

Minutes of the meeting of the Finance Committee of the Board of Directors of the Cook County Health and Hospitals System held Thursday, January 23, 2020 at the hour of 9:00 A.M., at 1950 W. Polk Street, in Conference Room 5301, Chicago, Illinois.

I. Attendance/Call to Order

Acting Chair Hammock called the meeting to order.

Present: Acting Chair M. Hill Hammock (Substitute Member) and Directors Mike Koetting (Substitute Member) and David Ernesto Munar (3)

Directors Mary Driscoll, RN, MPH and Ada Mary Gugenheim

Steven Scheer (Non-Director Member)

Telephonically

Present: Director Mary B. Richardson-Lowry (1)

Absent: Chair Robert G. Reiter, Jr. and Director Hon. Dennis Deer, LCPC, CCFC (2)

Director Munar, seconded by Director Koetting, moved to allow Director Richardson-Lowry to telephonically participate in this meeting as a voting member.
THE MOTION CARRIED UNANIMOUSLY.

Additional attendees and/or presenters were:

Ekerete Akpan – Chief Financial Officer
Debra D. Carey – Interim Chief Executive Officer
Charles Jones – Chief Procurement Officer
James Kiamos – Chief Executive Officer, Health Plan Services
Trevor Lewis, MD – John H. Stroger, Jr. Hospital of Cook County
Terry Mason, MD – Cook County Department of Public Health
Jeff McCutchan – General Counsel
Iliana Mora – Chief Operating Officer, Ambulatory Services

John O'Brien, MD – Chair, Department of Professional Education
LaMorris Perry, MD – Medical Director, Ambulatory Services
Leticia Reyes-Nash – Director of Programmatic Services and Innovation
Deborah Santana – Secretary to the Board
William Trick, MD – John H. Stroger, Jr. Hospital of Cook County

II. Public Speakers

Acting Chair Hammock asked the Secretary to call upon the registered public speakers.

The Secretary responded that there were none present.

III. Action Items

A. Minutes of the Finance Committee Meeting, December 13, 2019

Director Richardson-Lowry, seconded by Director Munar, moved to accept the Minutes of the Finance Committee Meeting of December 13, 2019. THE MOTION CARRIED UNANIMOUSLY.

III. Action Items (continued)

B. Contracts and Procurement Items (Attachment #1)

Charles Jones, Chief Procurement Officer, provided an overview of the contractual requests presented for the Committee's consideration. The Committee reviewed and discussed the requests.

During the discussion of request number 22 (increase leasing contract agreement with Banc of America Leasing & Capital, LLC), it was noted that the total amount does not exceed \$30 million in active lease schedules on an annual basis. Director Koetting requested additional information that summarizes the total lease schedules.

Acting Chair Hammock referenced the new outpatient center that Rush University Medical Center is building. He recommended that the administration talk with representatives of Rush to determine how their new facility and any potential changes in services they are planning might impact Stroger Hospital. Director Driscoll suggested that a similar discussion be held with representatives of UI Health, as they are also planning a new outpatient center.

Director Driscoll reiterated her request for a deep dive discussion on information technology in the near future. Ms. Carey stated that this is an upcoming topic planned for the Audit and Compliance Committee, but can also be presented and discussed with the Finance Committee. Director Driscoll stated that it should be presented to the Board. Acting Chair Hammock noted that the previous deep dive discussion on information technology was provided to the Board approximately 18-24 months ago, so it is a good time to have that discussion again.

Director Munar, seconded by Director Koetting, moved the approval of request numbers 1 through 23, subject to completion of review by Contract Compliance, where appropriate. THE MOTION CARRIED UNANIMOUSLY.

C. Any items listed under Section III

IV. Report from Chief Procurement Officer (Attachment #2)

A. Report on Minority and Women-Owned Business Enterprise (M/WBE) Participation

B. Report of emergency purchases (none presented)

Mr. Jones provided an overview of the M/WBE Report presented for the Committee's information. The Committee reviewed and discussed the information.

V. Recommendations, Discussion/Information Items

A. Update on Extramural Funding (Attachment #3)

Leticia Reyes-Nash, Director of Programmatic Services and Innovation, provided an overview of the Update on Extramural Funding, which included information on the following subjects:

- Center for Health Equity and Innovation
- Center Co-Leads
- Description of Center
- Future Plans and Next Steps

V. Recommendations, Discussion/Information Items

A. Update on Extramural Funding (continued)

- Quarterly Grant Progress Report
- Grant Funding Overview – FY2016 to date
- CCH Grant Funding Totals
- Current Funders
- Strategic Priorities Addressed by Grant Programming
- Quarterly Progress
- Grant Dollars at Work in CCH – 2019 Q4
- Year in Review 2019

During the review of the information, it was noted that the next CCH Research and Innovation Summit will be held on February 19th from 1:00-4:30 P.M.; the subject will be Achieving Health Equity by Addressing Social Needs.

Following the discussion of the information, Acting Chair Hammock suggested that Ms. Reyes-Nash think about metrics that can be presented on Extramural Funding-related matters on a regular basis.

VI. Report from the Chief Financial Officer (Attachment #4)

- **Metrics**

Ekerete Akpan, Chief Financial Officer, provided an overview of the Report from the Chief Financial Officer. The Committee reviewed and discussed the information.

The Report from the Chief Financial Officer included information on the following subjects:

- FY2020 System-wide Observations and Statistics
 - ◊ Charity Care Charges versus DSH/BIPA as of December 2019
 - ◊ Revenue Cycle Metrics as of December 2019
- Preliminary FY2019 Budget/ “Modified Cash Basis” Financial Statement
 - ◊ Financials and Observations
- FY 2019 – Preliminary Systemwide Reports and Statistics
 - ◊ Total Charges
 - ◊ Total Collections
 - ◊ CCH Provider of Care – Observations and Operational
 - ◊ Correctional Health Service Statistics
 - ◊ Cook County Department of Public Health Statistics
- Appendix – FY2019 System-wide Volumes/Statistics

During the review of slide 4 of the presentation, regarding FY2020 Charity Care and Self-Pay Cost versus DSH/BIPA Funding, the Committee held an extensive discussion on the subject of the increase in uninsured. Acting Chair Hammock requested that a trend chart be created so the Board can monitor the month-to-month increases. Director Koetting stated that it would be helpful to understand the composition of the increase – is it a lot of patients with small billings, or is it composed of a few really big cases?

VII. Adjourn

As the agenda was exhausted, Acting Chair Hammock declared the meeting
ADJOURNED.

Respectfully submitted,
Finance Committee of the
Board of Directors of the
Cook County Health and Hospitals System

XXXXXXXXXXXXXXXXXXXXXXXXXXXX
M. Hill Hammock, Acting Chair

Attest:

XXXXXXXXXXXXXXXXXXXXXXXXXXXX
Deborah Santana, Secretary

Follow-up / Requests:

- Request: Regarding request number 22 (increase leasing contract agreement with Banc of America Leasing & Capital, LLC), a request was made for additional information that summarizes the total lease schedules. Page 2
- Follow-up: A recommendation was made for the administration to talk with representatives of Rush University Medical Center and UI Health, to determine how their new outpatient facilities and any potential changes in services they are planning might impact Stroger Hospital. Page 2
- Follow-up: A request was made for a deep dive discussion on information technology to be held in the near future. Page 2
- Request: A request was made for a trend chart to be created, to monitor to month-to-month increases in the uninsured. Also requested was additional information on the composition of the increase. Page 3

Cook County Health and Hospitals System
Finance Committee Meeting
January 23, 2020

ATTACHMENT #1

COOK COUNTY HEALTH AND HOSPITALS SYSTEM
ITEM III(B)
JANUARY 23, 2020 FINANCE COMMITTEE MEETING
CONTRACTS AND PROCUREMENT ITEMS

Request #	Vendor/Entity	Service or Product	Fiscal impact not to exceed:	Method of acquisition	Total # of bidders/ RFP responses / GPO companies available	Affiliate / System	Begins on Page #
Accept Grant Awards							
1	Illinois Department of Public Health	Service - Support Syphilis Prevention Among Women	Grant award amount: \$262,500.00	n/a	n/a	CCDPH	4
2	Cook County Health Foundation	Service - Cook County Health Homeless Prevention and Emergency Assistance Program	Grant award amount: \$45,000.00	n/a	n/a	System	5
3	National Association of County & City Health Officials	Service - to build the capacity of local Medical Reserve Corps	Grant award amount: \$7,500.00	n/a	n/a	CCDPH	6
Accept Grant Award Increase and Extend							
4	Great Lakes Hemophilia Foundation	Service - Community Counts: Public Health Surveillance for Bleeding Disorders	Grant increase amount: \$3,230.00	n/a	n/a	System	7
Accept Grant Award Renewals							
5	Illinois Department of Public Health	Service - Illinois Tobacco-Free Communities Program	Grant renewal amount: \$601,513.00	n/a	n/a	CCDPH	8
6	Illinois Department of Public Health	Service - breast and cervical cancer prevention services	Grant renewal amount: \$565,442.00	n/a	n/a	CCDPH	9
7	Illinois Department of Public Health	Service - Cook County Adolescent Health Well Care Initiative	Grant renewal amount: \$100,000.00	n/a	n/a	System	10
8	Robert Wood Johnson Foundation	Service - Culture of Health Leaders Cohort Two - Strategic Initiative	Grant renewal amount: \$35,000.00	n/a	n/a	System	11

COOK COUNTY HEALTH AND HOSPITALS SYSTEM
ITEM III(B)
JANUARY 23, 2020 FINANCE COMMITTEE MEETING
CONTRACTS AND PROCUREMENT ITEMS

Request #	Vendor/Entity	Service or Product	Fiscal impact not to exceed:	Method of acquisition	Total # of bidders/ RFP responses / GPO companies available	Affiliate / System	Begins on Page #
Amend and Increase Contract							
9	Maxim Healthcare Services	Service - staffing services	\$12,042,000.00	This request - noncompetitive process leveraging existing contract	Original contract competitive RFP process in 2017/6 responses	Managed Care, System	12
Extend and Increase Contract							
10	The Board of Trustees of the University of Illinois on behalf of the University of Illinois Hospital & Health Sciences System (UI Health)	Service - clinical pharmacists (2)	\$265,000.00	Sole Source	n/a	System	13
11	ARxIUM, Inc.	Service - hardware service coverage	\$213,092.85	Sole Source	n/a	System	14
Negotiate and Execute Contracts							
12	The Chicago Lighthouse	Service - patient telephonic support services	\$3,000,000.00	Comparable Government Procurement	n/a	System	15
13	Vital Data Technology	Service - Medicaid HEDIS software	\$1,265,700.00	RFP	3	Managed Care	16
14	Vital Data Technology	Service - Medicare HEDIS software	\$652,500.00	RFP	3	Managed Care	17
Execute Contracts							
15	GE Precision Healthcare, LLC	Product - SPEC/CT Imaging System and nuclear medicine camera	\$2,074,564.00	GPO	2	System	18
16	Henry Schein Medical, a Division of Henry Schein, Inc.	Product - oral surgery and dental supplies	\$1,500,000.00	RFP	3	System	19

COOK COUNTY HEALTH AND HOSPITALS SYSTEM
ITEM III(B)
JANUARY 23, 2020 FINANCE COMMITTEE MEETING
CONTRACTS AND PROCUREMENT ITEMS

Request #	Vendor/Entity	Service or Product	Fiscal impact not to exceed:	Method of acquisition	Total # of bidders/ RFP responses / GPO companies available	Affiliate / System	Begins on Page #
Execute Contracts (continued)							
17	University of Illinois at Springfield	Service - staffing, training and consulting services	\$419,390.00 (grant funded)	n/a	n/a	System	20
18	Rush University Medical Center	Service - perfusion services	\$366,647.00	Sole Source	n/a	System	21
19	Mar Cor Purification	Service - water purification system for hemodialysis rental agreement	\$328,815.60	Sole Source	n/a	PHCC	22
20	Stryker Endoscopy	Product - orthopedic implants and surgical supplies for Endoscopy and Orthopedics	\$300,000.00	GPO	1	System	23
21	IPA ONE	Service - linen control (ScrubEx surgical scrubs supply dispenser) subscription service	\$190,044.00	Sole Source	n/a	System	24
Increase Lease Agreement							
22	Banc of America Leasing & Capital, LLC	Agreement to lease capital equipment	\$15,000,000.00	n/a	n/a	System	25
Approval of Payment							
23	Alliant Insurance Services	For the purchase of re-insurance for CountyCare members for calendar year 2020 (coverage to be provided by Sequoia)	\$1,108,800.00	Issued under a County-wide insurance brokerage contract	n/a	Managed Care	26

Cook County Health

BOARD APPROVAL REQUEST

SPONSOR: N/A		EXECUTIVE SPONSOR: Terry Mason, MD, Chief Operating Officer, Cook County Department of Public Health (CCDPH)	
DATE: 01/15/2020		PRODUCT / SERVICE: Service – Support Syphilis Prevention Among Women	
TYPE OF REQUEST: Accept Grant Award		VENDOR / SUPPLIER: Illinois Department of Public Health, Springfield, Illinois	
ACCOUNT:		FISCAL IMPACT NOT TO EXCEED	GRANT FUNDED / RENEWAL AMOUNT: \$262,500.00
CONTRACT PERIOD: 07/01/2019 thru 06/30/2022			CONTRACT NUMBER: 05180000H
COMPETITIVE SELECTION METHODOLOGY: N/A			
NON-COMPETITIVE SELECTION METHODOLOGY: N/A			

PRIOR CONTRACT HISTORY:

No prior contract history.

NEW PROPOSAL JUSTIFICATION:

This will provide syphilis prevention services predominantly among women with the highest priority towards pregnant women and women of reproductive age. Funding will cover a full-time, Disease Intervention Specialists (DIS) to support syphilis prevention and containment activities in Cook County, excluding the city of Chicago.

*The one-time cost of the early termination of this grant is estimated to be \$22,673.00.

TERMS OF REQUEST:

This is a request to accept grant award number 05180000H in an amount not to exceed \$262,500.00, as needed, for a period of thirty-six (36) months from 07/01/2019 thru 06/30/2022.

CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE: N/A

CCH CFO:

Ekerete Akpan, Chief Financial Officer

CCH Interim CEO:

Debra D. Carey, Interim Chief Executive Officer

APPROVED

JAN 31 2020

BY BOARD OF
DIRECTORS OF THE COOK COUNTY
HEALTH AND HOSPITALS SYSTEM

Request
#1

• Ambulatory & Community Health Network • Cermak Health Services • Department of Public Health •
• John H. Stroger, Jr. Hospital of Cook County • Oak Forest Health Center • Provident Hospital • Ruth M.
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Cook County Health

BOARD APPROVAL REQUEST

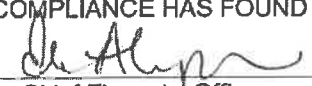
SPONSOR: Leticia Reyes-Nash, Director of Programmatic Services		EXECUTIVE SPONSOR: Mary Sajdak, Chief Operating Officer, Integrated Care Management	
DATE: 01/15/2020		PRODUCT / SERVICE: Service- CCH Homeless Prevention and Emergency Assistance Program (HPEAP)	
TYPE OF REQUEST: Accept Grant Award		VENDOR / SUPPLIER: Cook County Health Foundation, Chicago, IL	
ACCOUNT:		FISCAL IMPACT NOT TO EXCEED:	
CONTRACT PERIOD: 12/11/2019 thru 12/10/2020		GRANT FUNDED /RENEWAL AMOUNT: \$45,000.00	
CONTRACT NUMBER:			
COMPETITIVE SELECTION METHODOLOGY: NA			
NON-COMPETITIVE SELECTION METHODOLOGY: NA			


PRIOR CONTRACT HISTORY:
No prior contract history.

NEW PROPOSAL JUSTIFICATION:
This is a subgrant agreement between CCH and the Cook County Health Foundation (CCHF). The grant is being drawn from funds received by CCHF from the Blue Cross Blue Shield Foundation of Illinois for the CCH Homeless Prevention and Emergency Assistance Program (HPEAP). HPEAP provides financial assistance to patients facing homelessness or housing insecurity. By providing one-time financial assistance to patients, the program provides a bridge to housing stability when other mainstream resources are not available. HPEAP helps people stay housed in their current apartment, so they never have to enter the homeless system and assists homeless households transitioning from homelessness to housing. Eligible expenses for HPEAP include apartment application fees, move in fees, security deposits, rental and utility arrears, furniture and moving costs. Patients are eligible for up to \$1000 of assistance per household.

TERMS OF REQUEST:
This is a request to accept a grant award in an amount not exceeding \$45,000.00 as needed, for a period of twelve (12) months from 12/11/2019 thru 12/10/2020.

CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE: NA

CCH CFO: 
Ekerete Akpan, Chief Financial Officer

CCH Interim CEO: 
Debra D. Carey, Interim Chief Executive Officer

APPROVED

JAN 31 2020

BY BOARD OF
DIRECTORS OF THE COOK COUNTY
HEALTH AND HOSPITALS SYSTEM

Request
#2

• Ambulatory & Community Health Network • Cermak Health Services • Department of Public Health •
• John H. Stroger, Jr. Hospital of Cook County • Oak Forest Health Center • Provident Hospital • Ruth M. Rothstein CORE Center •

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Cook County Health

BOARD APPROVAL REQUEST

SPONSOR: N/A		EXECUTIVE SPONSOR: Terry Mason, MD, Chief Operating Officer, Cook County Department of Public Health (CCDPH)	
DATE: 01/15/2020	PRODUCT / SERVICE: Service – To build the capacity of local Medical Reserve Corps ("MRC") units		
TYPE OF REQUEST: Accept Grant Award	VENDOR / SUPPLIER: National Association of County & City Health Officials (NACCHO), Washington, DC		
ACCOUNT: 520840	FISCAL IMPACT NOT TO EXCEED:	GRANT FUNDED / RENEWAL AMOUNT: \$7,500.00	
CONTRACT PERIOD: 01/24/2020 thru 8/31/2020		CONTRACT NUMBER: MRC 20-1331	
COMPETITIVE SELECTION METHODOLOGY: N/A			
NON-COMPETITIVE SELECTION METHODOLOGY: N/A			


PRIOR CONTRACT HISTORY:
No prior contract history.


NEW PROPOSAL JUSTIFICATION:

This program will build the capacity of local Medical Reserve Corps ("MRC") units and provide: medical screening and care in emergencies; Point of Dispensing (POD), mass vaccinations, and other mass dispensing efforts; deployment of volunteers outside of local jurisdiction; and, training community members to respond.

TERMS OF REQUEST:
This is a request to accept grant award number MRC 20-1331 in an amount not to exceed \$7,500.00, as needed, for a period of seven (7) months from 01/24/2020 to 8/31/2020.

CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE: N/A

CCH CFO: 
Ekerete Akpan, Chief Financial Officer

CCH Interim CEO: 
Debra D. Carey, Interim Chief Executive Officer

APPROVED

JAN 31 2020

BY BOARD OF
DIRECTORS OF THE COOK COUNTY
HEALTH AND HOSPITALS SYSTEM

**Request
#3**

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Cook County Health

BOARD APPROVAL REQUEST

SPONSOR: Leticia Reyes-Nash, Director of Programmatic Services		EXECUTIVE SPONSOR: Ekerete Akpan, Chief Financial Officer <i>EA</i>	
DATE: 01/15/2020	PRODUCT / SERVICE: Service – Community Counts: Public Health Surveillance for Bleeding Disorders"		
TYPE OF REQUEST: Extend and Increase Grant	VENDOR / SUPPLIER: Great Lakes Hemophilia Foundation, Milwaukee, WI		
ACCOUNT:	FISCAL IMPACT NOT TO EXCEED:	GRANT FUNDED /RENEWAL AMOUNT: \$3,230.00	
CONTRACT PERIOD: 09/30/2019 thru 09/29/2020		CONTRACT NUMBER: ATHN2015001-VW-5-554 & 575	
COMPETITIVE SELECTION METHODOLOGY: NA			
NON-COMPETITIVE SELECTION METHODOLOGY: NA			

PRIOR CONTRACT HISTORY:

CCH first received funding through The Great Lakes Hemophilia Foundation in 2014 to address best practices in treatment of bleeding disorders. In 2015, CCH received funding from The Great Lakes Hemophilia Foundation for the "Community Counts: Public Health Surveillance for Bleeding Disorders" for the period of performance from 09/30/2015 to 09/29/2016. Since then, the agreement has had three amendments for extension thru 09/29/2019.

