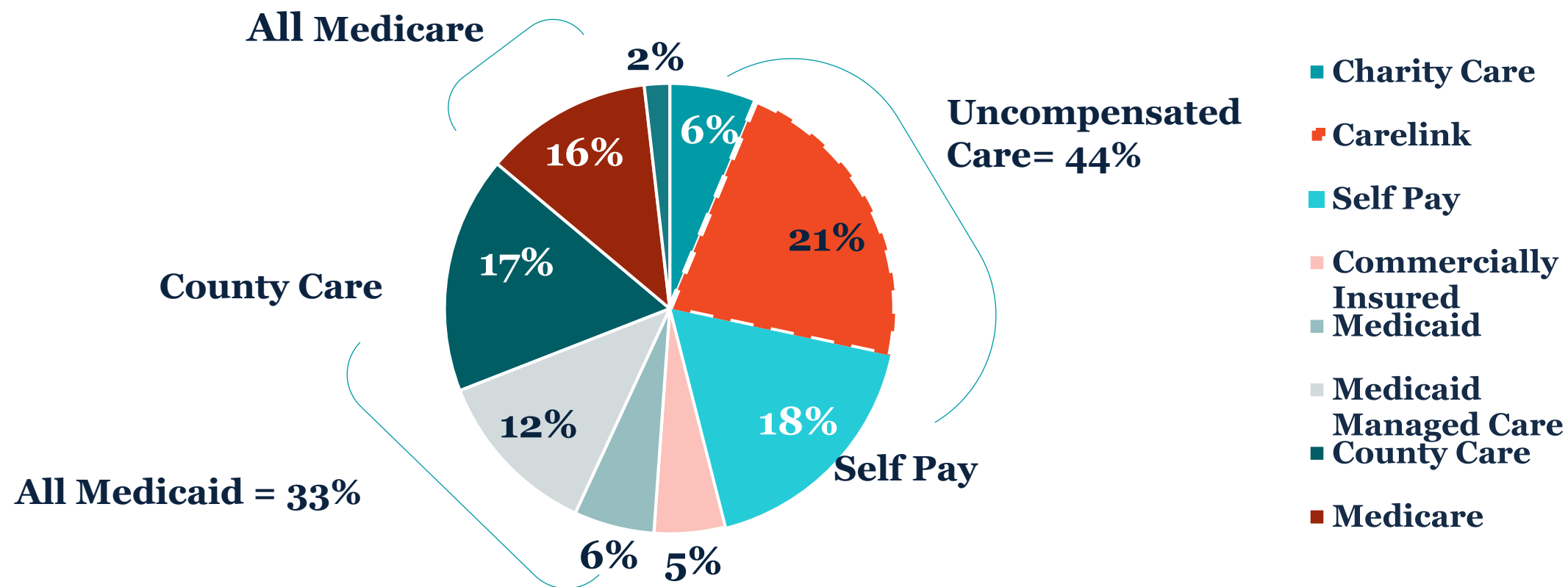
## CountyCare Reimbursement at Medicaid Rates \*:

- CountyCare-CCH reimbursement rate has been adjusted to 100% of the Medicaid rate for current fiscal year
- July-2019 CCH financials reflect this change
- Going forward CountyCare will adjust rates in tandem with HFS

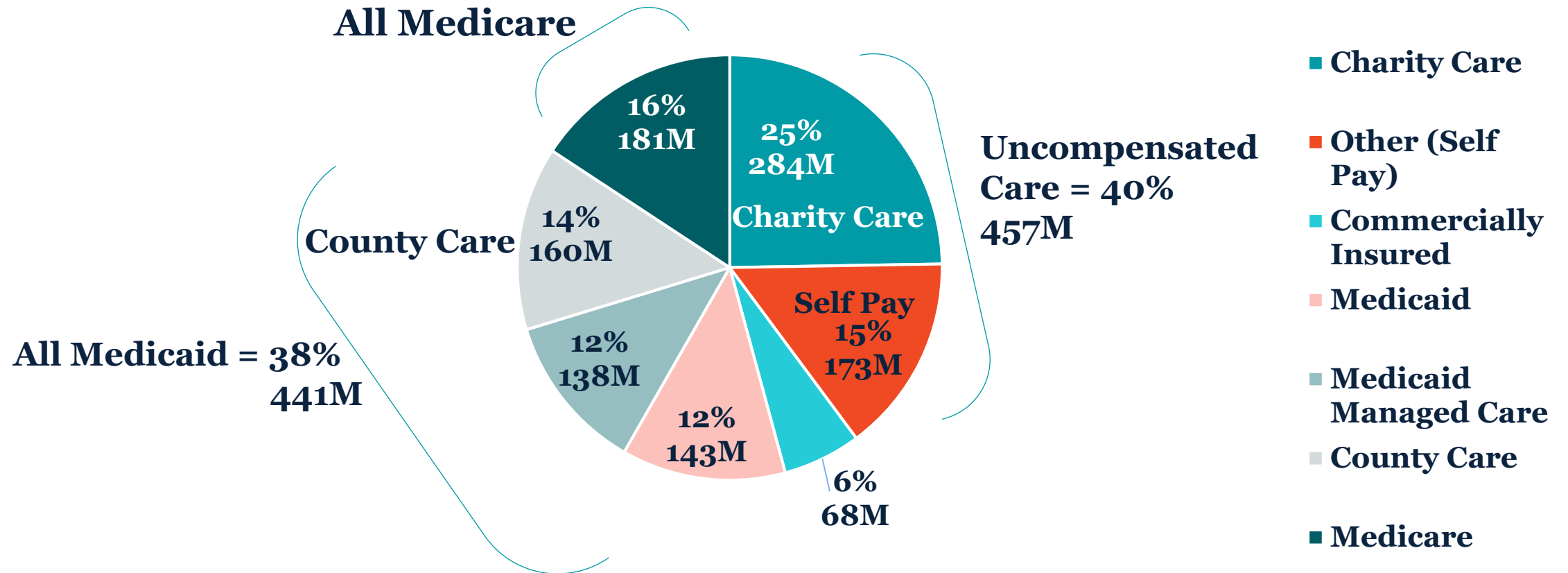
\* Note State Medicaid Rates available at  
<https://www.illinois.gov/hfs/MedicalProviders/MedicaidReimbursement/Pages/HospitalRateSheetsEffective070119.aspx>