NEW PROPOSAL JUSTIFICATION:

This request is an extension of the current grant period. This will be the 4th amendment under this agreement. Under this grant agreement, CCH will enter Community Counts Population Profile submissions for eligible patients with visits during the additional period and recruit and enroll 10 patients for Community Counts' Registry for Bleeding Disorders.

TERMS OF REQUEST:

This is a request to extend and increase grant contract number ATHN2015001-VW-5-554 & 575 in an amount not to exceed \$3,230.00, as needed, for a period of twelve (12) months from 09/30/2019 thru 09/29/2020.

CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE: NA

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JAN 31 2020

BY BOARD OF
DIRECTORS OF THE COOK COUNTY
HEALTH AND HOSPITALS SYSTEM

CCH Interim CEO: Debra D. Carey
Debra D. Carey, Interim Chief Executive Officer

Request
#4

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Cook County Health

BOARD APPROVAL REQUEST

SPONSOR: N/A		EXECUTIVE SPONSOR: Terry Mason, M.D., Chief Operating Officer, Cook County Department of Public Health	
DATE: 01/15/2020	PRODUCT / SERVICE: Service – Illinois Tobacco-Free Communities Program		
TYPE OF REQUEST: Accept Grant Award Renewal	VENDOR / SUPPLIER: Illinois Department of Public Health, Springfield, Illinois		
ACCOUNT:	FISCAL IMPACT NOT TO EXCEED:	GRANT FUNDED / RENEWAL AMOUNT: \$601,513.00	
CONTRACT PERIOD: 07/1/2019 thru 06/30/2020		CONTRACT NUMBER: 03281011H	
COMPETITIVE SELECTION METHODOLOGY: N/A			
NON-COMPETITIVE SELECTION METHODOLOGY: N/A			

PRIOR CONTRACT HISTORY:
Contract number 93281024G with the Illinois Department of Public Health (IDPH) was approved by the Cook County Health Board of Directors on 02/28/19 for a period of twelve (12) months from 07/01/2018 thru 06/30/2019 in the amount of \$601,513.00.

NEW PROPOSAL JUSTIFICATION:

This grant provides for a tobacco use reduction program among youth and adults. CCDPH will continue to enforce the Smoke-Free Illinois Act through local law enforcement, promote the Illinois Tobacco Quitline, and conduct a media campaign targeting high-risk populations in suburban Cook County. This program is not mandated.

*The cost of the early termination of this grant is estimated at \$222,680.00.

TERMS OF REQUEST:
This is a request to accept grant award number 03281011H in an amount not to exceed ~~\$601,513.00~~, as needed, for a period of twelve (12) months from 07/01/2019 thru 06/30/2020.

CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE: N/A

CCH CFO: Ekerete Akpan
Ekerete Akpan, Chief Financial Officer

CCH Interim CEO: Debra D. Carey
Debra D. Carey, Interim Chief Executive Officer

APPROVED

JAN 31 2020

BY BOARD OF
DIRECTORS OF THE COOK COUNTY
HEALTH AND HOSPITALS SYSTEM

**Request
#5**

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• John H. Stroger, Jr. Hospital of Cook County • Oak Forest Health Center • Provident Hospital • Ruth M. Rothstein CORE Center •

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Cook County Health

BOARD APPROVAL REQUEST

SPONSOR: N/A		EXECUTIVE SPONSOR: Terry Mason, MD, Chief Operating Officer, Cook County Department of Public Health (CCDPH)	
DATE: 01/15/2020		PRODUCT / SERVICE: Service – Breast & Cervical Cancer Prevention Services	
TYPE OF REQUEST: Award Grant Award Renewal		VENDOR / SUPPLIER: Illinois Department of Public Health, Springfield, Illinois	
ACCOUNT:		FISCAL IMPACT NOT TO EXCEED:	GRANT FUNDED / RENEWAL AMOUNT: \$565,442.00
CONTRACT PERIOD: 07/01/2019 thru 06/30/2021			CONTRACT NUMBER: 06180006H
COMPETITIVE SELECTION METHODOLOGY: N/A			
NON-COMPETITIVE SELECTION METHODOLOGY: N/A			

PRIOR CONTRACT HISTORY:

On 12/21/2018 the Cook County Health Board of Directors approved contract number 9618005G-1 with the Illinois Department of Public Health (IDPH) for a nine (9) month period from 10/01/2018 thru 06/30/2019 in the amount of \$177,345.00.

NEW PROPOSAL JUSTIFICATION:

As a certified health department in the State of Illinois, the Cook County Department of Public Health (CCDPH) is mandated to provide comprehensive breast and cervical cancer screenings, and diagnostic services to eligible women to detect breast and cervical cancer at its earliest stages.

*The one-time cost of the early termination of this grant is estimated to be \$43,055.00.

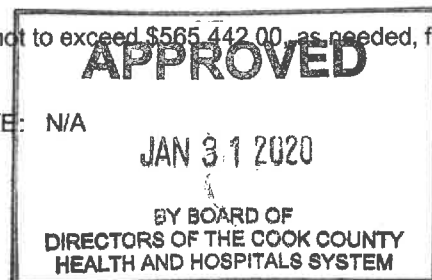
TERMS OF REQUEST:

This is a request to accept grant award number 06180006H in an amount not to exceed \$565,442.00, as needed, for a period of twenty-four (24) months from 07/01/2019 thru 06/30/2021.

CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE: N/A

CCH CFO: 
Ekerete Akpan, Chief Financial Officer

CCH Interim CEO: 
Debra D. Carey, Interim Chief Executive Officer



Request
#6

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Cook County Health

BOARD APPROVAL REQUEST

SPONSOR: Leticia Reyes-Nash, Director of Programmatic Services		EXECUTIVE SPONSOR: Iliana Mora, Chief Operating Officer, Ambulatory Services	
DATE: 01/15/2020		PRODUCT / SERVICE: Service- Cook County Adolescent Health Well Care Initiative	
TYPE OF REQUEST: Accept Grant Award Renewal		VENDOR / SUPPLIER: Illinois Department of Public Health, Springfield, Illinois	
ACCOUNT: FISCAL IMPACT NOT TO EXCEED:		GRANT FUNDED /RENEWAL AMOUNT: \$100,000.00	
CONTRACT PERIOD: 07/01/2019 thru 06/30/2020		CONTRACT NUMBER:	
COMPETITIVE SELECTION METHODOLOGY: NA			
NON-COMPETITIVE SELECTION METHODOLOGY: NA			

PRIOR CONTRACT HISTORY:
On 06/29/2018 the Cook County Health Board of Directors approved grant award number 96380047G in an amount not to exceed \$97,175.00 for a twelve (12) month period from 07/01/2018 thru 06/30/2019. On 10/26/2018 the Cook County Health Board of Directors approved a supplemental grant award request to increase award by \$2,825.00

NEW PROPOSAL JUSTIFICATION:
Under this grant renewal agreement, CCH Cottage Grove Health Center will continue implementation the Cook County Adolescent Well Care Initiative (CCAWI). The purpose of the CCAWI is to increase well child visits for adolescents. The grant will provide resources to conduct outreach to adolescents and to make available supplemental services to adolescents at the health center.

TERMS OF REQUEST:
This is a request to accept a grant award in an amount not to exceed \$100,000.00 as needed, for a period of twelve (12) months from 07/01/2019 thru 06/30/2020.

CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE: NA

CCH CFO: Ekerete Akpan, Chief Financial Officer

CCH Interim CEO: Debra D. Carey, Interim Chief Executive Officer

APPROVED

JAN 31 2020

BY BOARD OF
DIRECTORS OF THE COOK COUNTY
HEALTH AND HOSPITALS SYSTEM

Request
#7

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Cook County Health

BOARD APPROVAL REQUEST

SPONSOR:		EXECUTIVE SPONSOR: Debra D. Carey, Deputy Chief Executive Officer, Operations	
DATE: 01/15/2020		PRODUCT / SERVICE: Service – Culture of Health Leaders Cohort Two - Strategic Initiative	
TYPE OF REQUEST: Accept Grant Award Renewal		VENDOR / SUPPLIER: Robert Wood Johnson Foundation, Princeton, NJ	
ACCOUNT:	FISCAL IMPACT NOT TO EXCEED:	GRANT FUNDED /RENEWAL AMOUNT: \$35,000.00	
CONTRACT PERIOD: 12/15/2019 thru 08/31/2020		CONTRACT NUMBER: 77190	
COMPETITIVE SELECTION METHODOLOGY: NA			
NON-COMPETITIVE SELECTION METHODOLOGY: NA			

PRIOR CONTRACT HISTORY:

On 09/01/2017, the Robert Wood Johnson Foundation funded CCH in the amount of \$60,000.00 for the Culture of Health Leaders Cohort for on behalf of the Director of Programmatic Services.

NEW PROPOSAL JUSTIFICATION:

This project will support the implementation of a strategic initiative by CCH Director of Programmatic Services a Culture of Health Leader (COHL) in Cohort Two (2017-2020). The strategic initiative is designed to promote long-lasting sustainable shifts in practices, policies, programs, and the environment to advance health equity and build a Culture of Health in the community and the nation. During this third and final year of the program, CCH will receive and administer \$35,000.00 to support implementation of this strategic initiative.

The strategic initiative for the Center for Health Equity and Innovation will: 1) Learn from existing models and best practices; 2) Build a framework for community engagement and community participation for innovation centers; 3) Create a framework for the operationalization of health equity; 4) Implement the model at Cook County Health 4) Develop a team of RWJF Leaders who can work nationally to promote and expand the model.

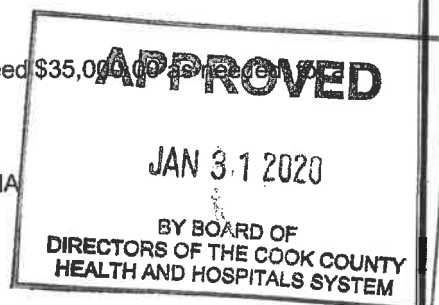
TERMS OF REQUEST:

This is a request to accept grant award number 77190 in an amount not to exceed \$35,000.00 for a period of eight and half (8.5) months from 12/15/2019 thru 08/31/2020.

CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE: NA

CCH CFO: Ekerete Akpan
Ekerete Akpan, Chief Financial Officer

CCH Interim CEO: Debra D. Carey
Debra D. Carey, Interim Chief Executive Officer



Request
#8

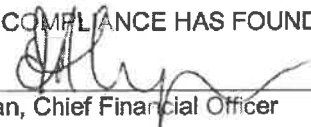

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Cook County Health

BOARD APPROVAL REQUEST

SPONSOR: Esther Macchione, Chief Operating Officer, CountyCare/Health Plan Services Gennadiy Voronov, MD, Chair Anesthesiology		EXECUTIVE SPONSOR: James Kiamos, Chief Executive Officer, CountyCare/Health Plan Services Mary Sajdak, Chief Operating Officer, Integrated Care Management John O'Brien, MD, Associate Medical Director	
DATE: 01/15/2020		PRODUCT / SERVICE: Service –Staffing	
TYPE OF REQUEST: Amend and Increase Contract		VENDOR / SUPPLIER: Maxim Healthcare Services, Columbia, MD	
ACCOUNT:	FISCAL IMPACT NOT TO EXCEED:	GRANT FUNDED / RENEWAL AMOUNT:	
520830 CountyCare	\$11,600,000.00	N/A	
520830 Anesthesiology	\$252,000.00		
520830 Building & Grounds	\$109,000.00		
Total	\$12,042,000.00		
CONTRACT PERIOD: 05/01/2018 thru 11/30/2020		CONTRACT NUMBER: H18-25-008	
COMPETITIVE SELECTION METHODOLOGY:			
<input checked="" type="checkbox"/> NON-COMPETITIVE SELECTION METHODOLOGY: RFP (2017-6)			
PRIOR CONTRACT HISTORY: The Cook County Health Board of Directors approved contract number H18-25-008 on 12/15/2017 in the amount not to exceed \$4,786,000.00, as needed, for a period of thirty-six (36) months from 12/01/2017 thru 11/30/2020. On 02/28/2019 the CCH Board of Directors approved an amendment to increase contract by \$4,786,000.00. On 03/04/2019 the CC//H Office of Supply Chain approved to increase contract by \$60,000.00. On 07/26/2019 the CCH Board of Directors approved to increase contract by \$2,200,000.00.			
NEW PROPOSAL JUSTIFICATION: This contract is for the provision of interim staffing for the Integrated Care Management, Health Plan Services and the addition of Anesthesiology and Building & Grounds departments to assist in meeting the staffing needs. Integrated Care Management staffing includes approximately 60 care management positions, while Health Plan Services staffing includes approximately 15 positions for administrative staffing for the Medicare health plan launch and support for the Medicaid health plan. In addition for interim temporary staffing in the Anesthesiology department of 3 Certified Registered Nurse Anesthetists (CRNAs) and Buildings & Grounds Departments (3 laborers) to maintain a steady work flow until vacancies can be filled.			
TERMS OF REQUEST: This is a request to amend and increase contract number H18-25-008 in the amount not to exceed \$12,042,000.00, as needed, for the remainder of the contract period through 11/30/2020.			
CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE: Pending			
CCH CFO:  Ekerete Akpan, Chief Financial Officer		<div style="border: 2px solid black; padding: 10px; text-align: center;"> APPROVED JAN 31 2020 BY BOARD OF DIRECTORS OF THE COOK COUNTY HEALTH AND HOSPITALS SYSTEM </div>	
CCH Interim CEO:  Debra D. Carey, Interim Chief Executive Officer			
		Request #9	

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Cook County Health

BOARD APPROVAL REQUEST

SPONSOR: David N. Schwartz, M.D. Chair, Division of Infectious Diseases		EXECUTIVE SPONSOR: John O'Brien, M.D., Associate Medical Director
DATE: 01/15/2020	PRODUCT / SERVICE: Service – Clinical Pharmacists (2)	
TYPE OF REQUEST: Extend & Increase Contract	VENDOR / SUPPLIER: The Board of Trustees of the University of Illinois on Behalf of the University of Illinois Hospital & Health Sciences System (UI Health), Chicago, IL	
ACCOUNT: 521024	FISCAL IMPACT NOT TO EXCEED: \$265,000.00	GRANT FUNDED /RENEWAL AMOUNT: N/A
CONTRACT PERIOD: 09/01/2018 thru 11/30/2019	REVISED CONTRACT PERIOD: 12/01/2019 thru 11/30/2020	CONTRACT NUMBER: H18-25-063
COMPETITIVE SELECTION METHODOLOGY:		
<input checked="" type="checkbox"/> NON-COMPETITIVE SELECTION METHODOLOGY: Sole Source		

PRIOR CONTRACT HISTORY:
The Cook County Health (CCH) Board approved contract number H18-25-063 on 08/31/2018 in the amount of \$323,538.90 for a period of fifteen (15) months from 09/01/2018 thru 11/30/2019.

NEW PROPOSAL JUSTIFICATION:
This request will continue the provision Clinical Pharmacists with special training, experience and ability to assist to the Chair of Anti-Infectives Committee and the Division of Infectious Diseases by overseeing and improving the use of anti-infective drugs throughout CCH. Their contributions are integral to our anti-infective and infection control strategies, mandated by the Joint Commission and CMS. They provide infectious diseases and HIV/AIDS clinical pharmacy services, consultation and support for implementation of and updating computerized pharmacy programs. This request is sole source due to the expertise of the individuals provided. The long-term intent is to on-board fulltime staff for these positions.

TERMS OF REQUEST:
This is a request to extend and increase contract number H18-25-063 in an amount ~~not to exceed \$265,000.00~~, as needed, for a twelve (12) month period from 12/01/2019 thru 11/30/2020.

CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE: Pending

CCH CFO: 
Ekerete Akpan, Chief Financial Officer,

CCH Interim CEO: 
Debra D. Carey, Interim Chief Executive Officer

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JAN 31 2020

BY BOARD OF
DIRECTORS OF THE COOK COUNTY
HEALTH AND HOSPITALS SYSTEM

Request
#10

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Cook County Health

BOARD APPROVAL REQUEST

SPONSOR: CaTanya Norwood, Pharm.D., Senior Director of Pharmacy Services		EXECUTIVE SPONSOR: Jarrod G. Johnson, Chief Operating Officer, Stroger Hospital and Central Campus	
DATE: 01/15/2020	PRODUCT / SERVICE: Service – Hardware Service Coverage		
TYPE OF REQUEST: Extend and Increase Contract	VENDOR / SUPPLIER: ARxIUM, Inc., Buffalo Grove, IL		
ACCOUNT: 540135	FISCAL IMPACT NOT TO EXCEED: \$213,092.85	GRANT FUNDED /RENEWAL AMOUNT: N/A	
CONTRACT PERIOD: 01/01/2017 thru 12/31/19	REVISED CONTRACT PERIOD: 01/01/2020 thru 12/31/2020	CONTRACT NUMBER: H16-25-084	
COMPETITIVE SELECTION METHOD			
<input checked="" type="checkbox"/> NON-COMPETITIVE SELECTION METHODOLOGY: Sole Source			


PRIOR CONTRACT HISTORY:
 Contract number H16-25-084 with ARxIUM, Inc. f/k/a Automed Technologies, Inc. was approved by the CCH Board of Directors on 08/26/2016 in the maximum amount of \$627,975.00 for a contract of thirty-six (36) months on 01/01/2017 thru 12/31/19. The Office of Supply Chain Management executed an amendment on 01/01/2019 to increase the contract by \$20,000.00.


NEW PROPOSAL JUSTIFICATION:
 This request is for the continual provision of the OptiFill/Automated pharmacy system located at Oak Forest Central Fill Pharmacy.

This request is sole source because vendor is the original equipment manufacturer (OEM) and the only vendor authorized to service the system.

TERMS OF REQUEST:
 This is a request to extend and increase contract number H16-25-084 in an amount not to exceed \$213,092.85, as needed, for a twelve (12) month period from 01/01/2020 thru 12/31/2020.

CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE: Pending JAN 31 2020

CCH CFO: 
 Ekerete Akpan, Chief Financial Officer

CCH Interim CEO: 
 Debra D. Carey, Interim Chief Executive Officer

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BY BOARD OF
 DIRECTORS OF THE COOK COUNTY
 HEALTH AND HOSPITALS SYSTEM

Request
#11

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Cook County Health

BOARD APPROVAL REQUEST

SPONSOR: N/A		EXECUTIVE SPONSOR: Mary Sajdak, Chief Operating Officer, Integrated Care Services	
DATE: 01/15/2020		PRODUCT / SERVICE: Service – Patient Telephonic Support Services	
TYPE OF REQUEST: Negotiate and Execute Contract		VENDOR / SUPPLIER: The Chicago Lighthouse, Chicago IL	
ACCOUNT: 520830	FISCAL IMPACT NOT TO EXCEED: \$3,000,000.00	GRANT FUNDED / RENEWAL AMOUNT: N/A	
CONTRACT PERIOD: 02/29/2020 thru 02/28/2023		CONTRACT NUMBER: H20-25-033	
X	COMPETITIVE SELECTION METHODOLOGY: Comparable Government Procurement		
	NON-COMPETITIVE SELECTION METHODOLOGY:		


PRIOR CONTRACT HISTORY:
Contract H17-25-045 was approved by the CCH Board of Directors on 02/24/2017 for a period of thirty-six (36) months, from 03/1/2017 thru 02/28/2020 in a not to exceed amount of \$2,520,000.00.

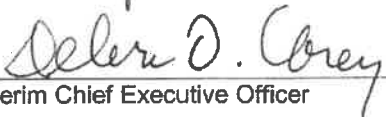
NEW PROPOSAL JUSTIFICATION:
Due to the expansion of the call center hours there is less of a need for outside answering service assistance for the CCH sites. This contract will allow us to pay only for the services we need and provide overflow scheduling support for the CCH Patient Support Center.

- Chicago Lighthouse (CLH) provides call center support to CCH, specifically overflow support to the Patient Support Center. CLH is responsible for scheduling 2000 primary and specialty care appointments monthly and handling over 40,000 monthly minutes of call handle time.
- In January 2019 CLH started completing Health Risk Screenings for CountyCare members. CLH completes over 1,200 HRS and over 7,000 member outreaches monthly
- Under the CLH contract CCH is also provided access to TeleMed a national medical answering service that provides support when the CCH Patient Support Center is closed (weekends and holidays) TeleMed also provides emergency coverage if there is an unexpected event at CLH.

TERMS OF REQUEST:
This is a request to execute contract number H20-25-033 in an amount not to exceed \$3,000,000.00, as needed, for a thirty-six (36) month period from 02/29/2020 thru 02/28/2023.

CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE: Pending

CCH CFO: 
Ekerete Akpan, Chief Financial Officer

CCH Interim CEO: 
Debra D. Carey, Interim Chief Executive Officer

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BY BOARD OF
DIRECTORS OF THE COOK COUNTY
HEALTH AND HOSPITALS SYSTEM

**Request
#12**

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Cook County Health

BOARD APPROVAL REQUEST

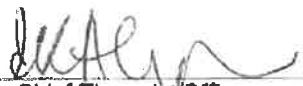
SPONSOR: Esther Macchione, Director of Operations, Managed Care		EXECUTIVE SPONSOR: James Kiamos, Chief Executive Officer, CountyCare Health Plan	
DATE: 01/15/2020		PRODUCT / SERVICE: Service – Medicaid HEDIS Software	
TYPE OF REQUEST: Negotiate and Execute Contract		VENDOR / SUPPLIER: Vital Data Technology, Newport Beach, CA	
ACCOUNT: 820830	FISCAL IMPACT NOT TO EXCEED: \$1,265,700.00	GRANT FUNDED / RENEWAL AMOUNT: N/A	
CONTRACT PERIOD: 02/01/2020 thru 01/31/2023		CONTRACT NUMBER: H20-25-029	
<input checked="" type="checkbox"/>	COMPETITIVE SELECTION METHODOLOGY: RFP (2019-3)		
<input type="checkbox"/>	NON-COMPETITIVE SELECTION METHODOLOGY:		


PRIOR CONTRACT HISTORY:
No prior contract history.

NEW PROPOSAL JUSTIFICATION:
This request is to support the annual Health Effectiveness Data and Information Set (HEDIS) reporting event spanning administrative National Committee for Quality Assurance (NCQA) reporting and HEDIS chart chase and abstraction, as required by the Illinois Department of Healthcare and Family Services (HFS) and Centers for Medicare and Medicaid Services (CMS), in addition to prospective HEDIS data and reports for quality improvement activities. Medicaid members only.

TERMS OF REQUEST:
This is a request to negotiate and execute contract number H20-25-029 in an amount not to exceed \$1,265,700.00, as needed, for a thirty-six (36) month period from 02/01/2020 through 01/31/2023.

CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE: Pending

CCH CFO: 
Ekerete Akpan, Chief Financial Officer

CCH CEO: 
Debra D. Carey, Interim Chief Executive Officer

**Request
#13**

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Cook County Health

BOARD APPROVAL REQUEST


SPONSOR: Esther Macchione, Director of Operations, Managed Care		EXECUTIVE SPONSOR: James Kiamos, Chief Executive Officer, CountyCare Health Plan	
DATE: 01/15/2020		PRODUCT / SERVICE: Service – Medicare HEDIS Software	
TYPE OF REQUEST: Negotiate and Execute Contract		VENDOR / SUPPLIER: Vital Data Technology, Newport Beach, CA	
ACCOUNT: 896-260	FISCAL IMPACT NOT TO EXCEED: \$652,500.00	GRANT FUNDED / RENEWAL AMOUNT: N/A	
CONTRACT PERIOD: 02/01/2020 thru 01/31/2023		CONTRACT NUMBER: H20-25-030	
<input checked="" type="checkbox"/> COMPETITIVE SELECTION METHODOLOGY: RFP (2019-3)			
<input type="checkbox"/> NON-COMPETITIVE SELECTION METHODOLOGY:			


PRIOR CONTRACT HISTORY:
No prior contract history.

NEW PROPOSAL JUSTIFICATION:
This request is to support the annual Health Effectiveness Data and Information Set (HEDIS) reporting event spanning administrative National Committee for Quality Assurance (NCQA) reporting and HEDIS chart chase and abstraction, as required by the Illinois Department of Healthcare and Family Services (HFS) and Centers for Medicare and Medicaid Services (CMS), in addition to prospective HEDIS data and reports for quality improvement activities. Medicare members only.

TERMS OF REQUEST:
This is a request to negotiate and execute contract number H20-25-030 in an amount not to exceed \$652,500.00, as needed, for a thirty-six (36) month period from 02/01/2020 through 01/31/2023.

CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE: Pending

CCH CFO: 
Ekerete Akpan, Chief Financial Officer

CCH CEO: 
Debra D. Carey, Interim Chief Executive Officer

**Request
#14**

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Cook County Health

BOARD APPROVAL REQUEST


SPONSOR: Joseph Price, System Director for Medical Imaging		EXECUTIVE SPONSOR: Jarrod G. Johnson, Chief Operating Officer, Stroger Hospital and Central Campus	
DATE: 01/15/2020	PRODUCT / SERVICE: Product – SPEC/CT Imaging System and Nuclear Medicine Camera		
TYPE OF REQUEST: Execute Contract	VENDOR / SUPPLIER: GE Precision Healthcare, LLC. Chicago, Illinois		
ACCOUNT: 550080	FISCAL IMPACT NOT TO EXCEED: \$2,074,564.00	GRANT FUNDED / RENEWAL AMOUNT: N/A	
CONTRACT PERIOD: Capital Equipment Purchase		CONTRACT NUMBER: H20-76-022	
<input checked="" type="checkbox"/>	COMPETITIVE SELECTION METHODOLOGY GPO (2)		
<input type="checkbox"/>	NON-COMPETITIVE SELECTION METHODOLOGY		


PRIOR CONTRACT HISTORY:
No prior contract history.

NEW PROPOSAL JUSTIFICATION:
This is a request for equipment to enable physicians to view patient's physical anatomy of the brain, and show areas where the brain is healthy, overactive or underactive. It will allow the viewing of the blood flows in patients through their arteries of the brain. The SPEC/CT imaging system and Nuclear Medicine Camera is a Full Turn-Key Project. This purchase will be secured through a lease line.

TERMS OF REQUEST:
This is a request to execute contract number H20-76-022 in an amount not to exceed \$2,074,564.00, as needed, for a capital equipment purchase.

CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE: Pending

CCH CFO: 
Ekerete Akpan, Chief Financial Officer

CCH Interim CEO: 
Debra D. Carey, Interim Chief Executive Officer

**Request
#15**

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Cook County Health

BOARD APPROVAL REQUEST

SPONSOR: Jorelle R. Alexander, DMD, Chair, Department of Oral Health		EXECUTIVE SPONSOR: John O'Brien, M.D. Associate Medical Director	
DATE: 01/15/2020	PRODUCT / SERVICE: Product – Oral Surgery and Dental Supplies		
TYPE OF REQUEST: Execute Contract	VENDOR / SUPPLIER: Henry Schein Medical, A Division of Henry Schein, Inc., Melville, NY		
ACCOUNT: 530790	FISCAL IMPACT NOT TO EXCEED: \$1,500,000.00	GRANT FUNDED / RENEWAL AMOUNT: N/A	
CONTRACT PERIOD: 02/01/2020 thru 01/31/2023		CONTRACT NUMBER: H20-25-034	
<input checked="" type="checkbox"/>	COMPETITIVE SELECTION METHODOLOGY: RFP (2019-3)		
<input type="checkbox"/>	NON-COMPETITIVE SELECTION METHODOLOGY:		

PRIOR CONTRACT HISTORY:

The Cook County Health (CCH) Board of Directors approved contract number H15-25-026 on 01/30/2015 in the amount of \$518,826.00 for a twelve (12) month period from 02/01/2015 thru 01/31/2016. The Department of Supply Chain Management (SCM) executed amendments to extend the contract thru 09/30/2017. The Department SCM executed an amendment to increase in the amount of \$140,000.00 and extended thru 09/30/2018. The CCH Board of Directors approved a request to increase in the amount of \$200,000.00 and extend thru 03/31/2019.

NEW PROPOSAL JUSTIFICATION:

The Departments of Oral Health for the Cook County Health (CCH) are requesting approval to execute a contract with for the distribution of oral surgery and dental supplies throughout the health system. Volume has increased due to health center expansion of dental services to various health centers.

TERMS OF REQUEST:

This is a request to execute contract number H20-25-034 in an amount not to exceed \$1,500,000.00, as needed, for a period of thirty-six (36) months from 02/01/2020 thru 01/31/2023.

CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE: Pending

CCH CFO: 
Ekerete Akpan, Chief Financial Officer

CCH Interim CEO: 
Debra D. Carey, Interim Chief Executive Officer

**Request
#16**

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Cook County Health

BOARD APPROVAL REQUEST

SPONSOR: Leticia Reyes-Nash, Director of Programmatic Services		EXECUTIVE SPONSOR: John O'Brien, M.D. Associate Medical Director	
DATE: 01/15/2020		PRODUCT / SERVICE: Service – Staffing, Training and Consulting	
TYPE OF REQUEST: Execute Contract		VENDOR / SUPPLIER: University of Illinois at Springfield, Springfield, IL	
ACCOUNT:	FISCAL IMPACT NOT TO EXCEED: \$419,390.00 (Grant Funded)	GRANT FUNDED /RENEWAL AMOUNT:	
CONTRACT PERIOD: 09/30/2019 thru 09/29/2022		CONTRACT NUMBER: H20-25-036	
COMPETITIVE SELECTION METHODOLOGY: NA			
NON-COMPETITIVE SELECTION METHODOLOGY: NA			

PRIOR CONTRACT HISTORY:
No prior contract history.

NEW PROPOSAL JUSTIFICATION:
This is a request to execute a contract with University of Illinois at Springfield for the Department of Justice Collaboration of Helpers Lowering Deaths of Children (Project: C.H.I.L.D) grant. The University of Illinois Springfield in conjunction with Illinois Department of Children and Family Services (IDCFS) developed an experimental training for child protective investigators, the Child Protection Training Academy (The Residential Simulation Lab). All new child protective investigators spend a week on campus "investigating" a new case: calling the reporter, interviewing the "family" (actors from the School of Medicine's standardized patient program) and completing the IDCFS home safety checklist.

The initiative will include the simulation lab team as consultants to the project during the first year (Phase 1). In addition, simulation training would be incorporated during the second and third year of the project (Phase 2) to build competencies for a variety of system professionals: child protection, law enforcement, medical, prosecution, and children's advocacy centers. These key stakeholders would participate in an evaluation of the model, assessing the efficacy of the training and recommending further improvements.

In addition, the University of Illinois Springfield will be hiring and training the Project Coordinator for all three years of the grant.

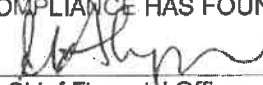
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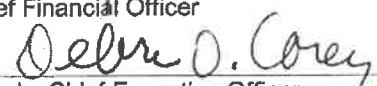
JAN 31 2020

BY BOARD OF
DIRECTORS OF THE COOK COUNTY
HEALTH AND HOSPITALS SYSTEM

TERMS OF REQUEST:
This is a request to execute contract number H20-25-036 in an amount not to exceed \$419,390.00 as needed, for a period of thirty-six (36) months from 09/30/2019 thru 09/29/2022.

CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE: NA

CCH CFO: 
Ekerete Akpan, Chief Financial Officer

CCH Interim CEO: 
Debra D. Carey, Interim Chief Executive Officer

**Request
#17**

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Cook County Health

BOARD APPROVAL REQUEST

SPONSOR: Richard Keen, M.D., Chair, Department of Surgery		EXECUTIVE SPONSOR: John O'Brien, Associate Medical Director	
DATE: 01/17/2020		PRODUCT / SERVICE: Service: Perfusion Services	
TYPE OF REQUEST: Execute Contract		VENDOR / SUPPLIER: Rush University Medical Center – Chicago, IL	
ACCOUNT: 521024	FISCAL IMPACT NOT TO EXCEED: \$366,647.00	GRANT FUNDED:	
CONTRACT PERIOD: Execute Contract		CONTRACT NUMBER: H20-25-038	
COMPETITIVE SELECTION METHODOLOGY:			
<input checked="" type="checkbox"/> NON-COMPETITIVE SELECTION METHODOLOGY: Sole Source			

PRIOR CONTRACT HISTORY:

The Cook County Health (CCH) Board of Directors approved contract number H15-25-029 on 01/29/2016 in the amount of \$960,651.72 for a period of thirty-six (36) months from 02/01/2016 thru 01/31/2019. The Office of Supply Chain Management approved a request to extend the contract from 02/01/2019 thru 01/31/2020 and increase the contract value by \$149,999.00.

NEW PROPOSAL JUSTIFICATION:

The vendor will provide routine On-Call Perfusionists coverage required 24/7 for off hours (weekends and nights) emergency cases that historically averaged (1) case per month. Perfusion services are essential to performing open-heart surgery and providing short-term oxygenation to patients when the heart and lung mechanism fails. CCH on average performs (160) scheduled open-heart operations that require perfusionist services.

This request is sole source to allow for continuity of perfusion services to support the surgical department while the RFP process is administered for on-going requirements.

TERMS OF REQUEST:

This is a request to execute contract number H20-25-038 in an amount not to exceed \$366,647.00, as needed, for a twelve (12) month period from 02/01/2020 thru 01/31/2021.

CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE: Pending

CCH CFO:

Ekerete Akpan, Chief Financial Officer

CCH Interim CEO:

Debra D. Carey, Interim Chief Executive Officer

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JAN 31 2020

BY BOARD OF
DIRECTORS OF THE COOK COUNTY
HEALTH AND HOSPITALS SYSTEM

Request
#18

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Cook County Health

BOARD APPROVAL REQUEST

SPONSOR: Samuel L. Williams, Executive Director, Facilities		EXECUTIVE SPONSOR: Tanya M. Seaton, Operating Officer, Provident Hospital	
DATE: 01/15/2020	PRODUCT / SERVICE: Service – Water Purification System for Hemodialysis Rental Agreement		
TYPE OF REQUEST: Execute Contract	VENDOR / SUPPLIER: Mar Cor Purification – Plymouth MN		
ACCOUNT: 520675	FISCAL IMPACT NOT TO EXCEED: \$328,815.60	GRANT FUNDED / RENEWAL AMOUNT: N/A	
CONTRACT PERIOD: 02/01/2020 thru 01/01/2025	REVISED CONTRACT PERIOD	CONTRACT NUMBER: H20-25-037	
COMPETITIVE SELECTION METHODOLOGY			
<input checked="" type="checkbox"/> NON-COMPETITIVE SELECTION METHODOLOGY: Sole Source			


PRIOR CONTRACT HISTORY:
No prior contract history.


NEW PROPOSAL JUSTIFICATION:
This request will provide the rental of Mar Cor water purification system for the Provident Renal Dialysis Center.

This request is sole source because of standardization with Stroger Hospital equipment provided by Mar Cor.

TERMS OF REQUEST:
This is a request to execute contract number H20-25-037 in an amount not to exceed \$328,815.60, as needed, for a sixty (60) month period from 02/01/2020 thru 01/28/2025.

CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE: Pending

CCH CFO: 
Ekerete Akpan, Chief Financial Officer

CCH Interim CEO: 
Debra D. Carey, Interim Chief Executive Officer

APPROVED

JAN 31 2020

BY BOARD OF
DIRECTORS OF THE COOK COUNTY
HEALTH AND HOSPITALS SYSTEM

**Request
#19**

• Ambulatory & Community Health Network • Cermak Health Services • Department of Public Health •
• John H. Stroger, Jr. Hospital of Cook County • Oak Forest Health Center • Provident Hospital • Ruth M.
Rothstein CORE Center •

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Cook County Health

BOARD APPROVAL REQUEST

SPONSOR: Richard Keen, M.D., Chairman Department of Surgery		EXECUTIVE SPONSOR: John O'Brien, M.D. Associate Medical Director	
DATE: 01/15/2020		PRODUCT / SERVICE: Product – Orthopedic Implants and Surgical Supplies for Endoscopy and Orthopedics	
TYPE OF REQUEST: Execute Contract		VENDOR / SUPPLIER: Stryker Endoscopy, San Jose, CA	
ACCOUNT: 530790	FISCAL IMPACT NOT TO EXCEED: \$300,000.00	GRANT FUNDED / RENEWAL AMOUNT: N/A	
CONTRACT PERIOD: 01/01/2020 thru 12/31/2022		CONTRACT NUMBER: H20-25-028	
<input checked="" type="checkbox"/>	COMPETITIVE SELECTION METHODOLOGY GPO (1)		
<input type="checkbox"/>	NON-COMPETITIVE SELECTION METHODOLOGY		

PRIOR CONTRACT HISTORY:

Contract number H16-25-047 was approved by the Cook County Health (CCH) Board of Directors on 02/26/2016 in the amount of \$500,000.00 for twelve (12) month term from 01/01/2016 thru 12/31/2017. The Office of Supply Chain Management executed a request to extend the contract from 01/01/2018 thru 12/31/2018. On 12/21/2018 the CCH Board of Directors approved a request to extend the contract thru 12/31/2019.

NEW PROPOSAL JUSTIFICATION:

This request will provide Cook County Health (CCH) with a variety of endoscopy and sports medicine implants and supplies. CCH physicians will be able to utilize products for cases dealing with orthobiologics and bio surgeries involving the upper and lower extremities, arthroscopy, laparoscopy and urology.

TERMS OF REQUEST:

This is a request to execute contract number H20-25-028 in an amount not to exceed \$300,000.00, as needed, for a thirty-six (36) month period from 01/01/2020 thru 12/31/2022.

CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE: Pending

APPROVED

JAN 31 2020

BY BOARD OF
DIRECTORS OF THE COOK COUNTY
HEALTH AND HOSPITALS SYSTEM

CCH CFO:

Ekerete Akpan, Chief Financial Officer

CCH Interim CEO:

Debra D. Carey, Interim Chief Executive Officer

**Request
#20**

• Ambulatory & Community Health Network • Cermak Health Services • Department of Public Health •
• John H. Stroger, Jr. Hospital of Cook County • Oak Forest Health Center • Provident Hospital • Ruth M.
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Cook County Health

BOARD APPROVAL REQUEST

SPONSOR: Daniel J. Ruiz, Sr. Manager Supply Chain Operations and Logistics		EXECUTIVE SPONSOR: Ekerete Akpan, Chief Financial Officer <i>EA</i>	
DATE: 01/15/2020	PRODUCT / SERVICE: Service – Linen Control (ScrubEx Surgical Scrubs Supply Dispenser) Subscription Service		
TYPE OF REQUEST: Execute Contract	VENDOR / SUPPLIER: IPA ONE, Sandy, Utah		
ACCOUNT: 520390	FISCAL IMPACT NOT TO EXCEED: \$190,044.00	GRANT FUNDED / RENEWAL AMOUNT:	
CONTRACT PERIOD: 02/01/2020 thru 01/31/2021		CONTRACT NUMBER: H20-25-031	
COMPETITIVE SELECTION METHODOLOGY:			
<input checked="" type="checkbox"/> NON-COMPETITIVE SELECTION METHODOLOGY: Sole Source			
PRIOR CONTRACT HISTORY: No prior contract history with the vendor.			
NEW PROPOSAL JUSTIFICATION: This request is for the continual provision of equipment to perform surgical scrub distribution service, maintenance and web-based software - to support Stroger and Provident Hospitals. The system provides the automated distribution and collection of surgical scrub suits twenty-four (24) hours a day, seven (7) days a week. Access is controlled through the use of Hospital ID reducing loses and unauthorized users. Inventory levels are updated in real time and the system is monitored and managed by the linen staff using the web-based software. This request is a sole source because it is an agreement to transfer the original subscription from the previous laundry vendor to Cook County Health. To switch to another scrub dispensing system at this time would be cost prohibitive and disruptive to operations.			
TERMS OF REQUEST: This is a request to execute contract number H20-25-031 in an amount not to exceed \$190,044.00, as needed, for a period of twelve (12) months from 02/01/2020 thru 01/31/2021.			
CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE:		<div style="border: 1px solid black; padding: 5px; text-align: center;">APPROVED JAN 31 2020 Pending BY BOARD OF DIRECTORS OF THE COOK COUNTY HEALTH AND HOSPITALS SYSTEM</div>	
CCH Interim CEO: <u><i>Debra D. Carey</i></u> Debra D. Carey, Interim Chief Executive Officer			
Request #21			

• Ambulatory & Community Health Network • Cermak Health Services • Department of Public Health •
• John H. Stroger, Jr. Hospital of Cook County • Oak Forest Health Center • Provident Hospital • Ruth M.
Rothstein CORE Center •

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Cook County Health

BOARD APPROVAL REQUEST

SPONSOR: Dorothy Loving, Executive Director of finance		EXECUTIVE SPONSOR: Ekerete Akpan, Chief Financial Officer SA	
DATE: 01/13/2020		PRODUCT / SERVICE: Product – Equipment Leasing	
TYPE OF REQUEST: Increase Leasing Contract Agreement		VENDOR / SUPPLIER: Banc of America Leasing & Capital, LLC, Atlanta, GA	
ACCOUNT: 550080	FISCAL IMPACT NOT TO EXCEED: \$15,000,000.00	GRANT FUNDED / RENEWAL AMOUNT: NA	
CONTRACT PERIOD: 08/07/2009 thru 11/30/2023		CONTRACT NUMBER: 09-41-252	
COMPETITIVE SELECTION METHODOLOGY: NA			
NON-COMPETITIVE SELECTION METHODOLOGY: NA			

PRIOR CONTRACT HISTORY:

The Cook County Board of Commissioners approved contract number 09-41-252 in an amount not to exceed \$30,000,000.00 for a period from 08/07/2009 thru 08/06/2015 to enter into a replacement Master Lease Agreement with Banc of America Leasing and Capital Corp., LLC ("Banc of America") for the purposes of leasing capital equipment. Under the Master Lease the parties may enter into Lease Schedules with respect to specific items of equipment to be leased. On 11/20/2015 the CCH Board approved an Amendment to extend contract term thru 11/30/2018. A request was approved by the Board on 03/29/2018 to increase contract in an amount not to exceed \$15,000,000.00 and extend thru 11/30/2023.

NEW PROPOSAL JUSTIFICATION:

This request is for an increase to allow CCH to continue to lease capital equipment under a Master Lease Agreement with a revolving line of credit. At no time will the line of credit exceed \$30,000,000.00.

TERMS OF REQUEST:

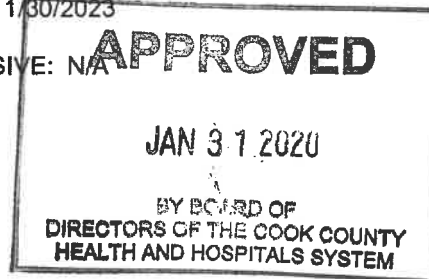
This is a request to increase lease agreement contract number 09-41-252 in an amount not to exceed \$15,000,000.00, as needed, for the remainder of the contract term thru 11/30/2023.

CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE: N/A

CCH Interim CEO:

Debra D. Carey, Interim Chief Executive Officer

Debra D. Carey



**Request
#22**

• Ambulatory & Community Health Network • Cermak Health Services • Department of Public Health •
• John H. Stroger, Jr. Hospital of Cook County • Oak Forest Health Center • Provident Hospital • Ruth M.
Rothstein CORE Center •

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COOK COUNTY HEALTH

Leadership

Toni Preckwinkle
President
Cook County Board of Commissioners

Debra D. Carey
Interim CEO
Cook County Health

Board of Directors

M. Hill Hammock
Chair of the Board

Mary B. Richardson-Lowry
Vice Chair of the Board

Hon. Dr. Dennis Deer, LCPC, CCFC
Mary Driscoll, RN, MPH
Ada Mary Gugenheim
Mike Koetting
David Ernesto Munar

Heather M. Prendergast, MD, MS, MPH
Robert G. Reiter, Jr.
Layla P. Suleiman Gonzalez, PhD, JD
Sidney A. Thomas, MSW

January 2, 2020

To: Robert Reiter, Chair, CCH Finance Committee
M. Hill Hammock, Chair, CCH Board of Directors

CC: Debra D. Carey, CCH Interim Chief Executive Officer

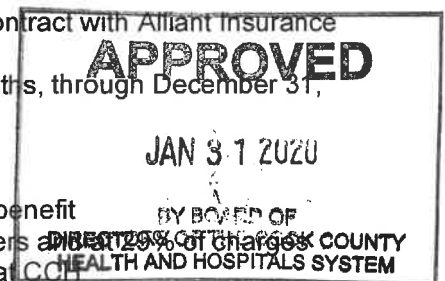
From: James Kiamos, Chief Executive Officer, Managed Care/County Care Health Plan

Re: 12-Month Purchase of Reinsurance for CountyCare Health Plan (01/01/2020-12/31/2020)

Since the inception of CountyCare, Cook County Health (CCH) has purchased reinsurance to offset the risk of its high-cost members. Claims costs incurred in excess of \$2,000,000 during a calendar year are reimbursed to CCH. Coverage is priced on a PMPM basis by population type (e.g. FHP, SPD, ACA Adults).

The CCH policy is issued under a County-wide insurance brokerage contract with Alliant Insurance Services, managed by the County's Office of Risk Management. CCH recommends entering a stop-loss policy coverage for twelve months, through December 31, 2020. Terms are consistent with prior year coverage, and will include:

- \$2,000,000 per member deductible
- 90% reinsurance once deductible is met; \$2 million maximum benefit
- Costs are calculated at 100% of Medicaid for non-CCH providers and 29% of charges for CCH providers (comparable to standard Medicaid rates) for services provided at CCH
- Blood factor products, blood derivatives and anti-inhibitor coagulant complex excluded for certain members



This memo requests the Board's approval of payment not to exceed \$1,108,800 for the purchase of re-insurance as described above for CountyCare members. The coverage will be provided by Sequoia, as placed by Alliant Insurance Services, the County's insurance broker.

**Request
#23**

Cook County Health and Hospitals System
Finance Committee Meeting
January 23, 2020

ATTACHMENT #2

MWBE METRICS - FY 2019				
Contracts \$150,000.00 and Over for August, September, and October 2019				
Month	Friday, August 30, 2019	Friday, September 27, 2019	Friday, October 25, 2019	TOTAL
Number of Contracts Awarded	16	16	12	44
Total Award Value	\$11,794,364	\$134,929,978	\$119,616,022	\$266,340,364
Number of Contracts with Goals	4	7	7	18
Value	\$3,513,506	\$121,353,009	\$115,396,022	\$240,262,537
% Total Award	30%	90%	96%	90%
Number of Contracts with MWBE as Prime	1	1	3	5
Prime Award Value	\$1,300,000	\$150,000	\$3,791,509	\$5,241,509
% Contract w/goal	37%	0.12%	3%	2%
Number of Contracts with MWBE as Subcontractor	2	3	2	7
Sub Award Value	\$582,434	\$915,968	\$38,571,032	\$40,069,434
% Contract w/goal	17%	1%	33%	17%
Number of Contracts with Full Waivers	1	3	2	6
Waiver Value	\$430,422	\$25,128,355	\$1,637,500	\$27,196,277
% Contract w/goal	12.25%	20.71%	1.42%	11%

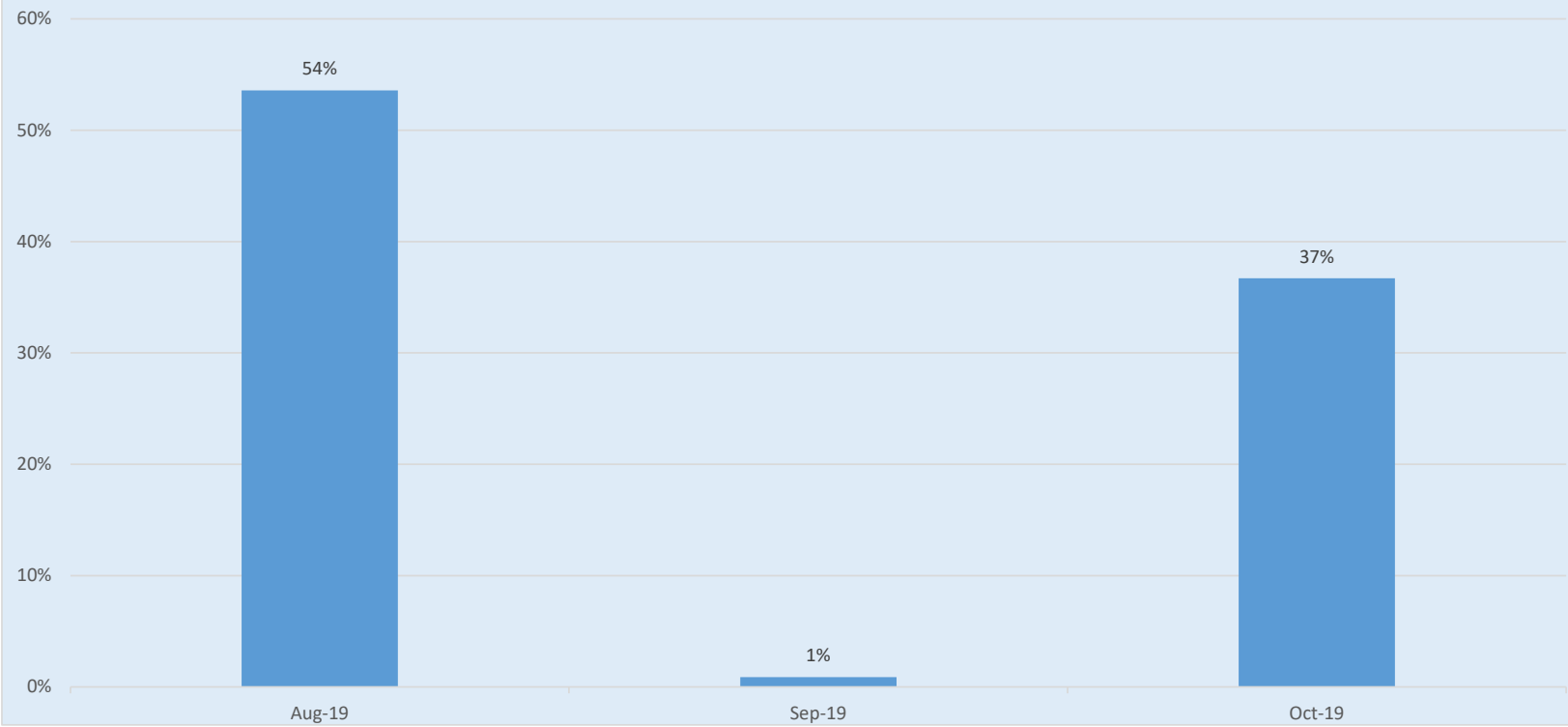
NOTE: The difference between Number of Contract Awarded and Number of Contracts with Goals = Contracts assigned a Contract specific goal of zero.
This means that there were no certified MWBEs to provide the specific Good, Service or Equipment.

September reflects three full waivers that caused a downward trend in participation. The vendors did achieve some indirect participation for two of the waivers but it is only considered a good faith effort.

October reflects two full waivers; the vendor did achieve some indirect participation for one of the waivers but it is only considered a good faith effort.

See next page for MWBE Participation Bar Chart

Percent (%) of Dollars Awarded to M/WBEs



CCHHS MBE/WBE Commitment Report for Board Meeting on October 25, 2019

Contract No.	Agenda Item No.	User Department	Vendor	Commodity	Contract Type	Contract Goal %	Fiscal Impact	MBE % Committed	WBE % Committed	Details of Participation
H17-25-117	6	Nursing	Advanced Care Services, Inc.	Service - Nurse Agency Staffing	RFP	35% MWBE Participation	\$1,660,000.00	100%	0%	These are amendments no. 1 and 2 for \$1,660,000.00 The total contract value is \$3,979,600.00. The prime vendor, Advanced Care Services, Inc., is a certified Cook County MWBE(6) and will perform 100% of this contract.
H17-25-114	7	Nursing	Cross Country Staffing	Service - Nurse Agency Staffing	RFP	35% MWBE Participation	\$537,500.00	0%	0%	This is amendment no. 2 for \$537,500.00. The total contract amount is \$5,323,000.00. Full MBE/WBE waiver is granted due to the specifications and necessary requirements for performing the contract make it impossible or economically infeasible to divide the contract to enable the contractor to utilize MBEs and/or WBEs in accordance with the applicable participation.
H17-25-039	9	Pulmonary and Critical Care Medicine	Health Management Services	Product and Service - Durable Medical Equipment and Services	RFP	25% MBE and 10% WBE Participation	\$1,100,000.00	0%	0%	This is amendment no. 1 for \$1,100,000.00 The total contract amount is \$2,350,000.00. Full MBE/WBE waiver is granted due to other relevant factors making it economically infeasible to further utilize MBEs and/or WBEs in accordance with the applicable participation. The vendor has committed to utilizing: The Shred Authority, MBE(6) for \$1,980.00 or 0.10% indirect participation for document shredding services. Note indirect participation is only considered a good faith effort and does not count towards meeting the MBE/WBE goal.
H19-25-0022	12	Managed Care	Anna J. Carvalho, Consultant LLC	Service - Consulting Services	Sole Source	0%	\$200,000.00	0%	0%	On this Sole Source contract, the contract-specific goal set on this contract was zero based on information such as the scope of work, the estimated project cost, the current availability of certified M/WBEs in the marketplace to provide the goods necessary to fulfill the contract requirements and with the consultation of the User Agency.

CCHHS MBE/WBE Commitment Report for Board Meeting on October 25, 2019

Contract No.	Agenda Item No.	User Department	Vendor	Commodity	Contract Type	Contract Goal %	Fiscal Impact	MBE % Committed	WBE % Committed	Details of Participation
H19-25-044	13	Integrated Care Management	Legal Aid Foundation	Service - Legal Assistance to Remedy Health Needs	Sole Source	0%	\$175,000.00	0%	0%	<p>This is amendment no. 1. The total contract value is \$330,000.00.</p> <p>On this Sole Source contract, the contract-specific goal set on this contract was zero based on information such as the scope of work, the estimated project cost, the current availability of certified M/WBEs in the marketplace to provide the goods necessary to fulfill the contract requirements and with the consultation of the User Agency.</p>
H15-25-111	14	Health Information Systems	Cerner Corporation	Service - Software Support, Maintenance and Enhancements	Sole Source	35% MWBE Participation	\$97,999,287.00	11%	24%	<p>This is amendment no. 14. The total contract value is \$384,421,386.29.</p> <p>The vendor has committed to Medical Business Associates, MBE(9) for 8.6% direct participation to provide business support services, R.L. Canning, Inc., MBE(9) for 1.9% direct participation to provide information technology services, Arete Healthcare Group, WBE(7) for 9.9% direct participation to provide computer software consulting services, and Think Tank IT, Inc., WBE(7) for 17% direct participation to provide information technology services.</p> <p>For a total of 35% direct MWBE participation.</p> <p>MBE/WBE Participation is based on/calculated against the non-proprietary portion of the contract in the amount of \$97,999,287.00. The proprietary portion of the contract is \$286,422,099.29.</p>

CCHHS MBE/WBE Commitment Report for Board Meeting on October 25, 2019

Contract No.	Agenda Item No.	User Department	Vendor	Commodity	Contract Type	Contract Goal %	Fiscal Impact	MBE % Committed	WBE % Committed	Details of Participation
H16-25-158	15-1	Ambulatory and Community Health Network	Dayspring Professional Janitorial Service, Inc.	Service - Janitorial Cleaning	RFP	25% MBE and 10% WBE Participation	\$1,857,927.75	90%	10%	<p>This is amendment no. 3 for \$1,857,927.75. The total contract value is \$4,595,318.36.</p> <p>The prime vendor, Dayspring Professional Janitorial Service Incorporated., is a certified Cook County MWBE(6) and will perform 90% of this contract for janitorial cleaning.</p> <p>and has committed to utilizing:</p> <p>DS Plus, LLC, MWBE(6) for \$459,531.84 or 10% direct participation to provide janitorial training services.</p> <p>For a total of 100% MWBE participation.</p>
H20-25-004	16	Supply Chain Management	Medline Industries, Inc.	Product - Primary Distribution of Medical and Surgical Supplies	GPO	12.5% MBE and 5% WBE Participation	Not awarded yet			Awaiting EDS Forms with MBE/WBE commitment for this pending \$70,000,000.00 contract.
H19-25-116	17	Ambulatory and Community Health Network	Paschen Ashlaur Joint Venture	Service - Construction of Belmont-Cragin Health Center	RFP	24% MBE and 10% WBE Participation	\$11,967,726.00	25.66%	10.03%	<p>The vendor committed to utilizing:</p> <p>Ashlaur Construction, MBE (6) for 6.08% direct participation to provide carpentry, drywall and flooring services; CSI 3000, Inc., MBE (9) for 7.41% direct participation to provide concrete paving; Durango Painting, Inc., MBE (9) for .61% direct participation to provide painting service; Gabe's Installation Services, Inc., MBE (9) for 1.48% direct participation to provide flooring finishes furnish and install; Industrial Fence, Inc., MBE (9) for .86% direct participation to provide fence, guardrail and railing installation; M. Cannon Roofing Co., LLC, MBE (6) for 2.49% direct participation to provide roofing work.; Metropolitan Steel, Inc., MBE (9) for 1.81% to provide steel erection; Krick Enterprises, Inc dba Signs Now, MBE (8) for .63% direct participation to provide exterior and interior signage; Pinto Construction Group, Inc., MBE (9) for .96% direct participation to provide furnish and install metal ceilings; Viadata1 Communications, Inc., MBE (6) for 3.34% direct participation to provide telecommunications services; Biofoam, Inc., WBE (7) for .30% direct participation to provide spray foam and fireproofing; Green Crew, WBE (7) for 1.22% direct participation to provide landscaping and paving work; Katco Development, Inc., WBE (7) for 8.51% direct participation to provide site utility and interior plumbing.</p> <p>For a total of 35.69% direct participation.</p>

CCHHS MBE/WBE Commitment Report for Board Meeting on October 25, 2019

Contract No.	Agenda Item No.	User Department	Vendor	Commodity	Contract Type	Contract Goal %	Fiscal Impact	MBE % Committed	WBE % Committed	Details of Participation
H20-25-005	18	Supply Chain Management	Concordance, Inc.	Product - Secondary Distribution of Medical and Surgical Supplies	GPO	12.5% MBE and 5% WBE Participation	Not awarded yet			Awaiting EDS Forms with MBE/WBE commitment for this pending \$6,000,000.00 contract.
H20-25-006	19	Supply Chain Management	Cardinal Health, Inc.	Product - Distribution of Laboratory Supplies	GPO	12.5% MBE and 5% WBE Participation	Not awarded yet			Awaiting EDS Forms with MBE/WBE commitment for this pending \$3,000,000.00 contract.
H20-25-001	20	Nursing	Steris Instrument Management Services, Inc.	Service - Sterile Process Management and Support Services	GPO	0%	\$3,000,000.00	0%	0%	The contract-specific goal set on this contract was zero based on information such as the scope of work, the estimated project cost, the current availability of certified M/WBEs in the marketplace to provide the goods necessary to fulfill the contract requirements and with the consultation of the User Agency.
H20-25-002	22	Surgery	Arthrex, Inc.	Product - Arthroscopy Shoulder Products and Implants	Sole Source	0%	\$645,000.00	0%	0%	On this Sole Source contract, the contract-specific goal set on this contract was zero based on information such as the scope of work, the estimated project cost, the current availability of certified M/WBEs in the marketplace to provide the goods necessary to fulfill the contract requirements and with the consultation of the User Agency.
H19-76-0146	23	Ambulatory and Community Health Network	EKLA Corporation	Product - Various Medical Equipment	GPO	25% MBE and 0% WBE Participation	\$273,581.38	100%	0%	The prime vendor, EKLA Corporation., is a certified Cook County MWBE(8) and will perform 100% of this contract.