# System Payor Mix By Visit as of July 2019



# System Payor Mix By Charges as of July 2019



# Questions?



COOK COUNTY  
**HEALTH**

Cook County Health and Hospitals System  
Minutes of the Board of Directors Meeting  
September 27, 2019

ATTACHMENT #6



BUREAU OF ASSET MANAGEMENT  
DEPARTMENT OF REAL ESTATE MANAGEMENT  
**JESSICA A. CAFFREY**  
DIRECTOR  
69 W. Washington Room 3000, Chicago, Illinois 60602 (312) 603-0040

**TONI PRECKWINKLE**

PRESIDENT

**Cook County Board  
of Commissioners**

BRANDON JOHNSON

1st District

DENNIS DEER

2nd District

BILL LOWRY

3rd District

STANLEY MOORE

4th District

DEBORAH SIMS

5th District

DONNA MILLER

6th District

ALMA E. ANAYA

7th District

LUIS ARROYO, JR.

8th District

PETER N. SILVESTRI

9th District

BRIDGET GAINER

10th District

JOHN P. DALEY

11th District

BRIDGET DEGNEN

12th District

LARRY SUFFREDIN

13th District

SCOTT R. BRITTON

14th District

KEVIN B. MORRISON

15th District

JEFFREY R. TOBOLSKI

16th District

SEAN M. MORRISON

17th District

Transmitting a Communication, dated August 20, 2019 from  
**JESSICA CAFFREY**, Director, Department of Real Estate Management

**#19-5233**

Requesting authorization to exercise an option to purchase real estate contained in a Lease Agreement between the County of Cook, as Tenant, and 12757 S. Western Ave., LLC, as Landlord, for property located at 12757 S. Western Ave., Blue Island, Illinois.

On November 14, 2018, the County of Cook entered into a 10-year lease agreement with 12757 S. Western Ave., LLC for the building located at 12757 S. Western Avenue to operate the Oak Forest replacement clinic. The County is the sole tenant of the 42,276 square feet of gross leasable area.

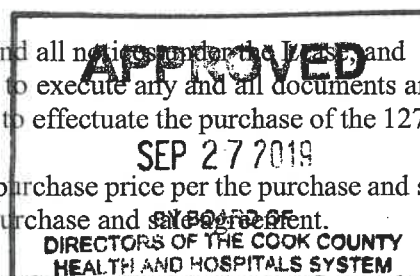
As per Article 26 of the lease, "Option to Purchase", the County has the option to purchase the property after the buildout is completed and tendered over to Tenant at an agreed upon price, which was determined by an Illinois Certified Appraisal of the premises, which includes the adjacent parking lot. The purchase by Tenant shall be contingent on an inspection of the Premises and Building, including all Building systems, which indicates that the Building and Premises are in a satisfactory condition that is acceptable to Tenant. The Option to Purchase shall extend for a two (2) year period from Commencement Date of the Lease and Tenant shall deliver written notice to Landlord of its election to exercise option.

The lease stipulates that thirty days after the issuance of the Certificate of Occupancy, Cook County would be responsible for payment of annual rent, amortized buildout expenses, taxes, operating expenses, annual rent increases equal to 2.5% of the base rent, and over a period of ten years, these costs amount to \$17,922,317.00. Upon completion of the improvements, it is estimated the County will have paid approximately \$2,179,608.00 in additional improvements.

By exercising the option, the County would avoid cost of real estate taxes which are estimated to be \$211,380.00 for the first year of the lease and will relieve County of paying annual base rent and Common Area Maintenance (CAM) to a Landlord. Per the lease the Landlord will deliver the property in a "Turn-Key" condition and all punch list items identified by Cook County will be completed by Landlord within thirty (30) days following substantial completion and before closing.

If the Board approves the proposed acquisition, this approval shall include the following authorization:

- (i) For the Real Estate Director to execute any and all notices under the Lease, and
- (ii) For the President or the Real Estate Director to execute any and all documents and instruments and to take such other action as may be necessary to effectuate the purchase of the 12757 S. Western Ave., Blue Island, IL.
- (iii) For the Comptroller to pay the agreed upon purchase price per the purchase and sale agreement as well as any fees/closing costs detailed in said purchase and sale agreement.



This item is being referred to Asset Management Committee meeting on September 5, 2019 and anticipated approval on September 26, 2019.

Approval is recommended.

Cook County Health and Hospitals System  
Minutes of the Board of Directors Meeting  
September 27, 2019

ATTACHMENT #7



# 2019 Update: Good Food Purchasing in Cook County



**Terry Mason, MD**

**Cook County Department of Public Health**

**September 2019**



**CHICAGO  
FOOD POLICY  
ACTION COUNCIL**



Cook County DEPT of  
**Public Health**



**COOK COUNTY  
HEALTH**

# Good Food Purchasing Resolution

Approved in May 2018

## Highlights

- Encourages relevant Cook County departments and agencies to implement the Good Food Purchasing Program (GFPP)
- Establishes a Cook County Good Food Task Force
- Emphasizes that values-based food purchasing can “create opportunities for smaller farmers and low-income entrepreneurs of color to thrive”
- Promotes GFPP expansion to other institutions across Cook County



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# Why GFPP is Important

## Economic Development

- Works to address racial wealth gap

## Good Government

- Creates values-based, transparent food supply chain & greater accountability

## Equity

- Builds a healthy, equitable & sustainable food system and provides access to good food for all

**“GOVERNMENTS HAVE FEW SOURCES OF LEVERAGE OVER INCREASINGLY GLOBALIZED FOOD SYSTEMS, BUT PUBLIC PROCUREMENT IS ONE OF THEM.**

When sourcing food for schools, hospitals, and public administrations, governments have a rare opportunity to support more nutritious diets and more sustainable food systems in one fell swoop.”

---

**OLIVIER DE SCHUTTER**

Former U.N. Special Rapporteur on the Right to Food (2014)



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**CHICAGO**  
**FOOD POLICY**  
**ACTION COUNCIL**

# Good Food Purchasing Program (GFPP)



Transforms public food purchasing to prioritize:

- Local Economies
- Valued Workforce
- Environmental Sustainability
- Animal Welfare
- Health & Nutrition



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# Two-Phase, Multi-Step Process

- Phase I
  - Baseline assessment
  - Multi-year action plan
- Phase II
  - Taking action to improve Good Food practices
- Verification seal for departments and agencies meeting at least the baseline standard in each of the five value categories

## GOOD FOOD PURCHASING AWARD LEVELS

STAR RATING	POINTS
★	5-9
★ ★	10-14
★ ★ ★	15-19
★ ★ ★ ★	20-24
★ ★ ★ ★ ★	25+



# National Movement and GFPP Impact



**CHICAGO**  
**FOOD POLICY**  
**ACTION COUNCIL**



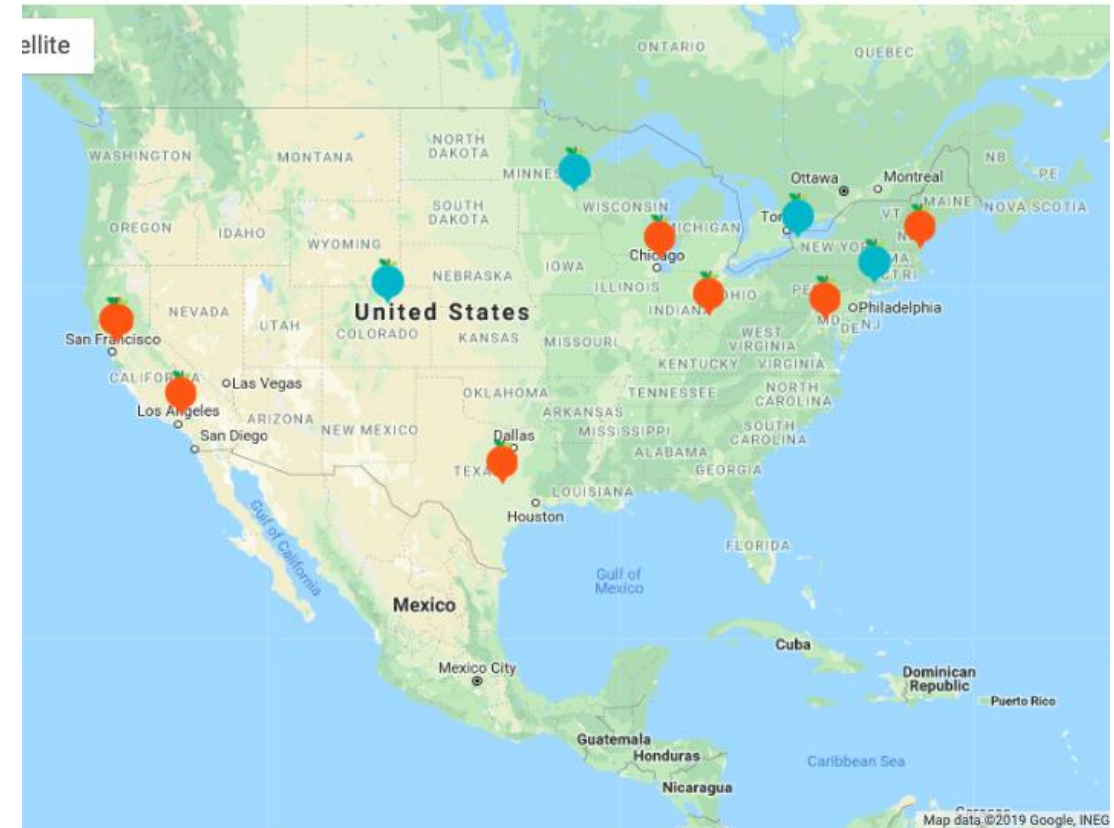
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# GFPP Policy Adoption

- City of Los Angeles
- LA Unified School District
- Oakland Unified School District
- San Francisco Unified School District
- City of Chicago, Chicago Park District and Chicago Public Schools
- Cook County
- Washington DC Public Schools
- Cincinnati Public Schools
- City of Boston & Boston Public Schools
- Austin Independent School District
- Denver, Minneapolis, Buffalo, & NYC (no policy)



• = INSTITUTIONAL PARTICIPANTS

• = POLICY ADOPTIONS



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# GFPP Successes

## Los Angeles Unified School District (LAUSD)

- Shifted 81% of wheat products purchased to sustainable source
- 44 Food Alliance-certified farms supported by bakery's supplier
- Decreased meat by 28% with “Meatless Mondays”
- Uses only antibiotic-free chicken
- Went from 9-75% locally purchased fruits & veggies
- Higher quality meals for 650,000 LAUSD students



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**FOOD POLICY**  
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# GFPP Successes

## Chicago Public Schools

- Adopted GFPP in Wellness Policy
- Current contract with Aramark includes GFPP commitments
- Conducted baseline food purchasing assessment in 2017
- Following action plan to achieve one star by 2020:
  - Bringing more locally grown foods into district (up by ~\$3 million this school year)
  - Shifted to compostable trays & cutlery
  - Working on contacting suppliers with reported labor violations