CCHHS MBE/WBE Commitment Report for Board Meeting on October 25, 2019

Contract No.	Agenda Item No.	User Department	Vendor	Commodity	Contract Type	Contract Goal %	Fiscal Impact	MBE % Committed	WBE % Committed	Details of Participation
H20-25-008	24	Employee Health Services	The Board of Trustees of the University of Illinois on Behalf of the University of Illinois Hospital & Health Sciences System (UI Health)	Service - Professional Consulting Support Services for CCH Employee Health Services	Sole Source	0%	\$200,000.00	0%	0%	On this Sole Source contract, the contract-specific goal set on this contract was zero based on information such as the scope of work, the estimated project cost, the current availability of certified M/WBEs in the marketplace to provide the goods necessary to fulfill the contract requirements and with the consultation of the User Agency.

Cook County Health and Hospitals System
Finance Committee Meeting
January 23, 2020

ATTACHMENT #3

COOK COUNTY
HEALTH



Brief Overview:

Center for Health Equity and Innovation

Leticia Reyes-Nash, Director, Office of Programmatic Services and Innovation

January 23, 2020



COOK COUNTY
HEALTH



Center Co-Leads

Funding and Innovation:
Leticia Reyes-Nash, MBA,
Director of Programmatic
Services and Innovation

Research and Solutions:
William Trick, MD, Director of
Collaborative Research Unit



COOK COUNTY
HEALTH

Impact 2023

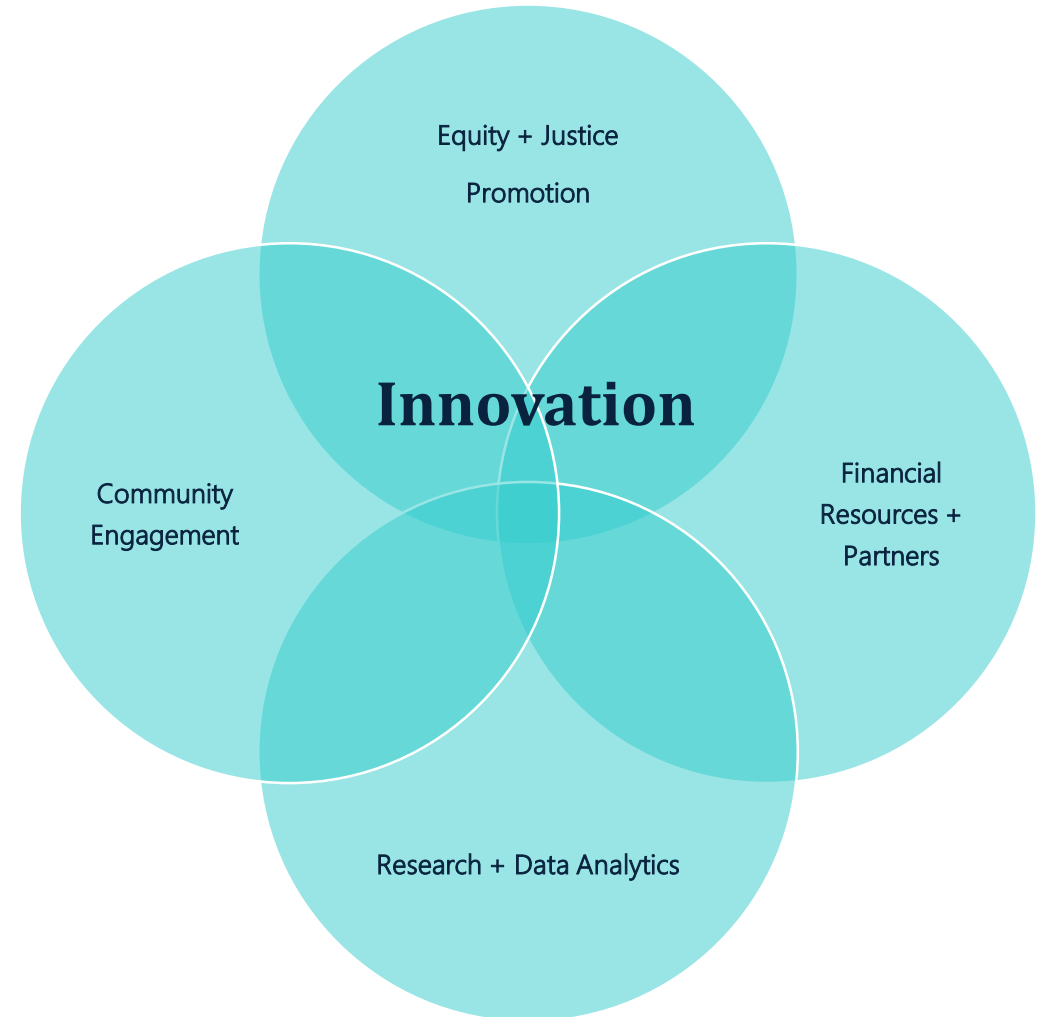
Strategic Plan

- Focus Area 5: Impact Social Determinants and Advocate for Patients
 - Objective 5.2: Elevate organizational contributions to disparities.
 - Expected Outcomes: Establish Center for Health Equity and Innovation.

Center for Health Equity and Innovation

The Center is an innovation platform that:

- Fosters a learning health system
- Provides ideation of programs to support CCH strategic priorities through programmatic, data and technological innovations
- Develops ground-breaking partnerships to strive for health equity
- Identifies and obtains resources for these innovations



Future Plans

Next Steps

- Convene internal and external stakeholders to create the mission, vision, and values for the center.
- Survey and assess innovation centers nationally.
- Develop a Health Equity and Community Engagement Framework for Innovation Centers.
- Host a Research and Innovation Summit focused on the launch of the Center in September.
- Test the Framework Developed

Supported in part by the Robert Wood Johnson Foundation Strategic Initiative Funding through the Culture of Health Leaders Program.

Quarterly Grant Progress Report

Leticia Reyes-Nash, Director of Programmatic Services and Innovation
January 23, 2020



COOK COUNTY
HEALTH

Grant Funding Overview

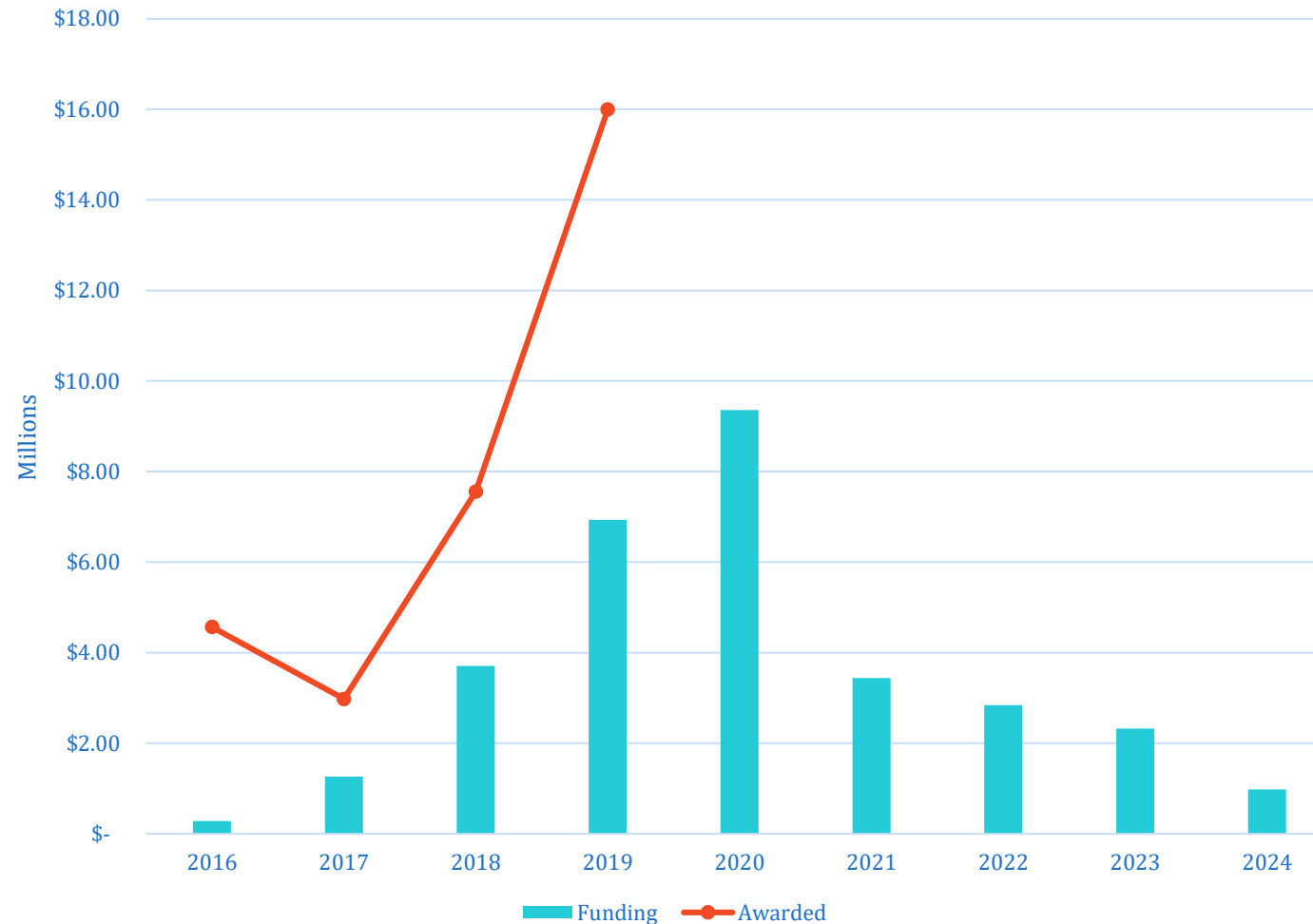
FY2016 to date



COOK COUNTY
HEALTH

CCH Grant Funding Totals

Cumulative Awards via OPSI – FY2016 to date: \$31.1 million



Current Funders

Federal Agencies	State Agencies	Local Government Agencies	Not-for-Profit Foundations	Not-for-Profit Cont'd
U.S. Dept. of Health and Human Services	Illinois Dept. of Human Services	Public Health Institute of Metropolitan Chicago	Illinois Children's Healthcare Foundation	Illinois Public Health Institute
U.S. Dept. of Justice	Illinois Dept. of Public Health	Chicago Dept. of Public Health	MacArthur Foundation	American College of Preventative Medicine
U.S. Dept. of Health and Human Services	Healthcare and Family Services	Illinois Public Health Institute	Great Lakes Hemophilia Foundation	Near North Health Services Corporation
U.S. Dept. of Justice, Bureau of Justice Assistance			Experimental Station	Corporation for Supportive Housing
Substance Abuse and Mental Health Services Administration			Michael Reese Health Trust	Robert Wood Johnson Foundation
			American Cancer Society	Duke University
			J.B. and M.K. Pritzker Family Foundation	

Strategic Priorities Addressed by Grant Programming

Focus Area: Impact Social Determinants of Health and Advocate for Patients

- As part of our mission at CCH, “we seek to create partnerships with other health providers and communities to enhance the health of the public.” To address the needs of our patients and community, CCH works at the intersection of social needs and health to create partnerships and programs.

Focus Area: Deliver High Quality Care

- CCH seeks to help patients manage their health through the provision of excellent primary and specialty care as well as through the pursuit of community-based partnerships to address and mitigate social determinants including housing insecurity, food insecurity, and justice-system involvement.

Quarterly Progress

FY2019 Q4



COOK COUNTY
HEALTH

Grant Dollars at Work in CCH – 2019 Q4

New Initiatives & Programs Launched in FY2019 Q4

Title	Purpose	Amount	Years
CSH Flexible Housing Spending Pool	Fund Collaborative Research Unit.	\$199,508	1
Partnerships to Support Data-driven Responses to Emerging Drug Threats	Prevent and reduce opioid overdose deaths.	\$600,000	2
Justice and Mental Health Collaborative	Divert people with mental illness and substance use disorders to care.	\$750,000	3
Project C.H.I.L.D.	Reduce incidence of child maltreatment.	\$749,804	3
PCORnet	Enhance cardiovascular health and blood pressure control.	\$19,000	1
Illinois SUPPORT	Increase substance use provider capacity for Medicaid members.	\$1,776,187	1.5
Chicago C.A.R.E.S.	Supports patients with pre-diabetes in maintaining a healthy lifestyle.	\$122,000	1
SAMHSA P-POD	Provide naloxone training and medication to law enforcement entities and establish deflection programs.	\$1,976,094	4

Year In Review 2019

Our Accomplishments

- CCH Research and Innovation Summits
 - Tackling the Opioid Epidemic: 200 in attendance
 - Housing is Health: 275 in attendance
 - Connecting Care for the Justice Involved: 154 in attendance
- Total funding secured: \$15,992,577
- Development of Center for Health Equity and Innovation
- Extramural Funding Policy
 - Date updated: 11/27/19

Cook County Health and Hospitals System
Finance Committee Meeting
January 23, 2020

ATTACHMENT #4

CCH Finance Committee Meeting January 2020

Ekerete Akpan, Chief Financial Officer

January 23, 2020



COOK COUNTY
HEALTH

Agenda

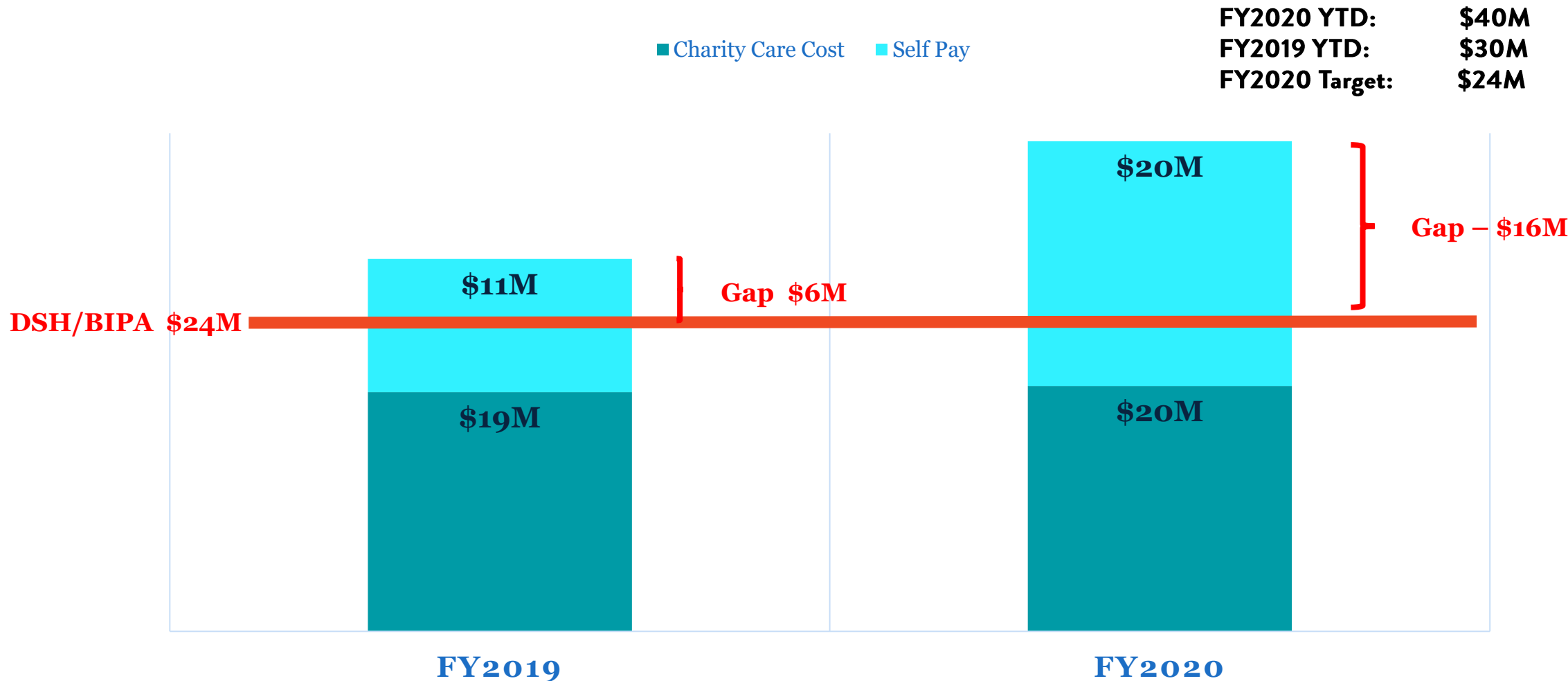
1. **FY2020 System-wide observations & Stats**
 - a. **Charity Care Charges Vs DSH/BIPA as of Dec-2019**
 - b. **Revenue Cycle metrics as of Dec-2019**
2. **Preliminary FY2019 Budget/ “Modified Cash Basis” Financial Statement**
 - a. **Financials and Observations**
3. **FY 2019 – Preliminary Systemwide reports & stats**
 - a. **Total Charges**
 - b. **Total collections**
 - c. **CCH Provider of Cere – observations and operational**
 - d. **Correctional Health Service Stats**
 - e. **Cook County Department of Public Health Stats**
4. **Appendix – FY 2019 System-wide volumes/stats**

FY 2020 - Systems-wide Observations, and Revenue Cycle Metrics



COOK COUNTY
HEALTH

FY 2020 - Charity Care & Self Pay Cost vs. DSH/BIPA funding as of end Dec-2019



FY2020 - Revenue Cycle Metrics as of end Dec-2019

Metric	Average FYTD 2019	Average FYTD 2020	Dec-19	CCH Benchmark /Targets	Some Industry Targets
Average Days in Accounts Receivable <i>(lower is better)</i>	97	88	88	45.85 – 54.9*	47.8**
Discharged Not Finally Billed Days <i>(lower is better)</i>	11	8	8	7	5*
Claims Initial Denials Percentage <i>(lower is better)</i>	20%	20%	20%	20%	5-10%***

Definitions:

Average Days in Accounts Receivable: Total accounts receivable over average daily revenue

Discharged Not Finally Billed Days: Total charges of discharge not finally billed over average daily revenue

Claims Initial Denials Percentage: Percentage of claims denied initially compared to total claims submitted.