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# 2019 Actions and Progress



**CHICAGO**  
**FOOD POLICY**  
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# Key Action Steps



# Identified Relevant Depts and Agencies

- Key relevant departments and agencies purchasing food & beverages
  - Cook County Health
  - Cook County Juvenile Temporary Detention Center
  - Cook County Sheriff's Office
- Bureaus critical for success
  - Bureau of Finance – Procurement and Contract Compliance
  - Bureau of Asset Management



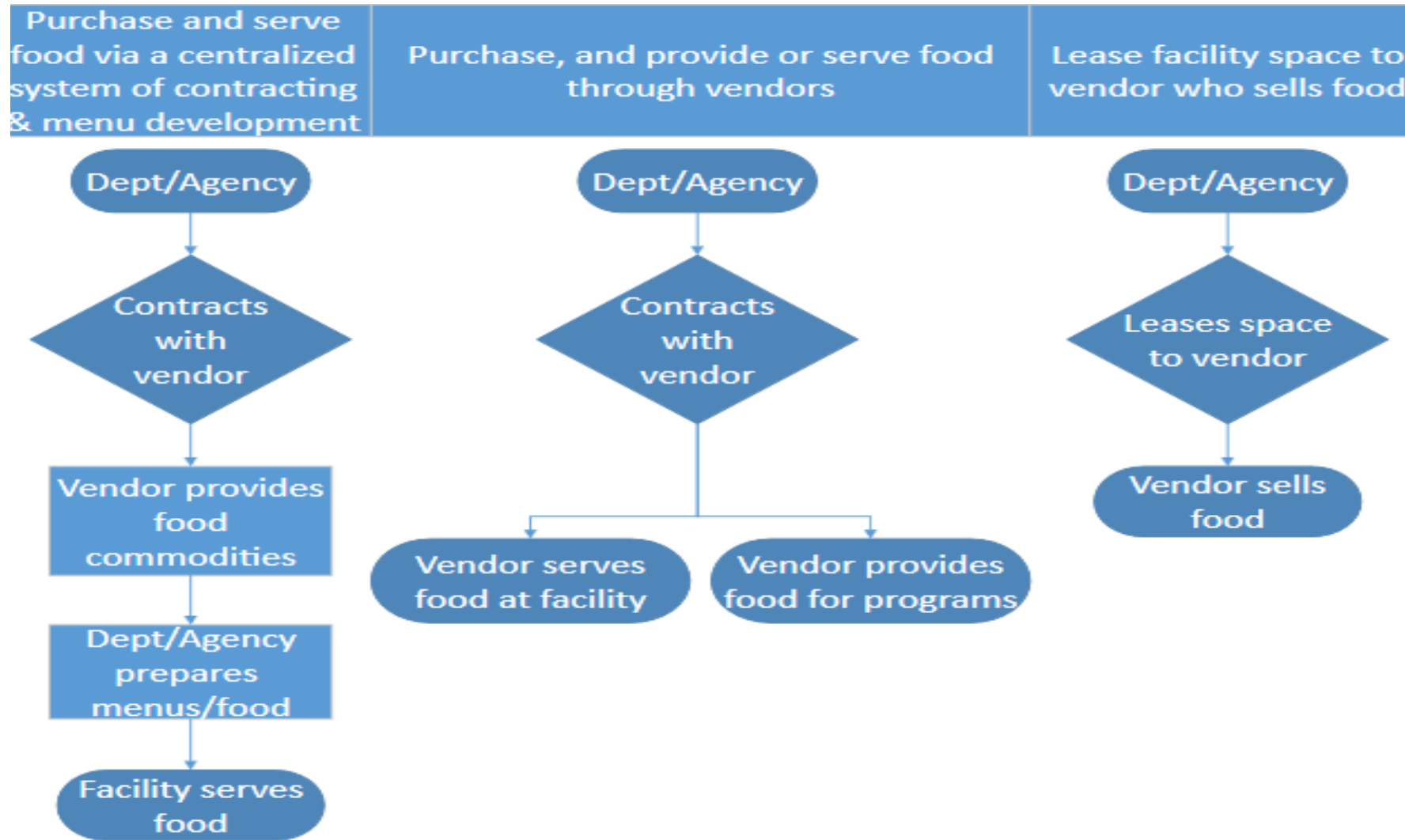
COOK COUNTY  
**HEALTH**



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# Determined How Food is Procured



# Collected Food Operations & Contracts

- Total annual food spend for CCH, CCSO, and JTDC is nearly \$15.3 million
- Over 8 million meals served per year

	Annual food spend	# of contracts	# of meals served
Cook County Health (CCH)	\$4,633,333 (3-yr average)	1	342,375/yr (in-patient)
Cook County JTDC*	\$1,825,000	15	399,210/yr
Cook County Sheriff's Office (CCSO)	\$8,837,380**	3	7,271,771/yr

\* Juvenile Temporary Detention Center

\*\* Does not include annual spend from the commissaries



# Other Key Progress

- Kicked off Task Force in May 2019 with over 20 Cook County depts/agencies and key local food system stakeholders represented
- Initiated baseline assessments with Cook County Health (CCH), the Sheriff's Office (CCSO), and Juvenile Temporary Detention Center (JTDC)
- Provided technical assistance to the Bureau of Asset Management in integrating GFPP language into contract up for renewal



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# Challenges and Opportunities

## We Lack

- Established **guidelines**, as this is a cutting edge strategy
- **Data** related to local food systems, especially for suburban Cook County
- Additional **resources** to implement this initiative; we are relying on existing resources and partnerships

## We Need To Build

- Inclusive, values-based **procurement process** within Cook County
- **Readiness and capacity** of local food producers/businesses owned by people of color or residing in low- to moderate-income communities to meet Good Food standards and supply chain requirements
- Idea that **good food is a right**, instead of just a privilege



# Next Steps

- Complete baseline assessments with CCH, CCSO, and JTDC
- Continue to act on incorporating GFPP language in vendor solicitations and contracts
- Work to increase readiness and capacity of local food producers and businesses of color or from low to moderate-income communities
- Finalize evaluation plan and secure resources for implementation



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# Questions?



**CHICAGO**  
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Cook County Health and Hospitals System  
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September 27, 2019

ATTACHMENT #8

# Cook County Health

## Board Attendance - 2019

<u>Board</u>	<u>June</u>	<u>July</u>	<u>July</u> Special Mtg.	<u>Aug</u>
Hammock, Chair	X	X	X	X
Deer	X	X		X
Driscoll	X	X	X	X
Gugenheim	X	X	X	X
Koetting	X	X	X	X
Munar	Phone	X	X	Phone
Prendergast	X	X	Phone	X
Reiter	X	X	X	X
Richardson-Lowry	Phone	X	X	X
Suleiman Gonzalez		X		
Thomas		X	X	X

<u>Finance Committee:</u>	<u>June</u>	<u>July</u>	<u>Aug</u>
Reiter, Chair	X	Phone	X
Deer		X	
Munar	X		X
Richardson-Lowry	X	X	X
Scheer	Phone		Phone
Hammock	Phone	X	X
Driscoll	X	X	X
Gugenheim	X	X	X
Koetting	X	X	X

<u>Human Resources Committee:</u>	<u>June</u>	<u>July</u>	<u>Aug</u>
		no meeting scheduled	
Richardson-Lowry, Chair	X		X
Driscoll	Phone		X
Prendergast	X		
Thomas	X		X
Non- Board Member			
Hammock			X
Gugenheim			X

## Cook County Health Board Attendance - 2019

<b><u>Quality &amp; Patient Safety Committee:</u></b>	<b><u>June</u></b>	<b><u>July</u></b>	<b><u>Aug</u></b>
Gugenheim, Chair	X	X	X
Driscoll	X	X	X
Prendergast	X	X	
Suleiman Gonzalez	X	X	X
Merryweather	X	X	X
Kim			X
Driscoll, Pat	Phone	Phone	X
Hammock	Phone	X	X
Koetting	X	X	X
Munar	X		
Richardson-Lowry	X	X	X

<b><u>Audit &amp; Compliance Committee:</u></b>	<b><u>June</u></b>	<b><u>July</u></b>	<b><u>Aug</u></b>
		no meeting scheduled	no meeting scheduled
Koetting, Chair	X		
Deer			
Gugenheim	X		
Reiter	X		
Suleiman Gonzalez	X		
Bauman			
Hammock	Phone		
Richardson-Lowry	X		
Thomas	X		

<b><u>Managed Care Committee:</u></b>	<b><u>June</u></b>	<b><u>July</u></b>	<b><u>Aug</u></b>
		no meeting scheduled	no meeting scheduled
Thomas, Chair	X		
Koetting	X		
Munar	X		
Non- Board Member			
Hammock	Phone		
Gugenheim	X		
Richardson-Lowry	X		

Cook County Health and Hospitals System  
Minutes of the Board of Directors Meeting  
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ATTACHMENT #9



# COOK COUNTY HEALTH

**JOHN JAY SHANNON, MD**  
**CHIEF EXECUTIVE OFFICER**  
**COOK COUNTY HEALTH**  
**REPORT TO THE BOARD OF DIRECTORS**  
**September 27, 2019**

## **Employee Recognition**

Cook County Health's John H. Stroger, Jr. Hospital is one of three Illinois health organizations to receive funding from the National Cancer Institute Community Oncology Research Program (NCORP). The renewed \$5 million funding will support cancer clinical trials and cancer care delivery studies for Stroger Hospital's Minority/Underserved NCORP over six years. Stroger is the only Minority/Underserved NCORP in Illinois and has placed more than 2,000 patients in cancer clinical trials. Thank you to our team members, including **Dr. Thomas Lad**, Chair of Hematology and Oncology; **Dr. Urjeet Patel**, Chair of Otolaryngology; and **Erika Radeke**.

The Stroger Hospital Echo Lab recently received its accreditation from the Intersocietal Accreditation Council (IAC) who specifically accredits hospitals and imaging centers for echocardiography nationwide. Being accredited by the IAC means that Stroger Hospital's Echo Lab meets strict national standards of ensuring high-quality patient care. Congratulations to our Cardiology staff lead by **Dr. Rami Doukky**, Chair of Cardiology; **Bettie Bonner**; **Swapanil Dean**; **Dr. Yasmeen Golzar**; **Mahala Johnson**; **Dr. Nataliya Pyslar**; **Evelyn Smith-Atangana**; and **Sarah Voll**.

The National Committee for Quality Assurance (NCQA) has recognized CountyCare as one of Illinois' top-rated Medicaid plans for 2019-2020. NCQA publishes annual Health Insurance Plan Ratings on a scale of 0 to 5, measuring quality of care and patient satisfaction. Overall, CountyCare tied for the top rating in Illinois, with a score of 3.5. CountyCare also scored the highest in the state for preventive care and treatment and tied for second for consumer experience. Congratulations to our CountyCare staff here today: **Laurel Chadde**, **Dr. Yvonne Collins**, **Andrea McGlynn**, **Justine Morton**, **Kathy Shanahan** and **James Kiamos**, CEO of CountyCare.

**Iliana Mora**, Chief Operating Officer of Ambulatory Services, has been named as one of the 2019 National Football League Hispanic Heritage Leadership Award winners. The award recognizes the contributions of Hispanic leaders across the country who are making an impact on their communities during Hispanic Heritage Month. Ms. Mora will be presented with the award at this Sunday's Chicago Bears game.