* Source HFMA Key Hospital Statistics and Ratio Margins – Posted 2014

** *(Best Practice Target)*-Source HFMA Key Hospital Statistics and Ratio Medians, December 2018 47.8 days

****(Best Practice Target)*-American Academy of Family Physicians, 5-10% industry average



FY 2019 - Systems-wide Budget / “Modified Cash-Basis” Preliminary Report



COOK COUNTY
HEALTH

FY 2019 - Preliminary - “Modified Cash-Basis” Report

CCHHS - Draft FY2019 Budget vs Actual (on the Modified Cash basis) in Millions

	Budget	Actuals	\$Variance	%Variance	Encumb	Totals	\$Variance	%Variance
Revenues	\$ 2,690.40	\$ 2,523.60	\$ (166.80)	-6.20%	\$	2,523.60	(166.80)	-6.20%
Expenses	\$ 2,689.40	\$ 3,007.10	\$ (317.70)	-11.80%	29.5	3,036.60	-347.2	-12.90%
	\$ 1.00	\$ (483.50)	\$ (484.50)		\$29.50	(513.00)	(514.00)	

CCHHS FY 2019 Cash Deficit vs Budget – Major items

Revenue Deficit Total - Actual \$2.44B vs \$2.6B budgeted Negative 167M /6%

1. 25K less Countycare membership over \$100M less Revenue and late state payments \$66M

Expense Deficit Total - Actual \$3B vs \$2.7B budgeted Negative ~ 317M /12%

1. Lower than anticipated internal capture of CountyCare thus increased External Claims payout ~\$100M
2. FY2018 Payments in FY2019 appropriation ~\$200M
3. One-time strategic decision to payout Cash PMPM receipts to reduced CountyCare “Days in Payable” to under 90 days but with a negative impact on FY2019 modified cash basis results



FY 2019 - Systems-wide Preliminary Reports and Statistics



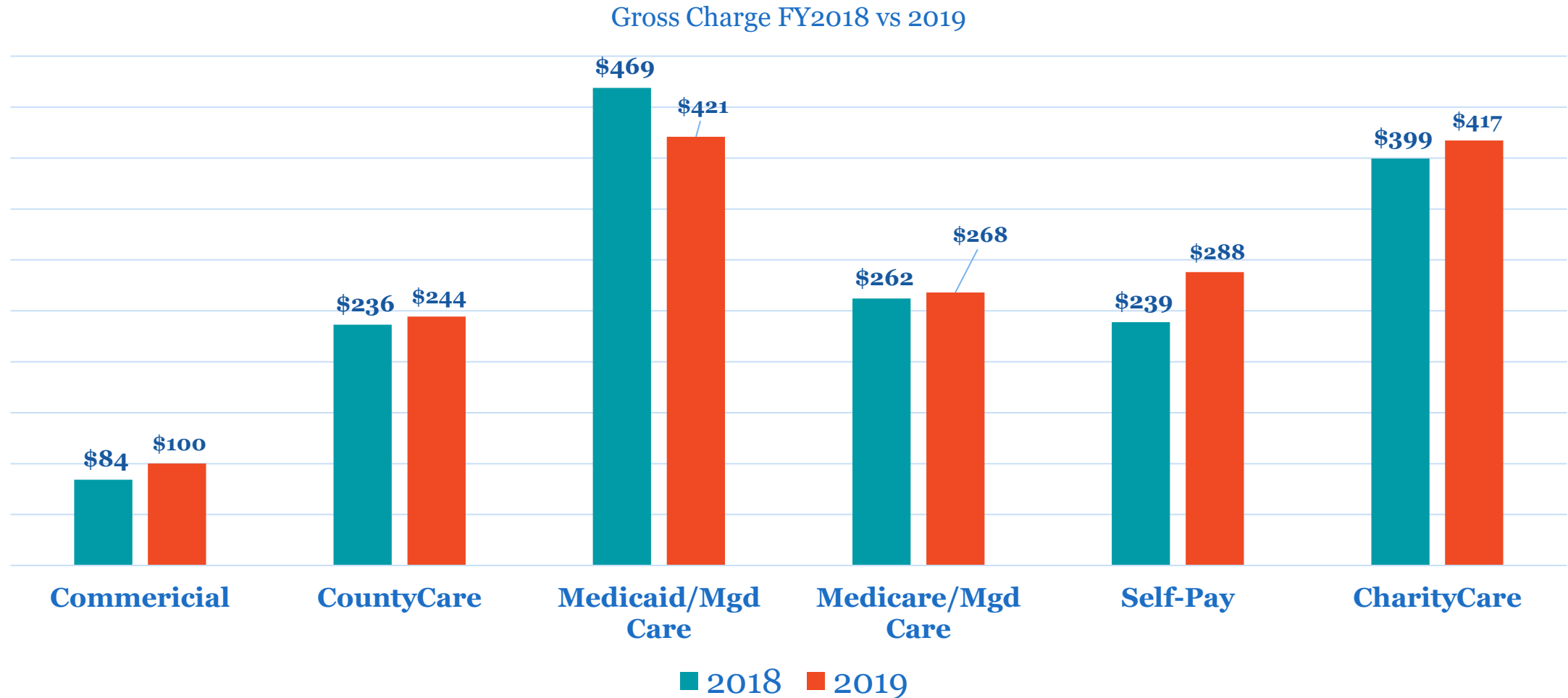
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FY 2019 - Preliminary Results - Gross Charges

	2018	2019	2019v2018	2019v2018 %tage
Commercial	\$ 84.18	\$ 100.18	\$ 16.00	19.0%
CountyCare	\$ 236.42	\$ 244.38	\$ 7.96	3.4%
Medicaid	\$ 241.67	\$ 204.84	\$ (36.84)	-15.2%
Medicaid Mgd Care	\$ 227.04	\$ 215.95	\$ (11.09)	-4.9%
Medicare	\$ 196.57	\$ 190.83	\$ (5.75)	-2.9%
Medicare Mgd Care	\$ 65.74	\$ 77.09	\$ 11.34	17.3%
Self-Pay	\$ 238.85	\$ 287.98	\$ 49.12	20.6%
CharityCare	\$ 399.49	\$ 417.21	\$ 17.72	4.4%
Grand Total	\$1,689.97	\$1,738.45	\$ 48.47	2.9%

	2018	2019	2019v2018	2019v2018 %tage
Aggregate View	2018	2019	2019v2018	%tage
Charges with Reimb. Potential	\$1,051.63	\$1,033.26	\$ (18.37)	-1.7%
Charges with No /Low Reimb. Potential	\$638.34	\$705.18	\$ 66.84	10.5%
Total	\$1,689.97	\$1,738.45	\$ 48.47	2.9%

FY 2019 Preliminary Results - Gross Charges



FY 2019 Preliminary Results - Cash Collections

Fiscal Year	Amount	Growth	Growth%tage
2017	\$ 363.28		
2018	\$ 382.51	\$ 19.24	5.3%
2019	\$ 409.21	\$ 26.70	7.0%



Provider of Care Services Financial and Operational Statistics

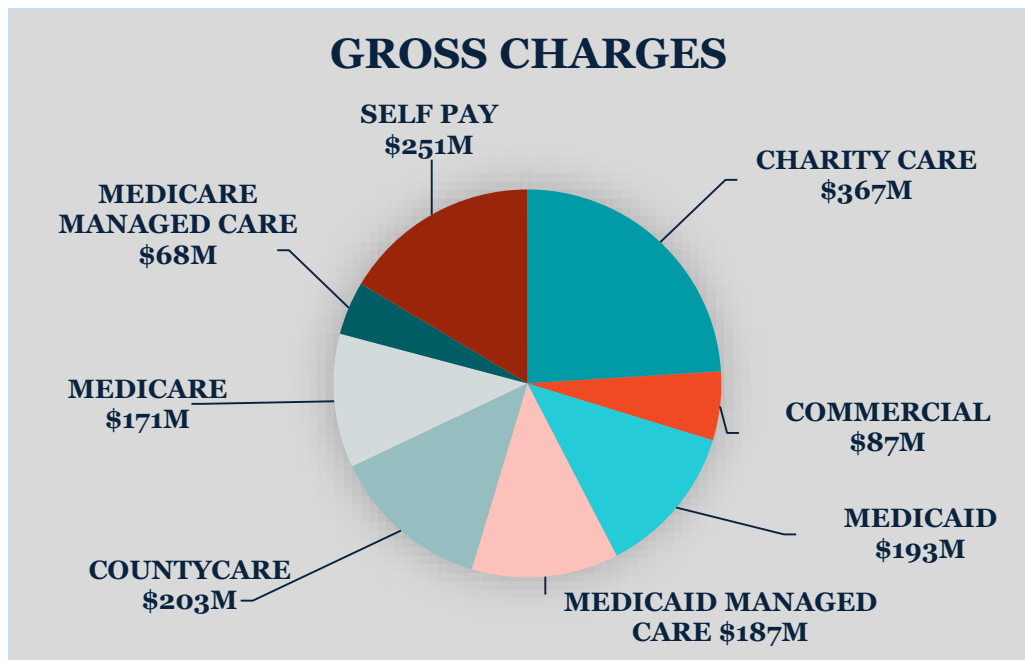


COOK COUNTY
HEALTH

Clinical Activity Observations

- Primary Care visits are up by 10% versus FY18, and up 5% versus FY19 target
- Specialty Care visits are up by 9% versus FY18 up 3% versus FY19 target
- Surgical Cases are down by 4% versus FY18, and down 9% versus FY19 target
- Inpatient Discharges are down 1% versus FY18
- Length of Stay is up 1% versus FY18, and up 1% versus FY19 target
- Emergency Department visits are down 2% versus FY18
- Deliveries are up by 6% versus FY18, and down 5% versus FY19 target
- Case Mix Index is up by 6% versus FY2018

Stroger Operations Overview for the Twelve Months ending November 2019



Comments:

- Sustained growth primary and specialty care provider exceeding FY2019 targets
- Targeted efforts to improve surgical volumes is ongoing, focused on improving throughput and expediting equipment purchases
- Focused efforts on reviewing observation days
- Focused efforts on reviewing long stay admissions

Measure	FY2019	FYTD Target	FY2018	Percent From Target	FY2019 Target Notes
Inpatient Discharges	17,317	17,592	17,575	-2%	0% from FY2018
- Long Stay Admissions	3,667	3,564	3,569	3%	0% from FY2018
- One Day Admissions	988	996	991	-1%	0% from FY2018
Inpatient Days	89,267	86,352	87,315	3%	0% from FY2018
Observation Discharges	10,369	10,284	10,325	1%	0% from FY2018
Observation Days (Observation Discharge)	20,427	18,792	19,881	9%	0% from FY2018
Avg LOS (Inpatient Discharge)	6	---	5.6	---	0% from FY2018
Average Daily Census (Inpatient & Observation)	301	295	293.7	2%	0% from FY2018
Surgical Cases	12,257	12,972	12,315	-6%	6% increase from FY2018
Procedures (CPTs)	---	---	---	---	---
Radiology Tests	42,760	---	42,075	---	no target, contingent on volumes
Deliveries	1,041	1,092	986	-5%	11% increase from FY2018

Emergency- FYTD					
Measure	FY2019	FYTD Target	FY2018	Percent From Target	FY2019 Target Notes
Emergency Visits (includes LWBS & Trauma)	118,368	118,635	119,976	0%	0% from FY2018
Adult Emergency Visits	98,395	100,259	100,263	-2%	0% from FY2018
Peds Emergency Visits	6,765	6,865	6,861	-1%	0% from FY2018
Trauma Visits	6,956	6,712	6,712	4%	0% from FY2018
LWBS	6,252	4,799	6,140	30%	<4%, final LWBS= 5.3%
Radiology Tests	99,734	---	100,177	---	no target, contingent on volumes

Outpatient Clinic- FYTD					
Measure	FY2019	FYTD Target	FY2018	Percent From Target	FY2019 Target Notes
Total Registrations*	587,401	562,032	542,564	5%	5% increase from FY2018
Total Provider Visits*	360,028	343,428	334,265	5%	5% increase from FY2018

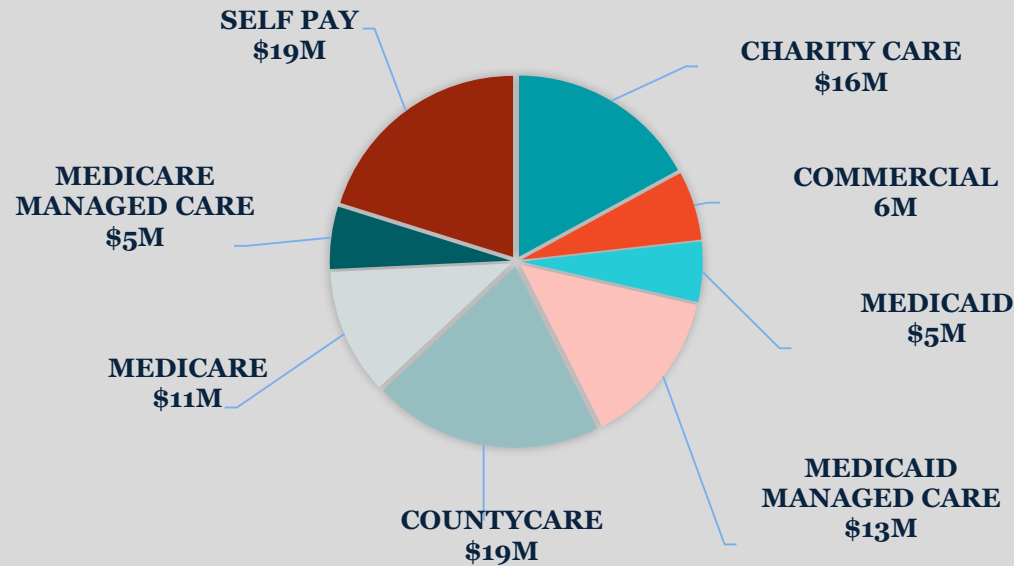
Specialty/Diagnostic/Procedure Provider Visits					
Measure	FY2019	FYTD Target	FY2018	Percent From Target	FY2019 Target Notes
Austin (AH)	5,394	5,676	5,427	-5%	5% increase from FY2018
Core Specialty	9,686	10,464	10,057	-7%	5% increase from FY2018
Hospital - Based	20,380	20,628	20,427	-1%	5% increase from FY2018
Specialty Care / Fantus / Professional Bldg	252,224	240,768	235,448	5%	5% increase from FY2018
Total	287,684	277,536	271,359	4%	5% increase from FY2018

Primary Care Provider Visits					
Measure	FY2019	FYTD Target	FY2018	Percent From Target	FY2019 Target Notes
Core	13,474	13,824	13,229	-3%	5% increase from FY2018
Core Peds	570	588	561	-3%	5% increase from FY2018
GMC	52,429	46,980	44,811	12%	5% increase from FY2018
Peds	4,879	4,500	4,305	8%	5% increase from FY2018
Total	71,352	65,892	62,906	8%	5% increase from FY2018



Provident Operations Overview for the Twelve Months ending November 2019

GROSS CHARGES



Comments:

- Sustained growth in primary care and specialty care provider visits exceeding FY2019 targets
- Leadership reviewing left without being seen in Emergency Dept.
- Leadership reviewing observation stays.
- Sustained growth of ambulatory activity at Sengstacke



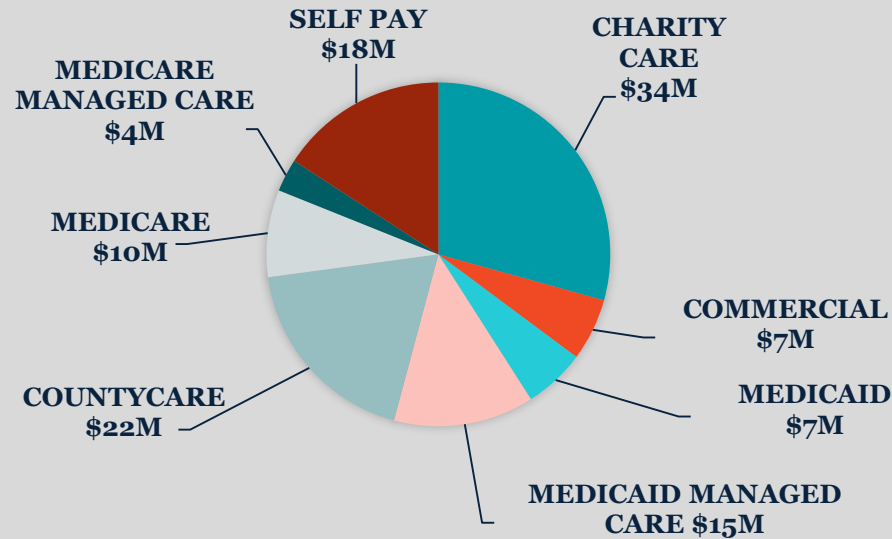
COOK COUNTY
HEALTH

Inpatient/Observation-FYTD					
Measure	FY2019	FYTD Target	FY2018	Percent From Target	FY2019 Target Notes
Inpatient Discharges	562	588	569	-4%	0% from FY2018
- Long Stay Admissions	114	120	123	-5%	0% from FY2018
- One Day Admissions	36	36	37	0%	0% from FY2018
Inpatient Days	3,397	3,000	3,104	13%	0% from FY2018
Observation Discharges	730	624	646	17%	0% from FY2018
Observation Days (Observation Discharge)	1,636	1,236	1,339	32%	0% from FY2018
Avg LOS (Inpatient Discharge)	6	---	5.9	---	0% from FY2018
Average Daily Census (Inpatient & Observation)	14	12	12.2	13%	0% from FY2018
Surgical Cases	2,248	3,636	2,796	-38%	30% increase from FY2018
Procedures (CPTs)	---	---	---	---	---
Radiology Tests	442	---	304	---	no target, contingent on volumes
Emergency- FYTD					
Measure	FY2019	FYTD Target	FY2018	Percent From Target	FY2019 Target Notes
Emergency Visits (including LWBS)	29,994	31,944	30,971	-6%	6% increase from FY2018
Adult Emergency Visits	26,590	28,860	27,232	-8%	6% increase from FY2018
Peds Emergency Visits	1,476	1,776	1,667	-17%	6% increase from FY2018
LWBS	1,928	1,308	2,072	47%	<4%, LWBS=6.4%
Radiology Tests	16,229	---	16,407	---	no target, contingent on volumes
Outpatient Clinic- FYTD					
Measure	FY2019	FYTD Target	FY2018	Percent From Target	FY2019 Target Notes
Total Registrations	89,313	89,376	85,496	0%	5% increase from FY2018
Amb of Prov - Specialty/Diagnostic/Procedure Provider Visits	1,615	2,434	2,343	-34%	5% increase from FY2018
Sengstacke - Specialty/Diagnostic/Procedure Provider Visits	36,614	33,414	32,617	10%	5% increase from FY2018
Sengstacke Primary	17,132	16,740	16,056	2%	5% increase from FY2018
Sengstacke Primary Peds	888	756	720	17%	5% increase from FY2018
Radiology Tests	10,240	---	11,162	---	5% increase from FY2018

Source: Charge Report & Business Intelligence

ACHN Operations Overview for the Twelve Months ending November 2019

GROSS CHARGES



Comments :

- Sustained growth trends in Primary care and Specialty care provider visits exceeding FY2019 targets
- Leadership continues to focus on initiatives including patient access and increasing specialty care availability at clinics

CCHC Total- FYTD					
Measure	FY2019	FYTD Target	FY2018	Percent From Target	FY2019 Target Notes
Total Registrations	291,619	263,076	251,677	11%	5% increase from FY2018
Total Provider Visits	187,575	178,020	170,771	5%	5% increase from FY2018
CCHC Primary- FYTD					
Measure	FY2019	FYTD Target	FY2018	Percent From Target	FY2019 Target Notes
Arlington Heights (AR)/Vista (VH)	13,536	11,772	11,471	15%	5% increase from FY2018
Austin (AH)	13,574	13,584	12,987	0%	5% increase from FY2018
Child Advocacy	497	564	537	-12%	5% increase from FY2018
Cicero (CH)	11,378	11,484	10,990	-1%	5% increase from FY2018
Cottage Grove (CG)	10,312	10,008	9,564	3%	5% increase from FY2018
Englewood (EH)	14,706	12,636	12,132	16%	5% increase from FY2018
Logan Square (LS)	15,306	14,436	13,796	6%	5% increase from FY2018
Morton East (ME)	969	936	896	4%	5% increase from FY2018
Near South (NS)	15,274	15,156	14,556	1%	5% increase from FY2018
OFHC (OF)	16,944	15,612	15,016	9%	5% increase from FY2018
Prieto (PH)	19,206	17,556	16,817	9%	5% increase from FY2018
Robbins (RH)	11,329	10,428	9,991	9%	5% increase from FY2018
Woodlawn (WH)	11,784	10,656	10,185	11%	5% increase from FY2018
Total Primary Care Provider Visits	154,815	144,828	138,938	7%	5% increase from FY2018
CCHC Specialty/Diagnostic/Procedure - FYTD					
Measure	FY2019	FYTD Target	FY2018	Percent From Target	FY2019 Target Notes
Austin (AH) OBGYN	446	468	453	-5%	5% increase from FY2018
CDPH	12,935	---	---	---	5% increase from FY2018
Cicero (CH) Family Planning & OBGYN	824	1,032	985	-20%	5% increase from FY2018
Logan Square (LS) OBGYN	641	972	927	-34%	5% increase from FY2018
Morton East (ME) Psych & OBGYN	117	108	99	8%	5% increase from FY2018
OFHC (OF)	29,698	30,528	29,282	-3%	5% increase from FY2018
Oral Health (OH)	11,586	5,292	5,061	119%	5% increase from FY2018
Siegle Health Center (CCHHS)	410	---	44	---	5% increase from FY2018
Total Specialty Care Provider Visits	56,657	38,400	36,851	48%	5% increase from FY2018

*excludes Stroger Specialty Care, CORE, Stroger-Hospital Based Clinics, Sengstacke GMC & Psych, Austin Behavioral Health, and assuming all registrations are provider visits