## **Activities and Announcements**

- More than 450 people attended the **Cook County Health Foundation's Annual Gala and Awards Event** on Wednesday, September 25, at the Hilton Chicago. The gala raised money for individuals living with heart disease and diabetes. Funds will be invested in expanding CCH's lifestyle centers to help patients manage their health.

### **IMPACT 2020 Objectives 3.2, 6.3**

- On Friday, September 27, CCH will host a **graduation ceremony** for the latest cohort of **Navy corpsmen** who participated in Hospital Corpsman Trauma Training, a partnership between Navy Medicine, the Capt. James A. Lovell Federal Health Care Center, and Stroger Hospital. The corpsmen assist surgeons as they treat patients with life-threatening injuries, allowing them to experience trauma care before treating injuries sustained on the battlefield. US Senator Dick Durbin will attend the event.

- On Fridays, from September 27 through October 25, the Cook County Hospital Police Department in

**Response Training** for all CCH staff on the Central Campus (Stroger Hospital, the Administration Building, the Core Center and the Professional Building). Training objectives include gaining a better understanding of the term “active shooter,” learning how to prepare for and react to an active shooter and understanding the role and responsibility of law enforcement. Trainings are being planned for all CCH locations.

- CCH is participating in an effort led by the **Cook County Complete Count Census Commission** to encourage people to respond to the **2020 Census**. It is critical to have an accurate count, as approximately \$34 billion will be distributed to programs throughout Illinois based on the results of the Census. For each 1% of the population undercounted, Illinois could lose \$1.2 billion in federal funding over 10 years. Undercounting could also put 2 congressional seats at stake. It is particularly important to make sure that historically undercounted communities are involved – everyone counts. CCH now has a **Census Coordinator**, who will lead community outreach efforts, such as distributing informational materials in our clinics and at outreach events. We will use our communications and marketing channels to reach our patients, visitors and staff to encourage participation in the Census.

#### **IMPACT 2020 Objective 7.0**

- Through September 18, CCH’s Fresh Truck partnership with the Greater Chicago Food Depository (GCFD) has resulted in 209 visits to 13 CCH health centers – Arlington Heights, Austin, Cicero, the CORE Center, Cottage Grove, Englewood, Logan Square, Near South, Oak Forest, Provident/Sengstacke, Prieto, Robbins, and Woodlawn.

Collectively, the Fresh Truck distributions have resulted in the provision of fresh fruits and vegetables to 27,722 individuals, representing 91,901 household members, totaling more than 560,000 pounds of fresh produce. Most of the individuals benefiting from the Fresh Truck screened positive for food insecurity at a CCH health center visit.

The Fresh Market schedule is listed below, note updated dates and times:

- Oak Forest Health Center on Wednesdays, 9am-2pm
- Robbins Health Center on Thursdays, 11am-3pm
- Cottage Grove Health Center on Fridays, 9am-2pm

Fresh produce is supplied by Black Oaks Center, a nonprofit that seeks to create a just, holistic, and local food system through education, entrepreneurship, and access to healthy, affordable foods. CCH partners with Experimental Station’s Link Up Illinois Link Match program to offer SNAP users a match on all purchases at CCH Fresh Markets, up to \$20/market/week.

#### **IMPACT 2020 Objectives 1.1, 6.2, 6.3, 7.4**

#### **Upcoming Events**

- The fourth annual **Food Summit** sponsored by Cook County Health and Loyola University Chicago, Health Science’s Division will be held on **October 4<sup>th</sup> and 5<sup>th</sup>**. This year’s theme is the Power of Plant-Based Eating. Participants will hear about the benefits of plant-based eating and how to incorporate more plant-based foods into their diet; find out about policy initiatives and programs that support making this lifestyle more of a cultural norm; and hear an update on the progress of Good Food Purchasing Program implementation. The Pre-Summit Urban Farm Tours are also back this year, where two local urban farms in Maywood will share their story and

how they support social and business enterprises that make a difference for local communities and residents. More information can be found [here](#).

- A **community meeting** to discuss the new Provident Hospital will take place on **October 8, 2019** at 6:00PM. The forum will be hosted by Toni Preckwinkle, President, Cook County Board of Commissioners, Commissioner Bill Lowry, Alderman Pat Dowell, and Dr. Jay Shannon, CEO, Cook County Health. The location for the forum is being determined.
- Cook County Health is hosting two **Community Forums on Trauma** to showcase the work done by the unit. Trauma's clinical staff will also be conducting a *Stop the Bleed* training to teach individuals how they can stop a person from bleeding before emergency services arrive. This basic bleeding control course provides participants with the necessary tools, which can make the difference between life and death. Other topics include: 2019 summer gun violence numbers, the impact of social workers in trauma; and various research initiatives.

The forums will take place at the following locations.

**October 16, 2019**

6:00PM start of program until 8:00PM

**Douglas Park Fieldhouse** - 1401 S. Sacramento Dr., Chicago, IL 60623

**October 24, 2019**

6:00PM start of program until 8:00PM

**Kennedy King College's Black Box Theater** - 740 W. 63rd St., Chicago, IL 60621

- **Dr. Jay Shannon**, CEO of CCH, will speak at the **City Club of Chicago** on Monday, October 28.

## Legislative Update

### Local

- On September 25 the Cook County Board Health and Hospitals Committee approved a Lead Poisoning Prevention Ordinance proposed by the Cook County Department of Public Health. The Ordinance was approved by the full Cook County Board on September 26 and has an immediate effective date.
- On September 26 the Cook County Board approved CCH's FY2020 Proposed Preliminary Budget for inclusion in the President's Executive Budget Recommendation. The President is expected to introduce her budget to the Cook County Board in October; approval is anticipated in November.
- On September 26 the Cook County Board Health and Hospitals Committee held a meeting to discuss the CCH response and Deloitte Financial Advisory Services LLP (Deloitte FAS) assessment of the Office of the Independent Inspector General (OIIG) June report on CountyCare finances. CCH Leadership and representatives from both Deloitte FAS and RSM, CCH's auditor, were present to respond to questions from Cook County Commissioners.

### State

- The Illinois General Assembly is scheduled to return to Springfield October 28-30 and November 12-14 for the Fall Veto Session. The schedule for the 2020 Spring Session has yet to be announced, but will likely start in mid-January 2020 and run through May 31.
- Earlier this month, Cook County Health hosted our annual legislator breakfast, which included members of the Illinois General Assembly, Cook County Commissioners, and their staff. A total of 17 elected officials and 11 staff, representing 23 different offices, were in attendance. President Preckwinkle provided welcoming remarks and

## Federal

- Congress returned to Washington the week of September 9 with only three weeks to pass appropriations legislation to fund the federal government before the start of the new fiscal year on October 1.
- **Budget and Appropriations**  
While the House had passed most of its bills before the August recess, the Senate had waited until a budget deal had been reached to lift the statutory discretionary spending caps and set top-line levels for defense and non-defense spending. Senate appropriators planned to begin by moving their version of the massive Labor-Health and Human Services-Education (Labor-HHS) spending bill but later cancelled the markup when Democrats objected to the overall allocation to the bill under the new budget caps, voicing concerns that important health programs would not be adequately funded in order to increase funding to build the President's border wall.
- **Continuing Resolution**  
While the Senate struggles to find a way past the deadlock, House leaders announced plans to advance a continuing resolution (CR) to keep the government funded at FY 2019 levels until just before Thanksgiving.

On September 20 the House passed a Continuing Resolution the contained a number of health provisions, including:

- **Delay Medicaid DSH Cuts:** The bill would delay the \$4 billion in scheduled statutory cuts to the Medicaid disproportional share hospital (DSH) payments until November 22.
- **Territory Funding:** The bill would increase the federal Medicaid match rate for Puerto Rico and other U.S. territories to 100 percent until November 22.
- **Public Health Programs:** The bill would extend funding for the Community Health Center Program until November 22, at the same rate as FY 2019.

The CR would also extend funding for a number of other expiring health programs, including the following, at their FY 2019 funding rates until November 22:

- National Health Service Corps
- Teaching Health Center Graduate Medical Education Program, and
- Special Diabetes Program

The Senate is expected to take up the CR the week of September 23.

- **Senate Labor-HHS-Education Appropriations Bill**  
After cancelling the subcommittee markup, the Senate Appropriations Committee rolled out their version of the Labor-HHS-Education bill on September 18. It is not clear when and if the bill in its current form will ever go to the Senate floor, but it does indicate what the Senate's opening position will be in negotiations with the House. The bill would provide \$93.4 billion in discretionary funding for HHS, an increase of \$2.9 billion over the FY 2019 level. By contrast, the House bill would provide \$99.4 billion for HHS, an increase of \$8.9 billion above the 2019 enacted level and \$21.3 billion above the President's budget request.
  - National Institutes of Health – \$42.1 billion, an increase of \$3 billion.
  - Ending the HIV Epidemic – \$266 million, an increase of \$210 million, to support the President's HIV initiative to reduce the number of new HIV infections by 90 percent in 10 years.
    - \$140 million for CDC activities to expand the use of pre-exposure prophylaxis (PrEP) and develop approaches to better detect and respond to clusters of HIV cases and core HIV prevention programs at state and local health departments. Notably, the House bill would provide the same amount.



- \$120 million for HRSA, including \$50 million for Community Health Centers to support outreach, testing, care coordination, and HIV prevention services, including PrEP. Also included in HRSA funding, \$70 million in NEW Ryan White HIV/AIDS funding.
- Mental Health – \$3.7 billion for mental health programs, an increase of \$305 million. The House bill would provide including:
  - Certified Community Behavioral Health Clinics: \$200 million, an increase of \$50 million, for Certified Community Behavioral Health Clinics that provide a comprehensive approach to mental health care treatment;
  - Mental Health Awareness Training: \$22 million, an increase of \$1 million, for Mental Health Awareness Training.
  - Suicide Programs: \$88 million, an increase of \$14 million.
  - Mental and Substance Use Disorder Workforce Training Demonstration Program: New \$5 million for grants to medical institutions and community health centers to train professionals to provide SUD and mental health treatment in underserved communities.
  - Pediatric Mental Health Access Grants: \$10 million for Pediatric Mental Health Access Grants to expand access to behavioral health services in pediatric primary care settings.

Given the wide gulf between the spending level and priorities between the House and Senate, the path forward for Labor-HHS is murky. The parties will need to come to an agreement on the overall allocations for each of the bills and then work out the funding levels for each program. This will be a challenge despite the bipartisan agreement that another government shutdown must be avoided.

- **Public Charge**

CCH continues to work with local, state, and national partners on efforts to fight back against the public charge final rule, which is scheduled to go into effect October 15, 2019. Additional lawsuits have been filed throughout the nation, and some cases may be heard in early October.

CCH hosted a public charge training delivered by attorneys from the Shriver Center on Poverty Law and Legal Council for Health Justice. A total of 81 CCH staff participated in the in-person training, which primarily included staff from Integrated Care and Financial Counseling. A second web-based training will take place in the next few weeks. A one-page flyer for patients, available in English and Spanish, was shared with staff and is posted on the CCH website; a one-pager info sheet for staff was also shared and is posted on the CCH intranet.