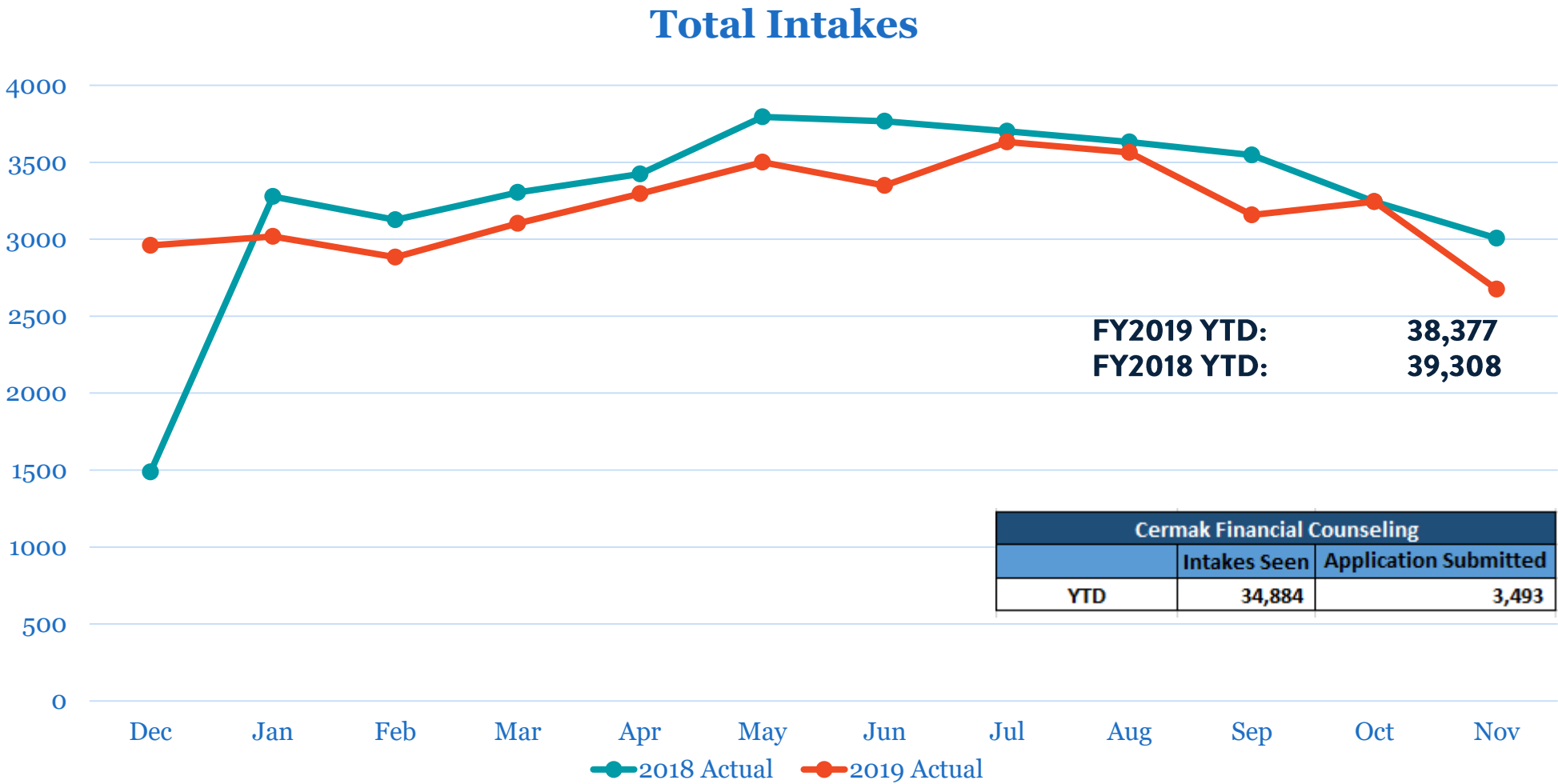


Correctional Health Services Operational Statistics



COOK COUNTY
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Correctional Health Operation Overview for the Twelve Months ending November 2019



Comments:

- 91% of intakes are screened by financial counselling to ensure continuity of coverage

Cook County Dept. of Public Health

Operational Statistics



COOK COUNTY
HEALTH

CCDPH Operation Overview for the Twelve Months ending November 2019

Public Health	Program Title	Metric	YTD Thru Nov. 19	FY19 Target
	Integrated Health	Percent of high-risk infant APORS (Adverse Pregnancy Outcome Reporting System) referrals received that are contacted for follow-up by the Public Health Nurse within 14 calendar days of referral	95%	85%
	Administration	Cost per county residents served	\$5.71	\$5.71
	Environmental Health	Cost per Inspection Efficiency	\$208.56	\$208.56
		Percent of food establishments with isolated illness complaints within a contracted community or unincorporated Suburban Cook County that are inspected within 2 business days of receipt of complaint	100%	100%
	Communicable Diseases	Time from receipt of Chlamydia or gonorrhea report to field (days)	7	5
Lead Poisoning Prevention	Program Title	Metric	YTD Thru Nov. 19	FY19 Target
	Lead Poisoning Prevention	Percentage of cases with elevated blood levels visited within the timeline provided in protocols	53%	90%
		Percentage of cases with elevated blood lead levels who receive joint nursing visit and environmental risk assessment visit	44%	95%
TB Program	Program Title	Metric	YTD Thru Nov. 19	FY19 Target
	TB Program	Number of completed Direct Observation Treatments (DOT)	94%	91%

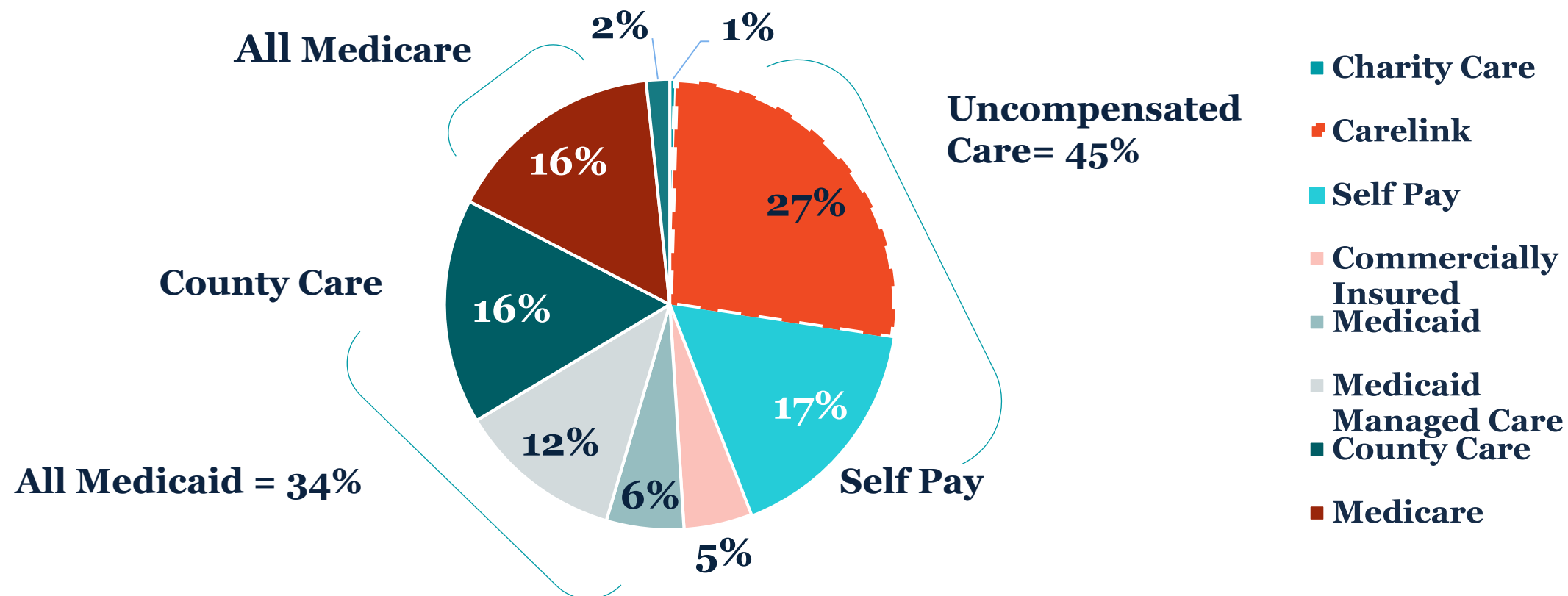


Appendix FY 2019 - System-wide Volumes / Stats

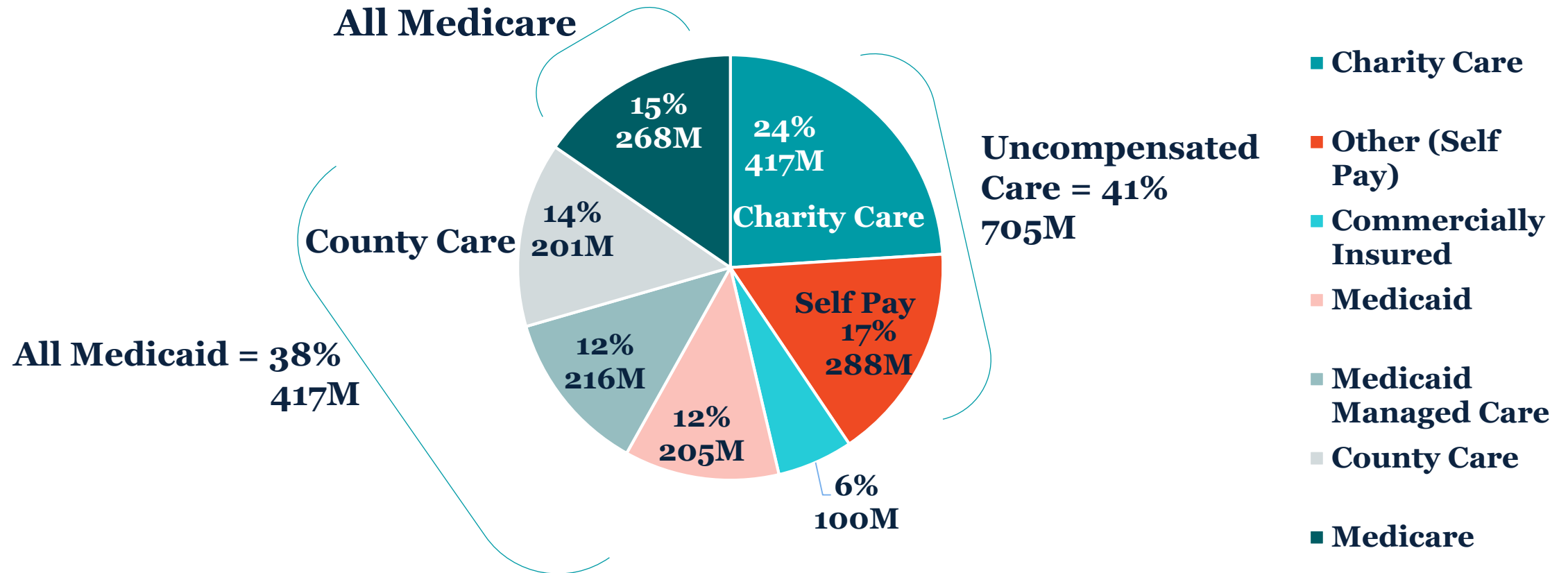


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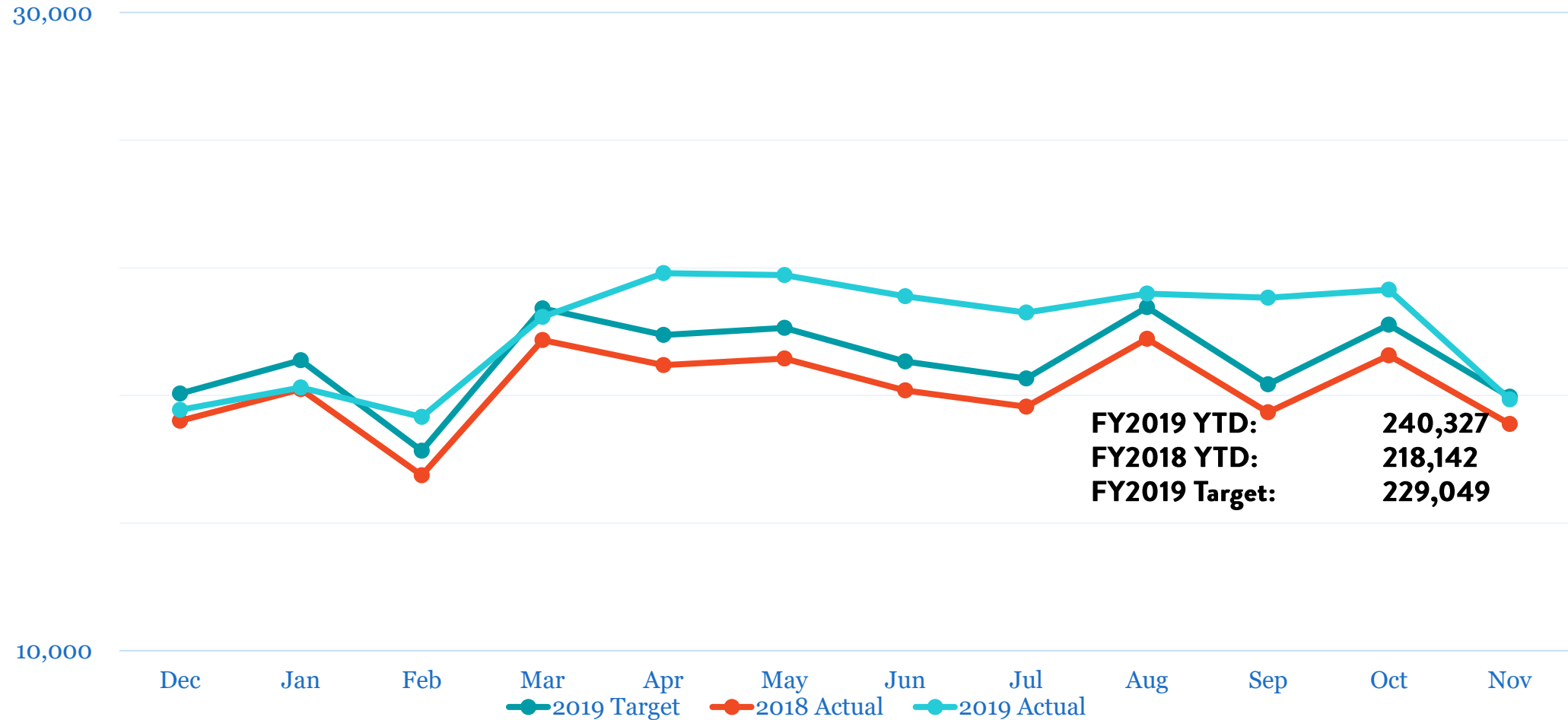
System Payor Mix By Visit as of November 2019



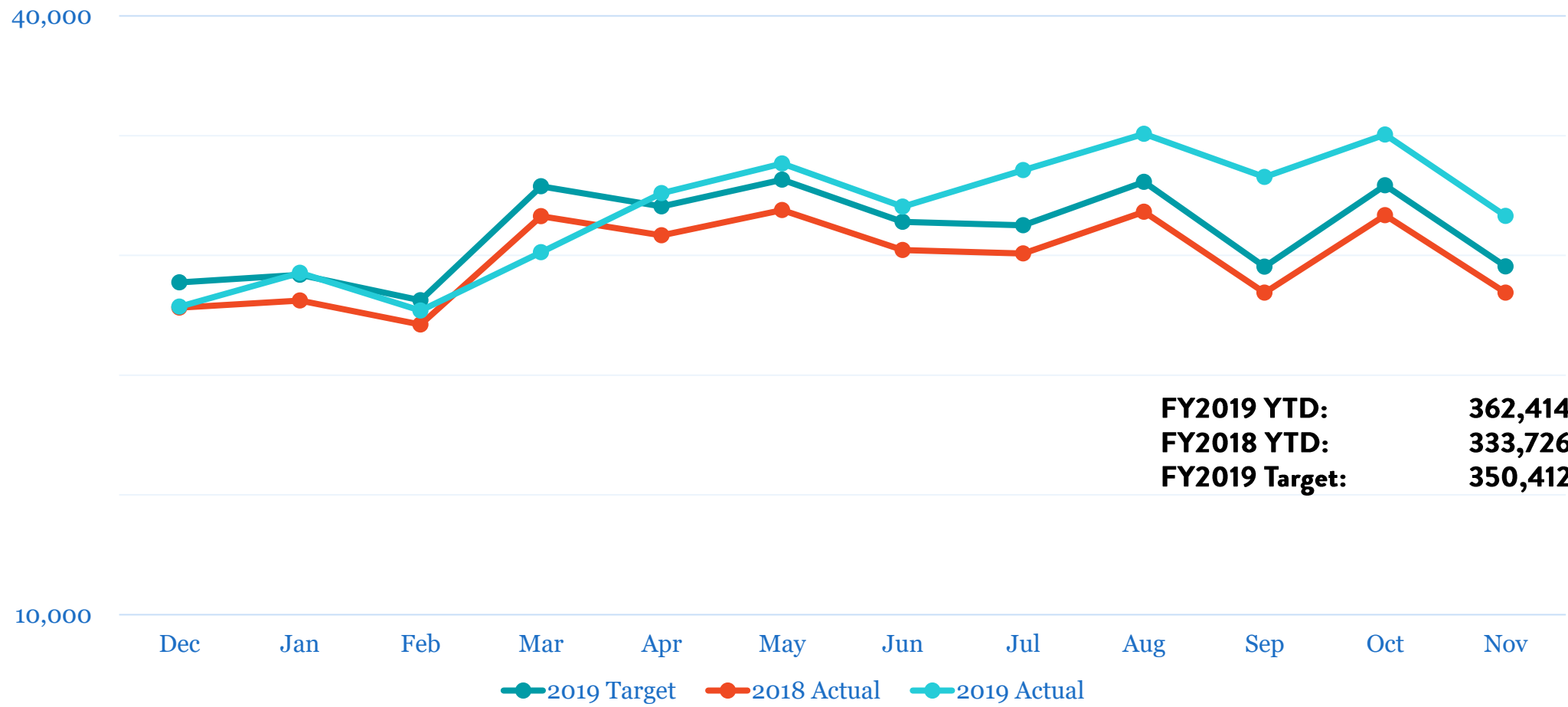
System Payor Mix By Charges as of November 2019