**Protection of Medicaid remains a key priority for CCH at both the State and Federal level.**

## **Community Outreach**

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| October 1 | Cook County Health and CountyCare promotion at the <b>Rolling Meadows Police Department's East Park Health and Wellness Fair</b> which takes place at the East Park Police Neighborhood Office located at 2260 Algonquin Parkway in Rolling Meadows. Staff from the Arlington Heights Health Center will be present to talk about the clinical services offered at the clinic.  |
| October 2 | Cook County Health and CountyCare promotion at <b>Malcolm X College FREE Service Days</b> , which is hosted by the <b>Wellness Center of Malcolm X College</b> at the school located at 1900 W. Jackson Boulevard in Chicago. This event for the students and community will provides services such as health insurance enrollment, counseling, mental health support services and nutrition education, to name a few. The <b>CORE Center</b> does HIV testing at this monthly event. |

October 4	Cook County Health and CountyCare promotion at <b>Congressman Robin Kelly's 2nd District Employment</b> Lansing.
October 5	Cook County Health and CountyCare promotion at the <b>Alpha Strong Health Fair</b> which is hosted by the <b>Alpha Phi Alpha Fraternity Inc.</b> and takes place at their center located at 8236 S. Western Avenue in Chicago. The CORE center will do HIV testing at the event.
October 5	Cook County Health and CountyCare promotion at <b>Our Lady of Angels and Kelly Hall YMCA's Community Health/Resource Fair</b> which will take place at the YMCA located at 824 N. Hamlin Avenue in Chicago.
October 8	Cook County Health and CountyCare promotion at the <b>State Senator Elgie Sims, Cook County Commissioner Stanley Moore and State Representative Nick Smith's Senior Health Fair</b> which will take place at the Tuley Park Fieldhouse located at 501 E. 91st. Street in Chicago.
October 9	Cook County Health and CountyCare promotion at the <b>5th Annual MHTC Job and Resource Fair</b> which is hosted by the <b>Cook County Sherriff's Office</b> at the Mental Health Transition Center located at 2801 South Rockwell Avenue in Chicago. This annual event is designed to assist current and former detainees as they transition back to their communities by exploring mental health, educational, independent living, and employment/vocational resources that will assist in their reentry.
October 11	Cook County Health and CountyCare promotion at <b>Congressman Mike Quigley's 11th Annual Senior Fair</b> , which will take place at the Salvation Army Metropolitan Division located at 5040 N Pulaski Road in Chicago.
October 11	Cook County Health and CountyCare promotion at the <b>31st Annual DCFS Latino Family Institute Day</b> which will take place at Northeastern Illinois University located at 3701 West Bryn Mawr Avenue in Chicago.
October 17	Cook County Health and CountyCare promotion at the <b>Oak Forest Senior Health Fair</b> hosted by <b>Oak Forest Senior Commission</b> at the Oak Forest Park District located at 15601 S. Central Avenue in Oak Forest.
October 18	Cook County Health and CountyCare promotion at the <b>Village of Franklin Park's 4th Annual Senior Health and Resource Fair 2019</b> which will take place at the Centre at North Park located at 10040 Addison Avenue in Franklin Park.
October 19	Cook County Health and CountyCare promotion at the <b>Robbins Health &amp; Wellness Fair</b> , which is hosted by the <b>Delta Sigma Theta Sorority</b> at the Robbins Community Center located at 13800 S. Trumbull Avenue in Robbins.
October 19	Cook County Health and CountyCare promotion at the <b>Providence M.B. Church Men's Health Day</b> which takes place at the church located at 8401 S. Ashland Avenue in Chicago.
October 19	Cook County Health and CountyCare promotion at the <b>National Kidney Foundation of Illinois's Viviendo con Enfermedad Renal y Transplante</b> , which will take place at the Instituto del Progreso Latino located at 2520 S. Western Avenue in Chicago.

- October 19     Cook County Health and CountyCare promotion at the **Cook County Recorder of Deeds Edward M. Moody's Military and Veterans Family Fun Festival** which will take place at Malcolm X College located at 1900 West Jackson Boulevard in Chicago.
  
- October 21     Cook County Health and CountyCare promotion at the **Lyons Township High School District 204's Options Fair 2019**, which is hosted by the School District and takes place at Lyons Township High School South Campus in Western Springs.
  
- October 21     Cook County Health and CountyCare promotion at the **Marillac St. Vincent Family Services - Marillac Social Center Pantry and Resource Fair** that is sponsored by the Marillac Social Center and takes place at the Center located at 212 S. Francisco in Chicago.
  
- October 24     CountyCare promotion at **Friend Family Health Center Think Pink Event** which takes place at their health center located at 800 E. 55th Street in Chicago.
  
- October 26     Cook County Health and CountyCare promotion at **Access to Care's Healthy Trick or Treating Halloween Health and Resource Fair** which will take place at the Hawthorne Race located at 3501 S. Laramie Avenue in Cicero.
  
- October 26     Cook County Health and CountyCare promotion at the **Chicago Housing Authority's Operation Warm Event** which takes place at the Isadore and Sadie Dorin Forum located at 725 W. Roosevelt Road in Chicago.

The **Greater Chicago Food Depository Fresh Food Truck** visits for the month of October include the following ACHN Health Centers.

- October 1 – **Cicero Health Center** – 5912 West Cermak Road, Cicero, IL 60804
- October 3 – **Austin Health Center** – 4800 West Chicago Avenue, Chicago, IL 60651
- October 8 – **Cottage Grove Health Center** – 1645 Cottage Grove Avenue, Ford Heights, IL 60411
- October 15 – **Robbins Health Center** – 13450 South Kedzie Avenue, Robbins, IL 60472
- October 17 – **Englewood Health Center** – 1135 West 69th Street, Chicago, IL 60621
- October 17 – **Near South Health Center** – 3525 South Michigan, Chicago, IL 60653