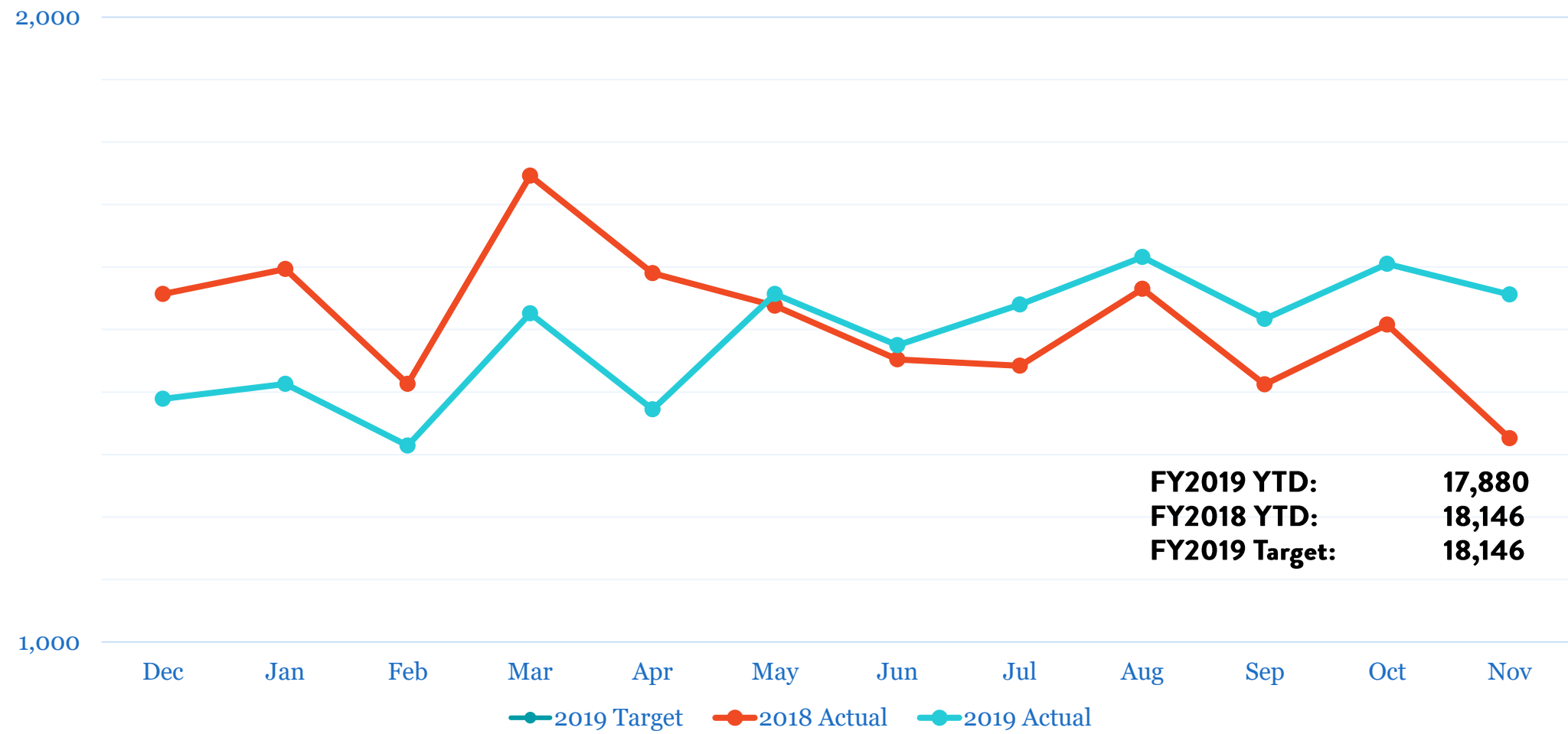
Primary Care Provider Visits



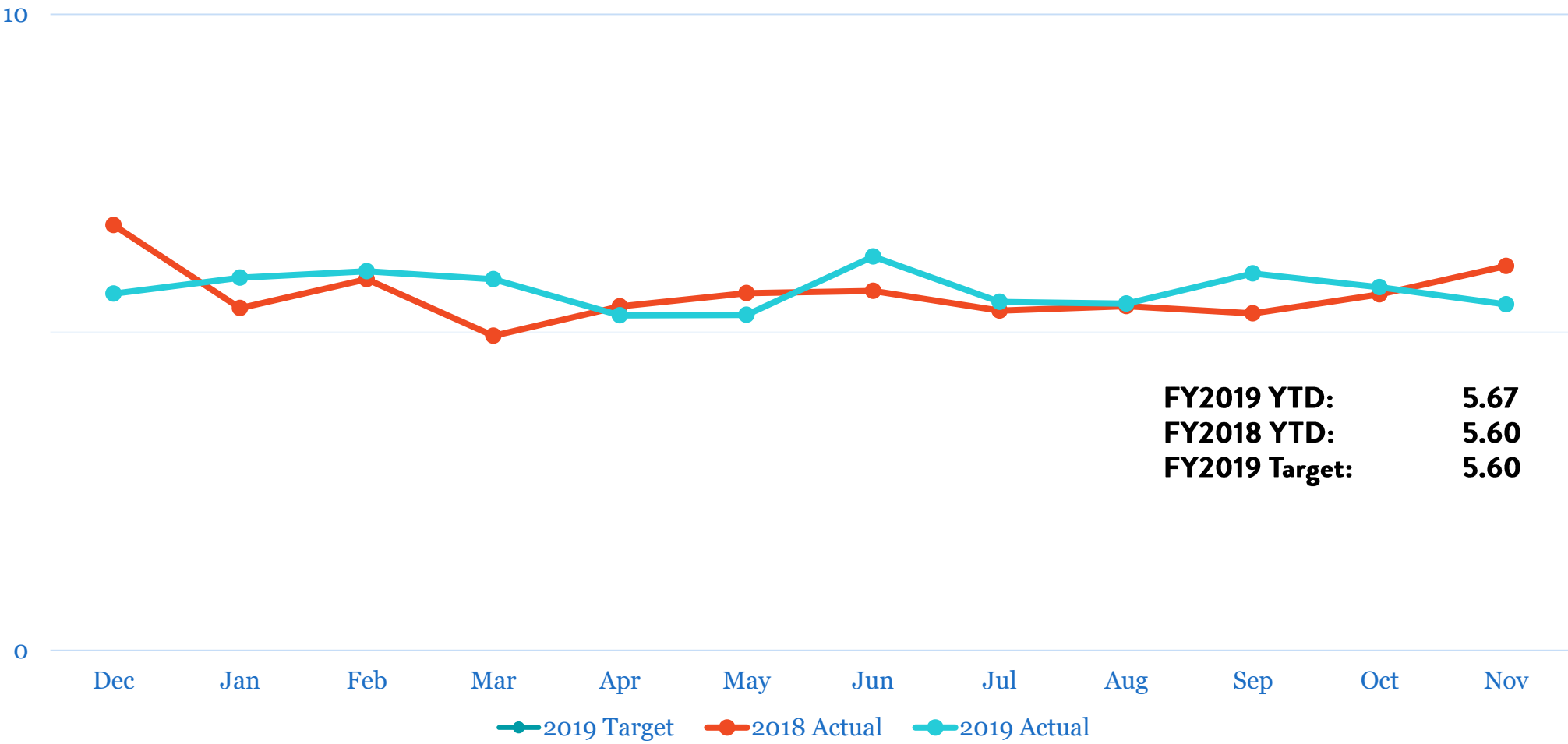
Specialty Care Provider Visits



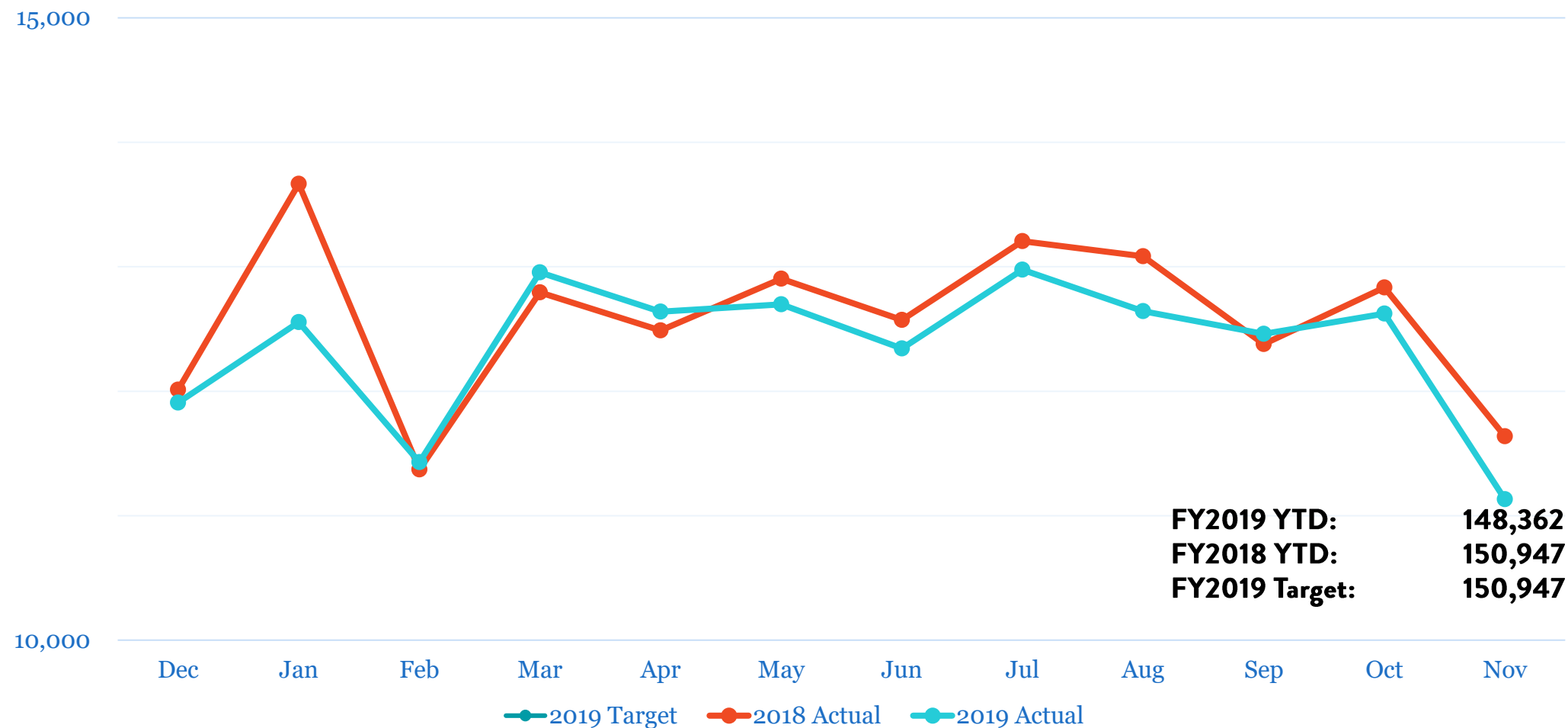
Total Inpatient Discharges



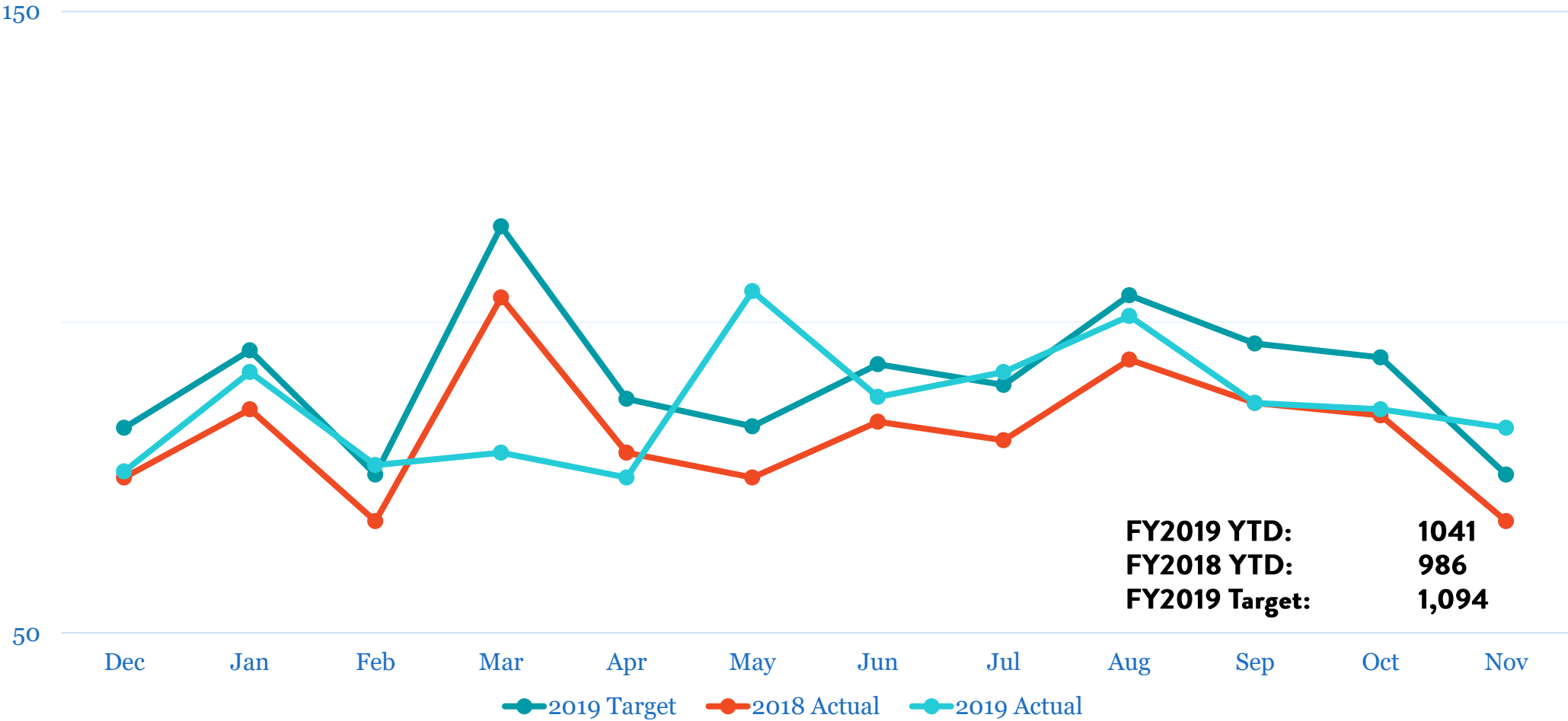
Average Length of Stay



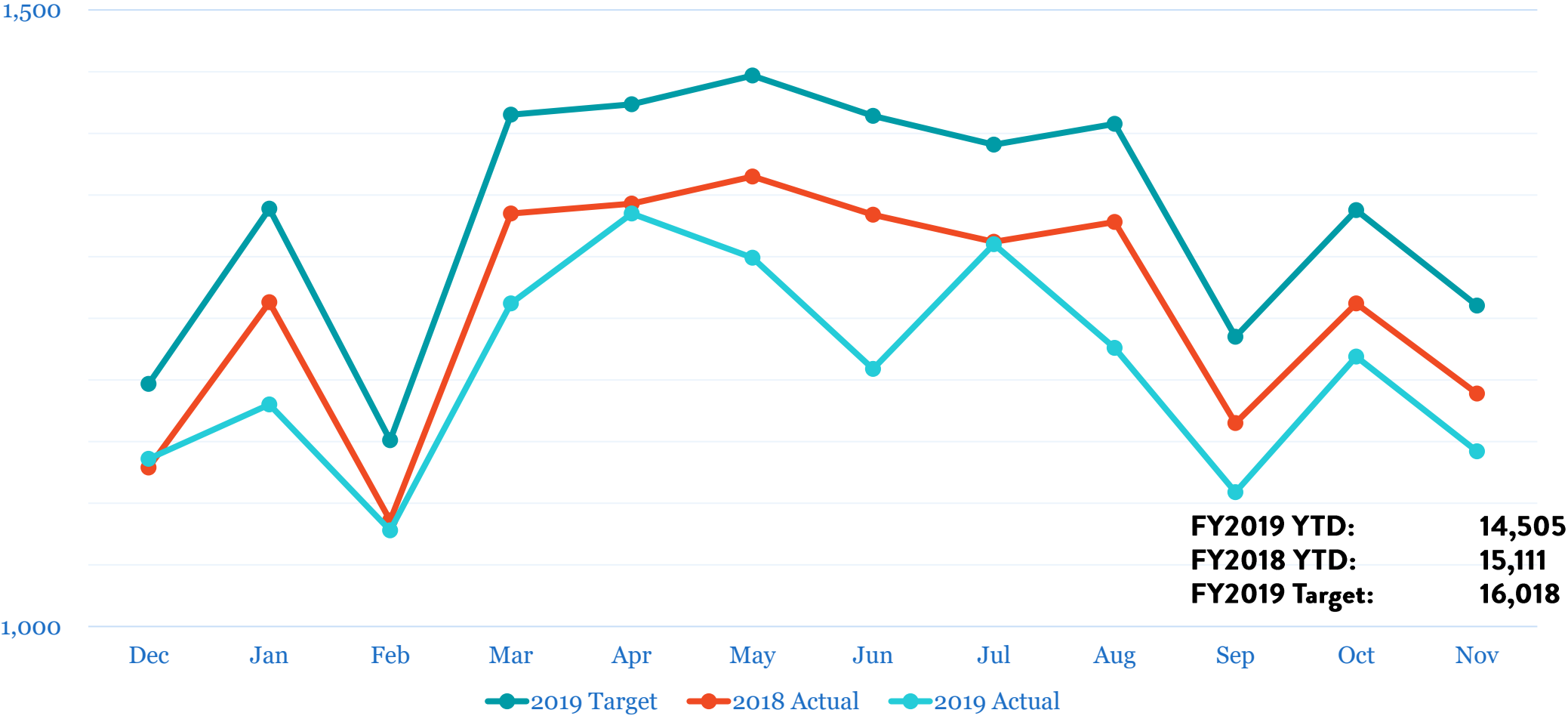
Total Emergency Room Visits



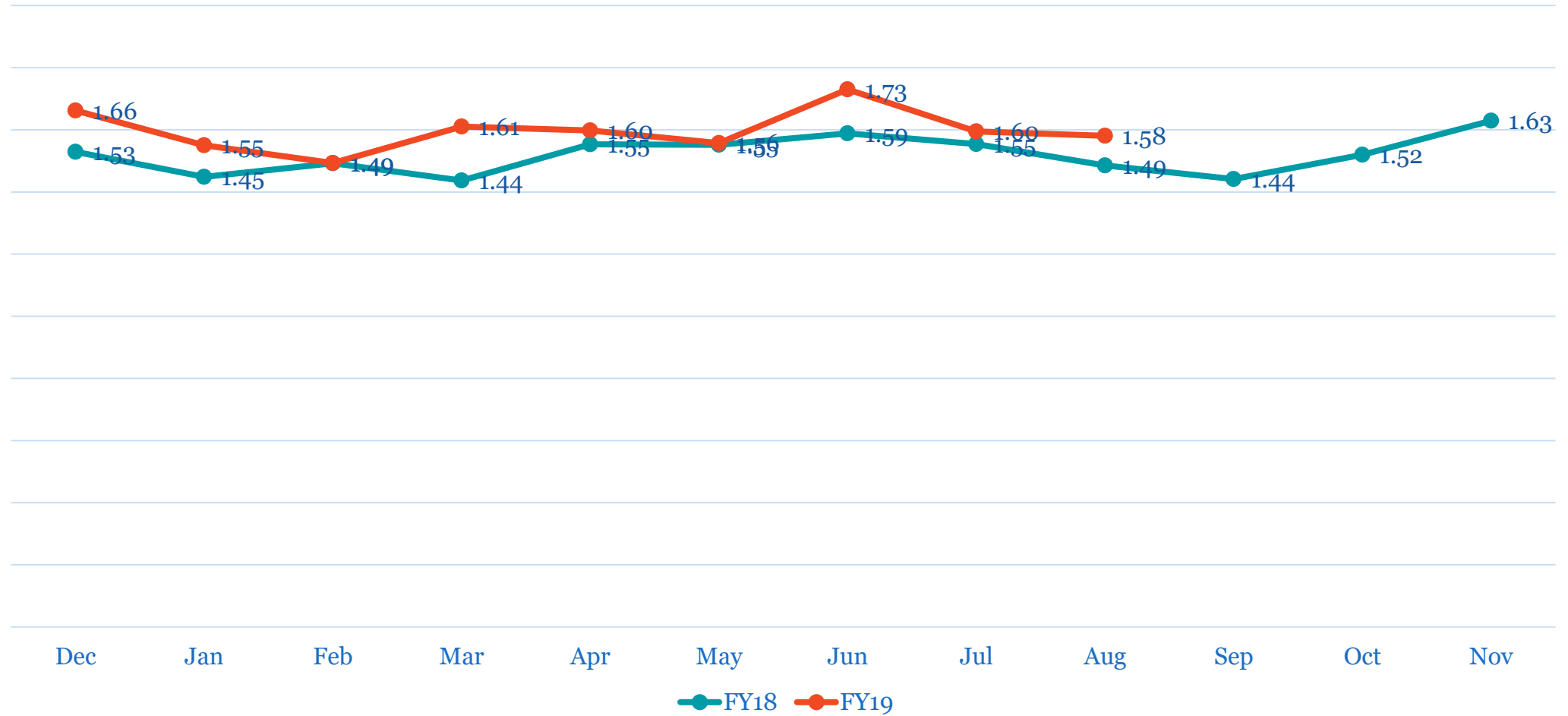
Total Deliveries



Total Surgical Cases



Case Mix Index



Questions?



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